# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

## FORM 10-Q

x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended May 4, 2013
or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to
Commission File Number 001-34842

## Gordmans Stores, Inc.

| Delaware <br> (State or other jurisdiction of | 26-3171987 <br> (I.R.S. Employer |
| :---: | :---: |
| incorporation or organization) | $\mathbf{1 2 1 0 0}$ West Center Road, |
| Identification No.) |  |
| (Address of principal executive offices) (Zip Code) |  |

(402) 691-4000
(Registrant $s$ telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No ${ }^{-}$

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No ${ }^{\text {" }}$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

| Large accelerated filer |  | Accelerated filer |
| :---: | :---: | :---: |
| Non-accelerated filer | (Do not check if a smaller reporting company) | Smaller reporting company |
| Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act.). Yes * No x |  |  |

Common Stock, $\$ 0.001$ par value, outstanding as of May 24, 2013: 19,416,676 shares

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## GORDMANS STORES, INC. AND SUBSIDIARIES

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## PART I FINANCIAL INFORMATION

## ITEM 1. CONSOLIDATED FINANCIAL STATEMENTS

## GORDMANS STORES, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(in 000 s except share data)

(Unaudited)

|  |  | 13 Weeks <br> Ended <br> May 4, <br> 2013 | 13 Weeks <br> Ended <br> April 28, <br> 2012 |  |
| :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 131,434 | \$ | 133,922 |
| License fees from leased departments |  | 1,921 |  | 1,937 |
| Cost of sales |  | $(74,364)$ |  | $(72,368)$ |
| Gross profit |  | 58,991 |  | 63,491 |
| Selling, general and administrative expenses |  | $(53,673)$ |  | $(50,486)$ |
| Income from operations |  | 5,318 |  | 13,005 |
| Interest expense, net |  | (121) |  | (125) |
| Income before taxes |  | 5,197 |  | 12,880 |
| Income tax expense |  | $(1,949)$ |  | $(4,830)$ |
| Net income | \$ | 3,248 | \$ | 8,050 |
| Basic earnings per share | \$ | 0.17 | \$ | 0.42 |
| Diluted earnings per share | \$ | 0.17 | \$ | 0.41 |
| Basic weighted average shares outstanding |  | 19,242,790 |  | ,095,223 |
| Diluted weighted average shares outstanding |  | 19,424,882 |  | 424,699 |

See notes to unaudited condensed consolidated financial statements.

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## GORDMANS STORES, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED BALANCE SHEETS

(in 000 s except share data)<br>(Unaudited)

|  | May 4, | February 2, |
| :--- | :---: | :---: |
| ASSETS | 2013 | 2013 |

CURRENT ASSETS:

| Cash and cash equivalents | $\$ 49,395$ | $\$ 40,824$ |
| :--- | ---: | ---: |
| Accounts receivable | 1,904 | 2,049 |
| Landlord receivable | 4,837 | 8,787 |
| Income taxes receivable | 8,300 |  |
| Merchandise inventories | 89,418 | 78,006 |
| Deferred income taxes | 2,707 | 2,617 |
| Prepaid expenses and other current assets | 8,158 | 6,552 |


| Total current assets | 156,419 | 140,135 |
| :--- | ---: | ---: |
| PROPERTY AND EQUIPMENT, net | 53,835 | 45,966 |
| INTANGIBLE ASSETS, net | 1,970 | 1,992 |
| OTHER ASSETS, net | 3,168 |  |
|  |  | 3,033 |
| TOTAL ASSETS | $\$ 215,392$ | $\$ 191,126$ |

LIABILITIES AND STOCKHOLDERS EQUITY

| CURRENT LIABILITIES: | $\$ 49,389$ | $\$$ |
| :--- | ---: | ---: |
| Accounts payable | 484 |  |
| Income taxes payable | 26,498 | 22,789 |
| Accrued expenses | 76 | 189 |
| Current portion of capital lease obligations | 76,447 | 57,189 |
| Total current liabilities |  |  |

NONCURRENT LIABILITIES:

| Deferred rent | 23,126 | 21,997 |
| :--- | ---: | ---: |
| Deferred income taxes | 9,413 | 3,236 |
| Other liabilities | 300 |  |
|  |  |  |
| Total noncurrent liabilities | 32,839 |  |

## COMMITMENTS AND CONTINGENCIES

## STOCKHOLDERS EQUITY:

Preferred stock $\$ 0.001$ par value, $5,000,000$ shares authorized, none issued and outstanding as of May 4, 2013 and
February 2, 2013
Common stock $\$ 0.001$ par value, $50,000,000$ shares authorized, $19,816,456$ issued and $19,416,676$ outstanding as of May 4, 2013, 19,804,102 issued and 19,404,322 outstanding as of February 2, 2013

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| Additional paid-in capital | 52,931 | 52,461 |
| :--- | :--- | :--- |
| Retained earnings | 53,156 | 49,908 |
| Total stockholders equity | 106,106 | 102,388 |
| TOTAL LIABILITIES AND STOCKHOLDERS | EQUITY | $\$ 215,392$ |

See notes to unaudited condensed consolidated financial statements.

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## GORDMANS STORES, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

$$
\text { (in } 000 \text { s except share data) }
$$

(Unaudited)

|  | Shares of Common Stock | CommonStock |  | Additional Paid-In Capital |  | Retained <br> Earnings | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BALANCE, January 28, 2012 | 19,315,664 | \$ | 19 | \$ | 51,327 | \$ 26,377 | \$ | 77,723 |
| Share-based compensation expense |  |  |  |  | 218 |  |  | 218 |
| Net income |  |  |  |  |  | 8,050 |  | 8,050 |
| BALANCE, April 28, 2012 | 19,315,664 | \$ | 19 | \$ | 51,545 | \$ 34,427 | \$ | 85,991 |
| BALANCE, February 2, 2013 | 19,404,322 | \$ | 19 | \$ | 52,461 | \$ 49,908 |  | 102,388 |
| Share-based compensation expense |  |  |  |  | 334 |  |  | 334 |
| Exercise of stock options | 12,354 |  |  |  | 136 |  |  | 136 |
| Net income |  |  |  |  |  | 3,248 |  | 3,248 |
| BALANCE, May 4, 2013 | 19,416,676 | \$ | 19 | \$ | 52,931 | \$ 53,156 |  | 06,106 |

See notes to unaudited condensed consolidated financial statements.

## GORDMANS STORES, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in 000 s)<br>(Unaudited)

|  | 13 Weeks <br> Ended <br> May 4, <br> 2013 | 13 Weeks <br> Ended <br> April 28, <br> 2012 |
| :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |
| Net income | \$ 3,248 | \$ 8,050 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amortization expense | 2,225 | 1,399 |
| Amortization of deferred financing fees | 80 | 80 |
| Deferred income taxes | 87 | 346 |
| Share-based compensation expense | 334 | 218 |
| Net changes in operating assets and liabilities: |  |  |
| Accounts, landlord and income taxes receivable | 5,395 | 1,005 |
| Merchandise inventories | $(11,412)$ | $(10,563)$ |
| Prepaid expenses and other current assets | $(1,606)$ | (821) |
| Other assets | (215) | (221) |
| Accounts payable | 15,178 | 10,586 |
| Deferred rent | 1,129 | 991 |
| Income taxes payable | 484 | 1,563 |
| Accrued expenses and other liabilities | 2,702 | (931) |
| Net cash provided by operating activities | 17,629 | 11,702 |


| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |
| :--- | :---: | :---: |
| Purchase of property and equipment | $(14,220)$ | $(11,070)$ |
| Proceeds from sale-leaseback transactions | 5,139 |  |
|  | $(9,095$ |  |
| Net cash used in investing activities | $(5,081)$ |  |


| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |
| :---: | :---: | :---: |
| Payment of long-term debt | (113) | (323) |
| Proceeds from the exercise of stock options | 136 |  |
| Net cash provided by (used in) financing activities | 23 | (323) |
| NET INCREASE IN CASH AND CASH EQUIVALENTS | 8,571 | 6,304 |
| CASH AND CASH EQUIVALENTS, Beginning of period | 40,824 | 35,413 |
| CASH AND CASH EQUIVALENTS, End of period | \$ 49,395 | \$ 41,717 |

See notes to unaudited condensed consolidated financial statements.

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## GORDMANS STORES, INC. AND SUBSIDIARIES

# NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS 

(Dollars in Thousands Except Share Data and Per Share Amounts)
(Unaudited)

## A. BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation The condensed consolidated financial statements include the accounts of Gordmans Stores, Inc. (the Company ) and its subsidiaries, Gordmans Intermediate Holding Corp., Gordmans, Inc., Gordmans Management Company, Inc., Gordmans Distribution Company, Inc. and Gordmans LLC. All intercompany transactions and balances have been eliminated in consolidation. The Company utilizes a $52-53$ week fiscal year whereby the fiscal year ends on the Saturday nearest January 31. The accompanying unaudited condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the United States Securities and Exchange Commission. Certain information and disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to such rules and regulations. The condensed consolidated balance sheet as of February 2, 2013 was derived from the Company s audited consolidated balance sheet as of that date. All other condensed consolidated financial statements contained herein are unaudited and reflect all adjustments which are, in the opinion of management, necessary to summarize fairly our financial position and results of operations and cash flows for the periods presented. All of these adjustments are of a normal recurring nature.

Summary of Significant Accounting Policies The accounting policies followed by the Company are reflected in the notes to the consolidated financial statements for the fiscal year ended February 2, 2013, included in our fiscal year 2012 Annual Report on Form 10-K, filed with the Securities and Exchange Commission. These condensed consolidated financial statements should be read in conjunction with the Company s audited consolidated financial statements for the fiscal year ended February 2, 2013. Due to the seasonality of our business, the results of operations for any quarter are not necessarily indicative of the operating results for the full fiscal year. In addition, quarterly results of operations can vary based upon the timing and amount of net sales and costs associated with the opening of new stores.

Adoption of New Accounting Pronouncement Effective February 3, 2013, the Company adopted new guidance on intangible asset impairment testing that simplifies how an entity tests indefinite-lived intangible assets for impairment. This new guidance allows an entity to first assess qualitative factors to determine whether it is more likely than not that an indefinite-lived intangible asset is impaired as a basis for determining whether further impairment testing is necessary. This guidance is effective for the annual impairment test for indefinite-lived intangible assets for the current fiscal year ending February 1, 2014, which is performed at the fiscal year-end date. The Company does not expect this guidance to significantly impact the Company s consolidated financial statements.

## B. DESCRIPTION OF THE BUSINESS

Gordmans Stores, Inc. operated 86 everyday value price department stores under the trade name Gordmans located in 18 states as of May 4 , 2013. Gordmans offers a wide assortment of name brand clothing for all ages, accessories (including fragrances), footwear and home fashions for up to $60 \%$ off department and specialty store regular prices every day in a fun, easy-to-shop environment. The Company has one reportable segment. The Company s operations include activities related to retail stores. The Company opened three new stores during the thirteen weeks ended May 4, 2013 and opened four new stores during the thirteen weeks ended April 28, 2012.

The following table reflects the percentage of revenues by major merchandising category:

|  | 13 Weeks Ended May 4, 2013 | 13 Weeks Ended April 28, 2012 |
| :---: | :---: | :---: |
| Apparel | 57.2\% | 57.5\% |
| Home Fashions | 26.2 | 25.5 |
| Accessories (including fragrances) | 16.6 | 17.0 |

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## C. PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

|  | May 4, <br> $\mathbf{2 0 1 3}$ | February 2, <br> $\mathbf{2 0 1 3}$, |
| :--- | :---: | :---: |
| Leasehold improvements | $\$ 6,744$ | $\$ 8,716$ |
| Furniture, fixtures and equipment | 37,408 | 35,526 |
| Computer software | 15,713 | 15,075 |
| Capitalized leases | 1,740 | 1,740 |
| Construction in progress | 9,855 | 2,331 |
|  |  |  |
| Less accumulated depreciation and amortization | 71,460 | 61,388 |
|  | $(17,625)$ | $(15,422)$ |
|  | $\$ 53,835$ | $\$$ |

## D. DEBT OBLIGATIONS

Revolving Line of Credit Facility The Company has a $\$ 60.0$ million revolving line of credit facility dated February 20, 2009, as amended effective June 1, 2011, with Wells Fargo Bank, N.A. (successor in merger with Wells Fargo Retail Finance, LLC), CIT Bank and PNC Bank ( WF LOC ). The credit facility expires on June 1, 2015. The Company had no borrowings outstanding under the WF LOC as of May 4, 2013 and February 2, 2013.

Borrowings under this facility bear interest at various rates based on the excess availability and time of year, with two rate options at the discretion of management as follows: (1) For base rate advances, borrowings bear interest at the prime rate plus $1.00 \%$ during the non-seasonal period and the prime rate plus $1.75 \%$ during the seasonal period. When excess availability is $\$ 25.0$ million or greater, borrowings for base rate advances bear interest at the prime rate plus $0.75 \%$ during the non-seasonal period and the prime rate plus $1.50 \%$ during the seasonal period;
(2) For LIBOR rate advances, borrowings bear interest at the LIBOR rate plus $2.00 \%$ during the non-seasonal period and the LIBOR rate plus $2.75 \%$ during the seasonal period. When excess availability is $\$ 25.0$ million or greater, borrowings for LIBOR advances bear interest at the LIBOR rate plus $1.75 \%$ during the non-seasonal period and the LIBOR rate plus $2.50 \%$ during the seasonal period. Borrowings available under the WF LOC may not exceed the borrowing base (consisting of specified percentages of credit card receivables and eligible inventory, less applicable reserves). The Company must maintain minimum excess availability equal to at least $10 \%$ of the borrowing base, or $\$ 6.0$ million. The Company had $\$ 59.2$ million and $\$ 51.0$ million available to borrow at May 4, 2013 and February 2, 2013, respectively. Borrowings under this facility would have borne an interest rate of $4.00 \%$ under the base rate option at May 4, 2013 and February 2, 2013. The Company had outstanding letters of credit included in the borrowing base totaling approximately $\$ 0.8$ million and $\$ 0.2$ million as of May 4,2013 and February 2, 2013, respectively.

An unused line fee is payable quarterly in an amount equal to $0.375 \%$ of the sum of the average daily unused revolving commitment plus the average daily unused letter of credit commitment. A customary fee is also payable to the administrative agent under the facility on an annual basis.

Borrowings are secured by the Company s inventory, accounts receivable and all other personal property, except as specifically excluded in the agreement. Among other provisions, the revolving line of credit facility contains certain financial covenants restricting the amount of capital expenditures and dividends that can be paid without consent from the lenders. As of May 4, 2013, the Company was in compliance with all of its debt covenants.

The loan, guaranty and security agreement relating to the Company s revolving line of credit facility includes a negative covenant that restricts dividends and other upstream distributions by the Company and its subsidiaries to the extent the Company does not meet minimum excess availability thresholds. Exceptions to this covenant include dividends or other upstream distributions: (i) by subsidiaries of Gordmans, Inc. to Gordmans, Inc. and its other subsidiaries, (ii) that consist of repurchases of stock of employees in an amount not to exceed $\$ 500,000$ in any fiscal year, (iii) to the Company to pay federal, provincial, state and local income taxes and franchise taxes solely arising out of the consolidated operations of the Company and its subsidiaries, (iv) to the Company to pay certain reasonable directors fees and out-of-pocket expenses, reasonable and customary indemnities to directors, officers and employees and other expenses in connection with the ordinary corporate

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governance, overhead, legal and accounting and maintenance and (v) additional distributions and dividends in an aggregate amount not to exceed $\$ 1,000,000$ during the term of the facility. The loan, guaranty and security agreement also includes a negative covenant that restricts subsidiaries of the Company from making any loans to the Company.

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## E. LEASES

The Company has entered into short and long term capital and operating lease agreements. These leases relate to retail store locations, the distribution centers and the corporate headquarters. The leases expire on various dates through the year 2029 with most of the leases containing renewal options. Leases for retail store locations typically have base lease terms of 10 years with one or more renewal periods, usually for five years. Certain retail store leases contain provisions for additional rent based on varying percentages of net sales.

Future minimum lease payments under operating leases and future obligations under non-cancelable capital leases as of May 4, 2013 are as follows:

|  | Operating <br> Leases | Capital <br> Leases |
| :--- | :---: | :---: |
| Remainder of 2013 | $\$ 35,276$ | $\$ 76$ |
| 2014 | 48,310 |  |
| 2015 | 44,426 |  |
| 2016 | 37,026 |  |
| 2017 | 33,202 |  |
| After 2017 | 147,422 |  |
| Total minimum lease payments | $\$ 345,662$ | 76 |

Less: capital lease amount representing interest

| Present value of minimum lease payments | 76 |
| :--- | :---: |
| Less: current maturities of capital lease obligations |  |

Noncurrent maturities of capital lease obligations \$

## F. SHARE BASED COMPENSATION

The Gordmans Stores, Inc. 2010 Omnibus Incentive Compensation Plan (the 2010 Plan ) provides for grants of stock options, stock appreciation rights, restricted stock, restricted stock units, dividend equivalents and other share-based awards. Directors, officers and other associates of the Company and its subsidiaries, as well as others performing consulting or advisory services, are eligible for grants under the 2010 Plan. An aggregate of $2,573,086$ shares of the Company s common stock are available under the 2010 Plan, subject to adjustments for stock splits and other actions affecting the Company s common stock. The exercise price of an option granted under the 2010 Plan will not be less than $100 \%$ of the fair value of a share of the Company s common stock on the date of grant, provided the exercise price of an incentive stock option granted to a person holding greater than $10 \%$ of the Company s voting power may not be less than $110 \%$ of such fair value on such date. The term of each option may not exceed ten years or, in the case of an incentive stock option granted to a ten percent stockholder, five years. There were 578,466 shares of common stock available for future grants under the 2010 Plan at May 4, 2013.

A summary of restricted stock activity during the thirteen weeks ended May 4, 2013 is set forth in the table below:

|  | Number <br> of <br> Shares | Weighted Average <br> Grant Date <br> Fair Value |  |
| :--- | :---: | :---: | :---: |
| Non-vested, February 2, 2013 | 168,262 | $\$$ | 8.58 |
| Vested | $(8,081)$ |  | 2.36 |
| Non-vested, May 4, 2013 | 160,181 | $\$$ | 8.89 |

Restricted stock vests at varying rates of $25 \%$ per year over four years or $20 \%$ per year over five years as applicable. Unrecognized compensation expense on the restricted stock was $\$ 1.2$ million at May 4,2013 , which is expected to be recognized over a period of 2.2 years. The total fair value of shares vested during the thirteen weeks ended May 4, 2013 was $\$ 0.1$ million.

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A summary of stock option activity during the thirteen weeks ended May 4,2013 is set forth in the table below:
$\left.\begin{array}{lccccc} & & & \begin{array}{c}\text { Weighted } \\ \text { Average } \\ \text { Remaining } \\ \text { Contractual } \\ \text { Term }\end{array} & \begin{array}{c}\text { Number } \\ \text { Aggregate } \\ \text { Intrinsic }\end{array} \\ \text { Value (1) } \\ \text { (thousands) }\end{array}\right]$
(1) The aggregate intrinsic value for stock options is the difference between the current market value of the Company s stock as of May 4 , 2013 and the option strike price. The stock price at May 4, 2013 was $\$ 11.35$, which was below the weighted average exercise price for options outstanding, exercisable and vested or expected to vest at May 4, 2013.
The Company received $\$ 0.1$ million of proceeds from the exercise of stock options during the thirteen weeks ended May 4, 2013, which is reflected as a financing cash inflow in the condensed consolidated statement of cash flows for the thirteen weeks ended May 4, 2013. The aggregate intrinsic value of stock options exercised during the thirteen weeks ended May 4, 2013 was $\$ 35$ thousand.

The Company uses the Black-Scholes option valuation model to estimate fair value of the options. This model requires an estimate of the volatility of the Company s share price; however, because the Company s shares or options were not publicly traded for a significant period of time, the Company determined that it was not practical to estimate the expected volatility of its share price. Thus, the Company accounted for equity share options based on a value calculated using the historical volatility of an appropriate industry sector index instead of the expected volatility of the entity s share price. The historical volatility was calculated using comparisons to peers in the Company s market sector, which was chosen due to the proximity of size and industry to the Company over the expected term of the option.

In determining the expense to be recorded for options, the significant assumptions utilized in applying the Black-Scholes option valuation model are the risk-free interest rate, expected term, dividend yield and expected volatility. The risk-free interest rate is the implied yield currently available on U.S. Treasury zero-coupon issues with a remaining term approximating the expected term used as the assumption in the model. The expected term of the option awards is estimated using the simplified method, or the average of the vesting period and the original contractual term, as it is not practical for the Company to use its historical experience to estimate the expected term because the Company s shares have not been publicly traded for a significant period of time.

The weighted average assumptions used by the Company in applying the Black-Scholes valuation model for option grants during the thirteen weeks ended May 4, 2013 are illustrated in the following table:

|  | 13 Weeks <br> Ended <br> May 4, <br> 2013 |
| :---: | :---: |
| Risk-free interest rate | 1.25\% |
| Dividend yield | 2.0\% |
| Expected volatility | 35.0\% |
| Expected life (years) | 6.25 |
| Weighted average fair value of options granted | \$ 3.40 |

Stock options have ten-year contractual terms and vest at varying rates of either 20\% per year over five years or $25 \%$ per year over four years as applicable. None of the stock options outstanding at May 4, 2013 were subject to performance or market-based vesting conditions. As of May 4, 2013, the unrecognized compensation expense on stock options was $\$ 2.8$ million, which is expected to be recognized over a weighted average
period of 3.1 years.
For the thirteen week periods ended May 4, 2013 and April 28, 2012, share-based compensation expense was $\$ 0.3$ million and $\$ 0.2$ million, respectively. Share-based compensation expense is recorded in selling, general and administrative expenses in the consolidated statements of operations.

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## G. EARNINGS PER SHARE

The following is a reconciliation of the outstanding shares utilized in the computation of earnings per share:

|  | $\mathbf{1 3}$ Weeks <br> Ended <br> May 4, <br> 4, | $\mathbf{1 3}$ Weeks <br> Ended <br> April 28, <br> 2012 |
| :--- | :---: | :---: |
| Basic weighted average shares outstanding | $19,242,790$ | $19,095,223$ |
| Dilutive effect of non-vested stock and stock options | 182,092 | 329,476 |
|  |  |  |
| Diluted weighted average shares outstanding | $19,424,882$ | $19,424,699$ |

The anti-dilutive effect of 468,221 and 74,683 stock options has been excluded from diluted weighted average shares outstanding for the thirteen week periods ended May 4, 2013 and April 28, 2012, respectively.

## H. SUPPLEMENTAL CASH FLOW INFORMATION

The following table sets forth non-cash investing activities and other cash flow information:

|  | 13 Weeks Ended May 4, 2013 |  | 13 Weeks <br> Ended <br> April 28, <br> 2012 |  |
| :---: | :---: | :---: | :---: | :---: |
| Non-cash investing activities: |  |  |  |  |
| Purchases of property and equipment in accrued expenses at the end of the period | \$ | 3,053 | \$ | 2,687 |
| Sales of property and equipment pursuant to sale-leaseback accounting |  |  |  | 5,995 |
| Other cash flow information: |  |  |  |  |
| Cash paid for interest |  | 99 |  | 45 |
| Cash paid for income taxes, net |  | 79 |  | 115 |

Sales of property and equipment pursuant to sale-leaseback accounting represents the amount of structural assets sold to the landlord at the completion of construction for which the Company was deemed the owner during the construction period, pursuant to sale-leaseback accounting, and for which no cash was received upon transfer of ownership. For the three new stores opened in the first quarter of fiscal 2013, the landlord incurred and paid for all construction costs during the construction period and bore substantially all construction period risk for the landlord owned, or structural assets, during the construction period. As a result, there were no sales of property and equipment to the landlords pursuant to sale-leaseback accounting during the thirteen weeks ended May 4, 2013.

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## ITEM 2.

## MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS


#### Abstract

This Quarterly Report contains forward-looking statements that are subject to risks and uncertainties. All statements other than statements of historical fact included in this Quarterly Report are forward-looking statements. Forward-looking statements give our current expectations and projections relating to our financial condition, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to historical or current facts. These statements may include words such as anticipate, estimate, expect, project, plan, intend, believe, may, will, should, can have, likely and other words and terms of similar meaning in connection with any discussion of the timing or nature of future operating or financial performance or other events. For example, all statements we make relating to our estimated and projected costs, expenditures, cash flows, growth rates and financial results, our plans and objectives for future operations, growth or initiatives, or strategies or the expected outcome or impact of pending or threatened litigation are forward-looking statements. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those that we expected, including the factors described in Item 1A Risk Factors in our fiscal year 2012 Annual Report on Form 10-K.


The forward-looking statements are only predictions based on our current expectations and our projections about future events. We derive many of our forward-looking statements from our operating budgets and forecasts, which are based upon many detailed assumptions. While we believe that our assumptions are reasonable, we caution that it is very difficult to predict the impact of known factors, and it is impossible for us to anticipate all factors that could affect our actual results. All written and oral forward-looking statements attributable to us, or persons acting on our behalf, are expressly qualified in their entirety by the cautionary statements as well as other cautionary statements that are made from time to time in our other Securities and Exchange Commission (SEC) filings and public communications. You should evaluate all forward-looking statements made in this Quarterly Report on Form 10-Q in the context of these risks and uncertainties. The forward-looking statements included herein are made only as of the date hereof. We undertake no obligation to publicly update or revise any forward-looking statement as a result of new information, future events or otherwise, except as otherwise required by law.

The following discussion and analysis should be read in conjunction with our fiscal year 2012 Annual Report on Form 10-K and the unaudited condensed consolidated financial statements and the related notes thereto included in Item 1. Consolidated Financial Statements of this Quarterly Report.

## Executive Overview

Gordmans is an everyday value price department store retailer featuring a large selection of the latest brands, fashions and styles at up to $60 \%$ off department and specialty store prices every day in a fun, easy-to-shop environment. Our merchandise assortment includes apparel for all ages, accessories (including fragrances), footwear and home fashions. The origins of Gordmans date back to 1915, and as of May 4, 2013, we operated 86 stores in 18 states situated in a variety of shopping center developments, including regional enclosed shopping malls, lifestyle centers and power centers.

We opened three new stores in existing markets during the thirteen weeks ended May 4, 2013 compared to opening four new stores in three new markets during the thirteen weeks ended April 28, 2012.

In assessing the performance of our business, we consider a variety of performance and financial measures. These key measures include net sales and comparable store sales and other individual store performance factors, gross profit and selling, general and administrative expenses.

Net Sales. Net sales reflect our revenues from the sale of our merchandise less returns and discounts and exclusive of sales tax. Net sales include comparable store sales and non-comparable store sales.

Comparable Store Sales. Comparable store sales have been calculated based upon stores that were open at least 16 months as of the end of the reporting period. We also review average sale per transaction and comparable store transactions. Comparable store sales are an important indicator of current operating performance, with higher comparable store sales helping us to leverage our fixed expenses and positively impacting our operating results.

Gross Profit. Gross profit is equal to our net sales minus cost of sales, plus license fee income generated from sales of footwear and maternity apparel in our leased departments. Cost of sales includes the direct cost of purchased merchandise, inventory shrinkage, inventory write-downs and inbound freight to our distribution center. Gross margin measures gross profit as a percentage of our net sales. Our gross profit may not be comparable to other retailers, as some companies include all of the costs related to their distribution network in cost of sales while others, like

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us, exclude a portion of these costs from cost of sales and include those costs in selling, general and administrative expenses. Our gross margin is evaluated in terms of initial markup and the amount of markdowns, with higher initial markup and lower markdowns positively impacting our operating results.

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Selling, General and Administrative Expenses. Selling, general and administrative expenses include all operating costs not included in cost of sales. These expenses include payroll and other expenses related to operations at our corporate office, store expenses, occupancy costs, certain distribution and warehousing costs, pre-opening expenses, depreciation and amortization and advertising expense. Selling, general and administrative expenses as a percentage of net sales is generally higher in lower sales volume periods and lower in higher sales volume periods. Our ability to manage store level and certain other operating expenses directly impacts our operating results.

## Overview

Net income for the thirteen weeks ended May 4, 2013 was $\$ 3.2$ million as compared to net income of $\$ 8.1$ million for the thirteen weeks ended April 28, 2012. The decrease in net income was primarily due to a $10.5 \%$ decrease in comparable store sales, a 250 basis point decrease in gross profit margin and higher selling, general and administrative expenses, partially offset by higher net sales attributable to new stores. Below are highlights of our financial results for the thirteen weeks ended May 4, 2013.

Net sales decreased $1.9 \%$ for the thirteen weeks ended May 4, 2013 as compared to the thirteen weeks ended April 28, 2012 due to a $10.5 \%$ decrease in comparable store sales, partially offset by an increase in non-comparable store sales due to the addition of nine new stores in fiscal year 2012, four of which opened in the first quarter of fiscal 2012, and the three new stores opened during the thirteen weeks ended May 4, 2013.

Gross profit margin decreased 250 basis points in the thirteen weeks ended May 4, 2013 as compared to the thirteen weeks ended April 28, 2012 primarily as a result of higher markdowns to reduce inventory levels.

Higher selling, general and administrative expenses were primarily attributable to the nine new stores opened in fiscal 2012 and the three new stores opened during the thirteen weeks ended May 4, 2013.

## Basis of Presentation and Results of Operations

The consolidated financial statements include the accounts of Gordmans Stores, Inc. and its subsidiaries, Gordmans Intermediate Holding Corp., Gordmans, Inc., Gordmans Management Company, Inc., Gordmans Distribution Company, Inc. and Gordmans LLC. All intercompany transactions and balances have been eliminated in consolidation. We utilize a typical retail 52-53 week fiscal year whereby the fiscal year ends on the Saturday nearest January 31. Fiscal year 2013 represents a fifty-two week year ending February 1, 2014, while fiscal year 2012 was a fifty-three week year ended February 2, 2013. All references to fiscal years are to the calendar year in which the fiscal year begins. The thirteen weeks ended May 4, 2013 and the thirteen weeks ended April 28, 2012 represent the first quarters of fiscal 2013 and fiscal 2012, respectively.

The table below sets forth the consolidated statements of operations data for the periods presented (in thousands):

|  | 13 Weeks <br> Ended <br> May 4, 2013 | 13 Weeks <br> Ended April 28, 2012 |
| :---: | :---: | :---: |
| Statements of Operation Data: |  |  |
| Net sales | \$ 131,434 | \$ 133,922 |
| License fees from leased departments | 1,921 | 1,937 |
| Cost of sales | $(74,364)$ | $(72,368)$ |
| Gross profit | 58,991 | 63,491 |
| Selling, general and administrative expenses | $(53,673)$ | $(50,486)$ |
| Income from operations | 5,318 | 13,005 |
| Interest expense, net | (121) | (125) |

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| Income before taxes | 5,197 | 12,880 |
| :--- | :---: | :---: |
| Income tax expense | $(1,949)$ | $(4,830)$ |
| Net income | $\$ 3,248$ | $\$ 8,050$ |

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The table below sets forth the components of the consolidated statements of operations as a percentage of net sales:

|  | $\mathbf{1 3}$ Weeks <br> Ended <br> May 4, <br> 2013 | $\mathbf{1 3}$ Weeks <br> Ended <br> April 28, <br> $\mathbf{2 0 1 2}$ |
| :--- | :---: | :---: |
| Net sales | $100.0 \%$ | $100.0 \%$ | | 1.4 |
| :--- |
| License fees from leased departments |
| Cost of sales |
| Gross profit |
| Selling, general and administrative expenses |
| Income from operations |
| Interest expense, net |
| Income before taxes |
| Income tax expense |
|  |
| Net income |

Thirteen Weeks Ended May 4, 2013 Compared to Thirteen Weeks Ended April 28, 2012

## Net Sales

Net sales for the thirteen weeks ended May 4, 2013 decreased $\$ 2.5$ million, or $1.9 \%$, to $\$ 131.4$ million as compared to $\$ 133.9$ million for the thirteen weeks ended April 28, 2012. This decrease was the direct result of a decrease in comparable store sales, as comparable store sales decreased $\$ 13.6$ million, or $10.5 \%$, primarily due to a low double digit decrease in comparable transactions, which represents our measure for guest traffic, and a low single digit decrease in the average sale per transaction. The comparable store sales decrease represents a continuation of the comparable store sales trend we experienced in the fourth quarter of fiscal 2012, as comparable store sales remained under pressure in the first quarter of fiscal 2013 as we focused on rebuilding our assortments in the areas where we lacked sufficient selection and due to unusual spring weather patterns. From a major merchandising category perspective, Home Fashions experienced a high single digit comparable store sales decrease for the thirteen weeks ended May 4, 2013 compared to the thirteen weeks ended April 28, 2012, while Apparel and Accessories (including Fragrances) both experienced low double digit comparable store sales decreases for the same period.

Non-comparable store sales increased $\$ 11.1$ million due to the addition of nine new stores in fiscal 2012, four of which opened in the first quarter of fiscal 2012, and the opening of three new stores in the first quarter of fiscal 2013.

## License Fees from Leased Departments

License fee income related to sales of merchandise in leased departments was $\$ 1.9$ million for the thirteen weeks ended May 4, 2013 and April 28, 2012.

## Gross Profit

Gross profit, which includes license fees from leased departments, for the thirteen weeks ended May 4, 2013 decreased $\$ 4.5$ million, or $7.1 \%$, to $\$ 59.0$ million as compared to $\$ 63.5$ million for the thirteen weeks ended April 28, 2012. Gross profit margin decreased 250 basis points to $44.9 \%$ of net sales as compared to $47.4 \%$ of net sales for the first quarter of 2012. Of this decrease, 270 basis points was due to an increase in markdowns as a percentage of net sales during the first quarter of 2013 to clear excess merchandise that resulted from the comparable store sales decrease in the first quarter of fiscal 2013. Mark-up on merchandise purchases, which increased 20 bps in the first quarter of fiscal 2013 versus the first quarter of fiscal 2012 resulting from buying efficiencies and competitive pricing opportunities, partially offset the gross margin

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deterioration created by higher markdowns.

## Selling, General and Administrative Expenses

Selling, general and administrative expenses for the thirteen weeks ended May 4, 2013 increased $\$ 3.2$ million, or $6.3 \%$, to $\$ 53.7$ million as compared to $\$ 50.5$ million for the thirteen weeks ended April 28, 2012. As a percentage of net sales, selling, general and administrative expenses increased to $40.8 \%$ as compared to $37.7 \%$ for the first quarter of 2012, a 310 bps increase. The increase in selling, general and administrative expenses as a percentage of net sales was primarily due to higher store expenses, higher distribution center expenses and higher corporate expenses, associated with a decrease in comparable store sales, as well as higher depreciation expense, partially offset by lower pre-opening expenses.

Store expenses increased $\$ 2.3$ million in the first quarter of fiscal 2013 as compared to the first quarter of fiscal 2012 primarily due to increased rent, payroll and benefits, utilities, maintenance and cleaning expenses associated with the nine new stores opened in fiscal

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2012 and the three new stores opened in the first quarter of fiscal 2013. Store expenses were $26.3 \%$ of net sales in the first quarter of fiscal 2013 as compared to $24.1 \%$ of net sales in the first quarter of fiscal 2012, a 220 basis point increase, primarily resulting from higher rent and real estate, higher payroll and benefits, higher utilities and higher maintenance expenses as a percentage of net sales associated with a decrease in comparable store sales.

Depreciation and amortization expenses increased $\$ 0.8$ million, or 70 basis points as a percentage of net sales, in the first quarter of fiscal 2013 as compared to the first quarter of fiscal 2012 due to increased property additions associated with new store openings and investments in upgrading our information technology systems, including the implementation of our new ERP merchandising system in the second quarter of fiscal 2012.

The $\$ 0.3$ million increase in distribution center expenses was primarily the result of higher outbound freight delivery charges and higher payroll costs related to the increase in merchandise inventory receipts associated with new store growth. Distribution center expenses were $3.8 \%$ of net sales in the first quarter of fiscal 2013 as compared to $3.5 \%$ of net sales in the first quarter of fiscal 2012, a 30 basis point increase, primarily resulting from higher outbound freight delivery charges and higher payroll costs as a percentage of net sales associated with a decrease in comparable store sales.

Corporate expenses increased $\$ 0.2$ million in the first quarter of fiscal 2013 as compared to the first quarter of fiscal 2012 primarily due to higher payroll costs of $\$ 0.1$ million for the addition of new staff positions to support our growth and merit compensation increases, partially offset by a decrease in accrued management bonuses. Additionally, information technology costs were higher by $\$ 0.3$ million related to upgrading our information technology systems and supporting our enterprise merchandise system that was implemented in fiscal 2012, offset by a $\$ 0.2$ million decrease in store recruiting and relocation costs. Corporate expenses were $5.9 \%$ of net sales in the first quarter of fiscal 2013 as compared to $5.7 \%$ of net sales in the first quarter of fiscal 2012, a 20 basis point increase, primarily resulting from higher payroll costs and higher information technology costs as a percentage of net sales associated with a decrease in comparable store sales.

Advertising expenses remained consistent from the first quarter of fiscal 2012 to the first quarter of fiscal 2013. Advertising expenses were $2.1 \%$ of net sales in the first quarter of fiscal 2013 and in the first quarter of fiscal 2012.

Store pre-opening expenses decreased $\$ 0.4$ million, or 30 basis points as a percentage of net sales, in the first quarter of fiscal 2013 due to opening three new stores in the first quarter of fiscal 2013 as compared to the four new stores opened in the first quarter of fiscal 2012.

## Interest Expense

Interest expense was $\$ 0.1$ million for the thirteen weeks ended May 4, 2013 and April 28, 2012. There were no borrowings on the revolving line of credit during the first quarter of fiscal 2013 or 2012.

## Income before Taxes

Income before taxes for the first quarter of fiscal 2013 was $\$ 5.2$ million compared to $\$ 12.9$ million in the first quarter of fiscal 2012. As a percentage of net sales, income before taxes was $4.0 \%$ for the first quarter of fiscal 2013 compared to $9.6 \%$ for the first quarter of fiscal 2012.

## Income Tax Expense

Income tax expense for the thirteen weeks ended May 4,2013 was $\$ 1.9$ million compared to income tax expense of $\$ 4.8$ million for the thirteen weeks ended April 28, 2012. The effective income tax rate for both the first quarter of fiscal 2013 and the first quarter of fiscal 2012 was $37.5 \%$. The effective rate differed from the federal enacted rate of $35 \%$ primarily due to state taxes, net of federal benefits.

## Net Income

Net income for the first quarter of fiscal 2013 decreased $\$ 4.8$ million, or $59.7 \%$, to $\$ 3.2$ million compared to $\$ 8.1$ million for the first quarter of fiscal 2012. As a percentage of net sales, net income was $2.5 \%$ for the first quarter of fiscal 2013 compared to $6.0 \%$ for the first quarter of fiscal 2012. The decrease in net income as a percentage of net sales resulted primarily from the comparable store sales decrease, the 250 basis point decrease in gross profit margin and the increase in selling, general and administrative expenses associated with our new store growth.

## Seasonality

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Our business is subject to seasonal fluctuations, which are typical of retailers that carry a similar merchandise offering. A disproportionate amount of our sales and net income are realized during the fourth fiscal quarter, which includes the holiday selling season. In fiscal years 2012, 2011 and 2010 , respectively, $33.3 \%, 33.6 \%$ and $32.6 \%$ of our net sales were generated in the fourth

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quarter. Operating cash flows are typically higher in the fourth fiscal quarter due to inventory related working capital requirements in the third fiscal quarter. During fiscal years 2012, 2011 and 2010, we generated net income during the first nine months of $\$ 15.6$ million, $\$ 15.0$ million and $\$ 7.2$ million, respectively, and $33.7 \%, 40.5 \%$ and $54.0 \%$ of net income was realized in the fourth quarters of fiscal years 2012,2011 and 2010, respectively. Our business is also subject, at certain times, to calendar shifts, which may occur during key selling periods close to holidays such as Easter, Thanksgiving and Christmas and regional fluctuations for events such as sales tax holidays.

## Liquidity and Capital Resources

Our working capital at May 4, 2013 decreased $\$ 3.0$ million, or $3.6 \%$, to $\$ 80.0$ million compared to working capital of $\$ 82.9$ million at February 2, 2013. Our primary ongoing cash requirements are for operating expenses, inventory, capital expenditures related to technology, distribution centers, including the second primary distribution center opening in mid-2014, and existing store improvements, as well as new store capital investment. Our typical investment in a new store is approximately $\$ 1.3$ million, which represents pre-opening expenses of $\$ 0.4$ million and inventory of $\$ 0.9$ million (of which $\$ 0.3$ million is typically financed through trade payables). The fixed assets and leasehold improvements associated with a new store opening of approximately $\$ 1.1$ million have typically been financed by landlords through favorable tenant improvement allowances. Our primary sources of funds for our business activities are cash from operations, borrowings under our revolving line of credit facility, tenant improvement allowances and the use of operating leases for new stores.

We had no borrowings under our revolving line of credit facility at May 4, 2013 or February 2, 2013 and had cash and cash equivalents of $\$ 49.4$ million and $\$ 40.8$ million as of those dates, respectively. Net cash provided by operating activities was $\$ 17.6$ million for the thirteen weeks ended May 4, 2013, compared to net cash provided by operating activities of $\$ 11.7$ million for the thirteen weeks ended April 28, 2012. Availability under our revolving line of credit facility increased $16.1 \%$ to $\$ 59.2$ million at May 4,2013 compared to $\$ 51.0$ million at February 2, 2013. Stockholders equity was $\$ 106.1$ million as of May 4,2013 compared to $\$ 102.4$ million as of February 2, 2013.

During the course of our seasonal business cycle, working capital is needed to support inventory for existing stores, particularly during peak selling seasons. Historically, our working capital needs are lowest in the first quarter and peak late in the third quarter or early in the fourth quarter in anticipation of the holiday selling season. Management believes that the net cash provided by operating activities, bank borrowings, vendor trade terms, tenant improvement allowances and the use of operating leases for new stores will be sufficient to fund anticipated current and long-term capital expenditures and working capital requirements.

## Capital Expenditures

Net capital expenditures during the thirteen weeks ended May 4, 2013 and April 28, 2012 were $\$ 9.1$ million and $\$ 5.1$ million, respectively. Net capital expenditures were comprised of the following (in thousands):

|  | 13 Weeks <br> Ended <br> May 4, <br> $\mathbf{2 0 1 3}$ | 13 Weeks <br> Ended <br> April 28, <br> $\mathbf{2 0 1 2}$ |
| :--- | :---: | :---: |
| Recurring capital expenditures | $\$ 11,380$ | $\$$ |
| New and existing stores | 1,063 | 2,637 |
| Technology-related investments |  | 309 |
| Existing distribution center improvements | 1,639 |  |
| Non-recurring capital expenditures | 138 |  |

We lease all of our store locations. In certain cases, we negotiate leases whereby we take responsibility for construction of a new store during the construction period and are reimbursed for our costs from the landlord. When this situation occurs, we report the construction costs as part of our

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capital expenditures and, as reimbursements are received from the landlord for construction costs where we are the accounting owner during the construction period, we report the proceeds received from the landlord as proceeds from sale-leaseback transactions.

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## Cash Flow Analysis

A summary of operating, investing, and financing activities are shown in the following table (in thousands):

|  | $\mathbf{1 3}$ Weeks <br> Ended <br> May 4, <br> $\mathbf{2 0 1 3}$ | $\mathbf{1 3}$ Weeks <br> Ended <br> April 28, <br> $\mathbf{2 0 1 2}$ |
| :--- | :---: | ---: |
| Cash flows provided by operating activities | $\$ 17,629$ | $\$ 11,702$ |
| Cash flows used in investing activities | $(9,081)$ | $(5,075)$ |
| Cash flows provided by (used in) financing activities | 23 | $(323)$ |
| Increase in cash and cash equivalents | 8,571 | 6,304 |
| Cash and cash equivalents at beginning of period | 40,824 | 35,413 |
| Cash and cash equivalents at end of period | $\$ 49,395$ | $\$ 41,717$ |

## Cash Flows from Operating Activities

Net cash provided by operating activities in the thirteen weeks ended May 4, 2013 was $\$ 17.6$ million, which included net income of $\$ 3.2$ million and noncash charges of $\$ 2.7$ million comprised of depreciation and amortization expense of $\$ 2.2$ million, share-based compensation expense of $\$ 0.3$ million, $\$ 0.1$ million of changes in deferred income taxes and amortization of deferred financing fees of $\$ 0.1$ million. Net cash provided by operating activities in the thirteen weeks ended May 4, 2013 were favorably impacted by an increase in accounts payable of $\$ 15.2$ million related to inventory purchases and an increase of $\$ 4.1$ million resulting from lower accounts and landlord receivables primarily due to a decrease in landlord receivables for tenant improvement allowances as the three new stores opened in the first quarter of fiscal 2013 were directly financed by the landlord during the construction period. Net cash provided by operating activities was also favorably impacted by an increase of $\$ 2.7$ million in accrued expenses primarily due to an increase in new store activity for the three new stores opened in the first quarter of fiscal 2013 and the seven new stores opening in the second and third quarters of fiscal 2013, an increase of $\$ 1.8$ million related to a decrease in income taxes receivable of $\$ 1.3$ million and an increase of $\$ 0.5$ million in income taxes payable, and a $\$ 1.1$ million increase in deferred rent associated with new store growth. These increases in operating cash flows for the thirteen weeks ended May 4, 2013 were partially offset by cash used to increase inventory of $\$ 11.4$ million for the spring season and for the three new stores opened in the first quarter of fiscal 2013, a $\$ 1.6$ million increase in prepaid expenses and other current assets related to new store growth and the timing of insurance renewals, and a $\$ 0.2$ million increase in other assets.

Net cash provided by operating activities in the thirteen weeks ended April 28, 2012 was $\$ 11.7$ million, which included net income of $\$ 8.1$ million and noncash charges of $\$ 2.0$ million comprised of depreciation and amortization expense of $\$ 1.4$ million, changes in deferred taxes of $\$ 0.3$ million, share-based compensation expense of $\$ 0.2$ million and amortization of deferred financing fees of $\$ 0.1$ million. Net cash provided by operating activities in the thirteen weeks ended April 28,2012 were favorably impacted by an increase in accounts payable related to inventory purchases of $\$ 10.6$ million, an increase of $\$ 4.4$ million resulting from a decrease in income taxes receivable of $\$ 2.8$ million and an increase of $\$ 1.6$ million in income taxes payable, and a $\$ 1.0$ million increase in deferred rent. These increases in operating cash flows for the thirteen weeks ended April 28, 2012 were offset by cash used to increase inventory of $\$ 10.6$ million after the holiday season and for the four new stores opened in the first quarter of fiscal 2012, an increase in accounts and landlord receivables of $\$ 1.8$ million primarily due to tenant improvement allowances associated with new store growth, a decrease in accrued expenses and other liabilities of $\$ 0.9$ million, a $\$ 0.8$ million increase in prepaid expenses and other current assets and a $\$ 0.2$ million increase in other assets.

## Cash Flows from Investing Activities

Net cash used in investing activities in the thirteen weeks ended May 4, 2013 and April 28, 2012 was $\$ 9.1$ million and $\$ 5.1$ million, respectively. Cash of $\$ 14.2$ million and $\$ 11.1$ million was used for purchases of property and equipment during the thirteen weeks ended May 4, 2013 and April 28, 2012, respectively. The increase in cash used in investing activities is primarily due to the $\$ 11.4$ million invested in new and existing stores during the first quarter of fiscal 2013. Of the $\$ 11.4$ million, $\$ 8.8$ million was invested in the three new stores opened during the thirteen weeks ended May 4, 2013 and the seven additional new stores to be opened in the second and third quarters of fiscal 2013 while the remaining $\$ 2.6$ million was used for fixtures and store improvements for existing stores. This compares to $\$ 8.6$ million for store investments during the thirteen weeks ended April 28, 2012, of which $\$ 8.5$ million was invested in the four new stores opened in the first quarter of fiscal 2012 and five

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new stores opened in the second and third quarters of fiscal 2012. Although the Company opened three new stores in the first quarter of fiscal 2013 as compared to four new stores during the first quarter of fiscal 2012, cash invested in new and existing stores during the thirteen weeks ended May 4, 2013 was $\$ 0.3$ million more than the same period last year as a result of cash invested in the first quarter of fiscal 2013 for the four new stores opening in the second quarter versus three new stores opened in the second quarter of fiscal 2012. The increase in cash used in investing activities is also due to the $\$ 1.6$ million invested in the second primary distribution center opening in mid- 2014 for which construction began in the first quarter of fiscal 2013 and the $\$ 0.1$ million invested in furniture, fixtures and equipment related to our corporate headquarters, which are being relocated to a new leased building in early 2014. Investments in information technology equipment and software during the thirteen weeks ended May 4, 2013 was $\$ 1.1$ million compared to $\$ 2.1$ million during the thirteen weeks ended April 28, 2012, with the decrease primarily relating to investments in our Oracle enterprise merchandising system which was implemented in the second quarter of fiscal 2012. Additionally, existing distribution center improvements were $\$ 0$ and $\$ 0.3$ million for the thirteen weeks ended May 4, 2013 and April 28, 2012, respectively.

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Proceeds from sale-leaseback transactions were $\$ 5.1$ million and $\$ 6.0$ million for the thirteen weeks ended May 4, 2013 and April 28, 2012, respectively, where the Company was deemed the accounting owner of the property and equipment during the new store construction period pursuant to the underlying lease agreement.

## Cash Flows from Financing Activities

Net cash provided by financing activities was $\$ 23$ thousand during the thirteen weeks ended May 4, 2013, as compared to net cash used in financing activities of $\$ 0.3$ million during the thirteen weeks ended April 28, 2012. Cash of $\$ 0.1$ million and $\$ 0.3$ million was used during the thirteen weeks ended May 4, 2013 and April 28, 2012, respectively, for payments on capital lease and financing agreements. Proceeds of $\$ 0.1$ million were received during the thirteen weeks ended May 4, 2013 in connection with the exercise of stock options.

## Existing Credit Facilities

Gordmans, Inc. is the borrower under a loan, guaranty and security agreement dated as of February 20, 2009, as amended June 1, 2011, with Wells Fargo Bank, N.A. (successor in merger with Wells Fargo Retail Finance, LLC) as agent and a lender and certain other lenders party thereto from time to time. Gordmans Stores, Inc., Gordmans Intermediate Holding Corp., Gordmans Distribution Company, Inc., Gordmans Management Company, Inc., and Gordmans, LLC are all guarantors under the loan agreement. The loan agreement provides a revolving line of credit facility for general working capital needs of up to $\$ 60.0$ million with the ability to increase the maximum available borrowings under the facility to $\$ 80.0$ million.

The revolving line of credit facility is available for working capital and other general corporate purposes and is scheduled to expire on June 1, 2015. At May 4, 2013, we had no borrowings outstanding under our revolving line of credit facility and availability of $\$ 59.2$ million, including letters of credit issued with an aggregate face amount of $\$ 0.8$ million. There were no borrowings under the revolving line of credit facility during the thirteen weeks ended May 4, 2013.

Interest is payable on borrowings under the revolving line of credit facility monthly at a rate equal to the LIBOR or the base rate as selected by management, plus an applicable margin which ranges from $0.75 \%$ to $2.75 \%$ and is set quarterly depending upon the seasonal or non-seasonal period and average net availability under the revolving line of credit facility during the previous quarter.

An unused line fee is payable quarterly in an amount equal to $0.375 \%$ of the sum of the average daily unused revolving commitment plus the average daily unused letter of credit commitment. A customary fee is also payable to the administrative agent under the loan agreement on an annual basis.

The availability of the revolving line of credit facility is subject to a borrowing base, which is comprised of eligible credit card receivables, the liquidation value of eligible landed inventory, eligible distribution center inventory and the liquidation value of eligible in-transit inventory. The amended loan agreement allows us to obtain up to a $\$ 15.0$ million equipment term loan.

Borrowings under the revolving line of credit facility are secured by the Company s inventory, accounts receivable and all other personal property, except as specifically excluded in the agreement. Among other provisions, the revolving line of credit facility contains certain financial covenants restricting the amount of capital expenditures and dividends that can be paid without consent from the lenders. As of May 4, 2013, the Company was in compliance with all of its debt covenants.

The loan, guaranty and security agreement relating to the Company s revolving line of credit facility includes a negative covenant that restricts dividends and other upstream distributions by the Company and its subsidiaries to the extent the Company does not meet minimum excess availability thresholds. Exceptions to this covenant include dividends or other upstream distributions: (i) by subsidiaries of Gordmans, Inc. to Gordmans, Inc. and its other subsidiaries, (ii) that consist of repurchases of stock of employees in an amount not to exceed $\$ 500,000$ in any fiscal year, (iii) to the Company to pay federal, provincial, state and local income taxes and franchise taxes solely arising out of the consolidated operations of the Company and its subsidiaries, (iv) to the Company to pay certain reasonable directors fees and out-of-pocket expenses, reasonable and customary indemnities to directors, officers and employees and other expenses in connection with the ordinary corporate governance, overhead, legal and accounting and maintenance and (v) additional distributions and dividends in an aggregate amount not to exceed $\$ 1,000,000$ during the term of the facility. The loan, guaranty and security agreement also includes a negative covenant that restricts subsidiaries of the Company from making any loans to the Company.

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## Contractual Obligations and Off-Balance-Sheet Arrangements

As noted in the table below, the Company has contractual obligations and commitments as of May 4, 2013 that may affect the financial condition of the Company. However, we believe there is no known trend, demand, commitment, event, or uncertainty that is reasonably likely to occur which would have a material effect on the Company s financial condition, results of operations, or cash flows. Other than the letters of credit set forth in the table below, the Company had no off-balance-sheet arrangements as of May 4, 2013.

The following table summarizes our contractual obligations and commitments as of May 4, 2013:

|  | Payments Due by Period |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Less Than 1 Year |  | 1-3 Years | 3-5 Years | More Than 5 Years |
| Contractual Obligations: |  |  |  |  |  |  |
| Capital leases ${ }^{(1)}$ | 76 | \$ | 76 | \$ | \$ | \$ |
| Operating leases ${ }^{(2)(3)}$ | 345,662 |  | 35,276 | 92,736 | 70,228 | 147,422 |
| Revolving line of credit |  |  |  |  |  |  |
| Letters of credit | 773 |  | 773 |  |  |  |
| Total | \$ 346,511 |  | 36,125 | \$ 92,736 | \$ 70,228 | \$ 147,422 |

(1) Includes principal and interest payments on capital lease obligations.
(2) Certain retail store leases contain provisions for additional rent based on varying percentages of sales when sales reach certain thresholds, but are not included in operating lease obligations.
(3) Real estate taxes, common area maintenance and insurance are expenses considered additional rent that can vary from year to year, but are not included in operating lease obligations. These expenses represented approximately $35 \%$ of lease expense for our retail stores in the thirteen weeks ended May 4, 2013.

## Critical Accounting Policies and Estimates

We have determined that our most critical accounting policies are those related to revenue recognition, merchandise inventories, long-lived assets, operating leases, self-insurance, share-based compensation and income taxes. We continue to monitor our accounting policies to ensure proper application of current rules and regulations. There have been no significant changes to these policies discussed in our fiscal year 2012 Annual Report on Form 10-K.

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## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

## Interest Rate Risk

We are exposed to interest rate risk primarily through borrowings under our revolving line of credit facility which bears interest at variable rates.

Borrowings under the revolving line of credit facility bear interest at the base rate plus $0.75 \%$ ( $4.00 \%$ at May 4,2013 ) with an option to bear interest at the LIBOR interest rate plus $2.00 \%$. Borrowings under the revolving line of credit facility may not exceed the lesser of a calculated borrowing base or $\$ 60.0$ million. There were no borrowings during the first quarter of fiscal 2013 and no borrowings outstanding under our revolving credit facility at May 4, 2013.

## ITEM 4. CONTROLS AND PROCEDURES

The required certifications of our Chief Executive Officer and Chief Financial Officer are included as exhibits to this Quarterly Report on Form $10-\mathrm{Q}$. The disclosures set forth in this Item 4 contain information concerning the evaluation of our disclosure controls and procedures, internal control over financial reporting and changes in internal control over financial reporting referred to in those certifications. Those certifications should be read in conjunction with this Item 4 for a more complete understanding of the matters covered by the certifications.

## Evaluation of Disclosure Controls and Procedure

Under the supervision and with the participation of management, including our Chief Executive Officer (principal executive officer) and our Chief Financial Officer (principal financial officer), we have carried out an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Act of 1934, as amended (the Exchange Act )). Based on that evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures were effective as of May 4, 2013 to ensure that information we are required to disclose in reports that are filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission and is accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

## Changes in Internal Control over Financial Reporting

There have been no changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15(d)-15(f) under the Securities Exchange Act of 1934) that occurred during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

We are subject to various legal claims and proceedings which arise in the ordinary course of our business, including employment related claims, involving routine claims incidental to our business. Although the outcome of these routine claims cannot be predicted with certainty, we do not believe that the ultimate resolution of these claims will have a material adverse effect on our results of operations, financial condition or cash flow.

## ITEM 1A. RISK FACTORS

Our risk factors have not changed materially from those disclosed in our fiscal year 2012 Annual Report on Form 10-K. The risk factors disclosed in our Annual Report on Form 10-K, in addition to the other information set forth in this Quarterly Report, could materially affect our business, financial condition or results.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

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## ITEM 4. RESERVED

## ITEM 5. OTHER INFORMATION

None

## ITEM 6. EXHIBITS

The following exhibits are filed or furnished with this Quarterly Report:

## EXHIBIT INDEX

## Exhibit

| Number | Description |
| :--- | :--- |
| 31.1 | Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2 | Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1 | Certification of Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2 | Certification of Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101.INS* | XBRL Instance Document. |
| 101.SCH* | XBRL Taxonomy Extension Schema Document. |
| 101.CAL* | XBRL Taxonomy Calculation Linkbase Document. |
| 101.LAB* | XBRL Taxonomy Label Linkbase Document. |
| 101.PRE* | XBRL Taxonomy Extension Presentation Linkbase Document. |
| 101.DEF* | XBRL Taxonomy Extension Definition Linkbase Document. |

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: May 24, 2013

GORDMANS STORES, INC.
By: /s/ JEFF GORDMAN
Jeff Gordman
President, Chief Executive Officer and Secretary
(Principal Executive Officer)
By: /s/ MICHAEL D. JAMES
Michael D. James
Senior Vice President, Chief Financial Officer,
Treasurer and Assistant Secretary
(Principal Financial Officer and Principal Accounting Officer)


[^0]:    * As provided in Rule 406T of Regulation S-T, XBRL (Extensible Business Reporting Language) information is furnished and not filed or a part of a registration statement or prospectus for purposes of Section 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections.

