

VALMONT INDUSTRIES INC  
Form 10-Q  
October 27, 2016

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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Form 10-Q  
(Mark One)

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the quarterly period ended September 24, 2016

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
Commission file number 1-31429

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Valmont Industries, Inc.  
(Exact name of registrant as specified in its charter)  
Delaware 47-0351813  
(State or Other Jurisdiction of (I.R.S. Employer  
Incorporation or Organization) Identification No.)  
One Valmont Plaza,  
Omaha, Nebraska 68154-5215  
(Address of Principal Executive Offices) (Zip Code)

(402) 963-1000  
(Registrant's telephone number, including area code)  
(Former name, former address and former fiscal year, if changed since last report)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Sections 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No   
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

22,511,043

Outstanding shares of common stock as of October 20, 2016

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VALMONT INDUSTRIES, INC.

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VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
PART I. FINANCIAL INFORMATION  
CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS  
(Dollars in thousands, except per share amounts)  
(Unaudited)

	Thirteen Weeks Ended		Thirty-nine Weeks Ended	
	September 26, 2016	September 26, 2015	September 24, 2016	September 26, 2015
Product sales	\$544,828	\$ 560,518	\$1,648,530	\$ 1,776,194
Services sales	65,419	72,057	198,571	208,902
Net sales	610,247	632,575	1,847,101	1,985,096
Product cost of sales	409,003	427,688	1,220,567	1,348,402
Services cost of sales	46,221	48,136	135,425	144,941
Total cost of sales	455,224	475,824	1,355,992	1,493,343
Gross profit	155,023	156,751	491,109	491,753
Selling, general and administrative expenses	101,783	104,539	303,698	327,858
Impairment of goodwill and intangible assets	—	15,200	—	15,200
Operating income	53,240	37,012	187,411	148,695
Other income (expenses):				
Interest expense	(11,100 )	(11,120 )	(33,276 )	(33,480 )
Interest income	771	905	2,289	2,395
Other	878	(1,230 )	452	(242 )
	(9,451 )	(11,445 )	(30,535 )	(31,327 )
Earnings before income taxes	43,789	25,567	156,876	117,368
Income tax expense (benefit):				
Current	18,017	6,746	51,276	37,656
Deferred	(3,749 )	5,272	(1,534 )	5,217
	14,268	12,018	49,742	42,873
Net earnings	29,521	13,549	107,134	74,495
Less: Earnings attributable to noncontrolling interests	(1,348 )	(1,483 )	(3,966 )	(3,817 )
Net earnings attributable to Valmont Industries, Inc.	\$28,173	\$ 12,066	\$ 103,168	\$ 70,678
Earnings per share:				
Basic	\$1.25	\$ 0.52	\$4.56	\$ 3.02
Diluted	\$1.24	\$ 0.52	\$4.54	\$ 3.00
Cash dividends declared per share	\$0.375	\$ 0.375	\$1.125	\$ 1.125
Weighted average number of shares of common stock outstanding - Basic (000 omitted)	22,505	23,057	22,602	23,420
Weighted average number of shares of common stock outstanding - Diluted (000 omitted)	22,659	23,170	22,741	23,534

See accompanying notes to condensed consolidated financial statements.

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(Dollars in thousands)

(Unaudited)

	Thirteen Weeks Ended		Thirty-nine Weeks Ended	
	September 24,	September 26,	September 24,	September 26,
	2016	2015	2016	2015
Net earnings	\$29,521	\$ 13,549	\$107,134	\$ 74,495
Other comprehensive income (loss), net of tax:				
Foreign currency translation adjustments:				
Unrealized translation gain (loss)	770	(53,518 )	(1,938 )	(93,368 )
Unrealized gain/(loss) on hedging activities:				
Net investment hedge	1,972	—	4,897	—
Amortization cost included in interest expense	18	18	56	55
Realized (gain) loss on cash flow hedge included in net earnings during the period	—	(439 )	—	(439 )
Gain on cash flow hedges	—	110	—	1,155
Other comprehensive income (loss)	2,760	(53,829 )	3,015	(92,597 )
Comprehensive income (loss)	32,281	(40,280 )	110,149	(18,102 )
Comprehensive loss (income) attributable to noncontrolling interests	(1,618 )	847	(5,732 )	206
Comprehensive income (loss) attributable to Valmont Industries, Inc.	\$30,663	\$ (39,433 )	\$104,417	\$ (17,896 )

See accompanying notes to condensed consolidated financial statements.

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS

(Dollars in thousands)

(Unaudited)

	September 24, 2016	December 26, 2015
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 349,375	\$ 349,074
Receivables, net	455,692	466,443
Inventories	379,625	340,672
Prepaid expenses, restricted cash, and other assets	69,231	46,137
Refundable income taxes	20,342	24,526
Total current assets	1,274,265	1,226,852
Property, plant and equipment, at cost	1,120,350	1,081,056
Less accumulated depreciation and amortization	594,710	548,567
Net property, plant and equipment	525,640	532,489
Goodwill	327,863	336,916
Other intangible assets, net	152,469	170,197
Other assets	103,806	125,928
Total assets	\$ 2,384,043	\$ 2,392,382

**LIABILITIES AND SHAREHOLDERS' EQUITY**

Current liabilities:

Current installments of long-term debt	\$ 895	\$ 1,077
Notes payable to banks	853	976
Accounts payable	170,888	179,983
Accrued employee compensation and benefits	69,549	70,354
Accrued expenses	109,285	105,593
Dividends payable	8,455	8,571
Total current liabilities	359,925	366,554
Deferred income taxes	28,822	35,669
Long-term debt, excluding current installments	755,584	756,918
Defined benefit pension liability	156,524	179,323
Deferred compensation	47,783	48,417
Other noncurrent liabilities	33,104	40,290

Shareholders' equity:

Preferred stock of \$1 par value - Authorized 500,000 shares; none issued	—	—
Common stock of \$1 par value - Authorized 75,000,000 shares; 27,900,000 issued	27,900	27,900
Retained earnings	1,811,947	1,729,679
Accumulated other comprehensive loss	(265,969	) (267,218 )
Treasury stock	(610,680	) (571,920 )
Total Valmont Industries, Inc. shareholders' equity	963,198	918,441
Noncontrolling interest in consolidated subsidiaries	39,103	46,770
Total shareholders' equity	1,002,301	965,211
Total liabilities and shareholders' equity	\$ 2,384,043	\$ 2,392,382

See accompanying notes to condensed consolidated financial statements.



VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Dollars in thousands)

(Unaudited)

	Thirty-nine Weeks Ended	
	September 26, 2016	September 26, 2015
Cash flows from operating activities:		
Net earnings	\$ 107,134	\$ 74,495
Adjustments to reconcile net earnings to net cash flows from operations:		
Depreciation and amortization	61,242	70,859
Noncash loss on trading securities	973	5,020
Impairment of assets - restructuring activities	618	12,659
Impairment of goodwill & intangible assets	—	15,200
Stock-based compensation	6,572	5,667
Change in fair value of contingent consideration	(3,527 )	—
Defined benefit pension plan expense (benefit)	1,486	(460 )
Contribution to defined benefit pension plan	(712 )	(15,735 )
Increase in restricted cash - pension plan trust	(13,652 )	—
Gain on sale of property, plant and equipment	250	1,263
Deferred income taxes	(1,534 )	5,217
Changes in assets and liabilities:		
Receivables	16,436	5,551
Inventories	(34,413 )	(25,447 )
Prepaid expenses and other assets	(10,624 )	5,275
Accounts payable	(11,338 )	832
Accrued expenses	3,272	7,368
Other noncurrent liabilities	240	887
Income taxes refundable	4,831	14,171
Net cash flows from operating activities	127,254	182,822
Cash flows from investing activities:		
Purchase of property, plant and equipment	(42,233 )	(34,447 )
Proceeds from sale of assets	3,938	3,256
Other, net	(2,824 )	5,980
Net cash flows from investing activities	(41,119 )	(25,211 )
Cash flows from financing activities:		
Net borrowings under short-term agreements	(128 )	(12,322 )
Proceeds from long-term borrowings	—	37,000
Principal payments on long-term borrowings	(1,563 )	(37,878 )
Dividends paid	(25,604 )	(26,708 )
Dividends to noncontrolling interest	(2,527 )	(2,323 )
Purchase of noncontrolling interest	(11,009 )	—
Purchase of treasury shares	(46,581 )	(148,220 )
Proceeds from exercises under stock plans	6,509	10,902
Excess tax benefits from stock option exercises	—	1,458
Purchase of common treasury shares—stock plan exercises	(1,453 )	(12,135 )
Net cash flows from financing activities	(82,356 )	(190,226 )
Effect of exchange rate changes on cash and cash equivalents	(3,478 )	(26,113 )



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Net change in cash and cash equivalents	301	(58,728	)
Cash and cash equivalents—beginning of year	349,074	371,579	
Cash and cash equivalents—end of period	\$349,375	\$ 312,851	

See accompanying notes to condensed consolidated financial statements.

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VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

(Dollars in thousands)

(Unaudited)

	Common stock	Additional paid-in capital	Retained earnings	Accumulated other comprehensivestock income (loss)	Treasury stock	Noncontrolling interest in consolidated subsidiaries	Total shareholders' equity
Balance at December 27, 2014	\$ 27,900	\$ —	\$ 1,718,662	\$ (134,433 )	\$(410,296)	\$ 48,572	\$ 1,250,405
Net earnings	—	—	70,678	—	—	3,817	74,495
Other comprehensive income (loss)	—	—	—	(88,574 )	—	(4,023 )	(92,597 )
Cash dividends declared	—	—	(26,249 )	—	—	—	(26,249 )
Dividends to noncontrolling interests	—	—	—	—	—	(2,323 )	(2,323 )
Purchase of treasury shares; 1,236,771 shares acquired	—	—	—	—	(148,220 )	—	(148,220 )
Stock plan exercises; 98,367 shares acquired	—	—	—	—	(12,135 )	—	(12,135 )
Stock options exercised; 138,657 shares issued	—	(11,078 )	4,530	—	17,450	—	10,902
Tax benefit from stock option exercises	—	1,458	—	—	—	—	1,458
Stock option expense	—	3,936	—	—	—	—	3,936
Stock awards; 5,943 shares issued	—	5,684	—	—	421	—	6,105
Balance at September 26, 2015	\$ 27,900	\$ —	\$ 1,767,621	\$ (223,007 )	\$(552,780)	\$ 46,043	\$ 1,065,777
Balance at December 26, 2015	\$ 27,900	\$ —	\$ 1,729,679	\$ (267,218 )	\$(571,920)	\$ 46,770	\$ 965,211
Net earnings	—	—	103,168	—	—	3,966	107,134
Other comprehensive income (loss)	—	—	—	1,249	—	1,766	3,015
Cash dividends declared	—	—	(25,482 )	—	—	—	(25,482 )
Dividends to noncontrolling interests	—	—	—	—	—	(2,527 )	(2,527 )
Purchase of noncontrolling interests	—	(137)	—	—	—	(10,872 )	(11,009 )
Purchase of treasury shares; 384,622 shares acquired	—	—	—	—	(46,581 )	—	(46,581 )
Stock plan exercises; 10,747 shares acquired	—	—	—	—	(1,453 )	—	(1,453 )
Stock options exercised; 68,631 shares issued	—	(6,435 )	4,582	—	8,362	—	6,509
Stock option expense	—	4,358	—	—	—	—	4,358
Stock awards; 6,725 shares issued	—	2,214	—	—	912	—	3,126
Balance at September 24, 2016	\$ 27,900	\$ —	\$ 1,811,947	\$ (265,969 )	\$(610,680)	\$ 39,103	\$ 1,002,301

See accompanying notes to condensed consolidated financial statements.

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VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
 (Dollars in thousands, except per share amounts)  
 (Unaudited)

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Condensed Consolidated Financial Statements

The Condensed Consolidated Balance Sheet as of September 24, 2016, the Condensed Consolidated Statements of Earnings and Comprehensive Income for the thirteen and thirty-nine weeks ended September 24, 2016 and September 26, 2015, and the Condensed Consolidated Statements of Cash Flows and Shareholders' Equity for the thirty-nine week periods then ended have been prepared by the Company, without audit. In the opinion of management, all necessary adjustments (which include normal recurring adjustments) have been made to present fairly the financial statements as of September 24, 2016 and for all periods presented.

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted. These Condensed Consolidated Financial Statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the fiscal year ended December 26, 2015. The accounting policies and methods of computation followed in these interim financial statements are the same as those followed in the financial statements for the year ended December 26, 2015. The results of operations for the period ended September 24, 2016 are not necessarily indicative of the operating results for the full year.

Inventories

Approximately 38% and 39% of inventory is valued at the lower of cost, determined on the last-in, first-out (LIFO) method, or market as of September 24, 2016 and December 26, 2015. All other inventory is valued at the lower of cost, determined on the first-in, first-out (FIFO) method or market. Finished goods and manufactured goods inventories include the costs of acquired raw materials and related factory labor and overhead charges required to convert raw materials to manufactured and finished goods. The excess of replacement cost of inventories over the LIFO value is approximately \$38,267 and \$35,075 at September 24, 2016 and December 26, 2015, respectively.

Inventories consisted of the following:

	September 24, 2016	December 26, 2015
Raw materials and purchased parts	\$ 174,442	\$ 162,977
Work-in-process	26,079	25,644
Finished goods and manufactured goods	217,371	187,126
Subtotal	417,892	375,747
Less: LIFO reserve	38,267	35,075
	\$ 379,625	\$ 340,672

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
 (Dollars in thousands, except per share amounts)  
 (Unaudited)

## (1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## Income Taxes

Earnings before income taxes and equity in earnings of nonconsolidated subsidiaries for the thirteen and thirty-nine weeks ended September 24, 2016 and September 26, 2015, were as follows:

	Thirteen Weeks		Thirty-nine Weeks	
	Ended		Ended	
	2016	2015	2016	2015
United States	\$21,550	\$26,343	\$105,390	\$92,625
Foreign	22,239	(776 )	51,486	24,743
	\$43,789	\$25,567	\$156,876	\$117,368

## Pension Benefits

The Company incurs expenses in connection with the Delta Pension Plan ("DPP"). The DPP was acquired as part of the Delta plc acquisition in fiscal 2010 and has no members that are active employees. In order to measure expense and the related benefit obligation, various assumptions are made including discount rates used to value the obligation, expected return on plan assets used to fund these expenses and estimated future inflation rates. These assumptions are based on historical experience as well as current facts and circumstances. An actuarial analysis is used to measure the expense and liability associated with pension benefits.

The components of the net periodic pension (benefit) expense for the thirteen and thirty-nine weeks ended September 24, 2016 and September 26, 2015 were as follows:

	Thirteen Weeks		Thirty-nine Weeks	
	Ended		Ended	
	2016	2015	2016	2015
Net periodic (benefit) expense:				
Interest cost	\$6,092	\$6,186	\$19,134	\$18,486
Expected return on plan assets	(5,565 )	(6,341 )	(17,648 )	(18,946 )
Net periodic (benefit) expense	\$527	\$(155 )	\$1,486	\$(460 )

## Stock Plans

The Company maintains stock based compensation plans approved by the shareholders, which provide that the Human Resource Committee of the Board of Directors may grant incentive stock options, nonqualified stock options, stock appreciation rights, non-vested stock awards and bonuses of common stock. At September 24, 2016, 884,562 shares of common stock remained available for issuance under the plans. Shares and options issued and available are subject to changes in capitalization.

Under the plans, the exercise price of each option equals the closing market price at the date of the grant. Options vest beginning on the first anniversary of the grant in equal amounts over three to six years or on the fifth anniversary of the grant.

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
 (Dollars in thousands, except per share amounts)  
 (Unaudited)

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Expiration of grants is from seven to ten years from the date of grant. The Company's compensation expense (included in selling, general and administrative expenses) and associated income tax benefits related to stock options for the thirteen and thirty-nine weeks ended September 24, 2016 and September 26, 2015, respectively, were as follows:

	Thirteen Weeks Ended		Thirty-nine Weeks Ended	
	2016	2015	2016	2015
Compensation expense	\$ 1,399	\$ 1,283	\$ 4,358	\$ 3,936
Income tax benefits	539	494	1,678	1,515

Equity Method Investments

The Company has equity method investments in non-consolidated subsidiaries, which are recorded within "Other assets" on the Condensed Consolidated Balance Sheet.

Fair Value

The Company applies the provisions of Accounting Standards Codification 820, Fair Value Measurements ("ASC 820") which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. The provisions of ASC 820 apply to other accounting pronouncements that require or permit fair value measurements. As defined in ASC 820, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

ASC 820 establishes a three level hierarchy for fair value measurements based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. Inputs refer broadly to the assumptions that market participants would use in pricing the asset or liability, including assumptions about risk. Financial assets and liabilities carried at fair value will be classified and disclosed in one of the following three categories:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

The categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

Following is a description of the valuation methodologies used for assets and liabilities measured at fair value.

Trading Securities: The assets and liabilities recorded for the investments held in the Valmont Deferred Compensation Plan of \$36,925 (\$37,963 at December 26, 2015) represent mutual funds, invested in debt and equity securities, classified as trading securities in accordance with Accounting Standards Codification 320, Accounting for Certain Investments in Debt and Equity Securities, considering the employee's ability to change investment allocation of their deferred compensation at any time.

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Dollars in thousands, except per share amounts)  
(Unaudited)

## (1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

The Company's ownership of shares in Delta EMD Pty. Ltd. (JSE:DTA) is also classified as trading securities. The shares are valued at \$1,721 and \$4,734 as of September 24, 2016 and December 26, 2015, respectively, which is the estimated fair value. During the first quarter of 2016, the Company received a dividend of \$1,541 from Delta EMD Pty. Ltd and the market price of the shares were proportionately reduced accordingly. Quoted market prices are available for these securities in an active market and therefore categorized as a Level 1 input.

Carrying Value	Fair Value Measurement Using:		
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
September 24, 2016			

Assets:

Trading Securities	\$ 38,646	\$ 38,646	\$ —	\$ —
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Fair Value Measurement Using:

Carrying Value	Fair Value Measurement Using:		
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
December 26, 2015			

Assets:

Trading Securities	\$ 42,697	\$ 42,697	\$ —	\$ —
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Comprehensive Income

Comprehensive income includes net earnings, currency translation adjustments, certain derivative-related activity and changes in net actuarial gains/losses from a pension plan. Results of operations for foreign subsidiaries are translated using the average exchange rates during the period. Assets and liabilities are translated at the exchange rates in effect on the balance sheet dates. Accumulated other comprehensive income (loss) consisted of the following at September 24, 2016 and December 26, 2015:

	Foreign Currency Translation Adjustments	Gain on Hedging Activities	Defined Benefit Pension Plan	Accumulated Other Comprehensive Income
Balance at December 26, 2015	\$(191,928 )	\$ 3,678	\$(78,968)	\$(267,218 )
Current-period comprehensive income (loss)	(14,070 )	4,953	10,366	1,249
Balance at September 24, 2016	\$(205,998 )	\$ 8,631	\$(68,602)	\$(265,969 )

Net Investment Hedge

In the second quarter of 2016, the Company entered into a one-year foreign currency forward contract which qualified as a net investment hedge, in order to mitigate foreign currency risk on a portion of our investments denominated in

British pounds. No ineffectiveness resulted from the hedge and the balance is recorded in the Condensed Consolidated Statements of Other Comprehensive Income within gain/(loss) on hedging activities. The realized gain (loss) will be deferred in other comprehensive income where it will remain until the net investments in our British subsidiaries are divested. The unrealized gain recorded at September 24, 2016 is \$4,897 and is included in Other Current Assets on the Condensed Consolidated Balance Sheets.



VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share amounts)  
(Unaudited)

(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Recently Issued Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-9, Revenue from Contracts with Customers (Topic 606), which supersedes the revenue recognition requirements in Accounting Standards Codification ("ASC") 605, Revenue Recognition. The new revenue recognition standard requires entities to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. ASU 2014-9 was to be effective for interim and annual reporting periods beginning after December 15, 2016 and is to be applied retrospectively. In August 2015, the FASB issued ASU 2015-14, Deferral of the Effective Date, which defers the effective date by one year to interim and annual reporting periods beginning after December 15, 2017 and is to be applied retrospectively. The Company is currently evaluating the effect that adopting this new accounting guidance will have on its consolidated results of operations and financial position.

In July 2015, the FASB issued ASU 2015-11, Simplifying the Measurement of Inventory. Under this ASU, inventory will be measured at the "lower of cost and net realizable value" and options that currently exist for "market value" will be eliminated. The ASU defines net realizable value as the "estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation." No other changes were made to the current guidance on inventory measurement. ASU 2015-11 is effective for interim and annual periods beginning after December 15, 2016 and should be applied prospectively. The Company is evaluating the provisions of this statement, including which period to adopt, and has not determined what impact the adoption of ASU 2015-11 will have on the Company's financial position or results of operations. The Company plans to adopt this ASU in fiscal 2017.

In April 2015, the FASB issued ASU 2015-03, Simplifying the Presentation of Debt Issuance Costs, which provides guidance requiring debt issuance costs be presented in the balance sheet as a direct deduction from the carrying amount of the related debt liability and further clarification guidance allows the cost of securing a revolving line of credit to be recorded as a deferred asset regardless of whether a balance is outstanding. The Company retrospectively adopted this guidance during the first quarter of 2016 and reclassified approximately \$7,000 of debt issuance cost for its long-term debt (excluding its revolving line of credit) to a direct reduction of long-term debt instead of an other asset in the condensed consolidated balance sheets for December 26, 2015.

In February 2016, the FASB issued ASU 2016-02, Leases, which provides revised guidance on leases requiring lessees to recognize a right-of-use asset and a lease liability for virtually all of their leases (other than leases that meet the definition of a short-term lease). The liability will be equal to the present value of lease payments. For income statement purposes, the FASB retained a dual model, requiring leases to be classified as either operating or finance. Operating leases will result in straight-line expense (similar to current operating leases) while finance leases will result in a front-loaded expense pattern (similar to current capital leases). Classification will be based on criteria that are largely similar to those applied in current lease accounting, but without explicit bright lines. ASU 2016-02 is effective for interim and annual reporting periods beginning after December 15, 2018 and is to be applied on a modified retrospective transition. The Company is currently evaluating the effect that adopting this new accounting guidance will have on its consolidated results of operations and financial position.

In March 2016, the FASB issued ASU 2016-09, Improvements to Employee Share-Based Payment Accounting, which provides revised guidance for employee share-based compensation payments. The ASU requires all excess tax benefits and tax deficiencies (including tax benefits of dividends on share-based payment awards) be recognized as income tax expense or benefit in the income statement. It also states excess tax benefits to be classified along with other income tax cash flows as an operating activity whereas currently it is classified within a financing cash flow activity. ASU 2016-09 is effective prospectively for interim and annual reporting periods beginning after December 15, 2016. The Company early adopted this guidance prospectively in the second quarter of 2016 which resulted in an

income tax benefit of approximately \$289.

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
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 (Unaudited)

(2) ACQUISITIONS

On September 30, 2015, the Company purchased American Galvanizing for \$12,778 in cash, net of cash acquired, plus assumed liabilities. American Galvanizing operates a custom galvanizing operation in New Jersey with annual sales of approximately \$10,000. In the purchase price allocation, goodwill of \$3,019 and \$2,178 of customer relationships, trade name and other intangible assets were recorded. Goodwill is not deductible for tax purposes. This business is included in the Coatings segment and was acquired to expand the Company's geographic presence in the Northeast United States. The purchase price allocation was finalized in the first quarter of 2016. Pro-forma disclosures were omitted as this business did not have a significant impact on the Company's 2015 or 2016 financial results.

Acquisitions of Noncontrolling Interests

In April 2016, the Company acquired the remaining 30% of IGC Galvanizing Industries (M) Sdn Bhd that it did not own for \$5,841. In June 2016, the Company acquired 5.2% of the remaining 10% of Valmont SM that it did not own for \$5,168. As these transactions were for acquisitions of part or all of the remaining shares of consolidated subsidiaries with no change in control, they were recorded within shareholders' equity and as a financing cash flow in the Consolidated Statements of Cash Flows.

3) RESTRUCTURING ACTIVITIES

2016 Plan

In July 2016, the Company identified a restructuring plan in Australia/New Zealand (the "2016 Plan") focused primarily on closing and consolidating locations within the Energy and Mining and Coatings segments. During the last six months of fiscal 2016, the Company estimates it will incur the following pre-tax expenses from the 2016 Plan:

	Energy & Mining	Coatings	Other/ Corporate	TOTAL
Severance	\$ 365	\$ 380	\$ —	\$ 745
Other cash restructuring expenses	1,588	285	—	1,873
Asset impairments/net loss on disposals	815	—	—	815
Total cost of sales	2,768	665	—	3,433
Severance	240	715	—	955
Other cash restructuring expenses	140	—	225	365
Total selling, general and administrative expenses	380	715	225	1,320
Consolidated total	\$ 3,148	\$ 1,380	\$ 225	\$ 4,753

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During the third quarter of fiscal 2016, the Company recognized the following pre-tax restructuring expenses:

	Energy & Mining	Coatings	Other/ Corporate	TOTAL
Severance	\$ 155	\$ 69	\$ —	\$ 224
Other cash restructuring expenses	533	—	—	533
Asset impairments/net loss on disposals	618	—	—	618
Total cost of sales	1,306	69	—	1,375
Severance	161	236	—	397
Other cash restructuring expenses	140	—	225	365
Total selling, general and administrative expenses	301	236	225	762
Consolidated total	\$ 1,607	\$ 305	\$ 225	\$ 2,137

#### 2015 Plan

In April 2015, the Company's Board of Directors authorized a broad restructuring plan (the "2015 Plan") to respond to the market environment in certain businesses. During fiscal 2015, the Company substantially completed this 2015 Plan and recognized \$21,708 of pre-tax restructuring expenses in cost of sales and \$18,144 of pre-tax restructuring expenses in selling, general, and administrative expenses. Within the total fiscal 2015 pre-tax restructuring expense of \$39,852 were pre-tax asset impairments of \$19,836.

During fiscal 2016, the Company recognized the following pre-tax restructuring cash expense related to the 2015 Plan:

- Utility segment recognized \$528 (cost of sales)
- Engineered Support Structures (ESS) recognized \$587 (SG&A)
- Corporate recorded \$1,572 (SG&A) and
- Coatings recognized \$241 (SG&A).

During the third quarter of fiscal 2015, the Company recognized the following pre-tax restructuring expenses:

	ESS	Energy & Mining	Utility	Coatings	Irrigation	Other/ Corporate	TOTAL
Severance	\$ 149	\$ 1,260	\$ 204	\$ 120	\$ —	\$ —	\$ 1,733
Other cash restructuring expenses	284	500	674	138	—	—	1,596
Asset impairments/net loss on disposals	—	890	43	548	—	—	1,481
Total cost of sales	433	2,650	921	806	—	—	4,810
Severance	1,201	284	—	—	52	400	1,937
Other cash restructuring expenses	—	—	238	—	—	—	238
Asset impairments/net loss on disposals	—	—	—	—	—	1,815	1,815
Total selling, general and administrative expenses	1,201	284	238	—	52	2,215	3,990

Consolidated total	\$1,634	\$2,934	\$1,159	\$ 806	\$ 52	\$ 2,215	\$ 8,800
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VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
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 (Dollars in thousands, except per share amounts)  
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Liabilities recorded for the restructuring plans and changes therein for the first three quarters of fiscal 2016 were as follows:

	Balance at December 26, 2015	Recognized Restructuring Expense	Costs Paid or Otherwise Settled	Balance at September 24, 2016
Severance	\$ 1,307	\$ 1,449	\$ (1,431 )	\$ 1,325
Other cash restructuring expenses	1,426	2,998	(2,999 )	1,425
Total	\$ 2,733	\$ 4,447	\$ (4,430 )	\$ 2,750

(4) GOODWILL AND INTANGIBLE ASSETS

Amortized Intangible Assets

The components of amortized intangible assets at September 24, 2016 and December 26, 2015 were as follows:

	September 24, 2016		
	Gross Carrying Amount	Accumulated Amortization	Weighted Average Life
Customer Relationships	\$195,371	\$ 109,595	13 years
Proprietary Software & Database	3,658	3,056	8 years
Patents & Proprietary Technology	6,998	3,831	11 years
Other	3,886	3,829	3 years
	\$209,913	\$ 120,311	
	December 26, 2015		
	Gross Carrying Amount	Accumulated Amortization	Weighted Average Life
Customer Relationships	\$201,801	\$ 101,614	13 years
Proprietary Software & Database	3,571	2,966	8 years
Patents & Proprietary Technology	6,815	3,421	11 years
Other	3,752	3,671	3 years
	\$215,939	\$ 111,672	

Amortization expense for intangible assets for the thirteen and thirty-nine weeks ended September 24, 2016 and September 26, 2015, respectively was as follows:

Thirteen Weeks Ended		Thirty-nine Weeks Ended	
2016	2015	2016	2015
\$3,964	\$4,507	\$12,037	\$14,157

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## (4) GOODWILL AND INTANGIBLE ASSETS (Continued)

Estimated annual amortization expense related to finite lived intangible assets is as follows:

	Estimated
	Amortization
	Expense
2016	\$ 15,895
2017	15,390
2018	13,764
2019	12,994
2020	11,945

The useful lives assigned to finite lived intangible assets included consideration of factors such as the Company's past and expected experience related to customer retention rates, the remaining legal or contractual life of the underlying arrangement that resulted in the recognition of the intangible asset and the Company's expected use of the intangible asset.

## Non-amortized intangible assets

Intangible assets with indefinite lives are not amortized. The carrying values of trade names at September 24, 2016 and December 26, 2015 were as follows:

	September 24, 2016	December 26, 2015	Year Acquired
Webforge	\$ 9,061	\$ 10,430	2010
Valmont SM	9,333	8,919	2014
Newmark	11,111	11,111	2004
Ingal EPS/Ingal Civil Products	7,387	8,504	2010
Donhad	5,573	6,415	2010
Shakespeare	4,000	4,000	2014
Industrial Galvanizers	2,313	2,662	2010
Other	14,089	13,889	
	\$ 62,867	\$ 65,930	

In its determination of these intangible assets as indefinite lived, the Company considered such factors as its expected future use of the intangible asset, legal, regulatory, technological and competitive factors that may impact the useful life or value of the intangible asset and the expected costs to maintain the value of the intangible asset. The Company expects that these intangible assets will maintain their value indefinitely. Accordingly, these assets are not amortized.

The Company's trade names were tested for impairment in the third quarter of 2016. The values of each trade name was determined using the relief-from-royalty method. Based on this evaluation, no trade names were determined to be impaired as of the third quarter of 2016. In the third quarter of 2015, the Company recorded a \$5,000 impairment of the Webforge trade name (in Energy & Mining segment) and a \$1,100 impairment of the Industrial Galvanizing trade name (in Coatings segment). The Company also recognized an additional \$830 impairment of the Webforge trade name in the fourth quarter of 2015.

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## (4) GOODWILL AND INTANGIBLE ASSETS (Continued)

## Goodwill

The carrying amount of goodwill by segment as of September 24, 2016 and December 26, 2015 was as follows:

	Engineered Support Structures Segment	Energy & Mining Segment	Utility Support Structures Segment	Coatings Segment	Irrigation Segment	Total
Gross goodwill at December 26, 2015	\$ 101,275	\$ 99,829	\$ 75,404	\$ 75,941	\$ 19,359	\$ 371,808
Accumulated impairment losses	—	(18,670 )	—	(16,222 )	—	(34,892 )
Balance at December 26, 2015	\$ 101,275	\$ 81,159	\$ 75,404	\$ 59,719	\$ 19,359	\$ 336,916
Foreign currency translation	(4,559 )	(4,968 )	—	163	311	(9,053 )
Balance at September 24, 2016	\$ 96,716	\$ 76,191	\$ 75,404	\$ 59,882	\$ 19,670	\$ 327,863

The Company's annual impairment test of goodwill was performed during the third quarter of 2016, using the discounted cash flow method. As a result of that testing, the Company determined that its goodwill was not impaired, as the valuation of the reporting units exceeded their respective carrying values. The Company's offshore and other complex steel structures reporting unit with \$13,872 of goodwill, is the reporting unit with the least amount of cushion between its estimated fair value and its carrying value. In the impairment model, the Company is forecasting steady growth in sales between 2018 to 2020 of the other complex steel structures to offset the significant decline in sales from offshore oil and gas structures realized in fiscal 2016. If this reporting unit is not able to build out a backlog of other product lines projects during 2017 to construct and deliver in fiscal 2018, an interim impairment test may be required before the next annual impairment test. The Company continues to monitor changes in the global economy that could impact future operating results of its reporting units. If such conditions arise, the Company will test a given reporting unit for impairment prior to the annual test.

In the third quarter of 2015, the APAC Coatings reporting unit failed step one in that the estimated fair value was lower than the carrying value. As a result, the Company recorded a \$9,100 impairment of goodwill on the APAC Coatings reporting unit. The Company finalized step two of the impairment analysis during the fourth quarter of 2015 and recorded an additional impairment of \$7,122, which was the remaining goodwill of this reporting unit. The Company also recorded an \$18,670 impairment of access system's goodwill in the fourth quarter of 2015.

## (5) CASH FLOW SUPPLEMENTARY INFORMATION

The Company considers all highly liquid temporary cash investments purchased with an original maturity of three months or less at the time of purchase to be cash equivalents. Cash payments for interest and income taxes (net of refunds) for the thirty-nine weeks ended September 24, 2016 and September 26, 2015 were as follows:

	2016	2015
Interest	\$ 24,036	\$ 23,447
Income taxes	47,954	21,517



VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
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Share Repurchase Programs

On May 13, 2014, the Company announced a new capital allocation philosophy which increased the dividend by 50% and covered a share repurchase program of up to \$500,000 of the Company's outstanding common stock to be acquired from time to time over twelve months at prevailing market prices, through open market or privately-negotiated transactions. On February 24, 2015, the Board of Directors authorized an additional purchase of up to \$250,000 of the Company's outstanding common stock with no stated expiration date. As of September 24, 2016, the Company has acquired 4,531,259 shares for approximately \$610,600 under the share repurchase programs.

(6) EARNINGS PER SHARE

The following table provides a reconciliation between Basic and Diluted earnings per share (EPS):

	Basic EPS	Dilutive Effect of Stock Options	Diluted EPS
Thirteen weeks ended September 24, 2016:			
Net earnings attributable to Valmont Industries, Inc.	\$28,173	\$—	\$28,173
Shares outstanding (000 omitted)	22,505	154	22,659
Per share amount	\$1.25	\$(0.01 )	\$1.24
Thirteen weeks ended September 26, 2015:			
Net earnings attributable to Valmont Industries, Inc.	\$12,066	\$—	\$12,066
Shares outstanding (000 omitted)	23,057	113	23,170
Per share amount	\$0.52	\$—	\$0.52
Thirty-nine weeks ended September 24, 2016:			
Net earnings attributable to Valmont Industries, Inc.	\$103,168	\$—	\$103,168
Shares outstanding (000 omitted)	22,602	139	22,741
Per share amount	\$4.56	\$(0.02 )	\$4.54
Thirty-nine weeks ended September 26, 2015:			
Net earnings attributable to Valmont Industries, Inc.	\$70,678	\$—	\$70,678
Shares outstanding (000 omitted)	23,420	114	23,534
Per share amount	\$3.02	\$(0.02 )	\$3.00

Earnings per share are computed independently for each of the quarters. Therefore, the sum of the quarterly earnings per share may not equal the total for the year primarily due to the share buyback program.

At September 24, 2016 and September 26, 2015, there were 378,566 and 433,401 outstanding stock options with exercise prices exceeding the market price of common stock that were excluded from the computation of diluted earnings per share, respectively.

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(7) BUSINESS SEGMENTS

In the fourth quarter of 2015, the Company changed its reportable segment structure to improve transparency. The Company now has five reportable segments and its management structure was changed to align with this new reporting structure. A new reportable segment, Energy & Mining, includes the businesses primarily serving the energy and mining end markets. This segment includes the access systems applications businesses and offshore structures business that was formerly part of the Engineered Infrastructure Products (EIP) segment, and the grinding media business that was formerly included in the "Other" category. The remaining businesses from the EIP segment was also renamed "Engineered Support Structures". The last change in the reporting structure was moving the tubing business from the "Other" category to the Irrigation segment. Prior year information in this footnote has been updated to match the new reportable segment structure.

Reportable segments are as follows:

**ENGINEERED SUPPORT STRUCTURES:** This segment consists of the manufacture of engineered metal structures and components for the global lighting and traffic, wireless communication, and roadway safety industries;

**ENERGY AND MINING:** This segment, all outside of the United States, consists of the manufacture of access systems applications, forged steel grinding media, on and off shore oil, gas, and wind energy structures;

**UTILITY SUPPORT STRUCTURES:** This segment consists of the manufacture of engineered steel and concrete structures for the global utility industry;

**COATINGS:** This segment consists of galvanizing, anodizing and powder coating services on a global basis; and

**IRRIGATION:** This segment consists of the manufacture of agricultural irrigation equipment and related parts and services for the global agricultural industry and tubular products for industrial customers.

Due to the business reorganization and restructuring activities that occurred in 2015, there are no longer business operations included in Other for fiscal 2016. In 2015, the Company had other businesses and activities that individually were not more than 1% of consolidated sales.

The accounting policies of the reportable segments are the same as those described in Note 1. The Company evaluates the performance of its business segments based upon operating income and invested capital. The Company does not allocate interest expense, non-operating income and deductions, or income taxes to its business segments.

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
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## (7) BUSINESS SEGMENTS (Continued)

## Summary by Business

	Thirteen Weeks Ended		Thirty-nine Weeks Ended	
	September 26, 2016	September 26, 2015	September 24, 2016	September 26, 2015
<b>SALES:</b>				
Engineered Support Structures segment:				
Lighting, Traffic, and Roadway Products	\$ 159,089	\$ 147,470	\$ 468,582	\$ 447,639
Communication Products	44,095	51,940	115,489	130,431
Engineered Support Structures segment	203,184	199,410	584,071	578,070
Energy and Mining segment:				
Offshore and Other Complex Steel Structures	27,330	26,813	76,207	74,796
Grinding Media	20,681	24,228	61,189	77,575
Access Systems	33,541	33,691	97,297	106,724
Energy and Mining segment	81,552	84,732	234,693	259,095
Utility Support Structures segment:				
Steel	131,085	135,997	379,157	433,695
Concrete	19,582	28,687	67,275	70,259
Utility Support Structures segment	150,667	164,684	446,432	503,954
Coatings segment	70,082	76,201	213,961	226,654
Irrigation segment	127,809	126,775	438,575	474,655
Other	—	1,691	—	6,202
Total	633,294	653,493	1,917,732	2,048,630
<b>INTERSEGMENT SALES:</b>				
Engineered Support Structures segment	10,076	5,027	29,202	16,266
Energy & Mining segment	319	1,950	3,386	2,051
Utility Support Structures segment	276	287	538	849
Coatings segment	10,079	11,428	31,778	36,153
Irrigation segment	2,297	1,287	5,727	4,769
Other	—	939	—	3,446
Total	23,047	20,918	70,631	63,534
<b>NET SALES:</b>				
Engineered Support Structures segment	193,108	194,383	554,869	561,804
Energy & Mining segment	81,233	82,782	231,307	257,044
Utility Support Structures segment	150,391	164,397	445,894	503,105
Coatings segment	60,003	64,773	182,183	190,501
Irrigation segment	125,512	125,488	432,848	469,886
Other	—	752	—	2,756
Total	\$ 610,247	\$ 632,575	\$ 1,847,101	\$ 1,985,096
<b>OPERATING INCOME:</b>				
Engineered Support Structures segment	\$ 19,577	\$ 20,073	\$ 54,753	\$ 45,742
Energy & Mining segment	3,941	(4,302)	9,184	2,762
Utility Support Structures segment	16,030	14,505	48,326	40,261

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Coatings segment	11,696	3,145	37,132	22,006
Irrigation segment	14,153	14,194	70,761	76,233
Other	—	(1,386	) —	(3,765 )
Corporate	(12,157 )	(9,217 )	(32,745 )	(34,544 )
Total	\$53,240	\$ 37,012	\$187,411	\$ 148,695

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VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
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## (8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION

The Company has three tranches of senior unsecured notes. All of the senior notes are guaranteed, jointly, severally, fully and unconditionally (subject to certain customary release provisions, including sale of the subsidiary guarantor, or sale of all or substantially all of its assets) by certain of the Company's current and future direct and indirect domestic and foreign subsidiaries (collectively the "Guarantors"), excluding its other current domestic and foreign subsidiaries which do not guarantee the debt (collectively referred to as the "Non-Guarantors"). All Guarantors are 100% owned by the parent company.

Consolidated financial information for the Company ("Parent"), the Guarantor subsidiaries and the Non-Guarantor subsidiaries is as follows:

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

For the Thirteen weeks ended September 24, 2016

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Net sales	\$261,928	\$89,305	\$300,648	\$(41,634)	\$610,247
Cost of sales	199,957	66,401	230,561	(41,695)	455,224
Gross profit	61,971	22,904	70,087	61	155,023
Selling, general and administrative expenses	46,183	11,073	44,527	—	101,783
Operating income	15,788	11,831	25,560	61	53,240
Other income (expense):					
Interest expense	(10,920)	(6)	(174)	—	(11,100)
Interest income	68	12	691	—	771
Other	1,370	12	(504)	—	878
	(9,482)	18	13	—	(9,451)
Earnings before income taxes and equity in earnings of nonconsolidated subsidiaries	6,306	11,849	25,573	61	43,789
Income tax expense (benefit):					
Current	6,112	5,095	6,762	48	18,017
Deferred	(5,321)	—	1,572	—	(3,749)
	791	5,095	8,334	48	14,268
Earnings before equity in earnings of nonconsolidated subsidiaries	5,515	6,754	17,239	13	29,521
Equity in earnings of nonconsolidated subsidiaries	22,658	—	—	(22,658)	—
Net earnings	28,173	6,754	17,239	(22,645)	29,521
Less: Earnings attributable to noncontrolling interests	—	—	(1,348)	—	(1,348)
Net earnings attributable to Valmont Industries, Inc	\$28,173	\$6,754	\$15,891	\$(22,645)	\$28,173

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
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## (8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

For the Thirty-nine weeks ended September 24, 2016

	Parent	Guarantors	Non- Guarantors	Eliminations	Total
Net sales	\$837,137	\$277,990	\$873,673	\$(141,699)	\$1,847,101
Cost of sales	619,493	205,497	671,202	(140,200)	1,355,992
Gross profit	217,644	72,493	202,471	(1,499)	491,109
Selling, general and administrative expenses	133,207	33,583	136,908	—	303,698
Operating income	84,437	38,910	65,563	(1,499)	187,411
Other income (expense):					
Interest expense	(32,768)	(9)	(499)	—	(33,276)
Interest income	181	51	2,057	—	2,289
Other	1,694	39	(1,281)	—	452
	(30,893)	81	277	—	(30,535)
Earnings before income taxes and equity in earnings of nonconsolidated subsidiaries	53,544	38,991	65,840	(1,499)	156,876
Income tax expense (benefit):					
Current	22,086	13,909	15,762	(481)	51,276
Deferred	(1,834)	—	300	—	(1,534)
	20,252	13,909	16,062	(481)	49,742
Earnings before equity in earnings of nonconsolidated subsidiaries	33,292	25,082	49,778	(1,018)	107,134
Equity in earnings of nonconsolidated subsidiaries	69,876	7,859	—	(77,735)	—
Net earnings	103,168	32,941	49,778	(78,753)	107,134
Less: Earnings attributable to noncontrolling interests	—	—	(3,966)	—	(3,966)
Net earnings attributable to Valmont Industries, Inc	\$103,168	\$32,941	\$45,812	\$(78,753)	\$103,168

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(8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)  
CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS  
For the Thirteen weeks ended September 26, 2015

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Net sales	\$249,121	\$114,766	\$321,726	\$(53,038)	\$632,575
Cost of sales	191,143	82,848	255,424	(53,591)	475,824
Gross profit	57,978	31,918	66,302	553	156,751
Selling, general and administrative expenses	44,432	11,154	48,953	—	104,539
Impairment of goodwill and intangible assets	—	—	15,200	—	15,200
Operating income	13,546	20,764	2,149	553	37,012
Other income (expense):					
Interest expense	(10,822)	—	(298)	—	(11,120)
Interest income	(9)	2	912	—	905
Other	(2,123)	31	862	—	(1,230)
	(12,954)	33	1,476	—	(11,445)
Earnings before income taxes and equity in earnings of nonconsolidated subsidiaries	592	20,797	3,625	553	25,567
Income tax expense (benefit):					
Current	(9,059)	8,423	7,226	156	6,746
Deferred	7,909	(478)	(2,159)	—	5,272
	(1,150)	7,945	5,067	156	12,018
Earnings before equity in earnings of nonconsolidated subsidiaries	1,742	12,852	(1,442)	397	13,549
Equity in earnings of nonconsolidated subsidiaries	10,324	1,254	—	(11,578)	—
Net earnings	12,066	14,106	(1,442)	(11,181)	13,549
Less: Earnings attributable to noncontrolling interests	—	—	(1,483)	—	(1,483)
Net earnings attributable to Valmont Industries, Inc	\$12,066	\$14,106	\$(2,925)	\$(11,181)	\$12,066

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share amounts)  
(Unaudited)

(8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)  
CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS  
For the Thirty-nine weeks ended September 26, 2015

	Parent	Guarantors	Non- Guarantors	Eliminations	Total
Net sales	\$889,408	\$312,804	\$946,517	\$(163,633 )	\$1,985,096
Cost of sales	673,789	235,893	747,075	(163,414 )	1,493,343
Gross profit	215,619	76,911	199,442	(219 )	491,753
Selling, general and administrative expenses	143,387	33,542	150,929	—	327,858
Impairment of goodwill and intangible assets	—	—	15,200	—	15,200
Operating income	72,232	43,369	33,313	(219 )	148,695
Other income (expense):					
Interest expense	(32,548 )	—	(932 )	—	(33,480 )
Interest income	4	6	2,385	—	2,395
Other	(3,020 )	31	2,747	—	(242 )
	(35,564 )	37	4,200	—	(31,327 )
Earnings before income taxes and equity in earnings of nonconsolidated subsidiaries	36,668	43,406	37,513	(219 )	117,368
Income tax expense (benefit):					
Current	(122 )	18,273	19,570	(65 )	37,656
Deferred	11,728	(1,062 )	(5,449 )	—	5,217
	11,606	17,211	14,121	(65 )	42,873
Earnings before equity in earnings of nonconsolidated subsidiaries	25,062	26,195	23,392	(154 )	74,495
Equity in earnings of nonconsolidated subsidiaries	45,616	6,435	—	(52,051 )	—
Net earnings	70,678	32,630	23,392	(52,205 )	74,495
Less: Earnings attributable to noncontrolling interests	—	—	(3,817 )	—	(3,817 )
Net earnings attributable to Valmont Industries, Inc	\$70,678	\$32,630	\$19,575	\$(52,205 )	\$70,678



VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share amounts)  
(Unaudited)

(8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)  
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
For the Thirteen weeks ended September 24, 2016

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Net earnings	\$28,173	\$ 6,754	\$ 17,239	\$ (22,645 )	\$29,521
Other comprehensive income (loss), net of tax:					
Foreign currency translation adjustments:					
Unrealized translation gain (loss)	—	(114 )	884	—	770
Unrealized gain/(loss) on hedging activities:					
Net investment hedge	1,972	—	—	—	1,972
Amortization cost included in interest expense	18	—	—	—	18
Equity in other comprehensive income	500	—	—	(500 )	—
Other comprehensive income (loss)	2,490	(114 )	884	(500 )	2,760
Comprehensive income (loss)	30,663	6,640	18,123	(23,145 )	32,281
Comprehensive income attributable to noncontrolling interests	—	—	(1,618 )	—	(1,618 )
Comprehensive income (loss) attributable to Valmont Industries, Inc.	\$30,663	\$ 6,640	\$ 16,505	\$ (23,145 )	\$30,663

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
 (Dollars in thousands, except per share amounts)  
 (Unaudited)

(8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 For the Thirty-nine weeks ended September 24, 2016

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Net earnings	\$103,168	\$32,941	\$49,778	\$(78,753)	\$107,134
Other comprehensive income (loss), net of tax:					
Foreign currency translation adjustments:					
Unrealized translation gain (loss)	—	(263)	(1,675)	—	(1,938)
Unrealized gain/(loss) on hedging activities:					
Net investment hedge	4,897	—	—	—	4,897
Amortization cost included in interest expense	56	—	—	—	56
Equity in other comprehensive income	(3,704)	—	—	3,704	—
Other comprehensive income (loss)	1,249	(263)	(1,675)	3,704	3,015
Comprehensive income (loss)	104,417	32,678	48,103	(75,049)	110,149
Comprehensive income attributable to noncontrolling interests	—	—	(5,732)	—	(5,732)
Comprehensive income (loss) attributable to Valmont Industries, Inc.	\$104,417	\$32,678	\$42,371	\$(75,049)	\$104,417

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
 (Dollars in thousands, except per share amounts)  
 (Unaudited)

(8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 For the Thirteen weeks ended September 26, 2015

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Net earnings	\$ 12,066	\$ 14,106	\$ (1,442 )	\$ (11,181 )	\$ 13,549
Other comprehensive income (loss), net of tax:					
Foreign currency translation adjustments:					
Unrealized translation gain (loss)	—	(6,168 )	(47,350 )	—	(53,518 )
Unrealized gain/(loss) on hedging activities:					
Amortization cost included in interest expense	18	—	—	—	18
Realized (gain) loss included in net earnings during the period	—	—	(439 )	—	(439 )
Gain (loss) on cash flow hedges	(33 )	—	143	—	110
Equity in other comprehensive income	(51,484 )	—	—	51,484	—
Other comprehensive income (loss)	(51,499 )	(6,168 )	(47,646 )	51,484	(53,829 )
Comprehensive income (loss)	(39,433 )	7,938	(49,088 )	40,303	(40,280 )
Comprehensive income attributable to noncontrolling interests	—	—	847	—	847
Comprehensive income (loss) attributable to Valmont Industries, Inc.	\$(39,433)	\$ 7,938	\$(48,241 )	\$ 40,303	\$(39,433)

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share amounts)  
(Unaudited)

(8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)  
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
For the Thirty-nine weeks ended September 26, 2015

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Net earnings	\$70,678	\$ 32,630	\$ 23,392	\$(52,205 )	\$74,495
Other comprehensive income (loss), net of tax:					
Foreign currency translation adjustments:					
Unrealized translation gain (loss)	—	(14,980 )	(78,388 )	—	(93,368 )
Unrealized gain/(loss) on hedging activities:					
Amortization cost included in interest expense	55	—	—	—	55
Realized (gain) loss included in net earnings during the period	—	—	(439 )	—	(439 )
Gain (loss) on cash flow hedges	(242 )	—	1,397	—	1,155
Equity in other comprehensive income	(88,387 )	—	—	88,387	—
Other comprehensive income (loss)	(88,574 )	(14,980 )	(77,430 )	88,387	(92,597 )
Comprehensive income (loss)	(17,896 )	17,650	(54,038 )	36,182	(18,102 )
Comprehensive income attributable to noncontrolling interests	—	—	206	—	206
Comprehensive income (loss) attributable to Valmont Industries, Inc.	\$(17,896)	\$ 17,650	\$(53,832 )	\$ 36,182	\$(17,896)

VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share amounts)  
(Unaudited)

## (8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)

CONDENSED CONSOLIDATED BALANCE SHEETS  
September 24, 2016

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$47,301	\$5,818	\$296,256	\$—	\$349,375
Receivables, net	141,242	51,418	263,032	—	455,692
Inventories	144,070	43,403	196,645	(4,493)	379,625
Prepaid expenses, restricted cash, and other assets	14,426	690	54,115	—	69,231
Refundable income taxes	20,342	—	—	—	20,342
Total current assets	367,381	101,329	810,048	(4,493)	1,274,265
Property, plant and equipment, at cost	542,199	150,966	427,185	—	1,120,350
Less accumulated depreciation and amortization	349,386	76,463	168,861	—	594,710
Net property, plant and equipment	192,813	74,503	258,324	—	525,640
Goodwill	20,108	110,562	197,193	—	327,863
Other intangible assets	198	37,211	115,060	—	152,469
Investment in subsidiaries and intercompany accounts	1,280,566	858,852	1,095,578	(3,234,996)	—
Other assets	38,557	83	65,166	—	103,806
Total assets	\$1,899,623	\$1,182,540	\$2,541,369	\$(3,239,489)	\$2,384,043
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>					
Current liabilities:					
Current installments of long-term debt	\$—	\$—	\$895	\$—	\$895
Notes payable to banks	—	—	853	—	853
Accounts payable	50,119	16,210	104,559	—	170,888
Accrued employee compensation and benefits	27,969	6,052	35,528	—	69,549
Accrued expenses	44,340	15,880	49,065	—	109,285
Dividends payable	8,455	—	—	—	8,455
Total current liabilities	130,883	38,142	190,900	—	359,925
Deferred income taxes	7,852	—	20,970	—	28,822
Long-term debt, excluding current installments	751,351	—	4,233	—	755,584
Defined benefit pension liability	—	—	156,524	—	156,524
Deferred compensation	42,564	—	5,219	—	47,783
Other noncurrent liabilities	3,775	5	29,324	—	33,104
Shareholders' equity:					
Common stock of \$1 par value	27,900	457,950	648,682	(1,106,632)	27,900
Additional paid-in capital	—	159,414	1,107,536	(1,266,950)	—
Retained earnings	1,811,947	591,654	546,184	(1,137,838)	1,811,947
Accumulated other comprehensive income (loss)	(265,969)	(64,625)	(207,306)	271,931	(265,969)
Treasury stock	(610,680)	—	—	—	(610,680)
Total Valmont Industries, Inc. shareholders' equity	963,198	1,144,393	2,095,096	(3,239,489)	963,198

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Noncontrolling interest in consolidated subsidiaries	—	—	39,103	—	39,103
Total shareholders' equity	963,198	1,144,393	2,134,199	(3,239,489 )	1,002,301
Total liabilities and shareholders' equity	\$1,899,623	\$1,182,540	\$2,541,369	\$(3,239,489)	\$2,384,043

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VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share amounts)  
(Unaudited)

(8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)  
CONDENSED CONSOLIDATED BALANCE SHEETS  
December 26, 2015

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$62,281	\$4,008	\$282,785	\$—	\$349,074
Receivables, net	130,741	66,387	269,315	—	466,443
Inventories	132,222	38,379	173,064	(2,993)	340,672
Prepaid expenses	9,900	766	35,471	—	46,137
Refundable income taxes	24,526	—	—	—	24,526
Total current assets	359,670	109,540	760,635	(2,993)	1,226,852
Property, plant and equipment, at cost	541,536	132,864	406,656	—	1,081,056
Less accumulated depreciation and amortization	334,471	69,956	144,140	—	548,567
Net property, plant and equipment	207,065	62,908	262,516	—	532,489
Goodwill	20,108	110,562	206,246	—	336,916
Other intangible assets	238	40,959	129,000	—	170,197
Investment in subsidiaries and intercompany accounts	1,239,228	813,779	939,177	(2,992,184)	—
Other assets	40,067	—	85,861	—	125,928
Total assets	\$1,866,376	\$1,137,748	\$2,383,435	\$(2,995,177)	\$2,392,382
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>					
Current liabilities:					
Current installments of long-term debt	\$215	\$—	\$862	\$—	\$1,077
Notes payable to banks	—	—	976	—	976
Accounts payable	66,723	13,680	99,580	—	179,983
Accrued employee compensation and benefits	32,272	6,347	31,735	—	70,354
Accrued expenses	31,073	22,802	51,718	—	105,593
Dividends payable	8,571	—	—	—	8,571
Total current liabilities	138,854	42,829	184,871	—	366,554
Deferred income taxes	9,686	—	25,983	—	35,669
Long-term debt, excluding current installments	751,765	—	5,153	—	756,918
Defined benefit pension liability	—	—	179,323	—	179,323
Deferred compensation	43,485	—	4,932	—	48,417
Other noncurrent liabilities	4,145	—	36,145	—	40,290
Shareholders' equity:					
Common stock of \$1 par value	27,900	457,950	648,683	(1,106,633)	27,900
Additional paid-in capital	—	159,414	1,107,536	(1,266,950)	—
Retained earnings	1,729,679	541,917	354,727	(896,644)	1,729,679
Accumulated other comprehensive income	(267,218)	(64,362)	(210,688)	275,050	(267,218)
Treasury stock	(571,920)	—	—	—	(571,920)
Total Valmont Industries, Inc. shareholders' equity	918,441	1,094,919	1,900,258	(2,995,177)	918,441
	—	—	46,770	—	46,770

Noncontrolling interest in consolidated subsidiaries

Total shareholders' equity	918,441	1,094,919	1,947,028	(2,995,177 )	965,211
Total liabilities and shareholders' equity	\$1,866,376	\$1,137,748	\$2,383,435	\$(2,995,177)	\$2,392,382

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VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share amounts)  
(Unaudited)

(8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
For the Thirty-nine Weeks Ended September 24, 2016

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Cash flows from operating activities:					
Net earnings	\$ 103,168	\$ 32,941	\$ 49,778	\$ (78,753 )	\$ 107,134
Adjustments to reconcile net earnings to net cash flows from operations:					
Depreciation and amortization	20,482	9,897	30,863	—	61,242
Noncash loss on trading securities	—	—	973	—	973
Impairment of assets - restructuring activities	—	—	618	—	618
Stock-based compensation	6,572	—	—	—	6,572
Change in fair value of contingent consideration	—	—	(3,527 )	—	(3,527 )
Defined benefit pension plan expense	—	—	1,486	—	1,486
Contribution to defined benefit pension plan	—	—	(712 )	—	(712 )
Increase in restricted cash - pension plan trust	—	—	(13,652 )	—	(13,652 )
Loss (gain) on sale of property, plant and equipment	2	117	131	—	250
Equity in earnings in nonconsolidated subsidiaries	(69,876 )	(7,859 )	—	77,735	—
Deferred income taxes	(1,834 )	—	300	—	(1,534 )
Changes in assets and liabilities:					
Receivables	(10,501 )	14,969	11,968	—	16,436
Inventories	(11,847 )	(5,024 )	(19,041 )	1,499	(34,413 )
Prepaid expenses and other assets	(4,526 )	76	(6,174 )	—	(10,624 )
Accounts payable	(16,605 )	2,530	2,737	—	(11,338 )
Accrued expenses	11,179	(7,218 )	(689 )	—	3,272
Other noncurrent liabilities	(252 )	5	487	—	240
Income taxes payable (refundable)	19,132	(16,444 )	2,143	—	4,831
Net cash flows from operating activities	45,094	23,990	57,689	481	127,254
Cash flows from investing activities:					
Purchase of property, plant and equipment	(5,699 )	(17,944 )	(18,590 )	—	(42,233 )
Proceeds from sale of assets	36	84	3,818	—	3,938
Other, net	13,070	(4,488 )	(10,925 )	(481 )	(2,824 )
Net cash flows from investing activities	7,407	(22,348 )	(25,697 )	(481 )	(41,119 )
Cash flows from financing activities:					
Net borrowings under short-term agreements	—	—	(128 )	—	(128 )
Principal payments on long-term borrowings	(215 )	—	(1,348 )	—	(1,563 )
Dividends paid	(25,604 )	—	—	—	(25,604 )
Dividends to noncontrolling interest	—	—	(2,527 )	—	(2,527 )
Purchase of noncontrolling interest	(137 )	—	(10,872 )	—	(11,009 )
Proceeds from exercises under stock plans	6,509	—	—	—	6,509
Purchase of treasury shares	(46,581 )	—	—	—	(46,581 )
Purchase of common treasury shares - stock plan exercises	(1,453 )	—	—	—	(1,453 )

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Net cash flows from financing activities	(67,481 )	—	(14,875 )	—	(82,356 )
Effect of exchange rate changes on cash and cash equivalents	—	168	(3,646 )	—	(3,478 )
Net change in cash and cash equivalents	(14,980 )	1,810	13,471	—	301
Cash and cash equivalents—beginning of year	62,281	4,008	282,785	—	349,074
Cash and cash equivalents—end of period	\$47,301	\$ 5,818	\$ 296,256	\$ —	\$ 349,375

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VALMONT INDUSTRIES, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
(Dollars in thousands, except per share amounts)  
(Unaudited)

(8) GUARANTOR/NON-GUARANTOR FINANCIAL INFORMATION (Continued)  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
For the Thirty-nine Weeks Ended September 26, 2015

	Parent	Guarantors	Non-Guarantors	Eliminations	Total
Cash flows from operating activities:					
Net earnings	\$70,678	\$32,630	\$23,392	\$(52,205)	\$74,495
Adjustments to reconcile net earnings to net cash flows from operations:					
Depreciation and amortization	22,373	9,372	39,114	—	70,859
Noncash loss on trading securities	—	—	5,020	—	5,020
Impairment of assets - restructuring activities	4,092	258	8,309	—	12,659
Impairment of Goodwill & Intangibles	—	—	15,200	—	15,200
Stock-based compensation	9,620	—	(3,953)	—	5,667
Defined benefit pension plan expense	—	—	(460)	—	(460)
Contribution to defined benefit pension plan	—	—	(15,735)	—	(15,735)
Gain on sale of property, plant and equipment	333	267	663	—	1,263
Equity in earnings in nonconsolidated subsidiaries	(45,616)	(6,435)	—	52,051	—
Deferred income taxes	11,728	(1,062)	(5,449)	—	5,217
Changes in assets and liabilities:					
Receivables	21,061	(471)	(15,039)	—	5,551
Inventories	(16,893)	8,094	(16,648)	—	(25,447)
Prepaid expenses	840	(110)	4,545	—	5,275
Accounts payable	5,038	(938)	(3,268)	—	832
Accrued expenses	(5,758)	(140)	13,266	—	7,368
Other noncurrent liabilities	(2,716)	—	3,603	—	887
Income taxes payable (refundable)	14,216	(14)	(31)	—	14,171
Net cash flows from operating activities	88,996	41,451	52,529	(154)	182,822
Cash flows from investing activities:					
Purchase of property, plant and equipment	(9,547)	(6,065)	(18,835)	—	(34,447)
Proceeds from sale of assets	1,508	36	1,712	—	3,256
Other, net	45,326	(35,859)	(3,641)	154	5,980
Net cash flows from investing activities	37,287	(41,888)	(20,764)	154	(25,211)
Cash flows from financing activities:					
Net borrowings under short-term agreements	—	—	(12,322)	—	(12,322)
Proceeds from long-term borrowings	37,000	—	—	—	37,000
Principal payments on long-term borrowings	(37,222)	—	(656)	—	(37,878)
Dividends paid	(26,708)	—	—	—	(26,708)
Dividends to noncontrolling interest	—	—	(2,323)	—	(2,323)
Proceeds from exercises under stock plans	10,902	—	—	—	10,902
Excess tax benefits from stock option exercises	1,458	—	—	—	1,458
Purchase of treasury shares	(148,220)	—	—	—	(148,220)
Purchase of common treasury shares - stock plan exercises	(12,135)	—	—	—	(12,135)
Net cash flows from financing activities	(174,925)	—	(15,301)	—	(190,226)

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Effect of exchange rate changes on cash and cash equivalents	—	(79	)	(26,034	)	—	(26,113	)	
Net change in cash and cash equivalents	(48,642	)	(516	)	(9,570	)	—	(58,728	)
Cash and cash equivalents—beginning of year	69,869	2,157	299,553	—	371,579				
Cash and cash equivalents—end of period	\$21,227	\$ 1,641	\$ 289,983	\$ —	\$312,851				

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Management's discussion and analysis contains forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward looking statements are based on assumptions that management has made in light of experience in the industries in which the Company operates, as well as management's perceptions of historical trends, current conditions, expected future developments and other factors believed to be appropriate under the circumstances. These statements are not guarantees of performance or results. They involve risks, uncertainties (some of which are beyond the Company's control) and assumptions. Management believes that these forward looking statements are based on reasonable assumptions. Many factors could affect the Company's actual financial results and cause them to differ materially from those anticipated in the forward looking statements. These factors include, among other things, risk factors described from time to time in the Company's reports to the Securities and Exchange Commission, as well as future economic and market circumstances, industry conditions, company performance and financial results, operating efficiencies, availability and price of raw materials, availability and market acceptance of new products, product pricing, domestic and international competitive environments, and actions and policy changes of domestic and foreign governments.

This discussion should be read in conjunction with the financial statements and notes thereto, and the management's discussion and analysis included in the Company's Annual Report on Form 10-K for the fiscal year ended December 26, 2015. Segment sales in the table below are presented net of intersegment sales.

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Results of Operations (Dollars in millions, except per share amounts)

	Thirteen Weeks Ended			Thirty-nine Weeks Ended		
	September 2016	September 2015	% Incr. (Decr.)	September 2016	September 2015	% Incr. (Decr.)
<b>Consolidated</b>						
Net sales	\$610.2	\$ 632.6	(3.5 )%	\$1,847.1	\$ 1,985.1	(7.0 )%
Gross profit	155.0	156.8	(1.1 )%	491.1	491.8	(0.1 )%
as a percent of sales	25.4 %	24.8 %		26.6 %	24.8 %	
SG&A expense	101.8	119.8	(15.0 )%	303.7	343.1	(11.5 )%
as a percent of sales	16.7 %	18.9 %		16.4 %	17.3 %	
Operating income	53.2	37.0	43.8 %	187.4	148.7	26.0 %
as a percent of sales	8.7 %	5.8 %		10.1 %	7.5 %	
Net interest expense	10.3	10.2	1.0 %	31.0	31.1	(0.3 )%
Effective tax rate	32.6 %	47.0 %		31.7 %	36.5 %	
Net earnings	\$28.2	\$ 12.1	133.1 %	\$103.2	\$ 70.7	46.0 %
Diluted earnings per share	\$1.24	\$ 0.52	138.5 %	\$4.54	\$ 3.00	51.3 %
<b>Engineered Support Structures</b>						
Net sales	\$193.1	\$ 194.4	(0.7 )%	554.9	561.8	(1.2 )%
Gross profit	53.6	52.7	1.7 %	158.1	145.6	8.6 %
SG&A expense	34.0	32.7	4.0 %	103.3	99.9	3.4 %
Operating income	19.6	20.0	(2.0 )%	54.8	45.7	19.9 %
<b>Energy and Mining</b>						
Net sales	\$81.2	\$ 82.7	(1.8 )%	\$231.3	\$ 257.0	(10.0 )%
Gross profit	14.8	12.3	20.3 %	41.6	44.1	(5.7 )%
SG&A expense	10.9	16.6	(34.3 )%	32.5	41.3	(21.3 )%
Operating income	3.9	(4.3 )	190.7 %	9.1	2.8	225.0 %
<b>Utility Support Structures</b>						
Net sales	\$150.4	\$ 164.4	(8.5 )%	\$445.9	\$ 503.1	(11.4 )%
Gross profit	31.6	34.4	(8.1 )%	94.3	99.6	(5.3 )%
SG&A expense	15.6	19.8	(21.2 )%	46.0	59.3	(22.4 )%
Operating income	16.0	14.6	9.6 %	48.3	40.3	19.9 %
<b>Coatings</b>						
Net sales	\$60.0	\$ 64.8	(7.4 )%	\$182.2	\$ 190.5	(4.4 )%
Gross profit	17.9	21.8	(17.9 )%	59.1	58.6	0.9 %
SG&A expense	6.2	18.7	(66.8 )%	22.0	36.6	(39.9 )%
Operating income	11.7	3.1	277.4 %	37.1	22.0	68.6 %
<b>Irrigation</b>						
Net sales	\$125.5	\$ 125.5	— %	\$432.8	\$ 469.9	(7.9 )%
Gross profit	36.8	35.5	3.7 %	136.9	143.6	(4.7 )%
SG&A expense	22.7	21.3	6.6 %	66.1	67.4	(1.9 )%
Operating income	14.1	14.2	(0.7 )%	70.8	76.2	(7.1 )%
<b>Other</b>						
Net sales	\$—	\$ 0.8	NM	\$—	\$ 2.8	NM
Gross profit	—	0.1	NM	—	0.2	NM
SG&A expense	—	1.5	NM	—	4.0	NM
Operating income	—	(1.4 )	NM	—	(3.8 )	NM
<b>Net corporate expense</b>						
Gross profit	\$0.3	\$ —	NM	\$1.1	\$ 0.1	1,000.0 %
SG&A expense	12.4	9.2	34.8 %	33.8	34.6	(2.3 )%

Operating loss (12.1 ) (9.2 ) (31.5 )% (32.7 ) (34.5 ) 5.2 %  
NM=Not meaningful

## Overview

On a consolidated basis, the decrease in net sales in the third quarter and first three quarters of fiscal 2016, as compared with 2015, reflected lower sales in all reportable segments. The changes in net sales in the third quarter and first three quarters of fiscal 2016, as compared with fiscal 2015, were as follows:

	Third quarter						
	Total	ESS	Energy & Mining	Utility	Coatings	Irrigation	Other
Sales - 2015	\$632.6	\$194.4	\$82.7	\$164.4	\$64.8	\$125.5	\$0.8
Volume	(13.4)	(0.5)	(3.3)	(2.4)	(4.6)	(1.8)	(0.8)
Pricing/mix	(11.6)	0.2	0.4	(11.6)	(2.5)	1.9	—
Acquisitions	2.0	—	—	—	2.0	—	—
Currency translation	0.6	(1.0)	1.4	—	0.3	(0.1)	—
Sales - 2016	\$610.2	\$193.1	\$81.2	\$150.4	\$60.0	\$125.5	\$—
	Year-to-date						
	Total	ESS	Energy & Mining	Utility	Coatings	Irrigation	Other
Sales - 2015	\$1,985.1	\$561.8	\$257.0	\$503.1	\$190.5	\$469.9	\$2.8
Volume	(50.0)	9.4	(14.8)	(8.9)	(5.3)	(27.6)	(2.8)
Pricing/mix	(63.9)	(6.4)	(4.2)	(48.3)	(5.5)	0.5	—
Acquisitions	5.9	—	—	—	5.9	—	—
Currency translation	(30.0)	(9.9)	(6.7)	—	(3.4)	(10.0)	—
Sales - 2016	\$1,847.1	\$554.9	\$231.3	\$445.9	\$182.2	\$432.8	\$—

Volume effects are estimated based on a physical production or sales measure. Since products we sell are not uniform in nature, pricing and mix relate to a combination of changes in sales prices and the attributes of the product sold. Accordingly, pricing and mix changes do not necessarily directly result in operating income changes. We acquired American Galvanizing in October 2015 and it is reported in the Coatings segment.

Average steel index prices for both hot rolled coil and plate decreased substantially in North America throughout 2015 before bottoming during the first quarter of 2016. Steel prices then strengthened quickly during the second quarter of 2016 but then weakened in August and September. The effect of changing steel prices does not necessarily affect sales and costs of sales immediately. Decreases in average sales pricing and volumes offset the increase in gross profit realized from the lower cost of steel.

## Restructuring Plan

In July 2016, the Company identified a restructuring plan in Australia/New Zealand (the "2016 Plan") focused primarily on closing and consolidating locations within the Energy and Mining and Coatings segments. The Company estimates it will incur pre-tax expenses from the 2016 Plan of \$4.8 million, of which \$2.1 million were recognized in the third quarter of 2016. The Energy and Mining segment incurred approximately \$1.6 million, the Coatings segment incurred approximately \$0.3 million, and Corporate incurred approximately \$0.2 million of restructuring expenses during the third quarter of 2016.

In April 2015, our Board of Directors authorized a broad restructuring plan (the "2015 Plan") that was substantially completed by the end of December 2015. During third quarter of 2016, the Company's Utility segment recognized \$0.5 million, Corporate recognized \$1.6 million, ESS recognized \$0.6 million, and Coatings recognized \$0.2 million of pre-tax





restructuring expense related to the 2015 Plan. During the third quarter and first three quarters of 2015, we incurred restructuring charges of \$8.8 million and \$23.8 million, respectively.

The decrease in third quarter and first three quarters of fiscal 2015 gross profit by segment from the restructuring activities is as follows:

Gross Profit						
Total	ESS	Energy & Mining	Utility	Coatings	Irrigation	Corporate
Third quarter	\$(4.8 )	\$(0.4)	\$(2.7 )	\$(0.9)	\$(0.8 )	\$ —
Year-to-date	\$(13.2)	\$(0.7)	\$(4.2 )	\$(3.0)	\$(5.3 )	\$ —

The decrease in third quarter and first three quarters of fiscal 2015 operating income due to restructuring expense by segment is as follows:

Operating Income						
Total	ESS	Energy & Mining	Utility	Coatings	Irrigation	Corporate
Third quarter	\$(8.8 )	\$(1.6)	\$(2.9 )	\$(1.2)	\$(0.8 )	\$(2.2 )
Year-to-date	\$(23.8)	\$(5.3)	\$(4.6 )	\$(3.6)	\$(5.6 )	\$(4.3 )

#### Currency Translation

In the first three quarters of fiscal 2016, we realized a decrease in operating profit, as compared with fiscal 2015, due to currency translation effects. On average, the U.S. dollar strengthened in particular against the Australian dollar, Brazilian real, euro, and South African rand, resulting in less operating profit in U.S. dollar terms. The effects were minimal when comparing third quarter 2016 to the same period in 2015. The breakdown of this effect by segment was as follows:

Total	ESS	Energy & Mining	Utility	Coatings	Irrigation	Corporate
Third quarter	\$0.1	\$—	\$(0.1 )	\$—	\$0.2	\$—
Year-to-date	\$(1.9)	\$(0.5)	\$(0.6 )	\$(0.1 )	\$(0.8 )	\$0.1

#### Gross Profit, SG&A, and Operating Income

At a consolidated level, the improvement in gross margin (gross profit as a percent of sales) in the first three quarters of 2016, as compared with 2015, was due to restructuring activities undertaken in 2015 and lower raw material prices across most of our businesses that was partially offset by unfavorable foreign currency translation. Raw material prices increased in the third quarter of 2016 which is why the gross margin improvement was lower than what was realized during the first half of 2016. Gross profit increased in the third quarter of 2016, as compared to 2015, for all operating segments except for Coatings and Utility. Gross profit in the third quarter of 2016 decreased for both segments due to lower sales volumes. Reduced average selling prices also resulted in a decline in gross profit for the Coatings segment.

The Company incurred \$3.2 million of restructuring expense in the third quarter (and year-to-date) of 2016 within selling, general and administrative (SG&A) expenses. The Company incurred \$4.0 million and \$10.6 million of restructuring expense within SG&A in the third quarter and the first three quarters of fiscal 2015, respectively. Excluding restructuring expense, the Company saw a decrease in SG&A in the third quarter and first three quarters of fiscal 2016, as compared with the same periods in 2015, mainly due to the following factors:

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\$15.2 million of goodwill and intangible impairments recorded in 2015 which did not recur in 2016; currency translation effects of \$0.2 million and \$4.3 million, respectively, due to the strengthening of the U.S. dollar primarily against the Australian dollar, Brazilian real, and South African rand; and reversal of \$2.6 million and \$3.5 million of a contingent consideration liability, respectively, for the former owners of Pure Metal Galvanizing in 2016.

The above reductions were partially offset by the following increases in SG&A expenses in the third quarter and first three quarters of fiscal 2016, as compared with the same periods in 2015:

increased incentive expenses due to improved operating performance of \$1.8 million and \$5.3 million, respectively; and higher deferred compensation expenses of \$3.2 million and \$2.5 million, which were offset by a decrease of the same amount of other expense.

In the third quarter of 2016 as compared to 2015, operating income for all operating segments were higher except for Irrigation and the ESS segment. The increase in operating income on a reportable segment basis in the first three quarters of fiscal 2016, as compared to 2015, was realized in all reportable segments except for Irrigation. The increase in operating income for 2016, as compared to 2015, is primarily attributable to reduced expenses (the 2015 restructuring activities), no goodwill or intangible asset impairments in 2016, and reduced overall SG&A spending.

#### Net Interest Expense and Debt

Net interest expense in the third quarter and first three quarters of fiscal 2016, as compared with the same periods in 2015, were consistent due to minimal changes in short and long-term borrowings.

#### Other Expense

The decrease in other expense in the third quarter and first three quarters of 2016, as compared with 2015, was primarily due to a change in valuation of deferred compensation assets which resulted in other income of approximately \$3.2 million and \$2.5 million, respectively. This amount is offset by an increase of the same amount in SG&A. The change in the market value of the Company's shares held of Delta EMD was favorable (\$0.1 million) in the third quarter of 2016, as compared to a \$0.4 million loss in 2015. For the first three quarters of 2016, the loss on Delta EMD shares was \$1.0 million versus no gain or loss for the same period of 2015.

#### Income Tax Expense

Our effective income tax rate in the third quarter and first three quarters of fiscal 2016 was 32.6% and 31.7%, respectively, compared to 47.0% and 36.5% in the third quarter and first three quarters of 2015, respectively. The rate decrease in 2016 can be primarily attributed to the APAC Coatings goodwill impairment recorded in the third quarter of 2015 that was not deductible for tax purposes. In addition, the Company recorded approximately \$1.8 million of deferred income tax expense during the third quarter of 2016 related to decreased future corporate tax rates in the United Kingdom.

Earnings attributable to noncontrolling interest was relatively flat in the third quarter and first three quarters of fiscal 2016, as compared with the same periods in 2015.

#### Cash Flows from Operations

Our cash flows provided by operations were approximately \$127.3 million in the first three quarters of fiscal 2016, as compared with \$182.8 million provided by operations in 2015. The decrease in operating cash flow in the first three quarters of fiscal 2016, as compared with 2015, was the result of higher net working capital.

#### Engineered Support Structures (ESS) segment

The slight decrease in net sales in the third quarter and first three quarters of fiscal 2016 as compared with 2015 was primarily due to unfavorable foreign currency translation effects and lower average sales pricing due to lower steel prices primarily in our lighting and traffic product lines. These reductions were partially offset by improved volumes in the China and Australia telecommunication business.

Global lighting and traffic, and roadway product sales in the third quarter and first three quarters of 2016 were higher compared to the same periods in fiscal 2015. In the third quarter and first three quarters of 2016, as compared to the same periods in 2015, sales volumes in the U.S. were higher in the commercial steel market, higher in the aluminum markets, and modestly lower in the transportation markets. We expect transportation markets to pick up in next few quarters due to the long-term highway bill that was signed in 2015. Sales in Canada decreased in the third quarter and first three quarters of 2016 as compared to 2015, from lower volumes due to less large projects and unfavorable currency impacts. Sales in Europe were lower in the third quarter and first three quarters of fiscal 2016 compared to the same periods in fiscal 2015, due to unfavorable currency translation effects and lower volumes primarily related to a large project in the Middle East that was ongoing in 2015. The domestic markets in general remain subdued in Europe. In the Asia-Pacific region, sales were higher in the third quarter and first three quarters of fiscal 2016, as compared to 2015, due primarily to improved investment activity in both China and Australia and overall market growth in India. Roadway product sales decreased in the third quarter and first three quarters of 2016 due to lower volumes. On a year-to-date basis, roadway product sales also decreased due to unfavorable currency translation effects.

Communication product line sales were lower in the third quarter and first three quarters of fiscal 2016, as compared with the same periods in fiscal 2015. North America communication structure and component sales decreased, due to lower demand in the market. In China, sales of wireless communication structures in the third quarter and first three quarters of fiscal 2016 increased over the same period in 2015 as the investment levels by the major wireless carriers have remained strong and we have increased our market share through better sales coverage. In Australia, sales for wireless communication structures improved in 2016 due to higher demand from the national broadband network build out.

Gross profit, as a percentage of sales, and operating income for the segment were higher in the first three quarters of fiscal 2016, as compared with fiscal 2015, due to margin expansion from reduced raw material costs, growth in the Asia-Pacific telecommunication business, and lower costs resulting from the 2015 restructuring activities. These increases were partially offset by unfavorable currency translation effects and lower sales volumes in Europe and the North American wireless communication businesses. The LIFO reserve adjustment was also less favorable in 2016 as compared to 2015. Gross profit, as a percentage of sales was slightly higher, and operating income was lower in the third quarter of 2016, as compared to 2015. The lower operating income in the third quarter of 2016 is due to higher SG&A costs. SG&A spending in the third quarter and first three quarters of 2016 was increased over the same periods in 2015 due primarily to increased commissions owed on the higher telecommunication sales in the Asia-Pacific region.

#### Energy & Mining (E&M) segment

The decrease in net sales in the third quarter of 2016, as compared to 2015, was due to lower volumes that were partially offset by favorable currency translation effects. The decrease in net sales in the first three quarters of 2016, as compared to 2015, was primarily due to unfavorable currency translation effects and lower volumes.

Access systems product line net sales in the third quarter of 2016 were flat when compared to the same period in 2015. The net sales decreased in the first three quarters of 2016, as compared with 2015, primarily due to the negative impact of currency translation effects and lower sales prices in Asia. The year-to-date decrease in sales price is primarily related to fewer oil and gas related construction projects in the Asia-Pacific region.

Offshore and other complex structures sales increased in the third quarter and first three quarters of 2016, as compared to the same periods in 2015. The increase can be attributed to volume improvements primarily in the wind tower product line. Oil and gas product activity continues to be slow due to low oil prices that has caused some previously planned projects to be postponed.

Grinding media sales were down in the third quarter and first three quarters of 2016 as compared to 2015, primarily due to volume decreases. In addition, foreign currency translation effects negatively affected year-to-date sales in 2016 as compared to 2015, which was partially offset by favorable foreign currency translation effects in the third quarter of 2016 as compared to 2015. The volume decreases are primarily related to the continued slowdown in the Australia mining sector.

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Operating income for the segment in the third quarter and first three quarters of 2016, as compared to the same periods in 2015, was higher as a result of higher restructuring expenses incurred of \$1.3 million and \$3.0 million in 2015 and cost improvements from the restructuring actions in 2015. In addition, a \$5.0 million impairment charge was recorded on the trade name of our access systems (Webforge) business during the third quarter of 2015. The increase in operating income was partially offset by lower sales prices in the access systems business. SG&A expense decreased due to currency translation effects and a lower fixed cost structure arising from restructuring activities that took place in 2015.

#### Utility Support Structures (Utility) segment

In the Utility segment, sales decreased in the third quarter and first three quarters of 2016, as compared with 2015, due mainly to decreased average selling prices tied to the lower cost of steel and lower international sales volume.

Declining cost of steel during the second half of 2015 and first quarter of 2016 contributed to lower average selling prices for the first three quarters of 2016. A number of our sales contracts contain provisions that tie the sales price to published steel index pricing at the time our customer issues their purchase order. Those decreases were partially offset by improved volumes for the steel businesses in the third quarter of 2016.

In North America, sales volumes in tons for steel utility structures were higher in the third quarter and first three quarters of 2016, as compared with 2015. Concrete sales volumes in tons decreased during the third quarter and first three quarters of 2016. In the third quarter and first three quarters of 2016, as compared to 2015, international utility structures sales decreased due to lower volumes primarily in China.

Gross profit as a percentage of sales improved in the third quarter and first three quarters of 2016, as compared to 2015, due to a number of actions taken in 2015 to improve our cost structure in this segment, including certain restructuring activities involving facility closures. We incurred \$0.9 million and \$3.0 million, respectively, of restructuring costs within gross profit in the third quarter and first three quarters of 2015. SG&A expense was lower in the third quarter and first three quarters of 2016, as compared with 2015, primarily due to the benefits realized from the 2015 restructuring activities. Operating income increased in the first three quarters of 2016, as compared with 2015, primarily due to significantly lower restructuring costs (\$0.5 million and \$3.6 million of restructuring expense in the first three quarters of 2016 and 2015) and the related improved cost structure realized in 2016. The sales volume improvement in the third quarter of 2016 provided additional leverage of fixed costs as compared to the same period in 2015 to increase operating income.

#### Coatings segment

Coatings segment sales in North America decreased in the third quarter and first three quarters of 2016, as compared with the same periods in 2015, due to lower volumes and less favorable sales pricing mostly due to mix. The decrease was partially offset by the acquisition of American Galvanizing that accounted for \$2.0 million and \$5.9 million of sales, respectively. Coatings sales in the Asia-Pacific region were relatively flat in the third quarter but decreased in the first three quarters of 2016 primarily due to reduced volumes and unfavorable currency translation effects related to the strengthening of the U.S. dollar against the Australian dollar and Malaysian Ringgit. Continued weak demand in Australia led to lower volumes and sales volumes in Asia were down in the third quarter and first three quarters of 2016, due to a slower market environment.

SG&A expense was lower in the third quarter and first three quarters of 2016, as compared to the same periods in 2015, due to recording an impairment charge in the third quarter of 2015 on the goodwill and trade name associated with the APAC Coatings reporting unit totaling \$10.2 million. In addition, the contingent consideration liability to the former owners of Pure Metal Galvanizing (PMG), payable in calendar 2018, was reduced in the third quarter and first three quarters of 2016 by \$2.6 million and \$3.5 million, respectively, due to changes in the expected earnings over the earn out period. The decrease was partially offset by the SG&A of American Galvanizing, acquired in the fourth quarter of 2015. Operating income was higher in the third quarter and first three quarters of 2016, as compared with 2015, due primarily to the \$10.2 million impairment charges in the third quarter of 2015 not recurring in 2016, the \$2.6 million and \$3.5 million reduction in the PMG contingent consideration liability in 2016, respectively, and income from the American Galvanizing acquisition. These increases were partially offset by reduced volumes in North America and Asia Pacific, less favorable sales mix, and certain inefficiencies and higher costs from operational issues in 2016 at a couple of our facilities.



Irrigation segment

The decrease in Irrigation segment net sales in the first three quarters of fiscal 2016, as compared with 2015, was mainly due to sales volume decreases in North America for both the irrigation and tubing businesses and unfavorable currency translation effects for our international irrigation business. Volume increases for international irrigation partially

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offset the decrease. Irrigation net sales for the third quarter of 2016 was flat as compared to the same period in 2015. In fiscal 2016, net farm income in the United States is expected to decrease 11.5% from the levels of 2015, due in part to lower market prices for corn and soybeans. The 2016 estimate represents the third consecutive year of a decrease in estimated net farm income. We believe this reduction contributed to lower demand for irrigation machines in North America in the third quarter and first three quarters of 2016, as compared with 2015. In international markets, sales volumes increased in the third quarter of 2016, as compared to 2015, primarily in Brazil and South Africa. On a year-to-date basis, sales volumes increased in 2016 over 2015 due to volume improvements in Brazil, South Africa, Eastern Europe, and the Middle East, partially offset by unfavorable currency translation effects of \$10.0 million. SG&A was higher in the third quarter of fiscal 2016, as compared with 2015. The increase can be attributed to higher compensation and incentive expenses due to improved international irrigation operations. SG&A was lower in 2016 on a year-to-date basis, as compared to 2015, due primarily to reduced discretionary spending. Operating income for the segment declined in the third quarter and first three quarters of fiscal 2016 over 2015, due to North America irrigation and tubing sales volume decreases, partially offset by improved international volumes.

#### Other

Due to the business reorganization that occurred in the fourth quarter of 2015, there are no longer business operations included in Other.

#### Net corporate expense

Net corporate expense increased in the third quarter of 2016 as compared to 2015, due to \$3.2 million of higher deferred compensation expenses that is offset by an increase of the same amount in other expense, increased incentive expenses due to improved operations, and increased Delta Pension Plan expenses. In addition, there was \$1.6 million of restructuring expenses booked in the third quarter of 2016 that related to exiting a business development activity as part of the 2015 Plan. These increases were partially offset by restructuring expenses incurred in 2015 and the benefits achieved in 2016 through the 2015 restructuring costs. Net corporate expense decreased in the first three quarters of fiscal 2016, as compared to the same period in 2015, due largely to restructuring activities that took place during 2015. The decrease is primarily due to lower headcounts, reduced discretionary spending, and restructuring expenses in 2015 which did not recur in 2016.

#### Liquidity and Capital Resources

##### Cash Flows

Working Capital and Operating Cash Flows-Net working capital was \$914.3 million at September 24, 2016, as compared to \$860.3 million at December 26, 2015. The increase in net working capital in 2016 mainly resulted from increased inventory and prepaid expenses, restricted cash, and other assets. Cash flow provided by operations was \$127.3 million in the first three quarters of 2016, as compared with \$182.8 million in first three quarters of 2015. The decrease in operating cash flow in the first three quarters of 2016, as compared to 2015, was primarily the result of higher net working capital that resulted in higher uses of cash.

Investing Cash Flows-Capital spending in the first three quarters of fiscal 2016 was \$42.2 million, as compared to \$34.4 million for the same period in 2015. Capital spending projects in 2016 and 2015 related to investments in machinery and equipment across all businesses. We expect our capital spending for the 2016 fiscal year to be approximately \$65 million.

Financing Cash Flows-Our total interest bearing debt decreased slightly to \$757.3 million at September 24, 2016 from \$759.0 million at December 26, 2015. Financing cash flows changed from a use of approximately \$190.2 million in the first three quarters of fiscal 2015 to a use of \$82.4 million in the first three quarters of fiscal 2016. The primary reason for the change was due to purchasing \$101.6 million less treasury shares in the first three quarters of 2016 as compared to the same period in 2015 related to the share repurchase program.

##### Financing and Capital

On May 13, 2014, we announced a new capital allocation philosophy which covered a share repurchase program. The Board of Directors authorized the purchase of up to \$500 million of the Company's outstanding common stock from time

to time over twelve months at prevailing market prices, through open market or privately-negotiated transactions. In February 2015, the Board of Directors authorized an additional \$250 million of share purchase, without an expiration

date. The share purchases will be funded from available working capital and short-term borrowings and will be made subject to market and economic conditions. We are not obligated to make any share repurchases under the share repurchase program and we may discontinue the share repurchase program at any time.

As of September 24, 2016, we have acquired approximately 4.5 million shares for approximately \$610.6 million under these share repurchase programs. As of October 20, 2016, the date as of which we report on the cover of this Form 10-Q the number of outstanding shares of our common stock, we have acquired a total of approximately 4.56 million shares for approximately \$614.5 million under these share repurchase programs.

Our capital allocation philosophy announcement included our intention to manage our capital structure to maintain our investment grade debt rating. Our most recent rating were Baa3 by Moody's Investors Services, Inc. and BBB+ rating by Standard and Poor's Rating Services. We would be willing to allow our debt rating to fall to BBB - to finance a special acquisition or other opportunity. Otherwise, we expect to maintain a ratio of debt to invested capital which will support our current investment grade debt rating.

Our debt financing at September 24, 2016 is primarily long-term debt consisting of:

• \$250.2 million face value (\$254.0 million carrying value) of senior unsecured notes that bear interest at 6.625% per annum and are due in April 2020.

• \$250 million face value (\$248.9 million carrying value) of senior unsecured notes that bear interest at 5.00% per annum and are due in October 2044.

• \$250 million face value (\$246.8 million carrying value) of unsecured notes that bear interest at 5.25% per annum and are due in October 2054.

• We are allowed to repurchase the notes at specified prepayment premiums. All three tranches of these notes are guaranteed by certain of our subsidiaries.

At September 24, 2016 and December 26, 2015, we had no outstanding borrowings under our revolving credit agreement. The revolving credit agreement contains certain financial covenants that may limit our additional borrowing capability under the agreement. At September 24, 2016, we had the ability to borrow \$584.6 million under this facility, after consideration of standby letters of credit of \$15.4 million associated with certain insurance obligations and international sales commitments. We also maintain certain short-term bank lines of credit totaling \$118.1 million, \$115.1 million of which was unused at September 24, 2016.

Our senior unsecured notes and revolving credit agreement each contain cross-default provisions which permit the acceleration of our indebtedness to them if we default on other indebtedness that results in, or permits, the acceleration of such other indebtedness.

The debt agreements contain covenants that require us to maintain certain coverage ratios and may limit us with respect to certain business activities, including capital expenditures. The debt agreements allow us to add estimated EBITDA from acquired businesses for periods we did not own the acquired business. The debt agreements also provide for an adjustment to EBITDA, subject to certain limitations, for non-cash charges or gains that are non-recurring in nature. For 2016, our covenant calculations do not include any estimated EBITDA from acquired businesses.

Our key debt covenants are as follows:

• Interest-bearing debt is not to exceed 3.5X Adjusted EBITDA of the prior four quarters; and

• Adjusted EBITDA over the prior four quarters must be at least 2.5X our interest expense over the same period.

At September 24, 2016, we were in compliance with all covenants related to the debt agreements. The key covenant calculations at September 24, 2016 were as follows:

Interest-bearing debt	\$757,332
Adjusted EBITDA-last four quarters	287,413
Leverage ratio	2.63

Adjusted EBITDA-last four quarters	\$287,413
Interest expense-last four quarters	44,417
Interest earned ratio	6.47

The calculation of Adjusted EBITDA-last four quarters (September 27, 2015 through September 24, 2016) is as follows:

Net cash flows from operations	\$216,699
Interest expense	44,417
Income tax expense	54,297
Impairment of property, plant and equipment	(7,795 )
Impairment of goodwill & intangible assets	(26,770 )
Loss on investment	(508 )
Change in fair value of contingent consideration	3,527
Deferred income tax benefit	1,893
Noncontrolling interest	(5,365 )
Equity in earnings of nonconsolidated subsidiaries	(247 )
Stock-based compensation	(8,149 )
Pension plan expense	(1,336 )
Contribution to pension plan	1,477
Restricted cash - pension plan trust	13,652
Changes in assets and liabilities	(31,630 )
Other	(1,314 )
EBITDA	252,848
Impairment of goodwill and intangible assets	26,770
Impairment of property, plant and equipment	7,795
Adjusted EBITDA	\$287,413
Net earnings attributable to Valmont Industries, Inc.	\$72,607
Interest expense	44,417
Income tax expense	54,297
Depreciation and amortization expense	81,527
EBITDA	252,848
Impairment of goodwill and intangible assets	26,770
Impairment of property, plant, and equipment	7,795
Adjusted EBITDA	\$287,413

Our businesses are cyclical, but we have diversity in our markets, from a product, customer and a geographical standpoint. We have demonstrated the ability to effectively manage through business cycles and maintain liquidity. We have consistently generated operating cash flows in excess of our capital expenditures. Based on our available credit facilities, recent issuance of senior unsecured notes and our history of positive operational cash flows, we believe that we have adequate liquidity to meet our needs.

We have not made any provision for U.S. income taxes in our financial statements on approximately \$409.3 million of undistributed earnings of our foreign subsidiaries, as we intend to reinvest those earnings. Of our cash balances of \$349.4 million at September 24, 2016, approximately \$296.0 million is held in entities outside the United States with \$66.8 million specifically held within consolidated Delta Ltd., a wholly-owned subsidiary of the Company. Delta Ltd. sponsors a defined benefit pension plan and therefore, the Company is allowed to dividend out Delta Ltd.'s available cash only as long as that dividend does not negatively impact Delta Ltd.'s ability to meet its annual contribution requirements of the pension plan. We believe that the cash payments Delta Ltd. receives from its intercompany notes will provide sufficient funds to meet the pension funding requirements but additional analysis on pension funding requirements would have to be performed prior to the repatriation of the \$66.8 million of Delta Ltd.'s cash balances. If we need to repatriate foreign cash balances to the United States to meet our cash needs, income taxes would be paid to the extent that those cash repatriations were undistributed earnings of our foreign subsidiaries. The income taxes that we would pay if cash were repatriated depends on the amounts to be repatriated and from which country. If all of our cash outside the United States were to be repatriated to the United States, depending on the timing and nature of such repatriations, we estimate that we would pay in the range of \$3 million to \$104 million in income taxes to repatriate that cash.

#### Financial Obligations and Financial Commitments

There have been no material changes to our financial obligations and financial commitments as described on page 38 in our Form 10-K for the fiscal year ended December 26, 2015.

#### Off Balance Sheet Arrangements

There have been no changes in our off balance sheet arrangements as described on page 38 in our Form 10-K for the fiscal year ended December 26, 2015.

#### Critical Accounting Policies

There have been no changes in our critical accounting policies as described on pages 40-43 in our Form 10-K for the fiscal year ended December 26, 2015 during the quarter ended September 24, 2016.

#### Item 3. Quantitative and Qualitative Disclosures about Market Risk

There were no material changes in the company's market risk during the quarter ended September 24, 2016. For additional information, refer to the section "Risk Management" in our Form 10-K for the fiscal year ended December 26, 2015.

#### Item 4. Controls and Procedures

The Company carried out an evaluation under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures pursuant to Securities Exchange Act Rule 13a-15. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that, as of the end of the period covered by this report, the Company's disclosure controls and procedures are effective to provide reasonable assurance that information required to be disclosed by the Company in the reports the Company files or submits under the Securities Exchange Act of 1934 is (1) accumulated and communicated to management, including the Company's Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosures and (2) recorded, processed, summarized and reported, within the time periods specified in the Commission's rules and forms.

No changes in the Company's internal control over financial reporting occurred during the quarter covered by this report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.



## PART II. OTHER INFORMATION

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

## Issuer Purchases of Equity Securities

Period	Total Number of Shares Purchased	Average Price paid per share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Maximum Number of Shares that may yet be Purchased under the Program (1)
June 26, 2016 to July 23, 2016	46,600	\$ 129.40	46,600	\$ 151,300,000
July 24, 2016 to August 27, 2016	58,913	130.23	58,913	143,600,000
August 28, 2016 to September 24, 2016	33,311	127.82	33,311	139,400,000
Total	138,824	\$ 129.37	138,824	\$ 139,400,000

(1) On May 13, 2014, we announced a new capital allocation philosophy which covered both the quarterly dividend rate as well as a share repurchase program. Specifically, the Board of Directors authorized the purchase of up to \$500 million of the Company's outstanding common stock from time to time over twelve months at prevailing market prices, through open market or privately-negotiated transactions. On February 24, 2015, the Board of Directors authorized an additional purchase of up to \$250 million of the Company's outstanding common stock with no stated expiration date. As of September 24, 2016, we have acquired 4,531,259 shares for approximately \$610.6 million under this share repurchase program.

## Item 6. Exhibits

## (a) Exhibits

## Exhibit No. Description

31.1	Section 302 Certificate of Chief Executive Officer
31.2	Section 302 Certificate of Chief Financial Officer
32.1	Section 906 Certifications of Chief Executive Officer and Chief Financial Officer

101 The following financial information from Valmont's Quarterly Report on Form 10-Q for the quarter ended September 24, 2016, formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Statements of Earnings, (ii) the Condensed Consolidated Statements of Comprehensive Income, (iii) the Condensed Consolidated Balance Sheets, (iv) the Condensed Consolidated Statements of Cash Flows, (v) the Condensed Consolidated Statements of Shareholders' Equity, (vi) Notes to Condensed Consolidated Financial Statements and (vii) document and entity information.



SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf and by the undersigned hereunto duly authorized.

VALMONT INDUSTRIES, INC.

(Registrant)

/s/ MARK C. JAKSICH

Mark C. Jaksich

Executive Vice President and Chief Financial Officer

Dated this 26th day of October, 2016.

Index of Exhibits

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