

ACUITY BRANDS INC
Form 10-Q
July 01, 2014
Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended May 31, 2014.

OR
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to .

Commission file number 001-16583.

ACUITY BRANDS, INC.
(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization) 1170 Peachtree Street, N.E., Suite 2300, Atlanta, Georgia (Address of principal executive offices) (404) 853-1400 (Registrant's telephone number, including area code)	58-2632672 (I.R.S. Employer Identification Number) 30309-7676 (Zip Code)
--	---

None
(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No
Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer Accelerated Filer Non-accelerated Filer Smaller Reporting Company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No

Edgar Filing: ACUITY BRANDS INC - Form 10-Q

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common stock — \$0.01 par value — 43,214,658 shares as of June 27, 2014.

Table of Contents

ACUITY BRANDS, INC.

Table of Contents

	Page No.
<u>Part I. FINANCIAL INFORMATION</u>	
<u>ITEM 1. FINANCIAL STATEMENTS</u>	
<u>CONSOLIDATED BALANCE SHEETS -- MAY 31, 2014 (Unaudited) AND AUGUST 31, 2013</u>	<u>3</u>
<u>CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited) -- THREE AND NINE MONTHS ENDED MAY 31, 2014 AND 2013</u>	<u>4</u>
<u>CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) -- NINE MONTHS ENDED MAY 31, 2014 AND 2013</u>	<u>5</u>
<u>NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)</u>	<u>6</u>
<u>ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS</u>	<u>25</u>
<u>ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK</u>	<u>34</u>
<u>ITEM 4. CONTROLS AND PROCEDURES</u>	<u>34</u>
<u>Part II. OTHER INFORMATION</u>	
<u>ITEM 1. LEGAL PROCEEDINGS</u>	<u>36</u>
<u>ITEM 1a. RISK FACTORS</u>	<u>36</u>
<u>ITEM 5. OTHER INFORMATION</u>	<u>37</u>
<u>ITEM 6. EXHIBITS</u>	<u>37</u>
<u>SIGNATURES</u>	<u>38</u>
EX-10(iii)A	
EX-31.A	
EX-31.B	
EX-32.A	
EX-32.B	
EX-101.INSTANCE DOCUMENT	
EX-101.SCHEMA DOCUMENT	
EX-101.CALCULATION LINKBASE DOCUMENT	
EX-101.LABELS LINKBASE DOCUMENT	
EX-101.PRESENTATION LINKBASE DOCUMENT	

Table of Contents

PART I. FINANCIAL INFORMATION

Item 1. Financial Statement

ACUITY BRANDS, INC.

CONSOLIDATED BALANCE SHEETS

(In millions, except share and per-share data)

	May 31, 2014 (unaudited)	August 31, 2013
ASSETS		
Current Assets:		
Cash and cash equivalents	\$467.3	\$359.1
Accounts receivable, less reserve for doubtful accounts of \$2.1 and \$1.5 as of May 31, 2014 and August 31, 2013, respectively	352.5	318.3
Inventories	213.8	203.0
Deferred income taxes	15.4	13.6
Prepayments and other current assets	21.0	19.5
Total Current Assets	1,070.0	913.5
Property, Plant, and Equipment, at cost:		
Land	6.8	7.2
Buildings and leasehold improvements	110.4	109.6
Machinery and equipment	375.6	354.5
Total Property, Plant, and Equipment	492.8	471.3
Less — Accumulated depreciation and amortization	344.6	323.4
Property, Plant, and Equipment, net	148.2	147.9
Other Assets:		
Goodwill	570.1	568.2
Intangible assets, net	235.3	245.1
Deferred income taxes	1.5	1.7
Other long-term assets	24.7	27.4
Total Other Assets	831.6	842.4
Total Assets	\$2,049.8	\$1,903.8
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current Liabilities:		
Accounts payable	\$256.6	\$249.5
Accrued compensation	34.6	28.0
Accrued pension liabilities, current	1.2	1.2
Other accrued liabilities	116.3	107.5
Total Current Liabilities	408.7	386.2
Long-Term Debt		
Accrued Pension Liabilities, less current portion	48.8	54.7
Deferred Income Taxes	56.4	53.9
Self-Insurance Reserves, less current portion	7.4	7.0
Other Long-Term Liabilities	50.1	54.9
Total Liabilities	925.0	910.3
Commitments and Contingencies (see Commitments and Contingencies footnote)		
Stockholders' Equity:		
Preferred stock, \$0.01 par value; 50,000,000 shares authorized; none issued	—	—
Common stock, \$0.01 par value; 500,000,000 shares authorized; 52,565,317 issued and 42,846,062 outstanding at May 31, 2014; 52,205,933 issued and 42,486,678 outstanding at August 31, 2013	0.5	0.5

Edgar Filing: ACUIITY BRANDS INC - Form 10-Q

Paid-in capital	758.0	735.5	
Retained earnings	844.4	740.3	
Accumulated other comprehensive loss	(57.9) (62.6)
Treasury stock, at cost, 9,719,255 shares at May 31, 2014 and August 31, 2013	(420.2) (420.2)
Total Stockholders' Equity	1,124.8	993.5	
Total Liabilities and Stockholders' Equity	\$2,049.8	\$1,903.8	

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

Table of Contents

ACUITY BRANDS, INC.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)

(In millions, except per-share data)

	Three Months Ended		Nine Months Ended		
	May 31, 2014	May 31, 2013	May 31, 2014	May 31, 2013	
Net Sales	\$603.9	\$541.5	\$1,724.8	\$1,509.3	
Cost of Products Sold	360.5	320.4	1,029.1	909.0	
Gross Profit	243.4	221.1	695.7	600.3	
Selling, Distribution, and Administrative Expenses	170.8	163.9	487.5	448.8	
Special Charge	—	7.2	(0.2) 8.2	
Operating Profit	72.6	50.0	208.4	143.3	
Other Expense/(Income):					
Interest Expense, net	8.1	7.8	24.1	23.3	
Miscellaneous (Income)/Expense, net	(0.1) (3.0) 0.6	(2.8)
Total Other Expense	8.0	4.8	24.7	20.5	
Income before Provision for Income Taxes	64.6	45.2	183.7	122.8	
Provision for Income Taxes	20.8	13.5	62.7	40.3	
Net Income	\$43.8	\$31.7	\$121.0	\$82.5	
Earnings Per Share:					
Basic Earnings per Share	\$1.01	\$0.74	\$2.81	\$1.93	
Basic Weighted Average Number of Shares Outstanding	42.8	42.2	42.7	42.0	
Diluted Earnings per Share	\$1.01	\$0.73	\$2.79	\$1.91	
Diluted Weighted Average Number of Shares Outstanding	43.1	42.6	43.0	42.4	
Dividends Declared per Share	\$0.13	\$0.13	\$0.39	\$0.39	
Comprehensive Income:					
Net Income	\$43.8	\$31.7	\$121.0	\$82.5	
Other Comprehensive Income/(Expense) Items:					
Foreign currency translation adjustments	1.8	(0.6) 2.8	0.1	
Defined benefit pension plans, net of tax	0.7	1.2	1.9	0.2	
Other Comprehensive Income/(Expense), net of tax	2.5	0.6	4.7	0.3	
Comprehensive Income	\$46.3	\$32.3	\$125.7	\$82.8	

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

Table of Contents

ACUITY BRANDS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)
(In millions)

	Nine Months Ended	
	May 31	
	2014	2013
Cash Provided by/(Used for) Operating Activities:		
Net income	\$ 121.0	\$ 82.5
Adjustments to reconcile net income to net cash provided by (used for) operating activities:		
Depreciation and amortization	32.2	30.2
Share-based compensation expense	13.2	12.8
Excess tax benefits from share-based payments	(10.5)	(6.6)
(Gain) Loss on the sale or disposal of property, plant, and equipment	0.1	(2.4)
Asset impairments	—	0.3
Deferred income taxes	0.7	2.0
Change in assets and liabilities, net of effect of acquisitions, divestitures, and effect of exchange rate changes:		
Accounts receivable	(34.0)	(35.6)
Inventories	(10.4)	(4.7)
Prepayments and other current assets	(0.1)	(0.1)
Accounts payable	6.6	5.3
Other current liabilities	25.6	(7.4)
Other	(15.6)	(8.5)
Net Cash Provided by Operating Activities	128.8	67.8
Cash Provided by/(Used for) Investing Activities:		
Purchases of property, plant, and equipment	(24.8)	(31.4)
Proceeds from sale of property, plant, and equipment	0.9	7.4
Acquisitions of business and intangible assets, net of cash acquired	—	(25.5)
Net Cash Used for Investing Activities	(23.9)	(49.5)
Cash Provided by/(Used for) Financing Activities:		
Proceeds from stock option exercises and other	8.3	10.0
Excess tax benefits from share-based payments	10.5	6.6
Dividends paid	(16.9)	(16.8)
Net Cash Provided by/(Used for) Financing Activities	1.9	(0.2)
Effect of Exchange Rate Changes on Cash	1.4	(0.7)
Net Change in Cash and Cash Equivalents	108.2	17.4
Cash and Cash Equivalents at Beginning of Period	359.1	284.5
Cash and Cash Equivalents at End of Period	\$ 467.3	\$ 301.9
Supplemental Cash Flow Information:		
Income taxes paid during the period	\$ 55.0	\$ 33.2
Interest paid during the period	\$ 21.4	\$ 20.6

The accompanying Notes to Consolidated Financial Statements are an integral part of these statements.

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

(Amounts in millions, except per-share data and as indicated)

1. Description of Business and Basis of Presentation

Acuity Brands, Inc. ("Acuity Brands") is the parent company of Acuity Brands Lighting, Inc. ("ABL") and other subsidiaries (Acuity Brands, ABL, and such other subsidiaries are collectively referred to herein as the "Company"). The Company designs, produces, and distributes a broad array of lighting solutions and services for commercial, institutional, industrial, infrastructure, and residential applications for various markets throughout North America and select international markets. The Company's lighting solutions include devices such as luminaires, lighting controls, power supplies, prismatic skylights, light-emitting diode ("LED") lamps, and integrated lighting systems for indoor and outdoor applications utilizing a combination of light sources, including daylight, and other devices controlled by software that monitors and manages light levels while optimizing energy consumption (collectively referred to herein as "lighting solutions"). The Company has one operating segment serving the North American lighting market and select international markets.

The Company has made several acquisitions over the last five years to expand and enhance its portfolio of lighting solutions, including the following recent acquisitions:

On March 13, 2013, the Company acquired for cash, including potential additional cash payments that may be paid in future periods under earn-out provisions, all of the ownership interests in eldoLAB Holding B.V. ("eldoLED"), a leading provider of high-performance drivers for LED lighting systems based in Eindhoven, the Netherlands. The operating results of eldoLED have been included in the Company's consolidated financial statements since the date of acquisition.

On December 20, 2012, the Company acquired for cash all of the ownership interests in Adura Technologies ("Adura"), a leading developer of radio frequency (RF) mesh networking technology that allows individual light fixtures to communicate in a wireless mesh network with switches, sensors, and system management software. The operating results for Adura have been included in the Company's consolidated financial statements since the date of acquisition.

The Consolidated Financial Statements have been prepared by the Company in accordance with U.S. generally accepted accounting principles ("U.S. GAAP") and present the financial position, results of operations, and cash flows of Acuity Brands and its wholly-owned subsidiaries. References made to years are for fiscal year periods.

These unaudited interim consolidated financial statements reflect all normal and recurring adjustments which are, in the opinion of management, necessary to present fairly the Company's consolidated financial position as of May 31, 2014, the consolidated statements of comprehensive income for the three and nine months ended May 31, 2014 and 2013, and the consolidated cash flows for the nine months ended May 31, 2014 and 2013. Certain information and footnote disclosures normally included in the Company's annual financial statements prepared in accordance with U.S. GAAP have been condensed or omitted. However, the Company believes that the disclosures included herein are adequate to make the information presented not misleading. These financial statements should be read in conjunction with the audited consolidated financial statements of the Company as of and for the three years ended August 31, 2013 and notes thereto included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission (the "SEC") on October 29, 2013 (File No. 001-16583) ("Form 10-K").

The results of operations for the three and nine months ended May 31, 2014 and 2013 are not necessarily indicative of the results to be expected for the full fiscal year because the net sales and net income of the Company historically have been higher in the second half of its fiscal year and because, among other reasons, of the continued uncertainty of general economic conditions that may impact the key end markets of the Company for the remainder of fiscal 2014.

2. Significant Accounting Policies

Use of Estimates

The preparation of financial statements and related disclosures in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expense during the reporting period. Actual results could differ from those estimates.

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Reclassifications

Certain prior-period amounts have been reclassified to conform to the current year presentation. No material reclassifications occurred during the current period.

3. New Accounting Pronouncements

Accounting Standards Adopted in Fiscal 2014

In July 2012, the Financial Accounting Standards Board ("FASB") issued ASU No. 2012-02, Intangibles - Goodwill and Other (Topic 350) - Testing Indefinite-Lived Intangible Assets for Impairment ("ASU 2012-02"), which allows companies to assess qualitative factors to determine if indefinite-lived intangible assets other than goodwill have been impaired. If the qualitative factors reviewed do not indicate that it is more likely than not that the fair value of an indefinite-lived intangible asset does not exceed the carrying value, ASU 2012-02 deems any further impairment testing to be unnecessary. In the event that the qualitative review indicates otherwise, a company is required to perform further quantitative impairment testing as prescribed by Topic 350. ASU 2012-02 is effective for fiscal years beginning after September 15, 2012, with early adoption permitted. The Company adopted ASU 2012-02 in the first quarter of fiscal 2014. The provisions of ASU 2012-02 did not have a material effect on the Company's financial condition, results of operations, and cash flows.

In January 2013, the FASB issued ASU No. 2013-01, Balance Sheet (Topic 210) - Disclosures about Offsetting Assets and Liabilities ("ASU 2013-01"), which amended ASC Subtopic 210-20, Balance Sheet - Offsetting. ASU 2013-01 clarified the scope of ASU 2011-11, Balance Sheet (Topic 210) - Disclosures about Offsetting Assets and Liabilities ("ASU 2011-11"). ASU 2011-11 requires an entity to disclose information about offsetting and related arrangements to enable users of that entity's financial statements to understand the effect of those arrangements on its financial position. ASU 2013-01 clarifies the scope of ASU 2011-11 as applying to derivatives accounted for in accordance with Topic 815, Derivatives and Hedging, including bifurcated embedded derivatives, repurchase agreements and reverse repurchase agreements, and securities borrowing and securities lending transactions that are offset either in accordance with other requirements of the Accounting Standards Codification or subject to an enforceable master netting arrangement or similar arrangement. The provisions of ASU 2011-11 and ASU 2013-01 are effective retrospectively to all comparative periods for public entities during annual reporting periods beginning after January 1, 2013 (effective date) and interim reporting periods therein. The Company adopted ASU 2011-11 and ASU 2013-01 in the first quarter of fiscal 2014. The provisions of ASU 2011-11 and ASU 2013-01 did not have a material effect on the Company's financial condition, results of operations, and cash flows.

Accounting Standards Yet to Be Adopted

In March 2013, the FASB issued ASU No. 2013-05, Foreign Currency Matters (Topic 830): Parent's Accounting for the Cumulative Translation Adjustment upon Derecognition of Certain Subsidiaries or Groups of Assets within a Foreign Entity or of an Investment in a Foreign Entity (a consensus of the FASB Emerging Issues Task Force) ("ASU 2013-05"), which applies to the release of the cumulative translation adjustment into net income when a parent either sells a part or all of its investment in a foreign entity or no longer holds a controlling financial interest in a subsidiary or group of assets that is a business (other than a sale of in substance real estate or conveyance of oil and gas mineral rights) within a foreign entity. ASU 2013-05 is effective prospectively for fiscal years (and interim reporting periods within those years) beginning after December 15, 2013. The Company is currently reviewing the provisions of ASU 2013-05 but does not expect it to have a material effect on the Company's financial condition, results of operations, and cash flows.

In July 2013, the FASB issued ASU No. 2013-11, Income Taxes (Topic 740): Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists (a consensus of the FASB Emerging Issues Task Force) ("ASU 2013-11"), which applies to the presentation of unrecognized tax benefits as a liability on the balance sheet when a net operating loss carryforward, a similar tax loss, or a tax credit carryforward is not available at the reporting date under the tax law of the applicable jurisdiction to

settle any additional income taxes that would result from the disallowance of a tax position or the tax law of the applicable jurisdiction does not require the entity to use, and the entity does not intend to use, the deferred tax asset for such purpose. ASU 2013-11 is effective prospectively for fiscal years (and interim reporting periods within those years) beginning after December 15, 2013. The Company is currently reviewing the provisions of ASU 2013-11 but does not expect it to have a material effect on the Company's financial condition, results of operations, and cash flows. In May 2014, the FASB issued ASU No. 2014-09, Revenue From Contracts With Customers ("ASU 2014-09"), which outlines a single comprehensive model for entities to use in accounting for revenue arising from contracts with customers. ASU 2014-09 is effective for fiscal years (and interim reporting periods within those years) beginning after December 15, 2016. The

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Company is currently reviewing the provisions of ASU 2014-09 but does not expect it to have a material effect on the Company's financial condition, results of operations, and cash flows.

4. Acquisitions

The Company has actively pursued opportunities for investment and growth through acquisitions. The Company has acquired businesses that participate in the lighting solutions market, as discussed below. As with previous acquisitions, the companies were purchased to further expand and complement the Company's lighting solutions portfolio and were fully incorporated into the Company's operations. None of the business combinations-individually or in the aggregate-represented a material transaction as compared with the Company's financial condition, results of operations, or cash flows in any of the periods in which control was obtained.

eldoLED Acquisition

On March 13, 2013, the Company acquired for cash, including potential additional cash payments that may be paid in future periods under earn-out provisions, all of the ownership interests in eldoLAB Holding B.V. ("eldoLED"), a leading provider of high-performance drivers for LED lighting systems based in Eindhoven, the Netherlands. Potential cash payments related to the earn-out provisions are payable beginning in fiscal 2014 and ending in fiscal 2017 subject to achievement of the earn-out provisions. The operating results of eldoLED have been included in the Company's consolidated financial statements since the date of acquisition and are not material to the Company's financial condition, results of operations, or cash flows. Management finalized the acquisition accounting for eldoLED during the second quarter of fiscal 2014 and the amounts are reflected in the Consolidated Balance Sheets.

Adura Technologies Acquisition

On December 20, 2012, the Company acquired for cash all of the ownership interests in Adura Technologies ("Adura"), a leading developer of radio frequency (RF) mesh networking technology that allows individual light fixtures to communicate in a wireless mesh network with switches, sensors, and system management software. The operating results of Adura have been included in the Company's consolidated financial statements since the date of acquisition and are not material to the Company's financial condition, results of operations, or cash flows. Management finalized the acquisition accounting for Adura during the first quarter of fiscal 2014 and the amounts are reflected in the Consolidated Balance Sheets.

5. Assets Held For Sale

The Company classifies long-lived assets as held for sale upon the development of a plan for disposal and meeting the other requirements in accordance with applicable U.S. GAAP and ceases the depreciation and amortization of the assets at that date. The Company is actively marketing its four properties classified as held for sale. As of May 31, 2014, the carrying value of the properties held for sale was \$6.7, of which \$3.9 is included in Prepayments and other current assets and \$2.8 is included in Other long-term assets on the Consolidated Balance Sheets.

6. Fair Value Measurements

The Company determines fair value measurements based on the assumptions a market participant would use in pricing the asset or liability. ASC Topic 820, Fair Value Measurements and Disclosures ("ASC 820"), establishes a three level hierarchy making a distinction between market participant assumptions based on (i) unadjusted quoted prices for identical assets or liabilities in an active market (Level 1), (ii) quoted prices in markets that are not active or inputs that are observable either directly or indirectly for substantially the full term of the asset or liability (Level 2), and (iii) prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement (Level 3).

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

The following table presents information about assets and liabilities required to be carried at fair value and measured on a recurring basis as of May 31, 2014 and August 31, 2013:

	Fair Value Measurements as of:							
	May 31, 2014				August 31, 2013			
	Level 1	Level 2	Level 3	Total Fair Value	Level 1	Level 2	Level 3	Total Fair Value
Assets:								
Cash and cash equivalents	\$467.3	\$—	\$—	\$467.3	\$359.1	\$—	\$—	\$359.1
Other	0.6	—	—	0.6	0.7	—	—	0.7
Liabilities:								
Other	\$0.6	\$—	\$13.6	\$14.2	\$0.7	\$—	\$12.1	\$12.8

The Company utilizes valuation methodologies to determine the fair values of its financial assets and liabilities in conformity with the concepts of “exit price” and the fair value hierarchy as prescribed in ASC 820. All valuation methods and assumptions are validated at least quarterly to ensure the accuracy and relevance of the fair values. There were no material changes to the valuation methods or assumptions used to determine fair values during the current period.

The Company used the following valuation methods and assumptions in estimating the fair value of the following assets and liabilities:

The fair value of Level 1 assets and liabilities is determined based on quoted market prices.

The fair value of Level 3 liabilities is estimated using a discounted cash flow technique with significant inputs that are not observable in the market, appropriately discounted considering the uncertainties associated with the obligation. Changes in these inputs, including probability assessments or the discount rate, could result in a higher or lower fair value measurement. Any reasonably likely change in the assumptions used in the analysis would not result in a material change to the fair value of these liabilities.

No transfers between the levels of the fair value hierarchy occurred during the current fiscal period. In the event of a transfer in or out of a level within the fair value hierarchy, the transfers would be recognized on the date of occurrence.

The Company's Level 3 liabilities consist of certain acquisition-related liabilities. The change in these liabilities during fiscal 2014 was due to a \$1.1 increase in the estimated fair value and a \$0.4 increase due to currency rate fluctuations in the period. The expense associated with the change in the estimated fair value was included in Selling, Distribution, and Administrative Expenses within the Consolidated Statements of Comprehensive Income.

Disclosures of fair value information about financial instruments (whether or not recognized in the balance sheet), for which it is practicable to estimate that value, are required each reporting period in addition to any financial instruments carried at fair value on a recurring basis as prescribed by ASC Topic 825, Financial Instruments (“ASC 825”). In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows.

The carrying values and estimated fair values of certain of the Company’s financial instruments were as follows at May 31, 2014 and August 31, 2013:

	May 31, 2014		August 31, 2013	
	Carrying Value	Fair Value	Carrying Value	Fair Value
Liabilities:				
Senior unsecured public notes, net of unamortized discount	\$349.6	\$395.4	\$349.6	\$381.5

Edgar Filing: ACUITY BRANDS INC - Form 10-Q

Industrial revenue bond	4.0	4.0	4.0	4.0
-------------------------	-----	-----	-----	-----

The senior unsecured public notes are carried at the outstanding balance, including bond discounts, as of the end of the reporting period. Fair value is estimated based on discounted future cash flows using rates currently available for debt of similar terms and maturity (Level 2).

9

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

The tax-exempt industrial revenue bond is carried at the outstanding balance as of the end of the reporting period. The industrial revenue bond is a variable-rate instrument that resets on a weekly basis; therefore, the Company estimates that the face amount of the bond approximates fair value as of May 31, 2014 based on bonds of similar terms and maturity (Level 2).

ASC 825 excludes certain financial instruments and all nonfinancial instruments from its disclosure requirements. Accordingly, the aggregate fair value amounts presented do not represent the underlying value to the Company. In many cases, the fair value estimates cannot be substantiated by comparison to independent markets, nor can the disclosed value be realized in immediate settlement of the instruments. In evaluating the Company's management of liquidity and other risks, the fair values of all assets and liabilities should be taken into consideration, not only those presented above.

7. Goodwill and Intangible Assets

Through multiple acquisitions, the Company acquired intangible assets consisting primarily of trademarks and trade names associated with specific products with finite lives, definite-lived distribution networks, patented technology, non-compete agreements, and customer relationships, which are amortized over their estimated useful lives. Indefinite lived intangible assets consist of trade names that are expected to generate cash flows indefinitely.

The Company recorded amortization expense of \$2.8 and \$2.8 related to intangible assets with finite lives during the three months ended May 31, 2014 and 2013, respectively, and \$8.4 and \$8.0 during the nine months ended May 31, 2014 and 2013, respectively. Amortization expense is generally recorded on a straight-line basis and is expected to be approximately \$11.3 in fiscal 2014, \$11.1 in fiscal 2015, \$10.5 in fiscal 2016, \$10.2 in fiscal 2017, and \$10.2 in fiscal 2018.

The changes in the carrying amount of goodwill during the nine months ended May 31, 2014 are summarized as follows:

Balance at August 31, 2013	\$568.2
Adjustments for acquired businesses	1.4
Foreign currency translation adjustments	0.5
Balance at May 31, 2014	\$570.1

Further discussion of the Company's goodwill and other intangible assets is included within the Significant Accounting Policies footnote of the Notes to Consolidated Financial Statements within the Company's Form 10-K.

8. Inventories

Inventories include materials, labor, in-bound freight, and related manufacturing overhead, are stated at the lower of cost (on a first-in, first-out or average cost basis) or market, and consist of the following:

	May 31, 2014	August 31, 2013
Raw materials, supplies, and work in process ⁽¹⁾	\$118.6	\$122.6
Finished goods	106.8	90.9
	225.4	213.5
Less: Reserves	(11.6) (10.5
Total Inventory	\$213.8	\$203.0

(1) Due to the immaterial amount of estimated work in process and the short lead times for the conversion of raw materials to finished goods, the Company does not believe the segregation of raw materials, supplies, and work in process to be meaningful information.

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

9. Earnings Per Share

Basic earnings per share is computed by dividing net earnings available to common stockholders by the weighted average number of common shares outstanding, which has been modified to include the effects of all participating securities (unvested share-based payment awards with a right to receive nonforfeitable dividends) as prescribed by the two-class method under ASC Topic 260, Earnings Per Share (“ASC 260”), during the period. The new equity plan approved in January 2013 changed the dividend provisions causing share-based payment awards to lose the right to receive nonforfeitable dividends. Due to this change, any shares granted after January 2013 are not participating securities as prescribed by the two-class method under ASC 260 and are accounted for in the diluted earnings per share calculation described below.

Diluted earnings per share is computed similarly but reflects the potential dilution that would occur if dilutive options were exercised, restricted stock awards (unvested share-based payment awards without a right to receive nonforfeitable dividends) were vested, and other distributions related to deferred stock agreements were incurred. Stock options of approximately 47,847 and 72,736 for the three months ended May 31, 2014 and 2013, respectively, and approximately 57,845 and 88,327 for the nine months ended May 31, 2014 and 2013, respectively, were excluded from the diluted earnings per share calculation as the effect of inclusion would have been antidilutive. Restricted stock of approximately 13,988 for the three months ended May 31, 2014, and approximately 4,714 for the nine months ended May 31, 2014, were excluded from the diluted earnings per share calculation as the effect of inclusion would have been antidilutive. There were no shares of restricted stock excluded from the diluted earnings per share calculation for the three and nine months ended May 31, 2013. Further discussion of the Company’s stock options and restricted stock awards is included within the Common Stock and Related Matters and Share-Based Payments footnotes of the Notes to Consolidated Financial Statements within the Company’s Form 10-K.

The following table calculates basic earnings per common share and diluted earnings per common share for the three and nine months ended May 31, 2014 and 2013:

	Three Months Ended		Nine Months Ended	
	May 31, 2014	May 31, 2013	May 31, 2014	May 31, 2013
Basic Earnings per Share:				
Net income	\$43.8	\$31.7	\$121.0	\$82.5
Less: Income attributable to participating securities	(0.4) (0.5) (1.2) (1.3
Net income available to common shareholders	\$43.4	\$31.2	\$119.8	\$81.2
Basic weighted average shares outstanding	42.8	42.2	42.7	42.0
Basic earnings per share	\$1.01	\$0.74	\$2.81	\$1.93
Diluted Earnings per Share:				
Net income	\$43.8	\$31.7	\$121.0	\$82.5
Less: Income attributable to participating securities	(0.4) (0.5) (1.2) (1.3
Net income available to common shareholders	\$43.4	\$31.2	\$119.8	\$81.2
Basic weighted average shares outstanding	42.8	42.2	42.7	42.0
Common stock equivalents	0.3	0.4	0.3	0.4
Diluted weighted average shares outstanding	43.1	42.6	43.0	42.4
Diluted earnings per share	\$1.01	\$0.73	\$2.79	\$1.91

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

10. Comprehensive Income

Comprehensive income represents a measure of all changes in equity that result from recognized transactions and other economic events other than transactions with owners in their capacity as owners. Other comprehensive income for the Company includes foreign currency translation and pension adjustments.

The following table presents the changes in each component of accumulated other comprehensive loss:

	Foreign Currency Items	Defined Benefit Pension Plans	Accumulated Other Comprehensive Loss Items
Balance at August 31, 2013	\$ (18.8)	\$ (43.8)	\$ (62.6)
Other Comprehensive Income/(Expense) before reclassifications	2.8	—	2.8
Amounts reclassified from accumulated other comprehensive income	—	1.9	1.9
Net current-period Other Comprehensive Income/(Expense)	2.8	1.9	4.7
Balance at May 31, 2014	\$ (16.0)	\$ (41.9)	\$ (57.9)

The following table presents the tax (expense)/benefit allocated to each component of other comprehensive income/(expense) for the three months ended May 31, 2014 and 2013:

	Three Months Ended May 31, 2014			Three Months Ended May 31, 2013		
	Before Tax Amount	Tax (Expense) or Benefit	Net of Tax Amount	Before Tax Amount	Tax (Expense) or Benefit	Net of Tax Amount
Foreign Currency Translation Adjustments	\$ 1.8	\$ —	\$ 1.8	\$ (0.6)	\$ —	\$ (0.6)
Defined Benefit Pension Plans:						
Amortization of defined benefit pension items:						
Prior service cost	0.2	(1) (0.1)	0.1	0.2	(1) (0.1)	0.1
Actuarial losses	0.8	(1) (0.2)	0.6	1.6	(1) (0.5)	1.1
Total Defined Benefit Pension Plans, net	1.0	(0.3)	0.7	1.8	(0.6)	1.2
Other Comprehensive Income/(Expense)	\$ 2.8	\$ (0.3)	\$ 2.5	\$ 1.2	\$ (0.6)	\$ 0.6

These accumulated other comprehensive income components are included in net periodic pension cost. See (1) Pension and Profit Sharing Plans footnote within the Notes to Consolidated Financial Statements for additional details.

The following table presents the tax (expense)/benefit allocated to each component of other comprehensive income/(expense) for the nine months ended May 31, 2014 and 2013:

	Nine Months Ended May 31, 2014			Nine Months Ended May 31, 2013		
	Before Tax Amount	Tax (Expense) or Benefit	Net of Tax Amount	Before Tax Amount	Tax (Expense) or Benefit	Net of Tax Amount
Foreign Currency Translation Adjustments	\$ 2.8	\$ —	\$ 2.8	\$ 0.1	\$ —	\$ 0.1
Defined Benefit Pension Plans:						
Prior service cost from plan amendment	—	—	—	(5.5)	2.2	(3.3)
Amortization of defined benefit pension items:						
Prior service cost	0.6	(1) (0.2)	0.4	0.5	(1) (0.1)	0.4
Actuarial losses	2.3	(1) (0.8)	1.5	4.7	(1) (1.6)	3.1

Edgar Filing: ACUITY BRANDS INC - Form 10-Q

Total Defined Benefit Pension Plans, net	2.9	(1.0)	1.9	(0.3)	0.5	0.2
Other Comprehensive Income/(Expense)	\$5.7	\$(1.0)	\$4.7	\$(0.2)	\$ 0.5	\$0.3

These accumulated other comprehensive income components are included in net periodic pension cost. See (1) Pension and Profit Sharing Plans footnote within the Notes to Consolidated Financial Statements for additional details.

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

11. Debt

Lines of Credit

On January 31, 2012, the Company executed a \$250.0 revolving credit facility (the “Revolving Credit Facility”). The Revolving Credit Facility will mature and all amounts outstanding will be due and payable on January 31, 2017. The Revolving Credit Facility contains financial covenants, including a minimum interest coverage ratio (“Minimum Interest Coverage Ratio”) and a leverage ratio (“Maximum Leverage Ratio”) of total indebtedness to EBITDA (earnings before interest, taxes, depreciation and amortization expense), as such terms are defined in the Revolving Credit Facility agreement. These ratios are computed at the end of each fiscal quarter for the most recent 12-month period. The Revolving Credit Facility allows for a Maximum Leverage Ratio of 3.50 and a Minimum Interest Coverage Ratio of 2.50, subject to certain conditions defined in the financing agreement. The Company was in compliance with all financial covenants under the Revolving Credit Facility as of May 31, 2014. At May 31, 2014, the Company had additional borrowing capacity under the Revolving Credit Facility of \$243.8 under the most restrictive covenant in effect at the time, which represents the full amount of the Revolving Credit Facility less outstanding letters of credit of \$6.2 issued under the Revolving Credit Facility. As of May 31, 2014, the Company had outstanding letters of credit totaling \$10.4, primarily for securing collateral requirements under the casualty insurance programs for Acuity Brands and providing credit support for the Company’s industrial revenue bond, including \$6.2 issued under the Revolving Credit Facility.

Generally, amounts outstanding under the Revolving Credit Facility bear interest at a “Eurocurrency Rate.” Eurocurrency Rate advances can be denominated in a variety of currencies, including U.S. Dollars, and amounts outstanding bear interest at a periodic fixed rate equal to the London Inter Bank Offered Rate (“LIBOR”) for the applicable currency plus a margin as determined by Acuity Brands' leverage ratio (“Applicable Margin”). The Applicable Margin is based on the Company’s leverage ratio, as defined in the Revolving Credit Facility, with such margin ranging from 1.075% to 1.65%.

The Company is required to pay certain fees in connection with the Revolving Credit Facility, including administrative service fees and an annual facility fee. The annual facility fee is payable quarterly in arrears and is determined by the Company’s leverage ratio as defined in the Revolving Credit Facility. This facility fee ranges from 0.175% to 0.35% of the aggregate \$250.0 commitment of the lenders under the Revolving Credit Facility.

Notes

At May 31, 2014, the Company had \$350.0 of publicly-traded, senior unsecured notes outstanding at a 6% interest rate that are scheduled to mature in December 2019 (the “Notes”) and \$4.0 of tax-exempt industrial revenue bonds that are scheduled to mature in 2021. Further discussion of the Company’s debt is included within the Debt and Lines of Credit footnote of the Notes to Consolidated Financial Statements within the Company’s Form 10-K.

Interest Expense

Interest expense, net, is comprised primarily of interest expense on long-term debt, obligations in connection with non-qualified retirement benefits, and Revolving Credit Facility borrowings partially offset by interest income on cash and cash equivalents.

The following table summarizes the components of interest expense, net:

	Three Months Ended		Nine Months Ended	
	May 31, 2014	May 31, 2013	May 31, 2014	May 31, 2013
Interest expense	\$8.2	\$8.0	\$24.4	\$23.9
Interest income	(0.1) (0.2) (0.3) (0.6
Interest expense, net	\$8.1	\$7.8	\$24.1	\$23.3

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

12. Commitments and Contingencies

In the normal course of business, the Company is subject to the effects of certain contractual stipulations, events, transactions, and laws and regulations that may, at times, require the recognition of liabilities, such as those related to self-insurance reserves and claims, legal and contractual issues, environmental laws and regulations, guarantees, and indemnities. The Company establishes reserves when the associated costs related to uncertainties or guarantees become probable and can be reasonably estimated. For the period ended May 31, 2014, no material changes have occurred in the Company's reserves for self-insurance, litigation, environmental matters, or guarantees and indemnities, or relevant events and circumstances, from those disclosed in the Commitments and Contingencies footnote of the Notes to the Consolidated Financial Statements within the Company's Form 10-K.

Product Warranty and Related Issues

The Company records an allowance for the estimated amount of future warranty claims when the related revenue is recognized, primarily based on historical experience of identified warranty claims. However, there can be no assurance that future warranty costs will not exceed historical experience. Estimated recall costs are recognized upon such time that the Company becomes aware of product defects and other related issues. If actual future warranty costs exceed historical amounts or unforeseen recall costs occur, additional allowances may be required, which could have a material adverse impact on the Company's results of operations and cash flows in future periods.

The Company and the U.S. Consumer Product Safety Commission announced a recall of certain incandescent emergency light fixtures on May 28, 2014. During the first nine months of fiscal 2014, the Company accrued a liability of \$4.5 for the estimated costs associated with this matter. Due to the inherent uncertainty at this stage in estimating costs, including any applicable claims or other liabilities associated with the fixture failures or the Company's handling of this issue, it is possible that there could be additional costs associated with the ultimate resolution of the matter. The Company does not expect the ultimate resolution of this matter to have a material, adverse effect on the financial condition, results of operations, or cash flows of the Company in future periods. Reserves for product warranty and related issues are included in Other accrued liabilities on the Consolidated Balance Sheets. The changes in the reserves for product warranty and related issues during the nine months ended May 31, 2014 are summarized as follows:

Balance at August 31, 2013	\$5.9	
Adjustments to the reserve	6.1	
Payments made during the period	(1.6)
Balance at May 31, 2014	\$10.4	
Litigation		

As reported in prior periods, on March 25, 2013, a freight payment and audit service provider, Trendset, Inc. ("Trendset"), provided notice to its customers that all freight payment services would immediately cease as a result of fraud at Trendset. Management believes that the Company incurred a loss primarily related to funds disbursed by the Company to Trendset that were not subsequently remitted to freight carriers that provided services on behalf of the Company and additional costs related to recovery efforts. Based on then available information, management estimated that the Company's loss was approximately \$8.1 which was previously included in Selling, Distribution, and Administrative Expenses in the Consolidated Statements of Comprehensive Income during fiscal 2013.

During fiscal 2014, the Company received \$5.8 in recovery payments related to this loss, consisting primarily of payments under an insurance policy maintained by the Company. These recoveries are included as an offset to expense in Selling, Distribution and Administrative Expenses in the Consolidated Statements of Comprehensive Income and cover a portion of, but not the entirety of, the Company's loss related to this matter. The Company is evaluating other potential actions to recover the remainder of its loss through multiple sources including, but not limited to, claims against Trendset and claims against certain parties affiliated with Trendset. Numerous other

Trendset customers are also pursuing claims against Trendset for their losses, and several with significant losses filed an involuntary petition commencing a bankruptcy proceeding against Trendset under Chapter 11 of the United States Bankruptcy Code (the "Bankruptcy Code"). Based on available information, management cannot estimate the likelihood, amount or timing of any further potential recovery. Any future recovery would be recorded when realized. The Company may incur additional costs in future periods as a result of these recovery activities. It is the opinion of management that any such future costs, though not currently estimable, will not have a material adverse effect on the financial condition or results

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

of operations of Acuity Brands. Additionally, the Company believes that the Trustee in the Trendset bankruptcy action may attempt, through preference or other actions under the Bankruptcy Code, to recover from the Company or its freight carriers amounts paid by Trendset to the Company's freight carriers during the period prior to Trendset's bankruptcy proceeding. The Company believes that such actions to recover funds from the Company or its freight carriers would be inappropriate and would ultimately be unsuccessful. The Company believes no such loss is probable. The Company further believes that, even if successful, such actions would be unlikely to have a material adverse effect on the Company.

13. Share-Based Payments

The Company accounts for share-based payments through the measurement and recognition of compensation expense for share-based payment awards made to employees and directors of the Company, including stock options and restricted shares (all part of the Company's equity incentive plan), and share units representing certain deferrals into the Company's director deferred compensation plan or the Company's supplemental deferred savings plan. Each of these award programs is more fully discussed within the Company's Form 10-K. The Company recorded \$4.5 and \$4.2 of share-based expense for the three months ended May 31, 2014 and 2013, respectively, and \$13.2 and \$12.8 of share-based expense for the nine months ended May 31, 2014 and 2013, respectively. Benefits of tax deductions in excess of recognized share-based compensation cost are reported as a financing cash flow, rather than as an operating cash flow, and were \$10.5 and \$6.6 for the nine months ended May 31, 2014 and 2013, respectively. New shares issued upon exercise of stock options were 6,933 and 28,510 for the three months ended May 31, 2014 and 2013, respectively, and 198,618 and 336,529 for the nine months ended May 31, 2014 and 2013, respectively. Further details regarding the Company's share-based payments are included within the Share-Based Payments footnote of the Notes to Consolidated Financial Statements within the Company's Form 10-K.

14. Pension and Profit Sharing Plans

The Company has several pension plans, both qualified and non-qualified, covering certain hourly and salaried employees. Benefits paid under these plans are based generally on employees' years of service and/or compensation during the final years of employment. Plan assets are invested primarily in equity and fixed income securities. Net periodic pension cost for the Company's defined benefit pension plans during the three and nine months ended May 31, 2014 and 2013 included the following components before tax:

	Three Months Ended		Nine Months Ended	
	May 31, 2014	May 31, 2013	May 31, 2014	May 31, 2013
Service cost	\$0.6	\$0.9	\$1.9	\$2.6
Interest cost	2.1	2.0	6.6	6.0
Expected return on plan assets	(2.5) (2.2) (7.5) (6.5
Amortization of prior service cost	0.2	0.2	0.6	0.5
Recognized actuarial loss	0.8	1.6	2.3	4.7
Net periodic pension cost	\$1.2	\$2.5	\$3.9	\$7.3

On October 23, 2012, the Board of Directors of the Company, following a competitive assessment of executive retirement benefits and with an objective to ensure such company benefits were sufficient to retain and attract executive talent, approved certain amendments to the Acuity Brands, Inc. 2002 Supplemental Executive Retirement Plan ("2002 SERP"). The amendments to the 2002 SERP increased participant benefits requiring the recognition of an additional pre-tax pension liability of \$5.5 in fiscal 2013, which is included in the Consolidated Balance Sheets.

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

15. Special Charge

Fiscal 2013 Actions

During fiscal 2013, the Company continued efforts to streamline the organization through the planned closure of certain production facilities as well as the realignment of responsibilities primarily within various selling, distribution, and administrative departments. The Company expects that these actions to streamline its business activities, in addition to those taken in previous fiscal years, will allow it to reduce costs and enhance customer service capabilities, while permitting continued investment in future growth initiatives, such as new products, expanded market presence, and technology and innovation.

During fiscal 2013, the Company recorded a pre-tax special charge of \$7.8 consisting of severance and employee-related costs of \$7.6 and lease termination costs of \$0.2, which were included in Special Charge in the Consolidated Statements of Comprehensive Income. During fiscal 2014, the Company recognized a reversal of pre-tax special charges of \$0.2 due primarily to lower-than-anticipated costs related to severance and employee-related expenses of \$0.6 partially offset by production transfer costs of \$0.4.

As of May 31, 2014, remaining severance reserves were \$0.9 and are included in Accrued Compensation on the Consolidated Balance Sheets. The changes in the reserves related to this program during the nine months ended May 31, 2014 are summarized as follows:

Balance at August 31, 2013	\$5.1	
Special charge	(0.6)
Payments made during the period	(3.6)
Balance at May 31, 2014	\$0.9	

16. Supplemental Guarantor Condensed Consolidating Financial Statements

In December 2009, ABL, the wholly-owned and principal operating subsidiary of the Company, refinanced the then current outstanding debt through the issuance of the Notes. See Debt and Lines of Credit footnote of the Notes to Consolidated Financial Statements within the Company's Form 10-K for further information.

In accordance with the registration rights agreement by and between ABL and the guarantors to the Notes and the initial purchasers of the Notes, ABL and the guarantors to the Notes filed a registration statement with the SEC for an offer to exchange the Notes for an issue of SEC-registered notes with identical terms. Due to the filing of the registration statement and offer to exchange, the Company determined the need for compliance with Rule 3-10 of SEC Regulation S-X ("Rule 3-10"). In lieu of providing separate audited financial statements for ABL and ABL IP Holding, the Company has included the accompanying Condensed Consolidating Financial Statements in accordance with Rule 3-10(d) of SEC Regulation S-X since the Notes are fully and unconditionally guaranteed by Acuity Brands and ABL IP Holding. The column marked "Parent" represents the financial condition, results of operations, and cash flows of Acuity Brands. The column marked "Subsidiary Issuer" represents the financial condition, results of operations, and cash flows of ABL. The column entitled "Subsidiary Guarantor" represents the financial condition, results of operations, and cash flows of ABL IP Holding. Lastly, the column listed as "Non-Guarantors" includes the financial condition, results of operations, and cash flows of the non-guarantor direct and indirect subsidiaries of Acuity Brands, which consist primarily of foreign subsidiaries. Eliminations were necessary in order to arrive at consolidated amounts. In addition, the equity method of accounting was used to calculate investments in subsidiaries. Accordingly, this basis of presentation is not intended to present our financial condition, results of operations, or cash flows for any purpose other than to comply with the specific requirements for parent-subsidiary guarantor reporting.

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

CONDENSED CONSOLIDATING BALANCE SHEETS

May 31, 2014

	Parent	Subsidiary Issuer	Subsidiary Guarantor	Non- Guarantors	Eliminations	Consolidated
ASSETS						
Current Assets:						
Cash and cash equivalents	\$435.2	\$2.3	\$—	\$29.8	\$—	\$467.3
Accounts receivable, net	—	305.5	—	47.0	—	352.5
Inventories	—	199.1	—	14.7	—	213.8
Other current assets	7.0	21.4	—	8.0	—	36.4
Total Current Assets	442.2	528.3	—	99.5	—	1,070.0
Property, Plant, and Equipment, net	0.4	117.0	—	30.8	—	148.2
Goodwill	—	518.0	2.7	49.4	—	570.1
Intangible assets, net	—	88.0	122.5	24.8	—	235.3
Other long-term assets	2.7	17.8	—	5.7	—	26.2
Investments in and amounts due from subsidiaries	727.9	170.9	135.8	(53.7)	(980.9)	—
Total Assets	\$1,173.2	\$1,440.0	\$261.0	\$156.5	\$ (980.9)	\$2,049.8
LIABILITIES AND STOCKHOLDERS' EQUITY						
Current Liabilities:						
Accounts payable	\$0.7	\$240.5	\$—	\$15.4	\$—	\$256.6
Other accrued liabilities	16.6	105.5	—	30.0	—	152.1
Total Current Liabilities	17.3	346.0	—	45.4	—	408.7
Long-Term Debt	—	353.6	—	—	—	353.6
Deferred Income Taxes	(30.0)	85.9	—	0.5	—	56.4
Other Long-Term Liabilities	61.1	28.1	—	17.1	—	106.3
Total Stockholders' Equity	1,124.8	626.4	261.0	93.5	(980.9)	1,124.8
Total Liabilities and Stockholders' Equity	\$1,173.2	\$1,440.0	\$261.0	\$156.5	\$ (980.9)	\$2,049.8

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

CONDENSED CONSOLIDATING BALANCE SHEETS

August 31, 2013

	Parent	Subsidiary Issuer	Subsidiary Guarantor	Non- Guarantors	Eliminations	Consolidated
ASSETS						
Current Assets:						
Cash and cash equivalents	\$331.0	\$0.8	\$—	\$27.3	\$ —	\$ 359.1
Accounts receivable, net	—	270.8	—	47.5	—	318.3
Inventories	—	191.2	—	11.8	—	203.0
Other current assets	4.4	23.0	—	5.7	—	33.1
Total Current Assets	335.4	485.8	—	92.3	—	913.5
Property, Plant, and Equipment, net	0.4	118.1	—	29.4	—	147.9
Goodwill	—	517.0	2.7	48.5	—	568.2
Intangible assets, net	—	99.9	119.2	26.0	—	245.1
Other long-term assets	3.8	19.4	—	5.9	—	29.1
Investments in and amounts due from subsidiaries	701.5	170.7	118.2	(61.5)	(928.9)	—
Total Assets	\$1,041.1	\$1,410.9	\$240.1	\$ 140.6	\$ (928.9)	\$ 1,903.8
LIABILITIES AND STOCKHOLDERS' EQUITY						
Current Liabilities:						
Accounts payable	\$1.6	\$233.2	\$—	\$14.7	\$ —	\$ 249.5
Other accrued liabilities	17.0	95.0	—	24.7	—	136.7
Total Current Liabilities	18.6	328.2	—	39.4	—	386.2
Long-Term Debt	—	353.6	—	—	—	353.6
Deferred Income Taxes	(32.5)	85.8	—	0.6	—	53.9
Other Long-Term Liabilities	61.5	33.6	—	21.5	—	116.6
Total Stockholders' Equity	993.5	609.7	240.1	79.1	(928.9)	993.5
Total Liabilities and Stockholders' Equity	\$1,041.1	\$1,410.9	\$240.1	\$ 140.6	\$ (928.9)	\$ 1,903.8

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

CONDENSED CONSOLIDATING STATEMENTS OF COMPREHENSIVE INCOME

	Three Months Ended May 31, 2014					
	Parent	Subsidiary Issuer	Subsidiary Guarantor	Subsidiary Non-Guarantors	Eliminations	Consolidated
Net Sales:						
External sales	\$—	\$545.5	\$—	\$58.4	\$—	\$ 603.9
Intercompany sales	—	—	9.6	25.1	(34.7)	—
Total Sales	—	545.5	9.6	83.5	(34.7)	603.9
Cost of Products Sold	—	325.4	—	59.6	(24.5)	360.5
Gross Profit	—	220.1	9.6	23.9	(10.2)	243.4
Selling, Distribution, and Administrative Expenses	7.2	153.4	1.0	19.4	(10.2)	170.8
Intercompany charges	(0.8)	0.4	—	0.4	—	—
Special Charge	—	—	—	—	—	—
Operating Profit/(Loss)	(6.4)	66.3	8.6	4.1	—	72.6
Interest expense (income), net	2.5	5.7	—	(0.1)	—	8.1
Equity earnings in subsidiaries	(49.5)	(2.3)	—	—	51.8	—
Miscellaneous (income) expense, net	—	(0.8)	—	0.7	—	(0.1)
Income before Provision for Income Taxes	40.6	63.7	8.6	3.5	(51.8)	64.6
Provision/(Benefit) for Income Taxes	(3.2)	19.4	3.4	1.2	—	20.8
Net Income	\$43.8	\$44.3	\$ 5.2	\$ 2.3	\$ (51.8)	\$ 43.8
Other Comprehensive Income/(Expense) Items:						
Foreign Currency Translation Adjustments	1.8	1.8	—	—	(1.8)	1.8
Defined Benefit Pension Plans, net	0.7	1.0	—	0.7	(1.7)	0.7
Other Comprehensive Income/(Expense) Items, net of tax	2.5	2.8	—	0.7	(3.5)	2.5
Other Comprehensive Income/(Expense)	\$46.3	\$47.1	\$ 5.2	\$ 3.0	\$ (55.3)	\$ 46.3

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

CONDENSED CONSOLIDATING STATEMENTS OF COMPREHENSIVE INCOME

	Three Months Ended May 31, 2013					
	Parent	Subsidiary Issuer	Subsidiary Guarantor	Subsidiary Non-Guarantors	Eliminations	Consolidated
Net Sales:						
External sales	\$—	\$ 481.7	\$—	\$ 59.8	\$ —	\$ 541.5
Intercompany sales	—	—	8.1	22.5	(30.6)	—
Total Sales	—	481.7	8.1	82.3	(30.6)	541.5
Cost of Products Sold	—	280.1	—	62.8	(22.5)	320.4
Gross Profit	—	201.6	8.1	19.5	(8.1)	221.1
Selling, Distribution, and Administrative Expenses	6.7	147.1	0.7	17.5	(8.1)	163.9
Intercompany charges	(0.9)	0.6	—	0.3	—	—
Special Charge	—	5.5	—	1.7	—	7.2
Operating Profit/(Loss)	(5.8)	48.4	7.4	—	—	50.0
Interest expense (income), net	2.4	5.5	—	(0.1)	—	7.8
Equity earnings in subsidiaries	(37.1)	0.5	—	—	36.6	—
Miscellaneous (income) expense, net	—	(3.7)	—	0.7	—	(3.0)
Income before Provision for Income Taxes	28.9	46.1	7.4	(0.6)	(36.6)	45.2
Provision/(Benefit) for Income Taxes	(2.8)	13.2	3.0	0.1	—	13.5
Net Income	\$31.7	\$ 32.9	\$4.4	\$(0.7)	\$(36.6)	\$ 31.7
Other Comprehensive Income/(Expense) Items:						
Foreign Currency Translation Adjustments	(0.6)	(0.6)	—	—	0.6	(0.6)
Defined Benefit Pension Plans, net	1.2	0.7	—	0.3	(1.0)	1.2
Other Comprehensive Income/(Expense) Items, net of tax	0.6	0.1	—	0.3	(0.4)	0.6
Other Comprehensive Income/(Expense)	\$32.3	\$ 33.0	\$4.4	\$(0.4)	\$(37.0)	\$ 32.3

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

CONDENSED CONSOLIDATING STATEMENTS OF COMPREHENSIVE INCOME

	Nine Months Ended May 31, 2014					
	Parent	Subsidiary Issuer	Subsidiary Guarantor	Non- Guarantors	Eliminations	Consolidated
Net Sales:						
External sales	\$—	\$1,541.8	\$—	\$183.0	\$—	\$ 1,724.8
Intercompany sales	—	—	27.0	67.8	(94.8)	—
Total Sales	—	1,541.8	27.0	250.8	(94.8)	1,724.8
Cost of Products Sold	—	908.8	—	185.7	(65.4)	1,029.1
Gross Profit	—	633.0	27.0	65.1	(29.4)	695.7
Selling, Distribution, and Administrative Expenses	21.0	435.6	3.1	57.2	(29.4)	487.5
Intercompany charges	(2.4)	1.2	—	1.2	—	—
Special Charge	—	(0.2)	—	—	—	(0.2)
Operating Profit/(Loss)	(18.6)	196.4	23.9	6.7	—	208.4
Interest expense (income), net	7.5	16.7	—	(0.1)	—	24.1
Equity earnings in subsidiaries	(137.8)	(5.3)	—	—	143.1	—
Miscellaneous (income) expense, net	—	(0.7)	—	0.2	1.1	0.6
Income before Provision for Income Taxes	111.7	185.7	23.9	6.6	(144.2)	183.7
Provision/(Benefit) for Income Taxes	(9.3)	61.1	9.4	1.5	—	62.7
Net Income	\$121.0	\$124.6	\$14.5	\$5.1	\$(144.2)	\$ 121.0
Other Comprehensive Income/(Expense) Items:						
Foreign Currency Translation Adjustments	2.8	2.8	—	—	(2.8)	2.8
Defined Benefit Pension Plans, net	1.9	1.6	—	1.1	(2.7)	1.9
Other Comprehensive Income/(Expense) Items, net of tax	4.7	4.4	—	1.1	(5.5)	4.7
Other Comprehensive Income/(Expense)	\$125.7	\$129.0	\$14.5	\$6.2	\$(149.7)	\$ 125.7

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

CONDENSED CONSOLIDATING STATEMENTS OF COMPREHENSIVE INCOME

	Nine Months Ended May 31, 2013					
	Parent	Subsidiary Issuer	Subsidiary Guarantor	Non- Guarantors	Eliminations	Consolidated
Net Sales:						
External sales	\$—	\$1,333.5	\$—	\$175.8	\$—	\$ 1,509.3
Intercompany sales	—	—	22.9	65.5	(88.4)	—
Total Sales	—	1,333.5	22.9	241.3	(88.4)	1,509.3
Cost of Products Sold	—	791.6	—	182.9	(65.5)	909.0
Gross Profit	—	541.9	22.9	58.4	(22.9)	600.3
Selling, Distribution, and Administrative Expenses	20.9	399.3	2.2	49.3	(22.9)	448.8
Intercompany charges	(2.6)	1.7	—	0.9	—	—
Special Charge	—	6.2	—	2.0	—	8.2
Operating Profit/(Loss)	(18.3)	134.7	20.7	6.2	—	143.3
Interest expense (income), net	7.0	16.6	—	(0.3)	—	23.3
Equity earnings in subsidiaries	(98.4)	(5.0)	—	0.1	103.3	—
Miscellaneous (income) expense, net	—	(3.3)	—	0.5	—	(2.8)
Income before Provision for Income Taxes	73.1	126.4	20.7	5.9	(103.3)	122.8
Provision/(Benefit) for Income Taxes	(9.4)	39.4	8.3	2.0	—	40.3
Net Income	\$82.5	\$87.0	\$12.4	\$3.9	\$(103.3)	\$ 82.5
Other Comprehensive Income/(Expense) Items:						
Foreign Currency Translation Adjustments	0.1	0.1	—	—	(0.1)	0.1
Defined Benefit Pension Plans, net	0.2	2.1	—	1.0	(3.1)	0.2
Other Comprehensive Income/(Expense) Items, net of tax	0.3	2.2	—	1.0	(3.2)	0.3
Other Comprehensive Income/(Expense)	\$82.8	\$89.2	\$12.4	\$4.9	\$(106.5)	\$ 82.8

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

	Nine Months Ended May 31, 2014					Eliminations	Consolidated
	Parent	Subsidiary Issuer	Subsidiary Guarantor	Non-Guarantors			
Net Cash Provided by Operating Activities	\$ 102.3	\$ 25.3	\$ —	\$ 1.2	\$ —	\$ 128.8	
Cash Provided by (Used for) Investing Activities:							
Purchases of property, plant, and equipment	—	(20.2)	—	(4.6)	—	(24.8)	
Proceeds from sale of property, plant, and equipment	—	0.9	—	—	—	0.9	
Investments in subsidiaries	—	(4.5)	—	4.5	—	—	
Net Cash Used for Investing Activities	—	(23.8)	—	(0.1)	—	(23.9)	
Cash Provided by (Used for) Financing Activities:							
Proceeds from stock option exercises and other	8.3	—	—	—	—	8.3	
Excess tax benefits from share-based payments	10.5	—	—	—	—	10.5	
Dividends paid	(16.9)	—	—	—	—	(16.9)	
Net Cash Provided by Financing Activities	1.9	—	—	—	—	1.9	
Effect of Exchange Rate Changes on Cash	—	—	—	1.4	—	1.4	
Net Change in Cash and Cash Equivalents	104.2	1.5	—	2.5	—	108.2	
Cash and Cash Equivalents at Beginning of Period	331.0	0.8	—	27.3	—	359.1	
Cash and Cash Equivalents at End of Period	\$ 435.2	\$ 2.3	\$ —	\$ 29.8	\$ —	\$ 467.3	

Table of Contents

ACUITY BRANDS, INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

CONDENSED CONSOLIDATING STATEMENTS OF CASH FLOWS

	Nine Months Ended May 31, 2013					
	Parent	Subsidiary Issuer	Subsidiary Guarantor	Non-Guarantors	Eliminations	Consolidated
Net Cash Provided by Operating Activities	\$29.0	\$ 38.3	\$—	\$0.5	\$ —	\$ 67.8
Cash Provided by (Used for) Investing Activities:						
Purchases of property, plant, and equipment	(0.4)	(28.7)	—	(2.3)	—	(31.4)
Proceeds from sale of property, plant, and equipment	—	7.4	—	—	—	7.4
Investments in subsidiaries	—	(13.1)	—	—	13.1	—
Acquisitions of business and intangible assets	—	(3.8)	—	(21.7)	—	(25.5)
Net Cash (Used for) Provided by Investing Activities	(0.4)	(38.2)	—	(24.0)	13.1	(49.5)
Cash Provided by (Used for) Financing Activities:						
Proceeds from stock option exercises and other	10.0	—	—	—	—	10.0
Excess tax benefits from share-based payments	6.6	—	—	—	—	6.6
Intercompany capital	—	—	—	13.1	(13.1)	—
Dividends paid	(16.8)	—	—	—	—	(16.8)
Net Cash (Used for) Provided by Financing Activities	(0.2)	—	—	13.1	(13.1)	(0.2)
Effect of Exchange Rate Changes on Cash	—	(0.1)	—	(0.6)	—	(0.7)
Net Change in Cash and Cash Equivalents	28.4	—	—	(11.0)	—	17.4
Cash and Cash Equivalents at Beginning of Period	246.6	—	—	37.9	—	284.5
Cash and Cash Equivalents at End of Period	\$275.0	\$—	\$—	\$26.9	\$ —	\$ 301.9

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

(\$ in millions, except per-share data and as indicated)

The following discussion should be read in conjunction with the Consolidated Financial Statements and related notes included within this report. References made to years are for fiscal year periods.

The purpose of this discussion and analysis is to enhance the understanding and evaluation of the results of operations, financial position, cash flows, indebtedness, and other key financial information of Acuity Brands, Inc. ("Acuity Brands"), and its subsidiaries as of May 31, 2014 and for the three and nine months ended May 31, 2014 and 2013. For a more complete understanding of this discussion, please read the Notes to Consolidated Financial Statements included in this report. Also, please refer to the Company's 2013 Annual Report on Form 10-K for the fiscal year ended August 31, 2013, filed with the Securities and Exchange Commission (the "SEC") on October 29, 2013 ("Form 10-K").

Overview

Company

Acuity Brands, Inc. ("Acuity Brands") is the parent company of Acuity Brands Lighting, Inc. ("ABL") and other subsidiaries (Acuity Brands, ABL, and such other subsidiaries are collectively referred to herein as the "Company").

The Company, with its principal office in Atlanta, Georgia, employs approximately 6,800 people worldwide.

The Company designs, produces, and distributes a broad array of lighting solutions, components, and services for commercial, institutional, industrial, infrastructure, and residential applications for various markets throughout North America and select international markets. The Company's lighting solutions include devices such as luminaires, lighting controls, prismatic skylights, light-emitting diode ("LED") lamps and drivers, and integrated lighting systems for indoor and outdoor applications utilizing a combination of light sources, including daylight, and other devices controlled by software that monitors and manages light levels while optimizing energy consumption (collectively referred to herein as "lighting solutions"). The Company is one of the world's leading producers and distributors of lighting solutions, with a broad, highly configurable product offering, consisting of a diversified portfolio of lighting, controls, components, and daylighting brands. The Company integrates conventional and advanced solid-state lighting fixtures with digital controls and daylighting products to create greater energy efficiencies and higher quality of light for a broad and diverse customer base. As of May 31, 2014, the Company operates 16 manufacturing facilities and seven distribution facilities along with two warehouses to serve its extensive customer base.

Please refer to the Description of Business and Basis of Presentation footnote of the Notes to Consolidated Financial Statements for more information.

Liquidity and Capital Resources

The Company's principal sources of liquidity are operating cash flows generated primarily from its business operations, cash on hand, and various sources of borrowings. The ability of the Company to generate sufficient cash flow from operations or to access certain capital markets, including banks, is necessary to fund its operations and capital expenditures, pay dividends, meet its obligations as they become due, and maintain compliance with covenants contained in its financing agreements.

Based on its cash on hand, availability under existing financing arrangements and current projections of cash flow from operations, the Company believes that it will be able to meet its liquidity needs over the next 12 months. Short-term needs are expected to include funding operations as currently planned, making anticipated capital investments, paying quarterly stockholder dividends as currently anticipated, paying principal and interest on borrowings as currently scheduled, making required contributions to its employee benefit plans, funding potential acquisitions, and potentially repurchasing shares of its outstanding common stock as authorized by the Board of Directors (the "Board"). Two million shares of the Company's common stock are currently authorized and available for repurchase under an existing repurchase program. The Company expects to repurchase these shares on an opportunistic basis. The Company currently expects to invest approximately \$45.0 during fiscal 2014 of which \$24.8 had been invested as of May 31, 2014, primarily for equipment, tooling, and new and enhanced information technology capabilities. Additionally, management believes that the Company's cash flows from operations and sources of funding, including, but not limited to, borrowing capacity, will sufficiently support the long-term liquidity needs of the Company.

Cash Flow

The Company uses available cash and cash flow from operations, as well as proceeds from the exercise of stock options, to fund operations and capital expenditures, repurchase common stock of the Company, fund acquisitions, and pay dividends.

The Company's cash position at May 31, 2014 was \$467.3, an increase of \$108.2 from August 31, 2013. Cash flow generated from operations, cash generated from stock issued under employee and director compensation plans, and proceeds from the sale

Table of Contents

of assets during the period were used during the first nine months of fiscal 2014 primarily to make capital expenditures of \$24.8 and pay dividends to stockholders of \$16.9.

The Company generated \$128.8 of cash flow from operating activities during the nine months ended May 31, 2014 compared with \$67.8 in the prior-year period, an increase of \$61.0, due primarily to higher net income and lower variable incentive compensation payments partially offset by an increase in cash used for working capital. The increase in cash used for working capital during the first nine months of fiscal 2014 compared with the first nine months of fiscal 2013 was primarily related to higher accounts receivable and inventory levels in fiscal 2014. Management believes that investing in assets and programs that will over time increase the overall return on its invested capital is a key factor in driving stockholder value. The Company invested \$24.8 and \$31.4 in the first nine months of fiscal 2014 and 2013, respectively, primarily related to investments in new tooling, machinery, and information technology. As noted above, the Company expects to invest approximately \$45.0 primarily for equipment, tooling, and enhanced information technology capabilities during fiscal 2014.

On March 13, 2013, the Company acquired for cash, including potential additional cash payments that may be paid in future periods under earn-out provisions, all of the ownership interests in eldoLAB Holding B.V. ("eldoLED"), a leading provider of high-performance drivers for LED lighting systems based in Eindhoven, the Netherlands. Potential cash payments related to the earn-out provisions are payable beginning in fiscal 2014 and ending in fiscal 2017 subject to achievement of the earn-out provisions. The operating results of eldoLED have been included in the Company's consolidated financial statements since the date of acquisition and are not material to the Company's financial condition, results of operations, or cash flows.

On December 20, 2012, the Company acquired for cash all of the ownership interests in Adura Technologies ("Adura"), a leading developer of radio frequency (RF) mesh networking technology that allows individual light fixtures to communicate in a wireless mesh network with switches, sensors, and system management software. The operating results of Adura have been included in the Company's consolidated financial statements since the date of acquisition and are not material to the Company's financial condition, results of operations, or cash flows.

Capitalization

The current capital structure of the Company is comprised principally of senior unsecured notes and equity of its stockholders. As of May 31, 2014, total debt outstanding of \$353.6 remained substantially unchanged from August 31, 2013 and consisted primarily of fixed-rate obligations.

On January 31, 2012, the Company executed a \$250.0 revolving credit facility (the "Revolving Credit Facility"). The Revolving Credit Facility will mature and any and all amounts outstanding will be due and payable on January 31, 2017.

The Company was in compliance with all financial covenants under the Revolving Credit Facility as of May 31, 2014. At May 31, 2014, the Company had additional borrowing capacity under the Revolving Credit Facility of \$243.8 under the most restrictive covenant in effect at the time, which represents the full amount of the Revolving Credit Facility less outstanding letters of credit of \$6.2 issued under the Revolving Credit Facility. As of May 31, 2014, the Company had outstanding letters of credit totaling \$10.4, primarily for securing collateral requirements under the casualty insurance programs for Acuity Brands and providing credit support for the Company's industrial revenue bond, including \$6.2 issued under the Revolving Credit Facility. See the Debt footnote of the Notes to Consolidated Financial Statements.

During the first nine months of fiscal 2014, the Company's consolidated stockholders' equity increased \$131.3 to \$1,124.8 at May 31, 2014 from \$993.5 at August 31, 2013. The increase was due primarily to net income earned in the period, as well as amortization of stock-based compensation, stock issuances resulting primarily from the exercise of stock options, and amortization of pension plan prior service costs and actuarial losses partially offset by dividend payments. The Company's debt to total capitalization ratio (calculated by dividing total debt by the sum of total debt and total stockholders' equity) was 23.9% and 26.2% at May 31, 2014 and August 31, 2013, respectively. The ratio of debt, net of cash, to total capitalization, net of cash, was (11.2)% at May 31, 2014 and (0.6)% at August 31, 2013.

Dividends

Acuity Brands paid dividends on its common stock of \$16.9 (\$0.39 per share) during the nine months ended May 31, 2014 compared with \$16.8 (\$0.39 per share) during the nine months ended May 31, 2013. All decisions regarding the

declaration and payment of dividends by Acuity Brands are at the discretion of the Board and are evaluated regularly in light of the Company's financial condition, earnings, growth prospects, funding requirements, applicable law, and any other factors the Board deems relevant.

Table of Contents

Results of Operations

Third Quarter of Fiscal 2014 Compared with Third Quarter of Fiscal 2013

The following table sets forth information comparing the components of net income for the three months ended May 31, 2014 and 2013:

	Three Months Ended		Increase (Decrease)	Percent Change	
	May 31, 2014	May 31, 2013			
Net Sales	\$603.9	\$541.5	\$62.4	11.5	%
Cost of Products Sold	360.5	320.4	40.1	12.5	%
Gross Profit	243.4	221.1	22.3	10.1	%
Percent of net sales	40.3	% 40.8	% (50)	bps
Selling, Distribution, and Administrative Expenses	170.8	163.9	6.9	4.2	%
Special Charge	—	7.2	(7.2)	(100.0) %
Operating Profit	72.6	50.0	22.6	45.2	%
Percent of net sales	12.0	% 9.2	% 280		bps
Other Expense (Income)					
Interest Expense, net	8.1	7.8	0.3	3.8	%
Miscellaneous Income, net	(0.1) (3.0) 2.9	(96.7) %
Total Other Expense	8.0	4.8	3.2	66.7	%
Income before Provision for Income Taxes	64.6	45.2	19.4	42.9	%
Percent of net sales	10.7	% 8.3	% 240		bps
Provision for Taxes	20.8	13.5	7.3	54.1	%
Effective tax rate	32.2	% 29.9	%		
Net Income	\$43.8	\$31.7	\$12.1	38.2	%
Diluted Earnings per Share	\$1.01	\$0.73	\$0.28	38.4	%

Net sales were \$603.9 for the three months ended May 31, 2014 compared with \$541.5 reported for the three months ended May 31, 2013, an increase of \$62.4, or 11.5%. For the three months ended May 31, 2014, the Company reported net income of \$43.8, an increase of \$12.1, or 38.2%, compared with \$31.7 for the three months ended May 31, 2013. For the third quarter of fiscal 2014, diluted earnings per share increased to \$1.01 compared with \$0.73 reported in the year-ago period.

The table below reconciles certain U.S. GAAP financial measures to the corresponding non-U.S. GAAP measures referred to in the discussion of the Company's results of operations, which exclude incremental costs and recoveries associated with a fraud at a freight service provider, special charges associated primarily with continued efforts to streamline the organization, and other costs associated with temporary manufacturing inefficiencies. Although special charges related to other efforts to improve overall Company efficiency have been recognized in prior periods and could recur in future periods, management typically excludes the impact of special charges during internal reviews of performance and uses these non-U.S. GAAP measures for baseline comparative operational analysis, decision making, and other activities. These non-U.S. GAAP financial measures, including adjusted gross profit and margin, adjusted selling, distribution, and administrative expenses and percent of sales, adjusted operating profit and margin, adjusted net income, and adjusted diluted earnings per share are provided to enhance the user's overall understanding of the Company's current financial performance. Specifically, the Company believes these non-U.S. GAAP measures provide greater comparability and enhanced visibility into the results of operations, excluding the impact of special charges and certain other expenses. The non-U.S. GAAP financial measures should be considered in addition to, and not as a substitute for or superior to, results prepared in accordance with U.S. GAAP.

Table of Contents

	Three Months Ended		Increase (Decrease)	Percent Change	
	May 31, 2014	May 31, 2013			
Gross Profit	\$243.4	\$221.1			
Add-back: Manufacturing inefficiencies	—	0.8			
Adjusted Gross Profit	\$243.4	\$221.9	\$21.5	9.7	%
Percent of net sales	40.3	% 41.0	% (70)	bps
Selling, Distribution, and Administrative Expenses	\$170.8	\$163.9			
Less: Freight service provider fraud-related expense	—	(8.1)		
Add-back: Freight service provider fraud-related recovery	0.8	—			
Adjusted Selling, Distribution and Administrative Expenses	\$171.6	\$155.8	\$15.8	10.1	%
Percent of net sales	28.4	% 28.8	% (40)	bps
Operating Profit	\$72.6	\$50.0			
Add-back: Manufacturing inefficiencies	—	0.8			
Add-back: Freight service provider fraud-related expense	—	8.1			
Less: Freight service provider fraud-related recovery	(0.8)	—		
Add-back: Special charge	—	7.2			
Adjusted Operating Profit	\$71.8	\$66.1	\$5.7	8.6	%
Percent of net sales	11.9	% 12.2	% (30)	bps
Net Income	\$43.8	\$31.7			
Add-back: Manufacturing inefficiencies, net of tax	—	0.5			
Add-back: Freight service provider fraud-related expense, net of tax	—	5.0			
Less: Freight service provider fraud-related recovery, net of tax	(0.5)	—		
Add-back: Special charge, net of tax	—	4.7			
Adjusted Net Income	\$43.3	\$41.9	\$1.4	3.3	%
Diluted Earnings per Share	\$1.01	\$0.73			
Add-back: Manufacturing inefficiencies, net of tax	—	0.01			
Add-back: Freight service provider fraud-related expense, net of tax	—	0.12			
Less: Freight service provider fraud-related recovery, net of tax	(0.01)	—		
Add-back: Special charge, net of tax	—	0.11			
Adjusted Diluted Earnings per Share	\$1.00	\$0.97	\$0.03	3.1	%

Net Sales

Net sales for the three months ended May 31, 2014 increased 11.5% compared with the prior-year period due primarily to an approximate 13% increase in sales volume partially offset by unfavorable changes in product prices and the mix of products sold ("price/mix") of 1% and the unfavorable impact of foreign currency rate changes of 0.5%. Sales volume was higher across most product categories and key sales channels. In addition, the Company realized greater demand for LED-based luminaires in the current quarter as sales of these products nearly doubled compared to the year-ago period and represented more than 33% of total net sales. Because of the changing dynamics of the Company's product portfolio, including the increase of integrated lighting solutions as well as the proliferation of new products due to the adoption of solid-state lighting, it is not possible to precisely quantify volume nor precisely differentiate the individual components of price/mix.

Gross Profit

Gross profit for the third quarter of fiscal 2014 increased \$22.3, or 10.1%, to \$243.4 compared with \$221.1 in the prior-year period. Gross profit margin decreased to 40.3% for the three months ended May 31, 2014 compared with 40.8% in the prior-year period. Gross profit margin was negatively impacted by approximately 70 basis points from a combination of \$2.1 due to increased product warranty and related costs primarily related to certain incandescent emergency light fixtures and \$2.1 due to net unfavorable changes in foreign currency rates. In addition, gross profit

margin was negatively impacted by unfavorable price/mix and certain inefficiencies associated with ramping up the Company's electronic component production capabilities. These higher costs were partially offset by the favorable impact of increased net sales volume.

Table of Contents

Third quarter fiscal 2014 gross profit of \$243.4 increased \$21.5, or 9.7%, compared to adjusted gross profit (excluding the impact of temporary manufacturing inefficiencies directly attributable to the Cochran facility closure) for the year-ago period of \$221.9. Gross profit margin decreased 70 basis points to 40.3% for the three months ended May 31, 2014 compared with adjusted gross profit margin of 41.0% in the prior-year period, which excludes the impact of the temporary manufacturing inefficiencies.

Operating Profit

Selling, Distribution, and Administrative (“SD&A”) expenses for the three months ended May 31, 2014 were \$170.8 compared with \$163.9 in the prior-year period, an increase of \$6.9, or 4.2%. The increase in SD&A expenses was due primarily to higher costs to support the greater sales volume, including freight and commissions, and higher employee-related costs, including variable incentive compensation costs. SD&A expenses for the third quarter of fiscal 2014 were 28.3% of net sales compared with 30.3% for the prior-year period.

Adjusted SD&A expenses (excluding the impact of recoveries and costs associated with the fraud at a freight service provider) for the three months ended May 31, 2014 were \$171.6 (28.4% of net sales) compared with \$155.8 (28.8% of net sales) in the prior-year period. Further details regarding the fraud at a freight service provider and the related costs and recoveries are included in the Commitment and Contingencies footnote of the Notes to Consolidated Financial Statements.

Operating profit for the third quarter of fiscal 2014 was \$72.6 compared with \$50.0 for the prior-year period, an increase of \$22.6, or 45.2%. The increase in operating profit was due primarily to the favorable impact of higher net sales. In addition, the special charges of \$7.2 recorded in the third quarter of fiscal 2013 did not recur in fiscal 2014. These improvements were partially offset by higher costs to support greater sales volume, higher employee-related costs, increased product warranty and related costs, net unfavorable changes in foreign currency rates, and unfavorable price/mix.

Adjusted operating profit (excluding the impact of recoveries associated with the fraud at a freight service provider) increased by \$5.7, or 8.6%, to \$71.8 for the third quarter of fiscal 2014 compared with \$66.1 (excluding the impact of incremental costs associated with the fraud at a freight service provider, special charges, and temporary manufacturing inefficiencies directly attributable to the Cochran facility closure) for the third quarter of fiscal 2013. Adjusted operating profit margin (excluding the impact of recoveries associated with the fraud at a freight service provider) decreased 30 basis points to 11.9% for the third quarter of fiscal 2014 compared with adjusted operating profit margin (excluding the impact of incremental costs associated with the fraud at a freight service provider, special charges, and temporary manufacturing inefficiencies directly attributable to the Cochran facility closure) of 12.2% in the year-ago period.

Other Expense (Income)

Other expense (income) consists principally of net interest expense and net miscellaneous income, which is comprised primarily of gains and losses associated with foreign currency-related transactions. Interest expense, net, increased slightly to \$8.1 for the three months ended May 31, 2014 compared with \$7.8 for the three months ended May 31, 2013. Higher interest expense was due primarily to increased interest expense related to obligations associated with non-qualified retirement plans and lower interest income. The Company reported net miscellaneous income of \$0.1 and \$3.0 in the third quarter of fiscal 2014 and 2013, respectively.

Provision for Income Taxes and Net Income

The Company’s effective income tax rate was 32.2% and 29.9% for the three months ended May 31, 2014 and 2013, respectively. In both periods, the effective tax rate was favorably impacted by a reduction of certain income tax reserves. The Company estimates that the effective tax rate for fiscal 2014 will be approximately 35.5% before any discrete items and if the rates in its taxing jurisdictions remain generally consistent throughout the year.

Net income for the third quarter of fiscal 2014 increased \$12.1 to \$43.8 from \$31.7 reported for the prior-year period. The increase in net income resulted primarily from higher operating profit partially offset by higher other expense and a higher provision for income taxes. Diluted earnings per share for the three months ended May 31, 2014 increased \$0.28 to \$1.01 compared with diluted earnings per share of \$0.73 for the prior-year period.

Adjusted net income (excluding the impact of recoveries associated with the fraud at a freight service provider) for the third quarter of fiscal 2014 was \$43.3 compared with \$41.9 of adjusted net income (excluding the impact of

incremental costs associated with the fraud at a freight service provider, special charges, and temporary manufacturing inefficiencies directly attributable to the Cochran facility closure) in the prior-year period, which represented an increase of \$1.4, or 3.3%. Adjusted diluted earnings per share (excluding the impact of recoveries associated with the fraud at a freight service provider) for the three months ended May 31, 2014 increased \$0.03, or 3.1%, to \$1.00 compared with adjusted diluted earnings per share (excluding the impact of incremental costs associated with the fraud at a freight service provider, special charges, and temporary manufacturing inefficiencies directly attributable to the Cochran facility closure) of \$0.97 for the prior-year period.

Table of Contents

First Nine Months of Fiscal 2014 Compared with First Nine Months of Fiscal 2013

The following table sets forth information comparing the components of net income for the nine months ended May 31, 2014 and 2013:

	Nine Months Ended		Increase (Decrease)	Percent Change	
	May 31, 2014	May 31, 2013			
Net Sales	\$1,724.8	\$1,509.3	\$215.5	14.3	%
Cost of Products Sold	1,029.1	909.0	120.1	13.2	%
Gross Profit	695.7	600.3	95.4	15.9	%
Percent of net sales	40.3	% 39.8	% 50	bps	
Selling, Distribution, and Administrative Expenses	487.5	448.8	38.7	8.6	%
Special Charge	(0.2) 8.2	(8.4) (102.4)%
Operating Profit	208.4	143.3	65.1	45.4	%
Percent of net sales	12.1	% 9.5	% 260	bps	
Other Expense (Income)					
Interest Expense, net	24.1	23.3	0.8	3.4	%
Miscellaneous Expense (Income), net	0.6	(2.8) 3.4	(121.4)%
Total Other Expense	24.7	20.5	4.2	20.5	%
Income before Provision for Income Taxes	183.7	122.8	60.9	49.6	%
Percent of net sales	10.7	% 8.1	% 260	bps	
Provision for Taxes	62.7	40.3	22.4	55.6	%
Effective tax rate	34.1	% 32.8	%		
Net Income	\$121.0	\$82.5	\$38.5	46.7	%
Diluted Earnings per Share	\$2.79	\$1.91	\$0.88	46.1	%

Net sales were \$1,724.8 for the nine months ended May 31, 2014 compared with \$1,509.3 reported for the nine months ended May 31, 2013, an increase of \$215.5, or 14.3%. For the nine months ended May 31, 2014, the Company reported net income of \$121.0, an increase of \$38.5, or 46.7%, compared with \$82.5 for the nine months ended May 31, 2013. For the first nine months of fiscal 2014, diluted earnings per share increased to \$2.79 compared with \$1.91 reported in the year-ago period.

Table of Contents

The table below reconciles certain U.S. GAAP financial measures to the corresponding non-U.S. GAAP measures referred to in the discussion of the Company's results of operations, which exclude incremental costs and recoveries related to a fraud at a freight service provider, special charges associated primarily with continued efforts to streamline the organization, and other costs associated with temporary manufacturing inefficiencies.

	Nine Months Ended		Increase (Decrease)	Percent Change	
	May 31, 2014	May 31, 2013			
Gross Profit	\$695.7	\$600.3			
Add-back: Manufacturing inefficiencies	—	8.4			
Adjusted Gross Profit	\$695.7	\$608.7	\$ 87.0	14.3	%
Percent of net sales	40.3	% 40.3	% —		bps
Selling, Distribution, and Administrative Expenses	\$487.5	\$448.8			
Less: Freight service provider fraud-related expense	—	(8.1)			
Add-back: Freight service provider fraud-related recovery	5.8	—			
Adjusted Selling, Distribution and Administrative Expenses	\$493.3	\$440.7	\$ 52.6	11.9	%
Percent of net sales	28.6	% 29.2	% (60)	bps
Operating Profit	\$208.4	\$143.3			
Add-back: Manufacturing inefficiencies	—	8.4			
Add-back: Freight service provider fraud-related expense	—	8.1			
Less: Freight service provider fraud-related recovery	(5.8)	—			
Add-back: Special charge	(0.2)	8.2			
Adjusted Operating Profit	\$202.4	\$168.0	\$ 34.4	20.5	%
Percent of net sales	11.7	% 11.1	% 60		bps
Net Income	\$121.0	\$82.5			
Add-back: Manufacturing inefficiencies, net of tax	—	5.2			
Add-back: Freight service provider fraud-related expense, net of tax	—	5.0			
Less: Freight service provider fraud-related recovery, net of tax	(3.6)	—			
Add-back: Special charge, net of tax	(0.1)	5.3			
Adjusted Net Income	\$117.3	\$98.0	\$ 19.3	19.7	%
Diluted Earnings per Share	\$2.79	\$1.91			
Add-back: Manufacturing inefficiencies, net of tax	—	0.12			
Add-back: Freight service provider fraud-related expense, net of tax	—	0.12			
Less: Freight service provider fraud-related recovery, net of tax	(0.08)	—			
Add-back: Special charge, net of tax	—	0.12			
Adjusted Diluted Earnings per Share	\$2.71	\$2.27	\$ 0.44	19.4	%

Net Sales

Net sales for the nine months ended May 31, 2014 increased 14.3% compared with the prior-year period due primarily to an increase in sales volume, which was partially offset by the impact of an unfavorable change of approximately 1% in price/mix. The impact on net sales from acquisitions and changes in foreign currency rates was not material. Sales volume was higher across most product categories and key sales channels. In addition, the Company realized greater demand for LED-based luminaires during the first nine months of fiscal 2014 as sales of these products more than doubled compared to the year-ago period and represented more than 30% of total net sales. The Company estimates the unfavorable price/mix during the first nine months of fiscal 2014 was influenced by a reduction in the sales price of certain LED luminaires reflecting the continued decline in the cost of purchased LED components.

Table of Contents**Gross Profit**

Gross profit for the first nine months of fiscal 2014 increased \$95.4, or 15.9%, to \$695.7 compared with \$600.3 in the prior-year period. Gross profit margin increased to 40.3% for the nine months ended May 31, 2014 compared with 39.8% in the prior-year period. The increase in gross profit margin was due largely to the favorable impact of increased net sales volume, lower material and component costs, and improved manufacturing productivity due, in part, to the elimination of \$8.4 of temporary manufacturing inefficiencies incurred during the nine months ended May 31, 2013 directly attributable to the closure of the Company's Cochran facility. These improvements were partially offset by unfavorable price/mix, increased product warranty and related costs, and net unfavorable changes in foreign currency rates.

Gross profit for the first nine months of fiscal 2014 of \$695.7 increased \$87.0, or 14.3%, compared to adjusted gross profit (excluding the impact of temporary manufacturing inefficiencies directly attributable to the Cochran facility closure) for the year-ago period of \$608.7. Adjusted gross profit margin (excluding the impact of the temporary manufacturing inefficiencies in the prior year) was 40.3% for both nine-month periods ended May 31, 2014 and 2013.

Operating Profit

SD&A expenses for the nine months ended May 31, 2014 were \$487.5 compared with \$448.8 in the prior-year period, an increase of \$38.7, or 8.6%. The increase in SD&A expenses was due primarily to higher costs to support the greater sales volume, including freight and commissions, higher employee-related costs, including variable incentive compensation costs, and greater spending on activities to enhance sales, service, and customer support capabilities.

These expenses were partially offset by recoveries of \$5.8 associated with the fraud at a freight service provider. Further details regarding the fraud at a freight service provider and the related costs and recoveries are included in the Commitment and Contingencies footnote of the Notes to Consolidated Financial Statements. SD&A expenses for the first nine months of fiscal 2014 were 28.3% of net sales compared with 29.7% for the prior-year period. Adjusted SD&A expenses (excluding the impact of the incremental costs and recoveries associated with the fraud at a freight service provider) for the first nine months of fiscal 2014 were \$493.3, or 28.6% of net sales, which was 60 basis points lower than the prior year period.

The Company recognized a reversal of pre-tax special charges of \$0.2 during the first nine months of fiscal 2014, due to lower-than-anticipated costs related to previously-initiated streamlining efforts of \$0.6 partially offset by production transfer costs of \$0.4. During the first nine months of fiscal 2013, the Company recorded a net pre-tax special charge of \$8.2 related primarily to streamlining activities initiated during the third quarter of fiscal 2013 associated with a reduction in various selling, distribution, and administrative positions and the closure of certain small production facilities as well as production transfer costs associated with the closure of the Cochran facility. Further details regarding the Company's special charges are included in the Special Charge footnote of the Notes to Consolidated Financial Statements.

Operating profit for the first nine months of fiscal 2014 was \$208.4 compared with \$143.3 for the prior-year period, an increase of \$65.1, or 45.4%. The increase in operating profit for the first nine months of fiscal 2014 compared with the first nine months of fiscal 2013 was due primarily to the favorable impact of higher net sales, lower material and component costs, improved manufacturing productivity, lower special charges, and the recoveries associated with the fraud at a freight service provider. These improvements were partially offset by higher costs to support greater sales volume, higher employee-related costs, increased product warranty and related costs, net unfavorable changes in foreign currency rates, and unfavorable price/mix.

Adjusted operating profit (excluding the impact of recoveries associated with the fraud at a freight service provider and special charges) increased by \$34.4, or 20.5%, to \$202.4 for the first nine months of fiscal 2014 compared with \$168.0 (excluding the impact of incremental costs associated with the fraud at a freight service provider, special charges, and temporary manufacturing inefficiencies directly attributable to the Cochran facility closure) for the first nine months of fiscal 2013. Adjusted operating profit margin for the first nine months of fiscal 2014 (excluding the impact of recoveries associated with the fraud at a freight service provider and special charges) increased 60 basis points to 11.7% compared with adjusted operating profit margin (excluding the impact of incremental costs associated with the fraud at a freight service provider, special charges, and temporary manufacturing inefficiencies directly attributable to the Cochran facility closure) of 11.1% in the year-ago period.

Other Expense (Income)

Other expense (income) consists principally of net interest expense and net miscellaneous expense (income), which is comprised primarily of gains and losses associated with foreign currency-related transactions. Interest expense, net, increased to \$24.1 for the nine months ended May 31, 2014 compared with \$23.3 for the nine months ended May 31, 2013. Higher interest expense was due primarily to increased interest expense related to obligations associated with non-qualified retirement plans and lower interest income. The Company reported net miscellaneous expense of \$0.6 in the first nine months of fiscal 2014 compared to net miscellaneous income of \$2.8 in the prior-year period.

Table of Contents

Provision for Income Taxes and Net Income

The Company's effective income tax rate was 34.1% and 32.8% for the nine months ended May 31, 2014 and 2013, respectively.

Net income for the first nine months of fiscal 2014 increased \$38.5 to \$121.0 from \$82.5 reported for the prior-year period. The increase in net income resulted primarily from higher operating profit partially offset by higher other expense and a higher provision for income taxes. Diluted earnings per share for the nine months ended May 31, 2014 increased \$0.88 to \$2.79 compared with diluted earnings per share of \$1.91 for the prior-year period.

Adjusted net income (excluding the impact of recoveries associated with the fraud at a freight service provider and special charges) for the first nine months of fiscal 2014 was \$117.3 compared with \$98.0 of adjusted net income (excluding the impact of incremental costs associated with the fraud at a freight service provider, special charges, and temporary manufacturing inefficiencies directly attributable to the Cochran facility closure) in the prior-year period, which represented an increase of \$19.3, or 19.7%. Adjusted diluted earnings per share (excluding the impact of recoveries associated with the fraud at a freight service provider) for the nine months ended May 31, 2014 increased \$0.44, or 19.4%, to \$2.71 compared with adjusted diluted earnings per share (excluding the impact of incremental costs associated with the fraud at a freight service provider, special charges, and temporary manufacturing inefficiencies directly attributable to the Cochran facility closure) of \$2.27 for the prior-year period.

Outlook

Management believes that the execution of the Company's strategy will provide opportunities for continued future profitable growth. The Company's strategy is to capitalize on market growth opportunities by continuing to expand and leverage its industry-leading product and solutions portfolio combined with its extensive market presence and financial strength. Management continues to position the Company to optimize short-term performance while investing in and deploying resources for long-term profitable growth opportunities.

The growth rate for the North American lighting market, which typically benefits from new construction as well as renovation and retrofit activity, is projected to be in the mid-to-upper single digit range for the remainder of calendar 2014 with continued gradual improvement over the next several years. While management still expects to see some volatility in demand among certain sales channels and geographies, management's expectation for the remainder of fiscal 2014 is that overall demand in the Company's end markets will continue to improve and be more consistent and broad-based. Management currently believes that the Company will benefit from continued renovation and tenant improvement projects, further expansion in underpenetrated geographies and channels, and growth from the introduction of new products and lighting solutions.

Additionally, the lighting industry continues to experience some volatility with respect to input costs. While some commodity costs have waned recently, others continue to rise. As the economy improves, management believes there is the potential for rising input costs. While management expects employee-related costs will continue to rise due to wage inflation and rising health care costs, management will continue to be vigilant in its pricing posture and productivity efforts to help offset rising costs. Further, the Company plans to accelerate its investment and production capabilities in electronic components for LED lighting solutions. Management expects inefficiencies resulting from this ramp up to continue to negatively impact gross profit margins over the next few quarters. Management remains optimistic about the opportunities for solid profitable growth for the fourth quarter of 2014 and the foreseeable future and expects that the Company will be able to outperform the markets it serves while delivering performance more consistent with management's long-term financial objectives.

From a longer term perspective, management expects that its addressable markets will experience solid growth over the next decade, particularly as energy and environmental concerns come to the forefront. Management remains positive about the future prospects of the Company and its ability to continue to outperform the markets it serves.

Critical Accounting Estimates

Management's Discussion and Analysis of Financial Condition and Results of Operations addresses the financial condition and results of operations as reflected in the Company's Consolidated Financial Statements, which have been

prepared in accordance with U.S. GAAP. As discussed in the Description of Business and Basis of Presentation footnote of the Notes to Consolidated Financial Statements, the preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expense during the reporting period. On an ongoing basis, management evaluates its estimates and judgments, including those related to revenue recognition; accounts receivable; inventory valuation; depreciation, amortization and the recoverability of long-lived assets, including goodwill and intangible assets; share-based compensation expense; medical, product warranty, and other reserves; income taxes; retirement benefits;

Table of Contents

litigation; and environmental matters. Management bases its estimates and judgments on its substantial historical experience and other relevant factors, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ from those estimates. Management discusses the development of accounting estimates with the Company's Audit Committee. There have been no material changes in the Company's critical accounting estimates during the current period. For a detailed discussion of significant accounting policies that may involve a higher degree of judgment, please refer to the Company's Form 10-K.

Cautionary Statement Regarding Forward-Looking Information

This filing contains forward-looking statements within the meaning of the federal securities laws. Statements made herein that may be considered forward-looking include statements incorporating terms such as "expects", "believes", "intends", "anticipates" and similar terms that relate to future events, performance, or results of the Company. In addition, the Company, or the executive officers on the Company's behalf, may from time to time make forward-looking statements in reports and other documents the Company files with the SEC or in connection with oral statements made to the press, current and potential investors, or others. Forward-looking statements include, without limitation: (a) the Company's projections regarding financial performance, liquidity, capital structure, and capital expenditures; (b) expectations about the impact of volatility and uncertainty in general economic conditions; (c) external forecasts projecting industry growth rates; (d) expectations about the impact of volatility and uncertainty in component, commodity and input costs as well as employee-related and healthcare costs, and the Company's ability to manage those challenges; (e) the Company's ability to execute and realize benefits from capitalizing on growth opportunities, expanding in key markets, enhancing service to the customer, and investing in product innovation; (f) the Company's estimate of its fiscal 2014 annual tax rate; (g) the Company's estimate of losses related to the fraud at a freight service provider or future product warranty and other related claims; (i) the Company's future amortization expense; (j) the Company's ability to achieve its long-term financial goals and measures; (k) the Company's future investment in production capabilities for electronic components for LED lighting solutions; and (l) the Company's expectations regarding future economic growth and its ability to outperform the markets it serves. You are cautioned not to place undue reliance on any forward-looking statements, which speak only as of the date of this quarterly report. Except as required by law, the Company undertakes no obligation to publicly update or release any revisions to these forward-looking statements to reflect any events or circumstances after the date of this quarterly report or to reflect the occurrence of unanticipated events. The Company's forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from the historical experience of the Company and management's present expectations or projections. These risks and uncertainties include, but are not limited to, customer and supplier relationships and prices; competition; ability to realize anticipated benefits from initiatives taken and timing of benefits; market demand; litigation and other contingent liabilities; market conditions; and economic, political, governmental, and technological factors affecting the Company. Also, additional risks that could cause the Company's actual results to differ materially from those expressed in the Company's forward-looking statements are discussed in Part I, "Item 1a. Risk Factors" of the Company's Form 10-K, and are specifically incorporated herein by reference.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

General. The Company is exposed to market risks that may impact its Consolidated Balance Sheets, Consolidated Statements of Comprehensive Income, and Consolidated Statements of Cash Flows due primarily to fluctuations in interest rates, foreign exchange rates, and commodity prices. There have been no material changes to the Company's exposure from market risks from those disclosed in Part II, Item 7a of the Company's Form 10-K.

Item 4. Controls and Procedures

Disclosure controls and procedures are controls and other procedures that are designed to reasonably ensure that information required to be disclosed in the reports filed or submitted by the Company under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), is recorded, processed, summarized, and reported within the time periods specified in the SEC rules and forms. Disclosure controls and procedures include, without limitation, controls

and procedures designed to reasonably ensure that information required to be disclosed by the Company in the reports filed under the Exchange Act is accumulated and communicated to management, including the principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

As required by SEC rules, the Company has evaluated the effectiveness of the design and operation of its disclosure controls and procedures as of May 31, 2014. This evaluation was carried out under the supervision and with the participation of management, including the principal executive officer and principal financial officer. Based on this evaluation, these officers have concluded that the design and operation of the Company's disclosure controls and procedures are effective at a reasonable assurance level

Table of Contents

as of May 31, 2014. However, because all disclosure procedures must rely to a significant degree on actions or decisions made by employees throughout the organization, such as reporting of material events, the Company and its reporting officers believe that they cannot provide absolute assurance that all control issues and instances of fraud or errors and omissions, if any, within the Company will be detected. Limitations within any control system, including the Company's control system, include faulty judgments in decision-making or simple errors or mistakes. In addition, controls can be circumvented by an individual, by collusion between two or more people, or by management override of the control. Because of these limitations, misstatements due to error or fraud may occur and may not be detected. There have been no changes in the Company's internal control over financial reporting that occurred during the Company's most recent completed fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Table of Contents

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

Acuity Brands is subject to various legal claims arising in the normal course of business, including, but not limited to, patent infringement, product liability claims, and employment matters. Acuity Brands is self-insured up to specified limits for certain types of claims, including product liability, and is fully self-insured for certain other types of claims, including environmental, product recall, and patent infringement. Based on information currently available, it is the opinion of management that the ultimate resolution of pending and threatened legal proceedings will not have a material adverse effect on the financial condition, results of operations, or cash flows of Acuity Brands. However, in the event of unexpected future developments, it is possible that the ultimate resolution of any such matters, if unfavorable, could have a material adverse effect on the financial condition, results of operations, or cash flows of Acuity Brands in future periods. Acuity Brands establishes reserves for legal claims when the costs associated with the claims become probable and can be reasonably estimated. The actual costs of resolving legal claims may be substantially higher than the amounts reserved for such claims. However, the Company cannot make a meaningful estimate of actual costs to be incurred that could possibly be higher or lower than the amounts reserved.

As reported in prior periods, on March 25, 2013, a freight payment and audit service provider, Trendset, Inc. ("Trendset"), provided notice to its customers that all freight payment services would immediately cease as a result of fraud at Trendset. Management believes that the Company incurred a loss primarily related to funds disbursed by the Company to Trendset that were not subsequently remitted to freight carriers that provided services on behalf of the Company and additional costs related to recovery efforts. Based on available information, management estimated that the Company's loss was approximately \$8.1 which was previously included in Selling, Distribution, and Administrative Expenses in the Consolidated Statements of Comprehensive Income during fiscal 2013.

During fiscal 2014, the Company received \$5.8 in recovery payments related to this loss, consisting primarily of payments under an insurance policy maintained by the Company. These recoveries are included as an offset to expense in Selling, Distribution and Administrative Expenses in the Consolidated Statements of Comprehensive Income and cover a portion of, but not the entirety of, the Company's loss related to this matter. The Company is evaluating other potential actions to recover the remainder of its loss through multiple sources including, but not limited to, claims against Trendset and claims against certain parties affiliated with Trendset. Numerous other Trendset customers are also pursuing claims against Trendset for their losses, and several with significant losses filed an involuntary petition commencing a bankruptcy proceeding against Trendset under Chapter 11 of the United States Bankruptcy Code (the "Bankruptcy Code"). Based on available information, management cannot estimate the likelihood, amount or timing of any further potential recovery. Any future recovery would be recorded when realized. The Company may incur additional costs in future periods as a result of these recovery activities. It is the opinion of management that any such future costs, though not currently estimable, will not have a material adverse effect on the financial condition or results of operations of Acuity Brands. Additionally, the Company believes that the Trustee in the Trendset bankruptcy action may attempt, through preference or other actions under the Bankruptcy Code, to recover from the Company or its freight carriers amounts paid by Trendset to the Company's freight carriers during the period prior to Trendset's bankruptcy proceeding. The Company believes that such actions to recover funds from the Company or its freight carriers would be inappropriate and would ultimately be unsuccessful. The Company believes that no such loss is probable. The Company further believes that, even if successful, such actions would be unlikely to have a material adverse effect on the Company.

Information regarding reportable legal proceedings is contained in Part I, "Item 3. Legal Proceedings" in the Company's Form 10-K. Information set forth in this report's Commitments and Contingencies footnote of the Notes to Consolidated Financial Statements describes any legal proceedings that became reportable during the quarter ended May 31, 2014, and updates any descriptions of previously reported legal proceedings in which there have been material developments during such quarter. The discussion of legal proceedings included within the Commitments and Contingencies footnote of the Notes to Consolidated Financial Statements is incorporated into this Item 1 by

reference.

Item 1a. Risk Factors

There have been no material changes in the Company's risk factors from those disclosed in Part I, "Item 1a. Risk Factors" of the Company's Form 10-K.

36

Table of Contents

Item 5. Other Information

Declaration of Dividend

On June 27, 2014, the Board of Directors of the Company declared a quarterly dividend of \$0.13 per share. The dividend is payable on August 1, 2014 to stockholders of record on July 18, 2014.

Item 6. Exhibits

Exhibits are listed on the Index to Exhibits.

37

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

ACUITY BRANDS, INC.

Date: July 1, 2014

By: /S/ VERNON J. NAGEL
VERNON J. NAGEL
CHAIRMAN, PRESIDENT, AND CHIEF EXECUTIVE
OFFICER

Date: July 1, 2014

By: /S/ RICHARD K. REECE
RICHARD K. REECE
EXECUTIVE VICE PRESIDENT AND
CHIEF FINANCIAL OFFICER (Principal Financial and
Accounting Officer)

Table of Contents

INDEX TO EXHIBITS

EXHIBIT 3	(a)	Restated Certificate of Incorporation of Acuity Brands, Inc. (formerly Acuity Brands Holdings, Inc.), dated as of September 26, 2007.	Reference is made to Exhibit 3.1 of registrant's Form 8-K as filed with the Commission on September 26, 2007, which is incorporated herein by reference.
	(b)	Certificate of Amendment of Acuity Brands, Inc. (formerly Acuity Brands Holdings, Inc.), dated as of September 26, 2007.	Reference is made to Exhibit 3.2 of registrant's Form 8-K as filed with the Commission on September 26, 2007, which is incorporated herein by reference.
	(c)	Amended and Restated Bylaws of Acuity Brands, Inc., dated as of September 30, 2011.	Reference is made to Exhibit 3.1 of registrant's Form 8-K as filed with the Commission on October 5, 2011, which is incorporated herein by reference.
EXHIBIT 31	(a)	Certification of the Chief Executive Officer of the Company pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.	Filed with the Commission as part of this Form 10-Q.
	(b)	Certification of the Chief Financial Officer of the Company pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.	Filed with the Commission as part of this Form 10-Q.
EXHIBIT 32	(a)	Certification of the Chief Executive Officer of the Company pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.	Filed with the Commission as part of this Form 10-Q.
	(b)	Certification of the Chief Financial Officer of the Company pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.	Filed with the Commission as part of this Form 10-Q.
EXHIBIT 101		The following financial information from the Company's Quarterly Report on Form 10-Q for the quarter ended November 30, 2013, filed on January 9, 2014, formatted in XBRL (Extensible Business Reporting Language): (i) the Consolidated Balance Sheets, (ii) the Consolidated Statements of Income, (iii) the Consolidated Statements of Cash Flows, and (iv) the Notes to Consolidated Financial Statements.	Filed with the Commission as part of this Form 10-Q.