INTERNATIONAL BUSINESS MACHINES CORP Form 8-K March 22, 2006

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report: March 21, 2006

(Date of earliest event reported)

INTERNATIONAL BUSINESS MACHINES CORPORATION

(Exact name of registrant as specified in its charter)

New York (State of Incorporation)

1-2360 (Commission File Number)

13-0871985 (IRS employer Identification No.)

ARMONK, NEW YORK

(Address of principal executive offices)

10504 (Zip Code)

914-499-1900

(Registrant s telephone number)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))	
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))	
6 Fie-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))	
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Item 7.01 (Regulation FD Disclosure)

Attachment I of this Form 8-K contains information that is being posted on IBM s Investor Relations web site (www.ibm.com/investor/). All of the information in Attachment I is hereby furnished.

IBM s web site (www.ibm.com) contains a significant amount of information about IBM, including financial and other information for investors (www.ibm.com/investor/). IBM encourages investors to visit its various web sites from time to time, as information is updated and new information is posted.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, hereunto duly authorized.

Date: March 21, 2006

By: /s/Timothy S. Shaughnessy

(Timothy S. Shaughnessy) Vice President and Controller

ATTACHMENT I

IBM ANNOUNCES CHANGES TO MANAGEMENT SYSTEM

IBM has made changes to its management system effective as of the first quarter of 2006. In accordance with SFAS No. 131, these changes will impact the company s reportable segments and will result in the reclassification of certain revenue and cost within its Consolidated Statement of Earnings. The changes do not impact IBM s total revenue, cost, expense, net income, earnings per share, Consolidated Statement of Financial Position or Consolidated Statement of Cash Flows.

In this document, IBM is providing historical information to assist investors in understanding the new structure. Specifically, IBM is providing unaudited reclassified information on the impacted line items of the quarterly Consolidated Statement of Earnings for 2005 and for the full year 2005, 2004 and 2003. In addition, the company is providing segment information for those same time periods. Subsequent to our earnings announcement and the filing of Form 10-Q for the first quarter of 2006, the company intends to file a Form 8-K reclassifying its financial statements and related footnotes to reflect these management system changes.

The changes to previously reported information are primarily driven by two events:

The transfer of products and services from the Enterprise Investments Segment to other reportable segments. These changes impact reportable segments and the revenue and cost classifications within the Consolidated Statement of Earnings.

Changes in the management system within Global Services. These changes impact the reportable segments, but not the Consolidated Statement of Earnings.

Enterprise Investments

The company reorganized the management of the products and services currently reported in the Enterprise Investment Segment, resulting in the dissolution of the Enterprise Investment Segment. The primary change is the transfer of the Product Lifecycle Management business to Software. In addition, certain investments and products previously managed as Enterprise Investments will now be included in the Software, Systems and Technology, and Global Services Segments. (See exhibits 2 and 3 for revised segments.) These changes will also be reflected in the Consolidated Statement of Earnings. (See exhibit 1 for the reclassified Consolidated Revenue and Cost.)

Global Services
The company has made changes in the management system of its Global Services business. These changes include the separation of the Global Services segment into two new reportable segments: Global Technology Services and Global Business Services. Accordingly, beginning with the first quarter of 2006, the company will report its financial results separately for these segments. (See exhibits 2 and 3 for revised segments.) We will continue to reflect our services business in one category within the Consolidated Statement of Earnings.
The two new services segments consist of the following:
Global Technology Services Segment primarily reflects infrastructure services, delivering value through our global scale, standardization, and automation. It includes outsourcing, both Strategic Outsourcing and Business Transformation Outsourcing, Integrated Technology Services and Maintenance.
Global Business Services Segment primarily reflects professional services, delivering business value and innovation to clients through solutions which leverage industry and business process expertise. It will include consulting, systems integration, and application management services.
The table below (table 1) reflects the new management system. In addition to the creation of two new reportable segments, there are two primary differences to previously reported information.
First, we have aligned the Business Transformation Outsourcing (BTO) business within the Global Technology Services Segment. This brings our outsourcing businesses together, and drives synergies within our offerings and delivery capabilities. US Federal BTO remains with the US Federal business within Global Business Services, to continue to leverage the synergy in our Federal offerings and delivery capabilities.
Second, the Application Management Services (AMS) business has been consolidated under our Global Business Services Segment. As a result, the AMS for custom and legacy applications previously reported in Strategic Outsourcing revenue will now be included in Global Business Services.

(See exhibit 4 for reclassified revenue information.)

Table 1

New Management System Global Services

Global Technology Services

Strategic Outsourcing

Business Transformation Outsourcing

Integrated Technology Services

Maintenance

Global Business Services

Consulting, Systems Integration, and Application Management Services

See the following exhibits for the reclassified information resulting from the management system changes:

Exhibit 1: Consolidated Revenue and Cost Exhibit 2: Management System Segment View

Exhibit 3: Management System Segment View without Incremental 2Q 2005 Restructuring Charge

Exhibit 4: Global Services Segments External Revenue

Exhibit 1

Reclassified Consolidated Revenue and Cost*

2005, 2004 and 2003

(Unaudited)

(Dollars in millions)	Reclassified Full Year 2005	Change From Reported	Reclassified Full Year 2004	Change From Reported			Reclassified Full Year 2003	Change From Reported
Revenue:								
Global Services	\$ 47,407	\$ 50	\$ 46,283	\$	70	\$	42,714	\$ 79
Hardware	24,343	29	31,193		39		28,315	76
Software	16,830	1,077	16,141		1,047		15,201	890
Global Financing	2,407		2,608				2,826	
Other	147	(1,156)	68		(1,156)		75	(1,045)
Total revenue	91,134		96,293				89,131	
Cost:								
Global Services	35,093	23	35,078		40		32,351	47
Hardware	15,803	32	22,008		32		20,503	50
Software	2,534	562	2,489		556		2,426	483
Global Financing	1,091		1,046				1,249	
Other	81	(617)	103		(628)		55	(580)
Total cost	54,602		60,724				56,584	
	,		·				·	
Gross profit	\$ 36,532		\$ 35,569			\$	32,547	

^{*} See IBM s Form 10-K dated February 28, 2006, Form 8-K submitted on January 17, 2006 and the applicable Form 10-Qs for the respective periods, for previously reported amounts.

Reclassified Consolidated Revenue and Cost*

2005 By Quarter

(Dollars in millions)	Re	classified 1Q 2005	1	Change I From eported		Reclassified 2Q 2005		Change From Reported		Reclassified 3Q 2005		Change From Reported		Reclassified 4Q 2005	Change From Reported		
Revenue:																	
Global Services	\$	11,709	\$	13	\$	12,001	\$	16	\$	11,697	\$	10	\$	12,000	\$	11	
Hardware		6,754		5		5,562		6		5,130		9		6,897		9	
Software		3,814		263		4,056		235		4,059		240		4,901		339	
Global Financing		580				622				600				605			
Other		51		(281)		29		(257)		43		(259)		24		(359)	
Total revenue		22,908				22,270				21,529				24,427			

Cost:								
Global Services	8,866	8	8,868	6	8,648	5	8,711	4
Hardware	4,898	7	3,676	6	3,228	9	4,001	10
Software	618	136	634	127	611	128	671	171
Global Financing	266		295		273		257	
Other	6	(151)	22	(139)	31	(142)	22	(185)
Total cost	14,654		13,495		12,791		13,662	
Gross profit	\$ 8,254		\$ 8,775		\$ 8,738		\$ 10,765	

^{*} See IBM s Form 10-K dated February 28, 2006, Form 8-K submitted on January 17, 2006 and the applicable Form 10-Qs for the respective periods, for previously reported amounts.

Exhibit 2

Reclassified Management System Segment View*

2005, 2004 and 2003

(Unaudited)

(Dollars in millions) FOR THE YEAR ENDED DECEMBER 31:	Te	Global Servic Global Fechnology Services		gments Global Jusiness ervices	Systems & Technology Group		Software		Global Financing		Personal Computing Division		S	Total egments
2005:														
2003.														
External revenue	\$	31,501	\$	15.906	\$	20,981	\$	16,830	\$	2,401	\$	2,876	\$	90,495
Internal revenue	Ψ	2,102	Ψ	1,339	Ψ	1,118	Ψ	1,979	Ψ	1,506	Ψ	33	Ψ	8,077
Total revenue	\$	33,603	\$	17,245	\$	22,099	\$	18,809	\$,	\$	2,909	\$	98,572
Pre-tax income	\$	2,619	\$	786	\$	1,883	\$	4,779	\$		\$	(165)		11,485
	Ψ	2,017	Ψ	, 00	Ψ	1,000	Ψ	.,,,,,	Ψ	1,000	Ψ	(100)	Ψ	11,100
Revenue Y-T-Y change		3.5%		-1.9%	6	4.99	6	4.89	6	0.39	6	NM		-5.0%
Pre-tax income Y-T-Y change		-10.9%		-28.99	6	-7.99	6	19.19	6	8.69	6	NM		-0.6%
Pre-tax income margin		7.8%		4.6%	6	8.59	6	25.49	6	40.5%	6	NM		11.7%
2004:														
External revenue	\$	30,082	\$	16,201	\$	19,973	\$	16,141	\$	2,607	\$	10,737	\$	95,741
Internal revenue		2,376		1,373		1,095		1,813		1,287		129		8,073
Total revenue	\$	32,458	\$	17,574	\$	21,068	\$	17,954	\$	3,894	\$	10,866	\$	103,814
Pre-tax income	\$	2,940	\$	1,105	\$	2,045	\$	4,014	\$	1,458	\$	(10)	\$	11,552
Revenue Y-T-Y change		11.3%		3.0%	6	8.69	6	6.79	6	-5.69	6	14.4%	,	8.1%
Pre-tax income Y-T-Y change		8.0%		-2.0%	6	27.19	6	26.39	6	26.69	6	97.1%	,	22.4%
Pre-tax income margin		9.1%		6.39	6	9.79	6	22.49	6	37.49	6	-0.1%	,	11.1%
2003:														
External revenue	\$	26,932	\$	15,782	\$	18,505	\$	15,201	\$	2,827	\$	9,351	\$	88,598
Internal revenue		2,231		1,272		890		1,619		1,300		146		7,458
Total revenue	\$	29,163	\$	17,054	\$	19,395	\$	16,820	\$, .	\$	9,497	\$	96,056
Pre-tax income	\$	2,722	\$	1,127	\$	1,609	\$	3,177	\$	1,152	\$	(349)	\$	9,438
Pre-tax income margin		9.3%		6.6%	6	8.39	6	18.99	6	27.99	6	-3.7%	,	9.8%

NM - Not Meaningful

^{*} See IBM s Form 10-K dated February 28, 2006, Form 8-K submitted on January 17, 2006 and the applicable Form 10-Qs for the respective periods, for previously reported amounts. Internal revenue for the two Global Services segments reflects inter-segment activity between those segments.

Exhibit 2 (cont.)

Reclassified Management System Segment View

2005 By Quarter

(Dollars in millions)	Te	Global Servic Global chnology ervices]	egments Global Business Services		Systems & Technology Group		Software	Global Financing	Personal Computing Division	\$	Total Segments
QUARTER ENDED DECEMBER 31, 2005:												
External revenue	\$	8,020	\$	3,980	\$	6,849	\$	4,901	\$ 603		\$	24,353
Internal revenue		467		307		355		556	493			2,178
Total revenue	\$	8,487	\$	4,287	\$	7,204	\$	5,457	\$ 1,096		\$	26,531
Pre-tax income	\$	1,104	\$	406	\$	1,209	\$	1,935	\$ 491		\$	5,145
Revenue Y-T-Y change		-3.4%		-10.99	6	6.99	6	0.9%	2.6%	NM		-11.0%
Pre-tax income Y-T-Y change		27.3%		-1.59	6	16.99	6	20.1%	18.9%	NM		17.7%
Pre-tax income margin		13.0%		9.59	6	16.89	6	35.5%	44.8%	NM		19.4%
QUARTER ENDED SEPTEMBER 30, 2005:												
External revenue	\$	7,787	\$	3,910	\$	4,988	\$	4.059	\$ 599		\$	21,343
Internal revenue	Ψ	526	Ψ	335	Ψ	268	Ψ	486	289		Ψ	1.904
Total revenue	\$	8,313	\$	4,245	\$	5,256	\$		\$ 888		\$	23.247
Pre-tax income	\$	871	\$	288	\$	365	\$,	\$ 363		\$	3,017
Revenue Y-T-Y change		3.1%		1.19	7_	6.4%	7 _	6.1%	-5.8%	NM		-7.7%
Pre-tax income Y-T-Y change		11.8%		29.79		-0.89		30.3%	6.5%	NM		17.0%
Pre-tax income margin		10.5%		6.89		6.9%		24.9%	40.9%	NM		13.0%
QUARTER ENDED JUNE 30, 2005:												
External revenue	\$	7,872	\$	4,129	\$	4,855	\$,		\$ 557	\$	22,089
Internal revenue		535		374		254		474	275	7		1,919
Total revenue	\$	8,407	\$	4,503	\$	5,109	\$,		\$ 564	\$	24,008
Pre-tax income	\$	(16)	\$	(68)	\$	269	\$	909	\$ 338	\$ (149)	\$	1,283
Revenue Y-T-Y change		6.2%		5.09	6	3.79	6	9.1%	-4.6%	NM		-3.7%
Pre-tax income Y-T-Y change		NM		NM		-50.29	6	10.3%	-0.3%	NM		-51.0%
Pre-tax income margin		-0.2%		-1.5%	6	5.39	6	20.1%	37.8%	-26.49	%	5.3%
QUARTER ENDED MARCH 31, 2005:												
External revenue	\$	7,822	\$	3,887	\$	4,289	\$	3,814	\$ 579	\$ 2,319	\$	22,710
Internal revenue	ψ	574	φ	323	φ	241	φ	463	449	3 2,319 26	φ	2,076
memai revenue		314		343		∠+1		403	111 7	20		2,070

Total revenue	\$ 8,396	\$ 4,210 \$	4,530 \$	4,277 \$	1,028 \$	2,345 \$	24,786
Pre-tax income	\$ 660	\$ 160 \$	40 \$	805 \$	391 \$	(16) \$	2,040
Revenue Y-T-Y change	9.2%	-1.6%	1.5%	4.1%	8.8%	-2.1%	3.8%
Pre-tax income Y-T-Y change	3.3%	-19.6%	-61.2%	13.1%	7.1%	57.9%	3.0%
Pre-tax income margin	7.9%	3.8%	0.9%	18.8%	38.0%	-0.7%	8.2%

NM-Not Meaningful

^{*} See IBM s Form 10-K dated February 28, 2006, Form 8-K submitted on January 17, 2006 and the applicable Form 10-Qs for the respective periods, for previously reported amounts. Internal revenue for the two Global Services segments reflects inter-segment activity between those segments.

Exhibit 3

Reclassified Management System Segment View without Incremental 2Q 2005 Restructuring Charges*

2005 by Quarter

(Dollars in millions)	G Tecl			Segments Global Business Services		Systems & Technology Group		oftware	Global Financing			ersonal ystems		
FOR THE YEAR ENDED DECEMBER 31, 2005:														
Pre-tax income	\$	2,619	\$	786	\$	1,883	\$	4,779	\$	1,583	\$	(165)	\$	11,485
Incremental charges	_	686		451	_	130	_	93	_	13	_	(200)		1,373
Pre-tax income w/o incremental charges	\$	3,305	\$	1,237	\$	2,013	\$	4,872	\$	1,596	\$	(165)	\$	12,858
Pre-tax income Y-T-Y change w/o														
incremental charges		12.4%		11.9%		-1.69	6	21.4%	,	9.5%		NM		11.3%
Pre-tax income margin w/o incremental														
charges		9.8%)	7.2%		9.19	%	25.9%	'n	40.8%)	NM		13.0%
QUARTER ENDED DECEMBER 31,														
2005:														
Pre-tax income	\$	1,104	\$		\$	1,209	\$,	\$	491	\$		\$	5,145
Incremental charges		(10)		(4)				(1)						(15)
Pre-tax income w/o incremental charges	\$	1,094	\$	402	\$	1,209	\$	1,934	\$	491	\$		\$	5,130
Pre-tax income Y-T-Y change w/o														
incremental charges		26.2%)	-2.4%		16.99	6	20.0%	9	18.9%)	NM		17.3%
Pre-tax income margin w/o incremental charges		12.9%)	9.4%		16.89	%	35.4%	,	44.8%)	NM		19.3%
QUARTER ENDED SEPTEMBER 30, 2005:														
Pre-tax income	\$	871	\$	288	\$	365	\$	1,130	\$	363	\$		\$	3,017
Incremental charges		(13)		(4)				(2)		3				(16)
Pre-tax income w/o incremental charges	\$	858	\$	284	\$	365	\$	1,128	\$	366	\$		\$	3,001
Pre-tax income Y-T-Y change w/o														
incremental charges		10.1%)	27.9%		-0.89	6	30.1%	b	7.3%)	NM		16.4%
Pre-tax income margin w/o incremental charges		10.3%)	6.7%		6.99	%	24.8%	,	41.2%)	NM		12.9%
QUARTER ENDED JUNE 30, 2005:														
Pre-tax income	\$	(16)	\$	(68)	\$	269	\$	909	\$	338	\$	(149)	\$	1,283
Incremental charges		709		459		130		96		10				1,404
Pre-tax Income w/o Incremental charges	\$	693	\$	391	\$	399	\$	1,005	\$	348	\$	(149)	\$	2,687
Pre-tax income Y-T-Y change w/o														
incremental charges		5.8%)	43.8%		-26.19	6	22.0%	,	2.7%)	NM		2.6%
Pre-tax income margin w/o incremental		9.20		9.707		7.90	7	22.20	,	20.00		26.40		11 207
charges		8.2%)	8.7%		7.89	0	22.2%	0	38.9%)	-26.4%		11.2%
QUARTER ENDED MARCH 31, 2005:														
Pre-tax income	\$	660	\$	160	\$	40	\$	805	\$	391	\$	(16)	\$	2.040
Incremental charges	Ψ	300	Ψ	100	Ψ	10	Ψ	005	Ψ	371	Ψ	(10)	Ψ	2,010
Pre-tax income w/o incremental charges	\$	660	\$	160	\$	40	\$	805	\$	391	\$	(16)	\$	2,040

Pre-tax income Y-T-Y change w/o							
incremental charges	3.3%	-19.6%	-61.2%	13.1%	7.1%	57.9%	3.0%
Pre-tax income margin w/o incremental							
charges	7.9%	3.8%	0.9%	18.8%	38.0%	-0.7%	8.2%

NM - Not Meaningful

^{*} Incremental restructuring charges are in addition to the company s normal rebalancing activity. See IBM s Form 10-K dated February 28, 2006, Form 8-Ks dated January 17, 2006 and the applicable Form 10-Qs for the respective periods, for previously reported amounts and management s rationale for presenting results without incremental restructuring charges.

Exhibit 4

Reclassified Global Services Segment External Revenue*

2005 and 2004

(Unaudited)

(Dollars in millions)	F	'ull Year 2005	Full Year 2004
Global Technology Services Revenue:	\$	31,501	\$ 30,082
Strategic Outsourcing		16,522	15,957
Integrated Technology Services		7,538	7,441
Business Transformation Outsourcing		1,573	988
Maintenance		5,868	5,696
Global Business Services Revenue	\$	15,906	\$ 16,201

^{*} See IBM s Form 10-K dated February 28,2006 and the applicable Form 10-Q for the respective periods, for previously reported amounts.

Reclassified Global Services Segment External Revenue*

2005 and 2004 By Quarter

(Dollars in millions)	1Q05	20 2Q05	3Q05	4Q05	1Q04	20 2Q04	04	3Q04	2	4Q04
Global Technology Services										
Revenue:	\$ 7,822	\$ 7,872	\$ 7,787	\$ 8,020 \$	7,087	\$ 7,352	\$	7,465	\$	8,178
Strategic Outsourcing	4,239	4,105	4,049	4,129	3,793	3,890		3,982		4,292
Integrated Technology Services	1,801	1,899	1,854	1,984	1,699	1,811		1,832		2,099
Business Transformation Outsourcing	333	390	418	432	172	248		246		322
Maintenance	1,449	1,478	1,466	1,475	1,423	1,403		1,405		1,465
Global Business Services Revenue	\$ 3,887	\$ 4,129	\$ 3,910	\$ 3,980 \$	3,954	\$ 3,939	\$	3,863	\$	4,445

^{*} See IBM s Form 10-K dated February 28, 2006, and the applicable Form 10-Q for the respective periods, for previously reported amounts.