

FLEXSTEEL INDUSTRIES INC  
Form 10-Q  
April 22, 2016

**UNITED STATES**

**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D. C. 20549

**FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934**

For the quarterly period ended March 31, 2016

or

**Transition Report Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934**

For the transition period from            to

Commission file number **0-5151**

FLEXSTEEL INDUSTRIES, INC.

(Exact Name of Registrant as Specified in Its Charter)

Incorporated in State of Minnesota 42-0442319  
(State or other Jurisdiction of (I.R.S. Identification No.)  
Incorporation or Organization)

385 BELL STREET

DUBUQUE, IOWA 52001-0877

(Address of Principal Executive Offices) (Zip Code)

(563) 556-7730

(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act (check one).

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Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  . No  .

Common Stock - \$1.00 Par Value

Shares Outstanding as of April 12, 2016 7,655,695

## PART I FINANCIAL INFORMATION

## Item 1. Financial Statements

## FLEXSTEEL INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(Amounts in thousands, except share and per share data)

|  | March<br>31,<br>2016 | June 30,<br>2015 |
|--|----------------------|------------------|
| <b>ASSETS</b>  |                      |                  |
| <b>CURRENT ASSETS:</b>   |                      |                  |
| Cash   | \$ 15,374            | \$ 1,282         |
| Trade receivables – less allowances:<br>March 31, 2016, \$1,415; June 30, 2015, \$1,400      | 45,324               | 45,101           |
| Inventories  | 97,319               | 113,842          |
| Other  | 13,088               | 6,777            |
| Total current assets   | 171,105              | 167,002          |
| <b>NON-CURRENT ASSETS:</b>   |                      |                  |
| Property, plant and equipment, net   | 65,856               | 64,770           |
| Deferred income taxes  | 4,270                | 6,090            |
| Other assets   | 2,709                | 6,757            |
| <b>TOTAL</b>   | <b>\$243,940</b>     | <b>\$244,619</b> |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>  |                      |                  |
| <b>CURRENT LIABILITIES:</b>  |                      |                  |
| Accounts payable – trade   | \$ 13,219            | \$ 18,329        |
| Notes payable – current  | —                    | 11,904           |
| Accrued liabilities:   |                      |                  |
| Payroll and related items  | 6,329                | 7,931            |
| Insurance  | 5,488                | 4,308            |
| Other  | 10,002               | 8,848            |
| Total current liabilities  | 35,038               | 51,320           |
| <b>LONG-TERM LIABILITIES:</b>  |                      |                  |
| Supplemental retirement plans  | 920                  | 2,915            |
| Other liabilities  | 3,722                | 3,637            |
| Total liabilities  | 39,680               | 57,872           |
| <b>SHAREHOLDERS' EQUITY:</b>   |                      |                  |
| Cumulative preferred stock – \$50 par value;<br>authorized 60,000 shares; outstanding – none |                      |                  |

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|  |           |           |
|--|-----------|-----------|
| Undesignated (subordinated) stock – \$1 par value;<br>authorized 700,000 shares; outstanding – none          |           |           |
| Common stock – \$1 par value; authorized 15,000,000 shares;<br>outstanding March 31, 2016, 7,655,695 shares; | 7,656     | 7,480     |
| outstanding June 30, 2015, 7,480,367 shares  |           |           |
| Additional paid-in capital   | 22,108    | 18,827    |
| Retained earnings  | 176,140   | 162,176   |
| Accumulated other comprehensive loss   | (1,644 )  | (1,736 )  |
| Total shareholders' equity   | 204,260   | 186,747   |
| TOTAL  | \$243,940 | \$244,619 |

See accompanying Notes to Consolidated Financial Statements (Unaudited).

## FLEXSTEEL INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

(Amounts in thousands, except per share data)

|   | Three Months Ended<br>March 31, |            | Nine Months Ended<br>March 31, |            |
|---|---------------------------------|------------|--------------------------------|------------|
|   | 2016                            | 2015       | 2016                           | 2015       |
| Net sales   | \$ 125,400                      | \$ 122,530 | \$ 377,342                     | \$ 345,581 |
| Cost of goods sold                                    | (96,684 )                       | (92,862 )  | (293,073 )                     | (263,300 ) |
| Gross margin  | 28,716                          | 29,668     | 84,269                         | 82,281     |
| Selling, general and administrative                   | (19,443 )                       | (18,709 )  | (57,433 )                      | (56,691 )  |
| Litigation settlement reimbursements                  | 2,030                           | 250        | 2,280                          | 250        |
| Operating income                                      | 11,303                          | 11,209     | 29,116                         | 25,840     |
| Other (expense) income                                | (60 )                           | 131        | 6                              | 837        |
| Interest expense                                      | (9 )                            | (54 )      | (69 )                          | (89 )      |
| Income before income taxes                            | 11,234                          | 11,286     | 29,053                         | 26,588     |
| Income tax provision                                  | (4,290 )                        | (4,330 )   | (10,980 )                      | (10,070 )  |
| Net income  | \$6,944                         | \$6,956    | \$18,073                       | \$16,518   |
| Weighted average number of common shares outstanding: |                                 |            |                                |            |
| Basic   | 7,622                           | 7,436      | 7,568                          | 7,408      |
| Diluted   | 7,836                           | 7,702      | 7,771                          | 7,681      |
| Earnings per share of common stock:                   |                                 |            |                                |            |
| Basic   | \$0.91                          | \$0.94     | \$2.39                         | \$2.23     |
| Diluted   | \$0.89                          | \$0.90     | \$2.33                         | \$2.15     |
| Cash dividends declared per common share              | \$0.18                          | \$0.18     | \$0.54                         | \$0.54     |

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Amounts in thousands)

|  | Three Months<br>Ended<br>March 31, |         | Nine Months<br>Ended<br>March 31, |          |
|--|------------------------------------|---------|-----------------------------------|----------|
|  | 2016                               | 2015    | 2016                              | 2015     |
| Net income   | \$6,944                            | \$6,956 | \$18,073                          | \$16,518 |
| Other comprehensive income (loss):   |                                    |         |                                   |          |
| Unrealized gain on securities in supplemental retirement plans                     | 89                                 | 93      | 491                               | 171      |
| Reclassification of realized loss on supplemental retirement plans to other income | (86 )                              | (100 )  | (342 )                            | (299 )   |

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|  |         |         |          |          |
|--|---------|---------|----------|----------|
| Other comprehensive income (loss) before taxes                             | 3       | (7 )    | 149      | (128 )   |
| Income tax (expense) benefit related to supplemental retirement plans loss | (1 )    | 3       | (57 )    | 49       |
| Other comprehensive gain (loss), net of tax                                | 2       | (4 )    | 92       | (79 )    |
| Comprehensive income   | \$6,946 | \$6,952 | \$18,165 | \$16,439 |

See accompanying Notes to Consolidated Financial Statements (Unaudited).

## FLEXSTEEL INDUSTRIES, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(Amounts in thousands)

|   | Nine Months Ended<br>March 31, |          |
|---|--------------------------------|----------|
|   | 2016                           | 2015     |
| <b>OPERATING ACTIVITIES:</b>  |                                |          |
| Net income  | \$18,073                       | \$16,518 |
| Adjustments to reconcile net income to net cash provided by (used in) operating activities: |                                |          |
| Depreciation  | 5,528                          | 3,362    |
| Deferred income taxes   | 1,764                          | 119      |
| Stock-based compensation expense  | 1,024                          | 1,595    |
| Excess tax (benefit) expense from share-based payments                                      | (1,193 )                       | 41       |
| Change in provision for losses on accounts receivable                                       | 15                             | (7 )     |
| Loss (gain) on disposition of capital assets  | 15                             | (113 )   |
| Gain on life insurance policies   | (346 )                         | —        |
| Changes in operating assets and liabilities:  |                                |          |
| Trade receivables   | (238 )                         | (8,145 ) |
| Inventories   | 16,523                         | (10,172) |
| Other current assets  | (5,875 )                       | (1,125 ) |
| Other assets  | 22                             | (102 )   |
| Accounts payable – trade  | (4,651 )                       | 4,830    |
| Accrued liabilities   | 926                            | (1,094 ) |
| Supplemental retirement plans   | 418                            | 382      |
| Other long-term liabilities   | 86                             | (24 )    |
| Net cash provided by operating activities   | 32,091                         | 6,065    |
| <b>INVESTING ACTIVITIES:</b>  |                                |          |
| Purchases of investments  | (2,304 )                       | (1,855 ) |
| Proceeds from sales of investments  | 2,107                          | 1,526    |
| Proceeds from sale of capital assets  | 27                             | 124      |
| Proceeds from life insurance policies   | 2,836                          | —        |
| Capital expenditures  | (7,116 )                       | (33,752) |
| Net cash used in investing activities   | (4,450 )                       | (33,957) |
| <b>FINANCING ACTIVITIES:</b>  |                                |          |
| Dividends paid  | (4,077 )                       | (3,778 ) |
| Repayments of current notes payable, net  | (11,904)                       | —        |
| Proceeds from long-term notes payable, net  | —                              | 14,745   |
| Proceeds from issuance of common stock  | 1,403                          | 518      |
| Shares issued to employees, net of shares withheld  | (164 )                         | —        |
| Excess tax benefit (expense) from share-based payment                                       | 1,193                          | (41 )    |
| Net cash (used in) provided by financing activities   | (13,549)                       | 11,444   |



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|                             |          |          |
|-----------------------------|----------|----------|
| Increase (decrease) in cash | 14,092   | (16,448) |
| Cash at beginning of period | 1,282    | 22,176   |
| Cash at end of period       | \$15,374 | \$5,728  |

SUPPLEMENTAL INFORMATION

(Amounts in thousands)

|  | Nine Months Ended<br>March 31, |         |
|--|--------------------------------|---------|
|  | 2016                           | 2015    |
| Income taxes paid, net                   | \$7,460                        | \$9,810 |
| Capital expenditures in accounts payable | 4                              | 1,852   |
| Interest paid                            | 69                             | 89      |

See accompanying Notes to Consolidated Financial Statements (Unaudited).

FLEXSTEEL INDUSTRIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

FOR THE PERIOD ENDED MARCH 31, 2016

The consolidated financial statements included herein have been prepared by Flexsteel Industries, Inc. and Subsidiaries (the “Company” or “Flexsteel”), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). The information furnished in the consolidated financial statements includes normal recurring adjustments and reflects all adjustments, which are, in the opinion of management, necessary for a fair presentation of such consolidated financial statements. Operating results for the three and nine month periods ended March 31, 2016, are not necessarily indicative of the results that may be expected for the fiscal year ending June 30, 2016. Certain information and footnote disclosures normally included in the consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States of America (“GAAP”) have been condensed or omitted pursuant to such rules and regulations, although the Company believes that the disclosures are adequate to make the information presented not misleading. Except to the extent updated or described below, the significant accounting policies set forth in Note 1 to the consolidated financial statements in the Company’s Annual Report on Form 10-K for the year ended June 30, 2015, appropriately represent, in all material respects, the current status of accounting policies and are incorporated by reference.

DESCRIPTION OF BUSINESS – Flexsteel Industries, Inc. and Subsidiaries (the “Company”) was incorporated in 1929 and is one of the oldest and largest manufacturers, importers and marketers of residential and commercial upholstered and wood furniture products in the United States. Product offerings include a wide variety of upholstered and wood furniture such as sofas, loveseats, chairs, reclining and rocker-reclining chairs, swivel rockers, sofa beds, convertible bedding units, occasional tables, desks, dining tables and chairs and bedroom furniture. The Company’s products are intended for use in home, office, hotel, healthcare and other commercial applications. A featured component in most of the upholstered furniture is a unique steel drop-in seat spring from which our name “Flexsteel” is derived. The Company distributes its products throughout the United States through the Company’s sales force and various independent representatives.

2.

INVENTORIES

The Company values inventory at the lower of cost or net realizable value. Steel products are valued on the last-in, first-out (“LIFO”) method. All other inventories are valued on the first-in, first-out (“FIFO”) method. Inventories valued on a LIFO basis (steel) would have been approximately \$1.3 million and \$1.6 million higher at March 31, 2016 and June 30, 2015, respectively, if they had been valued on the FIFO basis. At March 31, 2016 and June 30, 2015, the total value of LIFO inventory was \$3.2 million and \$2.6 million, respectively. There has been no material liquidation of LIFO inventory during the nine months ended March 31, 2016 or fiscal year ended June 30, 2015. A comparison of inventories is as follows:

| (in thousands)                     | March<br>31,<br>2016 | June 30,<br>2015 |
|------------------------------------|----------------------|------------------|
| Raw materials                      | \$12,681             | \$12,663         |
| Work in process and finished parts | 6,352                | 5,772            |
| Finished goods                     | 78,286               | 95,407           |
| Total                              | \$97,319             | \$113,842        |

### 3. FAIR VALUE MEASUREMENTS

The Company's cash, accounts receivable, other current assets, accounts payable, notes payable and certain accrued liabilities are carried at amounts which reasonably approximate their fair value due to their short-term nature. Generally accepted accounting principles on fair value measurement for certain financial assets and liabilities require that each asset and liability carried at fair value be classified into one of the following categories: Level 1: Quoted market prices in active markets for identical assets and liabilities; Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data; or Level 3: Unobservable inputs that are not corroborated by market data. The Company has not changed its valuation techniques in measuring the fair value of any financial assets and liabilities during the period.

The Company maintains unfunded supplemental retirement plans, collectively referred to as the Supplemental Plan, which provides for additional annual defined contributions toward retirement benefits to certain of the Company's executive officers. Funds of the Supplemental Plan are held in a Rabbi Trust. The assets held in the Rabbi Trust are not available for general corporate purposes. The Rabbi Trust is subject to creditor claims in the event of insolvency, but otherwise must be used only for purposes of providing benefits under the plans. As of March 31, 2016, the Company's Supplemental Plan assets, held in the Rabbi Trust, were invested in stock and bond funds and are recorded in the Consolidated Balance Sheets at fair market value. As of March 31, 2016, the Supplemental Plan assets were \$2.4 million, with \$1.5 million of the Supplemental Plan assets classified as "other current assets" and \$0.9 million as "other assets" in the Consolidated Balance Sheets. As of June 30, 2015, the Supplemental Plan assets were \$3.5 million, with \$1.1 million classified as "other current assets" and \$2.4 million classified as "other assets" in the Consolidated Balance Sheets. These assets are classified as Level 2 in accordance with fair value measurements as described above.

#### 4. CREDIT ARRANGEMENTS

The Company maintains a credit agreement which provides unsecured short-term working capital financing up to \$30.0 million with interest of LIBOR plus 1% (1.44% at March 31, 2016), including up to \$4.0 million of letters of credit. Letters of credit outstanding at March 31, 2016, totaled \$2.3 million, leaving borrowing availability of \$27.7 million. The Company did not utilize borrowing availability under the credit facility other than the aforementioned letters of credit at March 31, 2016. The credit agreement expires December 31, 2016. At March 31, 2016, the Company was in compliance with all of the financial covenants contained in the credit agreement.

A director of the Company is a director at a bank where the Company maintains an additional unsecured \$10.0 million line of credit, with interest at prime minus 2% (1.50% at March 31, 2016), and where its routine banking transactions are processed. No amount was outstanding on the line of credit at March 31, 2016. This line of credit matures December 31, 2016. In addition, the supplemental retirement plan assets, held in a Rabbi Trust, of \$2.4 million are administered by this bank's trust department. The Company receives no special services or pricing on the services performed by the bank due to the directorship of this director.

#### 5. STOCK BASED COMPENSATION

The Company has two stock-based compensation methods available when determining employee compensation.

##### (1) Long-Term Incentive Compensation Plans

#### **Long-Term Incentive Compensation Plan**

The long-term incentive compensation plan provides for shares of common stock to be awarded to officers and key employees based on performance targets set by the Compensation Committee of the Board of Directors (the “Committee”). In December 2013, the Company’s shareholders approved 700,000 shares to be issued under the plan. As of March 31, 2016, 2,594 shares have been issued. The Committee selected fully-diluted earnings per share as the performance goal for the three-year performance periods July 1, 2013 – June 30, 2016 (2014-2016), July 1, 2014 – June 30, 2017 (2015-2017) and July 1, 2015 – June 30, 2018 (2016-2018). Stock awards will be issued to participants as soon as practicable following the end of the performance periods subject to verification of results and Committee approval. The compensation cost related to the number of shares to be granted under each performance period is fixed on the grant date, which is the date the performance period begins.

The Company recorded expense of \$0.2 million and \$0.3 million for the quarters ended March 31, 2016 and March 31, 2015, respectively. For the nine month periods ended March 31, 2016 and March 31, 2015, the Company recorded expense of \$0.7 million and \$0.9 million, respectively. If the target performance goals for 2014-2016, 2015-2017 and 2016-2018 would be achieved, the total amount of compensation cost recognized over the requisite performance periods would have been \$1.0 million, respectively.

### **2007 Long-Term Management Incentive Plan (2007 Plan)**

The plan provided for shares of common stock and cash to be awarded to officers and key employees based on performance targets set by the Compensation Committee of the Board of Directors (the “Committee”). The Company’s shareholders approved 500,000 shares to be issued under the plan. A total of 240,235 shares were issued from this plan, following the final distributions in September 2015. No additional shares can be awarded under the 2007 Plan. The Committee selected consolidated operating results for organic net sales growth and fully-diluted earnings per share as the performance goal for the three-year performance periods. Payouts for awards earned in these performance periods were 60% stock and 40% cash. The compensation cost related to the number of shares granted under each performance period was fixed on the grant date, which was the date the performance period began. The short-term portion of the recorded cash award payable was classified within current liabilities, “payroll and related items”, and the long-term portion of the recorded cash award payable was classified within long-term liabilities, “other liabilities” in the Consolidated Balance Sheets. As of June 30, 2015, the Company recorded cash awards payable of \$0.7 million within current liabilities. The Company recorded no expense during the three and nine months ended March 31, 2016. The Company recorded \$0.1 million and \$0.3 million during the three and nine months ended March 31, 2015, respectively.

(2)

### Stock Plans

#### **Omnibus Stock Plan**

The Omnibus Stock Plan is for key employees, officers and directors and provides for the granting of incentive and nonqualified stock options, restricted stock, restricted stock units, stock appreciation rights and performance units. In December 2013, the Company’s shareholders approved 700,000 shares to be issued under the plan. The options are exercisable up to 10 years from the date of grant. It is the Company’s policy to issue new shares upon exercise of stock options. The Company accepts shares of the Company’s common stock as payment for the exercise price of options. These shares received as payment are retired upon receipt.

At March 31, 2016, 568,574 shares were available for future grants. During the quarters ended March 31, 2016 and March 31, 2015, \$0.1 million and \$0.0 million were recorded related to this plan, respectively. During the nine months ended March 31, 2016 and March 31, 2015, the Company recorded expense of \$0.4 million and \$0.4 million related to this plan, respectively.

#### **2002, 2006 and 2009 Stock Option Plans**

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The stock option plans were for key employees, officers and directors and provided for granting incentive and nonqualified stock options. Under the plans, options were granted at an exercise price equal to the fair market value of the underlying common stock at the date of grant and exercisable for up to 10 years. All options were exercisable when granted. No additional options can be granted under the 2002, 2006 and 2009 stock option plans.

There were no options granted and no expense was recorded under these Plans during the three and nine months ended March 31, 2016 and March 31, 2015.

A summary of the status of the Company's stock plans as of March 31, 2016, June 30, 2015 and 2014 and the changes during the periods then ended is presented below:

|   | Shares<br>(in<br>thousands) | Weighted<br>Average<br>Exercise<br>Price | Aggregate<br>Intrinsic<br>Value<br>(in<br>thousands) |
|---|-----------------------------|--|--|
| Outstanding and exercisable at June 30, 2014  | 524                         | \$ 15.39                                 | \$ 9,403   |
| Granted                                       | 49                          | 31.48                                    |  |
| Exercised                                     | (110 )                      | 15.52                                    |  |
| Canceled                                      | (6 )                        | 16.98                                    |  |
| Outstanding and exercisable at June 30, 2015  | 457                         | 17.02                                    | 11,916   |
| Granted                                       | 26                          | 43.09                                    |  |
| Exercised                                     | (157 )                      | 13.50                                    |  |
| Canceled                                      | (6 )                        | 22.32                                    |  |
| Outstanding and exercisable at March 31, 2016 | 320                         | \$ 20.77                                 | \$ 7,321   |

The following table summarizes information for options outstanding and exercisable at March 31, 2016:

| Range of Prices | Options Outstanding and Exercisable (in thousands) | Weighted Average Remaining Life (years) | Exercise Price |
|-----------------|--|---|----------------|
| \$6.81 – 12.74  | 84   | 2.1                                     | \$ 9.66        |
| 13.75 – 17.23   | 73   | 5.2                                     | 15.48          |
| 19.72 – 27.57   | 92   | 7.1                                     | 23.59          |
| 31.06 – 43.09   | 71   | 8.9                                     | 35.73          |
| \$6.81 – 43.09  | 320  | 5.8                                     | \$ 20.77       |

#### 6. EARNINGS PER SHARE

Basic earnings per share (EPS) of common stock are based on the weighted-average number of common shares outstanding during each period. Diluted earnings per share of common stock include the dilutive effect of potential common shares outstanding. The Company's potential common shares outstanding are stock options, shares associated with the long-term management incentive compensation plan and non-vested shares. The Company calculates the dilutive effect of outstanding options using the treasury stock method. Anti-dilutive shares are not included in the computation of diluted EPS when their exercise price is greater than the average closing market price of the common shares. The Company calculates the dilutive effect of shares related to the long-term management incentive compensation plan and non-vested shares based on the number of shares, if any, that would be issuable if the end of the fiscal period were the end of the contingency period.

In computing EPS for the quarters and nine months ended March 31, 2016 and 2015, net income as reported for each respective period is divided by the fully diluted weighted-average number of shares outstanding:

| (in thousands)           | Three Months Ended March 31, |       | Nine Months Ended March 31, |       |
|--------------------------|------------------------------|-------|-----------------------------|-------|
|                          | 2016                         | 2015  | 2016                        | 2015  |
| Basic shares             | 7,622                        | 7,436 | 7,568                       | 7,408 |
| Potential common shares: |                              |       |                             |       |
| Stock options            | 162                          | 237   | 157                         | 252   |
| Long-term incentive plan | 49                           | 21    | 43                          | 14    |
| Non-vested shares        | 3                            | 8     | 3                           | 7     |



|                      |       |       |       |       |
|----------------------|-------|-------|-------|-------|
|                      | 214   | 266   | 203   | 273   |
| Diluted shares       | 7,836 | 7,702 | 7,771 | 7,681 |
| Anti-dilutive shares | 26    | 49    | 26    | —     |

## 7.

## LITIGATION

Indiana Civil Litigation – In December 2013, the Company entered into a confidential agreement to settle the Indiana Civil Litigation. The Company paid \$6.25 million to Plaintiffs to settle the matter without admission of wrongdoing. The Company continues to believe that it did not cause or contribute to the contamination. This settlement was recorded as “litigation settlement costs” in the Consolidated Statements of Income.

The Company continues to pursue the recovery of additional defense and settlement costs from insurance carriers. Based on policy language and jurisdiction, insurance coverage is in question. The Iowa District Court dismissed litigation filed by the Company’s insurance carriers in Iowa after the Iowa Court of Appeals found that Indiana law applied to the insurance policies in question and the Iowa Supreme Court denied further review. The dismissal was then appealed by the insurance carriers to the Iowa Supreme Court, which referred the appeal to the Iowa Court of Appeals in March 2016. Concurrently, coverage litigation is proceeding against the insurance carriers in Indiana.

During the quarter ended March 31, 2016 and 2015, the Company received \$2.0 million and \$0.3 million and during the nine months ended received \$2.3 million and \$0.3 million, respectively, for recovery of litigation settlement costs from insurers. These amounts are recorded as “litigation settlement reimbursements” in the Consolidated Statements of Income.

During the quarter ended March 31, 2016, the Company recorded \$0.2 million of legal expenses incurred pursuing insurance coverage which was offset by reimbursements of \$0.8 million from insurers. During the quarter ended March 31, 2015, the Company recorded \$0.2 million of legal expenses incurred pursuing insurance coverage which was offset by reimbursements of \$0.2 million from insurers. During the nine months ended March 31, 2016, the Company recorded \$0.4 million of legal expenses which was offset by reimbursements of \$0.8 million from insurers. During the nine months ended March 31, 2015, the Company recorded \$0.4 million of legal expenses which was offset by reimbursements of \$0.2 million from insurers. These expenses and reimbursements are included in “selling, general and administrative” (SG&A) expense in the Consolidated Statements of Income.

On March 11, 2016, the Company received a General Notice Letter for the Lane Street Groundwater Superfund Site located in Elkhart, Indiana from the United States Environmental Protection Agency (EPA). The EPA has determined that the Company may be responsible under the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA). On April 11, 2016, the EPA issued their proposed clean-up plan for groundwater pollution and request for public comment. Public comment period is from April 11, 2016 to May 11, 2016. As of March 31, 2016, no liability was recorded in the Consolidated Balance Sheets because it is not possible to reasonably estimate the amount, if any, of remediation cost due to the early stages of determining the extent of environmental impact, allocation amount to the potentially responsible parties and remediation alternatives.

Other Proceedings – From time to time, the Company is subject to various other legal proceedings, including lawsuits, which arise out of, and are incidental to, the conduct of the Company’s business. The Company does not consider any of such other proceedings that are currently pending, individually or in the aggregate, to be material to its business or likely to result in a material effect on its consolidated operating results, financial condition, or cash flows.

## 8. RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

In November 2015, the FASB issued ASU 2015-17, *Balance Sheet Classification of Deferred Taxes*, which amends Accounting Standards Codification (“ASC”) Topic 740, *Income Taxes*. ASU 2015-17 requires that deferred tax liabilities and assets be classified as non-current in a classified statement of financial position. The ASU is effective for public business entities for fiscal years beginning after December 15, 2016, including interim periods within those fiscal years. The amendments may be applied prospectively to all deferred tax liabilities and assets or retrospectively to all periods presented. The Company elected to early adopt ASU 2015-17 on March 31, 2016 retrospectively to all periods presented. On June 30, 2015, the Company recorded \$4.2 million in current assets “deferred income taxes” and \$1.9 million in non-current assets “deferred income taxes” in the Consolidated Balance Sheets. Upon adoption of the standard, the Company presented a non-current deferred tax asset of \$6.1 million in non-current assets “deferred

income taxes” in the Consolidated Balance Sheets.

In March 2016, the FASB issued ASU 2016-09, *Improvements to Employee Share-Based Payment Accounting*, which amends Accounting Standards Codification (“ASC”) Topic 718, *Compensation – Stock Compensation*. ASU 2016-09 simplifies several aspects of the accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. ASU 2016-09 is effective for fiscal years beginning after December 15, 2016, and interim periods within those fiscal years and early adoption is permitted. The Company is currently in the process of evaluating the impact of adoption of the ASU on its consolidated financial statements.

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

GENERAL:

The following analysis of the results of operations and financial condition of the Company should be read in conjunction with the consolidated financial statements and related notes included elsewhere in this quarterly report on Form 10-Q.

CRITICAL ACCOUNTING POLICIES:

There have been no material changes to our critical accounting policies and estimates from the information provided in Item 7, “Management’s Discussion and Analysis of Financial Condition and Results of Operations”, included in our 2015 annual report on Form 10-K.

Overview

The following table has been prepared as an aid in understanding the Company's results of operations. Amounts presented are percentages of the Company's net sales.

|                                      | Three Months |        | Nine Months |        |
|--------------------------------------|--------------|--------|-------------|--------|
|                                      | Ended        |        | Ended       |        |
|                                      | March 31,    |        | March 31,   |        |
|                                      | 2016         | 2015   | 2016        | 2015   |
| Net sales                            | 100.0%       | 100.0% | 100.0%      | 100.0% |
| Cost of goods sold                   | (77.1)       | (75.8) | (77.7)      | (76.2) |
| Gross margin                         | 22.9         | 24.2   | 22.3        | 23.8   |
| Selling, general and administrative  | (15.5)       | (15.3) | (15.2)      | (16.4) |
| Litigation settlement reimbursements | 1.6          | 0.2    | 0.6         | 0.1    |
| Operating income                     | 9.0          | 9.1    | 7.7         | 7.5    |
| Other (expense) income, net          | (0.1)        | 0.1    | —           | 0.2    |
| Income before income taxes           | 8.9          | 9.2    | 7.7         | 7.7    |
| Income tax provision                 | (3.4)        | (3.5)  | (2.9)       | (2.9)  |
| Net income                           | 5.5 %        | 5.7 %  | 4.8 %       | 4.8 %  |

Results of Operations for the Quarter Ended March 31, 2016 vs. 2015

The following table compares net sales for the quarter ended March 31, (in millions):

|             | 2016    | 2015    | \$     | %      |   |
|-------------|---------|---------|--------|--------|---|
|             |         |         | Change | Change |   |
| Residential | \$105.8 | \$103.9 | \$ 1.9 | 1.8    | % |
| Commercial  | 19.6    | 18.6    | 1.0    | 5.4    | % |
| Total       | \$125.4 | \$122.5 | \$ 2.9 | 2.4    | % |

Net sales were \$125.4 million for the quarter ended March 31, 2016 compared to \$122.5 million in the prior year quarter, an increase of 2.4%. Residential net sales were \$105.8 million in the current quarter, an increase of 1.8% from the prior year quarter of \$103.9 million, which primarily reflects increased sales volume for upholstered and ready-to-assemble products, partially offset by discounting of certain case goods. Commercial net sales were \$19.6 million in the current quarter, an increase of 5.4% compared to the prior year quarter of \$18.6 million. The increase in commercial net sales was substantially due to product mix.

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Gross margin as a percent of net sales for the quarter ended March 31, 2016 was 22.9% compared to 24.2% for the prior year quarter. The Company's investment in its expanded distribution network, which became operational in April 2015, has increased cost by \$0.6 million per quarter or 0.5% of net sales. The remainder of the decreased gross margin is primarily due to discounting of certain case goods products.

Selling, general and administrative (SG&A) expenses were 15.5% of net sales in the current year quarter, compared to 15.3% of net sales in the prior year quarter. During the quarter ended March 31, 2016, the Company recorded \$0.6 million in net reimbursements of legal costs related to Indiana civil litigation. SG&A expenses increased as the Company initiated investments with strategic customers to enhance brand presence.

The Company recorded \$2.0 million or \$0.16 per share during the third quarter ended March 31, 2016, in insurance settlement reimbursements related to the Indiana civil litigation compared to \$0.3 million or \$0.02 per share in the prior year quarter. The reimbursements are included in "litigation settlement reimbursements" in the Consolidated Statements of Income.

The effective income tax expense rate for the current quarter was 38.2% compared to an income tax expense rate of 38.4% in the prior year quarter. The effective rates include the federal statutory rate as well as the effect of the various state taxing jurisdictions.

The above factors resulted in net income for the quarter ended March 31, 2016 of \$6.9 million or \$0.89 per share compared to \$7.0 million or \$0.90 per share in the prior year quarter.

All earnings per share amounts are on a diluted basis.

Results of Operations for the Nine Months Ended March 31, 2016 vs. 2015

The following table compares net sales for the nine months ended March 31, (in millions):

|             | 2016    | 2015    | \$      | %      |   |
|-------------|---------|---------|---------|--------|---|
|             |         |         | Change  | Change |   |
| Residential | \$317.8 | \$290.2 | \$ 27.6 | 9.5    | % |
| Commercial  | 59.5    | 55.4    | 4.1     | 7.4    | % |
| Total       | \$377.3 | \$345.6 | \$ 31.7 | 9.2    | % |

Net sales were \$377.3 million for the nine months ended March 31, 2016 compared to \$345.6 million in the prior year period, an increase of 9.2%. Residential net sales were \$317.8 million in the current nine month period, an increase of 9.5% from the prior year period of \$290.2 million. The increase in residential net sales for the nine months ended March 31, 2016, was substantially due to increased sales volume in upholstered and ready-to assemble products. Commercial net sales were \$59.5 million in the current nine month period, an increase of 7.4% compared to \$55.4 million in the prior year period. The increase in commercial net sales for the nine months ended March 31, 2016, was substantially due to increased volume.

For the nine months ended March 31, 2016, gross margin as a percent of net sales was 22.3% compared to 23.8% for the prior period, reflecting the distribution network expansion discussed above, increased costs for material handling and delivery and changes in product mix.

For the nine months ended March 31, 2016, SG&A expenses were 15.2% of net sales compared to 16.4% of net sales in the prior period. The improvement in SG&A as a percentage of net sales reflects fixed cost leverage on higher sales volume and lower performance-based compensation. During the nine months ended March 31, 2016, the Company recorded \$0.4 million in net reimbursements of legal costs related to the Indiana civil litigation.

During the nine months ended March 31, 2016, litigation settlement reimbursements were \$2.3 million or \$0.19 per share compared to \$0.3 million or \$0.02 per share in the prior year period. The reimbursements are included in "litigation settlement reimbursements" in the Consolidated Statements of Income.

The effective income tax expense rate for the current nine month period was 37.8% compared to 37.9% in the prior year nine month period. The effective rates include the federal statutory rate as well as the effect of the various state taxing jurisdictions.

The above factors resulted in net income for the nine months ended March 31, 2016 of \$18.1 million or \$2.33 per share compared to \$16.5 million or \$2.15 per share for the prior year period.

All earnings per share amounts are on a diluted basis.

### Liquidity and Capital Resources

Working capital (current assets less current liabilities) at March 31, 2016 was \$136 million compared to \$116 million at June 30, 2015. Primary changes in working capital include increases in cash of \$14.1 million and other current assets of \$6.3 million and decreases in inventory of \$16.5 million, accounts payable of \$5.1 million and current borrowings of \$11.9 million. Other current assets increased primarily due to legal cost reimbursement receivable and changes in tax-related items. For the nine months ended March 31, 2016, capital expenditures were \$7.1 million and dividend payments totaled \$4.1 million.

The Company maintained a credit agreement which provided unsecured short-term working capital financing up to \$30.0 million with interest of LIBOR plus 1% (1.44% at March 31, 2016), including up to \$4.0 million of letters of credit. Letters of credit outstanding at March 31, 2016 totaled \$2.3 million, leaving borrowing availability of \$27.7 million. The Company did not utilize borrowing availability under the credit facility other than the aforementioned letters of credit at March 31, 2016. The credit agreement expires December 31, 2016. At March 31, 2016, the Company was in compliance with all of the financial covenants contained in the credit agreement.

A director of the Company is a director at a bank where the Company maintains an additional unsecured \$10.0 million line of credit, with interest at prime minus 2% (1.50% at March 31, 2016), and where its routine banking transactions are processed. No amount was outstanding on the line of credit at March 31, 2016. This line of credit matures December 31, 2016. In addition, the Supplemental Plan assets, held in a Rabbi Trust, of \$2.4 million are administered by this bank's trust department. The Company receives no special services or pricing on the services performed by the bank due to the directorship of this director.

Net cash provided by operating activities of \$32.1 million in the nine months ended March 31, 2016 was comprised primarily of net income of \$18.1 million, depreciation of \$5.5 million and increases in other current assets of \$5.9 million, offset by decreases in inventory of \$16.5 million and accounts payable of \$4.7 million. Net cash provided by operating activities in the nine months ended March 31, 2015 was \$6.1 million.

Net cash used in investing activities was \$4.5 million and \$34.0 million in the nine months ended March 31, 2016 and 2015, respectively. Capital expenditures were \$7.1 million and \$33.8 million during the nine months ended March 31, 2016 and 2015, respectively.

Net cash used in financing activities was \$13.5 million in the nine months ended March 31, 2016 primarily due to repayment of current borrowings of \$11.9 million and dividends paid of \$4.1 million. Net cash provided by financing activities was \$11.4 million in the nine months ended March 31, 2015 primarily from proceeds from long-term borrowings of \$14.7 million partially offset by dividends paid of \$3.8 million.

The timing and level of additional investment required to execute the Company's logistics strategy and develop its business information system requirements will be evaluated as the projects progress. Operating capital expenditures are estimated to be \$1.0 million for the remainder of fiscal 2016. Management believes that the Company has adequate cash flows from operations and credit arrangements to meet its operating and capital requirements for fiscal year 2016. In the opinion of management, the Company's liquidity and credit resources provide it with the ability to react to opportunities as they arise, to pay quarterly dividends to its shareholders, and to purchase productive capital assets that enhance safety and improve operations.

#### Contractual Obligations

As of March 31, 2016, there have been no material changes to our contractual obligations presented in our Annual Report on Form 10-K for the year ended June 30, 2015.



Outlook

The Company believes that demand for furniture products in the United States continues to weaken due to political and economic uncertainty. As a result, the Company expects weaker demand in the near term for residential and commercial products. The Company is confident in its ability to take advantage of market opportunities.

Two multi-year initiatives, involving logistics strategy and enhancement of business information systems, designed to enhance customer experience and increase shareholder value are in process. The timing and level of additional investment required for these initiatives will be evaluated as the projects progress. Operating capital expenditures are estimated to be \$1 million for the remainder of fiscal 2016. The Company believes it has adequate working capital and borrowing capabilities to meet these requirements.

The Company remains committed to its core strategies, which include providing a wide range of quality product offerings and price points to the residential and commercial markets, combined with a conservative approach to business. We will maintain our focus on a strong balance sheet through emphasis on cash flow and increasing profitability. We believe these core strategies are in the best interest of our shareholders.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

*General* – Market risk represents the risk of changes in the value of a financial instrument, derivative or non-derivative, caused by fluctuations in interest rates, foreign exchange rates and equity prices. As discussed below, management of the Company does not believe that changes in these factors could cause material fluctuations in the Company's results of operations or cash flows. The ability to import furniture products can be adversely affected by political issues in the countries where suppliers are located, disruptions associated with shipping distances and negotiations with port employees. Other risks related to furniture product importation include government imposition of regulations and/or quotas; duties and taxes on imports; and significant fluctuation in the value of the U.S. dollar against foreign currencies. Any of these factors could interrupt supply, increase costs and decrease earnings.

*Inflation* – Increased operating costs are reflected in product or services pricing with any limitations on price increases determined by the marketplace. Inflation or other pricing pressures could impact raw material costs, labor costs and interest rates which are important components of costs for the Company and could have an adverse effect on our profitability, especially where increases in these costs exceed price increases on finished products.

*Foreign Currency Risk* – During the nine months ended March 31, 2016 and 2015, the Company did not have sales, but has purchases and other expenses denominated in foreign currencies. The market risk associated with currency exchange rates and prices is not considered significant.

*Interest Rate Risk* – The Company's primary market risk exposure with regard to financial instruments is changes in interest rates.

Item 4. Controls and Procedures

(a) *Evaluation of disclosure controls and procedures.* Based on their evaluation as of the end of the period covered by this Quarterly Report on Form 10-Q, our chief executive officer and chief financial officer have concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) were effective as of March 31, 2016.

(b) *Changes in internal control over financial reporting.* During the quarter ended March 31, 2016, there were no significant changes in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934, as amended) that have materially affected, or are reasonably likely to materially affect the Company's internal control over financial reporting.

**Cautionary Statement Relevant to Forward-Looking Information for the Purpose of “Safe Harbor” Provisions of the Private Securities Litigation Reform Act of 1995**

The Company and its representatives may from time to time make written or oral forward-looking statements with respect to long-term goals or anticipated results of the Company, including statements contained in the Company’s filings with the Securities and Exchange Commission and in its reports to stockholders.

Statements, including those in this Quarterly Report on Form 10-Q, which are not historical or current facts, are “forward-looking statements” made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. There are certain important factors that could cause our results to differ materially from those anticipated by some of the statements made herein. Investors are cautioned that all forward-looking statements involve risk and uncertainty. Some of the factors that could affect results are the cyclical nature of the furniture industry, supply chain disruptions, litigation, the effectiveness of new product introductions and distribution channels, the product mix of sales, pricing pressures, the cost of raw materials and fuel, retention and recruitment of key employees, actions by governments including laws, regulations, taxes and tariffs, inflation, the amount of sales generated and the profit margins thereon, competition (both U.S. and foreign), credit exposure with customers, participation in multi-employer pension plans and general economic conditions. For further information regarding these risks and uncertainties, see the “Risk Factors” section in Item 1A of our most recent Annual Report on Form 10-K.

The Company specifically declines to undertake any obligation to publicly revise any forward-looking statements that have been made to reflect events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events.

PART II OTHER INFORMATION

Item 1A. Risk Factors

There has been no material change in the risk factors set forth under Part 1, Item 1A “Risk Factors” in the Company’s Annual Report on Form 10-K for the fiscal year ended June 30, 2015.

Item 6. Exhibits

31.1 Certification

31.2 Certification

32 Certification by Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101.INS XBRL Instance Document

101.SCH XBRL Taxonomy Extension Schema Document

101.CAL XBRL Taxonomy Extension Calculation Linkbase Document

101.LAB XBRL Taxonomy Extension Labels Linkbase Document

101.DEF XBRL Taxonomy Extension Definition Linkbase Document

101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

FLEXSTEEL  
INDUSTRIES, INC.

Date: April 22, 2016 By: */s/ Timothy E. Hall*  
Timothy E. Hall  
Chief Financial  
Officer  
(Principal Financial &  
Accounting Officer)

