

PENN NATIONAL GAMING INC

Form 10-Q

May 03, 2012

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2012

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from      to

Commission file number: 0-24206

# PENN NATIONAL GAMING, INC.

(Exact name of registrant as specified in its charter)

**Pennsylvania**  
(State or other jurisdiction of  
incorporation or organization)

**23-2234473**  
(I.R.S. Employer  
Identification No.)

**825 Berkshire Blvd., Suite 200**

**Wyomissing, PA 19610**

(Address of principal executive offices) (Zip Code)

**610-373-2400**

(Registrant's telephone number, including area code)

**Not Applicable**

(Former name, former address, and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer

Accelerated filer

Non-accelerated filer   
(Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

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Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| <b>Title</b>                            | <b>Outstanding as of April 26, 2012</b>                  |
|---|--|
| Common Stock, par value \$.01 per share | 76,553,922 (includes 289,255 shares of restricted stock) |

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This report contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Actual results may vary materially from expectations. Although Penn National Gaming, Inc. and its subsidiaries (collectively, the Company) believe that our expectations are based on reasonable assumptions within the bounds of our knowledge of our business and operations, there can be no assurance that actual results will not differ materially from our expectations. Meaningful factors that could cause actual results to differ from expectations include, but are not limited to, risks related to the following: our ability to receive, or delays in obtaining, the regulatory approvals required to own, develop and/or operate our facilities, or other delays or impediments to completing our planned acquisitions or projects, including favorable resolution of any related litigation; our ability to secure state and local permits and approvals necessary for construction; construction factors, including delays, unexpected remediation costs, local opposition and increased cost of labor and materials; the passage of state, federal or local legislation (including referenda) that would expand, restrict, further tax, prevent or negatively impact operations in or adjacent to the jurisdictions in which we do or seek to do business (such as a smoking ban at any of our facilities); the effects of local and national economic, credit, capital market, housing, and energy conditions on the economy in general and on the gaming and lodging industries in particular; the activities of our competitors and the emergence of new competitors (traditional and internet based); increases in the effective rate of taxation at any of our properties or at the corporate level; our ability to identify attractive acquisition and development opportunities and to agree to terms with partners for such transactions; the costs and risks involved in the pursuit of such opportunities and our ability to complete the acquisition or development of, and achieve the expected returns from, such opportunities; our expectations for the continued availability and cost of capital; the maintenance of agreements with our local partners, horsemen, pari-mutuel clerks and other organized labor groups; the outcome of pending legal proceedings; changes in accounting standards; our dependence on key personnel; the impact of terrorism and other international hostilities; the impact of weather; and other factors as discussed in the Company's Annual Report on Form 10-K for the year ended December 31, 2011, subsequent Quarterly Reports on Form 10-Q and Current Reports on Form 8-K as filed with the United States Securities and Exchange Commission. The Company does not intend to update publicly any forward-looking statements except as required by law.

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**PENN NATIONAL GAMING, INC. AND SUBSIDIARIES**

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Table of Contents**PART I. FINANCIAL INFORMATION****ITEM 1. FINANCIAL STATEMENTS****Penn National Gaming, Inc. and Subsidiaries****Condensed Consolidated Balance Sheets**

(in thousands, except share and per share data)

|   | March 31,<br>2012<br>(unaudited) | December 31,<br>2011 |
|---|----------------------------------|----------------------|
| <b>Assets</b>   |                                  |                      |
| <b>Current assets</b>   |                                  |                      |
| Cash and cash equivalents   | \$ 217,451                       | \$ 238,440           |
| Receivables, net of allowance for doubtful accounts of \$3,947 and \$4,115 at March 31, 2012 and December 31, 2011, respectively  | 55,569                           | 55,455               |
| Insurance receivable  |                                  | 1,072                |
| Prepaid expenses  | 36,468                           | 39,801               |
| Deferred income taxes   | 29,679                           | 32,306               |
| Other current assets  | 38,039                           | 48,715               |
| Total current assets  | 377,206                          | 415,789              |
| <b>Property and equipment, net</b>  | 2,339,781                        | 2,277,200            |
| <b>Other assets</b>   |                                  |                      |
| Investment in and advances to unconsolidated affiliates   | 215,416                          | 174,116              |
| Goodwill  | 1,179,025                        | 1,180,359            |
| Other intangible assets   | 421,420                          | 421,593              |
| Debt issuance costs, net of accumulated amortization of \$6,418 and \$4,860 at March 31, 2012 and December 31, 2011, respectively | 31,820                           | 33,310               |
| Other assets  | 85,295                           | 103,979              |
| Total other assets  | 1,932,976                        | 1,913,357            |
| <b>Total assets</b>   | \$ 4,649,963                     | \$ 4,606,346         |
| <b>Liabilities</b>  |                                  |                      |
| <b>Current liabilities</b>  |                                  |                      |
| Current maturities of long-term debt  | \$ 44,581                        | \$ 44,559            |
| Accounts payable  | 29,447                           | 39,582               |
| Accrued expenses  | 89,802                           | 113,699              |
| Accrued interest  | 10,236                           | 17,947               |
| Accrued salaries and wages  | 63,084                           | 85,285               |
| Gaming, pari-mutuel, property, and other taxes  | 49,340                           | 49,559               |
| Income taxes  | 36,646                           | 5,696                |
| Insurance financing   | 11,681                           | 16,363               |
| Other current liabilities   | 59,763                           | 53,650               |
| Total current liabilities   | 394,580                          | 426,340              |
| <b>Long-term liabilities</b>  |                                  |                      |
| Long-term debt, net of current maturities   | 1,986,019                        | 1,998,606            |
| Deferred income taxes   | 160,956                          | 167,576              |
| Noncurrent tax liabilities  | 36,237                           | 33,872               |

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|  |                     |                     |
|--|---------------------|---------------------|
| Other noncurrent liabilities   | 7,673               | 8,321               |
| Total long-term liabilities  | 2,190,885           | 2,208,375           |
| <b>Shareholders' equity</b>  |                     |                     |
| Preferred stock (\$.01 par value, 1,000,000 shares authorized, 12,275 shares issued and outstanding at March 31, 2012 and December 31, 2011)                 |                     |                     |
| Common stock (\$.01 par value, 200,000,000 shares authorized, 76,423,682 and 76,213,126 shares issued at March 31, 2012 and December 31, 2011, respectively) | 758                 | 756                 |
| Additional paid-in capital   | 1,399,383           | 1,385,355           |
| Retained earnings  | 661,821             | 583,202             |
| Accumulated other comprehensive income   | 2,536               | 2,318               |
| Total shareholders' equity   | 2,064,498           | 1,971,631           |
| <b>Total liabilities and shareholders' equity</b>  | <b>\$ 4,649,963</b> | <b>\$ 4,606,346</b> |

See accompanying notes to the consolidated financial statements.

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**Penn National Gaming, Inc. and Subsidiaries**  
**Condensed Consolidated Statements of Income**  
(in thousands, except per share data)  
(unaudited)

|   | <b>Three Months Ended March 31,</b> |                  |
|---|-------------------------------------|------------------|
|   | <b>2012</b>                         | <b>2011</b>      |
| <b>Revenues</b>                                   |                                     |                  |
| Gaming  | \$ 656,077                          | \$ 609,111       |
| Food, beverage and other                          | 112,908                             | 85,289           |
| Management service fee                            | 3,443                               | 3,317            |
| Revenues  | 772,428                             | 697,717          |
| Less promotional allowances                       | (36,369)                            | (30,694)         |
| Net revenues                                      | 736,059                             | 667,023          |
| <b>Operating expenses</b>                         |                                     |                  |
| Gaming  | 340,169                             | 320,756          |
| Food, beverage and other                          | 87,804                              | 68,592           |
| General and administrative                        | 115,997                             | 103,476          |
| Depreciation and amortization                     | 53,337                              | 53,158           |
| Insurance recoveries, net of deductible charges   | (3,863)                             | (1,694)          |
| Total operating expenses                          | 593,444                             | 544,288          |
| Income from operations                            | 142,615                             | 122,735          |
| <b>Other income (expenses)</b>                    |                                     |                  |
| Interest expense                                  | (18,043)                            | (29,026)         |
| Interest income                                   | 219                                 | 53               |
| Gain (loss) from unconsolidated affiliates        | 1,685                               | (2,354)          |
| Other   | (1,003)                             | (1,643)          |
| Total other expenses                              | (17,142)                            | (32,970)         |
| <b>Income from operations before income taxes</b> | <b>125,473</b>                      | <b>89,765</b>    |
| Taxes on income                                   | 46,854                              | 38,237           |
| <b>Net income</b>                                 | <b>\$ 78,619</b>                    | <b>\$ 51,528</b> |
| <b>Earnings per common share:</b>                 |                                     |                  |
| Basic earnings per common share                   | \$ 0.83                             | \$ 0.53          |
| Diluted earnings per common share                 | \$ 0.74                             | \$ 0.48          |

See accompanying notes to the consolidated financial statements.



Table of Contents**Penn National Gaming, Inc. and Subsidiaries****Condensed Consolidated Statements of Comprehensive Income****(in thousands) (unaudited)**

|   | <b>Three Months Ended March 31,</b> |             |
|---|-------------------------------------|-------------|
|   | <b>2012</b>                         | <b>2011</b> |
| Net income  | \$ 78,619                           | \$ 51,528   |
| Other comprehensive income, net of tax:   |                                     |             |
| Change in fair value of interest rate swap contracts  |                                     |             |
| Unrealized holding losses arising during the period on effective hedges, net of income tax benefit of \$122 |                                     | (218)       |
| Less: Reclassification adjustments for losses included in net income, net of income taxes of \$2,306        |                                     | 4,128       |
| Change in fair value of interest rate swap contracts, net   |                                     | 3,910       |
| Foreign currency translation adjustment during the period   | 288                                 | 375         |
| Unrealized holding (losses) gains on corporate debt securities arising during the period                    | (70)                                | 332         |
| Other comprehensive income  | 218                                 | 4,617       |
| Comprehensive income  | \$ 78,837                           | \$ 56,145   |

See accompanying notes to the consolidated financial statements.

Table of Contents**Penn National Gaming, Inc. and Subsidiaries****Condensed Consolidated Statements of Changes in Shareholders Equity****(in thousands, except share data) (unaudited)**

|   | Preferred Stock |        | Common Stock |        | Additional         | Retained   | Accumulated Other       | Total                  |
|---|-----------------|--------|--------------|--------|--------------------|------------|-------------------------|------------------------|
|   | Shares          | Amount | Shares       | Amount | Paid-In<br>Capital | Earnings   | Comprehensive<br>Income | Shareholders<br>Equity |
| Balance,<br>December 31,<br>2011                                    | 12,275          | \$     | 76,213,126   | \$ 756 | \$ 1,385,355       | \$ 583,202 | \$ 2,318                | \$ 1,971,631           |
| Stock option<br>activity,<br>including tax<br>benefit of<br>\$1,479 |                 |        | 214,632      | 2      | 12,919             |            |                         | 12,921                 |
| Restricted<br>stock activity  |                 |        | (4,076)      |        | 1,109              |            |                         | 1,109                  |
| Change in fair<br>value of<br>corporate debt<br>securities          |                 |        |              |        |                    |            | (70)                    | (70)                   |
| Foreign<br>currency<br>translation<br>adjustment                    |                 |        |              |        |                    |            | 288                     | 288                    |
| Net income  |                 |        |              |        |                    | 78,619     |                         | 78,619                 |
| Balance,<br>March 31, 2012  | 12,275          | \$     | 76,423,682   | \$ 758 | \$ 1,399,383       | \$ 661,821 | \$ 2,536                | \$ 2,064,498           |

See accompanying notes to the consolidated financial statements.

Table of Contents**Penn National Gaming, Inc. and Subsidiaries****Condensed Consolidated Statements of Cash Flows****(in thousands) (unaudited)**

| <b>Three Months Ended March 31,</b>   | <b>2012</b> |                 | <b>2011</b> |                 |
|---|-------------|-----------------|-------------|-----------------|
| <b>Operating activities</b>   |             |                 |             |                 |
| Net income  | \$          | 78,619          | \$          | 51,528          |
| Adjustments to reconcile net income to net cash provided by operating activities: |             |                 |             |                 |
| Depreciation and amortization   |             | 53,337          |             | 53,158          |
| Amortization of items charged to interest expense                                 |             | 1,649           |             | 3,100           |
| Gain on sale of fixed assets  |             | (945)           |             | (35)            |
| (Gain) loss from unconsolidated affiliates  |             | (1,685)         |             | 2,354           |
| Deferred income taxes   |             | (3,143)         |             | 7,842           |
| Charge for stock-based compensation   |             | 7,911           |             | 6,225           |
| (Increase) decrease, net of businesses acquired                                   |             |                 |             |                 |
| Accounts receivable   |             | (114)           |             | 2,951           |
| Insurance receivable  |             | 1,072           |             |                 |
| Prepaid expenses and other current assets   |             | 3,459           |             | 25,083          |
| Other assets  |             | (2,328)         |             | 561             |
| Increase (decrease), net of businesses acquired                                   |             |                 |             |                 |
| Accounts payable  |             | 197             |             | 1,124           |
| Accrued expenses  |             | (23,897)        |             | (23,431)        |
| Accrued interest  |             | (7,711)         |             | (11,746)        |
| Accrued salaries and wages  |             | (22,201)        |             | (17,403)        |
| Gaming, pari-mutuel, property and other taxes                                     |             | (219)           |             | (5,206)         |
| Income taxes  |             | 31,434          |             |                 |
| Other current and noncurrent liabilities  |             | 5,465           |             | 5,503           |
| Other noncurrent tax liabilities  |             | 1,724           |             | 682             |
| Net cash provided by operating activities   |             | 122,624         |             | 102,290         |
| <b>Investing activities</b>   |             |                 |             |                 |
| Expenditures for property and equipment, net of reimbursements                    |             | (119,659)       |             | (54,524)        |
| Proceeds from sale of property and equipment                                      |             | 1,283           |             | 158             |
| Investment in joint ventures  |             | (39,600)        |             | (10,200)        |
| Decrease in cash in escrow  |             | 25,650          |             |                 |
| Acquisitions of businesses and licenses   |             |                 |             | (15,012)        |
| Net cash used in investing activities   |             | (132,326)       |             | (79,578)        |
| <b>Financing activities</b>   |             |                 |             |                 |
| Proceeds from exercise of options   |             | 4,640           |             | 3,321           |
| Proceeds from issuance of long-term debt, net of issuance costs                   |             | 47,932          |             | 30,000          |
| Principal payments on long-term debt  |             | (60,656)        |             | (66,044)        |
| Payments on insurance financing   |             | (4,682)         |             | (3,472)         |
| Tax benefit from stock options exercised  |             | 1,479           |             | 1,576           |
| Net cash used in financing activities   |             | (11,287)        |             | (34,619)        |
| <b>Net decrease in cash and cash equivalents</b>                                  |             | <b>(20,989)</b> |             | <b>(11,907)</b> |
| Cash and cash equivalents at beginning of year                                    |             | 238,440         |             | 246,385         |
| Cash and cash equivalents at end of period  | \$          | 217,451         | \$          | 234,478         |
| <b>Supplemental disclosure</b>  |             |                 |             |                 |
| Cash paid for interest  | \$          | 26,888          | \$          | 38,357          |
| Cash paid for income taxes  | \$          | 15,353          | \$          | 1,166           |

See accompanying notes to the consolidated financial statements.

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**Penn National Gaming, Inc. and Subsidiaries**

**Notes to the Condensed Consolidated Financial Statements**

**1. Organization and Basis of Presentation**

Penn National Gaming, Inc. ( Penn ) and subsidiaries (collectively, the Company ) is a diversified, multi-jurisdictional owner and manager of gaming and pari-mutuel properties. As of March 31, 2012, the Company owns, manages, or has ownership interests in twenty-six facilities in the following nineteen jurisdictions: Colorado, Florida, Illinois, Indiana, Iowa, Kansas, Louisiana, Maine, Maryland, Mississippi, Missouri, Nevada, New Jersey, New Mexico, Ohio, Pennsylvania, Texas, West Virginia, and Ontario.

The accompanying unaudited consolidated financial statements of the Company have been prepared in accordance with United States ( U.S. ) generally accepted accounting principles ( GAAP ) for interim financial information and with the instructions for Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete consolidated financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included.

The consolidated financial statements include the accounts of Penn and its subsidiaries. Investment in and advances to unconsolidated affiliates are accounted for under the equity method. All significant intercompany accounts and transactions have been eliminated in consolidation.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses for the reporting periods. Actual results could differ from those estimates. For purposes of comparability, certain prior year amounts have been reclassified to conform to the current year presentation.

Operating results for the three months ended March 31, 2012 are not necessarily indicative of the results that may be expected for the year ending December 31, 2012. The notes to the consolidated financial statements contained in the Annual Report on Form 10-K for the year ended December 31, 2011 should be read in conjunction with these consolidated financial statements. The December 31, 2011 financial information has been derived from the Company s audited consolidated financial statements.

**2. Summary of Significant Accounting Policies**

**Revenue Recognition and Promotional Allowances**

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Gaming revenue is the aggregate net difference between gaming wins and losses, with liabilities recognized for funds deposited by customers before gaming play occurs, for chips and ticket-in, ticket-out coupons in the customers' possession, and for accruals related to the anticipated payout of progressive jackpots. Progressive slot machines, which contain base jackpots that increase at a progressive rate based on the number of coins played, are charged to revenue as the amount of the jackpots increase.

Food, beverage and other revenue, including racing revenue, is recognized as services are performed. Racing revenue includes the Company's share of pari-mutuel wagering on live races after payment of amounts returned as winning wagers, its share of wagering from import and export simulcasting, and its share of wagering from its off-track wagering facilities.

Revenue from the management service contract for Casino Rama is based upon contracted terms and is recognized when services are performed.

Revenues are recognized net of certain sales incentives in accordance with Financial Accounting Standards Board (the FASB) Accounting Standards Codification (ASC) 605-50, Revenue Recognition - Customer Payments and Incentives. The Company records certain sales incentives and points earned in point-loyalty programs as a reduction of revenue.

The retail value of accommodations, food and beverage, and other services furnished to guests without charge is included in gross revenues and then deducted as promotional allowances. The estimated cost of providing such promotional allowances is primarily included in food, beverage and other expense.

The amounts included in promotional allowances for the three months ended March 31, 2012 and 2011 are as follows:

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|                              | <b>Three Months Ended March 31,</b> |             |
|------------------------------|-------------------------------------|-------------|
|                              | <b>2012</b>                         | <b>2011</b> |
|                              | <b>(in thousands)</b>               |             |
| Rooms                        | \$ 6,294                            | \$ 5,211    |
| Food and beverage            | 27,479                              | 23,228      |
| Other                        | 2,596                               | 2,255       |
| Total promotional allowances | \$ 36,369                           | \$ 30,694   |

The estimated cost of providing such complimentary services for the three months ended March 31, 2012 and 2011 are as follows:

|                                      | <b>Three Months Ended March 31,</b> |             |
|--------------------------------------|-------------------------------------|-------------|
|                                      | <b>2012</b>                         | <b>2011</b> |
|                                      | <b>(in thousands)</b>               |             |
| Rooms                                | \$ 2,356                            | \$ 2,014    |
| Food and beverage                    | 18,480                              | 17,619      |
| Other                                | 1,522                               | 1,354       |
| Total cost of complimentary services | \$ 22,358                           | \$ 20,987   |

**Gaming and Racing Taxes**

The Company is subject to gaming and pari-mutuel taxes based on gross gaming revenue and pari-mutuel revenue in the jurisdictions in which it operates. The Company primarily recognizes gaming and pari-mutuel tax expense based on the statutorily required percentage of revenue that is required to be paid to state and local jurisdictions in the states where or in which wagering occurs. In certain states in which the Company operates, gaming taxes are based on graduated rates. The Company records gaming tax expense at the Company's estimated effective gaming tax rate for the year, considering estimated taxable gaming revenue and the applicable rates. Such estimates are adjusted each interim period. If gaming tax rates change during the year, such changes are applied prospectively in the determination of gaming tax expense in future interim periods. Finally, the Company recognizes purse expense based on the statutorily required percentage of revenue that is required to be paid out in the form of purses to the winning owners of horseraces run at the Company's racetracks in the period in which wagering occurs. For the three months ended March 31, 2012 and 2011, these expenses, which are recorded primarily within gaming expense in the consolidated statements of income, were \$276.9 million and \$264.1 million, respectively.

**Earnings Per Share**

The Company calculates earnings per share (EPS) in accordance with ASC 260, Earnings Per Share (ASC 260). Basic EPS is computed by dividing net income applicable to common stock, excluding net income attributable to noncontrolling interests, by the weighted-average number of common shares outstanding during the period. Diluted EPS reflects the additional dilution for all potentially-dilutive securities such as stock options and unvested restricted shares.

At March 31, 2012, the Company had outstanding 12,275 shares of Series B Redeemable Preferred Stock (the Preferred Stock), which the Company determined qualified as a participating security as defined in ASC 260. Under ASC 260, a security is considered a participating

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security if the security may participate in undistributed earnings with common stock, whether that participation is conditioned upon the occurrence of a specified event or not. In accordance with ASC 260, a company is required to use the two-class method when computing EPS when a company has a security that qualifies as a participating security. The two-class method is an earnings allocation formula that determines EPS for each class of common stock and participating security according to dividends declared (or accumulated) and participation rights in undistributed earnings. A participating security is included in the computation of basic EPS using the two-class method. Under the two-class method, basic EPS for the Company's Common Stock is computed by dividing net income applicable to common stock by the weighted-average common shares outstanding during the period. Diluted EPS for the Company's Common Stock is computed using the more dilutive of the two-class method or the if-converted method.

The following table sets forth the allocation of net income for the three months ended March 31, 2012 and 2011 under the two-class method:





**Calculation of diluted EPS:**

|   |    |         |    |         |
|---|----|---------|----|---------|
| Net income  | \$ | 78,619  | \$ | 51,528  |
| Diluted weighted-average common shares<br>outstanding |    | 105,632 |    | 106,919 |
| Diluted EPS   | \$ | 0.74    | \$ | 0.48    |

**Stock-Based Compensation**

The Company accounts for stock compensation under ASC 718, Compensation-Stock Compensation, which requires the Company to expense the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award. Stock based compensation expense for the three months ended March 31, 2012 and 2011, was \$7.9 million and \$6.2 million, respectively. This expense is recognized ratably over the requisite service period following the date of grant.

The fair value for stock options was estimated at the date of grant using the Black-Scholes option-pricing model, which requires management to make certain assumptions. The risk-free interest rate was based on the U.S. Treasury spot rate with a term

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equal to the expected life assumed at the date of grant. Expected volatility was estimated based on the historical volatility of the Company's stock price over a period of 5.82 years, in order to match the expected life of the options at the grant date. There is no expected dividend yield since the Company has not paid any cash dividends on its Common Stock since its initial public offering in May 1994 and since the Company intends to retain all of its earnings to finance the development of its business for the foreseeable future. The weighted-average expected life was based on the contractual term of the stock option and expected employee exercise dates, which was based on the historical and expected exercise behavior of the Company's employees. Forfeitures are estimated at the date of grant based on historical experience.

The following are the weighted-average assumptions used in the Black-Scholes option-pricing model at March 31, 2012 and 2011:

| Three Months Ended March 31,           | 2012   | 2011   |
|--|--------|--------|
| Risk-free interest rate                | 1.04%  | 2.27%  |
| Expected volatility                    | 47.60% | 48.02% |
| Dividend yield                         |        |        |
| Weighted-average expected life (years) | 5.82   | 5.73   |
| Forfeiture rate                        | 5.00%  | 5.00%  |

Beginning in the fourth quarter of 2010, the Company issued cash-settled phantom stock unit awards, which vest over a period of five years. Cash-settled phantom stock unit awards entitle employees and directors to receive cash based on the fair value of the Company's Common Stock on the vesting date. These phantom stock unit awards are accounted for as liability awards and are re-measured at fair value each reporting period until they become vested with compensation expense being recognized over the requisite service period in accordance with ASC 718-30 Compensation - Stock Compensation, Awards Classified as Liabilities. As of March 31, 2012, there was \$14.6 million of total unrecognized compensation cost that will be recognized over the grants remaining weighted average vesting period of 3.6 years. For the three months ended March 31, 2012 and 2011, the Company recognized \$1.2 million and \$0.4 million, respectively, of compensation expense associated with these awards.

Additionally, starting in 2011, the Company issued stock appreciation rights to certain employees, which vest over a period of four years. The Company's stock appreciation rights are accounted for as liability awards since they will be settled in cash. The fair value of these awards is calculated during each reporting period and estimated using the Black-Scholes option pricing model based on the various inputs discussed previously. As of March 31, 2012, there was \$13.0 million of total unrecognized compensation cost that will be recognized over the awards remaining weighted average vesting period of 3.4 years. For the three months ended March 31, 2012 and 2011, the Company recognized \$1.4 million and \$0.3 million, respectively, of compensation expense associated with these awards.

**Accounting for Derivatives and Hedging Activities**

The Company uses fixed and variable-rate debt to finance its operations. Both funding sources have associated risks and opportunities, such as interest rate exposure, and the Company's risk management policy permits the use of derivatives to manage this exposure. The Company does not hold or issue derivative financial instruments for trading or speculative purposes. Thus, uses of derivatives are strictly limited to hedging and risk management purposes in connection with managing interest rate exposure. Acceptable derivatives for this purpose include interest rate swap contracts, futures, options, caps, and similar instruments.

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When using derivatives, the Company has historically desired to obtain hedge accounting, which is conditional upon satisfying specific documentation and performance criteria. In particular, the underlying hedged item must expose the Company to risks associated with market fluctuations and the instrument used as the hedging derivative must generate offsetting effects in

prescribed magnitudes. If these criteria are not met, a change in the market value of the financial instrument and all associated settlements would be recognized as gains or losses in the period of change.

Under cash flow hedge accounting, effective derivative results are initially recorded in other comprehensive income ( OCI ) and later reclassified to earnings, coinciding with the income recognition relating to the variable interest payments being hedged (i.e., when the interest expense on the variable-rate liability is recorded in earnings). Any hedge ineffectiveness (which represents the amount by which hedge results exceed the variability in the cash flows of the forecasted transaction due to the risk being hedged) is recorded in current period earnings. Under cash flow hedge accounting, derivatives are included in the consolidated balance sheets as assets or liabilities at fair value.

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Previously, the Company had a number of interest rate swap contracts in place. These contracts served to mitigate income volatility for a portion of the Company's variable-rate funding. In effect, these interest rate swap contracts synthetically converted the portion of variable-rate debt being hedged to the equivalent of fixed-rate funding. Under the terms of the swap contracts, the Company received cash flows from the swap contract counterparties to offset the benchmark interest rate component of variable interest payments on the hedged financings, in exchange for paying cash flows based on the swap contracts' fixed rates. These two respective obligations were net-settled periodically. The fair value of the Company's interest rate swap contracts was measured at the present value of all expected future cash flows based on the LIBOR-based swap yield curve as of the date of the valuation, subject to a credit adjustment to the LIBOR-based yield curve's implied discount rates. The credit adjustment reflected the Company's best estimate as to the Company's credit quality. There were no outstanding interest rate swap contracts as of March 31, 2012 and December 31, 2011.

### **3. New Accounting Pronouncements**

In December 2011, the FASB issued amendments to enhance disclosures about offsetting and related arrangements. This information will enable the users of the financial statements to evaluate the effect or potential effect of netting arrangements on an entity's financial position, including the effect or potential effect of rights of setoff associated with certain financial and derivative instruments. These amendments are effective for annual reporting periods, and interim periods within those years, beginning on or after January 1, 2013. The disclosures required by these amendments should be provided retrospectively for all comparative periods presented. Management does not believe that these amendments will have a material impact on the consolidated financial statements.

In June 2011, the FASB issued amendments to guidance regarding the presentation of comprehensive income. The amendments eliminate the option to present components of OCI as part of the statement of changes in stockholders' equity. The amendments require that comprehensive income be presented in either a single continuous statement or in two separate but consecutive statements. In a single continuous statement, the entity would present the components of net income and total net income, the components of OCI and a total of OCI, along with the total of comprehensive income in that statement. In the two-statement approach, the entity would present components of net income and total net income in the statement of net income and a statement of OCI would immediately follow the statement of net income and include the components of OCI and a total for OCI, along with a total for comprehensive income. The amendments also require the entity to present on the face of the financial statements any reclassification adjustments for items that are reclassified from OCI to net income in the statement(s) where the components of net income and the components of OCI are presented. The amendments do not change the items that must be reported in OCI, when an item of OCI must be reclassified to net income or the option to present components of OCI either net of related tax effects or before related tax effects. The amendments, excluding the specific requirement to present on the face of the financial statements any reclassification adjustments for items that are reclassified from OCI to net income in the statement(s) where the components of net income and the components of OCI are presented which was deferred by the FASB in December 2011, are effective for fiscal years, and interim periods within those years, beginning after December 15, 2011 and are to be applied retrospectively. The Company adopted the guidance, except for the deferred requirement to present reclassification adjustments in the statement(s) where the components of net income and the components of OCI are presented, as of January 1, 2012. The Company has presented comprehensive income in two separate but consecutive statements.

### **4. Investment In and Advances to Unconsolidated Affiliates**

As of March 31, 2012, investment in and advances to unconsolidated affiliates primarily included the Company's 50% interest in Freehold Raceway, its 50% investment in Kansas Entertainment, LLC ( Kansas Entertainment ), which is a joint venture with International Speedway Corporation ( International Speedway ), and its 50% joint venture with MAXXAM, Inc. that owns and operates racetracks in Texas. Refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2011 for further details of accounting for investments in and advances to unconsolidated affiliates.

*Kansas Entertainment*

Kansas Entertainment opened its \$391 million facility, inclusive of licensing fees, on February 3, 2012. The facility features a 95,000 square foot casino with approximately 2,000 slot machines, 52 table games and 12 poker tables, a 1,253 space parking structure, as well as a variety of dining and entertainment facilities. The Company and International Speedway shared equally in the cost of developing and constructing the facility. The Company's share of the project is anticipated to be approximately \$145 million. During the three months ended March 31, 2012 and 2011, the Company funded \$39.1 million and \$10.2 million, respectively, for capital expenditures and other operating expenses.

**5. Property and Equipment**

Property and equipment, net, consists of the following:

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|                                    | March 31,<br>2012 | December 31,<br>2011 |
|------------------------------------|-------------------|----------------------|
|                                    | (in thousands)    |                      |
| Land and improvements              | \$ 355,160        | \$ 362,402           |
| Building and improvements          | 1,720,366         | 1,715,144            |
| Furniture, fixtures, and equipment | 1,035,067         | 1,021,362            |
| Leasehold improvements             | 16,910            | 16,910               |
| Construction in progress           | 349,151           | 256,459              |
| Total property and equipment       | 3,476,654         | 3,372,277            |
| Less accumulated depreciation      | (1,136,873)       | (1,095,077)          |
| Property and equipment, net        | \$ 2,339,781      | \$ 2,277,200         |

Total property and equipment, before accumulated depreciation, increased by \$104.4 million primarily due to expenditures for Hollywood Casino Toledo and Hollywood Casino Columbus under construction in Ohio.

Depreciation expense, for property and equipment, totaled \$53.2 million for the three months ended March 31, 2012, as compared to \$52.4 million for the three months ended March 31, 2011. Interest capitalized in connection with major construction projects was \$2.9 million for the three months ended March 31, 2012, as compared to \$0.8 million for the three months ended March 31, 2011.

**6. Long-term Debt and Derivatives**

Long-term debt, net of current maturities, is as follows:

|  | March 31,<br>2012 | December 31,<br>2011 |
|--|-------------------|----------------------|
|  | (in thousands)    |                      |
| Senior secured credit facility   | \$ 1,703,125      | \$ 1,715,750         |
| \$ 325 million 8 <sup>3</sup> / <sub>4</sub> % senior subordinated notes due August 2019 | 325,000           | 325,000              |
| Other long-term obligations  | 1,979             | 1,949                |
| Capital leases   | 2,185             | 2,215                |
|  | 2,032,289         | 2,044,914            |
| Less current maturities of long-term debt  | (44,581)          | (44,559)             |
| Less discount on senior secured credit facility Term Loan B                              | (1,689)           | (1,749)              |
|  | \$ 1,986,019      | \$ 1,998,606         |

The following is a schedule of future minimum repayments of long-term debt as of March 31, 2012 (in thousands):

|                        |    |           |
|------------------------|----|-----------|
| Within one year        | \$ | 44,581    |
| 1-3 years              |    | 128,942   |
| 3-5 years              |    | 825,223   |
| Over 5 years           |    | 1,033,543 |
| Total minimum payments | \$ | 2,032,289 |

### Senior Secured Credit Facility

The Company's senior secured credit facility had a gross outstanding balance of \$1,703.1 million at March 31, 2012, consisting of \$285.0 million drawn under the revolving credit facility, a \$673.7 million Term Loan A facility, and a \$744.4 million Term Loan B facility. Additionally, at March 31, 2012, the Company was contingently obligated under letters of credit issued pursuant to the senior secured credit facility with face amounts aggregating \$24.5 million, resulting in \$390.5 million of available borrowing capacity as of March 31, 2012 under the revolving credit facility.

### Covenants

The Company's senior secured credit facility and \$325 million 83/4% senior subordinated notes require it, among other obligations, to maintain specified financial ratios and to satisfy certain financial tests, including fixed charge coverage, interest coverage, senior leverage and total leverage ratios. In addition, the Company's senior secured credit facility and \$325 million 83/4% senior subordinated notes restrict, among other things, the Company's ability to incur additional indebtedness, incur guarantee



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obligations, amend debt instruments, pay dividends, create liens on assets, make investments, engage in mergers or consolidations, and otherwise restrict corporate activities.

At March 31, 2012, the Company was in compliance with all required financial covenants.

**Interest Rate Swap Contracts**

There were no outstanding interest rate swap contracts as of March 31, 2012 and December 31, 2011. The effect of derivative instruments on the consolidated statement of income for the three months ended March 31, 2011 was as follows (in thousands):

| Derivatives in a<br>Cash Flow Hedging Relationship | Gain (Loss)<br>Recognized in<br>OCI on Derivative<br>(Effective Portion) | Location of Gain (Loss)<br>Reclassified from<br>AOCI into Income<br>(Effective Portion) | Gain (Loss)<br>Reclassified from<br>AOCI into Income<br>(Effective Portion) | Location of Gain (Loss)<br>Recognized in Income on<br>Derivative (Ineffective Portion) | Gain (Loss)<br>Recognized in Income on<br>Derivative (Ineffective Portion) |
|--|--|---|---|--|--|
| Interest rate swap contracts                       | \$ (340)   | Interest expense  | \$ (4,548)  | None   | \$   |
| Total  | \$ (340)   |   | \$ (4,548)  |  | \$   |

| Derivatives Not Designated as<br>Hedging Instruments | Location of Gain (Loss)<br>Recognized in Income<br>on Derivative | Gain (Loss) Recognized<br>in Income on Derivative |
|--|--|---|
| Interest rate swap contracts                         | Interest expense   | \$ (3)  |
| Total  |  | \$ (3)  |

In addition, during the three months ended March 31, 2011, the Company amortized to interest expense \$1.9 million in OCI related to the derivatives that were de-designated as hedging instruments under ASC 815, Derivatives and Hedging.

**7. Income Taxes**

A reconciliation of the liability for unrecognized tax benefits is as follows:

|   | Noncurrent<br>tax liabilities<br>(in thousands) |
|---|---|
| Balance at January 1, 2012                | \$ 33,872                                       |
| Additions based on current year positions | 233   |
| Additions based on prior year positions   | 1,491   |

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|                                  |    |        |
|----------------------------------|----|--------|
| Currency translation adjustments |    | 641    |
| Balance at March 31, 2012        | \$ | 36,237 |

The increase in the Company's liability for unrecognized tax benefits during the three months ended March 31, 2012 was primarily due to recording interest expense accruals for previously recorded unrecognized tax benefits.

The Company's effective tax rate (income taxes as a percentage of income from operations before income taxes) decreased to 37.3% for the three months ended March 31, 2012 as compared to 42.6% for the three months ended March 31, 2011. The primary reasons for the decrease are due to lower amounts of unfavorable permanent book to tax differences coupled with higher pretax income for the three months ended March 31, 2012. In addition, the Company experienced a decrease in its effective state tax rate due to a decline in the statutory income tax rate in the State of Indiana coupled with the impact of various subsidiary restructurings that were completed in the third quarter of 2011.

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**8. Commitments and Contingencies**

**Litigation**

The Company is subject to various legal and administrative proceedings relating to personal injuries, employment matters, commercial transactions and other matters arising in the normal course of business. The Company does not believe that the final outcome of these matters will have a material adverse effect on the Company's consolidated financial position or results of operations. In addition, the Company maintains what it believes is adequate insurance coverage to further mitigate the risks of such proceedings. However, such proceedings can be costly, time consuming and unpredictable and, therefore, no assurance can be given that the final outcome of such proceedings may not materially impact the Company's consolidated financial condition or results of operations. Further, no assurance can be given that the amount or scope of existing insurance coverage will be sufficient to cover losses arising from such matters.

The following proceedings could result in costs, settlements, damages, or rulings that materially impact the Company's consolidated financial condition or operating results. In each instance, the Company believes that it has meritorious defenses, claims and/or counter-claims, and intends to vigorously defend itself or pursue its claim.

On September 11, 2008, the Board of County Commissioners of Cherokee County, Kansas (the County) filed suit against Kansas Penn Gaming, LLC (KPG, a wholly-owned subsidiary of Penn created to pursue a development project in Cherokee County, Kansas) and the Company in the District Court of Shawnee County, Kansas. The petition alleges that KPG breached its pre-development agreement with the County when KPG withdrew its application to manage a lottery gaming facility in Cherokee County and currently seeks in excess of \$50 million in damages. In connection with their petition, the County obtained an ex-parte order attaching the \$25 million privilege fee (which is included in current assets) paid to the Kansas Lottery Commission in conjunction with the gaming application for the Cherokee County zone. The defendants have filed motions to dissolve and reduce the attachment. Those motions were denied. Following discovery, both parties have filed dispositive motions and the motions were argued on April 20, 2012.

**9. Segment Information**

The Company has aggregated its properties into three reportable segments: (i) Midwest, (ii) East/West, and (iii) Southern Plains, which is consistent with how the Company's Chief Operating Decision Maker reviews and assesses the Company's financial performance.

The Midwest reportable segment consists of the following properties: Hollywood Casino Lawrenceburg, Hollywood Casino Aurora, Hollywood Casino Joliet, and Argosy Casino Alton. It also includes the Company's Casino Rama management service contract as well as the two Ohio properties that are currently under construction, Hollywood Casino Toledo and Hollywood Casino Columbus, which are scheduled to open on, or about May 29, 2012 and early in the fourth quarter of 2012, respectively.

The East/West reportable segment consists of the following properties: Hollywood Casino at Charles Town Races, Hollywood Casino Perryville, Hollywood Casino Bangor, Hollywood Casino at Penn National Race Course, Zia Park Casino, and M Resort.

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The Southern Plains reportable segment consists of the following properties: Argosy Casino Riverside, Argosy Casino Sioux City, Hollywood Casino Baton Rouge, Hollywood Casino Tunica, Hollywood Casino Bay St. Louis, and Boomtown Biloxi. It also includes the Company's 50% investment in Kansas Entertainment, which owns the Hollywood Casino at Kansas Speedway which opened in February 2012.

The Other category consists of the Company's standalone racing operations, namely Beulah Park, Raceway Park, Rosecroft Raceway, Sanford-Orlando Kennel Club, and the Company's joint venture interests in Sam Houston Race Park and Valley Race Park and Freehold Raceway. It also included the Company's joint venture interest in the Maryland Jockey Club which was sold in July 2011. If the Company is successful in obtaining gaming operations at these locations, they would be assigned to one of the Company's regional executives and reported in their respective reportable segment. The Other category also includes the Company's corporate overhead operations which does not meet the definition of an operating segment under ASC 280, Segment Reporting, and Bullwhackers.

The following tables present certain information with respect to the Company's segments. Intersegment revenues between the Company's segments were not material in any of the periods presented below.

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|   | Midwest    | East/West (1) | Southern Plains (2)<br>(in thousands) | Other     | Total      |
|---|------------|---------------|---------------------------------------|-----------|------------|
| <b>Three months ended March 31, 2012</b>                |            |               |                                       |           |            |
| Net revenues  | \$ 205,110 | \$ 370,629    | \$ 149,720                            | \$ 10,600 | \$ 736,059 |
| Income (loss) from operations                           | 46,281     | 83,891        | 44,712                                | (32,269)  | 142,615    |
| Depreciation and amortization                           | 17,552     | 22,241        | 11,388                                | 2,156     | 53,337     |
| Gain from unconsolidated affiliates                     |            |               | 1,678                                 | 7         | 1,685      |
| Capital expenditures                                    | 101,880    | 10,659        | 3,932                                 | 3,188     | 119,659    |
| <b>Three months ended March 31, 2011</b>                |            |               |                                       |           |            |
| Net revenues  | 213,811    | 288,383       | 155,090                               | 9,739     | 667,023    |
| Income (loss) from operations                           | 52,676     | 59,738        | 39,509                                | (29,188)  | 122,735    |
| Depreciation and amortization                           | 15,644     | 20,567        | 14,664                                | 2,283     | 53,158     |
| Loss from unconsolidated affiliates                     |            |               | (322)                                 | (2,032)   | (2,354)    |
| Capital expenditures                                    | 33,206     | 13,994        | 6,628                                 | 696       | 54,524     |
| <b>Balance sheet at March 31, 2012</b>                  |            |               |                                       |           |            |
| Total assets  | 1,951,980  | 1,244,016     | 1,061,173                             | 392,794   | 4,649,963  |
| Investment in and advances to unconsolidated affiliates |            | 110           | 147,982                               | 67,324    | 215,416    |
| Goodwill and other intangible assets, net               | 924,489    | 226,074       | 394,018                               | 55,864    | 1,600,445  |
| <b>Balance sheet at December 31, 2011</b>               |            |               |                                       |           |            |
| Total assets  | 1,897,164  | 1,265,438     | 1,034,506                             | 409,238   | 4,606,346  |
| Investment in and advances to unconsolidated affiliates |            | 110           | 107,204                               | 66,802    | 174,116    |
| Goodwill and other intangible assets, net               | 925,822    | 226,234       | 394,018                               | 55,878    | 1,601,952  |

(1) Net revenue and income from operations for the East/West segment increased by \$82.2 million and \$24.2 million, respectively, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily related to the acquisition of the M Resort on June 1, 2011, as well as the continued impact from the introduction of table games in July 2010 at Hollywood Casino at Charles Town Races.

(2) Gain from unconsolidated affiliates for the Southern Plains segment was impacted by the opening of Hollywood Casino at Kansas Speedway on February 3, 2012.

**10. Fair Value of Financial Instruments**

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate:

*Cash and Cash Equivalents*

The fair value of the Company's cash and cash equivalents approximates the carrying value of the Company's cash and cash equivalents, due to the short maturity of the cash equivalents.

*Investment in Corporate Debt Securities*

The fair value of the investment in corporate debt securities is estimated based on a third party broker quote. The investment in corporate debt securities is measured at fair value on a recurring basis.

*Long-term Debt*

The fair value of the Company's Term Loan B component of the senior secured credit facility and senior subordinated notes is estimated based on quoted prices in active markets and as such is a level 1 measurement (see Note 11). The fair value of the remainder of the Company's senior secured credit facility approximates its carrying value as it is variable rate debt. The fair value of the Company's other long-term obligations approximates its carrying value.

The estimated fair values of the Company's financial instruments are as follows (in thousands):

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|   | March 31, 2012  |            | December 31, 2011 |            |
|---|-----------------|------------|-------------------|------------|
|   | Carrying Amount | Fair Value | Carrying Amount   | Fair Value |
| <b>Financial assets:</b>                |                 |            |                   |            |
| Cash and cash equivalents               | \$ 217,451      | \$ 217,451 | \$ 238,440        | \$ 238,440 |
| Investment in corporate debt securities | 6,720           | 6,720      | 6,790             | 6,790      |
| <b>Financial liabilities:</b>           |                 |            |                   |            |
| Long-term debt                          |                 |            |                   |            |
| Senior secured credit facility          | 1,701,436       | 1,704,093  | 1,714,001         | 1,716,720  |
| Senior subordinated notes               | 325,000         | 363,188    | 325,000           | 353,438    |
| Other long-term obligations             | 1,979           | 1,979      | 1,949             | 1,949      |

**11. Fair Value Measurements**

ASC 820, Fair Value Measurements and Disclosures, establishes a hierarchy that prioritizes fair value measurements based on the types of inputs used for the various valuation techniques (market approach, income approach, and cost approach). The levels of the hierarchy are described below:

- Level 1: Observable inputs such as quoted prices in active markets for identical assets or liabilities.
- Level 2: Inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly; these include quoted prices for similar assets or liabilities in active markets, such as interest rates and yield curves that are observable at commonly quoted intervals.
- Level 3: Unobservable inputs that reflect the reporting entity's own assumptions, as there is little, if any, related market activity.

The Company's assessment of the significance of a particular input to the fair value measurement requires judgment, and may affect the valuation of assets and liabilities and their placement within the fair value hierarchy.

The following tables set forth the assets measured at fair value on a recurring basis, by input level, in the consolidated balance sheets at March 31, 2012 and December 31, 2011 (in thousands):

| Balance Sheet Location | Quoted Prices in Active Markets for Identical Assets or Liabilities (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | March 31, 2012 Total |
|------------------------|---|---|---|----------------------|
| <b>Assets:</b>         |   |   |   |                      |
| Other assets           | \$  | \$ 6,720                                      | \$  | \$ 6,720             |

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Investment in corporate  
debt securities

|   | <b>Balance Sheet<br/>Location</b> | <b>Quoted Prices in<br/>Active Markets for<br/>Identical Assets or<br/>Liabilities (Level 1)</b> | <b>Significant Other<br/>Observable Inputs<br/>(Level 2)</b> | <b>Significant<br/>Unobservable Inputs<br/>(Level 3)</b> | <b>December 31, 2011<br/>Total</b> |
|---|-----------------------------------|--|--|--|------------------------------------|
| <b>Assets:</b>                                |                                   |  |  |  |                                    |
| Investment in<br>corporate debt<br>securities | Other assets                      | \$   | \$ 6,790   | \$   | \$ 6,790                           |

The valuation technique used to measure the fair value of the investment in corporate debt securities was the market approach. See Note 10 for a description of the input used in calculating the fair value measurement of investment in corporate debt securities.

There were no long-lived assets measured at fair value on a non-recurring basis during the three months ended March 31, 2012.



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**12. Insurance Recoveries and Deductibles**

*Hollywood Casino Tunica Flood*

On May 1, 2011, Hollywood Casino Tunica was forced to close as a result of flooding by the Mississippi River. Due to the flooding, access to the property was temporarily cut off and the property sustained minor damage. The property reopened on May 25, 2011.

At the time of the flood, the Company carried property insurance coverage with a flood limit of \$300 million for both property damage and business interruption applicable to this event. This coverage included a \$5 million property damage and two day business interruption deductible for the peril of flood.

The Company received \$12.0 million in insurance proceeds related to the flood at Hollywood Casino Tunica, with \$5.0 million received during the three months ended March 31, 2012. As the insurance recovery amount exceeded the net book value of assets believed to be damaged and other costs incurred as a result of the flood, the Company recorded a pre-tax gain of \$3.9 million during the three months ended March 31, 2012.

**13. Subsidiary Guarantors**

Under the terms of the senior secured credit facility, all of Penn's subsidiaries are guarantors under the agreement, with the exception of several minor subsidiaries with total assets, excluding intercompany balances, of \$241.6 million (of which \$204.2 million represents investments in unconsolidated affiliates). Each of the subsidiary guarantors is 100% owned by Penn. In addition, the guarantees provided by Penn's subsidiaries under the terms of the senior secured credit facility are full and unconditional, joint and several, and Penn had no significant independent assets and no independent operations at, and for the three months ended March 31, 2012. There are no significant restrictions within the senior secured credit facility on the Company's ability to obtain funds from its subsidiaries by dividend or loan. However, in certain jurisdictions, the gaming authorities may impose restrictions pursuant to the authority granted to them with regard to Penn's ability to obtain funds from its subsidiaries.

With regard to the senior secured credit facility, the Company has not presented condensed consolidating balance sheets, condensed consolidating statements of income and condensed consolidating statements of cash flows at, and for the three months ended March 31, 2012, as Penn had no significant independent assets and no independent operations at, and for the three months ended March 31, 2012, the guarantees are full and unconditional and joint and several, and any subsidiaries of Penn other than the subsidiary guarantors are considered minor.

The Company's \$325 million 8¾ senior subordinated notes are not guaranteed by the Company's subsidiaries.

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**Our Operations**

We are a leading, diversified, multi-jurisdictional owner and manager of gaming and pari-mutuel properties. As of March 31, 2012, we own, manage, or have ownership interests in twenty-six facilities in the following nineteen jurisdictions: Colorado, Florida, Illinois, Indiana, Iowa, Kansas, Louisiana, Maine, Maryland, Mississippi, Missouri, Nevada, New Jersey, New Mexico, Ohio, Pennsylvania, Texas, West Virginia, and Ontario. We believe that our portfolio of assets provides us with diversified cash flow from operations.

We have made significant acquisitions in the past, and expect to continue to pursue additional acquisition and development opportunities in the future. In 1997, we began our transition from a pari-mutuel company to a diversified gaming company with the acquisition of the Charles Town property and the introduction of video lottery terminals in West Virginia. Since 1997, we have continued to expand our gaming operations through strategic acquisitions (including the acquisitions of Hollywood Casino Bay St. Louis and Boomtown Biloxi, CRC Holdings, Inc., the Bullwhackers properties, Hollywood Casino Corporation, Argosy Gaming Company, Zia Park Casino, Sanford-Orlando Kennel Club and The M Resorts LLC (the M Resort ) in June 2011), greenfield projects (such as at Hollywood Casino at Penn National Race Course, Hollywood Casino Bangor and Hollywood Casino Perryville), and property expansions (such as Hollywood Casino at Charles Town Races and Hollywood Casino Lawrenceburg). Most recently, we, along with our joint venture partner, opened Hollywood Casino at Kansas Speedway on February 3, 2012, and we anticipate opening our facilities in Columbus and Toledo, Ohio in 2012.

The vast majority of our revenue is gaming revenue, derived primarily from gaming on slot machines and, to a lesser extent, table games, which is highly dependent upon the volume and spending levels of customers at our properties. Other revenues are derived from our management service fee from Casino Rama, our hotel, dining, retail, admissions, program sales, concessions and certain other ancillary activities, and our racing operations. Our racing revenue includes our share of pari-mutuel wagering on live races after payment of amounts returned as winning wagers, our share of wagering from import and export simulcasting, and our share of wagering from our off-track wagering facilities.

Key performance indicators related to gaming revenue are slot handle and table game drop (volume indicators) and win or hold percentage. Our typical property slot win percentage is in the range of 6% to 10% of slot handle, and our typical table game win percentage is in the range of 12% to 25% of table game drop.

Our properties generate significant operating cash flow, since most of our revenue is cash-based from slot machines and pari-mutuel wagering. Our business is capital intensive, and we rely on cash flow from our properties to generate operating cash to repay debt, fund capital maintenance expenditures, fund new capital projects at existing properties and provide excess cash for future development and acquisitions.

We continue to expand our gaming operations through the implementation and execution of a disciplined capital expenditure program at our existing properties, the pursuit of strategic acquisitions and the development of new gaming properties, particularly in attractive regional markets. Current capital projects are ongoing at several of our new and existing properties, including our facilities under construction in Ohio. Additional information regarding our capital projects is discussed in detail in the section entitled Liquidity and Capital Resources Capital Expenditures below.

**Segment Information**

We have aggregated our properties into three reportable segments: (i) Midwest, (ii) East/West, and (iii) Southern Plains, which is consistent with how our Chief Operating Decision Maker reviews and assesses our financial performance.

The Midwest reportable segment consists of the following properties: Hollywood Casino Lawrenceburg, Hollywood Casino Aurora, Hollywood Casino Joliet, and Argosy Casino Alton. It also includes our Casino Rama management service contract as well as the two Ohio properties that are currently under construction, Hollywood Casino Toledo and Hollywood Casino Columbus, which are scheduled to open on, or about May 29, 2012 and early in the fourth quarter of 2012, respectively.

The East/West reportable segment consists of the following properties: Hollywood Casino at Charles Town Races, Hollywood Casino Perryville, Hollywood Casino Bangor, Hollywood Casino at Penn National Race Course, Zia Park Casino, and M Resort.

The Southern Plains reportable segment consists of the following properties: Argosy Casino Riverside, Argosy Casino Sioux City, Hollywood Casino Baton Rouge, Hollywood Casino Tunica, Hollywood Casino Bay St. Louis, and Boomtown Biloxi. It also

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includes our 50% investment in Kansas Entertainment, LLC ( Kansas Entertainment ), which owns the Hollywood Casino at Kansas Speedway which opened in February 2012.

The Other category consists of our standalone racing operations, namely Beulah Park, Raceway Park, Rosecroft Raceway, Sanford-Orlando Kennel Club, and our joint venture interests in Sam Houston Race Park and Valley Race Park and Freehold Raceway. It also included our joint venture interest in the Maryland Jockey Club which was sold in July 2011. If we are successful in obtaining gaming operations at these locations, they would be assigned to one of our regional executives and reported in their respective reportable segment. The Other category also includes our corporate overhead operations which does not meet the definition of an operating segment under Accounting Standards Codification 280, Segment Reporting, and our Bullwhackers property.

**Executive Summary**

Economic conditions continue to impact the overall domestic gaming industry as well as operating results. We believe that current economic conditions, including, but not limited to, high unemployment levels, low levels of consumer confidence, weakness in the housing and consumer credit markets and increased stock market volatility, have resulted in reduced levels of discretionary consumer spending compared to historical levels. However, our first quarter 2012 results compared to the corresponding period in the prior year were favorably impacted by an unusually mild winter, as well as to a lesser extent gradual strengthening in the United States economy, higher levels of consumer confidence and a significant increase in equity markets.

We believe our strengths include our relatively low leverage ratios compared to the regional casino companies that we directly compete with and the ability of our operations to generate positive cash flow. These two factors have allowed us to develop what we believe to be attractive future growth opportunities in new gaming markets. We have also made investments in joint ventures and certain racetrack operations that we believe may allow us to capitalize on additional gaming opportunities in certain states if legislation or referenda are passed that permit and/or expand gaming in these jurisdictions.

*Financial Highlights:*

The major factors affecting our results for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, were:

- Increases in net revenues and income from operations of \$82.2 million and \$24.2 million, respectively, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, from our East/West segment. This was primarily due to the acquisition of the M Resort on June 1, 2011 and the continued impact from the introduction of table games in July 2010 at Hollywood Casino at Charles Town Races. Additionally, first quarter 2012 results for our East/West segment were favorably impacted by a mild winter.

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- The opening of the new casino in Illinois in July 2011 which negatively impacted the financial results of our Midwest segment's Hollywood Casino Aurora and Hollywood Casino Joliet, which was partially offset by the expiration of the 3% surcharge in July 2011 for both of these properties.
- Income from operations at our Southern Plains segment was impacted by a pre-tax insurance gain of \$3.9 million at Hollywood Casino Tunica during the three months ended March 31, 2012. Additionally, the February 3, 2012 opening of our joint venture, Hollywood Casino at Kansas Speedway, negatively impacted the results at our Argosy Riverside property.
- Excluding the recently acquired M Resort, management's continued focus on cost management contributed to improved operating margins at 12 of our 16 gaming facilities.
- Net income increased by \$27.1 million for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the variances explained above, as well as a decrease in interest expense partially offset by an increase in income taxes.

### *Segment Developments:*

The following are recent developments that have had or will have an impact on us by segment:

#### *Midwest*

- The Hollywood Casino Columbus project, a \$400 million Hollywood-themed casino in Columbus, Ohio, inclusive of \$50 million in licensing fees, is under construction with a planned casino opening of up to 3,000 slot machines, 70 table games and 30 poker

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tables, structured and surface parking, as well as food and beverage outlets and an entertainment lounge. We expect that Hollywood Casino Columbus will open early in the fourth quarter of 2012. Construction is also underway for Hollywood Casino Toledo, a \$320 million Hollywood-themed casino in Toledo, Ohio, inclusive of \$50 million in licensing fees, with a planned casino opening of 2,000 slot machines, 60 table games and 20 poker tables, structured and surface parking, as well as food and beverage outlets and an entertainment lounge. Hollywood Casino Toledo is anticipated to open on, or about May 29, 2012. Additionally, in June 2011, we agreed to pay an additional \$110 million over ten years to the State of Ohio in return for certain clarifications from the State of Ohio with respect to various financial matters and limits on competition within the ten year time period.

- In March 2012, we announced that we had entered into a non-binding memorandum of understanding with the State of Ohio that establishes a framework for relocating our existing racetracks in Toledo and Grove City to Dayton and Austintown (located in the Mahoning Valley), respectively, where we intend to develop new integrated racing and gaming facilities, each budgeted at approximately \$275 million inclusive of license and relocation fees. Pursuant to this arrangement, we would pay the state a \$75 million relocation fee per facility and the Lottery Commission would retain 33.5% of video lottery terminal revenues. We remain in negotiations with the thoroughbred and harness horsemen's organizations to determine the level of their participation in the revenue streams from our investments in these two new racing and gaming facilities and are optimistic we will reach a resolution equitable to both parties. In addition, the agreement restricts any other gaming facility from being located within 50 miles of our Columbus and Toledo casinos, as well as our relocated tracks, with certain exceptions.
- On October 21, 2011, The Ohio Roundtable filed a complaint in the Court of Common Pleas in Franklin County, Ohio against a number of defendants, including the Governor, the Ohio Lottery Commission and the Ohio Casino Control Commission. The complaint alleges a variety of substantive and procedural defects relative to the approval and implementation of video lottery terminals as well as several counts dealing with the taxation of standalone casinos. We, along with the other two casinos in Ohio, have filed motions for judgment on the pleadings. Oral argument on the motions was held in April.
- In July 2011, we entered into a new interim agreement with the Ontario Lottery and Gaming Corporation (OLGC) for the operation of the Casino Rama facility through March 31, 2012, which was subsequently extended in January 2012 for an additional six months through September 30, 2012. In March 2012, the OLGC canceled its process of evaluating bids for a new five year operating contract for the facility (which included a limit on operating fees exceeding \$5 million per year). Although the bid process has been canceled, there can be no assurance that the OLGC will select us to manage the property beyond September 30, 2012.
- On July 18, 2011, the tenth licensed casino in Illinois opened in the city of Des Plaines. This facility is a new source of competition for Hollywood Casino Aurora and Hollywood Casino Joliet and has had a negative impact on these properties' financial results. However, the 3% surcharge Hollywood Casino Aurora and Hollywood Casino Joliet paid to subsidize local horse racing interests is no longer required with the opening of the Des Plaines facility.
- A proposed casino in Cincinnati, Ohio is anticipated to open in 2013. This new facility will have an adverse impact on Hollywood Casino Lawrenceburg.

*East/West*

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- Hollywood Casino Bangor introduced table games on March 16, 2012 with the addition of six blackjack tables, a roulette table and seven poker tables. Table games were approved by voters in Penobscot County in November 2011.
  
- In our East/West segment, the developer of a proposed casino complex at the Arundel Mills mall in Anne Arundel, Maryland is targeting an opening in June 2012, with the full facility expected to be open by the end of 2012. Hollywood Casino at Charles Town Races, Hollywood Casino Perryville and Hollywood Casino at Penn National Race Course will face increased competition and their results will be negatively impacted upon the opening of this casino. In addition, the Maryland Legislature recently adjourned without taking action on a proposed gaming expansion bill which could potentially bring a sixth casino to Maryland, the latest version of which excluded our Rosecroft property as an eligible slots location, and table games to all Maryland casinos.

### *Southern Plains*

- Kansas Entertainment opened its \$391 million facility, inclusive of licensing fees, on February 3, 2012. The facility features a 95,000 square foot casino with approximately 2,000 slot machines, 52 table games and 12 poker tables, a 1,253 space parking structure, as well as a variety of dining and entertainment facilities. We and International Speedway Corporation shared equally in the cost of developing and constructing Hollywood Casino at Kansas Speedway. Our share of the project is anticipated to be

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approximately \$145 million. The opening of this casino has and will continue to negatively impact the financial results of our Argosy Riverside property due to their close proximity to one another.

- On May 1, 2011, Hollywood Casino Tunica was forced to close as a result of flooding by the Mississippi River. Due to the flooding, access to the property was temporarily cut-off and the property sustained minor damage. The property reopened on May 25, 2011. At the time of the flood, we carried property insurance coverage with a flood limit of \$300 million for both property damage and business interruption applicable to this event. This coverage included a \$5 million property damage and two day business interruption deductible for the peril of flood. We received \$12.0 million in insurance proceeds related to the flood at Hollywood Casino Tunica, with \$5.0 million received during the three months ended March 31, 2012. As the insurance recovery amount exceeded the net book value of assets believed to be damaged and other costs incurred as a result of the flood at Hollywood Casino Tunica in the first quarter of 2012, we recorded a pre-tax gain of \$3.9 million during the three months ended March 31, 2012. We continue to work with our insurance providers to settle the claims related to the flood and we anticipate additional proceeds in the second quarter of 2012.

- Each gaming license in Iowa is issued jointly to a gaming operator and a local charitable sponsor. The agreement between our gaming operator subsidiary in Iowa, Belle of Sioux City, L.P. (the Belle) and its charitable sponsor, Missouri River Historical Development, Inc. (MRHD), may expire as early as July 2012. The Belle is in the process of negotiating with MRHD to transition its current barge-based facility to a new land-based facility and to enter into a new long-term agreement with MRHD. If a new agreement cannot be reached, MRHD has indicated that it may issue a request for proposals for alternative operators for a new land-based facility and has preemptively filed a lawsuit seeking to establish its right to do so. If MRHD were to issue such a request, the Belle may contest MRHD's right to do so, may participate in the process and/or may seek an alternative charitable sponsor. Accordingly, at this time, there can be no assurance that the Belle will be able to reach an agreement with MRHD or, absent such agreement, that it will be able to partner with an alternative charitable sponsor. In the event that both MRHD and the Belle find alternative partners, it is unclear whether the Iowa Gaming and Racing Commission would issue a gaming license to one or both such groups. Further, the Belle's ability to continue its operations may also be impacted by its ability to renew or extend its existing docking lease, which expires in January 2013, or to locate a suitable site to construct a land-based facility.

- Construction on a riverboat casino and hotel in Louisiana has begun with a planned opening in the summer of 2012. The opening of this riverboat casino will have an adverse effect on the financial results of Hollywood Casino Baton Rouge. In addition, construction on a casino project in Biloxi has begun with a planned opening in the spring of 2012. The opening of this casino will have an adverse effect on the financial results of Boomtown Biloxi.

**Critical Accounting Estimates**

We make certain judgments and use certain estimates and assumptions when applying accounting principles in the preparation of our consolidated financial statements. The nature of the estimates and assumptions are material due to the levels of subjectivity and judgment necessary to account for highly uncertain factors or the susceptibility of such factors to change. We have identified the accounting for long-lived assets, goodwill and other intangible assets, income taxes and litigation, claims and assessments as critical accounting estimates, as they are the most important to our financial statement presentation and require difficult, subjective and complex judgments.

We believe the current assumptions and other considerations used to estimate amounts reflected in our consolidated financial statements are appropriate. However, if actual experience differs from the assumptions and other considerations used in estimating amounts reflected in our consolidated financial statements, the resulting changes could have a material adverse effect on our consolidated results of operations and, in



certain situations, could have a material adverse effect on our financial condition.

For further information on our critical accounting estimates, see Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and the notes to our audited consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2011. There has been no material change to these estimates for the three months ended March 31, 2012.

## Results of Operations

The following are the most important factors and trends that contribute to our operating performance:

- The fact that most of our properties operate in mature competitive markets. As a result, we expect a majority of our future growth to come from prudent acquisitions of gaming properties, jurisdictional expansions (such as the September 2010 opening of Hollywood Casino Perryville in Maryland, the February 2012 opening of a casino through a joint venture in Kansas, and the anticipated 2012 openings in Toledo and Columbus, Ohio), expansions of gaming in existing

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jurisdictions (such as the introduction of table games in July 2010 at Hollywood Casino at Charles Town Races and Hollywood Casino at Penn National Race Course, and more recently at Hollywood Casino Bangor in March 2012) and expansions/improvements of existing properties.

- The fact that a number of states are currently considering or implementing legislation to legalize or expand gaming. Such legislation presents both potential opportunities to establish new properties (for example, in Kansas where we opened a casino through a joint venture in February 2012, in Ohio where we have plans to open two casinos, one in Toledo and the other in Columbus, and in Maryland where we opened Hollywood Casino Perryville on September 27, 2010) and increased competitive threats to business at our existing properties (such as the introduction of commercial casinos in Kansas, Maryland, Ohio, and potentially Kentucky, an additional casino in Illinois which opened on July 18, 2011, gaming expansion in Baton Rouge, Louisiana, and the introduction of tavern licenses in several states).
  
- The actions of government bodies can affect our operations in a variety of ways. For instance, the continued pressure on governments to balance their budgets could intensify the efforts of state and local governments to raise revenues through increases in gaming taxes. In addition, government bodies may restrict, prevent or negatively impact operations in the jurisdictions in which we do business (such as the implementation of smoking bans).
  
- The continued demand for, and our emphasis on, slot wagering entertainment at our properties.
  
- The successful execution of the development and construction activities currently underway at a number of our facilities, as well as the risks associated with the costs, regulatory approval and the timing of these activities.
  
- The risks related to economic conditions and the effect of such conditions on consumer spending for leisure and gaming activities, which may negatively impact our operating results and our ability to access financing at favorable terms.

The results of operations for the three months ended March 31, 2012 and 2011 are summarized below:

|                             | <b>Three Months Ended March 31,</b> |                |
|-----------------------------|-------------------------------------|----------------|
|                             | <b>2012</b>                         | <b>2011</b>    |
|                             | <b>(in thousands)</b>               |                |
| <b>Revenues:</b>            |                                     |                |
| Gaming                      | \$ 656,077                          | \$ 609,111     |
| Food, beverage and other    | 112,908                             | 85,289         |
| Management service fee      | 3,443                               | 3,317          |
| <b>Revenues</b>             | <b>772,428</b>                      | <b>697,717</b> |
| Less promotional allowances | (36,369)                            | (30,694)       |
| <b>Net revenues</b>         | <b>736,059</b>                      | <b>667,023</b> |
| <b>Operating expenses:</b>  |                                     |                |
| Gaming                      | 340,169                             | 320,756        |

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|   |            |            |
|---|------------|------------|
| Food, beverage and other                        | 87,804     | 68,592     |
| General and administrative                      | 115,997    | 103,476    |
| Depreciation and amortization                   | 53,337     | 53,158     |
| Insurance recoveries, net of deductible charges | (3,863)    | (1,694)    |
| Total operating expenses                        | 593,444    | 544,288    |
| Income from operations                          | \$ 142,615 | \$ 122,735 |

Certain information regarding our results of operations by segment for the three months ended March 31, 2012 and 2011 is summarized below:

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| Three Months Ended March 31, | Net Revenues      |                   | Income (loss) from Operations |                   |
|------------------------------|-------------------|-------------------|-------------------------------|-------------------|
|                              | 2012              | 2011              | 2012                          | 2011              |
|                              | (in thousands)    |                   |                               |                   |
| Midwest                      | \$ 205,110        | \$ 213,811        | \$ 46,281                     | \$ 52,676         |
| East/West                    | 370,629           | 288,383           | 83,891                        | 59,738            |
| Southern Plains              | 149,720           | 155,090           | 44,712                        | 39,509            |
| Other                        | 10,600            | 9,739             | (32,269)                      | (29,188)          |
| <b>Total</b>                 | <b>\$ 736,059</b> | <b>\$ 667,023</b> | <b>\$ 142,615</b>             | <b>\$ 122,735</b> |

Revenues

Revenues for the three months ended March 31, 2012 and 2011 were as follows (in thousands):

| Three Months Ended March 31, | 2012       | 2011       | Variance  | Percentage Variance |
|------------------------------|------------|------------|-----------|---------------------|
| Gaming                       | \$ 656,077 | \$ 609,111 | \$ 46,966 | 7.7%                |
| Food, beverage and other     | 112,908    | 85,289     | 27,619    | 32.4%               |
| Management service fee       | 3,443      | 3,317      | 126       | 3.8%                |
| Revenues                     | 772,428    | 697,717    | 74,711    | 10.7%               |
| Less promotional allowances  | (36,369)   | (30,694)   | (5,675)   | (18.5)%             |
| Net revenues                 | \$ 736,059 | \$ 667,023 | \$ 69,036 | 10.3%               |

In our business, revenue is driven by discretionary consumer spending, which has been impacted by weakened general economic conditions such as, but not limited to, high unemployment levels, low levels of consumer confidence, weakness in the housing market and increased stock market volatility. However, first quarter 2012 results compared to the corresponding period in the prior year has benefited from an unusually mild winter, lower unemployment levels, higher levels of consumer confidence, and a significant increase in equity markets.

We have no certain mechanism for determining why consumers choose to spend more or less money at our properties from period to period and as such cannot quantify a dollar amount for each factor that impacts our customers' spending behaviors. However, based on our experience, we can generally offer some insight into the factors that we believe were likely to account for such changes. In instances where we believe one factor may have had a significantly greater impact than the other factors, we have noted that as well. However, in all instances, such insights are based only on our reasonable judgment and professional experience, and no assurance can be given as to the accuracy of our judgments.

*Gaming revenue*

Gaming revenue increased by \$47.0 million, or 7.7%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the variances explained below.

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Gaming revenue for our East/West segment increased by \$62.2 million, or 23.7%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the acquisition of the M Resort on June 1, 2011, an increase in gaming revenue at Hollywood Casino at Charles Town Races primarily due to the continued impact from the introduction of table games in July 2010 coupled with mild weather, and an increase in gaming revenue at Hollywood Casino Perryville primarily due to continued growth in this relatively new gaming market.

Gaming revenue for our Midwest segment decreased by \$9.0 million, or 4.5%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to a decrease in gaming revenue at Hollywood Casino Aurora and Hollywood Casino Joliet primarily due to increased competition with the opening of a new casino in Illinois in July 2011. In addition, the decline in gaming revenue at Hollywood Casino Joliet was impacted by increased patronage in the first quarter of 2011 as a result of the opening of the new land-based pavilion in late 2010.

Gaming revenue for our Southern Plains segment decreased by \$5.7 million, or 3.9%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to a decrease in gaming revenue at Argosy Casino Riverside primarily due to the opening of Hollywood Casino at Kansas Speedway joint venture in February 2012.

Table of Contents*Food, beverage and other revenue*

Food, beverage and other revenue increased by \$27.6 million, or 32.4%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the acquisition of the M Resort on June 1, 2011.

*Promotional allowances*

Promotional allowances increased by \$5.7 million, or 18.5%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the acquisition of the M Resort on June 1, 2011.

Operating Expenses

Operating expenses for the three months ended March 31, 2012 and 2011 were as follows (in thousands):

| Three Months Ended March 31,                    | 2012       | 2011       | Variance  | Percentage<br>Variance |
|---|------------|------------|-----------|------------------------|
| Gaming  | \$ 340,169 | \$ 320,756 | \$ 19,413 | 6.1%                   |
| Food, beverage and other                        | 87,804     | 68,592     | 19,212    | 28.0%                  |
| General and administrative                      | 115,997    | 103,476    | 12,521    | 12.1%                  |
| Depreciation and amortization                   | 53,337     | 53,158     | 179       | 0.3%                   |
| Insurance recoveries, net of deductible charges | (3,863)    | (1,694)    | (2,169)   | (128.0)%               |
| Total operating expenses                        | \$ 593,444 | \$ 544,288 | \$ 49,156 | 9.0%                   |

*Gaming expense*

Gaming expense increased by \$19.4 million, or 6.1%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the variances explained below.

Gaming expense for our East/West segment increased by \$29.1 million, or 18.3%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the acquisition of the M Resort on June 1, 2011 and an overall increase in gaming taxes resulting from increased taxable gaming revenue mentioned above at Hollywood Casino at Charles Town Races and Hollywood Casino Perryville.

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Gaming expense for our Midwest segment decreased by \$7.1 million, or 6.7%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to an overall decrease in gaming taxes resulting from decreased taxable gaming revenue mentioned above for Hollywood Casino Joliet and Hollywood Casino Aurora in conjunction with the opening of the new casino in Des Plaines, Illinois, as well as the expiration of the 3% surcharge in July 2011 for both of these properties which had been required to subsidize local horse racing interests.

Gaming expense for our Southern Plains segment decreased by \$2.3 million, or 4.3%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to an overall decrease in gaming taxes resulting from decreased taxable gaming revenue mentioned above for Argosy Casino Riverside.

### *Food, beverage and other expenses*

Food, beverage and other expenses increased by \$19.2 million, or 28.0%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the acquisition of the M Resort on June 1, 2011.

### *General and administrative expenses*

General and administrative expenses include expenses such as compliance, facility maintenance, utilities, property and liability insurance, surveillance and security, and certain housekeeping services, as well as all expenses for administrative departments such as accounting, purchasing, human resources, legal and internal audit. General and administrative expenses also include lobbying expenses.

General and administrative expenses increased by \$12.5 million, or 12.1%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the variances explained below.

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General and administrative expenses for our East/West segment increased by \$7.3 million, or 29.4%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the acquisition of the M Resort on June 1, 2011.

General and administrative expenses for Other increased by \$3.5 million, or 13.2%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to increased compensation costs for the first quarter of 2012 compared to the same period in the prior year to support our growing organization.

*Insurance recoveries, net of deductible charges*

Insurance recoveries, net of deductible charges during the three months ended March 31, 2012 were related to a pre-tax insurance gain of \$3.9 million for the flood at Hollywood Casino Tunica. Insurance recoveries, net of deductible charges during the three months ended March 31, 2011 were related to a pre-tax insurance gain of \$1.7 million for a fire at Hollywood Casino Joliet.

*Other income (expenses)*

Other income (expenses) for the three months ended March 31, 2012 and 2011 were as follows (in thousands):

| <b>Three Months Ended March 31,</b>        | <b>2012</b> | <b>2011</b> | <b>Variance</b> | <b>Percentage<br/>Variance</b> |
|--|-------------|-------------|-----------------|--------------------------------|
| Interest expense                           | \$ (18,043) | \$ (29,026) | \$ 10,983       | 37.8%                          |
| Interest income                            | 219         | 53          | 166             | 313.2%                         |
| Gain (loss) from unconsolidated affiliates | 1,685       | (2,354)     | 4,039           | 171.6%                         |
| Other                                      | (1,003)     | (1,643)     | 640             | 39.0%                          |
| Total other expenses                       | \$ (17,142) | \$ (32,970) | \$ 15,828       | 48.0%                          |

*Interest expense*

Interest expense decreased by \$11.0 million, or 37.8%, for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to the expiration of all interest rate swap contracts in 2011, redemption of our \$250 million 6 <sup>3</sup>/<sub>4</sub>% senior subordinated notes in August 2011 and higher capitalized interest in the first quarter of 2012 compared to the corresponding period in the prior year, all of which were partially offset by higher interest on our senior secured credit facility entered into in July 2011 primarily due to higher interest rates and to a lesser extent higher outstanding balances. In 2011, we funded the redemption of our \$250 million 6 <sup>3</sup>/<sub>4</sub>% senior subordinated notes with our revolving credit facility under the 2011 senior secured credit facility.

*Gain (loss) from unconsolidated affiliates*



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We recorded a gain from unconsolidated affiliates of \$1.7 million for the three months ended March 31, 2012, primarily due to our share of earnings from Kansas Entertainment for the three months ended March 31, 2012 due to the opening of the casino in February 2012.

We recorded a loss from unconsolidated affiliates of \$2.4 million for three months ended March 31, 2011, primarily due to our share of losses in the Maryland Jockey Club for the three months ended March 31, 2011.

### *Other*

Other decreased by \$0.6 million for the three months ended March 31, 2012, as compared to the three months ended March 31, 2011, primarily due to decreased foreign currency translation losses for the three months ended March 31, 2012 compared to the corresponding period in the prior year.

### *Taxes*

Our effective tax rate (income taxes as a percentage of income from operations before income taxes) decreased to 37.3% for the three months ended March 31, 2012 as compared to 42.6% for the three months ended March 31, 2011. The primary reasons for the decrease are due to lower amounts of unfavorable permanent book to tax differences coupled with higher pretax income for the three months ended March 31, 2012. In addition, we experienced a decrease in our effective state tax rate due to a decline in the

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statutory income tax rate in the State of Indiana coupled with the impact of various subsidiary restructurings that were completed in the third quarter of 2011.

Our projected annual effective tax rate can vary from period to period depending on, among other factors, the geographic and business mix of our earnings and the level of our tax credits. Certain of these and other factors, including our history of pre-tax earnings, are taken into account in assessing our ability to realize our net deferred tax assets.

**Liquidity and Capital Resources**

Historically, our primary sources of liquidity and capital resources have been cash flow from operations, borrowings from banks and proceeds from the issuance of debt and equity securities.

Net cash provided by operating activities totaled \$122.6 million and \$102.3 million for the three months ended March 31, 2012 and 2011, respectively. The increase in net cash provided by operating activities of \$20.3 million for the three months ended March 31, 2012 compared to the corresponding period in the prior year is comprised primarily of an increase in cash receipts from customers of \$66.7 million, a decrease in interest payments of \$13.6 million, and an increase in insurance recoveries of \$2.2 million, which were partially offset by an increase in cash paid to suppliers and vendors of \$26.2 million, cash paid to employees of \$23.4 million, and in income tax payments of \$14.2 million. The increase in cash receipts collected from our customers and the increase in higher cash payments for operating expenses for the three months ended March 31, 2012 compared to the prior year was primarily due to the previously discussed growth in our East/West segment. Additionally, the increase in cash paid to employees for the three months ended March 31, 2012 compared to the prior year was primarily due to the acquisition of the M Resort on June 1, 2011.

Net cash used in investing activities totaled \$132.3 million and \$79.6 million for the three months ended March 31, 2012 and 2011, respectively. Net cash used in investing activities for the three months ended March 31, 2012 included expenditures for property and equipment, net of reimbursements totaling \$119.7 million and investment in joint ventures of \$39.6 million, both of which were partially offset by a decrease in cash in escrow of \$25.7 million and proceeds from the sale of property and equipment totaling \$1.3 million. The increase in net cash used in investing activities of \$52.7 million for the three months ended March 31, 2012 compared to the prior year was primarily due to increased expenditures for property and equipment as a result of increased expenditures at our two facilities under construction in Ohio, as well as increased investment in joint ventures primarily due to increased funding provided to our joint venture in Kansas. This increase was partially offset by the acquisition of Rosecroft Raceway in February 2011 and a decrease in cash in escrow.

Net cash used in financing activities totaled \$11.3 million and \$34.6 million for the three months ended March 31, 2012 and 2011, respectively. The decrease in net cash used in financing activities for the three months ended March 31, 2012 compared to the corresponding period in the prior year was primarily due to an increase in proceeds from issuance of long-term debt.

*Capital Expenditures*

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Capital expenditures are accounted for as either capital project or capital maintenance (replacement) expenditures. Capital project expenditures are for fixed asset additions that expand an existing facility or create a new facility. Capital maintenance expenditures are expenditures to replace existing fixed assets with a useful life greater than one year that are obsolete, worn out or no longer cost effective to repair.

The following table summarizes our expected capital project expenditures by segment for the fiscal year ending December 31, 2012, and actual expenditures for the three months ended March 31, 2012 (excluding licensing fees). The table below should not be utilized to predict future expected capital project expenditures subsequent to 2012.

| Property        | Expected for Year<br>Ending December<br>31, 2012 | Expenditures for<br>Three Months Ended<br>March 31, 2012<br>(in millions) | Balance to Expend<br>in 2012 |
|-----------------|--|---|------------------------------|
| Midwest         | \$ 350.1   | \$ 96.5   | \$ 253.6                     |
| East/West       | 2.5  | 0.7   | 1.8                          |
| Southern Plains | 0.6  | 0.1   | 0.5                          |
| Other           | 0.7  | 0.5   | 0.2                          |
| <b>Total</b>    | <b>\$ 353.9</b>                                  | <b>\$ 97.8</b>  | <b>\$ 256.1</b>              |

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In November 2009, the Ohio Jobs and Growth Plan, a casino ballot proposal calling for an amendment to Ohio's Constitution to authorize casinos in the state's four largest cities, Cincinnati, Cleveland, Columbus and Toledo, was approved. Construction is underway for Hollywood Casino Toledo, a \$320 million Hollywood-themed casino in Toledo, Ohio, inclusive of \$50 million in licensing fees, with a planned casino opening of 2,000 slot machines, 60 table games and 20 poker tables, structured and surface parking, as well as food and beverage outlets and an entertainment lounge. The Hollywood Casino Columbus project, a \$400 million Hollywood-themed casino in Columbus, Ohio, inclusive of \$50 million in licensing fees, is under construction, with a planned casino opening of up to 3,000 slot machines, 70 table games and 30 poker tables, structured and surface parking, as well as food and beverage outlets and an entertainment lounge. We expect the opening of Hollywood Casino Toledo on, or about May 29, 2012 and Hollywood Casino Columbus to open early in the fourth quarter of 2012.

During the three months ended March 31, 2012, we spent approximately \$21.9 million for capital maintenance expenditures, with \$5.4 million at our Midwest segment, \$10.0 million at our East/West segment, \$3.8 million at our Southern Plains segment, and \$2.7 million for Other. The majority of the capital maintenance expenditures were for slot machines and slot machine equipment.

Cash generated from operations and cash available under the revolving credit facility portion of our senior secured credit facility have funded our capital project and capital maintenance expenditures in 2012 to date.

*Debt*

Our senior secured credit facility had a gross outstanding balance of \$1,703.1 million at March 31, 2012, consisting of \$285.0 million drawn under the revolving credit facility, a \$673.7 million Term Loan A facility, and a \$744.4 million Term Loan B facility. Additionally, at March 31, 2012, we were contingently obligated under letters of credit issued pursuant to the senior secured credit facility with face amounts aggregating \$24.5 million, resulting in \$390.5 million of available borrowing capacity as of March 31, 2012 under the revolving credit facility.

*Covenants*

Our senior secured credit facility and \$325 million 83/4% senior subordinated notes require us, among other obligations, to maintain specified financial ratios and to satisfy certain financial tests, including fixed charge coverage, interest coverage, senior leverage and total leverage ratios. In addition, our senior secured credit facility and \$325 million 83/4% senior subordinated notes restrict, among other things, our ability to incur additional indebtedness, incur guarantee obligations, amend debt instruments, pay dividends, create liens on assets, make investments, engage in mergers or consolidations, and otherwise restrict corporate activities.

At March 31, 2012, we were in compliance with all required financial covenants.

*Outlook*

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Based on our current level of operations and anticipated earnings growth, we believe that cash generated from operations and cash on hand, together with amounts available under our senior secured credit facility, will be adequate to meet our anticipated debt service requirements, capital expenditures and working capital needs for the foreseeable future. However, we cannot be certain that our business will generate sufficient cash flow from operations, that our anticipated earnings growth will be realized, or that future borrowings will be available under our senior secured credit facility or otherwise will be available to enable us to service our indebtedness, including the senior secured credit facility and the senior subordinated notes, to retire or redeem the senior subordinated notes when required or to make anticipated capital expenditures. In addition, we expect a majority of our future growth to come from acquisitions of gaming properties at reasonable valuations, greenfield projects, jurisdictional expansions and property expansion in under-penetrated markets. If we consummate significant acquisitions in the future or undertake any significant property expansions, our cash requirements may increase significantly and we may need to make additional borrowings or complete equity or debt financings to meet these requirements. Our future operating performance and our ability to service or refinance our debt will be subject to future economic conditions and to financial, business and other factors, many of which are beyond our control. See **Risk Factors Risks Related to Our Capital Structure** in our Annual Report on Form 10-K for the year ended December 31, 2011 for a discussion of the risk related to our capital structure.

We have historically maintained a capital structure comprising a mix of equity and debt financing. We vary our leverage to pursue opportunities in the marketplace and in an effort to maximize our enterprise value for our shareholders. We expect to meet our debt obligations as they come due through internally generated funds from operations and/or refinancing them through the debt or equity markets prior to their maturity.

Table of Contents**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

The table below provides information at March 31, 2012 about our financial instruments that are sensitive to changes in interest rates. For debt obligations, the table presents notional amounts maturing during the period and the related weighted-average interest rates by maturity dates. Notional amounts are used to calculate the contractual payments to be exchanged by maturity date and the weighted-average interest rates are based on implied forward LIBOR rates at March 31, 2012.

|                               | 04/01/12 -<br>3/31/13 | 04/01/13 -<br>3/31/14 | 04/01/14 -<br>3/31/15 | 04/01/15 -<br>3/31/16 | 04/01/16 -<br>3/31/17 | Thereafter | Total        | Fair Value<br>3/31/12 |
|-------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|------------|--------------|-----------------------|
|                               | (in thousands)        |                       |                       |                       |                       |            |              |                       |
| <b><u>Long-term debt:</u></b> |                       |                       |                       |                       |                       |            |              |                       |
| Fixed rate                    | \$                    | \$                    | \$                    | \$                    | \$                    | \$ 325,000 | \$ 325,000   | \$ 363,188            |
| Average interest rate         | 8.75%                 |                       |                       |                       |                       |            |              |                       |
| <b>Other Long Term</b>        |                       |                       |                       |                       |                       |            |              |                       |
| Obligations                   | \$ 1,979              | \$                    | \$                    | \$                    | \$                    | \$         | \$ 1,979     | \$ 1,979              |
| Average interest rate         | 6.20%                 |                       |                       |                       |                       |            |              |                       |
| Variable rate                 | \$ 42,500             | \$ 55,625             | \$ 73,125             | \$ 77,500             | \$ 747,500            | \$ 706,875 | \$ 1,703,125 | \$ 1,704,093          |
| Average interest rate         |                       |                       |                       |                       |                       |            |              |                       |
| (1)                           | 2.63%                 | 2.84%                 | 3.10%                 | 3.37%                 | 3.51%                 | 4.96%      |              |                       |

(1) Estimated rate, reflective of forward LIBOR plus the spread over LIBOR applicable to variable-rate borrowing.

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**ITEM 4. CONTROLS AND PROCEDURES**

**Evaluation of Controls and Procedures**

The Company's management, under the supervision and with the participation of our principal executive officer and principal financial officer, has evaluated the effectiveness of the Company's disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the Exchange Act), as of March 31, 2012, which is the end of the period covered by this Quarterly Report on Form 10-Q. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well-designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on this evaluation, our principal executive officer and principal financial officer concluded that the Company's disclosure controls and procedures were effective as of March 31, 2012 to ensure that information required to be disclosed by the Company in reports we file or submit under the Exchange Act is (i) recorded, processed, summarized, evaluated and reported, as applicable, within the time periods specified in the United States Securities and Exchange Commission's rules and forms and (ii) accumulated and communicated to the Company's management, including the Company's principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosures.

**Changes in Internal Control over Financial Reporting**

There were no changes that occurred during the fiscal quarter covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonable likely to materially affect, our internal controls over financial reporting.

**PART II. OTHER INFORMATION**

**ITEM 1 Legal Proceedings**

Information in response to this Item is incorporated by reference to the information set forth in Note 8: Commitments and Contingencies in the Notes to the consolidated financial statements in Part I of this Quarterly Report on Form 10-Q.

**ITEM 1A Risk Factors**

We are not aware of any material changes to the risk factors described in the Company's Annual Report on Form 10-K for the year ended December 31, 2011.

ITEM 2 Unregistered Sales of Equity Securities and Use of Proceeds

The Company did not repurchase any common equity securities during the three months ended March 31, 2012.

ITEM 3 Defaults upon Senior Securities

Not applicable.

ITEM 4 Mine Safety Disclosures

None.

ITEM 5 Other information

Not applicable.

ITEM 6. EXHIBITS

| <b>Exhibit</b> | <b>Description of Exhibit</b>   |
|----------------|---|
| 31.1*          | CEO Certification pursuant to rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934. |
| 31.2*          | CFO Certification pursuant to rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934. |



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- 32.1\* CEO Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2\* CFO Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 101\*\* Interactive data files pursuant to Rule 405 of Regulation S-T: (i) the Consolidated Balance Sheets at March 31, 2012 and December 31, 2011, (ii) the Consolidated Statements of Income for the three months ended March 31, 2012 and 2011, (iii) the Consolidated Statements of Comprehensive Income for the three months ended March 31, 2012 and 2011, (iv) the Consolidated Statements of Changes in Shareholders' Equity for the three months ended March 31, 2012, (v) the Consolidated Statements of Cash Flows for the three months ended March 31, 2012 and 2011 and (vi) the notes to the Consolidated Financial Statements, tagged as blocks of text.

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\* Filed herewith

\*\* Pursuant to Rule 406T of Regulation S-T, the Indenture Data Files on Exhibit 101 hereto are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, are deemed not filed for purposes of Section 18 of the Securities and Exchange Act of 1934, as amended, and otherwise are not subject to liability under these sections.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PENN NATIONAL GAMING, INC.

May 3, 2012

By:

/s/ William J. Clifford  
William J. Clifford  
Senior Vice President Finance and Chief Financial  
Officer  
(Principal Financial Officer)

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