

Linens Holding Co.  
Form 10-Q  
November 14, 2006

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended September 30, 2006

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934

Commission file numbers: 333-135646-12  
001-12381  
333-135646-11

**LINENS HOLDING CO.**

**LINENS N THINGS, INC.**

**LINENS N THINGS CENTER, INC.**

(Exact names of registrants as specified in their charters)

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**Delaware**  
**Delaware**  
**California**  
(States or other jurisdictions of  
incorporation or organization)

**20-4192917**  
**22-3463939**  
**59-2740308**  
(I.R.S. Employer  
Identification Nos.)

**6 Brighton Road, Clifton, New Jersey 07015**

(Address of principal executive offices) (Zip Code)

**(973) 778-1300**

(Registrants telephone number, including area code)

Indicate by check mark whether the registrants (1) have filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) have been subject to such filing requirements for the past 90 days:

Yes  No

Indicate by check mark whether the registrants are large accelerated filers, accelerated filers, or non-accelerated filers. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer  Accelerated Filer  Non-accelerated filer

Indicate by check mark whether the registrants are a shell company (as defined in Rule 12b-2 of the Act):

Yes  No

As of October 31, 2006, there were 13,053,000 shares of Linens Holding Co. common stock, \$0.01 par value, outstanding; 1,000 shares of Linens n Things, Inc. common stock, \$0.01 par value, outstanding; and 100 shares of Linens n Things Center, Inc. common stock, no par value, outstanding.

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### EXPLANATORY NOTE

On November 7, 2005, Linens Merger Sub Co. was formed by affiliates of Apollo Management, L.P., and National Realty & Development Corp. and Silver Point Capital Fund Investments LLC (collectively, the Sponsors ) to serve as a holding company. On February 14, 2006, Linens Merger Sub Co. merged with and into Linens n Things, Inc. in the merger described in Note 1 to the Unaudited Condensed Consolidated Financial Statements included in this report (the Merger ), and Linens n Things, Inc., as the surviving corporation, became a wholly-owned subsidiary of Linens Holding Co. (the Company ). The merger was financed in part by the issuance of \$650 million aggregate principal amount of Senior Secured Floating Rate Notes (the Notes ) due 2014 of Linens n Things, Inc. and Linens n Things Center, Inc., a wholly owned subsidiary of Linens n Things, Inc. The Notes are guaranteed by the Company and each of its domestic subsidiaries (other than Linens n Things, Inc. and Linens n Things Center, Inc.). This report also contains the condensed consolidated financial statements of the Company s predecessor entity, Linens n Things, Inc. and Subsidiaries, as of October 1, 2005 and December 31, 2005, and for the thirteen and thirty-nine weeks ended October 1, 2005 and the period January 1 to February 13, 2006. The accompanying Condensed Consolidated Financial Statements are those of Linens Holding Co. and its subsidiaries. The Company has not presented separate financial statements for Linens n Things, Inc. and its subsidiaries or Linens n Things Center, Inc. and its subsidiaries (collectively, the issuers as described in Note 15) because management has determined that the differences in such financial statements are minor. Unless the context requires otherwise, we, us, our, or the Company refer to Linens Holding Co. and its subsidiaries and, for periods prior to February 14, 2006, our predecessor and its subsidiaries.

### FORWARD-LOOKING STATEMENTS

This report may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 (Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934) with respect to our financial condition, results of operations and business that is not historical information. All statements, other than statements of historical fact, included in this report are forward-looking statements. In particular, statements that the Company makes relating to its overall volume trends, industry forces, margin trends, anticipated capital expenditures and its strategies are forward-looking statements. When used in this document, the words believe, expect, anticipate, intend, estimate, project, plan, and similar expressions, as well as future or conditional verbs such as will, should, would and could, intended to identify forward-looking statements.

These statements are based on assumptions and assessments made by the Company s management in light of its experience and its perception of historical trends, current conditions, expected future developments and other factors it believes to be appropriate. The Company believes there is a reasonable basis for our expectations and beliefs, but they are inherently uncertain, we may not realize our expectations and our beliefs may not prove correct. Any forward-looking statements are not guarantees of the Company s future performance and are subject to risks and uncertainties that could cause actual results, developments and business decisions to differ materially from those described or implied by any such forward-looking statements. The Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise. Such factors include, without limitation: general economic conditions; changes in the retailing environment and consumer spending habits; inclement weather and natural disasters; competition from existing and potential competitors; the amount of merchandise markdowns; loss or retirement of key members of management; increases in the costs of borrowings and unavailability of additional debt or equity capital; impact of our substantial indebtedness on our operating income and our ability to grow; the cost of labor; labor disputes; increased healthcare benefit costs; other costs and expenses; and other important factors that could cause actual results to differ materially from those described or implied by the forward-looking statements contained in this report.

## PART I FINANCIAL INFORMATION

## Item 1. Financial Statements

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In thousands) (Unaudited)

	Thirteen Weeks Ended September 30, 2006 (Successor Entity)	October 1, 2005 (Predecessor Entity)
<b>Net sales</b>	<b>\$ 658,155</b>	<b>\$ 629,268</b>
Cost of sales, including buying and distribution costs	388,579	370,953
<b>Gross profit</b>	<b>269,576</b>	<b>258,315</b>
Selling, general and administrative expenses	287,752	255,508
<b>Operating (loss) income</b>	<b>(18,176 )</b>	<b>2,807</b>
Interest income	(18 )	(54 )
Interest expense	23,572	1,216
Interest expense, net	23,554	1,162
<b>(Loss) income before (benefit) provision for income taxes</b>	<b>(41,730 )</b>	<b>1,645</b>
(Benefit) provision for income taxes	(14,355 )	621
<b>Net (loss) income</b>	<b>\$ (27,375 )</b>	<b>\$ 1,024</b>

*See accompanying Notes to Unaudited Condensed Consolidated Financial Statements*

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In thousands) (Unaudited)

	February 14 to September 30, 2006 (Successor Entity)	January 1 to February 13, 2006 (Predecessor Entity)	Thirty-nine Weeks Ended October 1, 2005 (Predecessor Entity)
<b>Net sales</b>	\$ 1,577,583	\$ 284,971	\$ 1,773,531
Cost of sales, including buying and distribution costs	951,007	180,675	1,041,880
<b>Gross profit</b>	<b>626,576</b>	<b>104,296</b>	<b>731,651</b>
Selling, general and administrative expenses	705,705	174,138	743,364
<b>Operating loss</b>	<b>(79,129 )</b>	<b>(69,842 )</b>	<b>(11,713 )</b>
Interest income	(137 )	(668 )	(678 )
Interest expense	55,404		3,301
Interest expense (income), net	55,267	(668 )	) 2,623
<b>Loss before benefit for income taxes</b>	<b>(134,396 )</b>	<b>(69,174 )</b>	<b>(14,336 )</b>
Benefit for income taxes	(50,322 )	(21,270 )	) (5,354 )
<b>Net loss</b>	<b>\$ (84,074 )</b>	<b>\$ (47,904 )</b>	<b>\$ (8,982 )</b>

*See accompanying Notes to Unaudited Condensed Consolidated Financial Statements*

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In thousands, except share amounts)(Unaudited)

	Successor Entity September 30, 2006	Predecessor Entity December 31, 2005	October 1, 2005
<b>Assets</b>			
Current assets:			
Cash and cash equivalents	\$ 11,394	\$ 158,158	\$ 37,608
Accounts receivable	33,886	43,561	50,369
Inventories	999,316	787,283	863,100
Prepaid expenses and other current assets	66,788	17,425	41,587
Current deferred taxes	11,146	2,033	834
<b>Total current assets</b>	<b>1,122,530</b>	<b>1,008,460</b>	<b>993,498</b>
Property and equipment, net of accumulated depreciation of \$74,339, \$464,496 and \$446,362 at September 30, 2006, December 31, 2005 and October 1, 2005, respectively	572,500	612,247	601,261
Identifiable intangible assets, net	155,361	1,301	1,352
Goodwill	277,152	18,126	18,126
Deferred financing cost and other noncurrent assets, net	35,218	10,700	11,799
<b>Total assets</b>	<b>\$ 2,162,761</b>	<b>\$ 1,650,834</b>	<b>\$ 1,626,036</b>
<b>Liabilities and Shareholders Equity</b>			
Current liabilities:			
Accounts payable	\$ 331,667	\$ 267,582	\$ 279,411
Accrued expenses and other current liabilities	155,136	199,024	167,685
Current deferred taxes		4,401	3,917
Short-term borrowings	225,934		30,000
<b>Total current liabilities</b>	<b>712,737</b>	<b>471,007</b>	<b>481,013</b>
Senior secured notes and other long-term debt, net of current portion	652,028	2,076	2,094
Noncurrent deferred income taxes	180,862	54,416	65,780
Other long-term liabilities	48,512	273,472	272,697
<b>Total liabilities</b>	<b>1,594,139</b>	<b>800,971</b>	<b>821,584</b>
<b>Shareholders equity:</b>			
Preferred stock of Predecessor Entity, \$0.01 par value; 1,000,000 shares authorized; none issued and outstanding			
Common stock of Predecessor Entity, \$0.01 par value; 135,000,000 shares authorized; 45,653,954 shares issued and 45,389,975 shares outstanding at December 31, 2005; and 45,628,964 shares issued and 45,369,460 shares outstanding at October 1, 2005		457	456
Common stock of Successor Entity, \$0.01 par value; 15,000,000 shares authorized; 13,053,000 shares issued and outstanding at September 30, 2006	131		
Additional paid-in capital	651,636	376,730	376,156
Retained (deficit) earnings	(84,074)	) 476,896	431,932
Accumulated other comprehensive income	929	3,287	3,300
Treasury stock of Predecessor Entity, at cost; 263,979 shares at December 31, 2005; and 259,504 shares at October 1, 2005		(7,507)	) (7,392)
<b>Total shareholders equity</b>	<b>568,622</b>	<b>849,863</b>	<b>804,452</b>
<b>Total liabilities and shareholders equity</b>	<b>\$ 2,162,761</b>	<b>\$ 1,650,834</b>	<b>\$ 1,626,036</b>

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*See accompanying Notes to Unaudited Condensed Consolidated Financial Statements*



**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In thousands) (Unaudited)

	Successor Entity	Predecessor Entity	Thirty-nine Weeks Ended October 1, 2005
	February 14 to September 30, 2006	January 1 to February 13, 2006	
<b>Cash flows from operating activities:</b>			
Net loss	\$ (84,074 )	\$ (47,904 )	\$ (8,982 )
Adjustments to reconcile net loss to net cash used in operating activities:			
Depreciation and amortization	80,215	12,642	66,216
Deferred income taxes	(33,546 )	(6,646 )	782
Share-based compensation	3,363	12,484	818
Amortization of deferred financing charges	2,725	43	559
Loss on sale and disposals of property and equipment	416		625
Loss on fixed asset impairment writedown			1,452
Changes in assets and liabilities, net of effect of acquisition:			
Decrease (increase) in accounts receivable	12,047	(2,240 )	(24,476 )
Increase in inventories	(177,910 )	(31,886 )	(145,922 )
Increase in prepaid expenses and other current assets	(37,579 )	(12,153 )	(4,204 )
Decrease (increase) in identifiable intangible assets, goodwill, deferred financing cost and other noncurrent assets, net	398	9,580	(2,886 )
Increase in accounts payable	56,077	7,244	32,815
Decrease in accrued expenses and other liabilities, net	(33,878 )	(6,310 )	(28,123 )
<b>Net cash used in operating activities</b>	<b>(211,746 )</b>	<b>(65,146 )</b>	<b>(111,326 )</b>
<b>Cash flows from investing activities:</b>			
Acquisition of the Company, net of cash acquired(1)	(1,205,502 )		
Additions to property and equipment	(41,138 )	(7,776 )	(88,994 )
Proceeds from sale of property and equipment	3,100		
<b>Net cash used in investing activities</b>	<b>(1,243,540 )</b>	<b>(7,776 )</b>	<b>(88,994 )</b>
<b>Cash flows from financing activities:</b>			
Issuance of common stock to Linens Investors LLC and others	650,650		
Issuance of floating rate notes	650,000		
Financing and direct acquisition costs	(59,254 )		
Premium paid for derivative financial instrument	(700 )		
Issuance of common stock under stock incentive plans			3,081
Federal tax benefit from common stock issued under stock incentive plans		4,298	447
Increase in short-term borrowings	225,934		30,000
Decrease (increase) in treasury stock		674	(130 )
<b>Net cash provided by financing activities</b>	<b>1,466,630</b>	<b>4,972</b>	<b>33,398</b>
Effect of exchange rate changes on cash and cash equivalents	50	125	521
Net increase (decrease) in cash and cash equivalents	11,394	(67,825 )	(166,401 )
<b>Cash and cash equivalents at beginning of period</b>		<b>158,158</b>	<b>204,009</b>
<b>Cash and cash equivalents at end of period</b>	<b>\$ 11,394</b>	<b>\$ 90,333</b>	<b>\$ 37,608</b>
<b>Cash paid during the year for:</b>			
Interest (net of amounts capitalized)(2)	\$ 35,397	\$ 135	\$ 3,249
Income taxes	\$ 38,629	\$ 57	\$ 32,062

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**Non-cash transaction:**

Unrealized loss on hedge arrangements	\$	898	\$	\$
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(1)

In connection with the Merger, net cash settlements of approximately \$20.0 million and \$4.4 million for stock options and restricted stock units, respectively, are included in Acquisition of the Company, net of cash acquired.

(2)

Excludes \$37,106 of deferred financing costs incurred in connection with the Merger. Such costs are being charged-off to interest expense over the life of the related financing commitments.

*See accompanying Notes to Unaudited Condensed Consolidated Financial Statement*

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**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)  
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**1. Acquisition of Linens n Things, Inc. by Linens Holding Co.**

On November 8, 2005, Linens Merger Sub Co. and its parent company, Linens Holding Co. (the Company), entered into an Agreement and Plan of Merger with Linens n Things, Inc. governing a merger (the Merger) pursuant to which each share of common stock of Linens n Things, Inc. (other than shares held in treasury or owned by Linens Merger Sub Co., its parent company or any affiliate of Linens Merger Sub Co. and other than shares held by stockholders who properly demanded and perfected appraisal rights) would be converted into the right to receive \$28.00 in cash, without interest, for aggregate consideration of approximately \$1.3 billion. The Merger was structured as a reverse subsidiary merger, and on February 14, 2006 Linens Merger Sub Co. was merged with and into Linens n Things, Inc., with Linens n Things, Inc. as the surviving corporation. As the surviving corporation in the Merger, Linens n Things, Inc. assumed by operation of law all of the rights and obligations of Linens Merger Sub Co., including \$650 million aggregate principal amount of Senior Secured Floating Rate Notes (the Notes) due 2014 of Linens n Things, Inc. and Linens n Things Center, Inc. (collectively, the Issuers) and the related indenture. Linens n Things Center, Inc., a direct wholly owned subsidiary of Linens n Things, Inc., is a co-issuer of the Notes.

Affiliates of Apollo Management, L.P., National Realty & Development Corp. and Silver Point Capital Fund Investments LLC (the Sponsors) collectively contributed approximately \$648 million as equity to Linens Merger Sub Co. immediately prior to the Merger.

The Sponsors financed the purchase of Linens n Things, Inc. and paid related fees and expenses through the offering of the Notes, the equity investment described above and excess cash on hand at Linens n Things, Inc. Linens n Things, Inc. did not draw on its new asset-based revolving credit facility at closing.

These transactions, including the Merger and payment of any costs related to these transactions, are collectively referred to herein as the Transactions. In connection with the Transactions, Linens n Things, Inc. incurred significant indebtedness and became highly leveraged.

Immediately following the Merger, Linens n Things, Inc. became a wholly owned subsidiary of Linens Holding Co. Linens Holding Co. is an entity that was formed in connection with the Transactions and has no assets or liabilities other than the shares of Linens Merger Sub Co. and its rights and obligations under and in connection with the merger agreement with Linens n Things, Inc. and the equity commitment letters and debt financing commitment letters provided in connection with the Transactions.

The closing of the Merger occurred simultaneously with:

- the closing of the Note offering;
- the closing of Linens n Things, Inc.'s new \$600 million asset-based revolving credit facility;
- the termination of Linens n Things, Inc.'s existing \$250 million unsecured revolving credit facility and CAD \$40 million unsecured credit facility agreements; and
- the equity investments described above.

The consummation of the Notes offering was conditioned upon the consummation of the Merger, the closing of Linens n Things, Inc.'s new asset-based revolving credit facility and the equity investments described above, all of which were completed on February 14, 2006.

The Notes bear interest at a per annum rate equal to LIBOR plus 5.625%, which is paid every three months on January 15, April 15, July 15 and October 15, commencing April 15, 2006. The interest rate on the Notes is reset quarterly. The Notes mature on January 15, 2014.

On July 7, 2006 the Issuers entered into a zero cost interest rate collar agreement (the Collar Agreement) to hedge the cash flows associated with the LIBOR component of the interest rate on the Notes. On July 7, 2006 the Issuers also purchased a one-year forward-starting interest rate cap agreement (the Cap Agreement) which takes effect on



**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)  
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

January 15, 2008 (see Note 12 to the Unaudited Condensed Consolidated Financial Statements for disclosures regarding these derivatives).

The Notes are fully and unconditionally guaranteed, jointly and severally, on a senior basis by the Company and by each of the Company's direct and indirect subsidiaries (other than the Issuers) that guarantee Linens n Things, Inc.'s new asset-based revolving credit facility except for its Canadian subsidiaries (collectively, the Note Guarantors).

All obligations under the Notes, and the guarantees of those obligations, are secured, by first-priority liens, subject to permitted liens, on all of the Company's, the Issuers' and the Note Guarantors' equipment, intellectual property rights and related general intangibles and the capital stock of the Issuers and certain of the subsidiaries.

The lien on capital stock may be released under certain circumstances. As a result of the filing and effectiveness of a registration statement on Form S-4 with the SEC with respect to the Notes, the Issuers and the Note Guarantors became subject to applicable SEC rules with respect to information required to be included in the prospectus in the registration statement. To the extent that the securities of any Issuer or Guarantor constitute collateral for the Notes and the value of the securities equals or exceeds 20% of the principal amount, or \$130 million of the Notes, separate financial statements of the Issuer or Guarantor would be required under these SEC rules to be included in the Company's SEC filings. The indenture that governs the Notes provides, however, with respect to any direct or indirect subsidiary of Linens n Things, Inc., that the securities of the subsidiary are released from the lien on capital stock on the date that the lien triggers this separate financial statement requirement. Accordingly, for any subsidiary with securities that equal or exceed the 20% threshold, the lien on the capital stock securing the Notes has been released with respect to those securities. The lien on the capital stock of Linens n Things, Inc. remains in place.

The Notes and guarantees are also secured by second-priority liens, subject to permitted liens, on all of the Issuers' and the Note Guarantors' inventory, accounts receivable, cash, securities and other general intangibles.

If the Issuers sell certain assets or experience specific kinds of changes in control, the Issuers must offer to repurchase the Notes. The Issuers may, at their option, redeem the Notes at any time on or after January 15, 2008 at pre-determined prices. Prior to January 15, 2008, the Issuers may, at their option, redeem up to 35% of the Notes with the proceeds of certain sales of its equity or of its subsidiaries. Prior to January 15, 2008, the Issuers may, at their option, redeem the Notes at a price equal to 100% of the principal amount of the Notes plus a make-whole premium amount which cannot be quantified as it is dependent on factors that are not yet determinable.

Linens n Things, Inc.'s new asset-based revolving credit facility (the Credit Facility) provides senior secured financing of up to \$600 million, subject to a borrowing base. The borrowing base is a formula based on certain eligible inventory and receivables, minus certain reserves. A portion of the Credit Facility, not to exceed \$40 million, is also available to Linens n Things Canada Corp. subject to the Canadian borrowing base. The Credit Facility requires the Company to comply with financial ratio maintenance covenants if the excess availability under the Credit Facility, at any time, does not exceed \$75 million and also contains certain customary affirmative covenants and events of default. The principal amount outstanding of the loans under the Credit Facility, plus interest accrued and unpaid thereon, will be due and payable in full at maturity, five years from February 14, 2006, the date of closing of the Transactions.

All obligations under the Credit Facility are unconditionally guaranteed by the Company and certain of its existing and future domestic subsidiaries. All obligations under the Credit Facility, and the guarantees of those obligations, are secured, subject to certain exceptions, by substantially all of the assets of the borrowers, consisting of Linens n Things, Inc., Linens n Things Center, Inc. and Linens n Things Canada Corp. (collectively, the Borrowers), and the subsidiary guarantors, including: (i) a first-priority security interest in inventory, accounts receivable, cash, securities and other general intangibles; and (ii) a second-priority security interest in equipment, intellectual property rights and related general intangibles and all of the capital stock of Linens n Things, Inc. and the capital stock of certain subsidiaries.

Borrowings under the Credit Facility bear interest at a rate equal to, at the Borrowers' option, either (a) an alternate base rate determined by reference to the higher of (1) the base rate in effect on such day and (2) the federal funds effective rate plus 0.50% or (b) a LIBOR rate, with respect to any Eurodollar borrowing, determined by reference to the costs of funds for U.S. dollar deposits for the interest period relevant to such borrowing adjusted for certain

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)  
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

additional costs, in each case plus an applicable margin. The initial applicable margin for borrowings under the Credit Facility is 0% with respect to alternate base rate borrowings and 1.50% with respect to LIBOR borrowings. After the delivery of the financial statements for the first full fiscal quarter after the closing date, the applicable margin for borrowings under the Credit Facility will be subject to adjustment based on the excess availability under the Credit Facility. In addition to paying interest on outstanding principal under the Credit Facility, the Borrowers are required to pay a commitment fee, initially 0.375% per annum, in respect of the unutilized commitments thereunder. After the delivery of financial statements for the first full fiscal quarter after the closing date, the commitment fee will be subject to adjustment based on the excess availability under the Credit Facility. The Borrowers must also pay customary letter of credit fees and agency fees. The Borrowers initiated borrowings under its Credit Facility on February 23, 2006 to meet its operational working capital needs. As of September 30, 2006 the applicable margin for borrowings under the Credit Facility and the commitment fee in respect of the unutilized commitments thereunder remained at the initial levels established.

As a result of the Merger, all of Linens n Things, Inc. s issued and outstanding capital stock was acquired by Linens Holding Co. At such time, investment funds associated with or designated by the Sponsors acquired approximately 99.7% of the common stock of Linens Holding Co. through an investment vehicle controlled by Apollo Management V, L.P., or one of its affiliates, and Robert J. DiNicola, the new Chairman and Chief Executive Officer of Linens n Things, Inc., acquired the remaining 0.3% at the same price paid by the sponsors.

Upon consummation of the Transactions, Linens n Things, Inc. delisted its shares of common stock from the New York Stock Exchange (the NYSE ) and deregistered under Section 12 of the Securities Exchange Act of 1934. The last day of trading on the NYSE was February 14, 2006.

Total fees and expenses related to the Transactions were approximately \$108 million, consisting of approximately \$48 million of pre-merger transaction cost incurred by the Company s predecessor entity, Linens n Things, Inc., \$23 million of direct acquisition costs of the Company and \$37 million of deferred financing costs. Such fees include commitment, placement, financial advisory and other transaction fees as well as legal, accounting and other professional fees. The direct acquisition costs were included in the purchase price and is a component of goodwill. Deferred financing costs of approximately \$11 million relates to the credit facility, which are amortized over five years on a straight-line basis, and \$26 million relates to the Notes, which are amortized over eight years using the effective interest method.

The acquisition of Linens n Things, Inc. is being accounted for as a business combination using the purchase method of accounting, whereby the purchase price (including liabilities assumed) was allocated to the assets acquired based on their estimated fair market values at the date of acquisition. Independent third-party appraisers were engaged to assist management and perform valuations of certain of the tangible and intangible assets acquired.

The Company has allocated the purchase price based on the appraisal associated with the valuation of certain assets and liabilities. The Company does not believe that the appraisal or its estimate of certain contingencies will materially modify the preliminary purchase price allocation.

As a result of the consummation of the Transactions, a new entity ( successor entity ) was formed with an effective date of February 14, 2006, consisting of Linens Holding Co. and Subsidiaries. The condensed consolidated financial statements for the successor entity as of September 30, 2006, and for the 13-week period ended September 30, 2006 and for the period February 14 to September 30, 2006 show the operations of the successor entity, Linens Holding Co. and Subsidiaries. The condensed consolidated financial statements presented as of October 1, 2005 and December 31, 2005, and for the thirteen-week and thirty-nine-week periods ended October 1, 2005 and for the period January 1 to February 13, 2006 are shown under the predecessor entity caption, consisting of Linens n Things, Inc. and Subsidiaries.

As a result of the consummation of the Transactions, the condensed consolidated financial statements for the period after February 13, 2006 are presented on a different basis than that for the periods before February 14, 2006 as a result of the application of purchase accounting as of February 14, 2006 and therefore are not comparable.

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

A reconciliation of the preliminary purchase price adjustments recorded in connection with the Transactions is presented below (in thousands):

	Predecessor Entity February 13, 2006	Transaction Adjustments	Successor Entity February 14, 2006
<b>Assets</b>			
Current assets:			
Cash and cash equivalents	\$ 90,333	\$ (15,701 )	\$ 74,632
Accounts receivable	45,833		45,833
Inventories	819,600		819,600
Prepaid expenses and other current assets	29,499		29,499
Current deferred taxes	132		132
<b>Total current assets</b>	<b>985,397</b>	<b>(15,701 )</b>	<b>969,696</b>
Property and equipment, net	607,787	(57 )	607,730
Identifiable intangible assets, net	1,276	159,742	161,018
Goodwill	18,126	259,309	277,435
Deferred financing cost and other noncurrent assets, net	1,079	36,172	37,251
<b>Total assets</b>	<b>\$ 1,613,665</b>	<b>\$ 439,465</b>	<b>\$ 2,053,130</b>
<b>Liabilities and Shareholders Equity</b>			
Current liabilities:			
Accounts payable	\$ 274,997	\$	\$ 274,997
Accrued expenses and other current liabilities	195,467	39,388	(1) 234,855
Current deferred taxes	8,176		8,176
<b>Total current liabilities</b>	<b>478,640</b>	<b>39,388</b>	<b>518,028</b>
Senior secured notes and other long-term debt, net of current portion	2,068	650,000	652,068
Noncurrent deferred income taxes	42,094	152,892	194,986
Other long-term liabilities	270,455	(230,020)	(2) 40,435
<b>Total liabilities</b>	<b>793,257</b>	<b>612,260</b>	<b>1,405,517</b>
<b>Shareholders equity</b>	<b>820,408</b>	<b>(172,795 )</b>	<b>647,613</b>
<b>Total liabilities and shareholders equity</b>	<b>\$ 1,613,665</b>	<b>\$ 439,465</b>	<b>\$ 2,053,130</b>

(1) Represents an accrual for unpaid transaction expenses.

(2) Consists of the following purchase accounting adjustments:

Unfavorable leases	\$ 20,000
Deferred rents	(250,020 )
	\$ (230,020 )

As presented in the above table, the Company's assets and liabilities were adjusted to fair value as of the closing date of the Transactions, and the excess of the total purchase price over the fair value of the Company's net assets was allocated to goodwill. The following table presents an analysis of the change in goodwill.

(in thousands)	Amount
Balance at October 1, 2005 and December 31, 2005 (predecessor entity)	\$ 18,126 (1)

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Purchase accounting adjustments from preliminary allocation	259,309	
Balance at February 14, 2006 (successor entity)	277,435	
Pre-existing tax adjustments	(250	)
Pre-existing book adjustments, net	(618	)
Other foreign currency translation	585	
Balance at September 30, 2006 (successor entity)	\$	277,152

(1) The predecessor entity goodwill has been written-off in purchase accounting.

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**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

The unaudited pro forma results of operations provided below for the thirteen weeks and thirty-nine weeks ended September 30, 2006 and October 1, 2005 are presented as though the Transactions had occurred at the beginning of the periods presented, after giving effect to purchase accounting adjustments relating to depreciation and amortization of the revalued assets, interest expense associated with the Notes and the Credit Facility and other acquisition-related adjustments in connection with the Transactions. The pro forma results of operations are not necessarily indicative of the combined results that would have occurred had the Transactions been consummated at the beginning of the periods presented, nor are they necessarily indicative of future operating results.

(In Thousands)	Thirteen Weeks Ended September 30, 2006	October 1, 2005	Thirty-nine Weeks Ended September 30, 2006	October 1, 2005
Net sales	\$ 658,155	\$ 629,268	\$ 1,862,554	\$ 1,773,531
Loss before benefit for income taxes	\$ (41,730 )	\$ (31,739 )	\$ (174,907 )	\$ (110,964 )
Net loss	\$ (27,375 )	\$ (19,861 )	\$ (108,404 )	\$ (69,432 )

## 2. Basis of Presentation

The accompanying Condensed Consolidated Financial Statements are unaudited. In the opinion of management, the accompanying Condensed Consolidated Financial Statements contain all adjustments to present fairly the financial position of successor entity Linens Holding Co. and Subsidiaries and predecessor entity Linens n Things, Inc. and Subsidiaries, as of September 30, 2006 and October 1, 2005 and the results of operations and cash flows for the respective periods then ended as presented in the unaudited statements. The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Because of the seasonality of the specialty retailing business, operating results of the Company on a quarterly or interim basis may not be indicative of operating results for the full year.

These Condensed Consolidated Financial Statements should be read in conjunction with the audited Consolidated Financial Statements for the fiscal year ended December 31, 2005 included in the Company s predecessor entity s Annual Report on Form 10-K Equivalent for Linens n Things, Inc. posted on the Linens n Things, Inc. website on March 21, 2006 under Noteholder Information. All significant intercompany accounts and transactions have been eliminated.

Certain prior period amounts have been reclassified to conform to the current period s presentation.

The accompanying Condensed Consolidated Financial Statements are those of Linens Holding Co. and its subsidiaries. The Company has not presented separate financial statements for Linens n Things, Inc. and its subsidiaries or Linens n Things Center, Inc. and its subsidiaries (collectively, the issuers as described in Note 15) because management has determined that the differences in such financial statements are minor.

## 3. Stock-based Compensation

On January 1, 2006, the Company adopted Statement of Financial Accounting Standards ( SFAS ) No. 123 (Revised 2004), Share-Based Payment ( SFAS No. 123 (Revised 2004) ), requiring the recognition of compensation cost for all equity classified awards granted, modified or settled after the effective date and for the unvested portion of awards outstanding as of the effective date using the fair-value measurement method. SFAS No. 123 (Revised 2004) revises SFAS No. 123, Accounting for Stock-Based Compensation, and supersedes Accounting Principles Board ( APB ) Opinion No. 25, Accounting for Stock Issued to Employees.

The Company recognizes the cost of all time-based employee stock options on a straight-line attribution basis and the cost of all performance-based employee stock options on an accelerated basis in accordance with Financial Accounting Standards Board Interpretation No. 28, Accounting for Stock Appreciation Rights and Other Variable Stock Option or Award Plans over their respective vesting periods, net of estimated forfeitures. The Company has selected the modified prospective method of transition; accordingly, prior periods have not been restated. Prior to



**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

adopting SFAS No. 123 (Revised 2004), the Company applied the recognition and measurement principles of APB Opinion No. 25 and related interpretations. All employee stock options were granted at or above the grant date market price. Accordingly, the Company did not recognize compensation expense for stock option grants. Restricted stock units granted at fair market value at the date of grant are amortized over specified vesting periods in the accompanying Condensed Consolidated Financial Statements.

**Share-based Compensation Plans Predecessor Entity**

Prior to the completion of the Merger, the Company granted stock options and restricted stock units for a fixed number of shares to employees and directors under share-based compensation plans. The exercise prices of the stock options were equal to the fair market value of the underlying shares at the date of grant. Compensation expense for restricted stock awards was measured at fair value on the date of grant based on the number of shares granted and the quoted market price of the Company's common stock. Such value was recognized as expense over the vesting period of the award adjusted for actual forfeitures.

Upon completion of the Merger and in accordance with the terms of the stock plans, all of the outstanding stock options became fully vested and immediately exercisable. Each option was exercised, equal to the excess of \$28.00 over the underlying stock option exercise price, less applicable withholding taxes. Each restricted stock unit award was exercised at \$28.00 in cash, without interest, less applicable withholding taxes.

The following is a summary of activity under the stock option plans that were in effect upon adoption of SFAS 123 (Revised 2004) through the effective date of the Merger, when all of the stock options and restricted stock units were exercised:

Plan	Predecessor Entity Outstanding at January 1, 2006	Exercised	Outstanding at February 14, 2006
<b>Stock options</b>			
1996 Plan	1,151,673	1,151,673	
Directors Plan	48,800	48,800	
2000 Plan	1,463,796	1,463,796	
Broad-based Equity Plan	1,470,638	1,470,638	
2004 Plan	1,246,690	1,246,690	
New Hire Authorization	450,000	450,000	
<b>Total options outstanding</b>	<b>5,831,597</b>	<b>5,831,597</b>	
Weighted average exercise price per option	\$ 25.20	\$ 25.20	
Weighted average remaining contractual term per option	4.6 years		
<b>Options exercisable at period end:</b>			
Number of options			
Weighted average exercise price			
Weighted average remaining contractual term			
<b>Restricted stock units</b>			
2000 Plan	7,500	7,500	
Broad-based Equity Plan	9,850	9,850	
2004 Plan	118,066	118,066	
New Hire Authorization	20,000	20,000	
<b>Total units outstanding</b>	<b>155,416</b>	<b>155,416</b>	
Weighted average fair market value per unit at date of award	\$ 25.71	\$ 25.71	
Weighted average remaining contractual term for restrictions	2.9 years		



**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

The 2004 Stock Award and Incentive Plan (the 2004 Plan ) provided for the granting of options, restricted stock unit grants and other stock-based awards (collectively, awards ) to key employees and non-employee directors. The 2004 Plan replaced both the Company s 2000 Stock Award and Incentive Plan (the 2000 Plan ) and the Broad-Based Equity Plan. The 2000 Plan replaced both the Company s 1996 Incentive Compensation Plan (the 1996 Plan ) and the 1996 Non-Employee Directors Stock Plan (the Directors Plan ). Therefore, no future awards were made under the 2000 Plan, the Broad-Based Equity Plan, the 1996 Plan or the Directors Plan (collectively, the Prior Plans ), although outstanding awards under the Prior Plans continued to be in effect. The New Hire Authorization provided for the granting of awards as an inducement to a person being retained for employment by the Company.

Under the 2004 Plan, an aggregate of 4,000,000 shares (plus any shares under outstanding awards under the Prior Plans which become available for further grants) was authorized for issuance of awards. Under the New Hire Authorization, an aggregate of 500,000 shares was authorized.

Stock options under the 2004 Plan and the New Hire Authorization were granted with exercise prices at the fair market value of the underlying shares at the date of grant. The right to exercise options generally commenced one to five years after the grant date, and the options expired between five to ten years after the grant date. Restrictions on restricted stock unit grants lapsed over vesting periods of up to five years.

There were no share-based grants during the period January 1, 2006 to February 14, 2006 (predecessor entity). The weighted-average grant date fair value of options and restricted stock units granted during the thirteen weeks ended October 1, 2005 was \$8.12 and \$25.73, respectively. The weighted-average grant date fair value of options and restricted stock units granted during the thirty-nine weeks ended October 1, 2005 was \$8.44 and \$25.37, respectively.

The total intrinsic value of each stock option and restricted stock unit exercised due to the Merger was approximately \$20.0 million and \$4.4 million, respectively, for the period January 1, 2006 to February 14, 2006 (predecessor entity). The total intrinsic value of stock options exercised during the thirteen and thirty-nine weeks ended October 1, 2005 was approximately \$0.8 million and \$1.2 million, respectively. The total intrinsic value of restricted stock units converted into common stock during the thirteen and thirty-nine weeks ended October 1, 2005 was approximately \$6,000 and \$358,000, respectively.

The following is a summary of the activity for nonvested stock option grants and restricted stock unit awards as of February 14, 2006 and the changes for the period January 1, 2006 to February 14, 2006:

	Predecessor Entity Stock Options		Restricted Stock Units	
	Options	Fair Value(1)	Units	Fair Value(1)
Nonvested at January 1, 2006	1,064,620	\$ 10.59	155,416	\$ 25.71
Grants		\$		\$
Vested(2)	(1,060,940 )	\$ 10.59	(155,416 )	\$ 25.71
Cancelled	(3,680 )	\$ 11.12		\$
Nonvested at February 14, 2006		\$		\$

(1) Represents the weighted-average grant date fair value per share-based unit, using the Black-Scholes option-pricing model for stock options and the average high/low market price of the Company s common stock for restricted stock units.

(2) All of the share-based units became immediately vested on the date of the Merger.

The total fair value of stock options and restricted stock units vested during the period from January 1, 2006 to February 14, 2006 (predecessor entity) was approximately \$11.2 million and \$4.0 million, respectively. The total fair value of stock options vested during the thirteen and thirty-nine weeks ended October 1, 2005 was approximately \$0.4 million and \$1.5 million, respectively. The total fair value of restricted stock units vested during the thirteen and thirty-nine weeks ended October 1, 2005 was approximately \$6,000 and \$358,000, respectively.



**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

As of December 31, 2005, there was approximately \$9.3 million and \$3.2 million of total unrecognized compensation cost related to stock option grants and restricted stock unit awards, respectively, under the stock-based compensation plans. The consummation of the Merger accelerated the recognition of compensation cost, and, accordingly, all of this cost was included in selling, general and administrative expense in the Condensed Consolidated Statements of Operations in the period from January 1, 2006 to February 13, 2006 (predecessor entity).

The compensation cost that has been charged against income for restricted stock unit grants was approximately \$0.3 million and \$0.8 million for the thirteen weeks and thirty-nine weeks ended October 1, 2005. No compensation cost was recognized for stock option grants for the thirteen weeks and thirty-nine weeks ended October 1, 2005.

**Share-based Compensation Plans Successor Entity**

On February 14, 2006, the board of directors (the Board) and stockholders of Linens Holding Co. adopted the Linens Holding Co. Stock Option Plan (the Plan). The Plan provides employees or directors of the Company or its subsidiaries who are in a position to contribute to the long-term success of these entities, with options to acquire shares in the Company to aid in attracting, retaining and motivating persons of outstanding ability. The Plan was amended in March 2006 to increase the number of shares of common stock, par value \$0.01 per share, of Linens Holding (the Common Stock) available for issuance under the Plan to 1,157,298 shares.

As of September 30, 2006, 839,446 stock options were outstanding as detailed below:

	<b>Number of Stock Options Granted</b>
Grants under the Linens Holding Co. Stock Option Plan(1)	741,446
Grants approved by the Board and not included in the Plan(2)(3)(4)	53,000
Grants not included in the Plan to members of the Board in accordance with the Director Compensation Policy(5)	45,000
	<b>839,446</b>

(1) The stock options granted under the Plan to each optionee are equally divided between a Time Option and a Performance Option, as those terms are defined in the standard form of option grant letter. The stock options have an exercise price of \$50.00 per share, the estimated fair market value of the underlying shares at the date of grant, and expire seven years after the date of grant. Time Options become vested and exercisable in four equal installments on either (1) each of February 14, 2007, February 14, 2008, February 14, 2009, and February 14, 2010 with respect to 697,446 options initially granted March 27, 2006 or (2) on each of the first four anniversaries of the date of grant for subsequently-issued options. With respect to Performance Options and as provided for and defined in the standard form of grant letter, the stock options become vested and exercisable in two equal installments from a measurement date if, on such measurement date, the value per share equals or exceeds a target stock price.

(2) On March 23, 2006, the Board approved a grant to Robert J. DiNicola, the Chairman and Chief Executive Officer of Linens n Things, Inc., of a non-qualified stock option to purchase 40,000 shares of Common Stock outside of the Plan. These stock options have an exercise price of \$50.00 per share and are fully vested and immediately exercisable on the date of grant.

(3) On May 11, 2006, the Board approved a grant to F. David Coder, the Executive Vice President, Store Operations of Linens n Things, Inc., of a non-qualified stock option to purchase 3,000 shares of Common Stock outside of the Plan. These stock options have an exercise price of \$50.00 per share and are fully vested and immediately exercisable on the date of grant.

(4) On August 16, 2006, the Board approved a grant to George G. Golleher, a non-employee director of the Company and Linens n Things, Inc., of a non-qualified stock option to purchase 10,000 shares of Common Stock outside of the Plan. These stock options have an exercise price of \$50.00 per share and are fully vested and

immediately exercisable on the date of grant.

(5) On June 13, 2006, the Board adopted a policy for director compensation (the Director Compensation Policy ) effective April 1, 2006. Pursuant to the Director Compensation Policy, the Board Chairman and each non-employee director, upon first election or appointment to the Board, will receive a grant of non-qualified stock options to purchase a minimum of 5,000 shares of Common Stock outside of the Plan. On June 13, 2006, in accordance with the Director Compensation Policy, the Board also approved a grant of a non-qualified stock option to purchase 5,000 shares of Common Stock to each of eight Board members appointed to the Board in March 2006. These stock options have an exercise price of \$50.00 per share and are fully vested and immediately exercisable on the date of grant. On June 15, 2006 an additional grant of a non-qualified stock option to purchase 5,000 shares of Common Stock was approved upon the appointment of the Company's ninth and final Board member. These stock options have an exercise price of \$50.00 per share and are fully vested and immediately exercisable on the date of grant.

The following is a summary of share-based option activity for the period February 14, 2006 to September 30, 2006:

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**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

Successor Entity		Weighted Average Exercise Price	Weighted Average Remaining Contractual Term (years)
Options	Shares		
<b>Outstanding at February 14, 2006</b>		<b>\$</b>	
Options granted	737,446	50.00	
Exercised			
Canceled			
<b>Outstanding at April 1, 2006</b>	<b>737,446</b>	<b>\$ 50.00</b>	
Options granted	156,500	50.00	
Exercised			
Canceled	(88,500 )	50.00	
<b>Outstanding at July 1, 2006</b>	<b>805,446</b>	<b>\$ 50.00</b>	
Options granted	45,000	50.00	
Exercised			
Canceled	(11,000 )	50.00	
<b>Outstanding at September 30, 2006</b>	<b>839,446</b>	<b>\$ 50.00</b>	<b>6.52</b>
<b>Exercisable at September 30, 2006</b>	<b>98,000</b>	<b>\$ 50.00</b>	<b>6.54</b>

There are no provisions in the Plan for the issuance of restricted stock units.

The weighted-average grant date fair value of options granted during the thirteen week period ended September 30, 2006 was \$16.43. The weighted-average grant date fair value of options granted during the period February 14, 2006 to September 30, 2006 (successor entity) was \$17.34.

There were no stock option exercises during the period February 14, 2006 to September 30, 2006 (successor entity).

The following is a summary of the activity for nonvested stock option grants as of September 30, 2006 and the changes for the period February 14, 2006 to September 30, 2006:

	Successor Entity Stock Options	Fair Value(1)
	Options	\$
<b>Nonvested at February 14, 2006</b>		<b>\$</b>
Grants	737,446	17.43
Vested	(40,000 )	16.67
<b>Nonvested at April 1, 2006</b>	<b>697,446</b>	<b>\$ 17.47</b>
Grants	156,500	17.21
Vested	(48,000 )	16.79
Canceled	(88,500 )	17.47
<b>Nonvested at July 1, 2006</b>	<b>717,446</b>	<b>\$ 17.46</b>
Grants	45,000	16.43
Vested	(10,000 )	15.99
Canceled	(11,000 )	17.47

<b>Nonvested at September 30, 2006</b>	<b>741,446</b>	<b>\$ 17.42</b>
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(1) Represents the weighted-average grant date fair value per option, using the Monte Carlo simulation option-pricing model for Performance Options, and the Black-Scholes option-pricing model for Time Options.

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**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

The total fair value of stock options vested during the thirteen-week period ended September 30, 2006 was approximately \$0.2 million. The total fair value of stock options vested during the period February 14, 2006 to September 30, 2006 (successor entity) was approximately \$1.6 million.

As of September 30, 2006, there was approximately \$10.7 million of total unrecognized compensation cost related to stock option grants both under and outside the Plan. This cost is expected to be recognized over a remaining weighted-average period of 3.1 years. The compensation cost that has been charged against income for stock option grants was approximately \$1.0 million and \$3.4 million for the thirteen weeks ended September 30, 2006 and for the period February 14, 2006 to September 30, 2006 (successor entity), respectively, and was included in selling, general and administrative expense in the Condensed Consolidated Statements of Operations.

Prior to the adoption of SFAS 123 (Revised 2004) the Company used the Black-Scholes option-pricing model for estimating the fair value for all options granted. Beginning in the first quarter of 2006, the Company, with the assistance of an independent third party, used the Monte Carlo simulation option-pricing model for estimating the fair value of Performance Options and the Black-Scholes option-pricing model for Time Options. This change was made in order to provide a better estimate of fair value. The Monte Carlo option-pricing model is particularly useful in the valuation of options with complicated features that make them difficult to value through a straight-forward Black-Scholes-style computation.

Presented below is a comparative summary of valuation assumptions for the indicated periods:

Valuation Assumptions:	Thirteen Weeks Ended September 30, 2006 (Monte Carlo Simulation and Black-Scholes) (Successor Entity)	Thirteen Weeks Ended October 1, 2005 (Black-Scholes) (Predecessor Entity)	February 14 to September 30, 2006 (Monte Carlo Simulation and Black-Scholes) (Successor Entity)	January 1 to February 13, 2006 (Black-Scholes) (Predecessor Entity)	Thirty-nine Weeks Ended October 1, 2005 (Black-Scholes) (Predecessor Entity)
Weighted-average fair value of options granted	N/A	\$	8.12	N/A	No Grants
Weighted-average calculated value of options granted	\$	16.43	N/A	\$	17.34
Expected volatility	N/A	(1)	28.4% - 39.0	% N/A	(1)
Weighted-average volatility	36.2	%(1)	34.7	% 37.9	%(1)
Weighted-average expected term (in years)	3.6	3.8	3.7	No Grants	4.0
Dividend yield	4.6% - 5.0	%	3.9% - 4.2	% 4.6% - 5.2	%
Risk-free interest rate	4.8	%	4.0	% 4.8	%
Weighted average expected annual forfeiture	1.6	%	0.8	% 3.8	%

(1) The Company used the average of the historical volatility of each of the component companies included in the Standard & Poors Specialty Retail Index as a substitute for expected volatility.

The Company utilized historical optionee behavioral data to estimate the option exercise and termination rates used in the Black-Scholes option-pricing model prior to the adoption of SFAS 123 (Revised 2004). The expected term of the options represents the period of time the options were expected to be outstanding based on historical trends. Expected volatility was based on the historical volatility of the common stock of Linens n Things, Inc. for a period approximating the expected life. The Company has never paid dividends, and, accordingly, the dividend yield is zero. The risk-free interest rate within the expected term was based on the U.S. Treasury yield curve in effect at the time of grant.

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For the period subsequent to the adoption of SFAS 123 (Revised 2004), it is not possible for the Company, a non-public entity, to use Company-specific volatility in determining a reasonable estimate of fair value of options granted. Accordingly, the Company is required to use an alternative measurement method. Under the alternative measurement method, a nonpublic entity uses a calculated volatility, determined by applying the historical volatility

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**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

of an appropriate index of public entities, as an input to the valuation models. The Company used the Standard & Poors Specialty Retail Index for a period approximating the expected term as this index most closely approximates the Company's applicable operating industry. Expected term of share options granted represents the period of time that the option grants are expected to be outstanding. The Company is not expected to pay dividends, and, accordingly, the dividend yield is zero. The risk-free interest rate within the expected term was based on the U.S. Treasury yield curve in effect at the time of grant.

Prior to the adoption of SFAS No. 123 (Revised 2004) the Company complied with the disclosure requirements of SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure an amendment of SFAS No. 123 ( SFAS No. 148 ). SFAS No. 148 required prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based employee compensation and the effect of the method used on reported results.

Set forth below for the indicated periods is the Company's net (loss) income presented as reported and as if the Company had applied the fair value method to its stock-based compensation under the disclosure provisions of SFAS No. 123 and amended disclosure provisions of SFAS No. 148:

(In thousands)	Successor Entity Thirteen Weeks Ended September 30, 2006	Predecessor Entity Thirteen Weeks Ended October 1, 2005	Successor Entity February 14 to September 30, 2006	Predecessor Entity January 1 to February 13, 2006	Thirty-nine Weeks Ended October 1, 2005
<b>Net (loss) income:</b>					
As reported	\$ (27,375)	\$ 1,024	\$ (84,074)	\$ (47,904)	\$ (8,982)
Add: stock-based employee compensation expense included in net (loss) income as reported, net of related tax effects(1)	679	206	2,105	8,651	512
	(26,696)	1,230	(81,969)	(39,253)	(8,470)
Deduct: total stock-based employee compensation expense determined under the fair value based method of accounting for all awards, net of related tax effects	679	1,999	2,105	8,651	5,247
Pro forma loss	\$ (27,375)	\$ (769)	\$ (84,074)	\$ (47,904)	\$ (13,717)

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

(1) Stock-based employee compensation expense included in net (loss) income as reported, net of related tax effects, is detailed as follows:

(In thousands)	Successor Entity Thirteen Weeks Ended September 30, 2006	Predecessor Entity Thirteen Weeks Ended October 1, 2005	Successor Entity February 14 to September 30, 2006	Predecessor Entity January 1 to February 13, 2006	Thirty-nine Weeks Ended October 1, 2005
Compensation expense:					
Stock option grants	\$ 1,035	\$	\$ 3,363	\$ 9,305	\$
Restricted stock units		329		3,179	818
	1,035	329	3,363	12,484	818
Benefit for income taxes:					
Stock option grants	(356)	)	(1,258)	(2,857)	)
Restricted stock units		(123)	)	(976)	(306)
	(356)	(123)	(1,258)	(3,833)	(306)
Stock-based employee compensation expense, net of related tax effects					
	\$ 679	\$	206	\$ 2,105	\$ 8,651
					\$ 512

#### 4. Short-Term Borrowing Arrangements

In February 2006, the Company entered into a new senior secured asset-based revolving credit facility agreement (the Credit Facility) with third party institutional lenders which expires February 14, 2011. The Credit Facility provides senior secured financing of up to \$600 million, subject to a borrowing base consisting of certain eligible inventory and receivables, minus certain reserves. A portion of the Credit Facility, not to exceed \$40 million, is also available to a Canadian subsidiary of the Company subject to the Canadian borrowing base. The Credit Facility replaced the \$250 million senior revolving credit facility amended November 2004, which allowed for up to \$50 million in borrowings from additional lines of credit outside the agreement, including CAD \$40 million covering the Company's Canadian operations (the 2004 Credit Agreement). The Company incurred deferred financing costs of approximately \$11 million related to the Credit Facility, which are being amortized over five years on a straight-line basis.

Under the Credit Facility, interest on all borrowings is determined, at the Company's option, on either of two alternative rates, specifically (1) a variable margin above LIBOR or (2) a variable margin above the federal funds effective rate plus 0.50%. In addition to paying interest on outstanding principal under the Credit Facility, the Company is required to pay a variable rate commitment fee in respect of the unutilized commitments thereunder. The Credit Facility requires the Company to comply with financial ratio maintenance covenants if the excess availability under the Credit Facility, at any time, does not exceed \$75 million and also contains certain restrictive covenants including the Company's ability to pay dividends and certain customary affirmative covenants and events of default. During the period February 14 to September 30, 2006, the Company always maintained excess availability above \$75 million. As of September 30, 2006, the Company had \$225.9 million in borrowings under the Credit Facility at an average interest rate of 7.0%. The Company also had \$193.7 million of letters of credit outstanding as of September 30, 2006 issued under the Credit Facility, which includes standby letters of credit and import letters of credit used for merchandise purchases. Borrowings under the Credit Facility have been classified as short-term as of September 30, 2006 in accordance with the Company's representation that it expects to have the ability and intent to repay these borrowings from existing current assets within one year. At various times during the thirty-nine weeks ended September 30, 2006, the Company borrowed against its Credit Facility and the 2004 Credit Agreement during the successor and predecessor periods, respectively, for working capital needs. The Company is not obligated under any formal or informal compensating balance requirements.



**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

**5. Comprehensive (Loss) Income**

Comprehensive (loss) income for the thirteen weeks ended September 30, 2006 and October 1, 2005 is as follows (in thousands):

	Successor Entity Thirteen Weeks Ended September 30, 2006	Predecessor Entity Thirteen Weeks Ended October 1, 2005
Net (loss) income	\$ (27,375 )	\$ 1,024
Other comprehensive (loss) income:		
Foreign currency translation adjustment	(127 )	1,253
Derivative instruments designated and qualifying as cash flow hedging instruments(1)	(898 )	
<b>Comprehensive (loss) income</b>	<b>\$ (28,400 )</b>	<b>\$ 2,277</b>

Comprehensive loss for the period February 14 to September 30, 2006, January 1 to February 13, 2006 and the thirty-nine weeks ended October 1, 2005 is as follows (in thousands):

	Successor Entity February 14 to September 30, 2006	Predecessor Entity January 1 to February 13, 2006	Thirty-nine Weeks Ended October 1, 2005
Net loss	\$ (84,074 )	\$ (47,904 )	\$ (8,982 )
Other comprehensive income (loss):			
Foreign currency translation adjustment	1,827	253	681
Derivative instruments designated and qualifying as cash flow hedging instruments(1)	(898 )		
<b>Comprehensive loss</b>	<b>\$ (83,145 )</b>	<b>\$ (47,651 )</b>	<b>\$ (8,301 )</b>

(1) On July 7, 2006 the Issuers entered into a zero cost interest rate collar agreement to hedge the cash flows associated with the LIBOR component of the interest rate on the Notes. On July 7, 2006 the Issuers also purchased a one-year forward-starting interest rate cap agreement which takes effect on January 15, 2008 (see Note 12 to the Unaudited Condensed Consolidated Financial Statements for disclosures regarding these derivatives).

**6. Restructuring and Asset Impairment Charge**

In fiscal 2001, the Company developed and committed to a strategic initiative designed to improve store performance and profitability. This initiative called for the closing of certain under-performing stores, which did not meet the Company's profit objectives. In connection with this initiative, the Company recorded a pre-tax restructuring and asset impairment charge of \$37.8 million (\$23.7 million after-tax) in the fourth quarter of fiscal 2001. A pre-tax reserve of \$20.5 million was established for estimated lease commitments through 2012 for stores to be closed. The reserve considers estimated sublease income. Because all of the stores were leased, the Company is not responsible for the disposal of property other than fixtures. A pre-tax writedown of \$9.5 million was recorded as a reduction in property and equipment for fixed asset impairments for these stores. The fixed asset impairments represent fixtures and leasehold improvements. A pre-tax reserve of \$4.0 million was established for other





**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

estimated miscellaneous store closing costs. Additionally, a pre-tax charge of \$3.8 million was recorded in cost of sales for estimated inventory markdowns below cost for the stores to be closed. Certain components of the restructuring charge were based on estimates and may be subject to change in the future. The Company has closed all of the initially identified stores other than one store, which the Company decided to keep open and whose reserve was reversed. In addition, the Company reopened one of the previously closed stores during the second quarter of 2006 and plans to reopen a second previously closed store during the first quarter of 2007.

The following table displays a roll forward of the activity and significant components since December 31, 2005, and the reserve remaining as of September 30, 2006:

(in millions)	Predecessor Entity Remaining at December 31, 2005	Net Usage 2006	Successor Entity Remaining at September 30, 2006
<b>Cash components:</b>			
Lease commitments	\$ 5.4	\$ (1.8 )	\$ 3.6
<b>Total</b>	<b>\$ 5.4</b>	<b>\$ (1.8 )</b>	<b>\$ 3.6</b>

The restructuring reserve balance is included in accrued expenses and other current liabilities in the Condensed Consolidated Balance Sheet. The 2006 usage primarily consists of payments for lease commitments. The 2006 activity also includes the reversal of estimated lease commitment costs of approximately \$0.3 million which were not needed, offset by an increase to lease commitment costs of approximately \$1.4 million due to changes in estimates based on current negotiations. The net change in the restructuring reserve is recorded in selling, general and administrative expense in the Condensed Consolidated Statements of Operations.

#### **7. Identifiable Intangible Assets**

In connection with the Transactions, the Company's intangible assets were revalued with the assistance of an independent third party. The carrying amount and accumulated amortization of identifiable intangible assets consisted of the following:

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

(in thousands)	Successor Entity September 30, 2006	Predecessor Entity December 31, 2005	October 1, 2005
<b>Intangible assets subject to amortization:</b>			
Credit card customer relationships	\$ 10,163	\$	\$
Customer list	406		
Favorable leases	27,373	2,900	2,900
	37,942	2,900	2,900
Less: accumulated amortization	(5,269 )	(1,599 )	(1,548 )
<b>Total intangible assets subject to amortization</b>	<b>32,673</b>	<b>1,301</b>	<b>1,352</b>
Total indefinite-lived trademarks	122,688		
<b>Total identifiable intangible assets</b>	<b>\$ 155,361</b>	<b>\$ 1,301</b>	<b>\$ 1,352</b>

Customer list has an estimated life of 5 years, credit card customer relationships have an estimated life of 3 years and favorable leases have an average estimated life of 5 years. For the thirteen weeks ended September 30, 2006 and October 1, 2005 amortization expense of \$2.5 million and \$47,000, respectively, was recorded by the Company and is included in selling, general and administrative expenses in the Condensed Consolidated Statement of Operations. For the period February 14 to September 30, 2006, January 1 to February 13, 2006, and the thirty-nine weeks ended October 1, 2005, amortization expense of \$5.7 million, \$25,000 and \$141,000, respectively, was recorded by the Company.

The following is a summary table representing the remaining amortization of identifiable intangible assets, net, with definitive lives, by year (in thousands):

Fiscal Year	Amortization
2006	\$ 2,138
2007	7,836
2008	6,893
2009	3,526
2010	2,805
2011 and thereafter	9,475
<b>Total</b>	<b>\$ 32,673</b>

### 8. Guarantees

The Company has assigned property at a retail location in which the Company guarantees the payment of rent over the specified lease term in the event of non-performance. As of September 30, 2006, the maximum potential amount of future payments the Company could be required to make under such guarantee is approximately \$0.6 million.

### 9. Accounts Payable

Accounts payable includes amounts for gift card liabilities of \$31.9 million, \$35.8 million and \$26.4 million as of September 30, 2006, December 31, 2005 and October 1, 2005, respectively. Gift cards that are not expected to be redeemed are recorded as a reduction to selling, general and administrative expense in the Condensed Consolidated Statements of Operations. Such amounts recognized for the thirteen weeks ended September 30, 2006 and October 1, 2005 were approximately \$1.0 million and \$0.9 million, respectively.



**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

For the period February 14 to September 30, 2006, the period January 1 to February 13, 2006 and the thirty-nine weeks ended October 1, 2005, such amounts recognized were approximately \$2.6 million, \$0.5 million and \$2.1 million, respectively.

**10. Senior Secured Notes and Other Long-Term Debt**

Senior secured notes and other long-term debt consists of the following (in thousands):

(in thousands)	Successor Entity September 30, 2006	Predecessor Entity December 31, 2005	October 1, 2005
Senior secured floating rate notes due 2014	\$ 650,000	\$	\$
Mortgage note payable	2,092	2,139	2,154
	652,092	2,139	2,154
Less: current portion of mortgage note payable	(64 )	(63 )	(60 )
<b>Total</b>	<b>\$ 652,028</b>	<b>\$ 2,076</b>	<b>\$ 2,094</b>

Senior secured floating rate notes due 2014 consists of \$650 million aggregate principal amount of Senior Secured Floating Rate Notes due 2014 of Linens n Things, Inc. and Linens n Things Center, Inc.

The Notes bear interest at a per annum rate equal to LIBOR plus 5.625%, which is paid every three months on January 15, April 15, July 15 and October 15, commencing April 15, 2006. The interest rate on the Notes is reset quarterly. The Notes mature on January 15, 2014. As of September 30, 2006 the interest rate on the Notes was 11.1%, based on a LIBOR rate of 5.5%.

On July 7, 2006 the Issuers entered into a zero cost interest rate collar agreement to hedge the cash flows associated with the LIBOR component of the interest rate on the Notes. On July 7, 2006 the Issuers also purchased a one-year forward-starting interest rate cap agreement which takes effect on January 15, 2008 (see Note 12 to the Unaudited Condensed Consolidated Financial Statements for disclosures regarding these derivatives).

Deferred financing costs of approximately \$26 million relating to the Notes are being amortized over eight years using the effective interest method.

The Notes are guaranteed on a senior basis by the Company and by certain of the Company s domestic subsidiaries other than the Issuers (collectively, the Note Guarantors ), and are secured by first-priority liens on all of the Company s and Note Guarantors equipment, intellectual property rights and related general intangibles and the capital stock of the Issuers and certain subsidiaries and by second-priority liens on the Issuers and the Note Guarantors inventory, accounts receivable, cash, securities and other general intangibles. The lien on capital stock may be released under certain circumstances. As a result of the filing and effectiveness of a registration statement on Form S-4 with the SEC with respect to the Notes, the Issuers and the Note Guarantors became subject to applicable SEC rules with respect to information required to be included in the prospectus in the registration statement. To the extent that the securities of any Issuer or guarantor constitute collateral for the Notes and the value of the securities equals or exceeds 20% of the principal amount, or \$130 million of the Notes, separate financial statements of the Issuer or Note Guarantor would be required under these SEC rules to be included in the Company s SEC filings. The indenture that governs the Notes provides, however, with respect to any direct or indirect subsidiary of Linens n Things, Inc., that the securities of the subsidiary are released from the lien on capital stock on the date that the lien triggers this separate financial statement requirement. Accordingly, for any subsidiary with securities that equal or exceed the 20% threshold, the lien on the capital stock securing the Notes has been released with respect to those securities. The lien on the capital stock of Linens n Things, Inc. remains in place.



**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

If the Issuers sell certain assets or experience specific kinds of changes in control, the Issuers must offer to repurchase the Notes. The Issuers may, at their option, redeem the Notes at any time on or after January 15, 2008 at pre-determined prices. Prior to January 15, 2008, the Issuers may, at their option, redeem up to 35% of the Notes with the proceeds of certain sales of its equity or of its subsidiaries. Prior to January 15, 2008, the Issuers may, at their option, redeem the Notes at a price equal to 100% of the principal amount of the Notes plus a make-whole premium.

Mortgage note payable represents an 8.2% fixed-rate mortgage note on the land and building of one of the Company's closed stores. Under the mortgage note terms, the Company is required to make 96 equal payments of principal and interest, with a final principal payment of approximately \$1.6 million in August 2012.

### 11. Income Taxes

For the Predecessor Entity period January 1 to February 13, 2006, the effective tax benefit rate of 30.7% is lower than the statutory federal rate of 35.0% primarily due to non-deductible transaction costs. The Successor Entity estimated effective tax benefit rate for the period February 14 to September 30, 2006 was 37.4%. This exceeds the statutory federal tax rate of 35.0% primarily due to expected deferred state tax benefits. Purchase accounting adjustments resulted in an initial increase to net deferred tax liabilities of \$152,892, which was subsequently adjusted to \$154,061, as indicated in the table below (in thousands):

Component	Pretax Purchasing Accounting Adjustment	Tax Rate	Deferred Tax (Asset) Liability
<b>Trademarks</b>	<b>\$122,688</b>	<b>39.2%</b> (1)	<b>\$48,094</b>
Deferred rent and deferred rent credits	233,016	39.2%	91,342
Other intangibles	16,847	39.2%	6,604
Valuation allowance for state tax loss carryovers, net of federal benefit	8,214	N/A	8,214
Deferred rent and deferred rent credits - Canada	17,002	35.5%	(2) 6,035
Preliminary estimate of deductible portion of certain capitalized transaction costs	(17,855)	39.2%	(7,000)
Other			(397)
			152,892
Subsequent purchase accounting adjustment identified during the quarterly period ending July 1, 2006			1,169
As adjusted through September 30, 2006			\$ 154,061

(1) Includes federal rate of 35.0% plus blended state rate of 4.2%, net of federal benefit.

(2) Includes Canadian federal and provincial taxes.

Income tax assets of \$50.8 million and \$2.2 million are reflected within prepaid expenses and other current assets and current deferred taxes (asset), respectively, in the Condensed Consolidated Balance Sheet at September 30, 2006.

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

The Company presently expects that it will realize the federal tax benefit for losses incurred in the thirty-nine week period ending September 30, 2006 by (in millions):

Tax receivable due to Predecessor carryback	\$ 20.1
Absorption against taxable income currently projected to be generated in the fourth quarter of 2006	30.7
	50.8
Net operating loss carryforward to 2007	2.2
	\$ 53.0

During October 2006, the Company collected the Predecessor carryback tax receivable of \$20.1 million.

In assessing the realizability of the above tax assets, management considers whether it is more likely than not that some portion or all of the tax assets will not be realized. The ultimate realization of tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income and tax planning strategies in making this assessment. Based upon the level of historical taxable income and projections for future taxable income over the periods in which the deferred tax assets are deductible, management believes it is more likely than not that the Company will realize the benefits of these deductible differences. The amount of the tax asset considered realizable, however, could be reduced in the near term if estimates of future taxable income during the carryforward period are reduced.

## 12. Derivative Financial Instruments

The Company accounts for derivative instruments in accordance with SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities ( SFAS No. 133 ), as amended. In accordance with SFAS No. 133, the Company reports all derivative financial instruments on its balance sheet at fair value and has established criteria for designation and evaluation of effectiveness of transactions entered into for hedging purposes.

The Company employs derivative financial instruments to effectively manage its exposure to interest rate changes and to limit the volatility and impact of interest rate changes on earnings and cash flows.

The Company does not enter into other derivative financial instruments for trading or speculative purposes. The Company faces credit risk if the counterparties to these transactions are unable to perform their obligations. However, the Company seeks to minimize this risk by entering into transactions with counterparties that are major financial institutions with high credit ratings.

The Company records gains and losses on derivative financial instruments qualifying as cash flow hedges in other comprehensive income, to the extent that hedges are effective. For derivative financial instruments which do not qualify as cash flow hedges, any changes in fair value would be recorded in the Condensed Consolidated Statement of Operations.

The Company may at its discretion terminate or redesignate any such hedging instrument agreements prior to maturity. At that time, any gains or losses previously reported in other comprehensive income on termination would continue to amortize into interest expense or interest income to correspond to the recognition of interest expense or interest income on the hedged debt. If such debt instrument was also terminated, the gain or loss associated with the terminated derivative included in other comprehensive income at the time of termination of the debt would be recognized in the Condensed Consolidated Statement of Operations at that time.

On July 7, 2006 the Issuers entered into a zero cost interest rate collar agreement (the Collar Agreement ) to hedge the cash flows associated with the LIBOR component of the interest rate on the Notes. The Collar Agreement provides for payments to be made to or received from the counterparty where the rate in effect for the Notes is below 4.45% or above 6.51% for a given reset period. Such payments represent the difference between the rates stated above in the Collar Agreement and those in effect on the Notes for the given reset period. Payment and reset dates under the Collar Agreement are matched exactly to those of the Notes. The Collar Agreement has an ultimate maturity of January 15, 2008. To the extent that the three-month LIBOR rate is below the Collar Agreement floor, payment is due from the Company to the counterparty for the difference. To the extent the three-month LIBOR rate is above the Collar Agreement cap, the Company is entitled to receive the difference from the counterparty. At the inception of the Collar Agreement, the Company determined that the hedging relationship would have no ineffectiveness, and the Company will continue to verify and document that the critical terms of the hedging instrument and the



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hedged item are exactly matched. At September 30, 2006, the notional amount of debt related to the Collar Agreement was \$650 million and the fair value of the Collar Agreement was approximately a \$0.4 million liability.

On July 7, 2006 the Issuers also purchased a one-year forward-starting interest rate cap agreement (the Cap Agreement ) which takes effect on January 15, 2008. The Cap Agreement provides for payments to be received from the counterparty where the rate in effect on a LIBOR-based borrowing arrangement is above 6.51% for a given reset period. Such payments represent the difference between the rate stated above in the Cap Agreement and those in effect on a LIBOR-based borrowing arrangement for the given reset period. Payment and reset dates under the Cap Agreement are matched exactly to those of the LIBOR-based borrowing arrangement. The Cap Agreement has an ultimate maturity of January 15, 2009. The Issuers paid a premium of \$700,000 to purchase the Cap

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**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

Agreement. The Cap Agreement consists of two components, a forward contract and an interest rate cap agreement. The Company's intent is to hedge the cash flow associated with the LIBOR component of the interest rate on a LIBOR-based borrowing arrangement beyond 6.51% for the period January 15, 2008 through January 15, 2009. The forward contract enables the Company to achieve this objective. The Company will assess the effectiveness of the forward contract quarterly. Once the forward contract becomes an interest rate cap agreement, effectiveness will be assessed and documented as a new relationship. The interest rate cap agreement is expected to be perfectly effective at such time, and the Company will continue to subsequently verify and document that the critical terms of the interest rate cap agreement and the hedged item continue to match exactly over the remaining life of the relationship. At September 30, 2006, the notional amount of debt related to the Cap Agreement was \$650 million and the fair value of the instrument was approximately a \$0.2 million asset.

The Company has determined that the Collar Agreement and the Cap Agreement have been appropriately designated and documented as cash flow hedges under SFAS No. 133. As such, changes in the fair value of the Collar Agreement and the Cap Agreement have been recorded in other comprehensive income. During the thirteen weeks ended September 30, 2006, the Company has recorded a loss of \$0.9 million in other comprehensive income related to these changes in fair value. The Collar Agreement and the Cap Agreement had no ineffectiveness and provided no amounts received or paid under the hedges that affected net income during the period. Both agreements are expected to have no ineffectiveness during their contractual lives.

**13. Recent Accounting Pronouncements**

In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans, an amendment of FASB Statements No. 87, 88, 106, and 132(R)* ( SFAS 158 ). SFAS 158 requires, among other items, recognition of the overfunded or underfunded status of an entity's defined benefit postretirement plan as an asset or liability, respectively, in the balance sheet, requires the measurement of defined benefit postretirement plan assets and obligations as of the end of the employer's fiscal year, and requires recognition of changes in funded status of defined benefit postretirement plans in the year in which the changes occur in other comprehensive income. SFAS 158 is effective for fiscal years ending after June 15, 2007 and early application is encouraged. The adoption of SFAS 158 is not expected to have a material effect on the Company's financial position or results of operations.

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 157, *Fair Value Measurements* which is effective for fiscal years beginning after November 15, 2007 and for interim periods within those years. This statement defines fair value, establishes a framework for measuring fair value and expands the related disclosure requirements. The Company is in the process of determining the effect, if any, that the adoption of SFAS 157 will have on its financial statements.

In September 2006, the Securities and Exchange Commission ( SEC ) issued Staff Accounting Bulletin No. 108 ( SAB 108 ). Due to diversity in practice among registrants, SAB 108 expresses SEC staff views regarding the process by which misstatements in financial statements are evaluated for purposes of determining whether financial statement restatement is necessary. SAB 108 is effective for fiscal years ending after November 15, 2006, and early application is permitted. The adoption of SAB 108 is not expected to have a material effect on the Company's financial position or results of operations.

In July 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* an interpretation of FASB Statement No. 109 ( FIN 48 ). FIN 48 prescribes a recognition threshold and measurement process for recording in the financial statements uncertain tax positions taken or expected to be taken in a tax return in accordance with SFAS No. 109, *Accounting for Income Taxes*. Tax positions must meet a more-likely-than-not recognition threshold at the effective date to be recognized upon the adoption of FIN 48 and in subsequent periods. Additionally, FIN 48 provides guidance on derecognition, classification, accounting in interim periods, interest and penalties and disclosure requirements for uncertain tax positions. The accounting provisions of FIN 48 will be effective for the Company beginning in fiscal year 2007. The Company is in the process of determining the effect, if any, that the adoption of FIN 48 will have on its financial statements.

In June 2006, the FASB's Emerging Issues Task Force reached a consensus on Issue No. 06-3, *How Taxes Collected from Customers and Remitted to Governmental Authorities Should be Presented in the Income Statement (That Is, Gross versus Net Presentation)* ( EITF 06-3 ). EITF 06-3 includes sales, use, value-added and some excise taxes that are assessed by a governmental authority on specific revenue-producing transactions between a seller and a customer. EITF 06-3 requires disclosure of the method of accounting for the applicable assessed taxes and the amount of assessed taxes included in revenues if such taxes are accounted for under the gross method. EITF 06-3 is effective for both interim and annual periods beginning in fiscal year 2007. EITF 06-3 will not impact the Company's method for recording these applicable assessed taxes because the Company has historically presented sales excluding such taxes.



**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)  
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS, cont d**

**14. Related Party Transactions**

**Management Services Agreement**

Upon consummation of the Merger, the Company entered into a management services agreement with Apollo Management V, L.P., NRDC Linens B LLC and Silver Point Capital Fund Investments LLC (each of whom is an affiliate of the Company). Under this management services agreement, the Sponsors agreed to provide to the Company certain investment banking, management, consulting, financial planning and real estate advisory services on an ongoing basis for a fee of \$2 million per year. Under this management services agreement, Apollo Management V, L.P. also agreed to provide to the Company certain financial advisory and investment banking services from time to time in connection with major financial transactions that may be undertaken by it or its subsidiaries in exchange for fees customary for such services after taking into account Apollo Management V, L.P.'s expertise and relationships within the business and financial community. Under this management services agreement, the Company also agreed to provide customary indemnification. In addition, the Company paid a transaction fee of \$15 million in the aggregate (plus reimbursement of expenses) to the Sponsors for financial advisory services rendered in connection with the Merger. This fee has been included as part of the purchase price. These services included assisting the Company in structuring the Merger, taking into account tax considerations and optimal access to financing, and assisting in the negotiation of the Company's material agreements and financing arrangements in connection with the Merger.

**Stockholders Agreement**

The only stockholders of the Company are Linens Investors, LLC, a limited liability company owned by the Sponsors, two executives of the Company, Robert J. DiNicola, Chairman and Chief Executive Officer, and F. David Coder, Executive Vice President, Store Operations, and one nonemployee director, George G. Golleher. In connection therewith, Linens Investors, LLC has entered into a stockholders' agreement with the Company, and each of the other stockholders have entered into joinder agreements to be bound by the stockholders' agreement. The stockholders' agreement sets forth certain provisions relating to the management of the Company. In addition, the stockholders' agreement contains customary drag along rights, tag along rights, registration rights, restrictions on the transfer of the Company's common stock and an indemnity of the Sponsors.

**15. Supplemental Condensed Consolidating Financial Information**

On February 14, 2006 Linens n Things, Inc. and Linens n Things Center, Inc. (collectively, the Issuers ), issued \$650 million aggregate principal amount of Senior Secured Floating Rate Notes due 2014 in a private offering. The Notes are fully and unconditionally guaranteed, jointly and severally, on a senior basis by the Company, and by each of the Company's direct and indirect subsidiaries that guarantee the Company's new asset-based revolving credit facility except for its Canadian subsidiaries. The Company's Canadian subsidiaries (the Non-Guarantors ) are not guarantors of the Notes.

The following tables present the supplemental condensed consolidating financial information for the Company (Parent), the Co-Issuers, the Guarantors (excluding the Company which is also a Guarantor but is separately presented) and the Non-Guarantors, together with eliminations, as of and for the periods indicated. The Company has not presented separate financial statements and other disclosures concerning the Co-Issuers, Guarantors and Non-Guarantors because management has determined that such information is not meaningful to investors. The accounting policies for Parent, Co-Issuers, Guarantors, and Non-Guarantors are the same as those described for the Company's predecessor entity, Linens n Things, Inc. and Subsidiaries in its Annual Report on Form 10-K Equivalent under Summary of Significant Accounting Policies. The financial information may not necessarily be indicative of the financial position, results of operations or cash flows had the Parent, Co-Issuers, Guarantors and Non-Guarantors operated as independent entities.

The information as of September 30, 2006, and for the thirteen weeks ended September 30, 2006 and the period February 14 to September 30, 2006, presents the financial position and results of operations and cash flows, respectively, of the Successor Entity. The information as of December 31, 2005 and October 1, 2005, and for the thirteen weeks and thirty-nine weeks ended October 1, 2005 and the period January 1 to February 13, 2006, presents the financial position and results of operations and cash flows, respectively, of the Predecessor Entity.

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**(Successor Entity)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**  
**For the Thirteen Week Period Ended September 30, 2006**  
**(In Thousands) (Unaudited)**

	Parent	Co-Issuers	Guarantors	Non- Guarantors	Eliminations	Consolidated
<b>Net sales</b>	<b>\$</b>	<b>\$ 16,195</b>	<b>\$ 590,722</b>	<b>\$ 51,238</b>	<b>\$</b>	<b>\$ 658,155</b>
Cost of sales, including buying and distribution costs	0	9,396	353,872	25,311	0	388,579
<b>Gross profit</b>	<b>0</b>	<b>6,799</b>	<b>236,850</b>	<b>25,927</b>	<b>0</b>	<b>269,576</b>
Selling, general and administrative expenses	0	5,354	262,425	19,973	0	287,752
<b>Operating profit (loss)</b>	<b>0</b>	<b>1,445</b>	<b>(25,575 )</b>	<b>5,954</b>	<b>0</b>	<b>(18,176 )</b>
Interest income	0	(26,754 )	(34 )	(15 )	26,785	(18 )
Interest expense	0	23,273	26,732	352	(26,785 )	23,572
Interest (income) expense, net	0	(3,481 )	26,698	337	0	23,554
<b>Income (loss) before income taxes</b>	<b>0</b>	<b>4,926</b>	<b>(52,273 )</b>	<b>5,617</b>	<b>0</b>	<b>(41,730 )</b>
Provision (benefit) for income taxes	0	1,736	(18,423 )	2,332	0	(14,355 )
<b>Net income (loss)</b>	<b>\$</b>	<b>\$ 3,190</b>	<b>\$ (33,850 )</b>	<b>\$ 3,285</b>	<b>\$</b>	<b>\$ (27,375 )</b>

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**(Predecessor Entity)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**  
**For the Thirteen Week Period Ended October 1, 2005**  
**(In Thousands) (Unaudited)**

	Co-Issuers	Guarantors	Non-Guarantors	Eliminations	Consolidated
<b>Net sales</b>	<b>\$ 17,197</b>	<b>\$ 572,628</b>	<b>\$ 39,443</b>	<b>\$</b>	<b>\$ 629,268</b>
Cost of sales, including buying and distribution costs	9,505	340,386	21,062	0	370,953
<b>Gross profit</b>	<b>7,692</b>	<b>232,242</b>	<b>18,381</b>	<b>0</b>	<b>258,315</b>
Selling, general and administrative expenses	4,913	230,621	19,974	0	255,508
<b>Operating profit (loss)</b>	<b>2,779</b>	<b>1,621</b>	<b>(1,593)</b>	<b>) 0</b>	<b>2,807</b>
Interest income	(249	) (78	) (36	) 309	(54
Interest expense	564	723	238	(309	) 1,216
Interest expense, net	315	645	202	0	1,162
<b>Income (loss) before income taxes</b>	<b>2,464</b>	<b>976</b>	<b>(1,795)</b>	<b>) 0</b>	<b>1,645</b>
Provision (benefit) for income taxes	889	309	(577	) 0	621
<b>Net income (loss)</b>	<b>\$ 1,575</b>	<b>\$ 667</b>	<b>\$ (1,218)</b>	<b>) \$</b>	<b>\$ 1,024</b>

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**(Successor Entity)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**  
**For the Period February 14 - September 30, 2006**  
**(In Thousands) (Unaudited)**

	Parent	Co-Issuers	Guarantors	Non- Guarantors	Eliminations	Consolidated
<b>Net sales</b>	<b>\$</b>	<b>\$ 40,129</b>	<b>\$ 1,424,163</b>	<b>\$ 113,291</b>	<b>\$</b>	<b>\$ 1,577,583</b>
Cost of sales, including buying and distribution costs	0	23,596	870,081	57,330	0	951,007
<b>Gross profit</b>	<b>0</b>	<b>16,533</b>	<b>554,082</b>	<b>55,961</b>	<b>0</b>	<b>626,576</b>
Selling, general and administrative expenses	0	12,285	644,712	48,708	0	705,705
<b>Operating profit (loss)</b>	<b>0</b>	<b>4,248</b>	<b>(90,630</b>	<b>) 7,253</b>	<b>0</b>	<b>(79,129</b>
Interest income	0	(72,157	) (115	) (63	) 72,198	(137
Interest expense	0	55,628	71,000	974	(72,198	) 55,404
Interest (income) expense, net	0	(16,529	) 70,885	911	0	55,267
<b>Income (loss) before income taxes</b>	<b>0</b>	<b>20,777</b>	<b>(161,515</b>	<b>) 6,342</b>	<b>0</b>	<b>(134,396</b>
Provision (benefit) for income taxes	0	7,844	(60,196	) 2,030	0	(50,322
<b>Net income (loss)</b>	<b>\$</b>	<b>\$ 12,933</b>	<b>\$ (101,319</b>	<b>) \$ 4,312</b>	<b>\$</b>	<b>\$ (84,074</b>

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**(Predecessor Entity)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**  
**For the Period January 1 - February 13, 2006**  
**(In Thousands) (Unaudited)**

	Co-Issuers	Guarantors	Non-Guarantors	Eliminations	Consolidated
<b>Net sales</b>	<b>\$ 7,684</b>	<b>\$ 259,826</b>	<b>\$ 17,461</b>	<b>\$</b>	<b>\$ 284,971</b>
Cost of sales, including buying and distribution costs	4,749	165,927	9,999	0	180,675
<b>Gross profit</b>	<b>2,935</b>	<b>93,899</b>	<b>7,462</b>	<b>0</b>	<b>104,296</b>
Selling, general and administrative expenses	2,119	163,511	8,508	0	174,138
<b>Operating profit (loss)</b>	<b>816</b>	<b>(69,612)</b>	<b>(1,046)</b>	<b>0</b>	<b>(69,842)</b>
Interest income	(2,374)	(139)	(14)	1,859	(668)
Interest expense	0	1,730	129	(1,859)	0
Interest (income) expense, net	(2,374)	1,591	115	0	(668)
<b>Income (loss) before income taxes</b>	<b>3,190</b>	<b>(71,203)</b>	<b>(1,161)</b>	<b>0</b>	<b>(69,174)</b>
Provision (benefit) for income taxes	976	(21,822)	(424)	0	(21,270)
<b>Net income (loss)</b>	<b>\$ 2,214</b>	<b>\$ (49,381)</b>	<b>\$ (737)</b>	<b>\$</b>	<b>\$ (47,904)</b>



**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)**  
**(Predecessor Entity)**  
**SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS**  
**For the Thirty-Nine Week Period Ended October 1, 2005**  
**(In Thousands) (Unaudited)**

	Co-Issuers	Guarantors	Non-Guarantors	Eliminations	Consolidated
<b>Net sales</b>	<b>\$ 49,940</b>	<b>\$ 1,623,501</b>	<b>\$ 100,090</b>	<b>\$</b>	<b>\$ 1,773,531</b>
Cost of sales, including buying and distribution costs	28,203	959,564	54,113	0	1,041,880
<b>Gross profit</b>	<b>21,737</b>	<b>663,937</b>	<b>45,977</b>	<b>0</b>	<b>731,651</b>
Selling, general and administrative expenses	13,884	682,280	47,200	0	743,364
<b>Operating profit (loss)</b>	<b>7,853</b>	<b>(18,343)</b>	<b>(1,223)</b>	<b>0</b>	<b>(11,713)</b>
Interest income	(1,421)	(194)	(117)	1,054	(678)
Interest expense	718	2,675	962	(1,054)	3,301
Interest (income) expense, net	(703)	2,481	845	0	2,623
<b>Income (loss) before income taxes</b>	<b>8,556</b>	<b>(20,824)</b>	<b>(2,068)</b>	<b>0</b>	<b>(14,336)</b>
Provision (benefit) for income taxes	3,183	(7,872)	(665)	0	(5,354)
<b>Net income (loss)</b>	<b>\$ 5,373</b>	<b>\$ (12,952)</b>	<b>\$ (1,403)</b>	<b>\$</b>	<b>\$ (8,982)</b>

## LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)

(Successor Entity)

## SUPPLEMENTAL CONDENSED CONSOLIDATING BALANCE SHEET

September 30, 2006

(In Thousands) (Unaudited)

	Parent	Co-Issuers	Guarantors	Non-Guarantors	Eliminations	Consolidated
<b>Assets</b>						
Current assets:						
Cash and cash equivalents	\$	\$ 2,882	\$ 6,618	\$ 1,894	\$	\$ 11,394
Accounts receivable	0	454	30,598	2,834	0	33,886
Inventories	0	17,849	923,980	57,487	0	999,316
Prepaid expenses and other current assets	0	50,908	14,622	1,258	0	66,788
Current deferred taxes	0	2,224	8,698	224	0	11,146
<b>Total current assets</b>	<b>0</b>	<b>74,317</b>	<b>984,516</b>	<b>63,697</b>	<b>0</b>	<b>1,122,530</b>
Property and equipment, net	0	7,821	520,398	44,281	0	572,500
Identifiable intangible assets, net	0	767	152,751	1,843	0	155,361
Goodwill	0	7,600	252,586	16,966	0	277,152
Intercompany receivables	0	0	617,352	0	(617,352 )	0
Intercompany notes receivable	0	1,178,039	0	24,362	(1,202,401 )	0
Investment in subsidiaries	568,624	824,803	0	0	(1,393,427 )	0
Deferred financing cost and other noncurrent assets, net	0	34,625	575	18	0	35,218
<b>Total assets</b>	<b>\$ 568,624</b>	<b>\$ 2,127,972</b>	<b>\$ 2,528,178</b>	<b>\$ 151,167</b>	<b>\$ (3,213,180 )</b>	<b>\$ 2,162,761</b>
<b>Liabilities and Shareholders Equity</b>						
Current liabilities:						
Accounts payable	\$	\$ 12	\$ 315,637	\$ 16,018	\$	\$ 331,667
Accrued expenses and other current liabilities	0	40,241	106,525	8,370	0	155,136
Short-term borrowings	0	225,870	64	0	0	225,934
<b>Total current liabilities</b>	<b>0</b>	<b>266,123</b>	<b>422,226</b>	<b>24,388</b>	<b>0</b>	<b>712,737</b>
Intercompany payable	0	609,020	0	8,332	(617,352 )	0
Intercompany notes payable	0	0	1,153,800	48,602	(1,202,402 )	0
Senior secured notes and other long-term debt, net of current portion	0	650,000	2,028	0	0	652,028
Noncurrent deferred income taxes	0	33,080	142,294	5,488	0	180,862
Other long-term liabilities	0	1,128	44,655	2,729	0	48,512
<b>Total liabilities</b>	<b>0</b>	<b>1,559,351</b>	<b>1,765,003</b>	<b>89,539</b>	<b>(1,819,754 )</b>	<b>1,594,139</b>
<b>Total shareholders equity</b>	<b>568,624</b>	<b>568,621</b>	<b>763,175</b>	<b>61,628</b>	<b>(1,393,426 )</b>	<b>568,622</b>
<b>Total liabilities and shareholders equity</b>	<b>\$ 568,624</b>	<b>\$ 2,127,972</b>	<b>\$ 2,528,178</b>	<b>\$ 151,167</b>	<b>\$ (3,213,180 )</b>	<b>\$ 2,162,761</b>



## LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)

(Predecessor Entity)

## SUPPLEMENTAL CONDENSED CONSOLIDATING BALANCE SHEET

December 31, 2005

(In Thousands) (Unaudited)

	Co-Issuers	Guarantors	Non-Guarantors	Eliminations	Consolidated
<b>Assets</b>					
Current assets:					
Cash and cash equivalents	\$ 136,569	\$ 8,718	\$ 12,871	\$	\$ 158,158
Accounts receivable	361	39,757	3,443	0	43,561
Inventories	15,105	725,856	46,322	0	787,283
Prepaid expenses and other current assets	84	15,368	1,973	0	17,425
Current deferred taxes	0	1,789	244	0	2,033
<b>Total current assets</b>	<b>152,119</b>	<b>791,488</b>	<b>64,853</b>	<b>0</b>	<b>1,008,460</b>
Property and equipment, net	9,974	561,271	41,002	0	612,247
Identifiable intangible assets, net	331	861	109	0	1,301
Goodwill	0	18,126	0	0	18,126
Intercompany receivables	0	856,999	0	(856,999)	) 0
Intercompany notes receivable	1,096,991	0	23,306	(1,120,297)	) 0
Investment in subsidiaries	490,933	0	0	(490,933)	) 0
Deferred financing cost and other noncurrent assets, net	1	10,605	94	0	10,700
<b>Total assets</b>	<b>\$ 1,750,349</b>	<b>\$ 2,239,350</b>	<b>\$ 129,364</b>	<b>\$ (2,468,229)</b>	<b>) \$ 1,650,834</b>
<b>Liabilities and Shareholders Equity</b>					
Current liabilities:					
Accounts payable	\$ (16)	) \$ 249,399	\$ 18,199	\$	\$ 267,582
Accrued expenses and other current liabilities	43,824	144,840	10,360	0	199,024
Current deferred taxes	222	4,179	0	0	4,401
<b>Total current liabilities</b>	<b>44,030</b>	<b>398,418</b>	<b>28,559</b>	<b>0</b>	<b>471,007</b>
Intercompany payable	848,054	0	8,945	(856,999)	) 0
Intercompany notes payable	0	1,073,800	46,497	(1,120,297)	) 0
Senior secured notes and other long-term debt, net of current portion	0	2,076	0	0	2,076
Noncurrent deferred income taxes	2,732	51,566	118	0	54,416
Other long-term liabilities	5,670	249,071	18,731	0	273,472
<b>Total liabilities</b>	<b>900,486</b>	<b>1,774,931</b>	<b>102,850</b>	<b>(1,977,296)</b>	<b>) 800,971</b>
<b>Total shareholders equity</b>	<b>849,863</b>	<b>464,419</b>	<b>26,514</b>	<b>(490,933)</b>	<b>) 849,863</b>
	<b>\$ 1,750,349</b>	<b>\$ 2,239,350</b>	<b>\$ 129,364</b>	<b>\$ (2,468,229)</b>	<b>) \$ 1,650,834</b>

**Total liabilities and shareholders  
equity**

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## LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)

(Predecessor Entity)

## SUPPLEMENTAL CONDENSED CONSOLIDATING BALANCE SHEET

October 1, 2005

(In Thousands) (Unaudited)

	Co-Issuers	Guarantors	Non-Guarantors	Eliminations	Consolidated
<b>Assets</b>					
Current assets:					
Cash and cash equivalents	\$ 11,269	\$ 9,411	\$ 16,928	\$	\$ 37,608
Accounts receivable	348	47,002	3,019	0	50,369
Inventories	16,288	793,717	53,095	0	863,100
Prepaid expenses and other current assets	20	39,401	2,166	0	41,587
Current deferred taxes	0	0	834	0	834
<b>Total current assets</b>	<b>27,925</b>	<b>889,531</b>	<b>76,042</b>	<b>0</b>	<b>993,498</b>
Property and equipment, net	10,355	550,524	40,382	0	601,261
Identifiable intangible assets, net	353	882	117	0	1,352
Goodwill	0	18,126	0	0	18,126
Intercompany receivables	146,029	0	0	(146,029)	0
Intercompany notes receivable	202,353	0	23,405	(225,758)	0
Investment in subsidiaries	454,503	0	0	(454,503)	0
Deferred financing cost and other noncurrent assets, net	1	11,699	99	0	11,799
<b>Total assets</b>	<b>\$ 841,519</b>	<b>\$ 1,470,762</b>	<b>\$ 140,045</b>	<b>\$ (826,290)</b>	<b>\$ 1,626,036</b>
<b>Liabilities and Shareholders Equity</b>					
Current liabilities:					
Accounts payable	\$ (27)	\$ 255,980	\$ 23,458	\$	\$ 279,411
Accrued expenses and other current liabilities	(1,217)	164,125	4,777	0	167,685
Current deferred taxes	148	3,769	0	0	3,917
Short-term borrowings	30,000	0	0	0	30,000
<b>Total current liabilities</b>	<b>28,904</b>	<b>423,874</b>	<b>28,235</b>	<b>0</b>	<b>481,013</b>
Intercompany payable	0	118,081	27,949	(146,030)	0
Intercompany notes payable	0	179,064	46,693	(225,757)	0
Senior secured notes and other long-term debt, net of current portion	0	2,094	0	0	2,094
Noncurrent deferred income taxes	2,426	61,729	1,625	0	65,780
Other long-term liabilities	5,737	249,312	17,648	0	272,697
<b>Total liabilities</b>	<b>37,067</b>	<b>1,034,154</b>	<b>122,150</b>	<b>(371,787)</b>	<b>821,584</b>
<b>Total shareholders equity</b>	<b>804,452</b>	<b>436,608</b>	<b>17,895</b>	<b>(454,503)</b>	<b>804,452</b>

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<b>Total liabilities and shareholders equity</b>	\$	<b>841,519</b>	\$	<b>1,470,762</b>	\$	<b>140,045</b>	\$	<b>(826,290 )</b>	\$	<b>1,626,036</b>
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## LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)

(Successor Entity)

## SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

For the Period February 14 - September 30, 2006

(In Thousands) (Unaudited)

	Parent	Co-Issuers	Guarantors	Non-Guarantors	Eliminations	Consolidated
<b>Cash flows from operating activities:</b>						
Net income (loss)	\$	\$ 12,933	\$ (101,319 )	\$ 4,312	\$	\$ (84,074 )
Adjustments to reconcile net income (loss) to net cash (used in) provided by operating activities:						
Depreciation and amortization	0	1,370	73,923	4,922	0	80,215
Deferred income taxes	0	28,072	(59,540 )	(2,078 )	0	(33,546 )
Share-based compensation	0	3,363	0	0	0	3,363
Amortization of deferred financing charges	0	2,725	0	0	0	2,725
Loss on sale and disposals of property and equipment	0	0	416	0	0	416
Changes in assets and liabilities, net of effect of acquisition:						
Decrease in accounts receivable	0	195	11,741	111	0	12,047
Increase in inventories	0	(3,430 )	(167,646 )	(6,834 )	0	(177,910 )
(Increase) decrease in prepaid expenses and other current assets	0	(50,574 )	13,343	(348 )	0	(37,579 )
(Increase) decrease in identifiable intangible assets, goodwill, deferred financing cost and other noncurrent assets, net	0	(691 )	1,063	26	0	398
Increase (decrease) in accounts payable	0	29	57,774	(1,726 )	0	56,077
(Decrease) increase in accrued expenses and other liabilities, net	0	(59,644 )	23,317	2,449	0	(33,878 )
<b>Net cash (used in) provided by operating activities</b>	<b>0</b>	<b>(65,652 )</b>	<b>(146,928 )</b>	<b>834</b>	<b>0</b>	<b>(211,746 )</b>
<b>Cash flows from investing activities:</b>						
Acquisition of the Company, net of cash acquired	0	(1,220,465 )	7,632	7,331	0	(1,205,502 )
Investment in Linens n Things, Inc.	(741,675 )	0	0	0	741,675	0
Additions to property and equipment	0	(381 )	(36,065 )	(4,692 )	0	(41,138 )
Proceeds from sale of property and equipment	0	0	3,100	0	0	3,100
Additions to investment in subsidiary	91,025	(257 )	0	0	(90,768 )	0



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<b>Net cash (used in) provided by investing activities</b>	<b>(650,650</b>	<b>) (1,221,103</b>	<b>) (25,333</b>	<b>) 2,639</b>	<b>650,907</b>	<b>(1,243,540</b>	<b>)</b>	
<b>Cash flows from financing activities:</b>								
Issuance of common stock to Linens Investors LLC and others	650,650	0	0	257	(257	)	650,650	
Investment from Parent	0	650,650	0	0	(650,650	)	0	
Issuance of floating rate notes	0	650,000	0	0	0		650,000	
Financing and direct acquisition costs	0	(59,254	)	0	0		(59,254	)
Premium paid for derivative financial instrument	0	(700	)	0	0		(700	)
Intercompany movements	0	(176,929	)	178,815	(1,886	)	0	
Increase in short-term borrowings	0	225,870	64	0	0		225,934	
<b>Net cash provided by (used in) financing activities</b>	<b>650,650</b>	<b>1,289,637</b>	<b>178,879</b>	<b>(1,629</b>	<b>) (650,907</b>	<b>)</b>	<b>1,466,630</b>	
<b>Effect of exchange rate changes on cash and cash equivalents</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>0</b>		<b>50</b>	
Net increase in cash and cash equivalents	0	2,882	6,618	1,894	0		11,394	
Cash and cash equivalents at beginning of period	0	0	0	0	0		0	
<b>Cash and cash equivalents at end of period</b>	<b>\$</b>	<b>\$ 2,882</b>	<b>\$ 6,618</b>	<b>\$ 1,894</b>	<b>\$</b>		<b>\$ 11,394</b>	

## LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)

(Predecessor Entity)

## SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

For the Period January 1 - February 13, 2006

(In Thousands) (Unaudited)

	Co-Issuers	Guarantors	Non-Guarantors	Eliminations	Consolidated
<b>Cash flows from operating activities:</b>					
Net income (loss)	\$ 2,214	\$ (49,381 )	\$ (737 )	\$	\$ (47,904 )
Adjustments to reconcile net income (loss) to net cash used in operating activities:					
Depreciation and amortization	203	11,662	777	0	12,642
Deferred income taxes	(730 )	(6,029 )	113	0	(6,646 )
Share-based compensation	12,484	0	0	0	12,484
Amortization of deferred financing charges	43	0	0	0	43
Changes in assets and liabilities, net of effect of acquisition:					
(Increase) decrease in accounts receivable	(288 )	(2,582 )	630	0	(2,240 )
Decrease (increase) in inventories	687	(30,481 )	(2,092 )	0	(31,886 )
(Increase) decrease in prepaid expenses and other current assets	(250 )	(12,595 )	692	0	(12,153 )
(Increase) decrease in identifiable intangible assets, goodwill, deferred financing cost and other noncurrent assets, net	(32 )	9,558	54	0	9,580
(Decrease) increase in accounts payable	(1 )	8,465	(1,220 )	0	7,244
(Decrease) increase in accrued expenses and other liabilities, net	(27,640 )	25,490	(4,160 )	0	(6,310 )
<b>Net cash used in operating activities</b>	<b>(13,310 )</b>	<b>(45,893 )</b>	<b>(5,943 )</b>	<b>0</b>	<b>(65,146 )</b>
<b>Cash flows from investing activities:</b>					
Additions to property and equipment	(30 )	(5,430 )	(2,316 )	0	(7,776 )
<b>Net cash used in investing activities</b>	<b>(30 )</b>	<b>(5,430 )</b>	<b>(2,316 )</b>	<b>0</b>	<b>(7,776 )</b>
<b>Cash flows from financing activities:</b>					
Intercompany movements	(52,158 )	49,564	2,594	0	0
Federal tax benefit from common stock issued under stock incentive plans	4,298	0	0	0	4,298
Decrease in treasury stock	0	674	0	0	674
<b>Net cash (used in) provided by financing activities</b>	<b>(47,860 )</b>	<b>50,238</b>	<b>2,594</b>	<b>0</b>	<b>4,972</b>
<b>Effect of exchange rate changes on cash and cash equivalents</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>0</b>	<b>125</b>

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Net decrease in cash and cash equivalents	(61,200	) (1,085	) (5,540	) 0	(67,825	)
Cash and cash equivalents at beginning of period	136,569	8,718	12,871	0	158,158	
<b>Cash and cash equivalents at end of period</b>	<b>\$ 75,369</b>	<b>\$ 7,633</b>	<b>\$ 7,331</b>	<b>\$</b>	<b>\$ 90,333</b>	

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## LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)

(Predecessor Entity)

## SUPPLEMENTAL CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS

For the Thirty-Nine Week Period Ended October 1, 2005

(In Thousands) (Unaudited)

	Co-Issuers	Guarantors	Non-Guarantors	Eliminations	Consolidated
<b>Cash flows from operating activities:</b>					
Net income (loss)	\$ 5,373	\$ (12,952 )	\$ (1,403 )	\$	\$ (8,982 )
Adjustments to reconcile net income (loss) to net cash used in operating activities:					
Depreciation and amortization	996	61,590	3,630	0	66,216
Deferred income taxes	1,781	(1,267 )	268	0	782
Share-based compensation	818	0	0	0	818
Amortization of deferred financing charges	559	0	0	0	559
Loss on sale and disposals of property and equipment	0	625	0	0	625
Loss on fixed asset impairment writedown	0	1,452	0	0	1,452
Changes in assets and liabilities, net of effect of acquisition:					
Decrease (increase) in accounts receivable	410	(23,514 )	(1,372 )	0	(24,476 )
Increase in inventories	(1,787 )	(136,714 )	(7,421 )	0	(145,922 )
Decrease (increase) in prepaid expenses and other current assets	65	(2,546 )	(1,723 )	0	(4,204 )
Increase in identifiable intangible assets, goodwill, deferred financing cost and other noncurrent assets, net	(556 )	(2,244 )	(86 )	0	(2,886 )
(Decrease) increase in accounts payable	(14 )	24,143	8,686	0	32,815
(Decrease) increase in accrued expenses and other liabilities, net	(33,643 )	8,169	(2,649 )	0	(28,123 )
<b>Net cash used in operating activities</b>	<b>(25,998 )</b>	<b>(83,258 )</b>	<b>(2,070 )</b>	<b>0</b>	<b>(111,326 )</b>
<b>Cash flows from investing activities:</b>					
Additions to property and equipment	(2,969 )	(77,595 )	(8,430 )	0	(88,994 )
Additions to investment in subsidiary	(126 )	0	0	126	0
<b>Net cash used in investing activities</b>	<b>(3,095 )</b>	<b>(77,595 )</b>	<b>(8,430 )</b>	<b>126</b>	<b>(88,994 )</b>
<b>Cash flows from financing activities:</b>					
Issuance of common stock under stock incentive plans	3,081	0	126	(126 )	3,081
Intercompany movements	(168,069 )	157,202	10,867	0	0
Federal tax benefit from common stock issued under stock incentive plans	447	0	0	0	447
Increase in short-term borrowings	30,000	0	0	0	30,000
Increase in treasury stock	(70 )	(60 )	0	0	(130 )

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<b>Net cash (used in) provided by financing activities</b>	<b>(134,611</b>	<b>) 157,142</b>	<b>10,993</b>	<b>(126</b>	<b>) 33,398</b>
<b>Effect of exchange rate changes on cash and cash equivalents</b>	<b>0</b>	<b>0</b>	<b>521</b>	<b>0</b>	<b>521</b>
Net (decrease) increase in cash and cash equivalents	(163,704	) (3,711	) 1,014	0	(166,401
Cash and cash equivalents at beginning of period	174,973	13,122	15,914	0	204,009
<b>Cash and cash equivalents at end of period</b>	<b>\$ 11,269</b>	<b>\$ 9,411</b>	<b>\$ 16,928</b>	<b>\$</b>	<b>\$ 37,608</b>

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**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**LINENS HOLDING CO. AND SUBSIDIARIES (AND PREDECESSOR)  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following discussion and analysis should be read in conjunction with the Condensed Consolidated Financial Statements of the Company and the notes thereto appearing elsewhere in this document.

**General**

The Company is a holding company. It does not hold any assets other than its investment in Linens n Things, Inc., which the Company acquired in February 2006. See Note 1 to the Condensed Consolidated Financial Statements for further details concerning the acquisition of Linens n Things, Inc. Linens n Things, Inc., together with its subsidiaries, is the operating subsidiary of the Company.

The Company, under the name Linens n Things, is one of the leading national large format specialty retailers of home textiles, housewares and home accessories, carrying both national brands and private label goods. As of September 30, 2006, the Company operated 561 stores in 47 states and in six provinces across Canada.

**Critical Accounting Policies**

The following includes discussion and analysis about the Condensed Consolidated Financial Statements of Linens Holding Co. and its subsidiaries and predecessor. The Company has not presented separate financial statements for Linens n Things, Inc. and its subsidiaries or Linens n Things Center, Inc. and its subsidiaries (collectively, the issuers as described in Note 15 to the Condensed Consolidated Financial Statements) because management has determined that the differences in such financial statements are minor.

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts and timing of revenues and of expenses during the reporting periods. The Company bases its estimates on historical experience and on other assumptions that it believes to be relevant under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. The Company's management believes the following critical accounting estimates involve significant estimates and judgments inherent in the preparation of the Condensed Consolidated Financial Statements. The Company bases these estimates on historical results and various other assumptions believed to be reasonable at the time. These critical accounting estimates are discussed in detail in the Company's predecessor entity Annual Report on Form 10-K Equivalent for Linens n Things, Inc. and Subsidiaries.

*Business Combination*

On February 14, 2006, the Company acquired all of the outstanding common stock of the Company's predecessor entity, Linens n Things, Inc., for total cash consideration of approximately \$1.3 billion. The acquisition of Linens n Things, Inc. was accounted for as a business combination using the purchase method of accounting, whereby the purchase price (including liabilities assumed) was preliminarily allocated to the assets acquired based on their estimated fair market values at the date of acquisition. The purchase price paid by Linens Holding Co. to acquire the Company and related preliminary purchase accounting adjustments were pushed down and recorded in Linens n Things, Inc. and its subsidiaries financial statements and resulted in a new basis of accounting for the successor period beginning on the day the acquisition was completed. As a result, the purchase price and related costs were preliminarily allocated to the estimated fair values of the assets acquired and liabilities assumed at the time of the acquisition based on management's best estimates, which were based in part on the work of third-party appraisers engaged to perform valuations of certain of the tangible and intangible assets acquired. In essence, the Company's assets and liabilities were adjusted to fair value as of the closing date of the Transactions, and the excess of the total purchase price over the fair value of the Company's net assets was allocated to goodwill.

### *Valuation of Inventory*

Merchandise inventory is a significant portion of the Company's balance sheet, representing approximately 46.2% of total assets at September 30, 2006. Inventories are valued using the lower of cost or market value, determined by the retail inventory method ( RIM ). Under RIM, the valuation of inventories at cost and the resulting gross margins are determined by applying a calculated cost-to-retail ratio to the retail value of inventories. RIM is an averaging method that is used in the retail industry due to its practicality. Inherent in RIM calculations are certain significant management judgments and estimates including, among others, merchandise mark-on, mark-up, markdowns and shrinkage based on historical experience between the dates of physical inventories, all of which significantly impact the ending inventory valuation at cost. The methodologies utilized by the Company in its application of RIM are consistent for all periods presented. Such methodologies include the development of the cost-to-retail ratios, the development of shrinkage reserves and the accounting for price changes. At any one time, inventories include items that have been written down to the Company's best estimate of their realizable value. Factors considered in estimating realizable value include the age of merchandise and anticipated demand. Actual realizable value could differ materially from this estimate based upon future customer demand or economic conditions.

### *Sales Returns*

The Company estimates future sales returns and records a provision in the period that the related sales are recorded based on historical return rates. Should actual returns differ from the Company's estimates, the Company may be required to revise estimated sales returns. Although these estimates have not varied materially from historical provisions, estimating sales returns requires management judgment as to changes in preferences and quality of products being sold, among other things; therefore, these estimates may vary materially in the future. The sales returns calculations are regularly compared with actual return experience. In preparing its financial statements as of September 30, 2006, December 31, 2005 and October 1, 2005, the Company's sales returns reserve was approximately \$5.7 million, \$7.1 million and \$5.3 million, respectively.

### *Impairment of Long-Lived Assets (including Goodwill)*

In accordance with SFAS No. 144, *Accounting for Impairment or Disposal of Long-Lived Assets*, long-lived assets, such as property and equipment and purchased intangible assets subject to amortization, are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be fully recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized for the amount that the carrying value of the asset exceeds the fair value of the asset.

In accordance with SFAS No. 142, *Goodwill and Other Intangible Assets*, goodwill and intangible assets that have indefinite useful lives are tested annually for impairment. These assets are tested for impairment more frequently if events and circumstances indicate that the asset might be impaired. An impairment loss is recognized to the extent that the carrying amount exceeds the asset's fair value.

The Company's judgments regarding the existence of impairment indicators are based on market conditions and operational performance. As of September 30, 2006, December 31, 2005 and October 1, 2005, the Company's net book value for property and equipment was approximately \$572.5 million, \$612.2 million and \$601.3 million, respectively, goodwill was approximately \$277.2 million, \$18.1 million and \$18.1 million, respectively, and identifiable intangible assets, net was \$155.4 million, \$1.3 million and \$1.4 million, respectively. The increase in goodwill and identifiable intangible assets, net was primarily due to the acquisition.

There was no impairment loss recognized for any of the periods presented for fiscal 2006. During the third quarter of 2005, the Company determined that the carrying value of certain assets exceeded their related estimated future undiscounted cash flows. As a result, the Company reduced the carrying value of these fixed assets by approximately \$1.5 million with the related impairment loss recognized in selling, general and administrative expenses on the Company's Condensed Consolidated Statement of Operations for the thirteen week and thirty-nine week periods ended October 1, 2005.

#### *Store Closure Costs*

In fiscal 2001, the Company recorded a pre-tax restructuring and asset impairment charge of \$37.8 million (\$23.7 million after-tax) related to the closing of certain under-performing stores. As of September 30, 2006, December 31, 2005 and October 1, 2005, the Company had \$3.6 million, \$5.4 million and \$5.1 million, respectively, remaining related to this reserve. The Company has closed all of the initially identified stores other than one store, which the Company decided to keep open and whose reserve was reversed. The Company continues to negotiate and/or explore lease buyouts or sublease agreements for certain of these stores as well as evaluate reopening stores previously closed. The activity in the thirty-nine week period ended September 30, 2006 includes the reversal of estimated lease commitment costs of approximately \$0.3 million which were not needed, offset by an increase to lease commitment costs of approximately \$1.4 million due to changes in estimates based on current negotiations. Final settlement of these reserves is predominantly a function of negotiations with unrelated third parties, and, as such, these estimates may be subject to change in the future.

#### *Self-Insurance*

The Company purchases third party insurance for worker's compensation, medical and general liability costs that exceed certain limits for each type of insurance program. The Company is responsible for the payment of claims under these insured excess limits. The Company establishes accruals for its insurance programs based on available claims data and historical trend and experience, as well as loss development factors for its medical insurance prepared with the assistance of third party actuaries. The ultimate cost of these claims may vary from the established accrual. The accrued obligation for these self-insurance programs was approximately \$14.7 million as of September 30, 2006, \$15.3 million as of December 31, 2005 and \$12.3 million as of October 1, 2005.

#### *Share-based Compensation*

Prior to adopting SFAS No. 123 (Revised 2004) in fiscal 2006, the Company accounted for its share-based compensation plans under the provisions of Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, as permitted under SFAS No. 148, Accounting for Stock-Based Compensation - Transition and Disclosure - an amendment of FASB Statement No. 123. During fiscal 2005 the Company recognized compensation expense for restricted stock unit awards over the related service period, but did not recognize compensation expense for stock options, since the Company has historically treated its stock options as having been granted at fair market value on the date of grant.

In fiscal 2006 the Company adopted SFAS No. 123 (Revised 2004). The Company has elected the modified prospective method of transition; accordingly, prior periods have not been restated. Under SFAS No. 123 (Revised 2004), during the period January 1, 2006 to February 13, 2006, the Company did not grant any stock options and recorded, in connection with the Merger, share-based compensation expense for the portion of previously granted share-based awards that remained unvested at the date of the adoption. Upon completion of the Merger and in accordance with the terms of the stock plans, all of the outstanding stock options and restricted stock units became fully vested and immediately exercisable. Each option was exercised, equal to the excess of \$28.00 over the underlying stock option exercise price, less applicable withholding taxes. Each restricted stock unit award was exercised at \$28.00 in cash, without interest, less applicable withholding taxes.

On February 14, 2006, the board of directors and stockholders of Linens Holding Co. adopted the Linens Holding Co. Stock Option Plan. Under the Plan, the Company recognizes the cost of all time-based employee stock option grants on a straight-line attribution basis and the cost of all performance-based employee stock options on an accelerated basis in accordance with Financial Accounting Standards Board Interpretation No. 28, Accounting for Stock Appreciation Rights and Other Variable Stock Option or Award Plans over their respective vesting periods, net of estimated forfeitures. There are no restricted stock units under the Plan.

Since the first quarter of 2006, the Company, with the assistance of an independent third party, uses the Monte Carlo simulation option-pricing model for estimating the fair value of Performance Options and the Black-Scholes option-pricing model for Time Options. Both models include various assumptions, including the expected life of stock options, the expected volatility and the expected risk free interest rate. These assumptions reflect the Company's best estimates, but they involve inherent uncertainties based on certain conditions generally



outside the control of the Company. As a result, if other assumptions had been used, total share-based compensation cost, as determined in accordance with SFAS No. 123 (Revised 2004) could have been materially impacted. Furthermore, if the Company uses different assumptions for future grants, share-based compensation cost could be materially impacted in future periods.

Also, under SFAS No. 123 (Revised 2004), the Company is required to record share-based compensation expense net of estimated forfeitures. The Company's forfeiture rate assumption used in determining its share-based compensation expense is estimated, primarily based upon historical data. The actual forfeiture rate could differ from these estimates.

#### *Derivative Financial Instruments*

In accordance with SFAS No. 133, as amended, the Company had designated certain derivative arrangements entered into on July 7, 2006 as cash flow hedges and recognizes the fair value of the instruments on the consolidated balance sheet. Gains and losses related to a hedge and that result from changes in the fair value of the hedge are either recognized in income immediately to offset the gain or loss on the hedged item, or deferred and reported as a component of other comprehensive income (loss) in stockholders' equity and subsequently recognized in income when the hedged item affects net income. The ineffective portion of the change in fair value of a hedge is recognized in income immediately. There was no hedge ineffectiveness for the thirteen-week period ended September 30, 2006.

#### *Income Taxes*

The Company uses the asset and liability method to account for its income taxes. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to the differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to be applied to the taxable income in the year in which temporary differences are expected to be recovered or settled. The effect of a change in tax rates on deferred tax assets and liabilities is recognized in the statement of operations in the period that includes the enactment date.

Determining the provision for income taxes and related accruals, deferred tax assets and liabilities requires judgment. There are transactions and calculations arising in the ordinary course of business where the ultimate tax outcome is uncertain. Additionally, tax returns filed by the Company are subject to audit by various tax authorities. Although the Company believes that its estimates are reasonable, actual results could differ from these estimates.

#### *Litigation*

The Company records an estimated liability related to various claims and legal actions arising in the ordinary course of business, which is based on available information and advice from outside counsel where applicable. As additional information becomes available, the Company assesses the potential liability related to its pending claims and may adjust its estimates accordingly.

#### **Impact of the Merger and Transactions**

On February 14, 2006, the Company acquired all of the outstanding common stock of Linens 'n Things, Inc. for total cash consideration of approximately \$1.3 billion.

The acquisition of Linens 'n Things, Inc. is being accounted for as a business combination using the purchase method of accounting, whereby the purchase price (including liabilities assumed) was preliminarily allocated to the assets acquired based on their estimated fair market values at the date of acquisition. The purchase price paid by Linens Holding Co. to acquire the Company and related preliminary purchase accounting adjustments were pushed down and recorded in Linens 'n Things, Inc. and its subsidiaries' financial statements and resulted in a new basis of accounting for the successor period beginning on the day the Transactions were completed. As a result, the purchase price and related costs were allocated to the estimated fair values of the assets acquired and liabilities assumed at the time of the acquisition based on management's best estimates, which were based in part on

the work of third-party appraisers engaged to perform valuations of certain of the tangible and intangible assets acquired. In essence, the Company's assets and liabilities were adjusted to fair value as of the closing date of the Transactions, and the excess of the total purchase price over the fair value of the Company's net assets was allocated to goodwill.

*Cost of Acquisition*

Cash paid	\$ 1,295,834
Transaction costs	22,824

Cost of acquisition	\$ 1,318,658
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*Net Assets Acquired:*

Historical net assets	820,408
Add: deferred rent reversed	252,236
Less: new basis of accounting for previous ownership percentage	(1,112 )
Less: historical goodwill	(18,126 )
Write-off Southern Linens	(252 )

Net assets acquired	1,053,154
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Excess of cost of acquisition over net assets acquired	\$ 265,504
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*Allocated to:*

Property and equipment	\$ (57 )
Definite-lived intangible assets	38,330
Indefinite-lived intangible assets	122,688
Unfavorable lease liability	(20,000 )
Goodwill	277,435
Deferred Income taxes	(152,892 )

\$ 265,504

Intangible assets identified in the preliminary purchase price allocation above included the following

<i>Definite-lived intangible assets (liabilities)</i>	
Credit card customer relationships and customer list (estimated life 3 to 5 years)	\$ 10,542
Favorable leases (average life 5 years)	27,788
Unfavorable leases (average life 8 years)	(20,000 )
<i>Indefinite-lived intangible assets</i>	
Trademark and trade names	\$ 122,688

In connection with the Transactions, the Company incurred significant additional indebtedness, including \$650 million aggregate principal amount on the Senior Secured Floating Rate Notes due 2014 issued by two of the Company's subsidiaries (the Notes), which will increase the Company's interest expense. The Company's depreciation and amortization expense will increase significantly, primarily due to increases in the fair values of its tangible assets and amortizable intangible assets as a direct result of these adjustments.

The following discussion and analysis of the Company's historical financial condition and results of operation covers periods prior to and after the consummation of the Transactions. Significant additional liquidity requirements, resulting primarily from increased interest expense, and other factors related to the Transactions, such as increased depreciation and amortization as a result of the application of purchase accounting, has significantly affected the Company's financial condition, results of operations and liquidity going forward.

## Results of Operations

### *Impact of Adoption of SFAS 123 (Revised 2004)*

On January 1, 2006, the Company adopted SFAS 123 (Revised 2004) requiring the recognition of compensation expense in the Condensed Consolidated Statements of Income related to the fair value of its employee share-based options. SFAS No. 123 (Revised 2004) revises SFAS No. 123, Accounting for Stock-Based Compensation, and supersedes Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees.

The Company recognizes the cost of all time-based employee stock options on a straight-line attribution basis and the cost of all performance-based employee stock options on an accelerated basis in accordance with Financial Accounting Standards Board Interpretation No. 28, Accounting for Stock Appreciation Rights and Other Variable Stock Option or Award Plans over their respective vesting periods, net of estimated forfeitures. The Company has selected the modified prospective method of transition; accordingly, prior periods have not been restated. Prior to adopting SFAS No. 123 (Revised 2004), the Company applied the recognition and measurement principles of APB Opinion No. 25 and related interpretations. All employee stock options were granted at or above the grant date market price. Accordingly, for the thirteen and thirty-nine weeks ended October 1, 2005, the Company did not recognize compensation expense for stock option grants and amortized restricted stock unit grants at fair market value at the date of grant over specified vesting periods. For the period January 1 to February 13, 2006, the Company recognized approximately \$9.3 million and \$3.2 million of total unrecognized compensation cost as of December 31, 2005 related to stock option grants and restricted stock unit awards, respectively, under the Company's stock option plans. The consummation of the Merger accelerated the recognition of compensation cost, and, accordingly, all of this cost was included in selling, general and administrative expense in the Condensed Consolidated Statements of Operations in the period from January 1, 2006 to February 13, 2006 (predecessor entity). In connection with the Merger, the Company adopted the Linens Holding Co. Stock Option Plan. The compensation cost that has been charged against income for stock option grants from the Company to eligible employees of the Company and its subsidiaries was \$1.0 million for the thirteen weeks ended September 30, 2006 and \$3.4 million for the period February 14, 2006 to September 30, 2006 (successor entity) and is included in selling, general and administrative expense in the Condensed Consolidated Statements of Operations.

As a result of the Transactions, the current year's financial results for the thirteen and thirty-nine weeks ended September 30, 2006 have been separately presented in the Condensed Consolidated Statements of Operations split between the Predecessor Entity, covering the period January 1, 2006 through February 13, 2006, the date of the consummation of the Transactions, and the Successor Entity covering the period February 14, 2006 through September 30, 2006. The results for the comparable period in the prior year are presented under Predecessor Entity. For comparative purposes, the Company combined the two periods from January 1, 2006 through



September 30, 2006 in its discussion below. This combination is not GAAP presentation. However, the Company believes this presentation is useful to provide the reader a more accurate comparison.

*Thirteen Weeks Ended September 30, 2006 Compared with Thirteen Weeks Ended October 1, 2005*

Net sales for the thirteen weeks ended September 30, 2006 increased approximately 4.6% to \$658.2 million compared to \$629.3 million for the same period last year. The increase in net sales is primarily due to the opening of new stores. Comparable store sales increased 0.2% for the thirteen weeks ended September 30, 2006 compared to a decline of 10.5% for the same period last year. The improvement in comparable store sales is due to higher guest traffic, which was positively impacted by the repositioning of the Company's marketing program, offset by a decrease in average transaction value due to markdowns associated with the Company's efforts to clear nonproductive and aged inventory. At September 30, 2006, the Company operated 561 stores, including 33 stores in Canada, as compared with 527 stores, including 29 stores in Canada, at October 1, 2005. Store square footage increased approximately 5.7% to 18.6 million at September 30, 2006 compared with 17.6 million at October 1, 2005. During the thirteen weeks ended September 30, 2006, the Company opened eight stores and closed two stores as compared with opening 14 stores and closing three stores during the same period last year.

In addition to the cost of inventory sold, the Company includes its buying and distribution expenses in its cost of sales. Buying expenses include all direct and indirect costs to procure merchandise. Distribution expenses include the cost of operating the Company's distribution centers and freight expense related to transporting merchandise. Gross profit as a percentage of net sales was flat compared to the same period last year. For the thirteen weeks ended September 30, 2006 gross profit was \$269.6 million, or 41.0% of net sales, compared with \$258.3 million, or 41.1% of net sales, for the same period last year.

The Company's selling, general and administrative expenses (SG&A) consist of store selling expenses, occupancy costs, advertising expenses and corporate office expenses. SG&A for the thirteen weeks ended September 30, 2006 was \$287.8 million, or 43.8% of net sales, compared with \$255.5 million, or 40.6% of net sales, for the same period last year. The increase in SG&A as a percent of net sales is primarily due to an increase in occupancy costs as a result of new store additions and costs associated with the purchase of the Company. Fixed costs, such as occupancy, increased as a percentage of net sales as a result of faster growth than the Company's net sales. In response to its sales performance, the Company reduced certain variable corporate overhead expenses, but maintained overall store payroll as a percentage of net sales to support sales. Marketing as a percentage of net sales was 3.9% for the thirteen weeks ended September 30, 2006 versus 4.5% for the thirteen weeks ended October 1, 2005. Marketing as a percentage of net sales declined due to a repositioning of the Company's marketing program to less expensive newspaper inserts from direct mail compared to the prior period. In addition, the prior year included a cost for TV media placement.

Operating loss for the thirteen weeks ended September 30, 2006 was approximately \$18.2 million, or (2.8%) of net sales, compared with operating income of \$2.8 million, or 0.5% of net sales, for the same period last year.

Net interest expense for the thirteen weeks ended September 30, 2006 increased to approximately \$23.6 million from \$1.2 million during the same period last year primarily due to the additional interest expense associated with the Notes issued on February 14, 2006. In addition, higher average borrowings required to fund working capital needs and an increase in average borrowing interest rates offset by lower average investment balances also contributed to the overall increase in net interest expense.

The Company's income tax benefit was approximately \$14.4 million for the thirteen weeks ended September 30, 2006 compared with income tax expense of \$0.6 million for the same period last year. This increase in tax benefit is due to additional pretax losses caused in part by additional occupancy cost and merger-related interest. The Company presently expects that it will realize a portion of the federal tax benefit for losses incurred in the thirteen week period ending September 30, 2006 against taxable income currently projected to be generated in the fourth quarter of 2006 with the remainder utilized as a carryover to 2007. The Company's effective tax benefit rate for the thirteen weeks ended September 30, 2006 decreased to 34.4% compared to 37.7% for the same period last year due to a reduction in state tax benefits in certain jurisdictions caused by greater non-deductible interest expense and increased valuation allowances for certain deferred state tax benefits.

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As a result of the factors described above, net loss for the thirteen weeks ended September 30, 2006 was approximately \$27.4 million compared with net income of \$1.0 million for the same period last year.

*Thirty-nine Weeks Ended September 30, 2006 Compared with Thirty-nine Weeks Ended October 1, 2005*

The following table sets forth the comparative condensed consolidated statements of operations for the thirty-nine weeks ended September 30, 2006 and October 1, 2005 on a combined basis, including the increase or decrease between the periods presented (in thousands):

	Thirty-nine Weeks Ended September 30, 2006			Thirty-nine Weeks Ended October 1, 2005	Increase (Decrease)
	February 14 to September 30, 2006 (Successor Entity)	January 1 to February 13, 2006 (Predecessor Entity)	Combined		
<b>Net sales</b>	<b>\$ 1,577,583</b>	<b>\$ 284,971</b>	<b>\$ 1,862,554</b>	<b>\$ 1,773,531</b>	<b>\$ 89,023</b>
Cost of sales, including buying and distribution costs	951,007	180,675	1,131,682	1,041,880	89,802
<b>Gross profit</b>	<b>626,576</b>	<b>104,296</b>	<b>730,872</b>	<b>731,651</b>	<b>(779)</b>
Selling, general and administrative expenses	705,705	174,138	879,843	743,364	136,479
<b>Operating loss</b>	<b>(79,129)</b>	<b>(69,842)</b>	<b>(148,971)</b>	<b>(11,713)</b>	<b>(137,258)</b>
Interest income	(137)	(668)	(805)	(678)	(127)
Interest expense	55,404		55,404	3,301	52,103
Net interest expense (income)	55,267	(668)	54,599	2,623	51,976
<b>Loss before benefit for income taxes</b>	<b>(134,396)</b>	<b>(69,174)</b>	<b>(203,570)</b>	<b>(14,336)</b>	<b>(189,234)</b>
Benefit for income taxes	(50,322)	(21,270)	(71,592)	(5,354)	(66,238)
<b>Net loss</b>	<b>\$ (84,074)</b>	<b>\$ (47,904)</b>	<b>\$ (131,978)</b>	<b>\$ (8,982)</b>	<b>\$ (122,996)</b>

Net sales for the thirty-nine weeks ended September 30, 2006 increased approximately 5.0% to \$1,862.6 million compared to \$1,773.5 million for the same period last year. The increase in sales is primarily due to new store openings and an increase in guest traffic offset by a decline in average transaction value. During the thirty-nine weeks ended September 30, 2006, the Company opened 21 stores and closed two stores as compared with opening 39 stores and closing four stores during the same period last year.

Comparable store sales decreased 1.0% for the thirty-nine weeks ended September 30, 2006 compared to a decline of 7.8% for the same period last year. The overall decrease in comparable store sales is due to a decline in average transaction value due to markdowns associated with the Company's efforts to clear nonproductive and aged inventory, offset by an increase in guest traffic due to the Company's repositioning of its marketing programs, which includes more visual direct mail and preprint and a focus on core merchandise.

Gross profit for the thirty-nine weeks ended September 30, 2006 was \$730.9 million, or 39.2% of net sales, compared with \$731.7 million, or 41.3% of net sales, for the same period last year. The decrease in gross profit as a

percentage of net sales was primarily caused by increased markdowns. The markdowns were associated with the Company's efforts to sell nonproductive and aged inventory in order to transition to newer assortments and position the Company for the Holiday season.

SG&A for the thirty-nine weeks ended September 30, 2006 was \$879.9 million, or 47.2% of net sales, compared with \$743.4 million, or 42.0% of net sales, for the same period last year. The increase in SG&A is primarily due to higher occupancy costs as a result of new store additions and costs incurred due to the purchase of the Company. In addition, due to the Company's sales performance, particularly in the first quarter, fixed costs such as occupancy and corporate office expenses as a percentage of net sales are greater.

Operating loss for the thirty-nine weeks ended September 30, 2006 was approximately \$149.0 million or (8.0%) of net sales, compared with an operating loss of \$11.7 million or (0.7%) of net sales, for the same period last year.

Net interest expense for the thirty-nine weeks ended September 30, 2006 increased to approximately \$54.6 million from \$2.6 million during the same period last year primarily due to the additional interest expense associated with the Notes issued on February 14, 2006. In addition, higher average borrowings required to fund working capital needs and an increase in average borrowing interest rates offset by lower average investment balances also contributed to the overall increase in net interest expense.

The Company's income tax benefit was approximately \$71.6 million for the thirty-nine weeks ended September 30, 2006, compared with an income tax benefit of \$5.3 million for the same period last year. This increase in tax benefit is due to additional pretax losses caused in part by additional occupancy cost and merger-related interest. The Company presently expects that it will realize most of the federal tax benefit for losses incurred in the thirty-nine week period ending September 30, 2006 by: (i) carryback predecessor losses, (ii) absorption against taxable income currently projected to be generated in the fourth quarter of 2006 and (iii) carryover any remaining loss to 2007. Due to an increase in nondeductible expenses related to the merger, the Company's effective tax benefit rate for the thirty-nine weeks ended September 30, 2006 declined to 35.2% compared to 37.3% for the same period last year.

As a result of the factors described above, net loss for the thirty-nine weeks ended September 30, 2006 was approximately \$132.0 million compared with a net loss of \$ 9.0 million for the same period last year.

### **Liquidity and Capital Resources**

In connection with the Transactions, the Company had significant cash outlays during the thirteen-week and thirty-nine-week periods ended September 30, 2006 and became highly leveraged upon the issuance of \$650 million aggregate principal amount of the Notes. As of December 31, 2005, the Company had no indebtedness outstanding except for a \$2.1 million mortgage note obligation. Cash outlays for the payment of interest are significantly higher in the current fiscal year compared to the last fiscal year as a result of the Notes.

The Notes consist of \$650 million aggregate principal amount of Senior Secured Floating Rate Notes due 2014 of Linens n Things, Inc. and Linens n Things Center, Inc. (the Issuers). The Notes bear interest at a per annum rate equal to LIBOR plus 5.625%, which is paid every three months on January 15, April 15, July 15 and October 15, commencing April 15, 2006. The interest rate on the Notes is reset quarterly. The Notes mature on January 15, 2014. As of September 30, 2006, the interest rate on the Notes was 11.1%, based on a LIBOR rate of 5.5%. On July 7, 2006 the Issuers entered into a zero cost interest rate collar agreement to hedge the cash flows associated with the LIBOR component of the interest rate on the Notes. On July 7, 2006 the Issuers also purchased a one-year forward-starting interest rate cap agreement which takes effect on January 15, 2008 (see Note 12 to the Unaudited Condensed Consolidated Financial Statements for disclosures regarding these derivatives).

All obligations under the Notes are unconditionally guaranteed by the Company and certain of its existing and future domestic subsidiaries other than the Issuers. All obligations under the Notes, and the guarantees of those obligations, are secured, by first-priority liens, subject to permitted liens, on all of the Company's, the Issuers' and the subsidiary guarantors' equipment, intellectual property rights and related general intangibles and the capital stock of the Issuers and certain of the subsidiaries. The Notes are also secured by second-priority liens on the Issuers' and the subsidiary guarantors' inventory, accounts receivable, cash, securities and other general intangibles.

The lien on capital stock may be released under certain circumstances. As a result of the filing and effectiveness of a registration statement on Form S-4 with the SEC with respect to the Notes, the Issuers and the guarantors became subject to applicable SEC rules with respect to information required to be included in the prospectus in the registration statement. To the extent that the securities of any Issuer or guarantor constitute collateral for the Notes and the value of the securities equals or exceeds 20% of the principal amount, or \$130 million of the Notes, separate financial statements of the Issuer or guarantor would be required under these SEC rules to be included in the Company's SEC filings. The indenture that governs the Notes provides, however, with respect to any direct or indirect subsidiary of Linens 'n Things, Inc., that the securities of the subsidiary are released from the lien on capital stock on the date that the lien triggers this separate financial statement requirement. Accordingly, for any subsidiary with securities that equal or exceed the 20% threshold, the lien on the capital stock securing the Notes has been released with respect to those securities. The lien on the capital stock of Linens 'n Things, Inc. remains in place.

Concurrent with the closing of the Merger in February 2006, the Issuers also entered into a new senior secured asset-based revolving credit facility agreement (the "Credit Facility") with third-party institutional lenders which expires February 14, 2011. The Credit Facility provides senior secured financing of up to \$600 million, subject to a borrowing base consisting of certain eligible inventory and receivables, minus certain reserves. A portion of the Credit Facility, not to exceed \$40 million, is also available to a Canadian subsidiary of the Company subject to the Canadian borrowing base. The Credit Facility replaced the \$250 million senior revolving credit facility amended November 2004, which allowed for up to \$50 million in borrowings from additional lines of credit outside the agreement, including CAD \$40 million covering the Company's Canadian operations. The Credit Facility requires the Company to comply with financial ratio maintenance covenants if the excess availability under the Credit Facility, at any time, does not exceed \$75 million and also contains certain customary affirmative covenants and events of default. During the period February 14 to September 30, 2006, the Company always maintained excess availability under the Credit Facility above \$75 million and, accordingly, is not subject to compliance with certain financial ratio maintenance covenants as of September 30, 2006. As of September 30, 2006, the Issuers had \$225.9 million in borrowings under the Credit Facility at an average interest rate of 7.0%. The Company also had \$193.7 million of letters of credit outstanding as of September 30, 2006 issued under the Credit Facility, which includes standby letters of credit and import letters of credit used for merchandise purchases. Borrowings under the Credit Facility have been classified as short-term as of September 30, 2006 in accordance with the Company's representation that it expects to have the ability and intent to repay these borrowings from existing current assets within one year. The Company is not obligated under any formal or informal compensating balance requirements.

All obligations under the Credit Facility, and the guarantees of those obligations, are secured, subject to certain exceptions, by substantially all of the Company's, the Issuers' and the subsidiary guarantors' assets, including: (1) a first-priority security interest in inventory, accounts receivable, cash, securities and other general intangibles; and (2) a second-priority security interest in equipment, intellectual property rights and related general intangibles and all of the capital stock of the Issuers and the capital stock of certain subsidiaries.

The Company funds its operations through a combination of internally generated cash from operations and from borrowings under the Credit Facility. The Company's primary uses of cash are working capital requirements, new store expenditures, new store inventory purchases and debt service requirements. The Company anticipates that cash generated from operations together with amounts available under the Credit Facility will be sufficient to meet its future working capital requirements, new store expenditures, new store inventory purchases and debt service obligations as they become due. However, the Company's ability to fund future operating expenses and capital expenditures and its ability to make scheduled payments of interest on, to pay principal on or refinance indebtedness and to satisfy any other present or future debt obligations will depend on future operating performance which will be affected by general economic, financial and other factors beyond the Company's control.

As a result of the Transactions, the cash flow results for the thirty-nine weeks ended September 30, 2006 have been separately presented in the Condensed Consolidated Statements of Cash Flows split between the "Predecessor Entity", covering the period January 1 to February 13, 2006 and the "Successor Entity" covering the period February 14 to September 30, 2006. The comparable period results for the prior year are presented under "Predecessor Entity". For comparative purposes, the Company combined the two periods from January 1, 2006 through September 30, 2006 in its discussion below. This combination is not a GAAP presentation. However, the





Company believes this combination is useful to provide the reader a more accurate comparison and is provided to enhance the reader's understanding of cash flows for the periods presented.

Net cash used in operating activities for the periods February 14 to September 30, 2006 and January 1 to February 13, 2006 was \$211.8 million and \$65.1 million, respectively. Net cash used in operating activities for the combined thirty-nine weeks ended September 30, 2006 was \$276.9 million compared with \$111.3 million used in operating activities for the same period last year. The increase in net cash used in operating activities is due to an increase in inventories primarily due to new store openings and to support the upcoming holiday season, additional costs incurred by the Company resulting from the consummation of the Transactions and the timing of vendor payments.

Net cash used in investing activities for the periods February 14 to September 30, 2006 and January 1 to February 13, 2006 was \$1,243.5 million and \$7.8 million, respectively. Net cash used in investing activities for the combined thirty-nine weeks ended September 30, 2006 was \$1,251.3 million compared with \$89.0 million used in investing activities for the same period last year. Excluding acquisition cost in connection with the Transaction, net cash used in investing activities was \$45.8 million, a decrease from the prior year due to fewer new store openings. The Company currently estimates capital expenditures will be approximately \$80 million in fiscal 2006, primarily to open approximately 30 new stores, to maintain existing stores, and for system enhancements and other capital additions. For the thirty-nine week period ended September 30, 2006 such amounts totaled approximately \$34 million, \$11 million and \$4 million to open new stores, to maintain existing stores and for system enhancements and other capital additions, respectively.

Net cash provided by financing activities for the periods February 14 to September 30, 2006 and January 1 to February 13, 2006 was \$1,466.6 million and \$5.0 million, respectively. Net cash provided by financing activities for the combined thirty-nine weeks ended September 30, 2006 was \$1,471.6 million compared with \$33.4 million provided by financing activities for the same period last year. The increase is due to the issuance of the Notes, the issuance of Company stock primarily to the Sponsors in connection with the Transactions and an increase in borrowings under the Credit Facility to fund working capital needs.

Management regularly reviews and evaluates its liquidity and capital needs. The Company experiences peak periods for its cash needs generally during the second quarter and fourth quarter of the fiscal year. As the Company's business continues to grow and its current store expansion plan is implemented, such peak periods may require increases in the amounts available under the Credit Facility from those currently existing and/or other debt or equity funding. Management currently believes that the Company's cash flows from operations, its availability under the Credit Facility, its access to increases to the Credit Facility or additional capacity from new credit facilities will be sufficient to fund its expected capital expenditures, working capital and non-acquisition business expansion requirements as they become due. The Company cannot, however, give any assurances that it will be able to obtain access to increases to the Credit Facility or additional capacity from new credit facilities in the future.

#### **Off-Balance Sheet Arrangements**

The Company does not have any transactions or relationships that could be considered material off-balance sheet arrangements.

#### **Inflation**

The Company does not believe that its operating results have been materially affected by inflation during the preceding three years. There can be no assurance, however, that the Company's operating results will not be affected by inflation in the future.

**Seasonality**

The Company's business is subject to substantial seasonal variations. Historically, the Company has realized a significant portion of its net sales and net income for the year during the third and fourth quarters. The Company's quarterly results of operations may also fluctuate significantly as a result of a variety of other factors, including the timing of new store openings. The Company believes this is the general pattern associated with its segment of the retail industry and expects this pattern will continue in the future. Consequently, comparisons between quarters are not necessarily meaningful and the results for any quarter are not necessarily indicative of future results.

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**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

The Company continuously evaluates the market risk associated with its financial instruments. Market risks relating to the Company's operations result primarily from changes in interest rates. The Company does not engage in financial transactions for trading or speculative purposes.

Since fiscal year end 2005, market risk exposure has significantly increased due to the issuance of the Notes in connection with the Merger and Transactions.

**Interest Rate Risk**

The Company's financial instruments include cash and cash equivalents and borrowings under the Credit Facility and the Notes. The Credit Facility and the Notes carry floating rate interest and, therefore, the Company's results of operations for fiscal 2006 will be exposed to changes in interest rates. As of September 30, 2006, the Company had \$225.9 million in borrowings under the Credit Facility at an average interest rate of 7.0% and \$650 million aggregate principal amount in Notes at an interest rate of 11.1% (see Notes 4 and 10 to the Condensed Consolidated Financial Statements). As of September 30, 2006 a one percentage point change in floating rate interest would cause an increase to interest expense of approximately \$8.8 million.

On July 7, 2006 the Issuers entered into a zero cost interest rate collar agreement to hedge the cash flows associated with the LIBOR component of the interest rate on the Notes. On July 7, 2006 the Issuers also purchased a one-year forward-starting interest rate cap agreement which takes effect on January 15, 2008 (see Note 12 to the Unaudited Condensed Consolidated Financial Statements for disclosures regarding these derivatives).

**Foreign Currency Risk**

The Company enters into some purchase obligations outside of the United States, which are predominately settled in U.S. dollars, and therefore, the Company does not have a material exposure to foreign currency exchange risks. The Company operated 33 stores in Canada as of September 30, 2006. The Company believes its foreign currency translation risk is not material, as a hypothetical 10% strengthening or weakening of the U.S. dollar relative to the Canadian dollar would not materially affect the Company's results from operations or cash flow. As of September 30, 2006 and for the thirty-nine-week period then ended the Company did not hedge against foreign currency risks.

**Item 4. Controls and Procedures**

**Disclosure Controls and Procedures**

The Company's management, including its Chief Executive Officer and its Chief Financial Officer, performed an evaluation of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of September 30, 2006. Based upon that evaluation, the Company's management, including the Chief Executive Officer and the Chief Financial Officer, concluded that the Company's disclosure controls and procedures are effective as of the end of the period covered by this report.

**Changes in Internal Control Over Financial Reporting**

Our management determined that as of the end of fiscal 2005, we did not have adequate review controls to ensure the propriety of the accounting for the classification of capital expenditures related to store self-development transactions. Our accounting treatment for capital expenditures related to store self-development transactions, initially recorded on the balance sheet as other current assets and on the cash flow statement as a change in other current assets, was subsequently determined to be incorrect according to generally accepted accounting principles, which principles provide that capital expenditures related to store self-development transactions should be recorded on the balance sheet as property and equipment and on the cash flow statement as additions to property and equipment. Our management

corrected the accounting related to store self-development transactions prior to the issuance of the financial statements for the fiscal year ended December 31, 2005. There was no change in the overall cash flow generated by us and the incorrect accounting had no impact on our income statement. The control deficiency that resulted in the incorrect accounting for the classification of capital expenditures related to store self-development transactions represented a material weakness in our internal control over financial reporting as of December 31, 2005. Our management has implemented review controls to ensure the propriety of our accounting for these transactions.

A material weakness in internal control over financial reporting is a control deficiency (within the meaning of the Public Company Accounting Oversight Board ( PCAOB ) Auditing Standard No. 2), or combination of control deficiencies, that adversely affects a company's ability to initiate, authorize, record, process or report external financial data reliably in accordance with GAAP that results in there being more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected.

There have been no significant changes to the Company's internal control over financial reporting during the most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

**PART II - OTHER INFORMATION**

**Item 1. Legal Proceedings**

The Company is subject to litigation in the normal course of business, but it does not believe that the resolution of any pending proceedings will have a material impact on the Company's financial position or results of operations.

**Item 1A. Risk Factors**

There have been no material changes in the risk factors previously disclosed in the Company's Form 10-Q for the quarterly reporting period ended July 1, 2006.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

On August 16, 2006, George G. Golleher, a non-employee director of Linens Holding Co. and Linens n Things, Inc., purchased 10,000 shares of the Company's common stock for aggregate consideration of \$500,000.

**Item 6. Exhibits**

31.1 Certification of Principal Executive Officer of Linens Holding Co. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.2 Certification of Principal Financial Officer of Linens Holding Co. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.3 Certification of Principal Executive Officer of Linens n Things, Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.4 Certification of Principal Financial Officer of Linens n Things, Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.5 Certification of Principal Executive Officer of Linens n Things Center, Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

31.6 Certification of Principal Financial Officer of Linens n Things Center, Inc. pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32.1 Certification of Principal Executive Officer and Principal Financial Officer of Linens Holding Co. pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

32.2 Certification of Principal Executive Officer and Principal Financial Officer of Linens n Things, Inc. pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

32.3 Certification of Principal Executive Officer and Principal Financial Officer of Linens n Things Center, Inc. pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.



**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this Quarterly Report on Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized.

**LINENS HOLDING CO.  
LINENS N THINGS, INC.  
LINENS N THINGS CENTER, INC.**

Date: November 14, 2006

By: /s/ Robert J. DiNicola  
Robert J. DiNicola  
Chairman and Chief Executive Officer  
(principal executive officer)

Date: November 14, 2006

By: /s/ Francis M. Rowan  
Francis M. Rowan  
Senior Vice President and Chief Financial Officer  
(principal financial and accounting officer)

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