

Campus Crest Communities, Inc.
Form 10-Q
August 11, 2014

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

FORM 10-Q

**X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934**

For the quarterly period ended June 30, 2014

OR

**.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934**

For the transition period from _____ to

Commission file number: 001-34872

CAMPUS CREST COMMUNITIES, INC.

(Exact name of registrant as specified in its charter)

Maryland

(State or other jurisdiction of
incorporation or organization)

27-2481988

(I.R.S.
Employer

Identification
No.)

2100 Rexford Road, Suite 414, Charlotte, NC 28211

(Address of principal executive offices) (Zip Code)

(704) 496-2500

(Registrant's telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class | Outstanding at August 11, 2014 |
|--|--------------------------------|
| Common Stock, \$0.01 par value per share | 64,833,718 shares |

CAMPUS CREST COMMUNITIES, INC.

FORM 10-Q

TABLE OF CONTENTS

| | Page No. |
|--|---------------------|
| <u>Part I. Financial Information</u> | |
| <u>Item 1. Financial Statements (unaudited)</u> | |
| <u>Condensed Consolidated Balance Sheets as of June 30, 2014 and December 31, 2013</u> | 3 |
| <u>Condensed Consolidated Statements of Operations and Comprehensive Income (Loss) for the three and six months ended June 30, 2014 and 2013</u> | 4 |
| <u>Condensed Consolidated Statement of Changes in Equity (Deficit) for the six months ended June 30, 2014</u> | 5 |
| <u>Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2014 and 2013</u> | 6 |
| <u>Notes to Condensed Consolidated Financial Statements</u> | 8 |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 30 |
| <u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u> | 48 |
| <u>Item 4. Controls and Procedures</u> | 49 |
| <u>Part II. Other Information</u> | |
| <u>Item 1. Legal Proceedings</u> | 49 |
| <u>Item 1A. Risk Factors</u> | 49 |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | 49 |
| <u>Item 3. Defaults Upon Senior Securities</u> | 49 |
| <u>Item 4. Mine Safety Disclosures</u> | 49 |
| <u>Item 5. Other Information</u> | 49 |
| <u>Item 6. Exhibits</u> | 49 |
| <u>SIGNATURES</u> | 50 |

PART I. FINANCIAL INFORMATION**ITEM 1. FINANCIAL STATEMENTS****CAMPUS CREST COMMUNITIES, INC.****CONDENSED CONSOLIDATED BALANCE SHEETS****(In thousands, except per share data)****(Unaudited)**

| | June 30, 2014 | December 31, 2013 |
|--|------------------|----------------------|
| ASSETS | | |
| Investment in real estate, net: | | |
| Student housing properties | \$743,882 | \$ 716,285 |
| Accumulated depreciation | (114,607) | (102,356) |
| Development in process | 163,433 | 91,184 |
| Investment in real estate, net | 792,708 | 705,113 |
| Investment in unconsolidated entities | 370,538 | 324,838 |
| Cash and cash equivalents | 17,601 | 32,054 |
| Restricted cash | 5,652 | 32,636 |
| Student receivables, net of allowance for doubtful accounts of \$1,362 and \$539, respectively | 2,828 | 2,825 |
| Cost and earnings in excess of construction billings | 23,861 | 42,803 |
| Other assets, net | 59,448 | 42,410 |
| Total assets | \$1,272,636 | \$ 1,182,679 |
| LIABILITIES AND EQUITY | | |
| Liabilities: | | |
| Mortgage and construction loans | \$241,134 | \$ 205,531 |
| Line of credit and other debt | 285,030 | 207,952 |
| Accounts payable and accrued expenses | 62,569 | 62,448 |
| Construction billings in excess of cost and earnings | 368 | 600 |
| Other liabilities | 13,625 | 11,167 |
| Total liabilities | 602,726 | 487,698 |
| Commitments and contingencies | | |
| Equity: | | |
| Preferred stock, \$0.01 par value, 50,000,000 shares authorized: | 61 | 61 |
| 8.00% Series A Cumulative Redeemable Preferred Stock (liquidation preference \$25.00) | | |

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

per share), 6,100,000 shares issued and outstanding at June 30, 2014 and December 31, 2013

| | | |
|---|--------------|--------------|
| Common stock, \$0.01 par value, 500,000,000 shares authorized, 64,747,468 and 64,502,430 shares issued and outstanding on June 30, 2014 and December 31, 2013, respectively | 647 | 645 |
| Additional common and preferred paid-in capital | 775,523 | 773,896 |
| Accumulated deficit and distributions | (110,921) | (84,143) |
| Accumulated other comprehensive income (loss) | 152 | (71) |
| Total Campus Crest Communities, Inc. stockholders' equity | 665,462 | 690,388 |
| Noncontrolling interests | 4,448 | 4,593 |
| Total equity | 669,910 | 694,981 |
| Total liabilities and equity | \$ 1,272,636 | \$ 1,182,679 |

See accompanying notes to consolidated financial statements.

CAMPUS CREST COMMUNITIES, INC.**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS****AND COMPREHENSIVE INCOME (LOSS)****(In thousands, except per share data)****(Unaudited)**

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|------------------|------------------|------------------|
| | June 30, 2014 | June 30, 2013 | June 30, 2014 | June 30, 2013 |
| Revenues: | | | | |
| Student housing rental | \$ 23,637 | \$ 21,205 | \$ 47,272 | \$ 41,953 |
| Student housing services | 1,026 | 953 | 1,999 | 1,777 |
| Development, construction and management services | 10,622 | 14,368 | 18,058 | 25,795 |
| Total revenues | 35,285 | 36,526 | 67,329 | 69,525 |
| Operating expenses: | | | | |
| Student housing operations | 10,747 | 9,822 | 21,360 | 19,512 |
| Development, construction and management services | 8,920 | 13,657 | 15,315 | 24,315 |
| General and administrative | 3,649 | 2,908 | 7,155 | 5,559 |
| Transaction costs | 1,460 | 203 | 2,045 | 588 |
| Ground leases | 120 | 54 | 237 | 108 |
| Depreciation and amortization | 7,254 | 5,894 | 14,233 | 11,572 |
| Total operating expenses | 32,150 | 32,538 | 60,345 | 61,654 |
| Equity in earnings (losses) of unconsolidated entities | (891) | 1,896 | (572) | 2,306 |
| Operating income | 2,244 | 5,884 | 6,412 | 10,177 |
| Nonoperating income (expense): | | | | |
| Interest expense | (2,950) | (2,789) | (6,326) | (5,673) |
| Other income | 104 | 689 | 170 | 725 |
| Total nonoperating expense, net | (2,846) | (2,100) | (6,156) | (4,948) |
| Net income (loss) before income tax benefit (expense) | (602) | 3,784 | 256 | 5,229 |
| Income tax benefit (expense) | 210 | (106) | 400 | 346 |
| Income (loss) from continuing operations | (392) | 3,678 | 656 | 5,575 |
| Income from discontinued operations | - | 262 | - | 532 |
| Net income (loss) | (392) | 3,940 | 656 | 6,107 |
| Dividends on preferred stock | 3,050 | 1,150 | 6,100 | 2,300 |
| Net income (loss) attributable to noncontrolling interests | 12 | 19 | (3) | 30 |
| Net income (loss) attributable to common stockholders | \$ (3,454) | \$ 2,771 | \$ (5,441) | \$ 3,777 |
| Per share data - basic and diluted | | | | |
| Income (loss) from continuing operations attributable to common stockholders | \$ (0.05) | \$ 0.04 | \$ (0.08) | \$ 0.06 |
| Income from discontinued operations attributable to common shareholders | - | - | - | 0.01 |

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

| | | | | |
|--|-------------|----------|-------------|----------|
| Net income (loss) per share attributable to common stockholders | \$ (0.05) | \$ 0.04 | \$ (0.08) | \$ 0.07 |
| Weighted-average common shares outstanding: | | | | |
| Basic | 64,681 | 64,512 | 64,588 | 55,382 |
| Diluted | 65,115 | 64,948 | 65,022 | 55,818 |
| Condensed consolidated statements of comprehensive income (loss): | | | | |
| Net income (loss) | \$ (392) | \$ 3,940 | \$ 656 | \$ 6,107 |
| Foreign currency translation | 1,216 | - | 224 | - |
| Change in fair value of interest rate derivatives | - | - | - | 59 |
| Comprehensive income | 824 | 3,940 | 880 | 6,166 |
| Dividends on preferred stock | 3,050 | 1,150 | 6,100 | 2,300 |
| Net income (loss) attributable to noncontrolling interests | 12 | 19 | (3) | 30 |
| Foreign currency translation and change in fair value of interest rate derivatives attributable to noncontrolling interest | 9 | - | 1 | 1 |
| Comprehensive income (loss) attributable to common stockholders | \$ (2,247) | \$ 2,771 | \$ (5,218) | \$ 3,835 |

See accompanying notes to condensed consolidated financial statements.

CAMPUS CREST COMMUNITIES, INC.**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (DEFICIT)****(In thousands)****(Unaudited)**

| | Campus Crest Communities, Inc. Stockholders' Equity | | | | | | | |
|---|---|---------------------------------------|---|---------------------------------------|---|----------------------------|--------------------------|--------------|
| | Series A | Cumulative Redeemable Preferred Stock | Additional Common and Preferred Paid-in Capital | Accumulated Deficit and Distributions | Accumulated Other Comprehensive Income (Loss) | Total Stockholders' Equity | Noncontrolling Interests | Total Equity |
| Balance at December 31, 2013 | \$61 | \$ 645 | \$ 773,896 | \$(84,143) | \$ (71) | \$ 690,388 | \$ 4,593 | \$694,981 |
| Issuance of restricted stock | - | 2 | (2) | - | - | - | - | - |
| Amortization of restricted stock awards and operating partnership units | - | - | 1,629 | - | - | 1,629 | - | 1,629 |
| Dividends on preferred stock | - | - | - | (6,100) | - | (6,100) | - | (6,100) |
| Dividends on common stock | - | - | - | (21,337) | - | (21,337) | - | (21,337) |
| Dividends to noncontrolling interests | - | - | - | - | - | - | (143) | (143) |
| Foreign currency translation | - | - | - | - | 223 | 223 | 1 | 224 |
| Net income | - | - | - | 659 | - | 659 | (3) | 656 |
| Balance at June 30, 2014 | \$61 | \$ 647 | \$ 775,523 | \$(110,921) | \$ 152 | \$ 665,462 | \$ 4,448 | \$669,910 |

See accompanying notes to condensed consolidated financial statements.

CAMPUS CREST COMMUNITIES, INC.**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****(In thousands)****(Unaudited)**

| | Six Months Ended | |
|---|------------------|------------------|
| | June 30, 2014 | June 30, 2013 |
| Operating activities: | | |
| Net income | \$656 | \$6,107 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 14,233 | 11,573 |
| Depreciation included in discontinued operations | - | 1,525 |
| Amortization of deferred financing costs and debt discount | 1,364 | 716 |
| Provision for bad debts | 844 | 813 |
| Proceeds received for business interruption insurance | 1,325 | - |
| Equity in earnings of unconsolidated entities | 572 | (2,306) |
| Distributions of accumulated earnings from unconsolidated entities | 390 | 104 |
| Share-based compensation expense | 800 | 1,452 |
| Changes in operating assets and liabilities: | | |
| Restricted cash | (732) | (182) |
| Student receivables | (1,010) | (867) |
| Construction billings | 18,710 | (4,094) |
| Accounts payable and accrued expenses | (1,175) | 6,159 |
| Other | (12,559) | (4,083) |
| Net cash provided by operating activities | 23,418 | 16,917 |
| Investing activities: | | |
| Investments in development in process | (77,996) | (60,297) |
| Investments in student housing properties | (3,309) | (3,440) |
| Acquisition of student housing properties | (7,661) | (13,801) |
| Acquisition of previously unconsolidated entity, net of cash acquired | - | - |
| Investments in unconsolidated entities | (46,791) | (170,600) |
| Insurance proceeds received for damaged assets | 590 | - |
| Issuance of notes receivable | - | (36,245) |
| Capital distributions from unconsolidated entities | 6,926 | 3,922 |
| Purchase of corporate fixed assets | (3,350) | (9,931) |
| Change in restricted cash | 27,716 | (124,435) |
| Net cash used in investing activities | (103,875) | (414,827) |
| Financing activities: | | |
| Proceeds from mortgage and construction loans | 19,921 | 19,984 |
| Repayments of mortgage and construction loans | (1,140) | (13,213) |
| Proceeds from line of credit and other debt | 91,500 | 131,876 |

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

| | | |
|--|-----------|-----------|
| Repayments of line of credit and other debt | (15,300) | (17,881) |
| Debt issuance costs | (580) | (873) |
| Dividends paid to preferred stockholders | (6,100) | (2,300) |
| Dividends paid to common stockholders | (21,337) | (16,795) |
| Dividends to noncontrolling interests | (143) | (144) |
| Proceeds from sale of common stock | - | 312,736 |
| Payment of offering costs | (817) | (13,035) |
| Net cash provided by financing activities | 66,004 | 400,355 |
| Net change in cash and cash equivalents | (14,453) | 2,445 |
| Cash and cash equivalents at beginning of period | 32,054 | 5,970 |
| Cash and cash equivalents at end of period | \$17,601 | \$8,415 |

CAMPUS CREST COMMUNITIES, INC.**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED)****(In thousands)****(Unaudited)**

| | Six Months Ended | |
|---|------------------|----------|
| | June 30, | June 30, |
| | 2014 | 2013 |
| Supplemental disclosure of cash flow information: | | |
| Cash paid for interest, net of amounts capitalized | \$6,309 | \$4,051 |
| Cash paid for income taxes | 601 | 145 |
| Non-cash investing and financing activities: | | |
| Common and preferred stock dividends declared but not paid | \$13,297 | \$11,680 |
| Change in payables related to dividends to common and preferred stockholders and noncontrolling interest | (151) | 4,482 |
| Insurance proceeds receivable related to damaged assets | 485 | - |
| Payables at period-end related to capital expenditures | 16,668 | 12,722 |
| Change in payables related to capital expenditures | 802 | 1,194 |
| Equipment acquired under capital lease obligations | 561 | - |
| Share-based compensation capitalized to development in process | 829 | 580 |
| Land contributed to investment in unconsolidated entities | 8,487 | - |
| The Company acquired the remaining ownership in HSRE IV for approximately \$7.7 million In conjunction with the acquisition liabilities were assumed as follows: | | |
| Fair value of assets acquired | \$26,854 | |
| Cash paid for 80% interest | (7,661) | |
| Fair value of Company's 20% interest owned prior to the acquisition | (1,915) | |
| Liabilities assumed | 17,278 | |

See accompanying notes to consolidated financial statements.

CAMPUS CREST COMMUNITIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

1. Organization and Description of Business

Campus Crest Communities, Inc., together with its subsidiaries, referred to herein as the “Company,” “we,” “us,” “our,” and “Campus Crest,” is a self-managed, self-administered and vertically-integrated real estate investment trust (“REIT”) focused on developing, building, owning and managing a diversified portfolio of high-quality, residence life focused student housing properties. We currently own the sole general partner interest and own limited partner interests in Campus Crest Communities Operating Partnership, LP (the “Operating Partnership”). We hold substantially all of our assets, and conduct substantially all of our business, through the Operating Partnership.

We have made an election to qualify, and we believe we are operating so as to qualify, as a REIT under Sections 856 through 859 of the Internal Revenue Code of 1986, as amended (the “Internal Revenue Code”). As a REIT, we generally will not be subject to U.S. federal income tax to the extent that we meet the organizational and operational requirements and our distributions equal or exceed 90.0% of REIT taxable income. For all periods subsequent to the REIT election, we have met the organizational and operational requirements and distributions have exceeded net taxable income.

We have made the election to treat Campus Crest TRS Holdings, Inc. (“TRS Holdings”), our wholly-owned subsidiary, as a taxable REIT subsidiary (“TRS”). TRS Holdings holds the development, construction and management companies that provide services to entities in which we do not own 100% of the equity interests. As a TRS, the operations of TRS Holdings and its subsidiaries are generally subject to federal, state and local income and franchise taxes.

As of June 30, 2014, we had ownership interests in 41 operating student housing Grove properties containing approximately 8,158 apartment units and 22,321 beds. Thirty-two of our Grove properties are wholly-owned and nine of our Grove properties are owned through joint ventures with Harrison Street Real Estate Capital (“HSRE”) or with HSRE and Brandywine Realty Trust (“Brandywine”). As of June 30, 2014, we also owned interests in 28 operating student housing Copper Beech properties containing approximately 5,047 units and 13,177 beds, and one wholly owned re-development property containing approximately 382 units and 629 beds. Our portfolio consists of the following:

| | Properties in Operation | Properties Under Construction ⁽¹⁾ |
|--------------------------------|----------------------------|--|
| Wholly owned Grove properties | 32 | 4 |
| Joint Venture Grove properties | 9 | 2 |
| Total Grove Properties | 41 | 6 |
| Joint Venture evo properties | - | 3 |
| CB Portfolio | 28 | 1 |
| Total Portfolio ⁽²⁾ | 69 | 10 |

For delivery in the 2014-2015 academic year, consolidated entities under construction include The Grove at Slippery Rock, Pennsylvania, The Grove at Grand Forks, North Dakota, The Grove at Gainesville, Florida, and The Grove at Mt. Pleasant, Michigan. For delivery in the 2014-2015 academic year, joint venture properties under ⁽¹⁾ construction include evo at Cira Centre South, Pennsylvania, The Grove at Louisville, Kentucky, The Grove at Greensboro, North Carolina, evo à Square Victoria, Montreal, and evo à Sherbrooke, Montreal. We also have an interest in a Copper Beech property under construction, Copper Beech at Ames, Iowa.

⁽²⁾ The re-development of our 100% owned property in Toledo, Ohio, which was acquired in March 2013, is excluded. We expect to announce more details on the redevelopment during the second half of 2014.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”), as well as instructions to Form 10-Q, and represent our financial position, results of operations and cash flows. Third party equity interests in the Operating Partnership are reflected as noncontrolling interests in our condensed consolidated financial statements. We also have interests in unconsolidated real estate ventures which have ownership in several property owning entities that are accounted for under the equity method. All significant intercompany balances and transactions have been eliminated.

The unaudited interim condensed consolidated financial statements should be read in conjunction with our audited consolidated financial statements and accompanying notes for the year ended December 31, 2013 included in our Annual Report on Form 10-K/A for the year ended December 31, 2013 filed with the Securities and Exchange Commission. The results of operations and cash flows for any interim period are not necessarily indicative of results for other interim periods or the full year. Certain prior period amounts have been reclassified to conform to the current period presentation primarily related to discontinued operations associated with asset dispositions.

CAMPUS CREST COMMUNITIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Use of Estimates

The preparation of condensed consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant assumptions and estimates are used by management in recognizing construction and development revenue under the percentage of completion method, useful lives of student housing properties, valuation of investment in real estate, valuation allowance on deferred tax assets, initial valuation and underlying allocation of purchase price to newly acquired student housing properties, determination of fair value for impairment assessments, and fair value of financial assets and liabilities, including derivatives, fair value of the debt and equity components of the exchangeable notes at the date of issuance and allowance for doubtful accounts. Actual results could differ from those estimates and such differences may be material to the condensed consolidated financial statements. Estimates and assumptions are reviewed periodically and the effect of such revisions are reflected prospectively in the period in which they occur.

Investments in Real Estate and Depreciation

Investment in real estate is recorded at historical cost. Major improvements that extend the life of an asset are capitalized and depreciated over a period equal to the shorter of the life of the improvement or the remaining useful life of the asset. The cost of ordinary repairs and maintenance are charged to expense when incurred. Depreciation and amortization are recorded on a straight-line basis over the estimated useful lives of the assets as follows:

| | |
|--------------------------------------|-------------|
| Land improvements | 15 years |
| Buildings and leasehold improvements | 10-40 years |
| Furniture, fixtures and equipment | 2-15 years |

The cost of buildings and improvements includes all pre-development, entitlement and project costs directly associated with the development and construction of a real estate project, which include interest, property taxes and the amortization of deferred financing costs recognized while the project is under construction, as well as certain internal costs related to the development and construction of our student housing properties. All costs are capitalized as development in process until the asset is ready for its intended use, which is typically at the completion of the

project. Upon completion, costs are transferred into the applicable asset category and depreciation commences. Interest totaling approximately \$2.4 million and \$4.3 million was capitalized during the three and six months ended June 30, 2014, respectively, and approximately \$0.9 million and \$1.5 million was capitalized during the three and six months ended June 30, 2013, respectively.

We capitalize costs during the development of assets beginning with the determination that development of a future asset is probable until the asset, or a portion of the asset, is delivered and is ready for its intended use. During development efforts we capitalize all direct costs and indirect costs that have been incurred as a result of the development. These costs include interest, related loan fees and property taxes as well as other direct and indirect costs. We capitalize interest costs for debt incurred for project specific financing and for capital contributions to equity method investees who utilize such funds for construction-related activities. Indirect project costs, which include personnel and office and administrative costs that are clearly associated with our development and redevelopment efforts, are capitalized. Indirect costs not clearly related to acquisition, development, redevelopment and construction activity, including general and administrative expenses, are expensed in the period incurred. Capitalized indirect costs associated with our development activities were \$3.6 million and \$6.9 million for the three and six months ended June 30, 2014, respectively, and \$2.3 million and \$4.4 million for the three and six months ended June 30, 2013, respectively. All such costs are capitalized as development in process until the asset is delivered and ready for its intended use, which is typically at the completion of the project. Upon completion, costs are transferred into the applicable asset category and depreciation commences.

Pre-development costs are capitalized when they are directly identifiable with the specific property and would be capitalized if the property were already acquired and acquisition of the property or an option to acquire the property is probable. Capitalized pre-development costs are expensed when management believes it is no longer probable that a contract will be executed and/or construction will commence. Because we frequently incur these pre-development expenditures before a financing commitment and/or required permits and authorizations have been obtained, we bear the risk of loss of these pre-development expenditures if financing cannot ultimately be arranged on acceptable terms or if we are unable to successfully obtain the required permits and authorizations. As such, management evaluates the status of projects where we have not yet acquired the target property or where we have not yet commenced construction on a periodic basis and expenses any pre-development costs related to projects whose current status indicates the acquisition or commencement of construction is not probable. Such write-offs are included within development, construction, and management services in the accompanying condensed consolidated statements of operations and comprehensive income (loss). As of June 30, 2014 and December 31, 2013, we had deferred approximately \$11.8 million and \$10.5 million, respectively, in pre-development costs related to development projects for which construction has not commenced. In addition to the pre-development costs, at June 30, 2014 we owned eight land parcels that could be used for the development of seven properties (within either our wholly-owned portfolio or as contributions to joint venture projects) with an aggregate bed count ranging from approximately 3,000 to 3,500. The costs associated with these land parcels are included in development in process on the accompanying condensed consolidated balance sheets.

CAMPUS CREST COMMUNITIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Management assesses whether there has been impairment in the value of our investment in real estate whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of investment in real estate is measured by a comparison of the carrying amount of a student housing property to the estimated future undiscounted cash flows expected to be generated by the property. Impairment is recognized when estimated future undiscounted cash flows, including proceeds from disposition, are less than the carrying value of the property. The estimation of future undiscounted cash flows is inherently uncertain and relies on assumptions regarding current and future economics and market conditions. If such conditions change, then an adjustment reducing the carrying value of our long-lived assets could occur in the future period in which conditions change. To the extent that a property is impaired, the excess of the carrying amount of the property over its estimated fair value is recorded as an impairment charge. Fair value is determined based upon the discounted cash flows of the property, quoted market prices or independent appraisals, as considered necessary.

Property Acquisitions

We allocate the purchase price of acquired properties to net tangible and identified intangible assets and liabilities based on relative fair values of these assets and liabilities. Fair value estimates are based on information obtained from independent appraisals, market data, information obtained during due diligence and information related to the marketing and leasing at the specific property. The value of in-place leases is based on the difference between (i) the property valued with existing in-place leases adjusted to market rental rates and (ii) the property valued “as-if” vacant. As lease terms are typically one year or less, rates on in-place leases generally approximate market rental rates. Factors considered in the valuation of in-place leases include an estimate of the carrying costs during the expected lease-up period considering current market conditions, nature of the tenancy and costs to execute similar leases. Carrying costs include estimates of lost rentals at market rates during the expected lease-up period, net of variable operating expenses. The value of in-place leases is amortized on a straight-line basis over the remaining initial term of the respective leases, generally less than one year. The purchase price of property acquisitions is not expected to be allocated to tenant relationships, considering the terms of the leases and the expected levels of renewals. Acquisition-related costs such as due diligence, legal, accounting and advisory fees are either expensed as incurred for acquisitions that are consolidated or capitalized for acquisitions accounted for under the equity method of accounting.

Ground Leases

Ground lease expense is recognized on a straight-line basis over the term of the related lease.

Cash, Cash Equivalents, and Restricted Cash

We consider all highly liquid investments with an original maturity of three months or less to be cash equivalents. Restricted cash is excluded from cash for the purpose of preparing the condensed consolidated statements of cash flows. We maintain cash balances in various banks. At times our balances may exceed the amount insured by the Federal Deposit Insurance Corporation (“FDIC”). We do not believe this presents significant exposure for our business.

Restricted cash includes escrow accounts held by lenders for the purpose of paying taxes, insurance and funding capital improvements. In certain instances, restricted cash consists of funds, required by a counter-party to our derivative contracts, to serve as collateral for future settlements of those derivative contracts. At December 31, 2013, we held approximately \$28.2 million with a qualified intermediary to facilitate a tax deferred Section 1031 like-kind exchange in conjunction with the disposition of four properties in 2013 and at June 30, 2014, we no longer had funds held in escrow for these dispositions. Our funds in escrow are typically held in interest bearing accounts covered under FDIC insurance subject to applicable limits.

Deferred Financing Costs

We defer costs incurred in obtaining financing and amortize the costs using the straight-line method, which approximates the effective interest method, over the expected terms of the related loans. Upon repayment of the underlying debt agreement, any unamortized costs are charged to earnings. Deferred financing costs, net of accumulated amortization, are included in other assets, net in the accompanying condensed consolidated balance sheets.

Noncontrolling Interests

Noncontrolling interests represent the portion of equity in our consolidated subsidiaries which is not attributable to the stockholders. Accordingly, noncontrolling interests are reported as a component of equity, separate from stockholders' equity, in the accompanying condensed consolidated balance sheets. On the condensed consolidated statements of operations and comprehensive income (loss), operating results are reported at their consolidated amounts, including both the amount attributable to us and to noncontrolling interests.

Real Estate Ventures

We hold interests in our properties, both under development and in operation, through interests in both consolidated and unconsolidated real estate ventures. We assess our investments in real estate ventures to determine if a venture is a variable interest entity (“VIE”). Generally, an entity is determined to be a VIE when either (1) the equity investors (if any) lack one or more of the essential characteristics of a controlling financial interest, (2) the equity investment at risk is insufficient to finance that entity’s activities without additional subordinated financial support or (3) the equity investors have voting rights that are not proportionate to their economic interests and substantially all of the activities of the entity involve or are conducted on behalf of an investor that has disproportionately few voting rights. We consolidate entities that are VIEs and for which we are determined to be the primary beneficiary. In instances where we are not the primary beneficiary, we do not consolidate the entity for financial reporting purposes. The primary beneficiary is the entity that has both (1) the power to direct the activities that most significantly impact the VIE’s economic performance and (2) the obligation to absorb losses or the right to receive benefits of the VIE that could potentially be significant to the VIE. Entities that are not defined as VIEs are consolidated where we are the general partner (or the equivalent) and the limited partners (or the equivalent) in such investments do not have rights which would preclude control.

CAMPUS CREST COMMUNITIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

For entities where we are the general partner (or the equivalent), but do not control the real estate venture, as the other partners (or the equivalent) hold substantive participating rights, we use the equity method of accounting. For entities where we are a limited partner (or the equivalent), management considers factors such as ownership interest, voting control, authority to make decisions and contractual and substantive participating rights of the partners (or the equivalent) to determine if the presumption that the general partner controls the entity is overcome. In instances where these factors indicate we control the entity, we consolidate the entity; otherwise we account for our investments using the equity method of accounting.

Under the equity method, investments are initially recognized in the balance sheet at cost and are subsequently adjusted to reflect our proportionate share of net earnings or losses of the entity, distributions received, contributions and certain other adjustments, as appropriate. Any difference between the carrying amount of these investments on our balance sheet and the underlying equity in net assets is amortized as an adjustment to equity in earnings of unconsolidated entities. When circumstances indicate there may have been a loss in value of an equity method investment below its carrying value, and we determine the loss in value is other than temporary, we recognize an impairment charge to reflect the investment at fair value.

Segments

We define business segments by their distinct customer base and services provided. We have identified two reportable business segments: (i) student housing operations and (ii) development, construction and management services. We evaluate the performance of our operating segments based on operating income. All inter-segment sales pricing is based on current market conditions. Unallocated corporate amounts include general expenses associated with managing our two reportable operating segments.

Student Housing Revenue

Students are required to execute lease contracts with payment schedules that vary from annual to monthly payments. We recognize revenues on a straight-line basis over the term of the lease contracts. Generally, each executed contract is required to be accompanied by a signed parental guaranty. Amounts received in advance of the occupancy period or prior to the contractual due date are recorded as deferred revenues and included in other liabilities on the

accompanying condensed consolidated balance sheets. Service revenue is recognized when earned.

Development, Construction and Management Services

Development and construction service revenue is recognized using the percentage of completion method, as determined by construction costs incurred relative to total estimated construction costs. For the purpose of applying this method, significant estimates are necessary to determine the percentage of completion as of the balance sheet date. This method is used because management considers total cost to be the best measure of progress toward completion of the contract. Any changes in significant judgments and/or estimates used in determining construction and development revenue could significantly change the timing or amount of construction and development revenue recognized.

Development and construction service revenue is recognized for contracts with entities we do not consolidate. For projects where revenue is based on a fixed price, any cost overruns incurred during construction, as compared to the original budget, will reduce the net profit ultimately recognized on those projects. Profit derived from these projects is eliminated to the extent of our interest in the unconsolidated entity. Any incentive fees, net of the impact of our ownership interest if the entity is unconsolidated, are recognized when the project is complete and performance has been agreed upon by all parties, or when performance has been verified by an independent third party. When total development or construction costs at completion exceed the fixed price set forth within the related contract, such cost overruns are recorded as additional investment in the unconsolidated entity. Entitlement fees and arrangement fees, where applicable, are recognized when earned based on the terms of the related contracts.

Management fees are recognized when earned in accordance with each management contract. Incentive management fees are recognized when the incentive criteria are met.

Allowance for Doubtful Accounts

Allowances for student receivables are maintained to reduce our receivables to the amount that management estimates to be collectible, which approximates fair value. The allowance is estimated based on past due balances not received on contractual terms, as well as historical collections experience and current economic and business conditions. When management has determined that receivables are uncollectible, they are written off against the allowance for doubtful accounts. Recoveries of accounts previously written off are recorded when received.

CAMPUS CREST COMMUNITIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Derivative Instruments and Hedging Activities

We enter into interest rate cap and interest rate swap agreements to manage floating interest rate exposure with respect to amounts borrowed, or forecasted to be borrowed, under credit facilities. These contracts effectively exchange existing or forecasted obligations to pay interest based on floating rates for obligations to pay interest based on fixed rates.

All derivative instruments are recognized as either assets or liabilities on the condensed consolidated balance sheets at their respective fair values. Changes in fair value are recognized either in earnings or as other comprehensive income (loss), depending on whether the derivative has been designated as a cash flow hedge and whether it qualifies as part of a hedging relationship, the nature of the exposure being hedged and how effective the derivative is at offsetting movements in underlying exposure. We discontinue hedge accounting when: (i) we determine that the derivative is no longer effective in offsetting changes in the cash flows of a hedged item; (ii) the derivative expires or is sold, terminated or exercised; (iii) it is no longer probable that the forecasted transaction will occur; or (iv) management determines that designating the derivative as a hedging instrument is no longer appropriate. In situations in which hedge accounting is not initially designated, or is discontinued and a derivative remains outstanding, gains and losses related to changes in the fair value of the derivative instrument are recorded in current period earnings as a component of other income (loss) line item on the accompanying condensed consolidated statements of operations and comprehensive income (loss). Also included within this line item are any required monthly settlements on the swaps as well as any cash settlements paid.

Income Taxes

We have made an election to qualify, and believe we are operating so as to qualify, as a REIT under Sections 856 through 859 of the Internal Revenue Code. Our qualification as a REIT depends upon our ability to meet on a continuing basis, through actual investment and operating results, various complex requirements under the Internal Revenue Code relating to, among other things, the sources of our gross income, the composition and values of our assets, our distribution levels and the diversity of ownership of our stock. We believe that we are organized in conformity with the requirements for qualification and taxation as a REIT under the Internal Revenue Code and that our intended manner of operation will enable us to meet the requirements for qualification and taxation as a REIT.

As a REIT, we generally will not be subject to U.S. federal and state income tax on taxable income that we distribute currently to our stockholders. If we fail to qualify as a REIT in any taxable year and do not qualify for certain statutory relief provisions, we will be subject to U.S. federal income tax at regular corporate rates and generally will be precluded from qualifying as a REIT for the subsequent four taxable years following the year during which we lost our REIT qualification. Accordingly, our failure to qualify as a REIT could materially and adversely affect us, including our ability to make distributions to our stockholders in the future.

We have made the election to treat TRS Holdings, our subsidiary which holds our development, construction and management companies that provide services to entities in which we do not own 100% of the equity interests, as a TRS. As a TRS, the operations of TRS Holdings and its subsidiaries are generally subject to federal, state and local income and franchise taxes. Our TRS accounts for its income taxes in accordance with U.S. GAAP, which includes an estimate of the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in our financial statements or tax returns. Deferred tax assets and liabilities of the TRS entities are recognized based on the difference between the financial statement carrying amounts of existing assets and liabilities and their respective tax basis. Deferred tax assets and liabilities are measured using enacted tax rates in effect in the years in which those temporary differences are expected to reverse.

We follow a two-step approach for evaluating uncertain tax positions. Recognition (step one) occurs when we conclude that a tax position, based solely on its technical merits, is more-likely-than-not (a likelihood of more than 50 percent) to be sustained upon examination. Measurement (step two) determines the amount of benefit that more-likely-than-not will be realized upon settlement. Derecognition of a tax position that was previously recognized would occur when we subsequently determined that a tax position no longer met the more-likely-than-not threshold of being sustained. The use of a valuation allowance as a substitute for derecognition of tax positions is prohibited.

Comprehensive Income (Loss)

Comprehensive income (loss) includes net income (loss) and other comprehensive income (loss), which consists of unrealized gains (losses) on derivative instruments and foreign currency translation adjustments. Comprehensive income (loss) is presented in the accompanying condensed consolidated statements of operations and comprehensive income (loss), and accumulated other comprehensive income (loss) is displayed as a separate component of stockholders' equity.

Stock-Based Compensation

We grant restricted stock and restricted OP Unit awards that typically vest over either a three or five year period. A restricted stock or OP Unit award is an award of shares of our common stock or OP Units that are subject to restrictions on transferability and other restrictions determined by our compensation committee at the date of grant. A grant date is established for a restricted stock award or restricted OP Unit award upon approval from our compensation committee and Board of Directors. The restrictions may lapse over a specified period of employment or

the satisfaction of pre-established criteria as our compensation committee may determine. Except to the extent restricted under the award agreement, a participant awarded restricted stock or OP Units has all the rights of a stockholder or OP Unit holder as to these shares or units, including the right to vote and the right to receive dividends or distributions on the shares or units. The fair value of the award is determined based on the market value of our common stock on the grant date and is recognized on a straight-line basis over the applicable vesting period for the entire award with cost recognized at the end of any period being at least equal to the shares that were then vested.

CAMPUS CREST COMMUNITIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Foreign Currency

Transactions denominated in foreign currencies are recorded in local currency at actual exchange rates at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the balance sheet dates are reported at the rates of exchange prevailing at those dates. Any gains or losses arising on monetary assets and liabilities from a change in exchange rates subsequent to the date of the transaction have been included in costs and expenses in the accompanying condensed consolidated statements of operations and comprehensive income (loss). As of June 30, 2014, we had foreign currency exposure to the Canadian dollar. The aggregate transaction gains and losses included in the accompanying condensed consolidated statements of operations for the three and six months ended June 30, 2014 and 2013 were not significant.

The financial statements of certain equity method investees and certain foreign subsidiaries are translated from their respective functional currencies into U.S. dollars using current and historical exchange rates. Translation adjustments resulting from this process are reported separately and accumulated as a component of accumulated other comprehensive income (loss) in stockholders' equity (deficit) in the accompanying condensed consolidated balance sheets. Upon sale or liquidation of our investments, the translation adjustment would be reported as part of the gain or loss on sale or liquidation. During the three and six months ended June 30, 2014, we recognized a foreign currency translation gain of approximately \$1.2 million and \$0.2 million, respectively, related to our investment in CSH Montreal LP in the accompanying condensed consolidated statements of comprehensive income (loss).

Insurance Recoveries

Insurance recoveries are amounts due or received under our applicable insurance policies for asset damage and business interruption relating to the previously disclosed fire at The Grove at Pullman, Washington. Business interruption recovery is recorded when realized and included as a reduction within student housing operations expenses within the condensed consolidated statements of operations. For the three and six months ended June 30, 2014, we recognized approximately \$0.5 million and \$1.1 million, respectively, of business interruption recovery.

Recent Accounting Pronouncements

In April 2014, the FASB issued ASU No. 2014-08, "Presentation of Financial Statements (Topic 205) and Property, Plant and Equipment (Topic 360) - Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity." ASU 2014-08 changes the threshold for disclosing discontinued operations and the related disclosure requirements. Pursuant to ASU 2014-08, only disposals representing a strategic shift, such as a major line of business, a major geographical area or a major equity investment, should be presented as a discontinued operation. ASU 2014-08 is effective for annual periods beginning on or after December 15, 2014 with early adoption permitted but only for disposals or classifications as held for sale which have not been reported in financial statements previously issued or available for issuance. The Company implemented the provisions of the ASU as of January 1, 2014, however, as of June 30, 2014 there have been no dispositions. The adoption of this guidance did not have a material effect on our condensed consolidated financial statements.

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

In May 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers". This ASU requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. This ASU will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective; however our accounting for student housing revenue will not be impacted. The new standard is effective for the Company on January 1, 2017. Early application is not permitted. The standard permits the use of either the retrospective or cumulative effect transition method. We are evaluating the effect that ASU 2014-09 will have on our consolidated financial statements and related disclosures. We have not yet selected a transition method nor have we determined the effect of the standard on our ongoing financial reporting.

3. Student Housing Properties

The following is a summary of our student housing properties, net for the periods presented (in thousands):

| | June 30, 2014 | December 31, 2013 |
|-----------------------------------|------------------|----------------------|
| Land | \$63,196 | \$ 58,439 |
| Buildings and improvements | 615,948 | 597,141 |
| Furniture, fixtures and equipment | 64,738 | 60,705 |
| | 743,882 | 716,285 |
| Less: accumulated depreciation | (114,607) | (102,356) |
| | \$629,275 | \$ 613,929 |

In January 2014, we acquired the outstanding 80% interest in The Grove at Denton, Texas, from HSRE resulting in an increase to our student housing properties (see Note 5).

4. Income Taxes

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

We believe we are operating so as to qualify as a REIT under the Internal Revenue Code. Therefore we are not subject to federal income tax as long as we distribute at least 90% of our REIT taxable income to our stockholders each year. As a result, no provision for federal income taxes has been included in the accompanying consolidated financial statements. If we fail to qualify as a REIT, we will be subject to federal income tax (including any applicable alternative minimum tax) on our taxable income and to federal income and excise taxes on our undistributed income.

Our TRSs are subject to federal, state, and local income taxes. As such, deferred income taxes result from temporary differences between the carrying amounts of assets and liabilities of the TRSs for financial reporting purposes and the amounts used for income tax purposes. Deferred tax assets and liabilities are measured using enacted tax rates in effect in the years in which those temporary differences are expected to reverse. Significant components of the deferred tax assets and liabilities of the TRSs are as follows (in thousands):

| | June 30, 2014 | December 31, 2013 |
|---|---------------------|-------------------------|
| Deferred tax assets: | | |
| Solar investment tax credit and NOL (net of valuation allowance of \$1,718 and \$484) | \$207 | \$ 1,441 |
| Federal Net Operating Loss (net of valuation allowance of \$372) | 1,722 | - |
| Other | 13 | 101 |
| Total deferred tax assets | 1,942 | 1,542 |
| Deferred tax liabilities: | | |
| Deferred revenue | (260) | (260) |
| Depreciation and amortization | (355) | (355) |
| Total deferred tax liabilities | (615) | (615) |
| Net deferred tax assets | \$1,327 | \$ 927 |

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

Significant components of our income tax provision are as follows (in thousands):

| | Three Months Ended | | Six Months Ended | |
|------------------------------|---------------------|---------------|---------------------|---------------|
| | June 30, 2014 | June 30, 2013 | June 30, 2014 | June 30, 2013 |
| Current: | | | | |
| Federal | \$- | \$ 209 | \$- | \$ - |
| State | 161 | 147 | - | 148 |
| Current expense | 161 | 356 | - | 148 |
| Deferred: | | | | |
| Federal | 274 | (198) | (139) | (442) |
| State | (645) | (52) | (261) | (52) |
| Deferred benefit | (371) | (250) | (400) | (494) |
| Income tax expense (benefit) | \$(210) | \$ 106 | \$(400) | \$ (346) |

We believe it is more likely than not that we will realize the value of our deferred tax assets, net of existing valuation allowances. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income and tax planning strategies in making this assessment. We had no unrecognized tax benefits as of June 30, 2014 and December 31, 2013.

5. Business Acquisitions***Denton, Texas Acquisition***

In January 2014, we acquired from HSRE its 80% ownership interest in HSRE IV, in which we previously held a 20% interest and which owns The Grove at Denton, Texas, for approximately \$7.7 million as we believe this property to be aligned with our investment strategy. Prior to the acquisition of this interest, we accounted for our ownership interest in the property under the equity method. In connection with evaluating our investment in HSRE IV for impairment as of December 31, 2013, we recognized a loss of approximately \$0.3 million for the other than temporary decline in value of our previously held equity interest in the property. The acquisition date fair value of the Company's equity interest in HSRE IV immediately before the acquisition of the remaining interest in HSRE IV was \$1.9 million based

on the purchase price of the transaction. Subsequent to our acquisition of this interest, we consolidated the balance sheet and results of operations of The Grove at Denton, Texas. Since the acquisition date, the acquired property has contributed a total of \$1.7 million in revenue and (\$0.9) million in losses for the six months ended June 30, 2014.

The following table is an allocation of the purchase price (in thousands):

| | |
|--|----------|
| Land | \$4,770 |
| Buildings and improvements | 18,276 |
| Furniture, fixtures and equipment | 2,284 |
| In-place leases | 1,524 |
| Other | (377) |
| Fair value of debt at acquisition | (16,901) |
| | 9,576 |
| Less estimated fair value of interest owned prior to acquisition | (1,915) |
| | \$7,661 |

6. Investment in Unconsolidated Entities

We have investments in real estate ventures with HSRE, the former members (the “CB Investors”) of Copper Beech Townhome Communities, LLC (“CBTC”) and Copper Beech Townhome Communities (PA), LLC (“CBTC PA,” together with CBTC, “Copper Beech”), and Beaumont Partners SA (“Beaumont”) that we do not consolidate. These joint ventures are engaged primarily in developing, constructing, owning and managing student housing properties. Both we and our joint venture partners hold joint approval rights for major decisions, including those regarding property acquisition and disposition as well as property operation. As such, we have significant influence but not control in these joint ventures and account for them under the equity method of accounting.

We act as the operating member and day-to-day manager for our investments with HSRE and Beaumont and earn fees for these management services. Additionally, we provide development and construction services to our ventures with HSRE, Copper Beech and Beaumont and recognize fees as the services are performed.

In January 2014, CSH Montreal LP (“CSH Montreal”), our joint venture with Beaumont, acquired ownership of HIM Holdings LP (“HIM Holdings”), an entity formed to facilitate the acquisition of the Holiday Inn Midtown in Montréal, Québec for approximately CAD 65 million (\$58.6 million). CSH Montreal intends to convert the property into an upscale evo student housing tower near McGill University. In connection with the acquisition of the Holiday Inn property, we increased our ownership interest from 20.0% to 47.0% in CSH Montreal, the joint venture that holds the evo à Sherbrooke (Holiday Inn Midtown) and the previously announced evo à Square Victoria. In January 2014, with the acquisition of the Holiday Inn Midtown property, we provided CAD 16.0 million (\$15.0 million) of preferred bridge equity financing to CSH Montreal. If our preferred equity is not repaid in full on or prior to September 2, 2014, it will effectively convert to a common interest in CSH Montreal, which would result in us holding a 60.54% interest in CSH Montreal (while Beaumont and its partners would own the remaining 39.46% interest in CSH Montreal).

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

In conjunction with the Holiday Inn Midtown acquisition, CSH Montreal entered into a CAD 112.0 million (\$100.9 million) acquisition and development credit facility to help fund the conversion of both hotels into upscale student housing towers. The credit facility provides for variable interest-only payments at the higher of the Canadian Prime rate, which was 3.00% at June 30, 2014, plus a weighted average spread of 3.37% or the Canadian Dealer Offered Rate (“CDOR”), which was 1.25% at June 30, 2014, plus a weighted average spread of 4.37% through its maturity date on January 13, 2016. This facility has one twelve-month extension option, subject to lender approval.

In January 2014, we amended and restated the HSRE-Campus Crest I, LLC operating agreement, which had the effect of exchanging our preferred interests in The Grove at San Angelo, Texas, and The Grove at Conway, Arkansas, for additional membership interests in HSRE-Campus Crest I, LLC, effectively increasing our equity investment in the joint venture to 63.9% from 49.9%. HSRE-Campus Crest I, LLC owns The Grove at San Angelo, Texas, The Grove at Lawrence, Kansas, and The Grove at Conway, Arkansas. In the event the joint venture is sold, the partners will share equally in the net proceeds. There were no other material changes to the agreement.

We are the guarantor of the construction and mortgage debt or credit facilities of our joint ventures with HSRE and Beaumont. Details of our unconsolidated investments at June 30, 2014 are presented in the following table (dollars in thousands):

| | Our Ownership | Year Founded | Number of Properties | | Our Total Investment | Debt Amount Outstanding | Weighted Average Interest Rate | Maturity Date / Range |
|---------------------------|---------------|--------------|----------------------|-------------------|----------------------|-------------------------|--------------------------------|-------------------------|
| | | | In Operation | Under Development | | | | |
| Unconsolidated Entities | | | | | | | | |
| HSRE-Campus Crest I, LLC | 63.9 % | 2009 | 3 | - | \$ 10,566 | \$ 32,485 | 2.65 % ⁽¹⁾ | 2/9/2015 |
| HSRE-Campus Crest V, LLC | 10.0 % | 2011 | 3 | - | 3,311 | 49,614 | 2.87 % ⁽¹⁾ | 12/20/2014 – 01/05/2015 |
| HSRE-Campus Crest VI, LLC | 20.0 % | 2012 | 3 | - | 12,759 | 53,706 | 2.47 % ⁽¹⁾ | 5/08/2015 – 12/19/2015 |
| HSRE-Campus Crest IX, LLC | 30.0 % | 2013 | - | 1 | 18,972 | 60,063 | 2.35 % ⁽¹⁾ | 7/25/2016 |
| HSRE-Campus Crest X, LLC | 30.0 % | 2013 | - | 2 | 9,489 | 19,984 | 2.32 % ⁽¹⁾ | 9/06/2016-9/30/2018 |

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

| | | | | | | | | |
|-------------------------------|-----------------------|------|----|---|-----------|-----------|-----------------------|------------------------|
| HSRE-Campus Crest XII, LLC | 20.0 % | 2014 | - | 2 | 10,188 | - | n/a | n/a |
| CB Portfolio | 67.0 % ⁽³⁾ | 2013 | 28 | - | 251,214 | 389,770 | 5.65 % ⁽²⁾ | 6/01/2014 – 10/01/2020 |
| CB Ames | 67.0 % | 2013 | - | 1 | 14,614 | 10,336 | 2.40 % | 5/2/2017 |
| CSH Montreal LP | 47.0 % ⁽⁴⁾ | 2013 | - | 2 | 38,032 | 73,627 | 6.37 % ⁽¹⁾ | 1/13/2016 |
| Other | 20.0 % | 2013 | - | - | 1,393 | - | n/a | n/a |
| Total Unconsolidated Entities | | | 37 | 8 | \$370,538 | \$689,585 | 4.67 % | |

(1) Variable interest rates.

(2) Comprised of fixed rate debt.

(3) As of June 30, 2014, we had a 67.0% effective interest in the CB Portfolio.

(4) As of June 30, 2014, we had CAD 16.0 million (\$15.0 million) of preferred bridge equity in CSH Montreal. See discussion above.

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

The following is a summary of the combined financial position of our unconsolidated entities with HSRE and Beaumont in their entirety, not only our interest in the entities, including provisional fair value balances that are subject to our allocation analyses and appraisals, for the periods presented (amounts in thousands):

| | June 30 2014 | December 31, 2013 |
|--|-----------------|-------------------------|
| Assets | | |
| Student housing properties, net | \$ 323,503 | \$ 289,797 |
| Development in process | 192,100 | 81,994 |
| Other assets | 16,676 | 15,341 |
| Total assets | \$ 532,279 | \$ 387,132 |
| Liabilities and Equity | | |
| Mortgage and construction loans | \$ 290,086 | \$ 165,445 |
| Other liabilities | 53,659 | 58,948 |
| Owners' equity | 188,534 | 162,739 |
| Total liabilities and owners' equity | \$ 532,279 | \$ 387,132 |
| Company's share of historical owners' equity | \$ 75,307 | \$ 41,390 |
| Preferred investment ⁽¹⁾ | 22,299 | 16,468 |
| Net difference in carrying value of investment versus net book value of underlying net assets ⁽²⁾ | 7,104 | 5,388 |
| Carrying value of investment in unconsolidated entities | \$ 104,710 | \$ 63,246 |

As of June 30, 2014, we had Class B membership interests in The Grove at Indiana, Pennsylvania, The Grove at Greensboro, North Carolina, and The Grove at Louisville, Kentucky, of approximately \$2.7 million, \$2.7 million and \$1.9 million, respectively, entitling us to a 9.0% return on our investment upon the respective property being operational. We also had a CAD 16 million (\$15.0 million) Class A interest in CSH Holdings entitling us to a

⁽¹⁾commitment fee of 1.0% of the Class A interest each quarter and 10.0% annual return on our investment. As of December 31, 2013, we had Class B membership interests in The Grove at San Angelo, Texas, The Grove at Conway, Arkansas, The Grove at Indiana, Pennsylvania, The Grove at Greensboro, North Carolina, and The Grove at Louisville, Kentucky, of approximately \$2.8 million, \$6.4 million, \$2.7 million, \$2.7 million and \$1.9 million, respectively, entitling us to a 9.0% return on our investment upon the respective property being operational.

⁽²⁾This amount represents the aggregate excess of our carrying amount above our underlying equity in the net assets of our investments, which is typically amortized over the life of the related asset. The basis differential occurs primarily due to the difference between the allocated value to acquired entity interests and the venture's basis in those interests, the capitalization of additional investment in the unconsolidated entity and the elimination of service

related revenue to the extent of our percentage ownership.

ASC 323 Investments – Equity Method and Joint Ventures and Article 4.08(g) of Regulation S-X requires summarized financial information of material investments accounted for under the equity method be provided of the investee’s financial position and results of operations including assets, liabilities and results of operations under the investee’s historical cost basis of accounting. Notwithstanding the extensive efforts of the Company and Copper Beech to compile the necessary financial information, we have determined that the information needed for the preparation of historical financial statements of the CB Portfolio to satisfy these requirements is not available or otherwise sufficiently reliable. As a result, we have elected to present financial information on our investment in Copper Beech on the Company’s cost basis for our investment as of June 30, 2014 as we believe this information is reliable and relevant to the users of our financial statements. Further, although we acknowledge that the information provided does not comply with all of the provisions of ASC 323 or Article 4.08(g) of Regulation S-X, we do not believe that the lack of the omitted disclosures, or the information of the financial position reflecting the cost basis of our investment provided results in a material omission or misstatement of the Company’s condensed consolidated financial statements taken as a whole.

The following is a summary of the financial position reflecting the cost basis of our investments in the Copper Beech entities in their entirety for the 30 properties in the CB Portfolio as of June 30, 2014 and December 31, 2013 (amounts in thousands):

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

| | June 30, 2014 | December 31, 2013 |
|--|------------------|-------------------------|
| Assets | | |
| Student housing properties, net | \$736,760 | \$748,280 |
| Intangible assets | 9,590 | 37,100 |
| Other assets | 3,740 | 5,201 |
| Total assets | \$750,090 | \$790,581 |
| Liabilities and Equity | | |
| Mortgage and construction loans | \$400,106 | \$421,239 |
| Other liabilities | 15,100 | 13,112 |
| Owners' equity | 334,884 | 356,230 |
| Total liabilities and owners' equity | \$750,090 | \$790,581 |
| Company's share of historical owners' equity | \$247,403 | \$244,964 |
| Net difference in carrying value of investment versus net book value of underlying net assets ⁽¹⁾ | 18,425 | 16,628 |
| Carrying value of investment in unconsolidated entity | \$265,828 | \$261,592 |

This amount represents the aggregate difference between our historical cost basis and the basis reflected at the (1)entity level, which is typically amortized over the life of the related asset. The basis differential occurs primarily due to the capitalization of transaction costs incurred to acquire the Company's interest in the entity.

The following is a summary of the combined operating results for our unconsolidated entities with HSRE in their entirety, not only our interest in the entities, for the periods presented (in thousands):

| | Three Months Ended | | Six Months Ended | |
|--------------------|-----------------------|---------------------|------------------|------------------|
| | June 30, 2014 | June 30, 2013 | June 30, 2014 | June 30, 2013 |
| Revenues | \$6,422 | \$4,812 | \$12,878 | \$9,574 |
| Expenses: | | | | |
| Operating expenses | 3,734 | 2,651 | 7,195 | 5,228 |
| Interest expense | 1,189 | 1,154 | 2,240 | 2,294 |

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

| | | | | |
|-------------------------------|----------|----------|----------|----------|
| Depreciation and amortization | 1,835 | 1,346 | 3,865 | 2,706 |
| Other (income) expense | - | 19 | 46 | 43 |
| Total expenses | 6,758 | 5,170 | 13,346 | 10,271 |
| Net loss | \$(336) | \$(358) | \$(468) | \$(697) |

The following is a summary of the operating results for our unconsolidated Copper Beech entities in their entirety, not only our interest in the entities. The summary includes the results for 37 properties for the three months ended June 30, 2013, and for the period from March 18, 2013 (the date of the transaction) through June 30, 2013, and the results for 30 properties in the CB Portfolio which the company had an ownership interest for the three and six month periods ended June 30, 2014 (in thousands). The results for the three months ended June 30, 2013 and for the period from March 18, 2013 through June 30, 2013 are presented with provisional fair values prior to finalization of purchase price allocation (in thousands):

| | Three Months Ended | | Six Months Ended | Period from March 18, 2013 to June 30, 2013 |
|-------------------------------|-----------------------|------------------|---------------------|---|
| | June 30, 2014 | June 30, 2013 | June 30, 2014 | |
| Revenues | \$19,028 | \$22,911 | \$ 38,293 | \$ 26,502 |
| Expenses: | | | | |
| Operating expenses | 7,271 | 8,508 | 14,571 | 9,818 |
| Interest expense | 3,012 | 4,266 | 5,952 | 5,065 |
| Depreciation and amortization | 9,859 | 11,336 | 19,636 | 13,059 |
| Other expenses | 287 | 571 | 626 | 619 |
| Total expenses | 20,429 | 24,681 | 40,785 | 28,561 |
| Net loss | \$(1,401) | \$(1,770) | \$ (2,492) |) \$ (2,059) |

During the second quarter of 2014, the CB Portfolio had net cash provided by operating activities of approximately \$12.4 million, net cash used in investing activities of approximately \$14.8 million and net cash provided by financing activities of approximately \$15.9 million.

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

The following table is the calculation of the Company's equity in losses in the CB Portfolio for the three and six months ended June 30, 2014. As there are several components of the calculation, set forth below are notes corresponding to the notes included in the Company's calculation to further explain these components (in thousands).

| | Three Months Ended June 30, 2014 | Six Month Ended June 30, 2014 |
|--|---|--|
| Net loss incurred by the CB Portfolio based on the Company's purchase price ⁽¹⁾ | \$ (1,401 |) \$ (2,492 |
| Campus Crest's share of net loss | (939 |) (1,670 |
| Campus Crest percentage of preferred payment ⁽²⁾ | - | 911 |
| Campus Crest earnings from Copper Beech | (939 |) (759 |
| Amortization of basis difference ⁽³⁾ | (120 |) (233 |
| Total equity in earnings in the CB Portfolio | \$ (1,059 |) \$ (992 |

The basis of the financial statements of the CB Portfolio used in the calculation of the Company's equity in earnings for the three and six months ended June 30, 2014 was computed using the Company's cost basis for its investment (1) in the CB Portfolio's underlying assets and liabilities for its properties at the dates the Company acquired its interests in the CB Portfolio, which included 28 operating properties. The calculation includes the effects of purchase price adjustments determined at the date the Company acquired its interests in the CB Portfolio. We consummated the acquisition of a 48.0% interest in 35 properties of the CB Portfolio. As a result of lender consents that were required to be obtained from various lenders to the CB Portfolio prior to our ownership, we completed our acquisition of the 48.0% interest in stages, which resulted in a variation in our ownership percentage from 25.3% to 48.0% in all 35 of the CB Portfolio properties from March 18, 2013 to September 30, 2013. Effective October 1, 2013, the Company and the CB Portfolio sellers amended the purchase and sale agreement, subject to receipt of all required third party consents, to increase the Company's ownership interest by 19.0% in 28 of the 35 properties (thereby increasing its ownership in the 28 properties to 67%) in exchange for the Company's 48.0% interest in seven of the properties (thereby reducing our ownership in the seven properties to 0%) and deferring the Company's acquisition of any interests in two of the properties, plus a \$20.2 million cash payment. Accordingly, the Company recognized its proportionate share of earnings of the CB Portfolio for the specific percentage of ownership interest we held during the applicable period, which was a 67.0% effective interest in the 28 properties during the first and second quarters of 2014.

(2) As part of the purchase and sale agreement, the Company was entitled to receive a \$13.0 million preferred payment over a one year period beginning March 18, 2013 and ending on March 17, 2014. As such, for the period from January 1, 2014 to March 17, 2014, the Company recorded in income its proportionate share of this payment,

which corresponds to the portion of the CB Portfolio held by the other owners of Copper Beech.

(3) Included in the calculation of equity in losses in the CB Portfolio is the amortization of the net difference in the Company's carrying value of investment as compared to the underlying equity in net assets of the investee.

We were entitled to a preferred payment of \$13.0 million for the first year of our investment and our proportionate share of the remaining operating cash flows in the CB Portfolio and we are currently entitled to our proportionate share of the operating cash flows in the CB Portfolio. During the period from March 18, 2013 to June 30, 2014, we were entitled to \$13.0 million related to our preferred payment, all of which has been paid and we received approximately \$0.6 million in other distributions, as of June 30, 2014.

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)****7. Debt**

The following is a summary of our mortgage and construction notes payable, the Credit Facility (defined below) and other debt for the periods presented (amounts in thousands):

| | June 30, 2014 | December 31, 2013 |
|------------------------------|------------------|----------------------|
| Fixed-rate mortgage loans | \$ 164,426 | \$ 165,393 |
| Variable-rate mortgage loans | 16,741 | - |
| Construction loans | 59,967 | 40,138 |
| Line of credit | 185,000 | 108,500 |
| Exchangeable senior notes | 97,075 | 96,758 |
| Other debt | 2,955 | 2,694 |
| | \$ 526,164 | \$ 413,483 |

Mortgage and Construction Loans

Mortgage and construction loans are collateralized by properties and their related revenue streams and/or underlying assets. Mortgage loans are not cross-defaulted or cross-collateralized with any other indebtedness. Our mortgage loans generally may not be prepaid prior to maturity; however, in certain cases, prepayment is allowed subject to certain prepayment penalties. Our construction loan agreements contain representations, warranties, covenants (including financial covenants upon commencement of operations) and other terms that are customary for construction financing. Construction loans are generally secured by a first deed of trust or mortgage on each property, primary Uniform Commercial Code filings, and an assignment of rents, leases and profits from the respective property. Mortgage and construction loans for the periods presented consisted of the following (in thousands):

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

| | Face Amount | Principal Outstanding at 6/30/2014 | Principal Outstanding at 12/31/2013 | Stated Interest Rate | Interest Rate at 6/30/2014 | Maturity Date ⁽¹⁾ | Amortization |
|---|-------------|------------------------------------|-------------------------------------|---------------------------------------|----------------------------|------------------------------|------------------|
| Construction loans | | | | | | | |
| The Grove at Muncie | \$ 14,567 | \$ 13,892 | \$ 12,237 | LIBOR + 225 bps | 2.40 % | 7/3/2015 | Interest only |
| The Grove at Slippery Rock | 17,961 | 1,350 | - | Base Rate + 115 bps / LIBOR + 215 bps | 2.30 % | 6/21/2016 | Interest only |
| The Grove at Fort Collins | 19,073 | 19,073 | 17,228 | LIBOR + 190 bps | 2.05 % | 7/13/2015 | Interest only |
| The Grove at Pullman | 16,016 | 10,800 | 10,673 | LIBOR + 220 bps | 2.35 % | 9/5/2015 | Interest only |
| The Grove at Grand Forks | 16,916 | 5,098 | - | LIBOR + 200 bps | 2.15 % | 2/5/2017 | Interest only |
| The Grove at Gainesville | 30,069 | 9,754 | - | LIBOR + 195 bps | 2.10 % | 3/13/2017 | Interest only |
| Mortgage loans | | | | | | | |
| The Grove at Denton | 17,167 | 16,741 | - | LIBOR + 215 bps | 2.30 % | 3/1/2017 | 30 years |
| The Grove at Milledgeville | 16,250 | 15,744 | 15,847 | 6.12% | 6.12 % | 10/1/2016 | 30 years (2) |
| The Grove at Carrollton and The Grove at Las Cruces | 29,790 | 28,863 | 29,052 | 6.13% | 6.13 % | 10/11/2016 | 30 years |
| The Grove at Asheville | 14,800 | 14,402 | 14,500 | 5.77% | 5.77 % | 4/11/2017 | 30 years (2) |
| The Grove at Ellensburg | 16,125 | 15,958 | 16,070 | 5.10% | 5.10 % | 9/1/2018 | 30 years (2) |
| The Grove at Nacogdoches | 17,160 | 16,979 | 17,100 | 5.01% | 5.01 % | 9/1/2018 | 30 years (3) |
| The Grove at Greeley | 15,233 | 15,070 | 15,194 | 4.29% | 4.29 % | 10/1/2018 | 30 years (3) |
| The Grove at Clarksville | 16,350 | 16,350 | 16,350 | 4.03% | 4.03 % | 7/1/2022 | 30 years (3) (4) |
| The Grove at Columbia | 23,775 | 22,960 | 23,180 | 3.83% | 3.83 % | 7/1/2022 | 30 years (5) |
| The Grove at Statesboro | 18,100 | 18,100 | 18,100 | 4.01% | 4.01 % | 1/1/2023 | 30 years (2) |
| | | \$ 241,134 | \$ 205,531 | | | | |

For the construction loans, the maturity date is the stated maturity date in the respective loan agreements, which can (1) be extended for an additional one to two years, subject to the satisfaction of certain conditions, depending on the loan.

Loans require interest only payments, plus certain reserves and escrows, that are payable monthly for a period of (2) five years. Monthly payments of principal and interest, plus certain reserve and escrow amounts, are due thereafter until maturity when all principal is due.

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

(3) Interest only for the first two years, followed by 30 year amortization.

(4) Loan requires interest only payments, plus certain reserves and escrows payable monthly through August 2014, thereafter, principal and interest, plus certain reserves and escrows that are payable monthly until maturity.

(5) Loan requires monthly payments of principal and interest, plus certain reserve and escrows, until maturity when all principal is due.

CAMPUS CREST COMMUNITIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Line of Credit

In January 2013, we entered into a credit agreement (the "Second Amended and Restated Credit Agreement") with Citibank, N.A. and certain other parties. The Second Amended and Restated Credit Agreement provides for a senior unsecured credit facility (the "Revolving Credit Facility") of up to \$250.0 million, with sub-limits of \$30.0 million for swing line loans and \$15.0 million for letters of credit. The Second Amended and Restated Credit Agreement also provides for a term loan of \$50.0 million (the "Term Loan" and, together with the Revolving Credit Facility, the "Amended Credit Facility").

As of June 30, 2014, we had approximately \$135.0 million outstanding under our Revolving Credit Facility and \$50.0 million outstanding under the Term Loan. The amounts outstanding under our Revolving Credit Facility and Term Loan, as well as outstanding letters of credit, will reduce the amount that we may be able to borrow under this facility for other purposes. As of June 30, 2014, we had approximately \$84.1 million in borrowing capacity under our Revolving Credit Facility, and amounts borrowed under the facility are due at its maturity in January 2017, subject to a one-year extension, which we may exercise at our option, subject to the satisfaction of certain terms and conditions, including the payment of an extension fee. The amount available for us to borrow under the Amended Credit Facility is based on the sum of (a) the lesser of (i) 60.0% of the "as-is" appraised value of our properties that form the borrowing base of the Amended Credit Facility and (ii) the amount that would create a debt service coverage ratio of not less than 1.5, and (b) 50% of the aggregate of the lesser of (i) the book value of each of our development assets (as such term is defined in the Second Amended and Restated Credit Agreement) and (ii) the "as-is" appraised value of each of our development assets, subject to certain limitations in the Second Amended and Restated Credit Agreement.

We incur an unused fee on the balance between the amount available under the Revolving Credit Facility and the amount outstanding under the Revolving Credit Facility (i) of 0.30% per annum if our average borrowing is less than 50.0% of the total amount available or (ii) 0.25% per annum if our average borrowing is greater than 50.0% of the total amount available.

Additionally, the Amended Credit Facility has an accordion feature that allows us to request an increase in the total commitments from \$300.0 million to \$600.0 million, subject to conditions. Amounts outstanding under the Amended Credit Facility bear interest at a floating rate equal to, at our election, the Eurodollar Rate or the Base Rate (each as defined in the Second Amended and Restated Credit Agreement) plus a spread that depends upon our leverage ratio. The spread for borrowings under the Revolving Credit Facility ranges from 1.75% to 2.50% for Eurodollar Rate based

borrowings and from 0.75% to 1.50% for Base Rate based borrowings, and the spread for the Term Loan ranges from 1.70% to 2.45% for Eurodollar Rate based borrowings and from 0.70% to 1.45% for Base Rate based borrowings. At June 30, 2014, the interest rate on the Revolving Credit Facility borrowings and Term Loan was 2.06% and 2.01%, respectively.

Our ability to borrow under the Amended Credit Facility is subject to its ongoing compliance with a number of customary financial covenants, including:

- a maximum leverage ratio of not greater than 0.60:1.00;
- a minimum fixed charge coverage ratio of not less than 1.50:1.00;
- a minimum ratio of fixed rate debt and debt subject to hedge agreements to total debt of not less than 66.67%;
- a maximum secured recourse debt ratio of not greater than 20.0%;
- a minimum tangible net worth of not less than the sum of \$330,788,250 plus an amount equal to 75.0% of the net proceeds of any additional equity issuances; and
- a maximum secured debt ratio of not greater than 50% through February 17, 2013 and not greater than 45.0% on any date thereafter.

Pursuant to the terms of the Amended Credit Facility, we may not pay distributions that exceed the greater of (i) 95.0% of our funds from operations, or (ii) the minimum amount required for us to qualify and maintain our status as a REIT. If a default or event of default occurs and is continuing, we also may be precluded from making certain distributions (other than those required to allow us to qualify and maintain our status as a REIT).

We and certain of our subsidiaries guarantee the obligations under the Amended Credit Facility and we and certain of our subsidiaries have provided a negative pledge against specified assets (including real property), stock and other interests.

As of June 30, 2014, we were in compliance with the above financial covenants with respect to our Amended Credit Facility.

Exchangeable Notes

We have outstanding \$100.0 million of Exchangeable Senior Notes (the "Exchangeable Senior Notes") which bear interest at 4.75% per annum. Interest is payable on April 15 and October 15 of each year beginning April 15, 2014 until the maturity date of October 15, 2018. The Operating Partnership's obligations under the Exchangeable Senior Notes are fully and unconditionally guaranteed by the Company. The Exchangeable Senior Notes are senior unsecured obligations of the Operating Partnership and rank equally in right of payment with all other existing and future senior unsecured indebtedness of the Operating Partnership.

CAMPUS CREST COMMUNITIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

The Exchangeable Senior Notes contain an exchange settlement feature which allows the holder, under certain circumstances, to exchange its Exchangeable Senior Notes for cash, shares of the Company's common stock or a combination of cash and shares of common stock, at the option of the Operating Partnership, based on an initial exchange rate of 79.602 shares of common stock per \$1,000 principal amount of Exchangeable Senior Notes. At the initial exchange rate, the Exchangeable Senior Notes are exchangeable for common stock at an exchange price of approximately \$12.56 per share of common stock.

The Exchangeable Senior Notes will be exchangeable by the holder under the following circumstances on or prior to July 15, 2018: i) during any calendar quarter beginning after December 31, 2013 (and only during such quarter) if the closing sale price of the common stock, \$0.01 par value per share, of Campus Crest Communities, Inc., or Campus Crest, is more than 130% of the then-current exchange price for at least 20 trading days (whether or not consecutive) in the period of the 30 consecutive trading days ending on the last trading day of the previous calendar quarter; ii) during the five consecutive business-day period following any five consecutive trading-day period in which the trading price per \$1,000 principal amount of notes for each trading day during such five trading day period was less than 98% of the closing sale price of the common stock of Campus Crest, or Campus Crest common stock, for each trading day during such five trading-day period multiplied by the then current exchange rate; or iii) upon the occurrence of specified corporate transactions described in this offering memorandum. On or after July 15, 2018, and on or prior to the second scheduled trading day immediately preceding the maturity date, the holder may exchange their notes without regard to the foregoing conditions. Following certain corporate transactions that occur prior to maturity of the notes and that also constitute a make-whole fundamental change, the Operating Partnership will increase the exchange rate for holders who elect to exchange notes in connection with such make-whole fundamental change in certain circumstances. If specified fundamental changes involving us or Campus Crest occur, holders may require the operating partnership to repurchase the notes for cash at a price equal to 100% of the principal amount of the notes to be purchased plus any accrued and unpaid interest to, but excluding, the repurchase date.

The Operating Partnership may not redeem the Exchangeable Senior Notes prior to the maturity date. At any time prior to July 15, 2018, we may irrevocably elect, in our sole discretion without the consent of the holders of the Exchangeable Senior Notes, to settle all of the future exchange obligation entirely in shares of our common stock. On or after July 15, 2018, the Exchangeable Senior Notes will be exchangeable at any time prior to the close of business on the second business day immediately preceding the maturity date.

8. Fair Value Disclosures

Fair value guidance for financial assets and liabilities that are recognized and disclosed in the condensed consolidated financial statements on a recurring basis and nonfinancial assets on a nonrecurring basis establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The three levels of the fair value hierarchy are as follows:

Level 1 — Observable inputs, such as quoted prices in active markets at the measurement date for identical, unrestricted assets or liabilities.

Level 2 — Other than quoted prices included in Level 1 inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 — Unobservable inputs for which there is little or no market data and which we make our own assumptions about how market participants would price the asset or liability.

As of June 30, 2014 and December 31, 2013, our financial assets and liabilities carried at fair value on a recurring basis consisted of our interest rate caps. The fair values of interest rate options are determined using the market standard methodology of discounting the future expected cash receipts that would occur if variable interest rates rise above the strike rate of the interest rate caps. The variable interest rates used in the calculation of projected receipts on the interest rate cap are based on an expectation of future interest rates derived from observable market interest rate curves and volatilities. For our interest rate caps, we incorporate credit valuation adjustments to appropriately reflect our respective counterparty's nonperformance risk in the fair value measurements. In adjusting the fair value of derivative contracts for the effect of nonperformance risk, we consider the impact of netting and any applicable credit enhancements, such as collateral postings, thresholds and guarantees.

As of June 30, 2014 and December 31, 2013, the fair value of our interest rate caps, valued using level 2 inputs, was approximately zero.

Fair Value of Financial Instruments

The fair value of a financial instrument represents the amount at which the instrument could be exchanged in a current transaction between market participants at the measurement date (exit price), other than in a forced sale or liquidation. In instances where inputs used to measure fair value fall into different levels of the fair value hierarchy, the level in the fair value hierarchy within which the fair value measurement in its entirety has been determined is based on the lowest level input significant to the fair value measurement in its entirety. Our assessment of the significance of a particular input to the fair value measurement requires judgment and considers factors specific to the asset or liability.

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

Financial instruments consist primarily of cash, cash equivalents, restricted cash, student receivables, interest rate caps, interest rate swaps, accounts payable, mortgages, construction loans, Exchangeable Senior Notes, the line of credit and other debt. The carrying value of cash, cash equivalents, restricted cash, student receivables and accounts payable are representative of their respective fair values due to the short-term nature of these instruments. The estimated fair value of our revolving line of credit approximates the outstanding balance due to the frequent market based re-pricing of the underlying variable rate index. The estimated fair values of our mortgages, construction loans and Exchangeable Senior Notes were determined by comparing current borrowing rates and risk spreads to the stated interest rates and risk spreads. The weighted average interest rate for all borrowings was 3.64% and 4.23% at June 30, 2014 and December 31, 2013, respectively.

The following is a summary of the fair value of our mortgages, construction loans payable, other debt and Exchangeable Senior Notes aggregated by the level in the fair value hierarchy within which those measurements fall (in thousands):

| | Estimated Fair Value | | | |
|------------------------------|--|--|---|----------------|
| | Quoted Prices in Active Markets for Identifiable Assets and Liabilities (Level 1) | Significant Observable Inputs (Level 2) | Other Significant Unobservable Inputs (Level 3) | Carrying Value |
| June 30, 2014 | | | | |
| Fixed-rate mortgage loans | \$ - | \$ 164,403 | \$ - | \$ 164,426 |
| Variable-rate mortgage loans | - | 16,572 | - | 16,741 |
| Construction loans | - | 59,500 | - | 59,967 |
| Exchangeable Senior Notes | - | 100,825 | - | 97,075 |
| Other Debt | - | 3,023 | - | 2,955 |
| December 31, 2013 | | | | |
| Fixed-rate mortgage loans | - | 161,379 | - | 165,393 |
| Variable-rate mortgage loans | - | - | - | - |

| | | | | |
|---------------------------|---|---------|---|--------|
| Construction loans | - | 40,258 | - | 40,138 |
| Exchangeable Senior Notes | - | 101,789 | - | 96,758 |
| Other Debt | - | 2,671 | - | 2,694 |

All of our nonrecurring valuations made in connection with the property acquisition in Note 5 used significant unobservable inputs and, therefore, fall under Level 3 of the fair value hierarchy.

9. Earnings per Share

Basic earnings per share is computed by dividing net income (loss) attributable to common stockholders by the weighted average number of shares of our common stock outstanding during the period. All unvested stock-based payment awards are included in the computation of basic earnings per share. The computation of diluted earnings per share includes OP Units and restricted OP Units in the weighted average shares. The conversion of Exchangeable Senior Notes was not included in the computation of diluted earnings per share because the conversion is anti-dilutive. Net income (loss) attributable to these noncontrolling interests is added back to net income (loss) available to common stockholders in the computation of diluted earnings per share unless the effect of their conversion is anti-dilutive in nature.

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

Computations of basic and diluted income (loss) per share for the periods presented are as follows (amounts in thousands, except per share data):

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|------------------|------------------|------------------|
| | June 30, 2014 | June 30, 2013 | June 30, 2014 | June 30, 2013 |
| Basic earnings: | | | | |
| Income (loss) from continuing operations | \$ (392) | \$ 3,678 | \$ 656 | \$ 5,575 |
| Preferred stock dividends | (3,050) | (1,150) | (6,100) | (2,300) |
| Income (loss) from continuing operations attributable to noncontrolling interests | 12 | 17 | (3) | 26 |
| Income (loss) from continuing operations attributable to common stockholders | (3,454) | 2,511 | (5,441) | 3,249 |
| Income from discontinued operations | - | 262 | - | 532 |
| Income from discontinued operations attributable to noncontrolling interests | - | 2 | - | 4 |
| Income from discontinued operations attributable to common stockholders | - | 260 | - | 528 |
| Net income (loss) attributable to common stockholders | \$ (3,454) | \$ 2,771 | \$ (5,441) | \$ 3,777 |
| Weighted average common shares outstanding: | | | | |
| Basic | 64,681 | 64,512 | 64,588 | 55,382 |
| Incremental shares from assumed conversion — OP units | 434 | 436 | 434 | 436 |
| Diluted | 65,115 | 64,948 | 65,022 | 55,818 |
| Basic and diluted earnings per share: | | | | |
| Income (loss) from continuing operations attributable to common stockholders - basic and diluted | \$ (0.05) | \$ 0.04 | \$ (0.08) | \$ 0.06 |
| Income from discontinued operations attributable to common stockholders - basic and diluted | - | - | - | 0.01 |
| Net income (loss) attributable to common stockholders - basic and diluted | \$ (0.05) | \$ 0.04 | \$ (0.08) | \$ 0.07 |

10. Equity

Preferred Stock

Our 8.0% Series A Cumulative Redeemable Preferred Stock (“Series A Preferred Stock”) ranks senior to our common stock with respect to dividend rights and rights upon the voluntary or involuntary liquidation, dissolution or winding up of our affairs. We pay cumulative dividends on the Series A Preferred Stock from the date of original issue at a rate of 8.00% per annum of the \$25.00 liquidation preference per share (equivalent to the fixed annual rate of \$2.00 per share). Dividends on the Series A Preferred Stock are payable quarterly in arrears on or about the 15th day of January, April, July and October of each year.

We may not redeem the Series A Preferred Stock prior to February 9, 2017, except in limited circumstances relating to our ability to qualify as a REIT. On or after February 9, 2017, we may, at our option, redeem the Series A Preferred Stock, in whole or in part, at any time or from time to time, for cash at a redemption price of \$25.00 per share, plus all accrued and unpaid dividends on such Series A Preferred Stock to, but not including, the date of redemption. The Series A Preferred Stock has no maturity date and is not subject to mandatory redemption or any sinking fund. Holders of shares of the Series A Preferred Stock will generally have no voting rights except for limited voting rights if we fail to pay dividends for six or more quarterly periods (whether or not consecutive) and in certain other circumstances.

Common Shares and OP Units

An OP Unit and a share of our common stock have essentially the same economic characteristics as they share equally in the net income (loss) and distributions of the Operating Partnership. An OP Unit may be tendered for redemption for cash or share of common stock; however, we have sole discretion and must have a sufficient amount of authorized common stock to exchange OP Units for shares of common stock on a one-for-one basis.

As of June 30, 2014, there were approximately 65.2 million OP Units outstanding, of which approximately 64.8 million, or 99.3%, were owned by us and approximately 0.4 million, or 0.7%, were owned by other partners, including certain of our executive officers. As of June 30, 2014, the fair market value of the OP Units not owned by us was \$3.8 million, based on a market value of \$8.66 per unit, which was the closing stock price of shares of our common stock on the NYSE on June 30, 2014.

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

The following is a summary of changes in the shares of our common stock for the periods shown (in thousands):

| | For the Six Months Ended | |
|--------------------------------------|--------------------------|--------------|
| | June 30, 2014 | June 30 2013 |
| Common shares at beginning of period | 64,502 | 38,558 |
| Issuance of common shares | - | 25,530 |
| Issuance of restricted shares | 320 | 496 |
| Forfeiture of restricted shares | (75) | (41) |
| Common shares at end of period | 64,747 | 64,543 |

We have an At-The-Market offering program under which we may sell at market price up to \$100.0 million in shares of the Company's common stock over the term of the program. As of June 30, 2014, we had not issued and sold any shares under this program.

Dividends and Distributions

For the three months ended June 30, 2014 and 2013, we declared dividends of \$0.165 per share, totaling approximately \$10.7 million and \$10.7 million, respectively.

On April 22, 2014, our Board of Directors declared a second quarter 2014 dividend of \$0.165 per share of common stock and OP Unit. The dividends were paid on July 9, 2014, to stockholders of record on June 25, 2014. At June 30, 2014, we accrued approximately \$10.7 million related to our common stock dividend in accounts payable and accrued expenses in our accompanying condensed consolidated balance sheet.

On April 22, 2014, our Board of Directors also declared a cash dividend of \$0.50 per share of Series A Preferred Stock for the second quarter of 2014. The preferred stock dividend was paid on July 15, 2014, to stockholders of record on June 25, 2014. At June 30, 2014, we accrued approximately \$2.5 million related to our preferred stock dividend in accounts payable and accrued expenses in our accompanying condensed consolidated balance sheet.

11. Incentive Plans

We have adopted the 2010 Amended and Restated Equity Incentive Compensation Plan (the “Incentive Plan”) which permits the grant of incentive awards to executive officers, employees, consultants and non-employee directors. In April 2014, the Company’s stockholders approved an amendment to the Incentive Plan, which increased the aggregate number of shares of common stock the Company may issue under the Incentive Plan to 5.3 million. As of June 30, 2014 and December 31, 2013, approximately 2.6 million and 0.3 million shares of common stock, respectively, were available for issuance under the Incentive Plan.

Restricted Stock Awards

Awards to executive officers and employees vest over a three year period and are subject to restriction based upon employment in good standing with the Company. Awards to non-employee directors vest over a three or five year period and are subject to restriction based upon continued service on our Board of Directors.

At June 30, 2014, total unrecognized compensation cost related to restricted stock awards was approximately \$6.7 million and is expected to be recognized over a remaining weighted average period of 1.5 years.

During the three months ended June 30, 2014 we recognized stock compensation expense of approximately \$0.5 million (net of vesting forfeitures of approximately \$11,000) and capitalized stock compensation expense of approximately \$0.4 million. During the three months ended June 30, 2013, we recognized stock compensation expense of approximately \$0.6 million (net of vesting forfeitures of approximately \$16,000) and capitalized stock compensation expense of approximately \$0.2 million.

During the six months ended June 30, 2014 we recognized stock compensation expense of approximately \$0.8 million (net of vesting forfeitures of approximately \$0.2 million) and capitalized stock compensation expense of approximately \$0.8 million. During the six months ended June 30, 2013, we recognized stock compensation expense of approximately \$1.1 million (net of vesting forfeitures of approximately \$0.3 million) and capitalized stock compensation expense of approximately \$0.4 million.

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)*****Restricted OP Units***

At June 30, 2014, we had no remaining unrecognized compensation cost related to restricted OP Units. During the three and six months ended June 30, 2014, we recognized no stock compensation expense related to the vesting of restricted OP Units. During the three and six months ended June 30 2013, we recognized stock compensation expense related to the vesting of restricted OP Units of approximately \$0.1 million and \$0.1 million, respectively, and capitalized stock compensation expense of approximately \$0.1 million and \$0.2 million, respectively. There were no vesting forfeitures related to restricted OP Units during the three and six months ended June 30, 2013.

The following is a summary of our restricted common share activity for the period shown (in thousands, except weighted average grant price):

| | Restricted Common Stock | Weighted Average Grant Price |
|--|-------------------------------|------------------------------------|
| Unvested balances at December 31, 2013 | 648 | \$ 11.97 |
| Granted | 320 | \$ 9.12 |
| Vested | (213) | 11.61 |
| Forfeited | (75) | 11.60 |
| Unvested balances at June 30, 2014 | 680 | \$ 11.29 |

12. Related Party Transactions

We lease aircraft from entities in which one of our executive officers has an ownership interest. For the three and six months ended June 30, 2014 and 2013, we incurred travel costs to these entities of an immaterial amount.

We are party to an agreement with an initial term of five years with a subsidiary of an entity affiliated with one of our directors pursuant to which we offer our tenants a program of insurance services and products. Pursuant to the agreement, we received an upfront payment of \$100,000 and will receive fees for each tenant we refer that enrolls in

the program. We remitted to the related party amounts collected on their behalf which were paid to us by the tenants enrolled in this program of \$0.3 million and \$0.6 million for the three and six months ended June 30, 2014.

CAMPUS CREST COMMUNITIES, INC.**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)****13. Segments**

The operating segments in which management assesses performance and allocates resources are student housing operations and development, construction and management services. Our segments reflect management's resource allocation and performance assessment in making decisions regarding the Company. Our student housing rental and student housing services revenues are aggregated within the student housing operations segment and our third-party services of development, construction and management are aggregated within the development, construction and management services segment.

The following tables set forth our segment information for the periods presented (in thousands):

| | Three Months Ended | | Six Months Ended | |
|---|--------------------|------------------|------------------|------------------|
| | June 30, 2014 | June 30, 2013 | June 30, 2014 | June 30, 2013 |
| Student Housing Operations: | | | | |
| Revenues from external customers | \$24,663 | \$22,158 | \$49,271 | \$43,730 |
| Operating expenses | 17,841 | 15,597 | 35,341 | 30,885 |
| Income from wholly-owned student housing operations | 6,822 | 6,561 | 13,930 | 12,845 |
| Equity in earnings (losses) of unconsolidated entities | (891) |) 1,896 | (572) |) 2,306 |
| Operating income | 5,931 | 8,457 | 13,358 | 15,151 |
| Nonoperating expenses | (1,209) |) (2,563) |) (5,150) |) (5,080) |
| Net income | 4,722 | 5,894 | 8,208 | 10,071 |
| Net income attributable to noncontrolling interest | 46 | 42 | 80 | 80 |
| Net income attributable to common stockholders | \$4,676 | \$5,852 | \$8,128 | \$9,991 |
| Depreciation and amortization | \$6,974 | \$5,711 | \$13,744 | \$11,247 |
| Capital expenditures | \$51,087 | \$38,042 | \$81,305 | \$63,737 |
| Investment in unconsolidated entities | \$370,538 | \$191,435 | \$370,538 | \$191,435 |
| Total segment assets at end of period | \$1,147,791 | \$1,034,289 | \$1,147,791 | \$1,034,289 |
| Development, Construction and Management Services: | | | | |
| Revenues from external customers | \$10,622 | \$14,368 | \$18,058 | \$25,795 |
| Intersegment revenues | 37,310 | 33,491 | 64,144 | 52,684 |
| Total revenues | 47,932 | 47,859 | 82,202 | 78,479 |

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

| | | | | |
|--|-------------|-------------|-------------|-------------|
| Operating expenses | 45,395 | 45,310 | 76,815 | 74,796 |
| Net income | 2,537 | 2,549 | 5,387 | 3,683 |
| Net income attributable to noncontrolling interest | 25 | 24 | 52 | 35 |
| Net income attributable to common stockholders | \$2,512 | \$2,525 | \$5,335 | \$3,648 |
| Depreciation and amortization | \$24 | \$59 | \$25 | \$109 |
| Total segment assets at end of period | \$81,699 | \$57,434 | \$81,699 | \$57,434 |
| Reconciliations: | | | | |
| Total segment revenues | \$72,595 | \$70,017 | \$131,473 | \$122,209 |
| Elimination of intersegment revenues | (37,310) | (33,491) | (64,144) | (52,684) |
| Total consolidated revenues | \$35,285 | \$36,526 | \$67,329 | \$69,525 |
| Segment operating income | \$8,468 | \$11,006 | \$18,745 | \$18,834 |
| Interest expense | (2,950) | (2,789) | (6,326) | (5,673) |
| Net unallocated expenses related to corporate overhead | (6,224) | (5,122) | (12,333) | (8,657) |
| Other income | 104 | 689 | 170 | 725 |
| Net income (loss) before income tax benefit | \$(602) | \$3,784 | \$256 | \$5,229 |
| Total segment assets | \$1,229,490 | \$1,091,723 | \$1,229,490 | \$1,091,723 |
| Unallocated corporate assets and eliminations | 43,146 | 22,165 | 43,146 | 22,165 |
| Total assets at end of period | \$1,272,636 | \$1,113,888 | \$1,272,636 | \$1,113,888 |

CAMPUS CREST COMMUNITIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

14. Commitments and Contingencies

Commitments

In the normal course of business, we enter into various development and construction related purchase commitments with parties that provide development and construction related goods and services. In the event we were to terminate development or construction services prior to the completion of projects, we could potentially be committed to satisfy outstanding or uncompleted purchase orders with such parties. At June 30, 2014, management does not anticipate any material deviations from schedule and does not anticipate having to terminate services for the development projects currently in progress.

In the ordinary course of business, certain liens related to the construction of the student housing real estate property may be attached to our assets by contractors or suppliers. Campus Crest Construction, LLC, a wholly-owned subsidiary of the Company, is responsible as the general contractor for resolving these liens. There can be no assurance that we will not be required to pay amounts greater than currently recorded liabilities to settle these claims.

We have properties that are subject to long-term ground leases. Typically, these properties are located on the campuses of colleges or universities. We have the right to encumber our leasehold interests with specific property mortgages for the purposes of constructing, remodeling or making improvements on or to these properties. Title to all improvements paid for and constructed on the land remains with us until the earlier of termination or expiration of the lease, at which time the title of any buildings constructed on the land will revert to the landlord. Should we decide to sell our leasehold interests during the initial term or any renewal terms, the landlord has a right of first refusal to purchase the interests for the same purchase price under the same terms and conditions as contained in our offer to sell our leasehold interests.

We lease space for our corporate headquarters office. Rent is recognized on a straight-line basis. Future minimum payments over the life of our corporate office lease and long-term ground leases subsequent to June 30, 2014 are as follows (in thousands):

| | |
|-------------------------------------|----------|
| 2014 | \$735 |
| 2015 | 1,473 |
| 2016 | 1,484 |
| 2017 | 1,500 |
| 2018 | 1,489 |
| Thereafter | 40,673 |
| Total future minimum lease payments | \$47,354 |

We guarantee certain mortgage and construction loans and revolving credit facilities related to our unconsolidated joint ventures (See Note 5). We have estimated the fair value of the guarantees to be immaterial. We do not expect that the borrowers will default on the underlying debt arrangements and accordingly we do not expect to be required to perform under the guarantees. In the event that we are required to perform under one of the guarantees, we believe the borrower's assets collateralizing the debt would be sufficient to cover the maximum potential amount of future payments under the guarantee.

In connection with our investment in CSH Montreal, the Company provides a guarantee of up to 50% of the outstanding balance of the acquisition and development credit facility ("CSH Montreal Debt") of CAD 112.0 million (\$100.9 million). As of June 30, 2014, the outstanding balance was CAD 78.7 million (\$72.3 million), of which we guaranteed CAD 39.4 (\$36.2 million). The term of the guarantee follows the term of the underlying debt, which matures on January 13, 2016, unless the one twelve month extension, which is subject to lender approval, is exercised. The CSH Montreal debt is secured by, among other things, a first mortgage position on the real estate and improvements owned by CSH Montreal. We have estimated the fair value of this guarantee to be immaterial. We do not expect that the borrowers will default on the underlying debt arrangements and accordingly we do not expect to be required to perform under the guarantees. In the event that we are required to perform under one of the guarantees, we believe the borrower's assets collateralizing the debt would be sufficient to cover the maximum potential amount of future payments under the guarantee.

Contingencies

In the normal course of business, we are subject to claims, lawsuits and legal proceedings. In addition to the matter described below, we are involved in various routine legal proceedings arising in the ordinary course of business. Although the outcomes of such routine legal proceedings cannot be predicted with certainty, in the opinion of management, the ultimate resolution of such routine matters will not have a material adverse effect on our financial position or results of operations.

On July 3, 2012, we and certain of our subsidiaries were named as defendants in a lawsuit filed with the 250th Judicial District Court in Travis County in Austin, Texas. The case arose from an accident at The Grove at Denton, located in Denton, Texas, in which a balcony of one of the units broke and three people were seriously injured. The claims in the lawsuit against Campus Crest and certain of its subsidiaries by the plaintiffs were settled in their entirety on July 29, 2014 without any admission of liability on the part of Campus Crest or its subsidiaries. The settlement, which is covered by our existing insurance coverage, will not have a material adverse effect on our financial position or results of operations.

CAMPUS CREST COMMUNITIES, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

We are not aware of any environmental liability with respect to the properties that could have a material adverse effect on our business, assets or results of operations. However, there can be no assurance that such a material environmental liability does not exist. The existence of any such material environmental liability could have an adverse effect on our results of operations and cash flows.

15. Subsequent Events

Events occurring subsequent to the date of our condensed consolidated balance sheet have been evaluated for potential recognition or disclosure in our condensed consolidated financial statements through the date our condensed consolidated financial statements were available to be issued. There are no material events requiring disclosure as of the date of issuance.

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

As used herein, references to "we," "us," "our," the "Company" and "Campus Crest" refer to Campus Crest Communities, Inc. and our consolidated subsidiaries, including Campus Crest Communities Operating Partnership, LP (the "Operating Partnership"), except where the context otherwise requires.

Forward-looking Statements

This report contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). We intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 and include this statement for the purpose of complying with these safe harbor provisions. Forward-looking statements are generally identifiable by use of forward-looking terminology such as "may," "will," "should," "potential," "intend," "expect," "seek," "anticipate," "estimate," "approximately," "believe," "could," "project," "predict," "continue," "plan" or other similar words or expressions. Forward-looking statements are based on certain assumptions, discuss future expectations, describe future plans and strategies, contain financial and operating projections or state other forward-looking information. Our ability to predict results or the actual effect of future events, actions, plans or strategies is inherently uncertain. Although we believe that the expectations reflected in such forward-looking statements are based on reasonable assumptions, our actual results and performance could differ materially from those set forth in, or implied by, the forward-looking statements. Factors that may cause our actual results, performance or achievements to differ materially from those expressed or implied by forward-looking statements include, but are not limited to, the following:

the factors discussed in our Annual Report on Form 10-K/A for the year ended December 31, 2013, including those set forth under the headings "Business," "Risk Factors" and "Management's Discussion of Financial Condition and Results of Operations";

the performance of the student housing industry in general;

decreased occupancy or rental rates at our properties resulting from competition or other factors;

the operating performance of our properties;

the availability of attractive development and/or acquisition opportunities in properties that satisfy our investment criteria and the success of our acquisition, development and construction activities, including

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

satisfaction of conditions to closing for pending acquisitions and, in some cases, the negotiation and execution of definitive documents and satisfaction of the conditions therein;

- changes in the admissions or housing policies of the colleges and universities from which we draw student-tenants;
- changes in our business and growth strategies and in our ability to consummate acquisitions or dispositions or additional joint venture transactions;
- our ability to manage effectively our growth and expansion into new markets or to integrate acquisitions successfully;
- our capitalization and leverage level;
- our capital expenditures;
- the degree and nature of our competition, in terms of developing properties, consummating acquisitions and in obtaining student-tenants to fill our properties;
- volatility in the real estate industry, interest rates and spreads, the debt or equity markets, the economy generally or the local markets in which our properties are located, whether the result of market events or otherwise;
- events or circumstances which undermine confidence in the financial markets or otherwise have a broad impact on financial markets, such as the sudden instability or collapse of large financial institutions or other significant corporations, terrorist attacks, natural or man-made disasters or threatened or actual armed conflicts;
- the availability and terms of short-term and long-term financing, including financing for development and construction activities;
- the credit quality and ability and willingness to pay amounts owed of our student-tenants and parental guarantors;
- changes in personnel, including the departure of key members of our senior management, and lack of availability of, or our inability to attract and retain, qualified personnel;
- unanticipated increases in financing and other costs, including a rise in interest rates;

estimates relating to our ability to make distributions to our stockholders in the future and our expectations as to the form of any such distributions;

development and construction costs and timing;

environmental costs, uncertainties and risks, especially those related to natural disasters;

changes in governmental regulations, accounting treatment, tax rates and similar matters;

legislative and regulatory changes (including changes to laws governing the taxation of real estate investments trusts ("REIT")); and

limitations imposed on our business and our ability to satisfy complex rules in order for us to qualify as a REIT for U.S. federal income tax purposes and the ability of certain of our subsidiaries to qualify as taxable REIT subsidiaries for U.S. federal income tax purposes, and our ability and the ability of our subsidiaries to operate effectively within the limitations imposed by these rules.

When considering forward-looking statements, you should keep in mind the risk factors and other cautionary statements in this report. Readers are cautioned not to place undue reliance on any of these forward-looking statements, which reflect our views as of the date of this report. The matters summarized in this report and the factors listed above could cause our actual results and performance to differ materially from those set forth in, or implied by, our forward-looking statements. Accordingly, we cannot guarantee future results or performance. Furthermore, except as required by law, we are under no duty to, and we do not intend to, update any of our forward-looking statements after the date of this report, whether as a result of new information, future events or otherwise.

Overview

Our Company

We are a self-managed, self-administered and vertically-integrated REIT focused on developing, building, owning and managing a diversified portfolio of high-quality, residence life focused student housing properties. We operate our business through the Operating Partnership and our subsidiaries. We derive substantially all of our revenue from student housing rental, student housing services, construction, development services and management services. As of June 30, 2014, we owned (i) the sole general partnership interest, (ii) 99.3% of the outstanding common units of limited partnership interest in the Operating Partnership, or OP Units, and (iii) 100% of the outstanding preferred units of limited partnership interest in the Operating Partnership.

We believe that we are one of the largest vertically-integrated developers, builders, owners and managers of high-quality, residence life focused student housing properties in the United States, based on beds owned and under management. As of June 30, 2014, we owned interests in 41 operating student housing *The Grove*[®] properties containing approximately 8,153 apartment units and 22,309 beds. Thirty-two of our operating *The Grove*[®] properties are wholly-owned and nine of our *The Grove*[®] properties are owned through joint ventures with HSRE. As of June 30, 2014, we also owned interests in 28 operating student housing Copper Beech branded properties containing approximately 5,047 apartment units and 13,177 beds. Our Copper Beech branded properties are owned by the Company and the CB Investors (see "CB Portfolio" below). As of June 30, 2014, we owned one wholly-owned redevelopment property. As of June 30, 2014, our operating portfolio consisted of the following:

| | Properties in Operation | Ownership | | Number of Units | Number of Beds |
|--|----------------------------|-----------|------------------|--------------------|-------------------|
| Wholly-owned Grove properties ⁽¹⁾ | 32 | 100.0 | % | 6,288 | 17,173 |
| Joint venture Grove properties: | | | | | |
| HSRE I | 3 | 63.9 | % ⁽²⁾ | 544 | 1,508 |
| HSRE V | 3 | 10.0 | % | 662 | 1,856 |
| HSRE VI | 3 | 20.0 | % | 664 | 1,784 |
| Total Grove properties | 41 | | | 8,158 | 22,321 |
| CB Portfolio | 28 | 67.0 | % ⁽³⁾ | 5,047 | 13,177 |
| Total Portfolio ⁽⁴⁾ | 69 | | | 13,205 | 35,498 |

(1) In January 2014, we acquired the remaining outstanding interests in The Gove at Denton, Texas.

In February 2014, we amended our operating agreement with HSRE resulting in our previously held preferred (2)interest in The Grove at San Angelo, Texas, and The Grove at Conway, Arkansas, being converted to additional membership units of HSRE-Campus Crest I, LLC.

(3) As of June 30, 2014, we held an effective interest in the CB Portfolio of 67.0%.

(4) The re-development of our 100% owned property in Toledo, Ohio is excluded. We expect to announce more details on the redevelopment in 2014.

As of June 30, 2014, the average occupancy for our 41 operating *The Grove*[®] properties was approximately 88.6% and the average monthly total revenue per occupied bed was approximately \$521. Our operating *The Grove*[®] properties are located in 19 states, contain modern apartment units with many resort-style amenities, and had an average age of approximately 4.2 years as of June 30, 2014. Our properties are primarily located in medium-sized college and university markets, which we define as markets located outside of major U.S. cities that have nearby schools generally with overall enrollment of approximately 5,000 to 20,000 students. We believe such markets are underserved and are generally experiencing enrollment growth.

We have developed, built and managed substantially all of our wholly-owned properties and several of our unconsolidated, joint venture properties based upon a common prototypical residential building design. We believe that our use of this prototypical building design, which we have built approximately 675 times (approximately 15 of such residential buildings make up one student housing property), allows us to efficiently deliver a uniform and proven student housing product in multiple markets. All of our operating properties (other than those in the CB Portfolio (as defined below) and our re-development property in Toledo, OH) operate under *The Grove*[®] brand, and we believe that our brand and the associated lifestyle are effective differentiators that create higher visibility and appeal for our properties within their markets both with the student as well as the universities we serve.

In addition to our existing properties, we actively seek organic growth opportunities. We have commenced building or redeveloping ten new student housing properties for delivery in August 2014, one of which is owned by a joint venture with HSRE and Brandywine Realty Trust (“Brandywine”) in which we own a 30.0% interest and act as the co-developer, two of which are owned by a joint venture with Beaumont Partners SA (“Beaumont”) in which we own a 35.0% interest, two of which are owned by a joint venture with HSRE in which we own a 30% interest, one of which is being built as a Copper Beech branded property in which our ownership interest is commensurate with our interest in the rest of the CB Portfolio, and four of which are wholly-owned by us. The following is a summary of these developments:

| Project | Location | Primary University Served | Ownership | Units | Beds | Estimated Project Cost ⁽¹⁾ | Scheduled Opening for Occupancy |
|-------------------------------|-------------------|--|-----------|-------|-------|---------------------------------------|---------------------------------|
| Wholly Owned: | | | | | | | |
| The Grove at Slippery Rock | Slippery Rock, PA | Slippery Rock University | 100.0 % | 201 | 603 | 29.9 | August 2014 |
| The Grove at Grand Forks | Grand Forks, ND | University of North Dakota | 100.0 % | 224 | 600 | 28.2 | August 2014 |
| The Grove at Mt. Pleasant | Mt. Pleasant, MI | Central Michigan University | 100.0 % | 216 | 584 | 24.1 | August 2014 |
| The Grove at Gainesville | Gainesville, FL | University of Florida | 100.0 % | 253 | 676 | 41.4 | August 2014 |
| Joint Venture: | | | | | | | |
| The Grove at Greensboro | Greensboro, NC | University of North Carolina at Greensboro | 30.0 % | 216 | 584 | 27.9 | August 2014 |
| The Grove at Louisville | Louisville, KY | University of Louisville | 30.0 % | 252 | 656 | 41.2 | August 2014 |
| evo at Cira Centre South | Philadelphia, PA | University of Pennsylvania/ Drexel University | 30.0 % | 344 | 850 | 158.5 | August 2014 |
| Copper Beech at Ames | Ames, IA | Iowa State University | 67.0 % | 219 | 660 | 33.6 | August 2014 |
| evo à Station-Square Victoria | Montreal, Quebec | McGill University/ Concordia | 47.0 % | 715 | 1,290 | 82.7 | August 2014 |

University/ L'Ecole de
Technologie

| | | | | | | | | |
|---------------------|------------------|-------------------|------|---|-------|-------|----------|----------------|
| evo à Sherbrooke | Montreal, Quebec | McGill University | 47.0 | % | 488 | 952 | 83.3 | August 2014 |
| | | | | | 3,128 | 7,455 | \$ 550.8 | |

(1) Estimated project cost amounts are in millions.

CB Portfolio

We hold ownership interests in a joint venture with the former members (the "CB Investors") of Copper Beech Townhome Communities, LLC ("CBTC") and Copper Beech Townhome Communities (PA), LLC ("CBTC PA") that owns a portfolio of 28 student housing properties, one undeveloped land parcel in Charlotte, North Carolina, and a corporate office building in State College, Pennsylvania, (the "Initial Copper Beech Properties"), as well as a fully integrated platform and brand with management, development and construction teams. We also have the option to acquire seven additional student housing properties (the "Deferred Copper Beech Properties", and together with the Initial Copper Beech Properties, the "CB Portfolio" or "Copper Beech"). Both we and the CB Investors hold joint approval rights for major decisions, including those regarding property acquisitions and dispositions as well as property operations. As such, we hold a noncontrolling interest in the CB Portfolio and accordingly apply the equity method of accounting. As of June 30, 2014, we held a 67.0% effective interest in the CB Portfolio which entitled us to 67.0% of the operating cash flows. Operating cash flows, as defined in the operating agreements governing the properties comprising the CB Portfolio, is all cash revenues received reduced by cash expenditures for operating expenses, principal and interest payments on loans and other borrowed money, capital expenditures and reserves for working capital purposes.

The Company acquired its initial 48.0% interest in six properties in the CB Portfolio that did not require lender consent prior to sale on March 18, 2013. The Company subsequently closed on its initial 48.0% interest in each remaining property in the CB Portfolio at such time as it obtained the requisite lender consent relating thereto. The table below sets forth the date of the Company's acquisition of its initial 48.0% interest in the properties in the CB Portfolio.

| Number of Properties ⁽¹⁾ | Date of Closing |
|--|------------------------|
| 6 | March 18, 2013 |
| 1 | April 5, 2013 |
| 1 | May 1, 2013 |
| 1 | July 1, 2013 |
| 1 | July 11, 2013 |
| 2 | July 17, 2013 |
| 1 | July 18, 2013 |
| 3 | July 19, 2013 |
| 2 | August 2, 2013 |
| 2 | August 6, 2013 |
| 2 | August 8, 2013 |
| 1 | August 12, 2013 |
| 6 | August 16, 2013 |
| 4 | September 6, 2013 |
| 2 | September 6, 2013 |

Represents the total number of properties in which the Company initially acquired a 48.0% interest. Pursuant to the terms of the amendment to the Copper Beech Portfolio purchase and sale agreement, the Company agreed to ⁽¹⁾transfer its 48.0% interest in each of seven properties in the Copper Beech Portfolio back to the CB Investors. The Company's interests in these seven properties were acquired on March 18, 2013, July 1, 2013, July 19, 2013, August 6, 2013 and August 8, 2013.

The CB Portfolio consists primarily of Copper Beech branded townhouse units located in eighteen geographic markets in the United States across thirteen states, with 30 of the 35 student housing properties having been developed by Copper Beech. As of June 30, 2014, the 28 operating properties included in the Initial Copper Beech Properties comprised approximately 5,047 rentable units with approximately 13,177 rentable beds. As of June 30, 2014, the Initial Copper Beech Properties had an average age of approximately 9.0 years. As of June 30, 2014, the average occupancy for these student housing properties was approximately 95.8%. For the three months ended June 30, 2014, the average monthly total revenue per occupied bed was approximately \$507. Our investment in the CB Portfolio entitled us to a preferred payment of \$13.0 million for the period from March 18, 2013 through March 17, 2014.

We have the option, exercisable from March 18, 2014 through August 18, 2014, to acquire an 18.0% interest in each of the Deferred Copper Beech Properties, which will entitle us to 33.0% of the operating cash flows of such Deferred Copper Beech Properties. The purchase price for the exercise of this option is approximately \$16.9 million. In order to exercise this option, we must also exercise the option to acquire an additional 18.0% interest in the Initial Copper Beech Properties, which is described below.

Our option, but not obligation, to acquire additional interests in the CB Portfolio is as follows:

Beginning March 18, 2014 through August 18, 2014, we have the option to acquire an additional 18.0% interest in the Initial Copper Beech Properties, increasing our aggregate interest in such properties to 85.0%, which will entitle us to 100% of the operating cash flows of the Initial Copper Beech Properties. The aggregate purchase price for the exercise of this purchase option is approximately \$93.5 million plus debt repayment of approximately \$21.0 million.

Through May 2015, we have the option to acquire an additional 3.9% interest in the Initial Copper Beech Properties and an additional 70.9% interest in the Deferred Copper Beech Properties, increasing our aggregate interest in all 37 properties in the Copper Beech Portfolio to 88.9%, which will entitle us to 100% of the operating cash flows of the Initial Copper Beech Properties and the Deferred Copper Beech Properties. The aggregate purchase price for the exercise of this purchase option is approximately \$100.7 million plus debt repayment of approximately \$19.0 million.

Through May 2016, we have the option to acquire an additional 11.1% interest in the Copper Beech Portfolio, increasing our aggregate interest to 100%. The aggregate purchase price for the exercise of this purchase option is approximately \$53.4 million.

If we elect to exercise any of the purchase options, we are not obligated to exercise any subsequent purchase options. In the event we do not elect to exercise a purchase option, we will lose the right to exercise future purchase options. If the first purchase option is not exercised, we will be entitled to a 48.0% interest in all 37 properties in the CB Portfolio and will be entitled to 48.0% of operating cash flows and 45.0% of the proceeds of any sale of any portion of the CB Portfolio. If the first purchase option is exercised but the second purchase option is not exercised, we will be entitled to a 75.0% interest in all 37 properties in the CB Portfolio and will be entitled to 75.0% of operating cash flows and 70.0% of the proceeds of any sale of any portion of the CB Portfolio. If the second purchase option is exercised but the third purchase option is not exercised, we will retain our 88.9% interest in the CB Portfolio and will be entitled to 88.9% of both operating cash flows and the proceeds of any sale of any portion of the CB Portfolio.

It is the Company's intention to exercise the purchase options; however, the Company does not intend to exercise the purchase options on the terms set forth in the Amendment to the Purchase Agreement. The Company is currently in discussions with the Sellers regarding an amendment to the terms of each of the purchase options; however, there can be no assurance that the Company will be able to renegotiate the purchase options on terms sufficiently favorable to the Company to allow for the exercise of the purchase options. Therefore, there can be no assurance with respect to the timing of the exercise of any of the purchase options or that such exercise will occur at all.

Our Relationship With HSRE

We are a party to active joint venture arrangements with HSRE, a real estate private equity firm founded in 2005 that has significant real estate asset holdings, including student housing properties, senior housing/assisted living units, self-storage units, boat storage facilities and medical office space. As of June 30, 2014, we hold 9 operating joint venture properties with HSRE and are in the process of developing three additional properties in partnership with HSRE, including one joint venture project where we are partners with both HSRE and Brandywine.

HSRE I. Our first joint venture with HSRE, HSRE-Campus Crest I, LLC ("HSRE I"), indirectly owned 100% of the interests in the following three properties at June 30, 2014: The Grove at Conway, Arkansas, The Grove at Lawrence, Kansas, and The Grove at San Angelo, Texas.

In January 2014, we amended and restated the HSRE-Campus Crest I, LLC operating agreement, which had the effect of exchanging our preferred interests in The Grove at San Angelo, Texas, and The Grove at Conway, Arkansas, for additional membership interests in HSRE-Campus Crest I, LLC, effectively increasing our equity investment in the joint venture to 63.9% from 49.9%. In the event the joint venture is sold, the partners will share equally in the net proceeds. There were no other material changes to the agreement.

HSRE IV. In January 2011, we entered into a joint venture with HSRE, HSRE-Campus Crest IV, LLC ("HSRE IV") to develop and operate additional purpose-built student housing properties. HSRE IV completed two new student housing properties in August 2011 for the 2011-2012 academic year. The properties, located in Denton, Texas, and Valdosta, Georgia, contain an aggregate of approximately 1,168 beds and cost approximately \$45.7 million. In July 2012, we completed the purchase of HSRE's 80% interest in The Grove at Valdosta, Georgia, which was included in HSRE IV prior to that date. In January 2014, we completed the purchase of HSRE's 80% interest in The Grove at Denton, Texas, which was included in HSRE IV prior to that date.

HSRE V. In October 2011, we entered into a joint venture with HSRE, HSRE-Campus Crest V, LLC ("HSRE V"), to develop and operate additional purpose-built student housing properties. HSRE V completed three new student housing properties in August 2012 for the 2012-2013 academic year. The properties, located in Fayetteville, Arkansas, Laramie, Wyoming, and Stillwater, Oklahoma, contain an aggregate of approximately 1,856 beds and cost approximately \$72.1 million. We own a 10% interest in this venture and affiliates of HSRE own the balance.

HSRE VI. In March 2012, we entered into a joint venture with HSRE, HSRE-Campus Crest VI, LLC ("HSRE VI"), to develop and operate additional purpose-built student housing properties. HSRE VI completed three new student housing properties in August 2013 for the 2013-2014 academic year. The properties, located in Norman, Oklahoma, State College, Pennsylvania and Indiana, Pennsylvania, contain an aggregate of approximately 1,784 beds and cost

approximately \$87.0 million. We own a 20.0% interest in this venture and affiliates of HSRE own the balance.

In general, we are responsible for the day-to-day management of HSRE I's, HSRE V's and HSRE VI's business and affairs, provided that major decisions (including deciding to pursue a particular development opportunity) must be approved by us and HSRE. In addition to distributions to which we are entitled as an investor in HSRE I, HSRE V and HSRE VI, we will receive fees for providing services to HSRE I, HSRE V and HSRE VI pursuant to development and construction agreements and property management agreements. In general, we will earn development fees equal to approximately 4.0% of the total cost of each property developed by HSRE I, HSRE V and HSRE VI (excluding the cost of land and financing costs), construction fees equal to approximately 5.0% of the construction costs of each property developed by HSRE I, HSRE V and HSRE VI and management fees equal to approximately 3.0% of the gross revenues and 3.0% of the net operating income of operating properties held by HSRE I, HSRE V and HSRE VI. In addition, we will receive a reimbursement of a portion of our overhead relating to each development project at a negotiated rate. Under certain circumstances, we will be responsible for funding the amount by which actual development costs for a project pursued by HSRE I, HSRE V or HSRE VI exceed the budgeted development costs of such project (without any increase in our interest in the project), which could materially and adversely affect the fee income realized from any such project.

HSRE IX. In January 2013, we entered into a joint venture with HSRE and Brandywine, HSRE-Campus Crest IX, LLC ("HSRE IX"), to develop and operate additional purpose-built student housing properties. HSRE IX is currently building one new student housing property, evo at Cira Centre South, with completion targeted for the 2014-2015 academic year. The property, located in the University City submarket of Philadelphia, Pennsylvania, will contain approximately 850 beds and has an estimated cost of approximately \$158.5 million. We own a 30.0% interest in this venture, Brandywine owns 30.0% and affiliates of HSRE own the balance.

In general, we, along with Brandywine, are responsible for the day-to-day management of HSRE IX's business and affairs, provided that major decisions (including deciding to pursue a particular development opportunity) must be approved by us, HSRE, and Brandywine. In addition to distributions to which we are entitled as an investor in HSRE IX, we, along with Brandywine, will receive fees for providing services to HSRE IX pursuant to a development agreement and property management agreement. In general, we, along with Brandywine, will earn development fees equal to approximately 4.0% of the total cost of each property developed by HSRE IX (excluding the cost of land and financing costs) and we will earn management fees equal to approximately 3.0% of the gross revenues and 2.0% of the net operating income of operating properties held by HSRE IX. In addition, we, along with Brandywine, will receive a reimbursement of a portion of our overhead relating to each development project at a negotiated rate. Under certain circumstances, we, along with Brandywine, will be responsible for funding the amount by which actual development costs for a project pursued by HSRE IX exceed the budgeted development costs of such project (without any increase in our interest in the project), which could materially and adversely affect the fee income realized from any such project.

HSRE X. In March 2013, we entered into a joint venture agreement with HSRE, HSRE-Campus Crest X, LLC ("HSRE X"), to develop and operate additional purpose-built student housing properties. HSRE X is developing two new student housing properties with completion targeted for the 2014-2015 academic year. The properties, located in Louisville, Kentucky and Greensboro, North Carolina will contain an aggregate of approximately 1,240 beds and have an estimated cost of approximately \$69.1 million. We own a 30.0% interest in this joint venture and affiliates of HSRE own the balance.

Our Relationship With Beaumont

In July 2013, we entered into a joint venture, DCV Holdings, LP ("DCV Holdings") with Beaumont to acquire a 711 room, 33-story hotel in downtown Montreal, Quebec, Canada, for approximately Canadian ("CAD") 60.0 million (\$58.6 million). The joint venture intends to convert the property into an upscale student housing tower, called evo à Square Victoria featuring a mix of single and double units serving McGill University, Concordia University and L'Ecole de Technologie.

In December 2013, we and Beaumont formed a holding company, CSH Montreal LP ("CSH Montreal"), and DCV Holdings was subsequently contributed to CSH Montreal, such that CSH Montreal became the sole limited partner in DCV Holdings. In addition, following the insertion of CSH Montreal as the holding company in the joint venture structure, CSH Montreal acquired ownership of HIM Holdings LP ("HIM Holdings"), an entity formed to facilitate the acquisition of another property in Canada.

In January, 2014, through the newly formed HIM Holdings, the joint venture partnership acquired the 488-room, 22-story Holiday Inn Midtown in Montréal, Québec for approximately CAD 65 million (\$58.6 million). The joint venture intends to convert the property into an upscale evo student housing tower, called evo à Sherbrooke, near McGill University. In connection with the acquisition of the Holiday Inn property, we increased our ownership interest from 20.0% to 35.0% in CSH Montreal. As of June 30, 2014, we owned a 47.0% interest in CSH Montreal.

In January 2014, with the acquisition of the Holiday Inn property, we provided CAD 16.0 million (\$15.0 million) of preferred bridge equity to CSH Montreal. If our preferred equity is not repaid in full on or prior to September 2, 2014, it will effectively convert to a common interest in CSH Montreal, which would result in us holding a 60.54% interest in CSH Montreal (while Beaumont and its partners would own the remaining 39.46% interest in CSH Montreal).

Critical Accounting Policies

Set forth below is a summary of the accounting policies that management believes are critical to the preparation of the condensed consolidated financial statements. Certain of these accounting policies are particularly important for an understanding of the financial position and results of operations presented in the condensed consolidated financial statements set forth elsewhere in this report. These policies require the application of judgment and assumptions by management and, as a result, are subject to a degree of uncertainty. Actual results could differ as a result of such judgment and assumptions.

Our condensed consolidated financial statements include the accounts of all investments, which include joint ventures in which we have a controlling interest and our consolidated subsidiaries. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect amounts reported in our historical condensed consolidated financial statements and related notes. In preparing these financial statements, management has utilized all available information, including its past history, industry standards and the current economic environment, among other factors, in forming its estimates and judgments of certain amounts included in the historical condensed consolidated financial statements, giving due consideration to materiality. Our estimates may not be ultimately realized. Application of the critical accounting policies below involves the exercise of judgment and use of assumptions as to future uncertainties and, as a result, actual results may differ from these estimates. In addition, other companies in similar businesses may utilize different estimation policies and methodologies, which may impact the comparability of our results of operations and financial condition to those companies.

Valuation of Investment in Real Estate

Investment in real estate is recorded at historical cost. Pre-development expenditures include items such as entitlement costs, architectural fees and deposits associated with the pursuit of partially-owned and wholly-owned development projects. These costs are capitalized until such time that management believes it is no longer probable that a contract will be executed and/or construction will commence. Management evaluates the status of projects where we have not yet acquired the target property or where we have not yet commenced construction on a periodic basis and writes off any pre-development costs related to projects whose current status indicates the commencement of construction is not probable. Such write-offs are included within development, construction, and management services in the accompanying condensed consolidated statements of operations.

Management assesses whether there has been impairment in the value of our investment in real estate whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of investment in real estate is assessed by a comparison of the carrying amount of a student housing property to the estimated future undiscounted cash flows expected to be generated by the property. Impairment is recognized when estimated future undiscounted cash flows are less than the carrying value of the property. The estimation of expected future undiscounted cash flows is inherently uncertain and relies on assumptions regarding current and future economics and market conditions. If such conditions change, then an adjustment reducing the carrying value of our long-lived assets could occur in the future period in which conditions change. To the extent that a property is impaired, the excess of the carrying amount of the property over its estimated fair value is charged to operating earnings. Fair value is determined based upon the discounted cash flows of the property, quoted market prices or independent appraisals, as considered necessary.

Investment in Unconsolidated Entities

Under the equity method, investments in unconsolidated entities are initially recognized in the balance sheet at cost and are subsequently adjusted to reflect our proportionate share of net earnings or losses of the entity, distributions received, contributions, and certain other adjustments, as appropriate. Any difference between the carrying amount of these investments on our balance sheet and the underlying equity in net assets is amortized as an adjustment to equity in earnings (loss) of unconsolidated entities. When circumstances indicate there may have been a loss in value of an equity method investment, and we determine the loss in value is other than temporary, we recognize an impairment charge to reflect the investment at fair value.

Development, Construction and Management Services

Development and construction service revenue is recognized using the percentage of completion method, as determined by construction costs incurred relative to total estimated construction costs. Any changes in significant judgments and/or estimates used in determining construction and development revenue could significantly change the timing or amount of construction and development revenue recognized.

Development and construction service revenues are recognized for contracts with entities we do not consolidate. For projects where revenue is based on a fixed price, any cost overruns incurred during construction, as compared to the original budget, will reduce the net profit ultimately recognized on those projects. Profit derived from these projects is eliminated to the extent of our interest in the unconsolidated entity. Any incentive fees, net of the impact of our ownership interest, are recognized when the project is complete and performance has been agreed upon by all parties, or when performance has been verified by an independent third party. When total development or construction costs at completion exceed the fixed price set forth within the related contract, such cost overruns are recorded as additional investment in the unconsolidated entity to the extent these amounts are determined to be realizable. Entitlement fees, where applicable, are recognized when earned based on the terms of the related contract.

Allowance for Doubtful Accounts

Allowances for student receivables are established when management determines that collections of such receivables are doubtful. Balances are considered past due when payment is not received on the contractual due date. When management has determined receivables are uncollectible, they are written off against the allowance for doubtful accounts.

Fair Value of Financial Instruments

The carrying value of cash, cash equivalents, restricted cash, student receivables and accounts payable are representative of their respective fair values due to the short-term nature of these instruments. The estimated fair value of our revolving line of credit approximates the outstanding balance due to the frequent market based re-pricing of the underlying variable rate index. The estimated fair values of mortgages and construction loans are determined by comparing current borrowing rates and risk spreads offered in the market to the stated interest rates and spreads on our current mortgages, construction loans, and Exchangeable Senior Notes.

Fair value guidance for financial assets and liabilities that are recognized and disclosed in the condensed consolidated financial statements on a recurring basis and nonfinancial assets on a nonrecurring basis establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are as follows:

Level 1 - Observable inputs, such as quoted prices in active markets at the measurement date for identical, unrestricted assets or liabilities.

Level 2 - Other than quoted prices included in Level 1 inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the asset or liability.

Level 3 - Unobservable inputs for which there is little or no market data and which we make our own assumptions about how market participants would price the asset or liability.

Fair value is defined as the price that would be received when selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price). In instances where inputs used to measure fair value fall into different levels of the fair value hierarchy, the level in the fair value hierarchy within which the fair value measurement in its entirety has been determined is based on the lowest level input significant to the fair value measurement in its entirety. Our assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.

Income Taxes

We have made an election to qualify, and believe we are operating so as to qualify, as a REIT under Sections 856 through 859 of the Internal Revenue Code. Our qualification as a REIT depends upon our ability to meet on a continuing basis, through actual investment and operating results, various complex requirements under the Internal Revenue Code relating to, among other things, the sources of our gross income, the composition and values of our assets, our distribution levels and the diversity of ownership of our stock. We believe that we are organized in conformity with the requirements for qualification and taxation as a REIT under the Internal Revenue Code and that our intended manner of operation will enable us to meet the requirements for qualification and taxation as a REIT.

We have made the election to treat TRS Holdings, our wholly-owned subsidiary as a TRS. TRS Holdings holds our development, construction and management companies that provide services to entities in which we do not own 100% of the equity interests. As a TRS, the operations of TRS Holdings and its subsidiaries are generally subject to federal, state and local income and franchise taxes. Our TRS accounts for its income taxes in accordance with U.S. GAAP, which includes an estimate of the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in our financial statements or tax returns. Deferred tax assets and liabilities of the TRS entities are recognized based on the difference between the financial statement carrying amounts of existing assets and liabilities and their respective tax basis. Deferred tax assets and liabilities are measured using enacted tax rates in effect in the years in which those temporary differences are expected to reverse.

We follow a two-step approach for evaluating uncertain tax positions. Recognition (step one) occurs when we conclude that a tax position, based solely on its technical merits, is more-likely-than-not (a likelihood of more than 50 percent) to be sustained upon examination. Measurement (step two) determines the amount of benefit that more-likely-than-not will be realized upon settlement. Derecognition of a tax position that was previously recognized would occur when we subsequently determined that a tax position no longer met the more-likely-than-not threshold of being sustained. The use of a valuation allowance as a substitute for derecognition of tax positions is prohibited.

Property Acquisitions

We allocate the purchase price of acquired properties to net tangible and identified intangible assets based on relative fair values. Fair value estimates are based on information obtained from independent appraisals, other market data, information obtained during due diligence and information related to the marketing and leasing at the specific property. The value of in-place leases is based on the difference between (i) the property valued with existing in-place leases adjusted to market rental rates and (ii) the property valued "as-if" vacant. As lease terms are typically one year or less, rates on in-place leases generally approximate market rental rates. Factors considered in the valuation of in-place leases include an estimate of the carrying costs during the expected lease-up period considering current market conditions, nature of the tenancy and costs to execute similar leases. Carrying costs include estimates of lost

rentals at market rates during the expected lease-up period, net of variable operating expenses. The value of in-place leases is amortized over the remaining initial term of the respective leases, generally less than one year. The purchase price of property acquisitions is not expected to be allocated to tenant relationships, considering the terms of the leases and the expected levels of renewals. Acquisition-related costs such as due diligence, legal and accounting fees are expensed as incurred and not applied in determining the fair value of an acquired property.

REIT Qualification Requirements

We have elected to be treated as a REIT under Sections 856 through 859 of the Internal Revenue Code. Our continued qualification as a REIT depends upon our ability to meet on a continuing basis, through actual investment and operating results, various complex requirements under the Internal Revenue Code relating to, among other things, the sources of our gross income, the composition and values of our assets, our distribution levels and the diversity of ownership of our stock. We believe that our intended manner of operation will enable us to meet the requirements for qualification and taxation as a REIT. As a REIT, we generally will not be subject to U.S. federal income tax on taxable income that we distribute currently to our stockholders.

Factors Expected to Affect Our Operating Results

Unique Leasing Characteristics

Student housing properties are typically leased by the bed on an individual lease liability basis, unlike multi-family housing where leasing is by the unit. Individual lease liability limits each student-tenant's liability to his or her own rent without liability for a roommate's rent. A parent or guardian is required to execute each lease as a guarantor unless the student-tenant provides adequate proof of income. The number of lease contracts that we administer is therefore equivalent to the number of beds occupied rather than the number of units.

Due to our predominantly private bedroom accommodations, the high level of student-oriented amenities offered at our properties and the individual lease liability for our student-tenants and their parents, we believe that we typically command higher per-unit and per-square foot rental rates than many multi-family properties located in the markets in which we operate. We are also typically able to charge higher rental rates than on-campus student housing, which generally offers fewer amenities.

Unlike traditional multi-family housing, most of our leases commence on the same date. In the case of our typical 11.5-month leases (which provide for 12 equal monthly payments), this date coincides with the commencement of the fall academic term and typically terminates at the completion of the last summer school session. As such, we must re-lease each property in its entirety each year, resulting in significant turnover in our tenant population from year to year. As a result, we are highly dependent upon the effectiveness of our marketing and leasing efforts during the

annual leasing season, which typically begins each October and ends in September of the following year. As of the start of the fall term for the 2013-2014 and 2012-2013 academic years, we had approximately 41.7% and 41.9%, respectively, of our current tenants renew their lease for the upcoming academic year.

Development, Construction and Management Services

The amount and timing of revenues from development, construction and management services will typically be contingent upon the number and size of development projects that we are able to successfully structure and finance in our current and future unconsolidated joint ventures. In particular, we entered into joint ventures HSRE IX, HSRE X, and CSH Montreal that are currently building five student housing properties with completion targeted for the 2014-2015 academic year. We will share in the receipt of fees for providing development services to HSRE IX and share in the receipt of management fees for managing the property owned by HSRE IX once it is placed in service. We will receive fees for providing development and construction services to HSRE X and receive management fees for managing properties owned by HSRE X once they are placed in service. We will share in the receipt of fees for providing development services to CSH Montreal and receive management fees for managing properties owned by CSH Montreal once they are placed in service. No assurance can be given that the aforementioned joint ventures will be successful in developing student housing properties as currently contemplated or those currently under construction.

Results of Operations

Our Business Segments

Management evaluates operating performance through the analysis of results of operations of two distinct business segments: (i) student housing operations and (ii) development, construction and management services. Management evaluates each segment's performance by reference to net operating income, or NOI, which we define as operating income before depreciation and amortization. The accounting policies of our reportable business segments are described in more detail in the summary of significant accounting policies footnote (Note 2) to our condensed consolidated financial statements. Intercompany fees are reflected at the contractually stipulated amounts, as adjusted to reflect our proportionate ownership of unconsolidated entities.

Student Housing Operations

Our student housing operations are comprised of rental and other service revenues, such as application fees, pet fees and late payment fees. Due to the continuous opening of new properties in consecutive years and annual lease terms that do not coincide with our reported fiscal (calendar) years, the comparison of our condensed consolidated financial results from period to period may not provide a meaningful measure of our operating performance. For this reason, we divide the results of operations in our student housing operations segment between new property operations and "same-store" operations, which we believe provides a more meaningful indicator of comparative historical performance.

"Same store" properties are our wholly-owned operating properties acquired or placed in-service prior to the beginning of the earliest period presented and owned by us and remaining in service through the end of the latest period presented or period being analyzed. "New properties" are our wholly-owned operating properties that we acquired or placed in service after the beginning of the earliest period presented or period being analyzed.

We monitor NOI of our student housing properties, which is a non-GAAP financial measure. In general terms, we define NOI as student housing rental revenue less student housing operating expenses including real estate taxes related to our properties. We believe this measure provides an operating perspective not immediately apparent from GAAP operating income (loss) or net income (loss). We use NOI to evaluate performance on a community-by-community basis because it allows management to evaluate the impact factors such as lease structure, lease rates and tenant base, which vary by locality, have on our financial performance. To help make comparisons of NOI between periods more meaningful, we distinguish NOI from our properties that are wholly-owned and that were in service throughout each period presented (that is, our "same store" properties) from NOI from our other wholly-owned properties.

We specifically calculate NOI by adding back to (or subtracting from) net income (loss) attributable to common stockholders the following expenses or charges: income tax expense, interest expense, equity in loss of unconsolidated entities, preferred stock dividends, depreciation and amortization, ground lease expense, general and administrative expense, and development, construction and management services expenses and transaction costs. The following income or gains are then deducted from net income (loss) attributable to common stockholders, adjusted for add backs of expenses or charges: equity in earnings of unconsolidated entities, income tax benefit, other income, and development, construction and management services revenues.

NOI excludes multiple components of net income (loss) attributable to common stockholders (computed in accordance with GAAP) and captures neither the changes in the value of our properties that result from use or market conditions nor the level of capital expenditures necessary to maintain the operating performance of our properties, all of which have real economic effects and could materially and adversely impact our results of operations. Therefore, the utility of NOI as a measure of our performance is limited. Additionally, other companies, including other equity REITs, may use different methodologies for calculating NOI and, accordingly, NOI as disclosed by such other companies may not be comparable to NOI published herein. We believe that in order to facilitate a clear understanding of our historical operating results, NOI should be examined in conjunction with net income (loss) as presented in the condensed consolidated financial statements accompanying this report. NOI should not be considered as an alternative to net income (loss) attributable to common stockholders as an indicator of our properties' financial performance or to cash flow from operating activities (computed in accordance with GAAP) as an indicator of our liquidity, nor is it indicative of funds available to fund our cash needs, including our ability to pay dividends or make distribution.

Development, Construction and Management Services

Development and Construction Services. In addition to our wholly-owned properties, substantially all of which were developed and built by us, we also provide development and construction services to unconsolidated joint ventures in which we have an ownership interest. We act as a general contractor on all of our construction projects. When building properties for our own account (*i.e.*, for entities that are consolidated in our financial statements), construction revenues and expenses are eliminated for accounting purposes and construction costs are ultimately reflected as capital additions. Thus, building properties for our own account does not generate any revenues or expenses in our development, construction and management services segment on a consolidated basis. Alternatively, when performing these services for unconsolidated joint ventures, we recognize construction revenues based on the costs that have been contractually agreed to with the joint venture for the construction of the property and expenses based on the actual costs incurred. Construction revenues are recognized using the percentage of completion method, as determined by construction costs incurred relative to total estimated construction costs, as adjusted to eliminate our proportionate ownership of each entity. Actual construction costs are expensed as incurred and are likewise adjusted to eliminate our proportionate ownership of each entity. Operating income generated by our development and construction activities generally reflects the development fee and construction fee income that is realized by providing these services to unconsolidated joint ventures (*i.e.*, the "spread" between the contractual cost of construction and the actual cost of construction).

Management Services. In addition to our wholly-owned properties, all but one of which are managed by us, we also provide management services to unconsolidated joint ventures in which we have an ownership interest. We recognize management fees from these entities as earned in accordance with the property management agreement with these entities, as adjusted to eliminate our proportionate ownership of each entity.

We have set forth a discussion comparing our condensed consolidated results for the three and six months ended June 30, 2014 to the condensed consolidated results of our operations for the three and six months ended June 30, 2013. The historical results of operations presented below should be reviewed in conjunction with the notes to the condensed consolidated financial statements accompanying this report.

Comparison of the Three and Six Months Ended June 30, 2014 and 2013

As of June 30, 2014, our property portfolio consisted of 32 consolidated operating properties, containing approximately 6,288 apartment units and 17,173 beds, and 37 operating properties held in four unconsolidated joint ventures, containing approximately 6,917 apartment units and 18,325 beds.

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

As of June 30, 2013, our property portfolio consisted of 28 consolidated operating properties, containing approximately 5,480 apartment units and 14,920 beds, and 40 operating properties held in four unconsolidated joint ventures, containing approximately 7,463 apartment units and 20,075 beds. Four consolidated operating properties sold during 2013 have been presented in discontinued operations.

The following table presents our results of operations for the three months ended June 30, 2014 and 2013, including the amount and percentage change in these results between the periods (in thousands):

| | Three Months Ended | | | | Change (%) |
|--|--------------------|---------------|-------------|------|------------|
| | June 30, 2014 | June 30, 2013 | Change (\$) | | |
| Revenues: | | | | | |
| Student housing rental | \$23,637 | \$21,205 | \$ 2,432 | 12 | % |
| Student housing services | 1,026 | 953 | 73 | 8 | % |
| Development, construction and management services | 10,622 | 14,368 | (3,746) | -26 | % |
| Total revenues | 35,285 | 36,526 | (1,241) | -3 | % |
| Operating expenses: | | | | | |
| Student housing operations | 10,747 | 9,822 | 925 | 9 | % |
| Development, construction and management services | 8,920 | 13,657 | (4,737) | -35 | % |
| General and administrative | 3,649 | 2,908 | 741 | 26 | % |
| Transaction costs | 1,460 | 203 | 1,257 | 619 | % |
| Ground leases | 120 | 54 | 66 | 122 | % |
| Depreciation and amortization | 7,254 | 5,894 | 1,360 | 23 | % |
| Total operating expenses | 32,150 | 32,538 | (388) | -1 | % |
| Equity in earnings (losses) of unconsolidated entities | (891) | 1,896 | (2,787) | -147 | % |
| Operating income | 2,244 | 5,884 | (3,640) | -62 | % |
| Nonoperating income (expense): | | | | | |
| Interest expense | (2,950) | (2,789) | (161) | 6 | % |
| Other income | 104 | 689 | (585) | -85 | % |
| Total nonoperating expense, net | (2,846) | (2,100) | (746) | 36 | % |
| Net income (loss) before income tax benefit (expense) | (602) | 3,784 | (4,386) | -116 | % |
| Income tax benefit (expense) | 210 | (106) | 316 | -298 | % |
| Income (loss) from continuing operations | (392) | 3,678 | (4,070) | -111 | % |
| Income from discontinued operations | - | 262 | (262) | N/A | |
| Net income (loss) | (392) | 3,940 | (4,332) | | |
| Dividends on preferred stock | 3,050 | 1,150 | 1,900 | 165 | % |
| Net income (loss) attributable to noncontrolling interests | 12 | 19 | (7) | -37 | % |
| Net income (loss) attributable to common stockholders | \$(3,454) | \$2,771 | \$ (6,225) | -225 | % |

The following table presents our results of operations for the six months ended June 30, 2014 and 2013, including the amount and percentage change in these results between the periods (in thousands):

| | Six Months Ended | | Change (\$) | Change (%) | |
|--|------------------|------------------|-------------|------------|---|
| | June 30, 2014 | June 30, 2013 | | | |
| Revenues: | | | | | |
| Student housing rental | \$47,272 | \$41,953 | \$ 5,319 | 13 | % |
| Student housing services | 1,999 | 1,777 | 222 | 13 | % |
| Development, construction and management services | 18,058 | 25,795 | (7,737) | -30 | % |
| Total revenues | 67,329 | 69,525 | (2,196) | -3 | % |
| Operating expenses: | | | | | |
| Student housing operations | 21,360 | 19,512 | 1,848 | 10 | % |
| Development, construction and management services | 15,315 | 24,315 | (9,000) | -37 | % |
| General and administrative | 7,155 | 5,559 | 1,596 | 29 | % |
| Transaction costs | 2,045 | 588 | 1,457 | 248 | % |
| Ground leases | 237 | 108 | 129 | 119 | % |
| Depreciation and amortization | 14,233 | 11,572 | 2,661 | 23 | % |
| Total operating expenses | 60,345 | 61,654 | (1,309) | -2 | % |
| Equity in earnings (losses) of unconsolidated entities | (572) | 2,306 | (2,878) | -125 | % |
| Operating income | 6,412 | 10,177 | (3,765) | -37 | % |
| Nonoperating income (expense): | | | | | |
| Interest expense | (6,326) | (5,673) | (653) | 12 | % |
| Other income | 170 | 725 | (555) | -77 | % |
| Total nonoperating expense, net | (6,156) | (4,948) | (1,208) | 24 | % |
| Net income before income tax benefit | 256 | 5,229 | (4,973) | -95 | % |
| Income tax benefit | 400 | 346 | 54 | 16 | % |
| Income from continuing operations | 656 | 5,575 | (4,919) | -88 | % |
| Income from discontinued operations | - | 532 | (532) | N/A | |
| Net income | 656 | 6,107 | (5,451) | | |
| Dividends on preferred stock | 6,100 | 2,300 | 3,800 | 165 | % |
| Net income (loss) attributable to noncontrolling interests | (3) | 30 | (33) | -110 | % |
| Net income (loss) attributable to common stockholders | \$(5,441) | \$3,777 | \$ (9,218) | -244 | % |

Student Housing Operations

Revenues in the student housing operations segment (which include student housing rental and student housing service revenues) increased by approximately \$2.4 million and operating expenses in the student housing operations segment increased by approximately \$0.9 million during the three months ended June 30, 2014, compared to the three months ended June 30, 2013. The increase in revenues was primarily due to the opening of two new properties in August 2013 (The Grove at Muncie, Indiana, and The Grove at Fort Collins, Colorado), and the opening of the undamaged portion of a new property in August 2013 (The Grove at Pullman, Washington), partially offset by a decrease of 2.4% in occupancy at our "same store" properties. The increase in operating expenses was primarily due to the aforementioned activity.

Revenues in the student housing operations segment (which include student housing rental and student housing service revenues) increased by approximately \$5.3 million and operating expenses in the student housing operations segment increased by approximately \$1.8 million during the six months ended June 30, 2014, compared to the six months ended June 30, 2013. The increase in revenues was primarily due to the opening of two new properties in August 2013 (The Grove at Muncie, Indiana, and The Grove at Fort Collins, Colorado), and the opening of the undamaged portion of a new property in August 2013 (The Grove at Pullman, Washington), partially offset by a decrease of 2.7% in occupancy at our "same store" properties. The increase in operating expenses was primarily due to the aforementioned activity.

New Property Operations. In January 2014, we acquired the remaining ownership interests in The Grove at Denton, Texas, which contributed approximately \$0.5 million of NOI (\$1.0 million of revenues and \$0.5 million of operating expenses) for the three months ended June 30, 2014, compared to no contribution for the three months ended June 30, 2013. Prior to the acquisition of these interests, we accounted for our ownership in The Grove at Denton, Texas under the equity method. In August 2013, we began operations at The Grove at Muncie, Indiana, The Grove at Fort Collins, Colorado, The Grove at Flagstaff II, Arizona, and partial operations at The Grove at Pullman, Washington, which contributed approximately \$1.9 million of NOI (\$2.6 million of revenues and \$0.7 million of operating expenses) for the three months ended June 30, 2014, compared to no contribution for the three months ended June 30, 2013.

Our ownership in The Grove at Denton, Texas, contributed approximately \$1.1 million of NOI (\$1.9 million of revenues and \$0.8 million of operating expenses) for the six months ended June 30, 2014, compared to no contribution for the six months ended June 30, 2013. Operations at The Grove at Muncie, Indiana, The Grove at Fort Collins, Colorado, The Grove at Flagstaff II, Arizona, and partial operations at The Grove at Pullman, Washington, contributed approximately \$3.9 million of NOI (\$5.2 million of revenues and \$1.3 million of operating expenses) for the six months ended June 30, 2014, compared to no contribution for the six months ended June 30, 2013.

"Same-Store" Property Operations. Our 28 "same-store" properties contributed approximately \$11.4 million of NOI (\$20.8 million of revenues and \$9.4 million of operating expenses) for the three months ended June 30, 2014 compared to approximately \$12.1 million of NOI (\$21.5 million of revenues and \$9.4 million of operating expenses) for the three months ended June 30, 2013. The decrease in revenue at our "same-store" properties was primarily due a decrease in average occupancy from approximately 92.5% for the three months ended June 30, 2013 to approximately 90.1% for the three months ended June 30, 2014. There were no large fluctuations in operating expenses between the three months ended June 30, 2014 compared to the three months ended June 30, 2013.

Our 28 "same-store" properties contributed approximately \$22.9 million of NOI (\$41.8 million of revenues and \$18.9 million of operating expenses) for the six months ended June 30, 2014 compared to approximately \$24.0 million of NOI (\$43.0 million of revenues and \$19.0 million of operating expenses) for the six months ended June 30, 2013. The decrease in revenue at our "same-store" properties was primarily due a decrease in average occupancy from approximately 93.0% for the six months ended June 30, 2013 to approximately 90.3% for the six months ended June 30, 2014. There were no large fluctuations in operating expenses between the six months ended June 30, 2014 compared to the six months ended June 30, 2013.

The following is a reconciliation of our net income (loss) attributable to common stockholders to NOI for the periods presented, including our same store and new properties (in thousands):

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|----------|------------------|----------|
| | June 30, | June 30, | June 30, | June 30, |
| | 2014 | 2013 | 2014 | 2013 |
| Net income (loss) attributable to common stockholders | \$ (3,454) | \$ 2,771 | \$ (5,441) | \$ 3,777 |
| Net income (loss) attributable to noncontrolling interests | 12 | 19 | (3) | 30 |
| Preferred stock dividends | 3,050 | 1,150 | 6,100 | 2,300 |
| Income tax (benefit) expense | (210) | 106 | (400) | (346) |
| Other (income) expense | (104) | (689) | (170) | (725) |
| (Income) loss from discontinued operations | - | (262) | - | (532) |
| Interest expense | 2,950 | 2,789 | 6,326 | 5,673 |
| Equity in (earnings) losses of unconsolidated entities | 891 | (1,896) | 572 | (2,306) |
| Depreciation and amortization | 7,254 | 5,894 | 14,233 | 11,572 |
| Ground lease expense | 120 | 54 | 237 | 108 |
| General and administrative expense | 3,649 | 2,908 | 7,155 | 5,559 |

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

| | | | | |
|--|-----------|-----------|-----------|-----------|
| Transaction costs | 1,460 | 203 | 2,045 | 588 |
| Development, construction and management services expenses | 8,920 | 13,657 | 15,315 | 24,315 |
| Development, construction and management services revenues | (10,622) | (14,368) | (18,058) | (25,795) |
| Total NOI | \$ 13,916 | \$ 12,336 | \$ 27,911 | \$ 24,218 |
| Same store properties NOI | \$ 11,393 | \$ 12,109 | \$ 22,937 | \$ 23,988 |
| New properties NOI | \$ 1,770 | \$ - | \$ 3,552 | \$ - |
| Toledo and Pullman NOI | \$ 753 | \$ 227 | \$ 1,422 | \$ 230 |

Development, Construction and Management Services

Revenues and operating expenses in the development, construction and management services segment decreased by approximately \$3.7 million and approximately \$4.7 million, respectively, for the three months ended June 30, 2014 compared to the three months ended June 30, 2013. Our development, construction and management services segment recognizes revenues and operating expenses for development, construction and management services provided to unconsolidated joint ventures in which we have an ownership interest. We eliminate revenue and related expenses on such transactions with our unconsolidated entities to the extent of our ownership interest. The decreases in development, construction and management services revenues and operating expenses were primarily due to a lower volume of unconsolidated service activity and the scope and timing of those services. During the three months ended June 30, 2014, we provided construction and development services for two unconsolidated joint ventures in which we have a 30% interest and development-only services for two unconsolidated joint ventures in which we have a 47% interest, one unconsolidated joint venture in which we have a 30% interest, and one unconsolidated joint venture in which we have a 67% interest. During the three months ended June 30, 2013, we provided construction and development services for three unconsolidated joint ventures in which we have a 20% interest.

Revenues and operating expenses in the development, construction and management services segment decreased by approximately \$7.7 million and approximately \$9.0 million, respectively, for the six months ended June 30, 2014 compared to the six months ended June 30, 2013. The decreases in development, construction and management services revenues and operating expenses were primarily due to a lower volume of unconsolidated service activity and the scope and timing of those services. During the six months ended June 30, 2014, we provided construction and development services for two unconsolidated joint ventures in which we have a 30% interest and development-only services for two unconsolidated joint ventures in which we have a 47% interest, one unconsolidated joint venture in which we have a 30% interest, and one unconsolidated joint venture in which we have a 67% interest. During the six months ended June 30, 2013, we provided construction and development services for three unconsolidated joint ventures in which we have a 20% interest.

General and Administrative

General and administrative expenses increased by approximately \$0.7 million and \$1.6 million for the three and six months ended June 30, 2014 compared to the same periods for 2013, respectively. The increases were primarily due to an increase in the number of full-time employees, professional fees and travel expenses resulting from our growth.

Transaction Costs

We recognized approximately \$1.5 million and approximately \$0.2 million in transaction costs related to the CB Portfolio, CSH Montreal, and other transactions for the three months ended June 30, 2014 and 2013, respectively. We capitalized approximately \$0.2 million of direct, incremental costs related to the CB Portfolio Acquisition into the basis of our investment for the three months ended June 30, 2014.

We recognized approximately \$2.1 million and \$0.6 million in transaction costs related to the CB Portfolio, CSH Montreal, and other transactions for the six months ended June 30, 2014 and 2013, respectively. We capitalized approximately \$2.0 million of direct, incremental costs related to the CB Portfolio Acquisition into the basis of our investment for the six months ended June 30, 2014.

Depreciation and Amortization

Depreciation and amortization expense increased by approximately \$1.4 million and \$2.7 million for the three and six months ended June 30, 2014 compared to the same periods for 2013, respectively. This increase was primarily due to the increase in the number of operating properties.

Equity in Earnings of Unconsolidated Entities

Equity in earnings of unconsolidated entities, which represents our share of the net income from entities in which we have a non-controlling interest decreased by approximately \$2.8 million and \$2.9 million, respectively, for the three and six months ended June 30, 2014 compared to the same periods for 2013. This decrease is primarily a result of the expiration in March 2014 of the preferred payment related to the Copper Beech portfolio.

For the three and six months ended June 30, 2014, the net loss of the CB Portfolio reflecting the impact of the Company's cost basis of its investment in Copper Beech, including adjustments related to purchase accounting, was approximately (\$1.4) million and (\$2.5) million, respectively. Our share of these net losses was approximately (\$0.9) million and (\$1.7) million for the three and six months ended June 30, 2014, respectively. Our investment in the CB Portfolio entitled us to a preferred payment of \$13.0 million over the first year of our investment, beginning March 18, 2013 and ending March 17, 2014. During the period from January 1, 2014 through March 17, 2014, we were entitled to approximately \$2.8 million of the preferred payment, of which, we recognized \$0.9 million of the \$2.8 million in equity in earnings. The remaining \$1.9 million of the \$2.8 million was not recognized in equity in earnings, as we are required to eliminate the portion of the preferred payment related to our ownership interest in the CB Portfolio. If we had not been entitled to the preferred payment, our equity in earnings in the CB Portfolio during the six months ended June 30, 2014 would have been a loss of approximately (\$1.9) million, which includes our share of the net loss of approximately (\$1.7) million and (\$0.2) million of amortization of the net difference in our carrying value of investment as compared to the underlying equity in net assets of the investee.

As of June 30, 2014, the CB Portfolio had paid us the full amount of the preferred payment. See Note 6 to the accompanying condensed consolidated financial statements.

Interest Expense

Interest expense increased approximately \$0.2 million for the three months ended June 30, 2014 as compared to the three months ended June 30, 2013, primarily due to an increase in average outstanding indebtedness, partially offset by a lower interest rate on our Revolving Credit Facility in the second quarter of 2014.

Interest expense increased approximately \$0.7 million for the six months ended June 30, 2014 as compared to the six months ended June 30, 2013, primarily due to an increase in average outstanding indebtedness, partially offset by a lower interest rate on our Revolving Credit Facility in the first half of 2014.

Other Income/(Expense)

Other income decreased approximately (\$0.6) million for the three and six months ended June 30, 2014 as compared to the same periods in 2013. In 2013, we earned interest on a \$31.7 million notes receivable from the CB Investors that was repaid in full in the fourth quarter of 2013.

Income Tax Benefit

We recorded an income tax benefit for both the six months ended June 30, 2014 and the six months ended June 30, 2013 primarily as a result of reducing the valuation allowance on our deferred tax assets. The deferred tax assets are expected to be utilized against future taxable income and reversing existing deferred tax liabilities.

Income from Discontinued Operations

In December 2013, we sold four wholly-owned properties: The Grove at Jacksonville, Alabama, The Grove at Jonesboro, Arkansas, The Grove at Wichita, Kansas, and The Grove at Wichita Falls, Texas and classified their results of operations within discontinued operations in the condensed consolidated statements of operations and comprehensive income (loss). There was no such disposition during the three months or six months ended June 30, 2014.

Dividends on Preferred Stock

Dividends on preferred stock increased to approximately \$3.1 million and \$6.1 million for the three and six months ended June 30, 2014, respectively, compared to \$1.2 million and \$2.3 million for the three and six months ended June 30, 2013, respectively, primarily due to an increase in the average number of shares of preferred stock outstanding in 2013. In October 2013, we reopened our Series A Preferred Stock in an underwritten public offering of 3,800,000 shares of preferred stock.

Cash Flows

Net cash provided by operating activities was approximately \$22.6 million for the six months ended June 30, 2014 as compared to approximately \$16.9 million for the six months ended June 30, 2013, an increase of approximately \$5.7 million. Net income adjusted for non-cash items provided approximately \$20.2 million for the six months ended June 30, 2014 as compared to approximately \$20.0 million for the six months ended June 30, 2013, an increase of approximately \$0.2 million. This increase is due to the addition of properties placed into service in 2013. Approximately \$2.4 million was provided by working capital purposes for the six months ended June 30, 2014 as compared to approximately \$3.1 million used by working capital accounts for the six months ended June 30, 2013, an increase of approximately \$5.5 million. The increase was primarily due to the timing of construction billings and vendor payments.

Net cash used in investing activities totaled approximately \$103.9 million for the six months ended June 30, 2014 as compared to net cash used of approximately \$414.8 million for the six months ended June 30, 2013, a decrease of approximately \$310.9 million. For the six months ended June 30, 2014, we acquired the remaining ownership interests in The Grove at Denton, Texas. See Note 5 to the accompanying condensed consolidated financial statements. For the six months ended June 30, 2013, we acquired ownership interests in the CB Portfolio as well as the property acquisition in Toledo, Ohio.

Net cash provided by financing activities totaled approximately \$66.8 million for the six months ended June 30, 2014 as compared to net cash provided of approximately \$400.4 million for the six months ended June 30, 2013, a decrease of approximately \$333.6 million. For the six months ended June 30, 2014, we funded ongoing construction projects through our Revolving Credit Facility and made dividend payments on a higher average number of outstanding shares of common and preferred stock, as compared to the six months ended June 30, 2013. For the six months ended June 30, 2013, we received net proceeds of approximately \$299.7 million from a common stock offering, which was used to fund the acquisition of ownership interests in the CB Portfolio as well as for working capital purposes.

Liquidity and Capital Resources

Our capital resources include accessing the public debt and equity markets, when available, mortgage and construction loan financing and immediate access to the Amended Credit Facility (discussed below).

As a REIT, we generally must distribute annually at least 90% of our REIT taxable income, excluding any net capital gain, in order for corporate income tax not to apply to earnings that we distribute. To the extent that we satisfy this distribution requirement, but distribute less than 100% of our REIT taxable income, we will be subject to U.S. federal corporate income tax on our undistributed taxable income. In addition, we will be subject to a 4% nondeductible excise tax if the actual amount that we distribute to our stockholders in a calendar year is less than a minimum amount specified under U.S. federal income tax laws. We intend to make distributions to our stockholders to comply with the requirements of the Internal Revenue Code and to avoid paying corporate tax on undistributed income. Additionally, we intend to make distributions that exceed these requirements. We may need to obtain financing to meet our distribution requirements because:

our income may not be matched by our related expenses at the time the income is considered received for purposes of determining taxable income; and

non-deductible capital expenditures, creation of reserves or debt service requirements may reduce available cash but not taxable income.

In these circumstances, we may be forced to obtain third-party financing on terms we might otherwise find unfavorable, and we cannot provide assurance that we will be able to obtain such financing. Alternatively, if we are unable or unwilling to obtain third-party financing on the available terms, we could choose to pay a portion of our distributions in stock instead of cash, or we may fund distributions through asset sales.

Principal Capital Resources

In January 2013, we entered into a credit agreement (the "Second Amended and Restated Credit Agreement") with Citibank, N.A. and certain other parties. The Second Amended and Restated Credit Agreement provides for a senior unsecured credit facility (the "Revolving Credit Facility") of up to \$250.0 million, with sub-limits of \$30.0 million for swing line loans and \$15.0 million for letters of credit. The Second Amended and Restated Credit Agreement also provides for a term loan of \$50.0 million (the "Term Loan" and, together with the Revolving Credit Facility, the "Amended Credit Facility").

As of June 30, 2014, we had approximately \$135.0 million outstanding under our Revolving Credit Facility and \$50.0 million outstanding under the Term Loan. The amounts outstanding under our Revolving Credit Facility and Term Loan, as well as outstanding letters of credit, will reduce the amount that we may be able to borrow under this facility for other purposes. As of June 30, 2014, we had approximately \$84.1 million in borrowing capacity under our Revolving Credit Facility, and amounts borrowed under the facility are due at its maturity in January 2017, subject to a one-year extension, which we may exercise at our option, subject to the satisfaction of certain terms and conditions, including the payment of an extension fee. The amount available for us to borrow under the Amended Credit Facility is based on the sum of (a) the lesser of (i) 60.0% of the "as-is" appraised value of our properties that form the borrowing base of the Amended Credit Facility and (ii) the amount that would create a debt service coverage ratio of not less than 1.5, and (b) 50% of the aggregate of the lesser of (i) the book value of each of our development assets (as such term is defined in the Second Amended and Restated Credit Agreement) and (ii) the "as-is" appraised value of each of our development assets, subject to certain limitations in the Second Amended and Restated Credit Agreement.

We incur an unused fee on the balance between the amount available under the Revolving Credit Facility and the amount outstanding under the Revolving Credit Facility (i) of 0.30% per annum if our average borrowing is less than 50.0% of the total amount available or (ii) 0.25% per annum if our average borrowing is greater than 50.0% of the total amount available.

Additionally, the Amended Credit Facility has an accordion feature that allows us to request an increase in the total commitments from \$300.0 million to \$600.0 million, subject to conditions. Amounts outstanding under the Amended Credit Facility bear interest at a floating rate equal to, at our election, the Eurodollar Rate or the Base Rate (each as defined in the Second Amended and Restated Credit Agreement) plus a spread that depends upon our leverage ratio. The spread for borrowings under the Revolving Credit Facility ranges from 1.75% to 2.50% for Eurodollar Rate based borrowings and from 0.75% to 1.50% for Base Rate based borrowings, and the spread for the Term Loan ranges from 1.70% to 2.45% for Eurodollar Rate based borrowings and from 0.70% to 1.45% for Base Rate based borrowings. At June 30, 2014, the interest rate on the Revolving Credit Facility borrowings and Term Loan was 2.06% and 2.01%, respectively.

Our ability to borrow under the Amended Credit Facility is subject to its ongoing compliance with a number of customary financial covenants, including:

- a maximum leverage ratio of not greater than 0.60:1.00;
- a minimum fixed charge coverage ratio of not less than 1.50:1.00;
- a minimum ratio of fixed rate debt and debt subject to hedge agreements to total debt of not less than 66.67%;
- a maximum secured recourse debt ratio of not greater than 20.0%;
- a minimum tangible net worth of not less than the sum of \$330,788,250 plus an amount equal to 75.0% of the net proceeds of any additional equity issuances; and
- a maximum secured debt ratio of not greater than 50% through February 17, 2013 and not greater than 45.0% on any date thereafter.

Pursuant to the terms of the Amended Credit Facility, we may not pay distributions that exceed the greater of (i) 95.0% of our funds from operations, or (ii) the minimum amount required for us to qualify and maintain our status as a REIT. If a default or event of default occurs and is continuing, we also may be precluded from making certain distributions (other than those required to allow us to qualify and maintain our status as a REIT).

We and certain of our subsidiaries guarantee the obligations under the Amended Credit Facility and we and certain of our subsidiaries have provided a negative pledge against specified assets (including real property), stock and other interests.

As of June 30, 2014, we were in compliance with the above financial covenants with respect to our Amended Credit Facility.

Short-Term Liquidity Needs

We believe that we will have sufficient capital resources as a result of operations and the borrowings in place to fund ongoing operations and distributions required to maintain REIT compliance. We anticipate using our cash flow from continuing operations, cash and cash equivalents, and Amended Credit Facility availability to fund our business operations, cash dividends and distributions, debt amortization, and recurring capital expenditures. Capital requirements for significant acquisitions and development projects may require funding from borrowings and/or equity offerings.

Development Expenditures

Our development activities have historically required us to fund pre-development expenditures such as architectural fees, engineering fees and earnest deposits. Because the closing of a development project's financing is often subject to various delays, we cannot always predict accurately the liquidity needs of these activities. We frequently incur these pre-development expenditures before a financing commitment has been obtained and, accordingly, bear the risk of the loss of these pre-development expenditures if financing cannot ultimately be arranged on acceptable terms.

We are building four new student housing properties which are wholly owned by us. We are currently targeting completion of these properties for the 2014-2015 academic year and expect the cost to complete to be approximately \$123.6 million. As of June 30, 2014, for these projects, we have the necessary financing in place. No assurance can be given that we will complete construction of these properties in accordance with our current expectations (including the estimated cost thereof). For each of these projects, we commenced construction subsequent to conducting significant pre-development activities.

We are building two new student housing properties which are owned by HSRE X, a joint venture that we established with HSRE, and in which we own a 30.0% interest. We are currently targeting completion of these properties for the 2014-2015 academic year and expect the cost to complete to be approximately \$69.1 million and our net pro rata share of equity will be approximately \$20.7 million. No assurance can be given that we will complete construction of these properties in accordance with our current expectations (including the estimated cost thereof). As of June 30, 2014, for these projects, we have the necessary financing in place. For each of these projects, we commenced construction subsequent to conducting significant pre-development activities.

We are building one new student housing property which is owned by HSRE IX, a joint venture that we established with HSRE and Brandywine, in which we own a 30.0% interest. We are currently targeting completion of this property for the 2014-2015 academic year and expect the cost to complete to be approximately \$158.5 million and our net pro rata share of equity will be approximately \$47.6 million. As of June 30, 2014, for this project, we have the necessary financing in place. No assurance can be given that we will complete construction of this property in accordance with our current expectations (including the estimated cost thereof). For this project, we commenced construction subsequent to conducting significant pre-development activities.

We are also redeveloping two new student housing properties that are owned by CSH Montreal, a joint venture that we established with Beaumont in which we own a 47.0% interest. We are currently targeting completion of these properties prior to the 2014-2015 academic year and expect the cost to complete to be approximately \$166.4 million and our net pro rata share of equity will be \$66.6 million. As of June 30, 2014, for these projects, the joint venture has the necessary financing in place, for which we are the guarantor. No assurance can be given that we will complete construction of these properties in accordance with our current expectations (including the estimated cost thereof). For each of these projects, we commenced construction subsequent to conducting significant pre-development activities.

Copper Beech is also building one new student housing property in which our interest will be commensurate with the remainder of the CB portfolio. We are currently targeting completion of this property prior to the 2014-2015 academic year and expect the cost to complete to be approximately \$33.6 million and our net pro rata share of equity will be \$22.5 million. We intend to finance our share of the remaining construction costs through the Revolving Credit Facility. No assurance can be given that we will complete construction of this property in accordance with our current expectations (including the estimated cost thereof). For this project, we commenced construction subsequent to conducting significant pre-development activities.

Long-Term Liquidity Needs

Our long-term liquidity needs consist primarily of funds necessary to pay for long-term development activities, non-recurring capital expenditures, potential acquisitions of properties and payments of debt at maturity. Long-term liquidity needs may also include the payment of unexpected contingencies, such as remediation of unknown environmental conditions at our properties or at additional properties that we develop or acquire, or renovations necessary to comply with the Americans with Disabilities Act or other regulatory requirements. We do not expect that we will have sufficient funds on hand to cover all of our long-term liquidity needs. We will therefore seek to satisfy these needs through cash flow from operations, additional long-term secured and unsecured debt, including borrowings under our Revolving Credit Facility, the issuance of debt securities, the issuance of equity securities and equity-related securities (including OP units), property dispositions and joint venture transactions. We believe that we will have access to these sources of capital to fund our long-term liquidity requirements, but we cannot make any assurance that this will be the case, especially in difficult market conditions.

As discussed previously, we have the option to acquire additional interests in the CB Portfolio which would result in a significant cash outflow. It is the Company's intention to exercise the purchase options; however, the Company does not intend to exercise the purchase options on the terms set forth in the Amendment to the Purchase Agreement. The Company is currently in discussions with the Sellers regarding an amendment to the terms of each of the purchase options; however, there can be no assurance that the Company will be able to renegotiate the purchase options on terms sufficiently favorable to the Company to allow for the exercise of the purchase options. Therefore, there can be no assurance with respect to the timing of the exercise of any of the purchase options.

Commitments

The following table summarizes our contractual commitments as of June 30, 2014 (including future interest payments) (in thousands):

| Contractual Obligations | Total | 2014 | 2015-2016 | 2017-2018 | Thereafter |
|---|-----------|----------|-----------|-----------|------------|
| Long-Term Debt Obligations | \$529,088 | \$1,387 | \$94,594 | \$378,587 | \$54,520 |
| Interest Payments on Outstanding Debt Obligations | 49,720 | 6,952 | 25,604 | 8,894 | 8,270 |
| Operating Lease Obligations | 47,354 | 735 | 2,957 | 2,989 | 40,673 |
| Purchase Obligations ⁽¹⁾ | 40,549 | 40,150 | 399 | - | - |
| Total ⁽²⁾ | \$666,711 | \$49,224 | \$123,554 | \$390,470 | \$103,463 |

⁽¹⁾ Obligations relate to subcontracts executed by Campus Crest Construction to complete projects under construction at June 30, 2014.

Excludes joint venture debt of approximately \$32.5 million due to mature in February 2015, of which we are a 63.9% owner, approximately \$49.6 million that matures December 2014 and January 2015, of which we are a 10.0% owner, approximately \$53.7 million that matures May 2015 and December 2015, of which we are a 20.0% owner, approximately \$60.1 million that matures in July 2016, of which we are a 30.0% owner, approximately \$20.0 million that matures September 2016 and September 2018, of which we are a 30.0% owner, and approximately \$72.3 million that matures in January 2016, of which we are a 47.0% owner.

Off-Balance Sheet Arrangements**Joint Ventures**

We have investments in real estate ventures with the CB Investors, HSRE, Brandywine and Beaumont that are not consolidated by us. These joint ventures are engaged primarily in developing, constructing, owning and managing student housing properties in the United States and Canada. Along with the joint venture partners, we hold joint approval rights for major decisions, including those regarding property acquisition and disposition as well as property operations. As such, we hold noncontrolling interests in these joint ventures and account for them under the equity method of accounting.

We are the guarantor of the construction and mortgage debt and revolving credit facilities of our ventures with HSRE and Beaumont. Detail of our unconsolidated investments at June 30, 2014 is presented in the following table (in

thousands):

| | Our | Year | Number of Properties | | Our Total | Debt | | Maturity Date / Range |
|--------------------------------------|-----------------------|----------------|----------------------|--------------------|-------------------|--------------------|--------------------------------|------------------------------|
| | | | In | Under Development | | Amount Outstanding | Weighted Average Interest Rate | |
| Unconsolidated Entities | Ownership | Founded | Operational | Development | Investment | Outstanding | Rate | Maturity Date / Range |
| HSRE-Campus Crest I, LLC | 63.9 % | 2009 | 3 | - | \$10,566 | \$32,485 | 2.65 % ⁽¹⁾ | 2/9/2015 |
| HSRE-Campus Crest V, LLC | 10.0 % | 2011 | 3 | - | 3,311 | 49,614 | 2.87 % ⁽¹⁾ | 12/20/2014 – 01/05/2015 |
| HSRE-Campus Crest VI, LLC | 20.0 % | 2012 | 3 | - | 12,759 | 53,706 | 2.47 % ⁽¹⁾ | 5/08/2015 – 12/19/2015 |
| HSRE-Campus Crest IX, LLC | 30.0 % | 2013 | - | 1 | 18,972 | 60,063 | 2.35 % ⁽¹⁾ | 7/25/2016 |
| HSRE-Campus Crest X, LLC | 30.0 % | 2013 | - | 2 | 9,489 | 19,984 | 2.32 % ⁽¹⁾ | 9/06/2016-9/30/2018 |
| HSRE-Campus Crest XII, LLC | 20.0 % | 2014 | - | 2 | 10,188 | - | n/a | n/a |
| CB Portfolio | 67.0 % ⁽³⁾ | 2013 | 28 | - | 251,214 | 389,770 | 5.65 % ⁽²⁾ | 6/01/2014 – 10/01/2020 |
| CB Ames | 67.0 % | 2013 | - | 1 | 14,614 | 10,336 | 2.40 % | 5/2/2017 |
| CSH Montreal LP | 47.0 % ⁽⁴⁾ | 2013 | - | 2 | 38,032 | 73,627 | 6.37 % ⁽¹⁾ | 1/13/2016 |
| Other | 20.0 % | 2013 | - | - | 1,393 | - | n/a | n/a |
| Total Unconsolidated Entities | | | 37 | 8 | \$370,538 | \$689,585 | 4.67 % | |

(1) Variable interest rates.

(2) Comprised of fixed rate debt.

(3) As of June 30, 2014, we had a 67.0% effective interest in the CB Portfolio.

(4) As of June 30, 2014, we had a CAD 16.0 million (\$15.0 million) of preferred bridge equity in CSH Montreal. See Note 5 to the accompanying condensed consolidated financial statements.

Funds From Operations (FFO)

FFO is used by industry analysts and investors as a supplemental operating performance measure for REITs. We calculate FFO in accordance with the definition that was adopted by the Board of Governors of NAREIT. FFO, as defined by NAREIT, represents net income (loss) determined in accordance with GAAP, excluding extraordinary items as defined under GAAP and gains or losses from sales of previously depreciated operating real estate assets, plus specified non-cash items, such as real estate asset depreciation and amortization, and after adjustments for unconsolidated partnerships and joint ventures. In addition, in October 2011, NAREIT communicated to its members that the exclusion of impairment write-downs of depreciable real estate is consistent with the definition of FFO.

We use FFO as a supplemental performance measure because, in excluding real estate-related depreciation and amortization and gains and losses from property dispositions, it provides a performance measure that, when compared year over year, captures trends in occupancy rates, rental rates and operating expenses. We also believe that, as a widely recognized measure of the performance of equity REITs, FFO will be used by investors as a basis to compare our operating performance with that of other REITs. However, because FFO excludes depreciation and amortization and captures neither the changes in the value of our properties that result from use or market conditions nor the level of capital expenditures necessary to maintain the operating performance of our properties, all of which have real economic effects and could materially and adversely impact our results of operations, the utility of FFO as a measure of our performance is limited.

While FFO is a relevant and widely used measure of operating performance of equity REITs, other equity REITs may use different methodologies for calculating FFO and, accordingly, FFO as disclosed by such other REITs may not be comparable to FFO published herein. Therefore, we believe that in order to facilitate a clear understanding of our historical operating results, FFO should be examined in conjunction with net income (loss) as presented in the condensed consolidated financial statements accompanying this report. FFO should not be considered as an alternative to net income (loss) (computed in accordance with GAAP) as an indicator of our properties' financial performance or to cash flow from operating activities (computed in accordance with GAAP) as an indicator of our liquidity, nor is it indicative of funds available to fund our cash needs, including our ability to pay dividends or make distributions.

The following table presents a reconciliation of our FFO to our net income (loss) for the periods presented (in thousands):

| | Three Months Ended | | Six Months Ended | |
|---|--------------------|------------------|------------------|------------------|
| | June 30, 2014 | June 30, 2013 | June 30, 2014 | June 30, 2013 |
| Funds from operations ("FFO") | | | | |
| Net income (loss) attributable to common stockholders | \$(3,454) | \$2,771 | \$(5,441) | \$3,777 |
| Net income (loss) attributable to noncontrolling interests | 12 | 19 | (3) | 30 |
| Real estate related depreciation and amortization | 6,908 | 5,646 | 13,585 | 11,181 |
| Real estate related depreciation and amortization - discontinued operations | - | 764 | - | 1,525 |
| Real estate related depreciation and amortization unconsolidated entities | 7,264 | 3,624 | 14,597 | 4,431 |
| FFO | \$10,730 | \$12,824 | \$22,738 | \$20,944 |

In addition to FFO, we believe it is also a meaningful measure of our performance to adjust FFO to exclude the transaction costs and fair value of debt adjustments within our investment in Copper Beech. Excluding transaction costs and fair value of debt adjustments within our investment in Copper Beech adjusts FFO to be more reflective of operating results prior to capital replacement or expansion, debt amortization of principal or other commitments and contingencies. This measure is referred to herein as "FFOA."

Edgar Filing: Campus Crest Communities, Inc. - Form 10-Q

| | Three Months Ended | | Six Months Ended | |
|--|--------------------|------------------|------------------|------------------|
| | June 30, 2014 | June 30, 2013 | June 30, 2014 | June 30, 2013 |
| FFO | \$ 10,730 | \$ 12,824 | \$ 22,738 | \$ 20,944 |
| Elimination of transaction costs | 1,460 | 203 | 2,045 | 588 |
| Elimination of fair value of debt adjustment at our investment in Copper Beech | (1,765) | (833) | (3,519) | (945) |
| Funds from operations adjusted (“FFOA”) | \$ 10,425 | \$ 12,194 | \$ 21,264 | \$ 20,587 |

Inflation

Our student housing leases typically do not have terms that extend beyond 12 months. Accordingly, although on a short-term basis we would be required to bear the impact of rising costs resulting from inflation, we have the opportunity to raise rental rates at least annually to offset any rising costs. However, our ability to raise rental rates could be limited by a weak economic environment, declining student enrollment at our principal colleges and universities or competition in the marketplace.

ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

As of June 30, 2014, our Revolving Credit Facility bears interest at a floating rate equal to, at our election, the Eurodollar Rate or the Base Rate (each as defined in our revolving credit facility) plus a spread. The spread for borrowing under the Revolving Credit Facility ranges from 1.75% to 2.50% for Eurodollar Rate based on borrowing and from 0.75% to 1.50% for Base Rate borrowings, and the spread for the Term Loan ranges from 1.70% to 2.45% for Eurodollar Rate based borrowing and from 0.70% to 1.45% for Base Rate based borrowings. At June 30, 2014, the spread on our Revolving Credit Facility and Term Loan was 2.06% and 2.01%, respectively.

We are exposed to market risk from changes in interest rates. We seek to limit the impact of interest rate changes on earnings and cash flows and to lower the overall borrowing costs by closely monitoring our variable rate debt and converting such debt to fixed rates when we deem such conversion advantageous. As of June 30, 2014, approximately \$245.5 million of our aggregate indebtedness (46.7% of total indebtedness) was subject to variable interest rates.

If market rates of interest on our variable rate long-term debt fluctuate by 1.0%, interest cost would increase or decrease, depending on rate movement, future earnings and cash flows by approximately \$2.5 million, assuming that the amount outstanding under our variable rate debt remains at \$245.5 million, the balance as of June 30, 2014.

We do and may in the future, continue to use derivative financial instruments to manage, or hedge, interest rate risks related to such variable rate borrowings. We do not, and do not expect to, use derivatives for trading or speculative purposes, and we expect to enter into contracts only with major financial institutions.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

As required by SEC Rule 13a-15(b), we have carried out an evaluation, under the supervision of and with the participation of management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based on the foregoing, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures for the periods covered by this report were effective, as of June 30, 2014, to ensure that information required to be disclosed by us in reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms and is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. There were no changes to our internal control over financial reporting during the second quarter ended June 30, 2014 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

In addition to the matter described below, we are involved in various routine legal proceedings arising in the ordinary course of business. Although the outcomes of such routine legal proceedings cannot be predicted with certainty, in the opinion of management, the ultimate resolution of such routine matters will not have a material adverse effect on our financial position or results of operations.

On July 3, 2012, we and certain of our subsidiaries were named as defendants in a lawsuit filed with the 250th Judicial District Court in Travis County in Austin, Texas. The case arose from an accident at The Grove at Denton, located in Denton, Texas, in which a balcony of one of the units broke and three people were seriously injured. The claims in the lawsuit against Campus Crest and certain of its subsidiaries by the plaintiffs were settled in their entirety on July 29, 2014 without any admission of liability on the part of Campus Crest or its subsidiaries. The settlement, which is covered by our existing insurance coverage, will not have a material adverse effect on our financial position or results of operations.

Item 1A. Risk Factors

For a discussion of our potential risks and uncertainties, see the section entitled "Risk Factors" beginning on page 11 of our Annual Report on Form 10-K/A for the year ended December 31, 2013. There have been no material changes to the risk factors disclosed in the Annual Report on Form 10-K/A for the year ended December 31, 2013.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

ITEM 6. EXHIBITS

| Exhibit Number | Description of Document |
|-----------------------|---|
| 31.1* | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2* | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1* | Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101* | The following materials from Campus Crest Communities, Inc.'s Quarterly Report on Form 10-Q for the quarter ended June 30, 2014 formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Operations and Comprehensive Income (Loss), (iii) the Condensed Consolidated Statement of Changes in Equity, (iv) the Condensed Consolidated Statements of Cash Flows, and (v) related notes to the Condensed Consolidated Financial Statements. |

* Filed herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: August 11, 2014

**CAMPUS CREST COMMUNITIES,
INC.**

**By: /s/ Donald L. Bobbitt, Jr.
Donald L. Bobbitt, Jr.
Executive Vice President and
Chief Financial Officer (Principal
Financial Officer and Principal
Accounting Officer)**

Exhibit Index

| Exhibit Number | Description of Document |
|---------------------------|---|
| 31.1* | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2* | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1** | Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101* | The following materials from Campus Crest Communities, Inc.'s Quarterly Report on Form 10-Q for the quarter ended June 30, 2014 formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Operations and Comprehensive Income (Loss), (iii) the Condensed Consolidated Statement of Changes in Equity, (iv) the Condensed Consolidated Statements of Cash Flows, and (v) related notes to the Condensed Consolidated Financial Statements. |

* Filed herewith.

** Furnished herewith.

50