BENTLEY PHARMACEUTICALS INC Form 10-Q August 09, 2007

#### **Table of Contents**

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM 10-Q

(Mark One)

**DESCRIPTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934** 

For the quarterly period ended June 30, 2007

or

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

to

For the transition period from

Commission File Number 1-10581 Bentley Pharmaceuticals, Inc.

(Exact name of registrant as specified in its charter)

**DELAWARE** 

No. 59-1513162

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

Bentley Park, 2 Holland Way, Exeter, New Hampshire 03833

(Current Address of Principal Executive Offices)

Registrant s telephone number, including area code: (603) 658-6100

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES b NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o Accelerated filer b Non-accelerated filer o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES o NO b

The number of shares of the registrant s common stock outstanding as of August 9, 2007 was 22,308,129.

# Bentley Pharmaceuticals, Inc. and Subsidiaries Form 10-Q for the Quarter Ended June 30, 2007 Index

| Part I. Unaudited Financial Information  | Page |
|--|------|
| Item 1. Condensed Consolidated Financial Statements:   |      |
| Consolidated Balance Sheets as of June 30, 2007 and December 31, 2006  | 3    |
| Consolidated Income Statements for the three months ended June 30, 2007 and 2006, and the six months ended June 30, 2007 and 2006  | 4    |
| Consolidated Statement of Changes in Stockholders Equity for the six months ended June 30, 2007  | 5    |
| Consolidated Statements of Cash Flows for the six months ended June 30, 2007 and 2006  | 6    |
| Notes to Condensed Consolidated Financial Statements   | 8    |
| Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations  | 20   |
| Item 3. Quantitative and Qualitative Disclosures About Market Risk   | 35   |
| Item 4. Controls and Procedures  | 36   |
| Part II. Other Information   |      |
| Item 2. Unregistered Sales of Equity Securities and Use of Proceeds  | 37   |
| Item 4. Submission of Matters to a Vote of Security Holders  | 37   |
| Item 6. Exhibits  Ex-10.1 Loan Agreement dated June 29, 2007  Ex-10.2 Letter of guarantee dated June 29, 2007  Ex-10.3 Form of Restricted Stock Unit Certificate  Ex-31.1 Certification of CEO  Ex-31.2 Certification of CFO  Ex-32.1 Certification of CFO  Ex-32.2 Certification of CFO | 37   |
| $\Delta$   |      |

#### **Table of Contents**

**Table of Contents** 

# Bentley Pharmaceuticals, Inc. and Subsidiaries Consolidated Balance Sheets

| (in thousands, except per share data)  Assets |    | June<br>30,<br>2007 | D  | ecember<br>31,<br>2006 |
|---|----|---------------------|----|------------------------|
| Current assets:                               |    |                     |    |                        |
| Cash and cash equivalents                     | \$ | 35,661              | \$ | 12,424                 |
| Marketable securities                         | ·  | 529                 |    | 3,177                  |
| Receivables, net                              |    | 34,222              |    | 32,963                 |
| Inventories, net                              |    | 15,801              |    | 16,279                 |
| Deferred taxes                                |    | 1,257               |    | 1,049                  |
| Prepaid expenses and other                    |    | 2,116               |    | 1,798                  |
| Total current assets                          |    | 89,586              |    | 67,690                 |
| Non-current assets:                           |    |                     |    |                        |
| Fixed assets, net                             |    | 51,404              |    | 48,556                 |
| Drug licenses and related costs, net          |    | 16,425              |    | 16,026                 |
| Restricted cash                               |    | 1,000               |    | 1,000                  |
| Deferred taxes                                |    | 148                 |    | 240                    |
| Other   |    | 1,009               |    | 844                    |
| Total non-current assets                      |    | 69,986              |    | 66,666                 |
|   | \$ | 159,572             | \$ | 134,356                |
| Liabilities and Stockholders Equity           |    |                     |    |                        |
| Current liabilities:                          |    |                     |    |                        |
| Accounts payable                              | \$ | 16,224              | \$ | 14,566                 |
| Accrued expenses                              |    | 12,180              |    | 9,704                  |
| Short-term borrowings                         |    |                     |    | 247                    |
| Current portion of long-term debt             |    |                     |    | 307                    |
| Deferred income                               |    | 853                 |    | 1,045                  |
| Other current liabilities                     |    | 1,253               |    | 1,518                  |
| Total current liabilities                     |    | 30,510              |    | 27,387                 |
| Non-current liabilities:                      |    |                     |    |                        |
| Long-term debt                                |    | 14,807              |    |                        |
| Deferred income                               |    | 4,305               |    | 3,899                  |
| Other   |    | 4,303<br>3,772      |    | 2,739                  |
| Ollici  |    | 3,114               |    | 2,139                  |
| Total non-current liabilities                 |    | 22,884              |    | 6,638                  |
|   |    |                     |    |                        |

4

# Commitments and contingencies

| Stockholders equity:   |               |               |
|--|---------------|---------------|
| Preferred stock, \$1.00 par value, authorized 2,000 shares, issued and |               |               |
| outstanding, none  |               |               |
| Common stock, \$0.02 par value, authorized 100,000 shares, issued and  |               |               |
| outstanding, 22,297 and 22,262 shares                                  | 445           | 445           |
| Additional paid-in capital   | 141,194       | 140,030       |
| Accumulated deficit  | (46,351)      | (49,016)      |
| Accumulated other comprehensive income                                 | 10,890        | 8,872         |
| Total stockholders equity  | 106,178       | 100,331       |
|  | \$<br>159.572 | \$<br>134 356 |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

3

#### **Table of Contents**

**Table of Contents** 

# Bentley Pharmaceuticals, Inc. and Subsidiaries Consolidated Income Statements

| (in the constant of the day)          | For the Three Months<br>Ended<br>June 30, |        |       | For the Six Months<br>Ended<br>June 30, |    |        |    |              |
|---------------------------------------|---|--------|-------|---|----|--------|----|--------------|
| (in thousands, except per share data) |   | 2007   | e su, | 2006                                    |    | 2007   | -  | 2006         |
| Revenues:                             |   | 200.   |       | 2000                                    |    | 200.   |    | 2000         |
| Net product sales                     | \$  | 28,353 | \$    | 26,457                                  | \$ | 57,467 | \$ | 53,027       |
| Licensing and collaboration revenues  |   | 2,826  |       | 2,526                                   |    | 5,103  |    | 4,234        |
| Total revenues                        |   | 31,179 |       | 28,983                                  |    | 62,570 |    | 57,261       |
| Cost of net product sales             |   | 15,790 |       | 12,471                                  |    | 31,687 |    | 25,404       |
| Gross profit                          |   | 15,389 |       | 16,512                                  |    | 30,883 |    | 31,857       |
| Operating expenses:                   |   | 4.012  |       | 4.040                                   |    | 0.050  |    | 0.201        |
| Selling and marketing                 |   | 4,813  |       | 4,242                                   |    | 9,258  |    | 8,381        |
| General and administrative            |   | 4,579  |       | 3,665                                   |    | 8,225  |    | 7,569        |
| Research and development              |   | 3,502  |       | 2,495<br>733                            |    | 6,177  |    | 5,403        |
| Litigation settlement                 |   | 546    |       | 733<br>445                              |    | 1.054  |    | 1,337<br>881 |
| Depreciation and amortization         |   | 340    |       | 443                                     |    | 1,054  |    | 001          |
| Total operating expenses              |   | 13,440 |       | 11,580                                  |    | 24,714 |    | 23,571       |
| Income from operations                |   | 1,949  |       | 4,932                                   |    | 6,169  |    | 8,286        |
| Other income (expenses):              |   |        |       |   |    |        |    |              |
| Interest income                       |   | 185    |       | 185                                     |    | 367    |    | 438          |
| Interest expense                      |   | (51)   |       | (34)                                    |    | (101)  |    | (94)         |
| Other, net                            |   | 144    |       | 36                                      |    | 233    |    | 36           |
| Income before income taxes            |   | 2,227  |       | 5,119                                   |    | 6,668  |    | 8,666        |
| Provision for income taxes            |   | 1,517  |       | 2,484                                   |    | 3,598  |    | 4,877        |
| Net income                            | \$  | 710    | \$    | 2,635                                   | \$ | 3,070  | \$ | 3,789        |
| Net income per common share:          |   |        |       |   |    |        |    |              |
| Basic                                 | \$  | 0.03   | \$    | 0.12                                    | \$ | 0.14   | \$ | 0.17         |
| Diluted                               | \$  | 0.03   | \$    | 0.12                                    | \$ | 0.14   | \$ | 0.16         |

6

Weighted average common shares outstanding:

| Basic   | 22,318 | 22,170 | 22,305 | 22,063 |
|---------|--------|--------|--------|--------|
| Diluted | 22,892 | 22,876 | 22,695 | 23,380 |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

4

#### **Table of Contents**

# Bentley Pharmaceuticals, Inc. and Subsidiaries Consolidated Statement of Changes in Stockholders Equity

| (in thousands)  | \$0.02 Par Value<br>Common Stock |    |       | Additional Paid-In Accumulate |    |          | Com | cumulated<br>Other<br>prehensive | _    |         |
|---|----------------------------------|----|-------|-------------------------------|----|----------|-----|----------------------------------|------|---------|
| Balance at December 31,   | Shares                           | Ar | nount | Capital                       |    | Deficit  | J   | Income                           |      | Γotal   |
| 2006  | 22,262                           | \$ | 445   | \$<br>140,030                 | \$ | (49,016) | \$  | 8,872                            | \$ 1 | .00,331 |
| Cumulative effect change in accounting from the implementation of FIN |                                  |    |       |                               |    | (405)    |     |                                  |      | (405)   |
| No. 48  |                                  |    |       |                               |    | (405)    |     |                                  |      | (405)   |
| Comprehensive income (loss): Net income                               |                                  |    |       |                               |    | 3,070    |     |                                  |      | 3,070   |
| Other comprehensive loss:   |                                  |    |       |                               |    |          |     |                                  |      |         |
| Foreign currency translation adjustment                               |                                  |    |       |                               |    |          |     | 2,018                            |      | 2,018   |
| Comprehensive income  |                                  |    |       |                               |    |          |     |                                  | \$   | 5,088   |
|   |                                  |    |       |                               |    |          |     |                                  |      |         |
| Exercise of stock options<br>Purchase of treasury                     | 25                               |    |       | 25                            |    |          |     |                                  |      | 25      |
| shares Stock-based  | (4)                              |    |       | (52)                          |    |          |     |                                  |      | (52)    |
| compensation  | 14                               |    |       | 1,191                         |    |          |     |                                  |      | 1,191   |
| Balance at June 30, 2007  | 22,297                           | \$ | 445   | \$<br>141,194                 | \$ | (46,351) | \$  | 10,890                           | \$ 1 | 06,178  |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

5

#### **Table of Contents**

# Bentley Pharmaceuticals, Inc. and Subsidiaries Consolidated Statements of Cash Flows

| (in thousands)  | For the Six Months Ended<br>June 30, |          |  |  |  |  |
|---|--------------------------------------|----------|--|--|--|--|
|   | 2007                                 | 2006     |  |  |  |  |
| Cash flows from operating activities:   |                                      |          |  |  |  |  |
| Net income  | \$ 3,070                             | \$ 3,789 |  |  |  |  |
| Adjustments to reconcile net income to net cash provided by operating activities: |                                      |          |  |  |  |  |
| Depreciation and amortization   | 3,259                                | 2,630    |  |  |  |  |
| Non-cash charge for inventory write-down and reserves                             | 422                                  |          |  |  |  |  |
| Foreign currency gains  | (56)                                 |          |  |  |  |  |
| Equity-based compensation expense   | 1,191                                | 958      |  |  |  |  |
| Change in fair value of derivative instrument                                     | 31                                   |          |  |  |  |  |
| Loss on disposal of assets  | 353                                  | 52       |  |  |  |  |
| Other non-cash items  | 6                                    | 6        |  |  |  |  |
| (Increase) decrease in assets and increase (decrease) in liabilities:             |                                      |          |  |  |  |  |
| Receivables   | (503)                                | (4,117)  |  |  |  |  |
| Inventories   | 429                                  | (2,073)  |  |  |  |  |
| Deferred income taxes   | (82)                                 | (112)    |  |  |  |  |
| Prepaid expenses and other current assets   | (287)                                | 208      |  |  |  |  |
| Other assets  | (131)                                | (187)    |  |  |  |  |
| Accounts payable and accrued expenses   | 3,535                                | 2,828    |  |  |  |  |
| Deferred income   | 89                                   | 863      |  |  |  |  |
| Other liabilities   | 270                                  |          |  |  |  |  |
| Net cash provided by operating activities   | 11,596                               | 4,845    |  |  |  |  |
| Cash flows from investing activities:   |                                      |          |  |  |  |  |
| Additions to fixed assets   | (4,258)                              | (7,316)  |  |  |  |  |
| Additions to drug licenses and related costs                                      | (1,205)                              | (871)    |  |  |  |  |
| Purchase of investments   | •                                    | (2,377)  |  |  |  |  |
| Proceeds from investments   | 2,661                                |          |  |  |  |  |
| Net cash used in investing activities   | (2,802)                              | (10,564) |  |  |  |  |

(Continued on following page)

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

6

#### **Table of Contents**

# Bentley Pharmaceuticals, Inc. and Subsidiaries Consolidated Statements of Cash Flows (Concluded)

| (in thousands)   | For the Six Months Ended June 30, |        |    |                 |  |
|--|-----------------------------------|--------|----|-----------------|--|
|  |                                   | 2007   |    | 2006            |  |
| Cash flows from financing activities:  |                                   |        |    |                 |  |
| Proceeds from the exercise of stock options  | \$                                | 25     | \$ | 115             |  |
| Remittance of employee tax liabilities in exchange for common stock tendered to  |                                   | (50)   |    | /4 <b>=</b> 40\ |  |
| the Company  |                                   | (52)   |    | (1,713)         |  |
| Proceeds from borrowings   |                                   | 14,807 |    | 1,404           |  |
| Repayment of borrowings  |                                   | (554)  |    | (2,870)         |  |
| Net cash provided by (used) in financing activities  |                                   | 14,226 |    | (3,064)         |  |
| Effect of exchange rate changes on cash  |                                   | 217    |    | 360             |  |
| Net increase (decrease) in cash and cash equivalents   |                                   | 23,237 |    | (8,423)         |  |
| Cash and cash equivalents at beginning of period   |                                   | 12,424 |    | 32,384          |  |
| Cash and cash equivalents at end of period   | \$                                | 35,661 | \$ | 23,961          |  |
| Supplemental Disclosures of Cash Flow Information The Company paid cash during the period for:   |                                   |        |    |                 |  |
| Interest   | \$                                | 11     | \$ | 90              |  |
| Foreign income taxes   | \$                                | 1,541  | \$ | 2,152           |  |
| Supplemental Disclosures of Non-Cash Financing and Investing Activities The Company has issued Common Stock as equity-based compensation in lieu of cash during the period as follows: |                                   |        |    |                 |  |
| Shares   |                                   | 15     |    | 9               |  |
| Amount   | \$                                | 139    | \$ | 127             |  |
| Amounts included in accounts payable at end of period for fixed asset and drug license purchases   | \$                                | 1,326  | \$ | 2,096           |  |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

7

#### **Table of Contents**

#### Bentley Pharmaceuticals, Inc. and Subsidiaries Notes to Condensed Consolidated Financial Statements

#### **History and Operations**

Bentley Pharmaceuticals, Inc. and Subsidiaries (which may be referred to as Bentley or the Company), headquartered in the U.S., is an international specialty pharmaceutical company, incorporated in the State of Delaware, focused on:

Specialty Generics: development, licensing and sales of generic and branded generic pharmaceutical products and active pharmaceutical ingredients (API) and the manufacturing of pharmaceuticals for others; and

Drug Delivery: research, development and licensing/commercialization of advanced drug delivery technologies and pharmaceutical products.

Bentley s pharmaceutical product sales and licensing activities are based primarily in Spain, where it has a significant commercial presence and manufactures and markets approximately 180 product presentations (stock keeping units, or SKUs) through three wholly-owned Spanish subsidiaries: Laboratorios Belmac, Laboratorios Davur and Laboratorios Rimafar. Bentley s products are in four primary therapeutic areas: cardiovascular, gastrointestinal, central nervous system and infectious diseases. Although most of the Company s sales of these products are currently in the Spanish market, it has recently focused on increasing sales in other European countries and other geographic regions through strategic alliances with companies in these territories. The Company continually adds to its product portfolio in response to increasing market demand for generic and branded generic therapeutic agents and, when appropriate, divests portfolio products considered to be redundant or that have become non-strategic. The Company manufactures its finished dosage pharmaceutical products in its Spanish manufacturing facility which received approval from the U.S. Food and Drug Administration (FDA) in late 2006 for the manufacture of its first U.S. generic product. The Company owns a manufacturing facility in Spain that specializes in the manufacturing of several API products. This facility has also been approved by the FDA for the manufacture of one ingredient for marketing and sale in the U.S. The Company markets its API products through its Spanish subsidiary, Bentley A.P.I. The Company also has an Irish subsidiary, Bentley Pharmaceuticals Ireland Limited, which launched its first product in late 2006.

The Company has U.S. and international patents and other proprietary rights to technologies that facilitate the absorption of drugs. Bentley is developing products that incorporate its drug delivery technologies and has licensed applications of its proprietary CPE-215® drug delivery technology to Auxilium Pharmaceuticals, Inc., which launched Testim® in the U.S. market in February 2003. Testim, which incorporates Bentley s CPE-215 drug delivery technology, is a gel indicated for testosterone replacement therapy. Bentley continues to seek other pharmaceutical and biotechnology companies to form additional strategic alliances to facilitate the development and commercialization of other products using its drug delivery technologies, including the delivery of insulin to diabetic patients intranasally and the treatment of nail fungus infections topically. In addition, Bentley continues to seek alliances with academic organizations to explore the delivery of macromolecules, including research using biodegradable Nanocaplet<sup>TM</sup> technology.

#### **Basis of Condensed Consolidated Financial Statements**

The Condensed Consolidated Financial Statements of Bentley as of June 30, 2007 and for the three and six months ended June 30, 2007 and 2006, included herein, have been prepared by the Company, without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted insofar as such information was disclosed in the Company s consolidated financial statements for the year ended December

۶

#### **Table of Contents**

31, 2006. These Condensed Consolidated Financial Statements should be read in conjunction with the summary of significant accounting policies and the audited consolidated financial statements and notes thereto included in Bentley s Annual Report on Form 10-K for the year ended December 31, 2006, referred to as our 2006 Form 10-K.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements as of June 30, 2007 and for the three and six months ended June 30, 2007 and 2006 are presented on a basis consistent with the audited consolidated financial statements for the year ended December 31, 2006 and contain all adjustments, consisting only of normal recurring adjustments, necessary to present fairly Bentley s financial position as of June 30, 2007 and the results of its operations and cash flows for the three and six months ended June 30, 2007 and 2006. The results of operations for the three and six months ended June 30, 2007 should not necessarily be considered indicative of the results to be expected for any subsequent period or for the full year ending December 31, 2007.

#### Cash and cash equivalents

The Company considers all highly liquid investments with remaining maturities of three months or less when purchased to be cash equivalents for purposes of classification in the Consolidated Balance Sheets and the Consolidated Statements of Cash Flows. Investments in securities that do not meet the definition of cash equivalents are classified as *marketable securities* in the Consolidated Balance Sheets.

Included in *cash and cash equivalents* at June 30, 2007 and December 31, 2006 are approximately \$9,839,000 and \$357,000, respectively, of short-term investments considered to be cash equivalents, as the original maturity dates of such investments were three months or less when purchased.

#### **Receivables**

Receivables consist of the following (in thousands):

|  | J  | une 30,<br>2007 | December 31,<br>2006 |        |  |
|--|----|-----------------|----------------------|--------|--|
| Trade receivables (of which \$0 and \$2,595, respectively, collateralize |    |                 |                      |        |  |
| short-term borrowings with Spanish financial institutions)               | \$ | 27,207          | \$                   | 27,880 |  |
| VAT receivable   |    | 4,783           |                      | 3,151  |  |
| Royalties receivable   |    | 2,675           |                      | 2,261  |  |
| Other  |    | 90              |                      | 82     |  |
|  |    | 34,755          |                      | 33,374 |  |
| Less-allowance for doubtful accounts                                     |    | (533)           |                      | (411)  |  |
|  | \$ | 34,222          | \$                   | 32,963 |  |

#### **Inventories**

Inventories are stated at the lower of cost or market, cost being determined on the first in, first out (FIFO) method. Reserves for slow moving and obsolete inventories are provided based on historical experience and current product demand.

9

#### **Table of Contents**

Balances are comprised of the following (in thousands):

|  | J  | December 31,<br>2006 |    |                |
|--|----|----------------------|----|----------------|
| Raw materials                            | \$ | 10,382               | \$ | 8,669          |
| Finished goods                           |    | 6,196                |    | 7,621          |
| Less allowance for slow moving inventory |    | 16,578<br>(777)      |    | 16,290<br>(11) |
|  | \$ | 15,801               | \$ | 16,279         |

Included in the Company s inventories at June 30, 2007 and December 31, 2006 are \$298,000 and \$1,338,000, respectively, related to the Company s first U.S. generic product which was launched in late December 2006. The Company has accounted for these goods as consigned inventories that have been shipped to the Company s collaborator. Market price conditions and demand for this product are less favorable than originally estimated. As a result, in the six months ended June 30, 2007, the Company recorded adjustments totaling \$1,035,000 to write-down these inventories to their net realizable value and reserve for slow moving inventories. In accordance with its collaboration agreement, the Company is liable for a portion of these adjustments and has therefore recorded a charge of approximately \$422,000 to *cost of sales*, reflecting its share of these adjustments.

The Company has received certain payments from its collaborator in anticipation of future sales of the consigned products. As of June 30, 2007 and December 31, 2006, the Company has recorded \$132,000 and \$481,000, respectively, as payments from its collaborator net of adjustments, which have been recorded in *other current liabilities* on the Condensed Consolidated Balance Sheets.

#### **Fixed assets**

Fixed assets consist of the following (in thousands):

|                               | June 30,<br>2007 |          |    | December 31, 2006 |  |  |
|-------------------------------|------------------|----------|----|-------------------|--|--|
| Land                          | \$               | 2,926    | \$ | 2,875             |  |  |
| Buildings and improvements    |                  | 23,822   |    | 17,538            |  |  |
| Equipment                     |                  | 23,831   |    | 20,591            |  |  |
| Furniture and fixtures        |                  | 2,108    |    | 2,138             |  |  |
| Other                         |                  | 284      |    | 394               |  |  |
|                               |                  | 52,971   |    | 43,536            |  |  |
| Capital in-progress           |                  | 16,264   |    | 20,213            |  |  |
|                               |                  | 69,235   |    | 63,749            |  |  |
| Less accumulated depreciation |                  | (17,831) |    | (15,193)          |  |  |
|                               | \$               | 51,404   | \$ | 48,556            |  |  |

Depreciation expense of approximately \$179,000 and \$148,000 has been charged to operations as a component of *depreciation and amortization expense* in the Consolidated Income Statements for the six months ended June 30, 2007 and 2006, respectively. Depreciation totaling approximately \$2,205,000 and \$1,749,000 has been included in *cost of net product sales* during the six months ended June 30, 2007 and 2006, respectively.

#### Long-term debt

Long-term debt consists of the following (in thousands):

|   |    | une 30,<br>2007 | December 31, 2006 |              |  |
|---|----|-----------------|-------------------|--------------|--|
| Loans payable<br>Less-current portion of long-term debt |    | \$<br>14,807    | \$                | 307<br>(307) |  |
|   |    | \$<br>14,807    | \$                |              |  |
|   | 10 |                 |                   |              |  |

#### **Table of Contents**

On June 29, 2007, the Company s subsidiary, Laboratorios Belmac (Belmac), entered into a loan agreement with a Spanish financial institution, pursuant to which Belmac borrowed 11,000,000 Euros (approximately \$14,807,000 at June 30, 2007). In accordance with the loan agreement, Belmac will be charged interest on the loan at a variable rate, reset quarterly, equal to the Euro Interbank Offered Rate, plus 0.5%, plus a single, up-front fee of 0.2%. The interest rate under the loan was 5.02% at June 30, 2007. The principal of the loan will be repaid in quarterly installments of 412,500 Euros (approximately \$555,300) beginning December 31, 2008, with the balance due on December 31, 2013. Maturities on the long-term debt are as follow (in thousands):

| 2007          | \$        |
|---------------|-----------|
| 2008          | 555       |
| 2009          | 2,221     |
| 2010          | 2,221     |
| 2011          | 2,221     |
| 2012 and 2013 | 7,589     |
| Total         | \$ 14 807 |

Pursuant to financial covenants in the loan agreement, Belmac must (i) maintain a net financial debt to net equity ratio of less than 0.33 to 1; (ii) maintain a net financial debt to operating profit ratio of less than 2.75 to 1; and (iii) not have either such ratio increase in any fiscal year by more than 20% over the respective ratio from the prior fiscal year. In addition, Belmac s obligations under the loan agreement have been guaranteed by Bentley and Bentley s other subsidiaries in Spain. Belmac has agreed to pledge assets at the request of the financial institution if Belmac fails to comply with these financial covenants and Belmac has also agreed to not pledge any assets to any other party. The loan may be prepaid at any time without a fee.

In previous years, the Company entered into loan agreements with the Spanish government as a part of government-sponsored research-funding programs. The loans were non-interest bearing and payable in annual installments beginning in 2005. These loans were repaid in full in the six months ended June 30, 2007.

#### Stockholders equity

A substantial amount of the Company s business is conducted in Europe and is therefore influenced by fluctuations in the U.S. Dollar s value in relation to other currencies, specifically the Euro. The exchange rates at June 30, 2007 and December 31, 2006 are as follows:

|                                    | June 30, | December |
|------------------------------------|----------|----------|
| U.S. Dollars per Euro              | 2007     | 31, 2006 |
| YTD weighted average exchange rate | 1.33     | 1.26     |
| Exchange rate                      | 1 35     | 1 31     |

The net effect of foreign currency translation on our Condensed Consolidated Financial Statements for the three and six months ended June 30, 2007 was a net increase of \$808,000 and \$2,018,000, respectively, and the cumulative historical effect as of June 30, 2007 was an increase of \$10,890,000, as reflected in our Consolidated Balance Sheets as *accumulated other comprehensive income*. The carrying value of assets and liabilities can be materially affected by changes in foreign currency exchange rates, as can the revenues and expenses.

#### Supplemental disclosures related to Consolidated Statements of Cash Flows

During the six months ended June 30, 2007, the Chief Executive Officer (CEO), the President, and the Chief Medical Officer (CMO) of the Company were issued an aggregate of 11,150 shares of Bentley Common Stock upon vesting of their respective restricted stock unit awards before tax withholdings. At the request of the recipients, the Company withheld approximately 3,783 shares of Common Stock, with a fair market value of approximately \$45,000, in order to satisfy minimum federal and statutory tax withholding requirements. These shares of Common Stock were recorded at fair market value and are held by the Company as treasury shares. As of June 30, 2007 and December 31, 2006, the Company has recorded approximately 853,000 and 849,100 shares, respectively, as treasury stock, with an historical cost of \$10,833,300 and \$10,781,700, respectively, which has been accounted for as a reduction of

additional paid in capital.

During the six months ended June 30, 2006, the CEO and the CMO of the Company exercised stock options to purchase an aggregate of 533,300 shares of the Company s Common Stock. In satisfaction of the option exercise prices, the Company received an aggregate of approximately 177,800 shares of previously acquired Bentley Common Stock, with a fair market value of approximately

11

#### **Table of Contents**

\$2,347,500. The Company withheld a total of approximately 129,600 shares of Common Stock, with a fair market value of approximately \$1,712,800, from these employees in order to satisfy minimum federal and statutory tax withholding requirements. The shares of Common Stock acquired by the Company in connection with these stock option exercises were recorded at fair market value and are held by the Company as treasury shares.

#### **Revenue recognition**

Revenue on product sales is recognized when persuasive evidence of an arrangement exists, the price is fixed and final, delivery has occurred and there is a reasonable assurance of collection of the sales proceeds. The Company generally obtains purchase authorizations from its customers for a specified amount of product at a specified price and considers delivery to have occurred when the customer takes possession of the product. The Company provides its customers with a limited right of return. Revenue is recognized upon delivery and a reserve for sales returns is recorded when considered appropriate. The Company has demonstrated the ability to make reasonable and reliable estimates of product returns in accordance with Statement of Financial Accounting Standards (SFAS) No. 48, Revenue Recognition When Right of Return Exists, (SFAS No. 48) and of allowances for doubtful accounts based on significant historical experience.

Revenue from service, research and development, and licensing agreements is recognized when the service procedures have been completed or as revenue recognition criteria have been met for each separate unit of accounting as defined in Emerging Issues Task Force (EITF) Issue No. 00-21, *Accounting for Revenue Arrangements with Multiple Deliverables*. The Company has deferred the recognition of approximately \$4,491,000 and \$4,797,000 of licensing revenues as of June 30, 2007 and December 31, 2006, respectively, for which the earnings process has not been completed.

The Company earns royalty revenues on Auxilium s sales of Testim, which incorporates the Company s CPE-215 permeation enhancement technology. Since 2003, Auxilium has sold Testim to pharmaceutical wholesalers and chain drug stores, which have the right to return purchased product prior to the units being dispensed through patient prescriptions. Historically, customer returns were not able to be reasonably estimated. Therefore, in accordance with SFAS No. 48, the Company deferred the recognition of royalty revenues on product shipments of Testim until the units were dispensed through patient prescriptions. In June 2006, the Company determined that it could reasonably estimate future product returns on sales of Testim based on historical return experience. As a result the Company recorded a change in estimate and recognized its deferred Testim royalties. The Company recognized royalty revenues of \$4,810,000 and \$3,982,000 in the six months ended June 30, 2007 and 2006, respectively.

#### Provision for income taxes

The Company adopted the provisions of Financial Standards Accounting Board Interpretation No. 48, Accounting for Uncertainty in Income Taxes (FIN No. 48) an interpretation of FASB Statement No. 109, Accounting for Income Taxes, (SFAS No. 109) on January 1, 2007. The purpose of FIN No. 48 is to clarify and set forth consistent rules for accounting for uncertain tax positions in accordance with SFAS No. 109 by requiring the application of a more likely than not—threshold for the recognition and derecognition of tax positions. As a result of the implementation of FIN No. 48, the Company recorded a \$405,000 increase in its non-current liabilities during the quarter ended March 31, 2007 for uncertain tax positions which was accounted for as an increase to the January 1, 2007 accumulated deficit. In order to conform with the balance sheet disclosure requirements of FIN No. 48, the Company also reclassified its previously recorded liabilities of \$546,000 for uncertain tax positions from accrued expenses to other non-current liabilities during the quarter ended March 31, 2007. The Company had \$935,000 of unrecognized tax benefits at the adoption date, all of which would affect its effective tax rate if recognized. The Company s unrecognized tax benefits decreased by \$272,000 during the six months ended June 30, 2007 as a result of the expiration of certain foreign tax contingencies. The Company recognizes interest and penalties related to uncertain tax positions as a component of the provision for

12

#### **Table of Contents**

income taxes. As of the date of adoption, the Company had approximately \$249,000 of accrued penalties and \$51,000 of accrued interest related to its uncertain tax positions. Tax years ranging from 2002 to 2006 remain open to examination by the major taxing authorities in jurisdictions where the Company is subject to taxation, principally the U.S. and Spain.

As a result of reporting taxable income in Spain, the Company recorded provisions for foreign income taxes totaling \$3,598,000 and \$4,877,000 for the six months ended June 30, 2007 and 2006, respectively. The provisions represented 31% and 34% of the pre-tax income reported in Spain for the six months ended June 30, 2007 and 2006, respectively. The provisions represented 54% and 56% of consolidated pre-tax income for the six months ended June 30, 2007 and 2006, respectively.

The Company maintains various agreements by and between Bentley Pharmaceuticals, Inc. and its subsidiaries. Income and expenses resulting from these agreements are eliminated in consolidation; however, the related transactions affect the Company s consolidated income tax provision. See further information regarding the Company s consolidated tax provision by tax jurisdiction in the Results of Operations section of Item 2, Management s Discussion and Analysis of Financial Condition and Results of Operations.

As future operating profits in the U.S. and Ireland cannot be reasonably assured, no tax benefit has been recorded for the related losses, which totaled approximately \$5,078,000 and \$5,510,000 for the six months ended June 30, 2007 and 2006, respectively. Accordingly, the Company has established valuation allowances equal to the full amount of the U.S. and Irish deferred tax assets. Should the Company determine that it is more likely than not that it will realize certain of its net deferred tax assets for which it has previously provided a valuation allowance, an adjustment would be required to reduce the existing valuation allowance.

#### Basic and diluted net income per common share

Basic net income per common share is based on the weighted average number of shares of Common Stock outstanding during each period. The Company included the dilutive effect of outstanding stock options, as calculated using the treasury stock method and restricted stock units, when determining the diluted net income per common share for the three and six months ended June 30, 2007 and 2006.

The following is a reconciliation between basic and diluted net income per common share for the three and six months ended June 30, 2007 and 2006. Dilutive securities issuable for the three and six months ended June 30, 2007 include approximately 574,000 and 390,000 dilutive incremental shares, respectively issuable as a result of various stock options that are outstanding.

For the Three Months Ended June 30, 2007 (in thousands, except per share data):

|  |           | Effect of Dilutive |                    |
|--|-----------|--------------------|--------------------|
|  | Basic EPS | <b>Securities</b>  | <b>Diluted EPS</b> |
| Net Income                                 | \$ 710    | \$                 | \$ 710             |
| Weighted Average Common Shares Outstanding | 22,318    | 574                | 22,892             |
| Net Income Per Common Share                | \$ 0.03   | \$                 | \$ 0.03            |
| 1;   | 3         |                    |                    |

#### **Table of Contents**

For the Three Months Ended June 30, 2006 (in thousands, except per share data):

|  |                  | Effect of Dilutive |                    |
|--|------------------|--------------------|--------------------|
|  | <b>Basic EPS</b> | <b>Securities</b>  | <b>Diluted EPS</b> |
| Net Income                                 | \$ 2,635         | \$                 | \$ 2,635           |
| Weighted Average Common Shares Outstanding | 22,170           | 706                | 22,876             |
| Net Income Per Common Share                | \$ 0.12          | \$                 | \$ 0.12            |

For the Six Months Ended June 30, 2007 (in thousands, except per share data):

|  | Effect of<br>Dilutive |                   |                    |  |  |
|--|-----------------------|-------------------|--------------------|--|--|
|  | <b>Basic EPS</b>      | <b>Securities</b> | <b>Diluted EPS</b> |  |  |
| Net Income                                 | \$ 3,070              | \$                | \$ 3,070           |  |  |
| Weighted Average Common Shares Outstanding | 22,305                | 390               | 22,695             |  |  |
| Net Income Per Common Share                | \$ 0.14               | \$                | \$ 0.14            |  |  |

For the Six Months Ended June 30, 2006 (in thousands, except per share data):

|  |           | Effect of  |             |  |  |
|--|-----------|------------|-------------|--|--|
|  | Dilutive  |            |             |  |  |
|  | Basic EPS | Securities | Diluted EPS |  |  |
| Net Income                                 | \$ 3,789  | \$         | \$ 3,789    |  |  |
| Weighted Average Common Shares Outstanding | 22,063    | 1,317      | 23,380      |  |  |
| Net Income Per Common Share                | \$ 0.17   | \$ (0.01)  | \$ 0.16     |  |  |

Excluded from the diluted EPS presentation for the three and six months ended June 30, 2007 were options to purchase an aggregate of approximately 1,618,000 and 2,242,000 shares of Common Stock, respectively, at exercise prices greater than the average fair value of the Common Stock for the three and six months ended June 30, 2007.

Excluded from the diluted EPS presentation for the three and six months ended June 30, 2006 were options to purchase an aggregate of approximately 644,000 and 10,000 shares of Common Stock, respectively, at exercise prices greater than the average fair value of the Common Stock for the three and six months ended June 30, 2006.

#### **Share-based compensation**

The Company has in effect equity incentive plans (the Plans), pursuant to which directors, officers, employees and consultants of the Company have been awarded grants of restricted stock units and options to purchase the Company's Common Stock. As of June 30, 2007, approximately 4,451,000 shares of Common Stock have been reserved for issuance under the Plans. Approximately 4,192,000 of the shares are outstanding, excluding 40,000 shares underlying restricted stock units, contingently issuable to non-employee directors pursuant to the terms and conditions of the respective restricted stock unit agreements. The balance of approximately 259,000 shares is available for future issuance for any type of award allowed under the plan.

During the six months ended June 30, 2007, the Company issued approximately 20,200 shares of Common Stock upon the vesting of restricted stock units, approximately 4,700 shares of Common Stock upon exercise of stock options and approximately 14,500 shares of Common Stock as share-based compensation in lieu of cash contributions to the Company s 401(k) Plan. The Company also withheld

14

#### **Table of Contents**

approximately 4,300 shares upon the vesting of restricted stock units in order to satisfy minimum federal and statutory tax withholding requirements, which were recorded as treasury stock. An additional 20,000 restricted stock units vested during the period and are contingently issuable to non-employee directors pursuant to the terms and conditions of the respective restricted stock unit agreements.

Share-based compensation expense recorded for stock option and restricted stock unit awards to employees and non-employee directors for the three months ended June 30, 2007 and 2006 was approximately \$508,000 and \$363,000, respectively. Share-based compensation expense recorded for stock option and restricted stock unit awards to employees and non-employee directors for the six months ended June 30, 2007 and 2006 was approximately \$1,005,000 and \$826,000, respectively.

The related expenses were recorded in the Company s Condensed Consolidated Income Statements as follows (in thousands):

|                                     | F  |     | ree Mor<br>ded<br>e 30, | nths |    |       | ix Mont<br>ded<br>e 30, | ths |
|-------------------------------------|----|-----|-------------------------|------|----|-------|-------------------------|-----|
|                                     | 2  | 007 | 2                       | 006  | 2  | 2007  | 2                       | 006 |
| Cost of net product sales           | \$ | 7   | \$                      | 5    | \$ | 15    | \$                      | 15  |
| Selling and marketing expenses      |    | 4   |                         | 3    |    | 9     |                         | 8   |
| General and administrative expenses |    | 309 |                         | 217  |    | 619   |                         | 521 |
| Research and development expenses   |    | 188 |                         | 138  |    | 362   |                         | 282 |
|                                     | \$ | 508 | \$                      | 363  | \$ | 1,005 | \$                      | 826 |

No related compensation expense was capitalized as the cost of an asset and there was no impact on net cash provided by operating activities or net cash used in financing activities as a result of these share-based transactions.

The Company issued 14,501 and 8,791 shares in the six months ended June 30, 2007 and 2006 as matching contributions for the Company s 401(k) Plan. *General and administrative expenses* include approximately \$63,800 and \$60,000 of such non-cash share-based compensation for the six months ended June 30, 2007 and 2006, respectively. *Research and development expenses* include approximately \$75,100 and \$70,000 of such non-cash share-based compensation for the six months ended June 30, 2007 and 2006, respectively.

#### **Business segment information**

SFAS No. 131, *Disclosures About Segments of an Enterprise and Related Information*, defines how operating segments are determined and requires disclosure of certain financial and descriptive information about a company s operating segments. The Company, headquartered in the U.S., is an international specialty pharmaceutical company which operates in two business segments, specialty generics and drug delivery, and two geographical locations (Europe and the U.S.).

The Company s specialty generics segment is based in Europe and develops and manufactures a growing portfolio of generic and branded generic pharmaceuticals in Europe for the treatment of cardiovascular, gastrointestinal, infectious and central nervous system diseases through its subsidiary, Laboratorios Belmac, and markets these pharmaceutical products through its subsidiaries, Laboratorios Belmac, Laboratorios Davur, Laboratorios Rimafar and Bentley Pharmaceuticals Ireland. The U.S. operations of this segment include any sales of generic pharmaceuticals in the U.S. and continued research and development activities to bring additional generic pharmaceutical products into the U.S. This segment also manufactures and sells active pharmaceutical ingredients through its subsidiary, Bentley A.P.I.

The Company s drug delivery segment is based in both the U.S. and Europe and is focused on the advancement of proprietary drug delivery technologies that enhance or facilitate the absorption of

15

#### **Table of Contents**

pharmaceutical compounds across various membranes. In the U.S., the Company s activities consist primarily of licensing, product research and development, business development activities, corporate management and administration.

Set forth in the tables below is certain financial information with respect to the Company s business and geographical segments as of and for the three and six months ended June 30, 2007 and 2006 and as of December 31, 2006. These segments use the same accounting policies as those described in the summary of significant accounting policies in Note 2 of the Company s Annual Report on Form 10-K for the year ended December 31, 2006 (the 2006 Form 10-K ).

As of and for the Three Months Ended June 30, 2007 (in thousands):

|                                    | Specialty Generics |        | Drug I  |         |              |
|------------------------------------|--------------------|--------|---------|---------|--------------|
|                                    | Europe             | U.S.   | Europe  | U.S.    | Consolidated |
| Net product sales                  | \$28,161           | \$ 192 | \$      | \$      | 28,353       |
| Licensing and collaboration        |                    |        |         |         |              |
| revenues                           | 171                |        |         | 2,655   | 2,826        |
| Total revenue                      | 28,332             | 192    |         | 2,655   | 31,179       |
| Cost of net product sales          | 15,447             | 343    |         |         | 15,790       |
| Gross Profit                       | 12,885             | (151)  |         | 2,655   | 15,389       |
| Selling and marketing expense      | 4,813              |        |         |         | 4,813        |
| General and administrative expense | 2,393              | (8)    |         | 2,194   | 4,579        |
| Research and development expense   | 519                |        | 1,491   | 1,492   | 3,502        |
| Depreciation and amortization      |                    |        |         |         |              |
| expense                            | 284                | 39     |         | 223     | 546          |
| Income from operations             | 4,876              | (182)  | (1,491) | (1,254) | 1,949        |
| Interest income                    | 70                 |        |         | 115     | 185          |
| Interest expense                   | (48)               |        |         | (3)     | (51)         |
| Other income (expense), net        | 144                |        |         |         | 144          |
| Income before income taxes         | 5,042              | (182)  | (1,491) | (1,142) | 2,227        |
| Provision for income taxes         | 1,517              |        |         |         | 1,517        |
| Net income (loss)                  | 3,525              | (182)  | (1,491) | (1,142) | 710          |
| Expenditures for fixed assets      | 2,296              |        |         | 8       | 2,304        |
| Expenditures for drug licenses     | 565                |        |         | 125     | 690          |

As of and for the Three Months Ended June 30, 2006 (in thousands):

|                                    | <b>Specialty Generics</b> |       | Drug D  |       |              |
|------------------------------------|---------------------------|-------|---------|-------|--------------|
|                                    | Europe                    | U.S.  | Europe  | U.S.  | Consolidated |
| Net product sales                  | \$26,457                  | \$    | \$      | \$    | \$26,457     |
| Licensing and collaboration        |                           |       |         |       |              |
| revenues                           | 165                       |       |         | 2,361 | 2,526        |
| Total revenues                     | 26,622                    |       |         | 2,361 | 28,983       |
| Cost of net product sales          | 12,471                    |       |         |       | 12,471       |
| Gross profit                       | 14,151                    |       |         | 2,361 | 16,512       |
| Selling and marketing expense      | 4,242                     |       |         |       | 4,242        |
| General and administrative expense | 1,710                     |       | 19      | 1,936 | 3,665        |
| Research and development expense   | 459                       |       | 1,018   | 1,018 | 2,495        |
| Litigation settlement              | 227                       | 506   |         |       | 733          |
| Depreciation and amortization      |                           |       |         |       |              |
| expense                            | 260                       | 21    |         | 164   | 445          |
| Income from operations             | 7,253                     | (527) | (1,037) | (757) | 4,932        |

Edgar Filing: BENTLEY PHARMACEUTICALS INC - Form 10-Q

| Interest income                | 9     |       |         | 176   | 185   |
|--------------------------------|-------|-------|---------|-------|-------|
| Interest expense               | (34)  |       |         |       | (34)  |
| Other income (expense), net    | 36    |       |         |       | 36    |
| Income before income taxes     | 7,264 | (527) | (1,037) | (581) | 5,119 |
| Provision for income taxes     | 2,484 |       |         |       | 2,484 |
| Net income (loss)              | 4,780 | (527) | (1,037) | (581) | 2,635 |
| Expenditures for fixed assets  | 3,937 |       |         | 97    | 4,034 |
| Expenditures for drug licenses | 210   |       |         | 140   | 350   |
|                                |       | 16    |         |       |       |

**Table of Contents** 

As of and for the Six Months Ended June 30, 2007 (in thousands):

|                                    | <b>Specialty Generics</b> |        | Drug I  |         |              |
|------------------------------------|---------------------------|--------|---------|---------|--------------|
|                                    | Europe                    | U.S.   | Europe  | U.S.    | Consolidated |
| Net product sales                  | \$57,067                  | \$ 400 | \$      | \$      | 57,467       |
| Licensing and collaboration        |                           |        |         |         |              |
| revenues                           | 285                       |        |         | 4,818   | 5,103        |
| Total revenues                     | 57,352                    | 400    |         | 4,818   | 62,570       |
| Cost of net product sales          | 30,843                    | 844    |         |         | 31,687       |
| Gross profit                       | 26,509                    | (444)  |         | 4,818   | 30,883       |
| Selling and marketing expense      | 9,258                     |        |         |         | 9,258        |
| General and administrative expense | 4,667                     | (28)   |         | 3,586   | 8,225        |
| Research and development expense   | 1,000                     |        | 2,588   | 2,589   | 6,177        |
| Litigation settlement              |                           |        |         |         |              |
| Depreciation and amortization      |                           |        |         |         |              |
| expense                            | 558                       | 78     |         | 418     | 1,054        |
| Income from operations             | 11,026                    | (494)  | (2,588) | (1,775) | 6,169        |
| Interest income                    | 135                       |        |         | 232     | 367          |
| Interest expense                   | (93)                      |        |         | (8)     | (101)        |
| Other income (expense), net        | 236                       |        |         | (3)     | 233          |
| Income before income taxes         | 11,304                    | (494)  | (2,588) | (1,554) | 6,668        |
| Provision for income taxes         | 3,598                     |        |         |         | 3,598        |
| Net income (loss)                  | 7,706                     | (494)  | (2,588) | (1,554) | 3,070        |
| Expenditures for fixed assets      | 4,230                     |        |         | 28      | 4,258        |
| Expenditures for drug licenses     | 901                       | 32     |         | 272     | 1,205        |

As of and for the Six Months Ended June 30, 2006 (in thousands):

|                                    | <b>Specialty Generics</b> |       | Drug I  |         |              |
|------------------------------------|---------------------------|-------|---------|---------|--------------|
|                                    | Europe                    | U.S.  | Europe  | U.S.    | Consolidated |
| Net product sales                  | \$53,027                  | \$    | \$      | \$      | \$53,027     |
| Licensing and collaboration        |                           |       |         |         |              |
| revenues                           | 239                       |       |         | 3,995   | 4,234        |
| Total revenues                     | 53,266                    |       |         | 3,995   | 57,261       |
| Cost of net product sales          | 25,404                    |       |         |         | 25,404       |
| Gross profit                       | 27,862                    |       |         | 3,995   | 31,857       |
| Selling and marketing expense      | 8,381                     |       |         |         | 8,381        |
| General and administrative expense | 3,486                     |       | 68      | 4,015   | 7,569        |
| Research and development expense   | 953                       |       | 2,225   | 2,225   | 5,403        |
| Litigation settlement              | 389                       | 948   |         |         | 1,337        |
| Depreciation and amortization      |                           |       |         |         |              |
| expense                            | 514                       | 42    |         | 325     | 881          |
| Income from operations             | 14,139                    | (990) | (2,293) | (2,570) | 8,286        |
| Interest income                    | 55                        |       |         | 383     | 438          |
| Interest expense                   | (94)                      |       |         |         | (94)         |
| Other income (expense), net        | 36                        |       |         |         | 36           |
| Income before income taxes         | 14,136                    | (990) | (2,293) | (2,187) | 8,666        |
| Provision for income taxes         | 4,877                     |       |         |         | 4,877        |
| Net income (loss)                  | 9,259                     | (990) | (2,293) | (2,187) | 3,789        |
| Expenditures for fixed assets      | 7,137                     |       |         | 179     | 7,316        |

Expenditures for drug licenses 556 315

17

#### **Table of Contents**

As of June 30, 2007 (in thousands):

|                                 | Specialty | Generics | Drug   | Delivery |              |
|---------------------------------|-----------|----------|--------|----------|--------------|
|                                 | Europe    | U.S.     | Europe | U.S.     | Consolidated |
| Receivables, net                | \$ 31,438 | \$       | \$     | \$ 2,784 | 34,222       |
| Other current assets            | 44,676    | 248      |        | 10,440   | 55,364       |
| Fixed assets                    | 48,718    |          |        | 2,686    | 51,404       |
| Drug licenses and related costs | 11,312    | 1,783    |        | 3,330    | 16,425       |
| Other non-current assets        | 917       |          |        | 1,240    | 2,157        |
| Total assets                    | 137,061   | 2,031    |        | 20,480   | 159,572      |
| Current liabilities             | 27,108    | 250      |        | 3,152    | 30,510       |
| Long term debt                  | 14,807    |          |        |          | 14,807       |
| Other non-current liabilities   | 8,077     |          |        |          | 8,077        |
| Total liabilities               | 49,992    | 250      |        | 3,152    | 53,394       |

As of December 31, 2006 (in thousands):

|                                 | <b>Specialty Generics</b> |       | Drug   | Delivery |              |  |  |
|---------------------------------|---------------------------|-------|--------|----------|--------------|--|--|
|                                 | Europe                    | U.S.  | Europe | U.S.     | Consolidated |  |  |
| Receivables, net                | \$ 30,558                 | \$ 39 | \$     | \$ 2,366 | \$ 32,963    |  |  |
| Other current assets            | 21,758                    | 1,338 |        | 11,631   | 34,727       |  |  |
| Fixed assets                    | 45,738                    |       |        | 2,818    | 48,556       |  |  |
| Drug licenses and related costs | 10,697                    | 1,833 |        | 3,496    | 16,026       |  |  |
| Other non-current assets        | 885                       |       |        | 1,199    | 2,084        |  |  |
| Total assets                    | 109,636                   | 3,120 |        | 21,510   | 134,356      |  |  |
| Current liabilities             | 24,651                    |       |        | 2,736    | 27,387       |  |  |
| Non-current liabilities         | 6,638                     |       |        |          | 6,638        |  |  |
| Total liabilities               | 31,289                    |       |        | 2,736    | 34,025       |  |  |

#### **Recently issued accounting pronouncements**

On January 1, 2007, the Company adopted SFAS No. 157, Fair Value Measurements (SFAS No. 157), which provides guidance for measuring the fair value of assets and liabilities, as well as requires expanded disclosures about fair value measurements. SFAS No. 157 indicates that fair value should be determined based on the assumptions marketplace participants would use in pricing the asset or liability, and provides additional guidelines to consider in determining the market-based measurement. The adoption of SFAS No. 157 did not have a material impact on the Company s consolidated financial statements.

In February 2007, the Financial Accounting Standards Board (FASB) issued SFAS No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities, including an amendment of FASB Statement No. 115*, (SFAS No. 159). SFAS No. 159 permits entities to choose to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. SFAS No. 159 also establishes presentation and disclosure requirements designed to facilitate comparisons between entities that choose different measurement attributes for similar types of assets and liabilities. SFAS No. 159 becomes effective for the Company as of January 1, 2008. The Company is currently evaluating the impact of SFAS No. 159 on the Company s financial statements.

#### Reclassifications

Certain costs incurred in *general and administrative expenses* in prior periods associated with a litigation settlement in December of 2006 have been reclassified from *general and administrative expenses* to *litigation settlement* to conform with the Company s current presentation.

#### **Table of Contents**

#### Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion and analysis together with all financial and non-financial information appearing elsewhere in this report and with our consolidated financial statements and related notes included in our 2006 Annual Report on Form 10-K, which has been previously filed with the SEC. In addition to historical information, the following discussion and other parts of this report contain forward-looking information that involves risks and uncertainties. Our actual results could differ materially from those anticipated by such forward-looking information due to competitive factors and other risks discussed in our 2006 Annual Report on Form 10-K under Item 1A, Risk Factors .

#### Overview

We are a specialty pharmaceutical company focused on:

Specialty Generics: development, licensing and sales of generic and branded generic pharmaceutical products and active pharmaceutical ingredients and the manufacturing of pharmaceuticals for ourselves and others in Spain, other parts of Europe and international markets, including the U.S. market; and

Drug Delivery: research, development and licensing/commercialization of advanced proprietary drug delivery technologies for new and existing pharmaceutical products.

#### Generic Pharmaceuticals

Our pharmaceutical product sales activities are based in Spain, where we have a significant commercial presence and we manufacture and market approximately 180 product presentations or SKUs in four primary therapeutic areas: cardiovascular, gastrointestinal, central nervous system and infectious diseases. Revenues derived from our top three product lines, represented approximately 26% of our net product revenues in the three months ended June 30, 2007. We market our branded generic and generic products to physicians, pharmacists and hospitals through our three separate sales and marketing organizations based in Spain: Laboratorios Belmac, Laboratorios Davur and Laboratorios Rimafar. In past years we expanded our geographic sales to countries outside of Spain including the U.S. and several countries in the E.U. As of June 30, 2007 approximately 31% of our net product sales were derived from sales outside of Spain. Our generic simvastatin product, which is manufactured at our FDA approved finish dosage facility in Spain, was launched in the U.S. in December of 2006. The launch of our first U.S. generic product marked a significant strategic milestone for us; however, due to market price conditions and limited demand, sales of our generic simvastatin have been determined to be less favorable than our initial projections. As a result, we have recorded inventory write-downs and obsolescence reserves of approximately \$422,000 to *cost of sales* in the six months ended June 30, 2007.

While the pricing of our pharmaceutical products is influenced by market forces (size of the market, number of competitors, etc.), our pricing is also subject to governmental price controls in Spain and other countries. The majority of our products are subject to price controls set in place by the Spanish government. The Spanish government enacted legislation effective March 1, 2007 which reduced the amount it will reimburse for pharmaceutical products. As a result of the legislation our sales force began marketing our products at lower selling prices in Spain as early as February 2007. We also experienced reduced sales levels in the beginning of the first quarter of 2007 as Spanish wholesalers and pharmacies minimized order quantities until they were able to purchase our products at the new lower prices. Once we began selling at the new prices we experienced an increase in the number of our units sold. While the increased unit volume has offset the impact of the reduced selling prices on our net product sales, our gross margins have decreased from 52% in the six months ended June 30, 2006 to 46% in the six months ended June 30, 2007 (excluding inventory write-downs associated with our U.S. generic simvastatin discussed above). We have implemented strategies to mitigate lower selling prices which include strategies to reduce

#### **Table of Contents**

manufacturing costs and increase sales volumes. We are seeking to continue expanding our product sales in other geographic regions, including the U.S., through strategic alliances. We are targeting markets that offer compatible regulatory approval regimes and attractive product margins. In addition, we expect to grow our business by developing and acquiring rights to market additional products to sell through our organization and our strategic alliances. We continually acquire rights to new products in response to increasing market demand for generic and branded generic therapeutic products.

We also manufacture and market active pharmaceutical ingredients, or API, through our subsidiary, Bentley A.P.I. Our API facility has been approved by the FDA for the manufacture of one ingredient for marketing and sale in the U.S. In addition, our Spanish pharmaceutical product manufacturing facility produces pharmaceutical products that are marketed by other pharmaceutical companies both in Spain and in other international markets, including the U.S.

Drug Delivery Technologies and Products

We develop and co-develop products that incorporate our drug delivery technologies. We have licensed applications of our proprietary CPE-215 drug delivery technology to Auxilium Pharmaceuticals, Inc., which launched Testim, the first product incorporating our CPE-215 drug delivery technology, in the United States in February 2003. Testim is a gel indicated for testosterone replacement therapy. Testim is also approved for marketing in 15 European countries and Canada. We are in discussions with other pharmaceutical and biotechnology companies to form additional strategic alliances to facilitate the development and commercialization of other products using our drug delivery technologies, including the delivery of insulin to diabetic patients intranasally and the treatment of nail fungus infections topically. In addition, we continue to seek alliances with academic organizations to explore the delivery of macromolecules, including research using biodegradable Nanocaplet<sup>TM</sup> technology. *Research and Development Focus* 

Our U.S. research and development activities are primarily focused on the development of Nasulin<sup>TM</sup>, our intranasal insulin product candidate. In 2004 we concluded a Phase IIA study of Nasulin in Type I diabetic patients using our CPE-215 technology. The full results of that trial were published in 2006 in the journal *Diabetes Technology & Therapeutics*, Volume 8, Number 1. In 2006, we completed an additional Phase I study in Ireland and advanced our Phase IIA studies in the U.S. In the first quarter of 2007 we completed preparations for a Phase II study in India which began in the second quarter of 2007. Portions of the results from our U.S. and Irish studies were presented at the American Diabetes Association 67<sup>th</sup> Sessions in Chicago, IL in June 2007. We expect the U.S. development and clinical programs for Nasulin to continue and expand both outside and inside the U.S. We are also continuing our clinical programs to support our strategy for the distribution of our generic pharmaceutical products in other countries, including the U.S. We expect to continue to invest our resources to conduct clinical trials and support the required regulatory submissions for our clinical programs. As a result, we expect to incur increased costs for product formulation, research and clinical development efforts.

Effect of Foreign Currency Fluctuations

A substantial amount of our business is conducted in Europe and, therefore our results, which are measured in U.S. Dollars, are influenced by fluctuations in the U.S. Dollar s value in relation to other currencies, specifically the Euro. An increase in the weighted average value of the Euro in relation to the U.S. Dollar over the prior year second quarter, had the following impact on the results of our operations when reported in U.S. Dollars: (1) total revenues were increased by approximately \$1,847,000, (2) gross profit was increased by approximately \$842,000, (3) operating expenses and other income (expense) were increased by approximately \$602,000, (4) provision for income taxes was increased by approximately \$102,000, which resulted in (5) an aggregate increase in net income of approximately \$138,000. An increase in the weighted average value of the Euro in relation to the U.S. Dollar over the first half of the prior year, had the following impact on the results of our operations when reported in U.S. Dollars: (1) total

#### **Table of Contents**

revenues were increased by approximately \$4,265,000, (2) gross profit was increased by approximately \$1,979,000, (3) operating expenses and other income (expense) were increased by approximately \$1,298,000, (4) provision for income taxes was increased by approximately \$275,000, which resulted in (5) an aggregate increase in net income of approximately \$406,000.

This section includes constant currency measures. Constant currency removes from financial data the impact of changes in exchange rates between the U.S. Dollar and other currencies, particularly the Euro, by translating current period financial data into U.S. Dollars using the same foreign currency exchange rates that were used to translate the financial data for the previous period. We believe presenting certain results on a constant currency basis is useful to investors because it allows a more meaningful comparison of the performance of our European operations from period to period.

#### **RESULTS OF OPERATIONS:**

# Three Months Ended June 30, 2007 versus Three Months Ended June 30, 2006 Revenues by Segment

|                                | For th   | he Three Mon | Change   |       |         |     |
|--------------------------------|----------|--------------|----------|-------|---------|-----|
| (in thousands)                 | 2007     | %            | 2006     | %     | \$      | %   |
| Specialty Generics             |          |              |          |       |         |     |
| Net product sales              | \$28,353 | 91%          | \$26,457 | 91%   | \$1,896 | 7%  |
| Licensing and                  |          |              |          |       |         |     |
| collaboration revenues         | 171      | *            | 166      | 1%    | 5       | 3%  |
|                                |          | 0.4.4        |          | 0.2.4 |         |     |
|                                | 28,524   | 91%          | 26,623   | 92%   | 1,901   | 7%  |
| Drug Delivery<br>Licensing and |          |              |          |       |         |     |
| collaboration revenues         | 2,655    | 9%           | 2,360    | 8%    | 295     | 13% |
|                                |          |              |          |       |         |     |
| Total revenues                 | \$31,179 | 100%         | \$28,983 | 100%  | \$2,196 | 8%  |

#### \* Less than 1%

Table of Contents

Total revenues for the three months ended June 30, 2007 increased \$2,196,000, or 8% from the same period in the prior year. Our specialty generics business experienced increased demand when compared to the comparable quarter of 2006. However, price reductions in Spain have resulted in net product sales that are consistent with the comparable period of 2006 when expressed in constant currency. Our drug delivery licensing revenues grew to \$2,655,000 in the second quarter of 2007 due to increased royalties earned on sales of Testim. Based on industry sources, Testim was reported to capture approximately 20% of all testosterone gel replacement prescriptions in the U.S. market as of June 30, 2007, compared to approximately 19% of all testosterone gel replacement prescriptions as of June 30, 2006.

Our revenues are generated through our primary sales channels of branded generic pharmaceuticals, generic pharmaceuticals and sales to licensees and others, as well as licensing and collaboration arrangements. The following is a summary of our revenues by sales channel and top-selling product lines:

28

#### **Table of Contents**

For the three months ended June 30, 2007:

| (in thousands)         | Rev             | enues Within Sp | pain           | D          |           |                       |
|------------------------|-----------------|-----------------|----------------|------------|-----------|-----------------------|
|                        |                 |                 |                | Revenues   |           | % of                  |
|                        | Branded         |                 |                | Outside of |           | Total                 |
| Product Line           | Generics        | Generics        | Other          | Spain      | Total     | Revenues              |
| Omeprazole             | \$ 410          | \$ 3,955        | \$             | \$         | \$ 4,365  | 14%                   |
| Enalapril              | 1,237           | 373             |                |            | 1,610     | 5%                    |
| Simvastatin            | 204             | 1,251           |                |            | 1,455     | 5%                    |
| Lansoprazole           | 910             | 287             |                |            | 1,197     | 4%                    |
| Paroxetine             | 366             | 793             |                |            | 1,159     | 4%                    |
| All other products     | 2,880           | 3,353           | 92             | 1,157      | 7,482     | 24%                   |
| Sales to licensees and |                 |                 |                |            |           |                       |
| others                 |                 |                 | 3,317          | 7,768      | 11,085    | 35%                   |
| Licensing and          |                 |                 |                |            |           |                       |
| collaborations         |                 |                 | 171            | 2,655      | 2,826     | 9%                    |
| Total Revenues         | \$6,007         | \$10,012        | \$3,580        | \$11,580   | \$31,179  | 100%                  |
| % of Q-2 2007 Revenues | 19%             | 32%             | 12%            | 37%        | 100%      |                       |
| For the three months   | ended June 30,  | 2006:           |                |            |           |                       |
| (in thousands)         | Rev             | venues Within S | pain           |            |           |                       |
|                        |                 |                 |                | Revenues   |           | <b>6</b> 7 o <b>.</b> |
|                        | Branded         |                 |                | Outside of |           | % of<br>Total         |
| Product Line           | Generics        | Generics        | Other          | Spain      | Total     | Revenues              |
| Omeprazole             | \$ 712          | \$4,310         | \$             | \$         | \$ 5,022  | 17%                   |
| Simvastatin            | 482             | 1,492           |                |            | 1,974     | 7%                    |
| Enalapril              | 1,379           | 407             |                |            | 1,786     | 6%                    |
| Lansoprazole           | 665             | 211             |                |            | 876       | 3%                    |
| Paroxetine             | 398             | 799             |                |            | 1,197     | 4%                    |
| All other products     | 2,478           | 2,609           | 171            | 270        | 5,528     | 19%                   |
| Sales to licensees and |                 |                 |                |            |           |                       |
| others                 |                 |                 | 4,285          | 5,789      | 10,074    | 35%                   |
| Licensing and          |                 |                 |                |            |           |                       |
| collaborations         |                 |                 | 166            | 2,360      | 2,526     | 9%                    |
| Total Revenues         | \$6,114         | \$9,828         | \$4,622        | \$8,419    | \$28,983  | 100%                  |
| % of Q-2 2006 Revenues | 21%             | 34%             | 16%            | 29%        | 100%      |                       |
| Branded Generic Ph     | armaceutical Pi | <u>roducts</u>  |                |            |           |                       |
| (in thousands)         | F               | or the Three Mo | onths Ended Ju | ne 30,     | Cha       | nge                   |
|                        | 2007            | <b>%</b>        | 2006           | %          | <b>\$</b> | %                     |

Edgar Filing: BENTLEY PHARMACEUTICALS INC - Form 10-Q

| Branded Generic Product     |         |      |         |      |         |       |
|-----------------------------|---------|------|---------|------|---------|-------|
| Sales:                      |         |      |         |      |         |       |
| Enalapril                   | \$1,237 | 21%  | \$1,379 | 22%  | \$(142) | -10%  |
| Lansoprazole                | 910     | 15%  | 665     | 11%  | 245     | 37%   |
| Codeisan                    | 739     | 12%  | 611     | 10%  | 128     | 21%   |
| Ibuprofen                   | 644     | 11%  | 367     | 6%   | 277     | 75%   |
| Mio Relax                   | 448     | 7%   | 400     | 7%   | 48      | 12%   |
| All other branded generic   |         |      |         |      |         |       |
| products                    | 2,029   | 34%  | 2,692   | 44%  | (663)   | - 25% |
| Total branded generic sales | \$6,007 | 100% | \$6,114 | 100% | \$(107) | - 2%  |

Sales of our branded generic pharmaceutical products decreased by 8% in constant currency when compared to the three months ended June 30, 2006 due to the recent price reductions in Spain. Excluded from the top five branded generic products listed above are branded generic sales of omeprazole, which decreased approximately \$302,000, or 42%, as a result of the price reductions. Sales of Enalapril, the Company s top-selling branded generic product also decreased 10% for the same reason. The impact of price reductions was partially offset by increased unit volume in the second quarter of 2007, primarily from sales of ibuprofen and lansoprazole. While we expect to continue to develop, acquire, launch and support new and existing branded generic products, our growth strategy is also focused on sales of generic products and sales outside of Spain.

22

#### **Table of Contents**

#### Generic Pharmaceutical Products

| (in thousands)             | For th     | Change |            |      |              |      |
|----------------------------|------------|--------|------------|------|--------------|------|
|                            | 2007       | %      | 2006       | %    | \$           | %    |
| Generic Product Sales:     |            |        |            |      |              |      |
| Omeprazole                 | \$ 3,955   | 40%    | \$4,310    | 44%  | \$(355)      | -8%  |
| Simvastatin                | 1,251      | 12%    | 1,492      | 15%  | (241)        | -16% |
| Trimetazidine              | 816        | 8%     | 586        | 6%   | 230          | 39%  |
| Paroxetine                 | <i>793</i> | 8%     | <i>799</i> | 8%   | (6)          | -1%  |
| Pentoxifylline             | 652        | 7%     | 676        | 7%   | (24)         | -4%  |
| All other generic products | 2,545      | 25%    | 1,965      | 20%  | 580          | 30%  |
| Total generic sales        | \$10,012   | 100%   | \$9,828    | 100% | \$ 184<br>== | 2%   |

Sales of our generic pharmaceutical products increased 2% when compared to the three months ended June 30, 2006, but decreased by 5% in constant currency as a result of the recent price reductions in Spain. While we also experienced an increased unit volume in our generic sales, primarily from sales of omeprazole and simvastatin, the increase was not enough to offset the effect of the price reductions. We expect to continue to increase our generic drug portfolio and increase our generic drug sales in Spain as products—patent protection rights expire in the future.

#### Sales to Licensees and Others

|                    | Fe | For the Three Months Ended |    |        |    |           |        |  |  |
|--------------------|----|----------------------------|----|--------|----|-----------|--------|--|--|
| (in thousands)     |    | June 30,                   |    |        |    |           | Change |  |  |
|                    |    | 2007                       |    | 2006   |    | <b>\$</b> | %      |  |  |
| Specialty generics | \$ | 11,085                     | \$ | 10,074 | \$ | 1,011     | 10%    |  |  |

In addition to manufacturing and selling our own branded generic and generic products, we license the right to market products to others within and outside of Spain. These license agreements are usually accompanied by long-term exclusive supply agreements, whereby our licensees purchase the licensed products from our manufacturing facility. These purchases are recorded as net product sales in our Condensed Consolidated Income Statements. As of June 30, 2007, our Spanish operations have executed 213 license agreements for product registrations, of which 20 with customers in Spain and 96 with customers outside of Spain, cover actively marketed products that are generating revenues. The remaining licenses (10 with customers in Spain, 11 with customers in Ireland and 76 with customers outside of Spain and Ireland) are for products that are awaiting regulatory approvals. Additionally, we have 16 contract manufacturing agreements in effect in Spain and 6 contract manufacturing agreements in effect in other countries. Our clients market these products under their own names and with their own labeling. Many of the products we manufacture for others use the same active ingredients that are used in our own marketed products. Sales to licensees and others in the three months ended June 30, 2007 increased \$1,011,000 when compared to the second quarter of 2006; however, sales to licenses and others increased by 2% in constant currency. Sales to our licensees and contract manufacturing customers are usually of larger quantities and occur on a less frequent basis than our normal sales in Spain. Therefore, the shipment of one order, or delayed shipment of one order, could cause significant fluctuations from quarter to quarter.

#### Licensing and Collaboration Revenues

|                    | For the Three Months Ended |       |    |       |        |     |          |
|--------------------|----------------------------|-------|----|-------|--------|-----|----------|
| (in thousands)     | June 30,                   |       |    |       | Change |     |          |
|                    | 2                          | 2007  | 2  | 2006  | \$     | \$  | <b>%</b> |
| Specialty generics | \$                         | 171   | \$ | 165   | \$     | 6   | 4%       |
| Drug delivery      |                            | 2,655 |    | 2,361 |        | 294 | 12%      |

Total \$ 2,826 \$ 2,526 \$ 300 12%

Licensing and collaboration revenues increased by 12% and accounted for 9% of total revenues for the three months ended June 30, 2007 and 2006. Our licensing and collaboration revenues are

23

#### **Table of Contents**

primarily royalties earned from sales of Testim. Testim royalties totaled \$2,653,000 in the three months ended June 30, 2007 compared to \$2,354,000 in the three months ended June 30, 2006 as a result of increased market share. Testim royalties recorded in the three months ended June 30, 2006 included a one-time increase of approximately \$479,000, or \$0.02 per share, due to a change in estimate which, based on historical experience, allowed us to reasonably estimate future product returns on sales of Testim. Testim royalties increased 41% in the second quarter of 2007 when excluding the one-time increase in royalties in the prior year quarter.

Gross Profit

|                    | F        |        |      |        |            |          |  |
|--------------------|----------|--------|------|--------|------------|----------|--|
| (in thousands)     | June 30, |        |      |        | Change     |          |  |
|                    | 2007     |        | 2006 |        | <i>\$</i>  | <b>%</b> |  |
| Specialty generics | \$       | 12,734 | \$   | 14,151 | \$ (1,417) | -10%     |  |
| Drug delivery      |          | 2,655  |      | 2,361  | 294        | 12%      |  |
| Total              | \$       | 15,389 | \$   | 16,512 | \$ (1,123) | -7%      |  |

Gross profit decreased by approximately \$1,123,000, or 7% when compared to the three months ended June 30, 2006. Despite an increase in unit volume, gross profit reported by our specialty generics business decreased by 10% when compared to the same quarter of the prior year. Gross profit related to our specialty generics business also includes adjustments totaling \$120,000 to the reserve for slow moving inventory in the three months ended June 30, 2007 for U.S. simvastatin inventories. Excluding the inventory write-down of \$120,000, our gross margins on net product sales decreased from 53% to 45% in the three months ended June 30, 2006 and 2007, respectively, as a result of the price reductions. The prior year gross margin included a \$460,000 benefit (2% increase) resulting from a change in estimate due to a lower than expected pharmaceutical tax assessment. We expect our margins to gradually improve over time as we continue to implement our strategies to mitigate the impact of the price reductions.

Selling and Marketing Expenses

|                                  | F        |       |    |       |    |           |     |
|----------------------------------|----------|-------|----|-------|----|-----------|-----|
| (in thousands)                   | June 30, |       |    |       |    | Change    |     |
|                                  |          | 2007  |    | 2006  |    | <i>\$</i> | %   |
| Specialty generics Drug delivery | \$       | 4,813 | \$ | 4,242 | \$ | 571       | 13% |
| Total                            | \$       | 4,813 | \$ | 4,242 | \$ | 571       | 13% |

Selling and marketing expenses for the three months ended June 30, 2007 increased 13% from the same period in the prior year, or 6% when expressed in constant currency due to increased sales volume. As a percentage of net product sales, selling and marketing expenses increased from 16% in the three months ended June 30, 2006, to 17% in the three months ended June 30, 2007.

#### General and Administrative Expenses

|                    | For the Three Months Ended |       |    |       |    |           |     |
|--------------------|----------------------------|-------|----|-------|----|-----------|-----|
| (in thousands)     | June 30,                   |       |    |       |    | Change    |     |
|                    |                            | 2007  | 4  | 2006  |    | <i>\$</i> | %   |
| Specialty generics | \$                         | 2,385 | \$ | 1,710 | \$ | 675       | 39% |
| Drug delivery      |                            | 2,194 |    | 1,955 |    | 239       | 12% |
| Total              | \$                         | 4,579 | \$ | 3,665 | \$ | 914       | 25% |

General and administrative expenses increased 25% when compared to the same period in the prior year. Drug delivery personnel costs included in general and administrative expenses increased approximately \$290,000 during the quarter primarily due to

24

#### **Table of Contents**

increased headcount. These increases were partially offset by reduced strategic consulting expenses compared to the same period in 2006. Increased general and administrative expenses in our specialty generics business include approximately \$231,000 of intellectual property filing and maintenance costs, approximately \$143,000 due to fluctuations in foreign currency rates and approximately \$103,000 of increased personnel costs. Total general and administrative expenses as a percent of total revenues increased to approximately 15% in the three months ended June 30, 2007, compared to approximately 13% of total revenues in the three months ended June 30, 2006.

Research and Development Expenses

|                    | $\boldsymbol{F}$ |       |    |       |    |           |     |  |
|--------------------|------------------|-------|----|-------|----|-----------|-----|--|
| (in thousands)     | June 30,         |       |    |       |    | Change    |     |  |
|                    |                  | 2007  |    | 2006  |    | <b>\$</b> | %   |  |
| Specialty generics | \$               | 519   | \$ | 459   | \$ | 60        | 13% |  |
| Drug delivery      |                  | 2,983 |    | 2,036 |    | 947       | 47% |  |
| Total              | \$               | 3,502 | \$ | 2,495 | \$ | 1,007     | 40% |  |

Research and development expenses have increased by approximately \$1,007,000 compared to the second quarter of 2006 primarily from increased costs to support our Nasulin clinical program. We plan to increase research and development costs as we continue to conduct our Nasulin clinical trials throughout 2007. Although cost estimates and timing of our trials are subject to change, we expect consolidated research and development expenses for 2007 to be approximately \$15,000,000 to \$16,000,000.

### **Litigation Settlement Expenses**

|                    | For the Three Months Ended June |        |           |          |  |  |
|--------------------|---------------------------------|--------|-----------|----------|--|--|
| (in thousands)     | 3                               | Change |           |          |  |  |
|                    | 2007                            | 2006   | <i>\$</i> | <b>%</b> |  |  |
| Specialty generics | \$                              | \$ 733 | \$(733)   | *        |  |  |

#### \* Not meaningful

We incurred litigation defense costs of \$733,000 in the three months ended June 30, 2006 associated with a claim settled in late 2006. See Other liabilities in the Notes to Condensed Consolidated Financial Statements for additional information. These amounts have been reclassified from *general and administrative expenses* on our Condensed Consolidated Income Statements for the prior year periods.

#### **Provision for Income Taxes**

| (in thousands)                       | For the Three Months Ended June 30, |           |           |         |         |           |           |         |  |
|--------------------------------------|-------------------------------------|-----------|-----------|---------|---------|-----------|-----------|---------|--|
|                                      |                                     | 2007      |           | 2006    |         |           |           |         |  |
|                                      | Spain                               | Ireland   | U.S.      | Consol. | Spain   | Ireland   | U.S.      | Consol. |  |
| Income<br>(loss) before              |                                     |           |           |         |         |           |           |         |  |
| income taxes Provision (benefit) for | \$5,278                             | \$(1,727) | \$(1,324) | \$2,227 | \$7,279 | \$(1,052) | \$(1,108) | \$5,119 |  |
| income taxes<br>Valuation            | 1,517                               | (216)     | (422)     | 879     | 2,484   | (132)     | (415)     | 1,937   |  |
| allowance                            |                                     | 216       | 422       | 638     |         | 132       | 415       | 547     |  |
|                                      | 1,517                               |           |           | 1,517   | 2,484   |           |           | 2,484   |  |

Edgar Filing: BENTLEY PHARMACEUTICALS INC - Form 10-Q

Net provision for income taxes

Net income (loss) \$3,761 \$(1,727) \$(1,324) \$710 \$4,795 \$(1,052) \$(1,108) \$2,635

Effective tax rate 29% 0% 0% 68% 34% 0% 0% 49%

25

#### **Table of Contents**

As a result of reporting taxable income in Spain, we recorded provisions for foreign income taxes totaling \$1,517,000 and \$2,484,000 for the three months ended June 30, 2007 and 2006, respectively. Current period foreign income taxes are net of tax contingency reversals totaling approximately \$272,000 that expired during the period. The provisions represented 29% and 34% of the pre-tax income reported in Spain of \$5,278,000 and \$7,279,000 for the three months ended June 30, 2007 and 2006, respectively. The provisions represented 68% and 49% of consolidated pre-tax income for the three months ended June 30, 2007 and 2006, respectively.

As future operating profits in the U.S and Ireland cannot be reasonably assured, no tax benefit has been recorded for the related losses, which totaled approximately \$3,051,000 and \$2,160,000 for the three months ended June 30, 2007 and 2006, respectively. Accordingly, the Company has established valuation allowances equal to the full amount of the U.S. and Irish deferred tax assets.

Should we determine that it is more likely than not that we will realize certain of our net deferred tax assets for which we have previously provided a valuation allowance, an adjustment would be required to reduce the existing valuation allowance. In addition, we operate within multiple taxing jurisdictions and are subject to audit in those jurisdictions. These audits can involve complex issues, which may require an extended period of time for resolution. No additional potential tax contingencies were considered to be probable and reasonably estimable as of June 30, 2007. However, there is the possibility that the ultimate resolution of such potential contingencies could have an adverse effect on our Consolidated Financial Statements in the future.

Net Income

| (in thousands, except per share data)             | For the Three Months<br>Ended June 30, |         |       |                 |    | Change  |        |  |
|---|--|---------|-------|-----------------|----|---------|--------|--|
| (in inousanus, except per snare aaaa)             | 2007                                   |         | une S | une 30,<br>2006 |    | \$      | e<br>% |  |
| Specialty Generics                                | \$                                     | 3,343   | \$    | 4,253           | \$ | (910)   | -21%   |  |
| Drug Delivery                                     |  | (2,633) |       | (1,618)         |    | (1,015) | -63%   |  |
| Total net income                                  | \$                                     | 710     | \$    | 2,635           | \$ | (1,925) | -73%   |  |
| Net income per common share:                      |  |         |       |                 |    |         |        |  |
| Basic   | \$                                     | 0.03    | \$    | 0.12            | \$ | (0.09)  | -75%   |  |
| Diluted   | \$                                     | 0.03    | \$    | 0.12            | \$ | (0.09)  | -75%   |  |
| Weighted average common shares outstanding: Basic |  | 22,318  |       | 22,170          |    | 148     | 1%     |  |
| Diluted   |  | 22,892  |       | 22,876          |    | 16      | 0%     |  |
| Dimieu  |  | 44,094  |       | 44,070          |    | 10      | 070    |  |

We reported income from operations of \$1,949,000 in the three months ended June 30, 2007 compared to \$4,932,000 in the three months ended June 30, 2006. The combination of income from operations of \$1,949,000 and the non-operating items of \$278,000, and the provision for income taxes of \$1,517,000, resulted in net income of \$710,000, or \$0.03 per basic common share (\$0.03 per diluted common share) on 22,318,000 weighted average basic common shares outstanding (22,892,000 weighted average diluted common shares outstanding) in the three months ended June 30, 2007, compared to net income of \$2,635,000, or \$0.12 per basic common share (\$0.12 per diluted common share) on 22,170,000 weighted average basic common shares outstanding (22,876,000 weighted average diluted common shares outstanding) in the same period of the prior year.

26

## **Table of Contents**

# Six Months Ended June 30, 2007 versus Six Months Ended June 30, 2006

Revenues by Segment

| For the Six Months Ended June 30,                        |          |          |          |      |           |     |  |  |  |  |
|--|----------|----------|----------|------|-----------|-----|--|--|--|--|
| (in thousands)   | 2007     | <b>%</b> | 2006     | %    | <i>\$</i> | %   |  |  |  |  |
| Specialty Generics                                       |          |          |          |      |           |     |  |  |  |  |
| Net product sales  | \$57,467 | 92%      | \$53,027 | 93%  | \$4,440   | 8%  |  |  |  |  |
| Licensing and  | 205      |          | • • • •  |      |           | 10~ |  |  |  |  |
| collaboration revenues                                   | 285      | *        | 239      | *    | 46        | 19% |  |  |  |  |
|  | 57,752   | 92%      | 53,266   | 93%  | 4,486     | 8%  |  |  |  |  |
| Drug Delivery<br>Licensing and<br>collaboration revenues | 4,818    | 8%       | 3,995    | 7%   | 823       | 21% |  |  |  |  |
| Total revenues   | 62,570   | 100%     | \$57,261 | 100% | \$5,309   | 9%  |  |  |  |  |

<sup>\*</sup> Less than 1% Revenues. Set forth below is a summary of our revenues by sales channel and top-selling product lines: For the six months ended June 30, 2007:

| (in thousands)         | Revenues Within Spain |          |         |                           |          |                           |
|------------------------|-----------------------|----------|---------|---------------------------|----------|---------------------------|
| Product Line           | Branded<br>Generics   | Generics | Other   | Revenues Outside of Spain | Total    | % of<br>Total<br>Revenues |
| Omeprazole             | \$ 961                | \$ 7,825 | \$      | \$                        | \$ 8,786 | 14%                       |
| Enalapril              | 2,551                 | 764      |         |                           | 3,315    | 5%                        |
| Simvastatin            | 570                   | 2,590    |         |                           | 3,160    | 5%                        |
| Paroxetine             | 815                   | 1,690    |         |                           | 2,505    | 4%                        |
| Lansoprazole           | 1,766                 | 601      |         |                           | 2,367    | 4%                        |
| All other products     | 6,340                 | 7,221    | 367     | 2,114                     | 16,042   | 26%                       |
| Sales to licensees and |                       |          |         |                           |          |                           |
| others                 |                       |          | 6,987   | 14,305                    | 21,292   | 34%                       |
| Licensing and          |                       |          |         |                           |          |                           |
| collaborations         |                       |          | 285     | 4,818                     | 5,103    | 8%                        |
| Total Revenues         | \$13,003              | \$20,691 | \$7,639 | \$21,237                  | \$62,570 | 100%                      |
| % of YTD 2007          |                       |          |         |                           |          |                           |
| Revenues               | 21%                   | 33%      | 12%     | 34%                       | 100%     |                           |
| For the six months of  | ended June 30, 20     | 006:     |         |                           |          |                           |

(in thousands) Revenues Within Spain

Edgar Filing: BENTLEY PHARMACEUTICALS INC - Form 10-Q

| Product Line                  | Branded<br>Generics | Generics  | Other    | Revenues<br>Outside<br>of<br>Spain | Total     | % of<br>Total<br>Revenues |
|-------------------------------|---------------------|-----------|----------|------------------------------------|-----------|---------------------------|
| Omeprazole                    | \$ 1,341            | \$ 8,693  | \$       | \$                                 | \$ 10,034 | 18%                       |
| Enalapril                     | 2,297               | 1,130     |          |                                    | 3,427     | 6%                        |
| Simvastatin                   | 926                 | 2,963     |          |                                    | 3,889     | 7%                        |
| Paroxetine                    | 775                 | 1,615     |          |                                    | 2,390     | 4%                        |
| Lansoprazole                  | 1,325               | 452       |          |                                    | 1,777     | 3%                        |
| All other products            | 5,285               | 5,592     | 481      | 627                                | 11,985    | 21%                       |
| Sales to licensees and others |                     |           | 6,911    | 12,614                             | 19,525    | 34%                       |
| Licensing and                 |                     |           | 230      | 2.005                              | 1 221     | 701                       |
| collaborations                |                     |           | 239      | 3,995                              | 4,234     | 7%                        |
| Total Revenues                | \$ 11,949           | \$ 20,445 | \$ 7,631 | \$ 17,236                          | \$ 57,261 | 100%                      |
| % of YTD 2006                 |                     |           |          |                                    |           |                           |
| Revenues                      | 21%                 | 36%       | 13%      | 30%                                | 100%      |                           |
|                               |                     |           | 27       |                                    |           |                           |

#### **Table of Contents**

Total revenues for the six months ended June 30, 2007 increased 9% to \$62,570,000 from the same period in 2006, or 2% when expressed in constant currency. Favorable fluctuations in foreign currency rates increased year-to-date 2007 revenues by approximately \$4,265,000 when compared to the same six month period of 2006. In addition to the favorable currency rates, current period growth was driven primarily by (1) increased sales of our products to our licensees and others of approximately \$1,767,000; increased API sales of approximately \$1,373,000 and (2) approximately \$869,000 of increased licensing and collaboration revenues, primarily royalty revenue from the sales of Testim.

**Branded Generic Pharmaceutical Products** 

| (in thousands)            | For      | Change |          |          |           |      |
|---------------------------|----------|--------|----------|----------|-----------|------|
|                           | 2007     | %      | 2006     | <b>%</b> | <i>\$</i> | %    |
| Branded Generic Product   |          |        |          |          |           |      |
| Sales:                    |          |        |          |          |           |      |
| Enalapril                 | \$ 2,551 | 20%    | \$ 2,297 | 19%      | \$ 254    | 11%  |
| Codeisan                  | 2,009    | 15%    | 1,463    | 12%      | 546       | 37%  |
| Lansoprazole              | 1,766    | 14%    | 1,325    | 11%      | 441       | 33%  |
| Ibuprofen                 | 1,127    | 9%     | 743      | 6%       | 384       | 52%  |
| Omeprazole                | 961      | 7%     | 1,341    | 11%      | (380)     | -28% |
| All other branded generic |          |        |          |          |           |      |
| products                  | 4,589    | 35%    | 4,780    | 41%      | (191)     | -4%  |
| Total branded generic     |          |        |          |          |           |      |
| sales                     | \$13,003 | 100%   | \$11,949 | 100%     | \$1,054   | 9%   |
|                           | • •      |        | •        |          | ==        |      |

Sales of our branded generic pharmaceutical products during the first half of 2007 increased 9% when compared to the first half of 2006. Excluding the effect of fluctuations in foreign currency exchange rates, sales of our branded generic pharmaceutical products increased 1% when compared to the first half of 2006 as a result of price reductions in Spain. Among products most affected by the price reductions was our branded generic omeprazole, sales of which decreased 28% despite consistent unit volume. Increased unit volume in the six months ended June 30, 2007, primarily from sales of our enalapril, codeisan and lansoprazole, helped offset the impact of price reductions. Sales of our branded generic omeprazole decreased 28% as a result of the price reductions.

Generic Pharmaceutical Products

| (in thousands)             | For      | ),   | Change   |      |            |      |
|----------------------------|----------|------|----------|------|------------|------|
|                            | 2007     | %    | 2006     | %    | \$         | %    |
| Generic Product Sales:     |          |      |          |      |            |      |
| Omeprazole                 | \$ 7,825 | 38%  | \$ 8,693 | 43%  | \$(868)    | -10% |
| Simvastatin                | 2,590    | 13%  | 2,963    | 14%  | (373)      | -13% |
| Paroxetine                 | 1,690    | 8%   | 1,615    | 8%   | 75         | 5%   |
| Trimetazidine              | 1,545    | 7%   | 1,136    | 6%   | 409        | 36%  |
| Pentoxifylline             | 1,356    | 7%   | 1,279    | 6%   | 77         | 6%   |
| All other generic products | 5,685    | 27%  | 4,759    | 23%  | 926        | 19%  |
| Total generic sales        | \$20,691 | 100% | \$20,445 | 100% | \$ 246<br> | 1%   |

Sales of our generic pharmaceutical products increased 1% during the first half of 2007 when compared to the first half of 2006. Excluding the effect of fluctuations in foreign currency exchange rates, sales of our branded generic

pharmaceutical products decreased 6% due to the recent price reductions in Spain. Generic sales of omeprazole and simvastatin, which were among the products more affected by the price reductions, decreased approximately \$1,241,000. Increased unit volume in the six months ended June 30, 2007, primarily from sales of omeprazole, simvastatin and trimetazidine, helped offset the impact of price reductions.

28

#### **Table of Contents**

#### Sales to Licensees and Others

|                    | For the Six Months Ended June |           |           |    |  |  |
|--------------------|-------------------------------|-----------|-----------|----|--|--|
| (in thousands)     | 3                             | 30,       |           |    |  |  |
|                    | 2007                          | 2006      | <i>\$</i> | %  |  |  |
| Specialty generics | \$ 21,292                     | \$ 19,525 | \$1,767   | 9% |  |  |

Sales to licensees and others in the six months ended June 30, 2007 increased 9% when compared to the same six month period of the prior year. A decrease in the weighted average value of the Euro over the past year, in relation to the U.S. Dollar, had the effect of decreasing our revenues from sales to licensees and others by approximately \$1,743,000. See the explanation under *Sales to Licensees and Others* for the three months ended June 30, 2007.

# <u>Licensing and Collaboration Revenues</u>

|                                    | 1  |          |    |       |    |           |     |  |
|------------------------------------|----|----------|----|-------|----|-----------|-----|--|
| (in thousands)  Specialty generics |    | June 30, |    |       |    | Change    |     |  |
|                                    |    | 2007     |    | 2006  |    | <b>\$</b> | %   |  |
|                                    | \$ | 285      | \$ | 239   | \$ | 46        | 19% |  |
| Drug delivery                      |    | 4,818    |    | 3,995 |    | 823       | 21% |  |
| Total                              | \$ | 5,103    | \$ | 4,234 | \$ | 869       | 21% |  |

Licensing and collaboration revenues accounted for 8% of total revenues in the six months ended June 30, 2007 and totaled \$5,103,000. These revenues included increased Testim royalties of approximately \$828,000 in the six months ended June 30, 2007. See the explanation under *Licensing and Collaboration Revenues* for the three months ended June 30, 2007.

## Gross Profit

| (in thousands)     | For the Six Months Ended June 30, Change |        |    |        |    |         |     |  |
|--------------------|--|--------|----|--------|----|---------|-----|--|
|                    |  | 2007   | ,  | 2006   |    | \$      | %   |  |
| Specialty generics | \$                                       | 26,065 | \$ | 27,862 | \$ | (1,797) | -6% |  |
| Drug delivery      |  | 4,818  |    | 3,995  |    | 823     | 21% |  |
| Total              | \$                                       | 30,883 | \$ | 31,857 | \$ | (974)   | -3% |  |

Gross profit decreased by approximately \$974,000, or 3%, in the six months ended June 30, 2007 when compared to the six months ended June 30, 2006. Gross margins on net product sales were 45% in the six months ended June 30, 2007 versus 52% in the six months ended June 30, 2006. Gross profit related to our specialty generics business includes adjustments totaling \$422,000 to write down our U.S. generic inventory to its net realizable value and reserve for slow moving inventory. Excluding these inventory adjustments, our gross margins on net product sales decreased from 52% to 46% in the six months ended June 30, 2006 and 2007, respectively, as a result of price reductions in Spain. See the explanation under *Gross Profit* for the three months ended June 30, 2007.

#### Selling and Marketing Expenses

|                    | For the Six Months Ended |          |    |       |    |           |     |
|--------------------|--------------------------|----------|----|-------|----|-----------|-----|
| (in thousands)     |                          | June 30, |    |       |    |           | ige |
|                    |                          | 2007     |    | 2006  |    | <b>\$</b> | %   |
| Specialty generics | \$                       | 9,258    | \$ | 8,381 | \$ | 877       | 10% |
| Drug delivery      |                          |          |    |       |    |           |     |

Total \$ 9,258 \$ 8,381 \$ 877 10%

Selling and marketing expenses for the six months ended June 30, 2007 increased 10% from the same period in the prior year; however, selling and marketing expenses increased 2% when expressed in

29

#### **Table of Contents**

constant currency. Selling and marketing expenses as a percentage of net product sales remained relatively constant at 16% in the six months ended June 30, 2007 and 2006.

# General and Administrative Expenses

|                    | I  | For the Six N | Aonths E | Ended |    |           |      |  |
|--------------------|----|---------------|----------|-------|----|-----------|------|--|
| (in thousands)     |    | June 30,      |          |       |    | Change    |      |  |
|                    |    | 2007          |          | 2006  |    | <b>\$</b> | %    |  |
| Specialty generics | \$ | 4,639         | \$       | 3,486 | \$ | 1,153     | 33%  |  |
| Drug delivery      |    | 3,586         |          | 4,083 |    | (497)     | -12% |  |
| Total              | \$ | 8,225         | \$       | 7,569 | \$ | 656       | 9%   |  |

General and administrative expenses for the six months ended June 30, 2007 increased 9% from the same period in the prior year. The \$1,153,000 change in our specialty generics business reflects an increase of approximately \$582,000 of intellectual property filing and maintenance costs and increased general and administrative activities required to support our continued growth and prepare for our anticipated future growth. The \$497,000 decrease in our drug delivery business reflects reduced strategic consulting expenses compared to the same period in 2006. General and administrative expenses as a percentage of total revenues remained consistent at 13% for the six months ended June 30, 2007 and 2006. General and administrative expenses would have been approximately \$318,000 lower, absent the change in the weighted average value of the Euro, in relation to the U.S. Dollar, over the past year.

## Research and Development Expenses

|                    | 1  |          |    |       |    |           |          |
|--------------------|----|----------|----|-------|----|-----------|----------|
| (in thousands)     |    | June 30, |    |       |    |           | ge       |
|                    |    | 2007     |    | 2006  |    | <i>\$</i> | <b>%</b> |
| Specialty generics | \$ | 1,000    | \$ | 953   | \$ | 47        | 5%       |
| Drug delivery      |    | 5,177    |    | 4,450 |    | 727       | 16%      |
| Total              | \$ | 6,177    | \$ | 5,403 | \$ | 774       | 14%      |

Research and development expenses for the six months ended June 30, 2007 increased 14% from the same period in the prior year. The increase is directly attributed to the advancement of our research and development programs in the Drug Delivery segment of our business. See the explanation under *Research and Development Expenses* for the three months ended June 30, 2007. We expect to continue to incur increased costs to support our clinical programs for the remainder of 2007.

# **Litigation Settlement Expenses**

|                    | For the Six | Months Ended |           |   |
|--------------------|-------------|--------------|-----------|---|
| (in thousands)     | Jı          | Change       |           |   |
|                    | 2007        | 2006         | <i>\$</i> | % |
| Specialty generics | \$          | \$ 1,337     | \$(1,337) | * |

#### \* Not meaningful

We incurred litigation defense costs of \$1,337,000 in the six months ended June 30, 2006 associated with a claim settled in late 2006. See Other liabilities in the Notes to Condensed Consolidated Financial Statements for additional information. These amounts have been reclassified from *general and administrative expenses* on the Condensed Consolidated Income Statements for the prior year periods.

Table of Contents 44

30

#### **Table of Contents**

#### **Provision for Income Taxes**

|  |          |           | For th    | ie Six Mont      | hs Ended Jur | ıe 30,    |           |         |
|--|----------|-----------|-----------|------------------|--------------|-----------|-----------|---------|
| (in thousands)                                       |          | 200       | 07        |                  |              | 20        | <i>06</i> |         |
|  | Spain    | Ireland   | U.S.      | Consol.          | Spain        | Ireland   | U.S.      | Consol. |
| Income<br>(loss) before<br>income taxes<br>Provision | \$11,746 | \$(3,031) | \$(2,047) | \$ <i>6</i> ,668 | \$14,176     | \$(2,333) | \$(3,177) | \$8,666 |
| (benefit) for<br>income taxes<br>Valuation           | 3,598    | (379)     | (582)     | 2,637            | 4,877        | (292)     | (1,173)   | 3,412   |
| allowance  |          | 379       | 582       | 961              |              | 292       | 1,173     | 1,465   |
| Net provision for income taxes                       | 3,598    |           |           | 3,598            | 4,877        |           |           | 4,877   |
| Net income (loss)                                    | \$ 8,148 | \$(3,031) | \$(2,047) | \$3,070          | \$ 9,299     | \$(2,333) | \$(3,177) | \$3,789 |
| Effective tax rate                                   | 31%      | 0%        | 0%        | 54%              | 34%          | 0%        | 0%        | 56%     |

We have recorded provisions for foreign income taxes totaling \$3,598,000 and \$4,877,000 for the six months ended June 30, 2007 and 2006, respectively. The provisions represented 31% and 34% of the pre-tax income reported in Spain of \$11,746,000 and \$14,176,000 for the six months ended June 30, 2007 and 2006, respectively. As future operating profits in the U.S and Ireland cannot be reasonably assured, no tax benefit has been recorded for the related losses, which totaled approximately \$5,078,000 and \$5,510,000 for the six months ended June 30, 2007 and 2006, respectively. Accordingly, the Company has established valuation allowances equal to the full amount of the U.S. and Irish deferred tax assets. Consequently, the provisions represented 54% and 56% of consolidated pre-tax income for the six months ended June 30, 2007 and 2006, respectively.

Should we determine that it is more likely than not that we will realize certain of our net deferred tax assets for which we have previously provided valuation allowances, an adjustment would be required to reduce the existing valuation allowances. In addition, we operate within multiple taxing jurisdictions and are subject to audit in those jurisdictions. These audits can involve complex issues, which may require an extended period of time for resolution.

#### Net Income

| (in thousands, except per share data) | For the S<br>Ended | Change   |            |          |
|---------------------------------------|--------------------|----------|------------|----------|
| (in inousunus, except per snure unu)  | 2007               | 2006     | \$         | <b>%</b> |
| Specialty generics                    | \$ 7,212           | \$ 8,269 | \$ (1,057) | -13%     |
| Drug delivery                         | (4,142)            | (4,480)  | 338        | 8%       |
| Total net income                      | \$ 3,070           | \$ 3,789 | \$ (719)   | -19%     |
| Net income per common share:<br>Basic | \$ 0.14            | \$ 0.17  | \$ (0.03)  | -18%     |

| Diluted  | \$ 0.14 | \$ 0.16 | \$ (0.02) | -13% |
|--|---------|---------|-----------|------|
| Weighted average common shares outstanding:<br>Basic | 22,305  | 22,063  | 242       | 1%   |
| Diluted  | 23,695  | 23,380  | 315       | 1%   |

We reported net income of \$3,070,000 in the six months ended June 30, 2007 compared to \$3,789,000 in the six months ended June 30, 2006. The combination of income from operations of \$6,169,000 and the non-operating items, primarily a provision for income taxes of \$3,598,000 and the net of other income and expenses totaling \$499,000 resulted in net income of \$3,070,000, or \$0.14 per basic common share (\$0.14 per diluted common share) on 22,305,000 weighted average basic common shares outstanding (23,695,000 weighted average diluted common share (\$0.16 per diluted common share) on 22,063,000 weighted average basic common shares outstanding (23,380,000 weighted average diluted common shares outstanding) in the first half of 2006.

31

#### **Table of Contents**

## **LIQUIDITY AND CAPITAL RESOURCES:**

Total assets increased from \$134,356,000 at December 31, 2006 to \$159,572,000 at June 30, 2007, and stockholders equity increased from \$100,331,000 at December 31, 2006 to \$106,178,000 at June 30, 2007. The increase in stockholders equity during the six months ended June 30, 2007 primarily reflects the net income during the six months of \$3,070,000 and the effect of fluctuations in the Euro/U.S. Dollar exchange rate, which resulted in a net increase of \$2,018,000 to our stockholders equity.

Cash, cash equivalents and marketable securities increased by approximately 132% or \$20,589,000 from \$15,601,000 at December 31, 2006 to \$36,190,000 at June 30, 2007. Sources of cash include loan proceeds of \$14,807,000 included in cash flows from financing activities and net income of \$3,070,000 and approximately \$5,206,000 of non-cash expenses included in cash flows from operating activities. Uses of cash included additions to fixed assets totaling \$4,258,000 and additions to drug licenses totaling \$1,205,000. Cash and cash equivalents at June 30, 2007 include approximately \$9,839,000 of short-term liquid investments considered to be cash equivalents.

Receivables increased by approximately 4% from \$32,963,000 at December 31, 2006 to \$34,222,000 at June 30, 2007. When expressed in constant currency, receivables increased \$502,000, or 2%, primarily due to increased net product sales outside of Spain, which generally have longer negotiated collection terms. We have not experienced any material delinquencies on any of our receivables that have had a material effect on our financial position, results of operations or cash flows.

Inventory balances decreased by approximately \$478,000 from \$16,279,000 at December 31, 2006 to \$15,801,000 at June 30, 2007. Fluctuations in foreign currency had the effect of increasing inventories by approximately \$373,000. The constant currency decrease of \$851,000 was primarily due to inventory adjustments totaling \$1,035,000 to write-down U.S. generic product inventories to their net realizable value and reserve for slow moving inventories. These increases were partially offset by the expiration of approximately \$272,000 of foreign tax contingencies recorded in accrued expenses.

The combined total of accounts payable and accrued expenses increased from \$24,270,000 at December 31, 2006 to \$28,404,000 at June 30, 2007. The \$4,134,000 increase was primarily attributed to: (1) increased accrued income taxes payable of approximately \$2,294,000, (2) an increase in trade payables of approximately \$1,724,000 related to inventory purchases, and (3) fluctuations in foreign currency exchange rates, which increased the balances by approximately \$599,000.

We repaid all of our short-term borrowings and current portion of long-term debt during the six months ended June 30, 2007. Our short-term borrowings and current portion of long-term debt totaled \$554,000 at December 31, 2006.

On June 29, 2007, we entered into an 11,000,000 Euro loan agreement with a Spanish financial institution. As a result, we recorded long-term debt of \$14,807,000. The loan includes a variable interest rate that is reset quarterly to equal to the Euro Interbank Offered Rate, plus 0.5%. The interest rate under the loan was 5.02% at June 30, 2007. We were also charged a single, up-front fee of 0.2%. Principal will be repaid in quarterly installments beginning December 31, 2008, with the balance due on December 31, 2013.

Operating activities for the six months ended June 30, 2007 provided net cash of \$11,596,000, an increase of \$6,751,000 when compared to the six months ended June 30, 2006. Changes in working capital, accounts receivable and inventory in particular, contributed to approximately \$5,910,000 of this increase.

32

#### **Table of Contents**

Investing activities, primarily capital expenditures to expand the capacity of our manufacturing facilities in Spain, along with additions to drug licenses and related costs, required cash totaling \$5,463,000 during the six months ended June 30, 2007. In addition, approximately \$2,661,000 of short-term marketable securities matured during the six months ended June 30, 2007.

Financing activities during the six months ended June 30, 2007 provided net cash of \$14,226,000, and represented mainly cash proceeds from borrowings totaling \$14,807,000, as described above. See loan agreement discussion in the discussion of our debt above. These proceeds were partially offset by net repayment of borrowings totaling \$554,000.

## Contractual Obligations

On June 29, 2007, our subsidiary, Laboratorios Belmac (Belmac), entered into an 11,000,000 Euro loan agreement with a Spanish financial institution, pursuant to which we recorded long-term debt of \$14,807,000. In accordance with the loan agreement, we will be charged interest on the loan at a variable rate, reset quarterly, equal to the Euro Interbank Offered Rate, plus 0.5%. The interest rate under the loan at June 30, 2007 was 5.02%. The principal of the loan will be repaid in quarterly installments of 412,500 Euros (approximately \$555,300) beginning December 31, 2008, with the balance due on December 31, 2013. Maturities and estimated interest on the long-term debt are as follows (in thousands):

| 2007          | \$ 382    |
|---------------|-----------|
| 2008          | 1,311     |
| 2009          | 2,904     |
| 2010          | 2,790     |
| 2011          | 2,678     |
| 2012 and 2013 | 8,164     |
|               |           |
| Total         | \$ 18,229 |

In addition, Belmac s obligations under the loan agreement have been guaranteed by Bentley and Bentley s other subsidiaries in Spain. Belmac has agreed to pledge assets at the request of the financial institution if it fails to comply with its financial covenants and it has also agreed to not pledge any assets to any other party. The loan may be prepaid at any time without a fee.

<u>Seasonality</u>. In the past, we have experienced lower sales in the third calendar quarter and higher sales in the fourth calendar quarter due to seasonality of our pharmaceutical business. The extent of such variations is dependent upon the severity of the cough, cold and flu season. As we market more pharmaceutical products whose sales are seasonal, seasonality of sales may become more significant.

Effect of Inflation and Changing Prices. Neither inflation nor changing prices has materially impacted our net product sales or income from operations for the periods presented.

Liquidity. We plan to continue making improvements to our manufacturing facilities during 2007 that include the acquisition of additional manufacturing equipment and expansion of our manufacturing facilities, in order to increase manufacturing efficiencies and accommodate our expected growth. We plan to invest \$13,000,000 to \$16,000,000 in 2007 (primarily in our manufacturing facilities), of which we have invested \$4,258,000 in the six months ended June 30, 2007. We also plan to invest \$15,000,000 to \$16,000,000 in research and development activities in 2007, primarily to support the continued development of Nasulin, our intranasal insulin product. We plan to finance the remaining capital expenditures and research and development investments from a combination of cash flows from operations and existing cash balances (including the \$14,807,000 of proceeds we received from our recent loan agreement). As discussed above, we have cash and cash equivalents totaling approximately \$35,661,000 as of June 30, 2007, which we believe is sufficient to fund our operations for the foreseeable future. Although we generate positive cash flow from operations, (approximately \$11,596,000 in the six months ended June 30, 2007), there

#### **Table of Contents**

can be no assurance that changes in our research and development plans, capital expenditures and/or acquisitions, or other events affecting our operations will not result in the earlier depletion of our funds. We continue to search both domestically and internationally for opportunities that will enable us to continue expanding our business and explore alternative financing sources for these activities, including the possibility of public and/or private offerings of debt and equity securities. In appropriate situations, we may seek financial assistance from other sources, including contribution by others to joint ventures and other collaborative or licensing arrangements for the development, testing, manufacturing and marketing of products under development.

# **Critical Accounting Policies and Estimates**

Our significant accounting policies are more fully described in Note 2 to our consolidated financial statements in our 2006 Form 10-K. Certain of our accounting policies are particularly important to the portrayal of our financial position, results of operations and cash flows and require the application of significant judgment by our management; as a result they are subject to an inherent degree of uncertainty. In applying those policies, our management uses its judgment to determine the appropriate assumptions to be used in the determination of certain estimates. Those estimates are based on our historical experience, terms of existing contracts, our observation of trends in the industry, information provided by our customers and information available from other outside sources, as appropriate. We have reviewed our critical accounting policies and estimated discussed in our 2006 Form 10-K and have determined that, with the exception of our critical accounting policies for the *provision for income taxes* and *inventories* noted below, those policies remain our most critical accounting policies for the quarter ended June 30, 2007. We did not make any changes to those policies during the quarter ended June 30, 2007.

We have provided for current and deferred U.S. federal, state and foreign income taxes for the current and all prior periods presented. Current and deferred income taxes have been provided with respect to jurisdictions where certain of our subsidiaries produce taxable income. We have provided a valuation allowance with respect to the remainder of our deferred income taxes, consisting primarily of net operating loss carryforwards in the U.S. and Ireland, because of uncertainty regarding their realization. Should we determine that it is more likely than not that we

will realize certain of our net deferred tax assets for which we have previously provided a valuation allowance, an adjustment would be required to reduce the existing valuation allowance.

Effective January 1, 2007, we account for uncertain tax positions in accordance with Financial Accounting Standards Board Interpretation No. 48, Accounting for Uncertainty in Income Taxes (FIN No. 48), an interpretation of FASB Statement No. 109, Accounting for Income Taxes. As a result of the implementation of FIN No. 48, we recorded a \$405,000 increase in our non-current liabilities for uncertain tax positions which was accounted for as an increase to the January 1, 2007 accumulated deficit. The application of income tax law is inherently complex. Income tax laws and regulations are voluminous and often ambiguous. As such, we are required to make many subjective assumptions and judgments regarding our income tax exposures. Interpretations and guidance surrounding income tax laws and regulations change frequently. Changes in our subjective assumptions and judgments could have a material effect on our financial position, results of operations or cash flows. In addition, as we operate within multiple taxing jurisdictions, we are subject to audit in those jurisdictions. The ultimate resolution of tax audits may require an extended period of time. Although we believe an adequate provision has been made for uncertain tax positions, there is the possibility that the ultimate resolution of such positions could have an adverse effect on our financial position, results of operations or cash flows. See Provision for income taxes in our Notes to Condensed Consolidated Financial Statements in Item 1 for additional information regarding our uncertain tax positions.

Inventories

Inventories are stated at the lower of cost or market, cost being determined on the first-in, first-out method. We analyze our inventory on a quarterly basis and write-down inventory that has a cost basis in excess of its expected net realizable value. The determination of whether or

34

# **Table of Contents**

not inventory costs will be realized requires management estimates. Actual results may differ from those estimates and require inventory to be written-down, resulting in a new cost basis until sold. Reserves for slow moving or obsolete inventories are provided based on historical experience and forecasted demand.

## **Important Factors That May Affect Future Results**

This Quarterly Report on Form 10-Q contains forward-looking statements. These forward-looking statements appear principally in the section entitled Management's Discussion and Analysis of Financial Condition and Results of Operations. Forward-looking statements may appear in other sections of this report, as well. Generally, the forward-looking statements in this report include such words as expect, believe, continue, anticipate, estimate, will, could, opportunity, future, project, and similar expressions.

The forward-looking statements include statements about our:

Strategic plans;

Sales growth;

Anticipated sources of future revenues;

Anticipated 2007 expenses, margins and operating performance;

Expected launch of new products;

Anticipated expenses and spending;

Planned and continuing clinical trials;

Anticipated regulatory changes and approvals; and

The sufficiency of capital resources to fund our operations.

These forward-looking statements are based on our current expectations, beliefs, assumptions, estimates, forecasts and projections for our business and the industry and markets in which we compete. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions that are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed in such forward-looking statements. We caution investors not to place undue reliance on the forward-looking statements contained in this report. These statements speak only as of the date of this report, and we do not undertake any obligation to update or revise them, except as required by law. We refer you to our description of the risk factors related to our business, which are contained in the section entitled Risk Factors in our 2006 Form 10-K. As a result of these and other factors, we may experience material fluctuations in our future operating results, which could materially affect our business, financial position, and stock price.

# Item 3. Quantitative and Qualitative Disclosures About Market Risk

<u>Foreign Currency.</u> A substantial amount of our business is conducted in Europe and, therefore our results, which are measured in U.S. Dollars, are influenced by fluctuations in the U.S. Dollar s value in relation to other currencies, specifically the Euro. The exchange rates at June 30, 2007 and December 31, 2006 are as follows:

|                                    | June 30, | December |
|------------------------------------|----------|----------|
| U.S. Dollars per Euro              | 2007     | 31, 2006 |
| YTD weighted average exchange rate | 1.33     | 1.26     |
| Exchange rate                      | 1.35     | 1.31     |

The net effect of foreign currency translation on our Condensed Consolidated Financial Statements for the six months ended June 30, 2007 was a net increase of \$2,018,000 and the cumulative historical effect as of June 30, 2007 was an increase of \$10,890,000, as reflected in our Condensed Consolidated Balance Sheets as *accumulated other* 

*comprehensive income*. The carrying values of assets and liabilities can be materially impacted by foreign currency translation, as can the translated amounts of revenues and expenses.

35

#### **Table of Contents**

We have relied primarily upon financing activities to fund our operations in the U.S. In the event that we are required to fund U.S. operations or cash needs with funds generated in Europe or cash requirements in Europe with U.S. funds, currency rate fluctuations in the future could have a significant impact on us. We entered into a cash flow hedge in 2006 designed to reduce the effect of fluctuations in foreign currency on a litigation settlement liability. However, at this time, we do not anticipate altering our business plans and practices to compensate for future currency fluctuations on any other balances.

<u>Interest Rates.</u> The interest rate on our long-term borrowings was 5.02% at June 30, 2007 and the amount of borrowings outstanding is \$14,807,000 as of June 30, 2007. The interest rate on our long-term debt is variable and reset quarterly. The effect of an increase in interest rates of one percentage point (one hundred basis points) to an average of 6.02% on long-term borrowings would have the effect of increasing interest expense by approximately \$148,070 annually; however, no payments are due under the loan agreement until December 31, 2008.

#### **Item 4. Controls and Procedures**

Bentley maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in Bentley s reports that are filed or submitted under the Securities Exchange Act of 1934, as amended (the Exchange Act ) with the Securities and Exchange Commission is recorded, processed, summarized and reported within the time periods required for each report and that such information is reported to Bentley s management, including its principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure.

Bentley s management carried out an evaluation, with the participation of Bentley s principal executive officer and principal financial officer, of the effectiveness of Bentley s disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of the end of the period covered by this quarterly report. Based on that evaluation, Bentley s principal executive officer and principal financial officer concluded that Bentley s disclosure controls and procedures were effective as of June 30, 2007.

There was no change in Bentley s internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) identified in connection with the evaluation of Bentley s internal controls that occurred during the quarter ended June 30, 2007 that has materially affected, or is reasonably likely to materially affect, Bentley s internal control over financial reporting.

36

Maximum

## **Table of Contents**

# PART II. OTHER INFORMATION

# **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds Issuer Repurchases**

|                                      | Total<br>Number |          | Total Number<br>of<br>Shares<br>(or Units) | Number<br>(or<br>approximate<br>dollar value)<br>of Shares (or |
|--------------------------------------|-----------------|----------|--|--|
|                                      | of Shares       | Average  | Purchased as                               | Units) that  |
|                                      | (or Units)      | Price    | Part of<br>Publicly<br>Announced           | may yet be<br>Purchased<br>under the Plans                     |
|                                      | Purchased       | Paid per | Plans or                                   | or   |
|                                      | (1)             | Share(2) | <b>Programs</b>                            | <b>Programs</b>  |
| April 1, 2007 through April 30, 2007 |                 | \$       |  |  |
| May 1, 2007 through May 31, 2007     | 4,311           | \$11.965 |  |  |
| June 1, 2007 through June 30, 2007   |                 | \$       |  |  |
| Total                                | 4,311           | \$11.965 |  |  |

(1) Represents
shares withheld
to satisfy
minimum tax
withholding
liabilities of
certain restricted
stock unit
holders.

(2) Weighted
average of the
high and low
prices on the
New York
Stock Exchange
on the vesting
date (the date
the restricted
stock unit
holders were
entitled to
receive the

vested shares).

Item 4. Submission of Matters to a Vote of Security Holders

Our Annual Meeting of Stockholders was held on May 23, 2007 for the purpose of the election of two directors and to ratify the appointment of Bentley s independent registered public accounting firm for the 2007 fiscal year. Proxies for the meeting were solicited pursuant to Regulation 14A of the Securities Exchange Act of 1934, as amended, and there was no solicitation in opposition.

The following members were elected to our Board of Directors by a plurality of votes cast:

|                    | Term     |                  |           |
|--------------------|----------|------------------|-----------|
|                    |          |                  | Votes     |
| Nominee            | Expiring | <b>Votes For</b> | Withheld  |
| F. Ross Johnson    | 2010     | 18,538,001       | 2,388,651 |
| Edward J. Robinson | 2010     | 18,554,111       | 2,372,541 |

The proposal to ratify the appointment of Deloitte & Touche LLP as Bentley s independent registered public accounting firm for the 2007 fiscal year required the affirmative vote of 10,297,635 shares (a majority of the shares represented in person or by proxy at the annual meeting and entitled to vote on this proposal excluding abstentions, broker non-votes and votes withheld). This proposal was approved by the following vote:

|                  | Votes   |
|------------------|---------|
| <b>Votes For</b> | Against |
| 20,346,930       | 248,339 |

#### Item 6. Exhibits

The Exhibits filed as part of this report are listed on the Exhibit Index immediately preceding the exhibits, which Exhibit Index is incorporated herein by reference.

37

#### **Table of Contents**

#### **Exhibit Index**

# Exhibit Number

#### **Description of Exhibit**

- 10.1 \* Loan Agreement dated June 29, 2007 by and between Banco Bilbao Vizcaya Argentaria, S.A. and Laboratorios Belmac S.A.
- 10.2 \* Letter of guarantee dated June 29, 2007 of Bentley Pharmaceuticals, Inc. in favor of Banco Bilbao Vizcaya Argentaria, S.A.
- \* Form of Restricted Stock Unit Certificate (Non-employee Directors) under the Bentley Pharmaceuticals, Inc. Amended and Restated 2005 Equity and Incentive Plan. (Reference is made to Exhibit 10.1 to the Registrant s Form 8-K filed on May 30, 2007, Commission File No. 1-10581, which exhibit is incorporated herein by reference.
- 31.1 \* Certification of the Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 \* Certification of the Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 \* Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 \* Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

\* Filed herewith.

## **Table of Contents**

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BENTLEY PHARMACEUTICALS,

INC. Registrant

August 9, 2007 By: /s/ James R. Murphy

James R. Murphy

Chairman of the Board of Directors and Chief Executive Officer (Principal Executive Officer)

August 9, 2007 By: /s/ Richard P. Lindsay

Richard P. Lindsay

Vice President, Chief Financial Officer,

Secretary and Treasurer (Principal Financial Officer)