

BRITISH ENERGY GROUP PLC  
Form 6-K  
January 26, 2005

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# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 6-K

REPORT OF FOREIGN ISSUER

PURSUANT TO RULE 13a-16 OR 15d-16 OF THE  
SECURITIES EXCHANGE ACT OF 1934

FOR JANUARY 26, 2005

# BRITISH ENERGY GROUP PLC

*(Exact name of Registrant as specified in its Charter)*

**Systems House**

**Alba Campus**

**Livingston**

**EH54 7EG**

**Scotland**

*(Address of Registrant's principal executive offices)*

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F  Form 40-F

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Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes  No

If  is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82-

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**SPECIAL NOTE TO FILING DESK**

This report is filed by British Energy Group plc ( **BEG** ) pursuant to Rule 12g-3(f) under the U.S. Securities Exchange Act of 1934, as amended (the **Exchange Act** ). In connection with the financial restructuring (the **Restructuring** ) of British Energy plc ( **BE PLC** ), requisite majorities of shareholders of BE PLC voted on December 22, 2004 to approve the Members Scheme of Arrangement (the **Members Scheme** ). The **Members Scheme** and the **Restructuring** became effective on January 14, 2005, pursuant to which all of the outstanding ordinary shares and A shares of BE PLC (Commission File No. 0001100790) were exchanged for ordinary shares ( **New Shares** ) and warrants to subscribe for New Shares ( **Warrants** ) of BEG. The New Shares are deemed, pursuant to Rule 12g-3(a) under the Exchange Act, to be registered pursuant to Section 12(g) of the Exchange Act.

**1. Summary of the Restructuring involving BE PLC, BEG and British Energy Holdings plc ( **BE Holdings** ).**

The Restructuring involved the bondholders of BE PLC ( **Bondholders** ), the Eggborough Banks, Enron Capital & Trade Europe Finance LLC ( **ECTEF** ), Teesside Power Limited ( **TPL** ), Total Gas & Power Limited ( **Total** ) (Total, TPL and ECTEF collectively, the **Significant Creditors** ) and The Royal Bank of Scotland plc ( **RBS** ) compromising their claims against BE PLC and its subsidiaries in exchange for, among other things, the issue to those creditors of new bonds ( **New Bonds** ) of BE Holdings, a wholly-owned subsidiary of BEG, and New Shares of BEG. The **Bondholders** and **RBS** which has assigned its right relating to its claims to Deutsche Bank AG London Branch ( **Deutsche** ) compromised their claims against BE PLC and its subsidiaries through a court-approved scheme of arrangement under section 425 of the Companies Act 1985 (the **Creditors Scheme** ), which was approved by the requisite majorities of **Bondholders** and **RBS** on December 22, 2004. The **Creditors Scheme** became effective on January 14, 2005. The existing claims of the **Significant Creditors** (which had each been assigned to Deutsche) and part of the existing claims of the Eggborough Banks in each case, against BE PLC, were extinguished pursuant to the various arrangements under the creditor restructuring agreement, dated as of September 30, 2003, and related documents.

Pursuant to the **Members Scheme** which was approved by the requisite majorities of shareholders of BE PLC on December 22, 2004, BE PLC cancelled all of its outstanding ordinary shares and A shares, and became a wholly-owned subsidiary of BE Holdings by means of a court-approved scheme of arrangement under section 425 of the Companies Act 1985. The **Members Scheme** became effective on January 14, 2005. Holders of ordinary shares and A shares of BE PLC who elected to do so received 1 New Share and 2.1 Warrants in BEG for every 50 ordinary or A shares, as the case may be, held in BE PLC.

On January 17, 2005, the New Shares and Warrants in BEG and New Bonds in BE Holdings were admitted to the Official List of the UKLA and to trading on the London Stock Exchange.

Immediately following the effective date of the Restructuring, the allocation of New Shares in BEG to creditors and former shareholders of BE PLC was as follows:

Name of Shareholder in BEG (including creditors and their respective allocations as at October 1, 2003) <sup>(1)</sup>	New Shares of BEG	
	No. of New Shares (in m, approx.)	% of issued share capital <sup>(3)</sup>
Bondholders	286.1	51.0
RBS <sup>(2)</sup>	26.2	4.7
TPL	78.8	14.0
Total	42.1	7.5
ECTEF	37.2	6.6
Eggborough Banks	76.6	13.7
BE PLC Shareholders	14.0	2.5
<b>Total</b>	<b>561.0</b>	<b>100.0</b>

Notes:

- (1) TPL, Total and ECTEF have since assigned certain of their respective interests under the creditor restructuring agreement and their respective claims against BE PLC and its subsidiaries to Deutsche which is, consequently, a Significant Creditor. We are aware that a proportion of these interests may have been sub-participated to third parties.
- (2) RBS has since assigned certain of its respective interests under the creditor restructuring agreement to Deutsche.
- (3) Percentage of issued share capital immediately following the effectiveness of the Restructuring, excluding the impact of the NLF cash sweep payment, the warrants and employee options all of which are described in more detail in the Prospectus referred to below.

Source: British Energy

For a detailed description of the Restructuring and the business of BEG, see the Prospectus attached hereto as Exhibit 99.2.

## 2. Summary Financial and Operating Results

For the year ended March 31, 2004, BE PLC's group turnover (excluding turnover from discontinued operations) was £1,516m, resulting in an operating profit of £57m (before exceptional operating credits of £283m). Operating profit from continuing activities (after exceptional operating credits) was £340m. Output from BE PLC's eight nuclear power stations for the year ended March 31, 2004 was, in aggregate, 65.0 TWh, up from the prior year's output of 63.8 TWh. Output from the Eggborough power station was 7.6 TWh for the year ended March 31, 2004 compared with 5.7 TWh for the prior year. For further information regarding the financial results for the year ended March 31, 2004, see Prospectus attached as exhibit 99.2, Part III: Operating and financial review and prospects and Part IV: Financial information.



Exhibit Index

<u>Exhibit No.</u>	<u>Description</u>
99.1	<u>Memorandum and Articles of Association of British Energy Group plc</u>
99.2	<u>Listing Particulars and Prospectus of British Energy Group plc, dated as of November 29, 2004</u>
99.3	<u>Annual report of British Energy plc on Form 20-F as filed with the SEC on September 30, 2004</u>

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereto duly authorized.

January 26, 2005

BRITISH ENERGY GROUP PLC

/s/ Robert Armour

Name: Robert Armour

Title: General Counsel and Company Secretary

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THE COMPANIES ACTS 1985 AND 1989

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COMPANY LIMITED BY SHARES

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MEMORANDUM OF ASSOCIATION

of

BRITISH ENERGY GROUP PLC

1. The Company's name is British Energy Group plc .
2. The Company is to be a public company.
3. The Company's registered office is to be situated in Scotland.
4. The Company's objects are:
  - (A) To carry on the business of a holding company, to co-ordinate the policy, management and administration of any companies, corporations or undertakings in which the Company is a member or participant or otherwise interested whether directly or indirectly, or which are controlled directly or indirectly by or associated with the Company in any manner, or all or any part of the businesses or operations of any such companies, corporations or undertakings, to guarantee, assist financially, subsidise or otherwise support any such companies, corporations or undertakings, and, for any such companies, corporations or undertakings, to provide administrative, executive, managerial, secretarial, accountancy, treasury, personnel, corporate communications or any other services of a similar nature or staff, office accommodation or social or welfare services facilities, to act as secretaries, directors, registrars, managers and agents thereof and to do anything which will or may promote the efficiency and profitability of the businesses carried on by any such companies, corporations or undertakings.
  - (B) To acquire (whether by original subscription, tender, purchase, exchange or otherwise) the whole or any part of the stock, shares, debentures, debenture stocks, bonds and other securities issued or guaranteed by any company, corporation or undertaking constituted or carrying on businesses in any part of the world or by any government, sovereign ruler, commissioners, public body or authority and to hold the same as investments, and to sell, exchange, carry and dispose of the same.



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- (C) To carry on all or any of the businesses of procurers, generators, suppliers, distributors, transformers, converters, transmitters, producers, manufacturers, processors, developers, storers, carriers, importers and exporters of, and dealers in, electricity, derived from whatever source including without limitation heat, solar, wind, hydro, wave, tidal, geothermal, biological and nuclear energy, or any other forms of energy, and any products derived from or connected with any of these activities, and in any manner whatsoever in the United Kingdom or elsewhere and for all purposes, and acquirers or suppliers of electricity or other sources or forms of energy from, and providers of bulk or other supplies thereof to, any person for own use, supply, distribution, transformation,

conversion, transmission, processing, development, storing, carrying, importing and exporting, dealing or otherwise in the United Kingdom or elsewhere.

- (D) To plan, locate, design, establish, build, construct, equip, operate, make, use, administer, manage and maintain, improve, enlarge, alter, repair, refurbish, replace and remove, shut down, decommission, make safe, dispose of in a safe manner, and carry out works in respect of, any generating station (including, without limitation to the generality of the foregoing, any nuclear power station or station powered by renewable sources of energy), sub-station, transformer station, pumping station, building, plant, equipment, electric main works and any facilities ancillary to the operation or use of any such station.
- (E) To construct, lay, place, operate, use, inspect, maintain, improve, enlarge, alter, protect, repair, replace and remove, and to carry on works in respect of, electric wires (including those overhead and underground), cables, lines, plant and equipment and facilities ancillary to the operation or use of a transmission network or distribution network, and to acquire, operate and maintain the consents, authorisations, wayleaves, easements and other rights capable or possibly capable of facilitating the aforesaid.
- (F) To acquire (whether by purchase, lease, concession, grant, hire or otherwise), establish, develop, exploit, operate and maintain land, airspace, foreshore, claims, wells, mines, licences, consents or authorisations, concessions, drilling and mining rights, exploration and production rights, and rights and interests of all descriptions in or relating to the same, which may seem to the Company capable or possibly capable of facilitating the procurement, generation, supply, distribution, transformation, conversion, transmission, production, manufacture, processing, development, storing, carrying, import and export of, or dealing in, electricity and any products derived from or connected with any of those activities, or of affording a supply of natural or other gas, petroleum or other hydro-carbons, coal and other minerals or uranium and other nuclear fuels, heat, solar, tidal, hydro, wind, wave, geothermal, biological and all other forms of energy, or of chemicals.
- (G) To install in any premises or place and to operate, use, inspect, maintain, repair, replace and remove heaters or other devices for assessing the quantity and/or quality of supplies of electricity, gas and other substances and forms of energy and for other purposes connected with such supplies.
- (H) To do anything that an electricity generator, electricity distributor, electricity supplier or electricity transmitter is empowered, permitted, authorised or required to do under or by virtue of, or under or by virtue of any licence granted under, any enactment and to apply for, hold and exploit any other licence or authorisation which may be granted to the Company pursuant to any statute or statutory instrument and to do any and all things which the Company is empowered, permitted, authorised or required to do thereunder.
- (I) To plan, locate, design, establish, build, construct, equip, operate, make, use, administer, manage and maintain, improve, enlarge, alter, repair, refurbish, replace and remove, shut down, decommission, make safe, dispose of in a safe manner, and carry out works in respect of, all assets employed on any electricity generation or transmission system and on any distribution or supply system, all facilities, including production, treatment, processing, conversion, loading and storing facilities (including nuclear processing plants, enrichment facilities and waste-storage facilities and underground and offshore storage facilities), refineries, buildings (including those which are part of combined heat and power schemes), offices, factories, works, warehouses, plants, platforms, derricks, transmission towers or pylons, rigs, wind structures, dams and

associated structures, testing sites, offshore wave structures, installations (including without limitation solar power and geothermal installations), depots, distribution stations and sub-stations, pumping stations, compressor stations, laboratories, research stations, wharves, jetties, terminals, transport facilities, canals, roads, railways, tunnels, airports and structures of all kinds, whether for the purposes of the Company or for sale or hire to, or in return for any consideration from, any person, and to purchase or otherwise acquire, lease, charter and take or let on hire any of the same, and contribute to, or assist in, or carry out any part of, any operation in respect of the same.

- (J) To carry on all or any of the businesses of suppliers, distributors, designers, developers, manufacturers, installers, fitters, repairers, maintainers, importers and exporters of and dealers in, electrical plant and machinery and all kinds of goods, equipment, fittings, machinery, materials and installations connected with the generation, transformation, transmission, supply, and use of electricity for domestic, industrial, commercial or other purposes, or for the conservation of electricity or other forms of energy.
  
- (K) To carry on all or any of the businesses of inspectors, maintainers, repairers, reconditioners, services, coaters, designers, developers, manufacturers, constructors, installers, layers, fitters, hirers, letters on hire, suppliers, distributors, importers and exporters of, and dealers in, generating station, sub-station and transformer station plant and equipment (including without limitation nuclear plant and equipment), transmission lines and cables, distribution lines and cables, pipes and pipe lines, equipment ancillary to the operation and use of generating stations, transmission and distribution lines and cables, pipes, pipe lines and any other conducting media, pylons, platforms, tunnels, overhead wires and electricity poles, dams and associated structures, wind stations (including wind farms), solar power and geothermal structures, tidal and wave power structures, platforms, derricks, rigs, terminals, and facilities of all kinds, tools and machinery, technical, engineering and other equipment, plant, components, accessories and supplies of every description.
  
- (L) To carry on all or any of the businesses of procurers, suppliers, distributors, producers, developers, manufacturers, purchasers, refiners, distillers, processors, converters, storers, carriers, importers and exporters, explorers, miners and prospectors for, and dealers in petroleum and other hydrocarbons, natural and other gases, coal and other minerals, uranium and other nuclear fuel raw materials, and any other energy raw materials, chemicals, and products derived from or connected with any of them (including processing and re-processing, irradiating, and storing and disposing of nuclear fuel, whether radioactive or not).
  
- (M) To carry on all or any of the businesses of consultants, advisers and suppliers of management, personnel, and training, design, construction, technical, scientific, engineering, environmental, decommissioning and any other services, whether generally or in respect of one or more of the types of business or activity which the Company or its subsidiaries has power to carry on, and to provide training and educational courses, instruction and materials, of every description for employees of the Company or its subsidiaries and for other persons.
  
- (N) To carry on all or any of the businesses of, and provide services associated with, engineers (including, without limitation, electrical, gas, petroleum, environmental, drilling, construction, mechanical, heating, ventilation, civil, nuclear, chemical, telecommunications, computer and data information engineers), environmental biologists, physicists (including without limitation nuclear and health physicists),

chemists, physicians and specialists in medicine, mechanics, technicians, geologists, draftsmen, designers, surveyors, architects and builders.

- (O) To carry on business as inventors, researchers and developers and to conduct, promote and commission, research and/or development of all kinds, whether related to the generation, production, transmission, supply or distribution of electricity or any form of energy or otherwise or the decommissioning, shut down or disposal in a safe manner of any type of plant, machinery, buildings and equipment used in connection with the generation, production, transmission, supply or distribution of electricity or any other form of energy, and to exploit and turn to account the results of any such research or research and development carried out by or for the Company.
- (P) To carry on all or any of the businesses of running, operating, managing or co-operating in projects or works designed to restore, preserve, improve and protect the environment and/or conserve energy.
- (Q) Subject to such terms and conditions as the directors may think fit, to enter into, carry on and participate in financial transactions and operations of all kinds including, without limitation, swaps, options (including traded options), swap option contracts, forward exchange contracts, futures contracts, forward rate agreements, contracts for differences, caps, collars, floors and any other financial instruments (including hedging agreements of any kind) or any combination thereof or any option with respect to any such financial transaction or operation all or any of which may be on a fixed and floating basis and/or in respect of Sterling (and any other currency or basket of currencies including but not limited to European Currency Units (as the same may from time to time be designated or constituted)) or commodities of any kind and in the case of such financial transactions and operations they may be undertaken by the Company on a speculative basis or in connection with the management of financial risks relating to the Company or any other company, firm or person or otherwise on such terms as the directors may think fit and with or without security, and to undertake, carry on and execute all kinds of financial, commercial, trading, trust, agency and other operations.
- (R) To carry on any other trade or business which can in the opinion of the directors be advantageously carried on by the Company in connection with or ancillary to any of the businesses of the Company.
- (S) To buy, sell, manufacture, repair, alter, improve, manipulate, prepare for market, let on hire, and generally deal in all kinds of plant, machinery, apparatus, tools, utensils, materials, produce, substances, articles and things for the purpose of any of the businesses specified in this clause 4, or which may be required by persons having, or about to have, dealings with the Company.
- (T) To build, construct, maintain, alter, enlarge, pull down, remove and replace any buildings, shops, factories, offices, works, machinery and engines, and to work, manage and control these things.
- (U) To enter into contracts, agreements and arrangements with any person for the carrying out by that person on behalf of the Company of any object for which the Company is formed.
- (V) To acquire, undertake and carry on the whole or any part of the business, property and liabilities of any person carrying on any business which may in the opinion of the directors be capable of being conveniently carried on, or calculated directly or indirectly

to enhance the value of or make profitable any of the Company's property or rights, or any property suitable for the purposes of the Company.

- (W) To enter into any arrangement with a government or authority, whether national, international, supreme, municipal, local or otherwise, that may in the opinion of the directors be conducive to any object of the Company, and to obtain from that government or authority any right, privilege or concession which in the opinion of the directors is desirable, and to carry out, exercise and comply with that arrangement, right, privilege or concession.
- (X) To apply for, purchase and by other means acquire, protect, prolong and renew any patent, patent right, brevet d'invention, licence, secret process, invention, trade mark, service mark, copyright, registered design, protection, concession and right of the same or similar effect or nature, and to use, turn to account, manufacture under and grant licences and privileges in respect of those things, and to spend money in experimenting with, testing, researching, improving and seeking to improve any of those things.
- (Y) To acquire an interest in, amalgamate with and enter into partnership or any arrangement for the sharing of profits, union of interests, co-operation, joint venture, reciprocal concession or otherwise with any person, or with any employees of the Company. To lend money to, guarantee the contracts of, and otherwise assist that person or those employees, and to take and otherwise acquire an interest in that person's shares or other securities and to sell, hold, re-issue, with or without guarantee, and otherwise deal with those shares or other securities.
- (Z) To lend money to, subsidise and assist any person, to act as agents for the collection, receipt and payment of money and generally to act as agents and brokers for and perform services for any person, and to undertake and perform sub-contracts.
- (AA) To enter into any guarantee or contract of indemnity or suretyship, and to provide security, including, without limitation, the guarantee and provision of security for the performance of the obligations of or the payment of any money (including, without limitation, capital, principal, premiums, dividends, interest, commissions, charges, discount and any related costs or expenses whether on shares or other securities) by any person including, without limitation, any body corporate which is for the time being the Company's holding company, the Company's subsidiary undertaking, a subsidiary undertaking of the Company's holding company or any person which is for the time being a member or otherwise has an interest in the Company or is associated with the Company in any business or venture, with or without the Company receiving any consideration or advantage (whether direct or indirect), and whether by personal covenant or mortgage, charge or lien over all or part of the Company's undertaking, property, assets or uncalled capital (present and future) or by other means. For the purposes of this paragraph (AA) guarantee includes any obligation, however described, to pay, satisfy, provide funds for the payment or satisfaction of (including, without limitation, by advance of money, purchase of or subscription for shares or other securities and purchase of assets or services), indemnify against the consequences of default in the payment of, or otherwise be responsible for, any indebtedness of any other person.
- (BB) To promote, finance and assist any person for the purpose of acquiring all or any of the property, rights and undertaking or assuming the liabilities of the Company, or for any other purpose which may in the opinion of the directors directly or indirectly benefit the Company, and in that connection to place, guarantee the placing of, underwrite,

subscribe for and otherwise acquire all or any part of the shares or other securities of a body corporate.

- (CC) To pay out of the funds of the Company all or any expenses which the Company may lawfully pay of or incidental to the formation, registration, promotion and advertising of and raising money for the Company and the issue of its shares or other securities, including, without limitation, those incurred in connection with the advertising and offering of its shares or other securities for sale or subscription, brokerage and commissions for obtaining applications for and taking, placing, underwriting or procuring the underwriting of its shares or other securities.
- (DD) To remunerate any person for services rendered or to be rendered to the Company, including without limitation by cash payment or by the allotment of shares or other securities of the Company, credited as paid up in full or in part.
- (EE) To purchase, take on lease, exchange, hire and otherwise acquire any real or personal property and any right or privilege over or in respect of it.
- (FF) To receive money on deposit on any terms the directors think fit.
- (GG) To invest and deal with the Company's money and funds in any way the directors think fit.
- (HH) To lend money and give credit with or without security.
- (II) To borrow, raise and secure the payment of money in any way the directors think fit, including, without limitation, by the issue of debentures and other securities, perpetual or otherwise, charged on all or any of the Company's property (present and future) or its uncalled capital, and to purchase, redeem and pay off those securities.
- (JJ) To remunerate any person for services rendered or to be rendered in placing, assisting and guaranteeing the placing and procuring the underwriting of any share or other security of the Company or of any person in which the Company may be interested or proposes to be interested, or in connection with the conduct of the business of the Company, including, without limitation, by cash payment or by the allotment of shares or other securities of the Company, credited as paid up in full or in part.
- (KK) To draw, make, accept, endorse, discount, execute and issue promissory notes, bills of exchange, bills of lading, warrants, debentures and other negotiable or transferable instruments.
- (LL) To sell, lease, exchange, let on hire and dispose of any real or personal property and the whole or part of the undertaking of the Company, for such consideration as the directors think fit, including, without limitation, for shares, debentures or other securities, whether fully or partly paid up, of any person, whether or not having objects (altogether or in part) similar to those of the Company. To hold any shares, debentures and other securities so acquired, and to improve, manage, develop, sell, exchange, lease, mortgage, dispose of, grant options over, turn to account or otherwise deal with all or any part of the property or rights of the Company.
- (MM) To adopt any means of publicising and making known the businesses, services and products of the Company as the directors think fit, including, without limitation, advertisement, publication and distribution of notices, circulars, books and periodicals,

purchase and exhibition of works of art and interest and granting and making of prizes, rewards and donations.

- (NN) To support, subscribe to and contribute to any charitable or public object and any institution, society and club which may be for the benefit of the Company or persons who are or were directors, officers or employees of the Company, its predecessor in business, any subsidiary of the Company or any person allied to or associated with the Company, or which may be connected with any town or place where the Company carries on business. To subsidise and assist any association of employers or employees and any trade association. To grant pensions, gratuities, annuities and charitable aid and to provide advantages, facilities and services to any person (including any director or former director) who may have been employed by or provided services to the Company, its predecessor in business, any subsidiary of the Company or any person allied to or associated with the Company and to the spouses, children, dependants and relatives of those persons and to make advance provision for the payment of those pensions, gratuities and annuities by establishing or acceding to any trust, scheme or arrangement (whether or not capable of approval by the Commissioners of Inland Revenue under any relevant legislation) the directors think fit, to appoint trustees and to act as trustee of any trust, scheme or arrangement, and to make payments towards insurance for the benefit of those persons and their spouses, children, dependants and relatives.
- (OO) To establish and contribute to any scheme for the purchase or subscription by trustees of shares or other securities of the Company to be held for the benefit of the employees of the Company, any subsidiary undertaking of the Company or any person allied to or associated with the Company, to lend money to those employees or to trustees on their behalf to enable them to purchase or subscribe for shares or other securities of the Company and to formulate and carry into effect any scheme for sharing the profits of the Company with employees.
- (PP) To apply for, promote and obtain any Act of Parliament and any order or licence of any government department or authority (including, without limitation, the Department of Trade and Industry) to enable the Company to carry any of its objects into effect, to effect any modification of the Company's constitution and for any other purpose which the directors think fit, and to oppose any proceeding or application which may in the opinion of the directors directly or indirectly prejudice the Company's interests.
- (QQ) To establish, grant and take up agencies, and to do all other things the directors may deem conducive to the carrying on of the Company's business as principal or agent, and to remunerate any person in connection with the establishment or granting of an agency on the terms and conditions the directors think fit.
- (RR) To distribute among the shareholders in specie any of the Company's property and any proceeds of sale or disposal of any of the Company's property and for that purpose to distinguish and separate capital from profits, but no distribution amounting to a reduction of capital may be made without any sanction required by law.
- (SS) To purchase and maintain insurance for the benefit of any person who is or was an officer or employee of the Company, a subsidiary undertaking of the Company or a company in which the Company has or had an interest (whether direct or indirect) or who is or was trustee of any retirement benefits scheme or any other trust in which any officer or employee or former officer or employee is or has been interested, indemnifying that person against liability for negligence, default, breach of duty or breach of trust or any other liability which may lawfully be insured against.

(TT) To amalgamate with any other person and to procure the Company to be registered or recognised in any part of the world.

(UU) Subject to the Act, to give (whether directly or indirectly) any kind of financial assistance (as defined in section 152(1)(a) of the Act) for any purpose specified in section 151(1) or section 151(2) of the Act.

(VV) To do all or any of the things provided in any paragraph of this clause 4:

- (i) in any part of the world;
- (ii) as principal, agent, contractor, trustee or otherwise;
- (iii) by or through trustees, agents, sub-contractors or otherwise; and
- (iv) alone or with another person or persons.

(WW) To do all things that are in the opinion of the directors incidental or conducive to the attainment of all or any of the Company's objects, or the exercise of all or any of its powers.

The objects specified in each paragraph of this clause 4 shall, except where otherwise provided in that paragraph, be regarded as independent objects, and are not limited or restricted by reference to or inference from the terms of any other paragraph or the name of the Company. None of the paragraphs of this clause 4 or the objects or powers specified or conferred in or by them is deemed subsidiary or ancillary to the objects or powers mentioned in any other paragraph. The Company has as full a power to exercise all or any of the objects and powers provided in each such paragraph as if each paragraph contained the objects of a separate company.

In this clause 4, a reference to:

- (i) a person includes a reference to a body corporate, association or partnership whether domiciled in the United Kingdom or elsewhere and whether incorporated or unincorporated;
- (ii) the Act is, unless the context otherwise requires, a reference to the Companies Act 1985, as modified or re-enacted or both from time to time;
- (iii) a subsidiary undertaking is to be construed in accordance with section 258 of the Act; and
- (iv) a holding company is to be construed in accordance with section 736 of the Act.

5. The liability of each member is limited.

6. The authorised share capital of the Company is £50,000 divided into 50,000 ordinary shares of £1 each.



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WE, the subscribers to this memorandum of association wish to be formed into a company pursuant to this memorandum and we agree to take the number of shares in the capital of the company shown opposite our respective names.

<u>NAME AND ADDRESS OF SUBSCRIBERS</u>	<u>NUMBER OF SHARES</u>
Robert Malcolm Armour 88 Ravelston Dykes Edinburgh EH12 6HE	49,999
Jean MacDonald 32 Hills Road Strathaven ML10 6LQ	1

Name and Address of Subscribers

Robert Malcolm Armour

88 Ravelston Dykes

Edinburgh

EH16 6HE

Robert Malcolm Armour

Dated the day            of            2004

WITNESS to the above signature: -

Full Name: -

Address: -

Witness

Jean Elizabeth MacDonald

32 Hills Road

Strathaven

ML10 6LQ

Jean Elizabeth MacDonald

Dated the day            of            2004

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WITNESS to the above signature: -

Full Name: -

Address: -

Witness

Company No. SC270184

THE COMPANIES ACTS 1985 AND 1989

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PUBLIC COMPANY LIMITED BY SHARES

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**ARTICLES OF ASSOCIATION**

**OF**

**BRITISH ENERGY GROUP PLC**

Company Number SC270184

Incorporated in Scotland on 2 July 2004

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Company No. SC270184

THE COMPANIES ACTS 1985 AND 1989

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PUBLIC COMPANY LIMITED BY SHARES

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**ARTICLES OF ASSOCIATION**

**OF**

**BRITISH ENERGY GROUP PLC**

**PRELIMINARY**

**1. Table A not to apply**

No regulations contained in any statute or subordinate legislation, including the regulations contained in Table A in the schedule to the Companies (Tables A to F) Regulations 1985 (as amended) apply as the regulations or articles of association of the Company.

**2. Interpretation**

(1) In these articles, unless the contrary intention appears:

(a) The following definitions apply:

**Act** means the Companies Act 1985;

**Additional Interest** shall have the meaning attributed to it in article 17(2);

**address** means, in relation to electronic communications, any number or address used for the purposes of such communications;

**ADR Depository** means a custodian or depository or its nominee, approved by the board, acting under contractual arrangements with the Company by which it or that nominee holds shares in the Company and issues American Depositary Receipts, but shall not include any such custodian or other person whose approval by the board is withdrawn by the board by notice given to such custodian or other person in consequence of a breach of its obligations under such arrangements;

**American Depositary Receipt** means an instrument issued by an ADR Depositary evidencing rights in relation to shares in the Company held by that ADR Depositary or a right to receive them;

**auditor** or **auditors** means the auditors from time to time of the Company;

**average quotation** shall have the meaning attributed to it in article 124(4);

**BEG** means British Energy Generation Limited, incorporated in England and Wales with registered number 3076445;

**BEG(UK)** means British Energy Generation (UK) Limited, incorporated in Scotland with registered number SC117121;

**board** means the board of directors for the time being of the Company or the directors present or deemed to be present at a duly convened meeting of the directors at which a quorum is present or a duly appointed committee thereof;

**British Energy** means British Energy plc, incorporated in Scotland with registered number SC162273;

**business day** means a day (not being a Saturday or a Sunday) on which clearing banks are open for business in London;

**cash deficiency** has the meaning attributed to it in article 126(2)(a);

**certificated** means, in relation to a share, a share which is not in uncertificated form;

**clear days** means, in relation to a period of notice, that period excluding the day when the notice is given or deemed to be given and the day for which it is given or on which it is to take effect;

**Clearing House** shall have the meaning attributed to it in article 17(2)(b);

**committee** means a duly appointed committee of the board;

**Company** means British Energy Group plc;

**company** means any body corporate (not being a corporation sole) or association or persons, whether or not a company within the meaning of the Act;

**Contribution Agreement** means the contribution agreement entered into pursuant to the Restructuring and made between the Company, Holdings Plc, BEG, BEG(UK), The Secretary of State for Trade and Industry and NLF;

**conversion date** shall have the meaning attributed to it in article 3(3)(c)(i);

**conversion rate** shall have the meaning attributed to it in article 3(3)(c)(i);

**Convertible Shareholder** means the holder from time to time of the Convertible Shares, being at the date of issue of the Convertible Shares, NLF (or its nominee) or a Permitted Assignee;

**Convertible Shares** shall have the meaning attributed to it in article 3(1)(b);

**Decommissioning Payments** means the payments to be made to NLF by BEG and BEG(UK) in connection with the costs of decommissioning the group's power stations pursuant to, and in accordance with, the terms of the Contribution Agreement (including the Accelerated Decommissioning Payment and the Decommissioning Default Payment (each as defined in the Contribution Agreement));

**default share** shall have the meaning attributed to it in article 44(3);

**director** means a director for the time being of the Company;

**elected shares** shall have the meaning attributed to it in article 124(6);

**electronic communication** shall have the same meaning as in the Electronic Communications Act 2000;

**equity security** shall have the meaning attributed to it in article 8(2);

**executed** means, in relation to a document, execution under hand or under seal or by any other method permitted by law;

**holder** means, in relation to a share, the member whose name is entered in the Register as the holder of that share;

**Holder** shall have the meaning attributed to it in article 17(2);

**Holdings Plc** means British Energy Holdings plc, incorporated in Scotland with registered number SC270186;

**London Stock Exchange** means London Stock Exchange plc;

**market transfer** shall have the meaning attributed to it in article 44(8);

**member** means a member of the Company;

**new shares** shall, in relation to article 124 (*Scrip dividends*), have the meaning attributed to it in article 124(1);

**NLF** means Nuclear Generation Decommissioning Fund Limited of 16 Rothesay Place, Edinburgh EH3 7SQ (registered in Scotland No. SC164685) (to be renamed Nuclear Liabilities Fund Limited);



**Non-Voting Ordinary Shares** shall have the meaning attributed to it in article 3(1)(c);

**office** means the registered office for the time being of the Company;

**Ordinary Shares** shall have the meaning attributed to it in article 3(1)(a);

**Original Act** shall have the meaning attributed to it in article 17(2)(e);

**paid up** means paid or credited as paid;

**Permitted Assignee** means the NLF's successor in title, a Minister of the Crown, the Treasury, a department, non-departmental body or other agency of the Crown, any body corporate established by statute some or all of the members of which are appointed by a Minister of the Crown or other UK government entity or any person directly or indirectly wholly owned by, or held on trust for, the Secretary of State or other Minister of the Crown;

**Permitted Person** shall have the meaning attributed to it in article 17(2)(f);

**person entitled by transmission** means a person whose entitlement to a share in consequence of the death or bankruptcy of a member or of any other event giving rise to its transmission by operation of law has been noted in the Register;

**recognised financial institution** means a recognised clearing house acting in relation to a recognised investment exchange or a nominee of a recognised clearing house acting in that way or of a recognised investment exchange which is designated for the purposes of section 185(4) of the Act;

**Register** means the register of members of the Company kept pursuant to section 352 of the Act or the issuer register of members maintained pursuant to Regulation 20 of the Regulations, and where the context requires, any register maintained by the Company or the Operator of persons holding any renounceable right of allotment of a share and cognate expressions shall be construed accordingly;

**registrars** shall have the meaning attributed to it in article 3(3)(c)(i);

**Regulations** means The Uncertificated Securities Regulations 2001, as amended from time to time, including any provisions of or under the Statutes which alter or replace such regulations;

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**relevant company** shall have the meaning attributed to it in article 101(3)(d);

**relevant dividend** shall have the meaning attributed to it in article 124(4);

**Relevant Holder(s)** shall have the meaning attributed to it in article 17(4)(a);

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**relevant period** shall have the meaning attributed to it in article 44(8)(b);

**Relevant Person** shall have the meaning attributed to it in article 17(2)(g);

**Relevant Purchaser(s)** shall have the meaning attributed to it in article 17(4);

**relevant securities** shall have the meaning attributed to it in article 7;

**Relevant Share Capital** shall have the meaning attributed to it in article 17(2)(h);

**Relevant Shares** shall have the meaning attributed to it in article 17(2)(i);

**representative** shall, in relation to article 62 (*Corporate representatives*), have the meaning attributed to it in article 62(1);

**Required Disposal** shall have the meaning attributed to it in article 17(2)(j);

**Restructuring** means the restructuring of the British Energy group as more particularly defined in the Scheme Document;

**rights issue** shall, in relation to article 8 (*Disapplication of pre-emption rights*), have the meaning attributed to it in article 8(2)(b);

**seal** means any common seal of the Company or any official or securities seal that the Company may have or may be permitted to have under the Statutes;

**secretary** means the secretary of the Company or, if there are joint secretaries, any of the joint secretaries and includes an assistant or deputy secretary and any person appointed by the board to perform any of the duties of the secretary of the Company;

**section 212 notice** shall have the meaning attributed to it in article 44(1);

**Scheme Document** means a circular sent to shareholders of British Energy dated 29 November 2004 setting out restructuring proposals in relation to a scheme of arrangement between British Energy and its shareholders or a disposal of the business and assets of British Energy;

**Special Share** shall have the meaning attributed to it in article 3(1)(d);

**Special Shareholder** means the holder for the time being of the Special Share;

**Statutes** means the Act and all statutes and subordinated legislation made thereunder, for the time being in force concerning companies and affecting the Company;

**these articles** means these articles of association as from time to time amended;

**treasury shares** means shares in the capital of the Company held by the Company as treasury shares pursuant to the Companies (Acquisition of Own Shares) (Treasury Shares) Regulations 2003;

**UK GAAP** means generally accepted accounting principles applicable in the United Kingdom including Financial Reporting Standards and Statements of Standard Accounting Practices issued by the Accounting Standards Board Limited as at 31 March 2004;

**UKLA** means the UK Listing Authority, a division of the Financial Services Authority acting in its capacity as the competent authority for the purposes of Part VI of the Financial Services and Markets Act 2000 or any successor enactment;

**uncertificated** means, in relation to a share, a share, title to which is recorded in the Register as being held in uncertificated form and title to which, by virtue of the Regulations, may be transferred by means of a relevant system; and

**United Kingdom** means Great Britain and Northern Ireland.

- (b) Any other words or expressions defined in or for the purposes of the Act or any other of the Statutes (as in force, and subject to any statutory modifications in force, on the date of adoption of these articles) have the same meaning in these articles except that the word **company** includes any body corporate or association of persons, whether or not a company within the meaning of the Act.
- (c) Any reference in these articles to any statute or statutory provision includes a reference to any modification or re-enactment of it for the time being in force.
- (d) Words importing the singular number include the plural number and vice versa, words importing one gender include any gender and words importing persons include bodies corporate and unincorporated associations.
- (e) Any reference to writing includes a reference to any method of representing or reproducing words in a legible and non-transitory form.
- (f) Any reference to a document being sealed or executed under seal or under the common seal of any body corporate (including the Company) or any similar expression includes a reference to its being executed in any other manner which has the same effect as if it were executed under seal.
- (g) Any reference to a meeting shall not be taken as requiring more than one person to be present in person if any quorum requirement can be satisfied by one person.

- (h) The expressions **issuer register of members** , **Operator** , **Operator-instruction** , **Operator register of members** , **participating issuer** , **participating security** and **relevant system** have the same meanings as in the Regulations.
- (2) Subject to the provisions of the Statutes, a special or extraordinary resolution shall be effective for any purpose for which an ordinary resolution is expressed to be required and a special resolution shall be effective for any purpose for which an extraordinary resolution is required under these articles.
- (3) Headings to these articles are inserted for convenience only and shall not affect construction.
- (4) All references in these articles to the giving of instructions by means of a relevant system shall be deemed to relate to a properly authenticated dematerialised instruction given in accordance with the Regulations. The giving of such instructions shall be subject to:
  - (a) the facilities and requirements of the relevant system;
  - (b) the Regulations; and
  - (c) the extent to which such instructions are permitted by or practicable under the rules and practices from time to time of the Operator of the relevant system.

## SHARE CAPITAL

### 3. Share capital

#### (1) *Authorised share capital*

The authorised share capital of the Company is divided into:

- (a) 2,800,000,000 ordinary shares of 10p each (the **Ordinary Shares** );
- (b) 2,000,000,000 convertible shares of 10p each (the **Convertible Shares** );
- (c) 50,000 non-voting ordinary shares of £1 each (the **Non-Voting Ordinary Shares** ); and
- (d) one special rights redeemable preference share of £1 (the **Special Share** ).

(2) *Rights and restrictions attaching to the Ordinary Shares*

The rights and restrictions attaching to the Ordinary Shares shall be as follows:

(a) Income

Subject to the rights attached to any other share or class of share, the holders of Ordinary Shares shall be entitled to be paid any profits of the Company available for distribution and determined to be distributed.

(b) Capital

Subject to the rights attached to any other share or class of share, on a return of capital on a winding-up or otherwise (except on a redemption in accordance with the terms of issue of any share, or purchase by the Company of any share or on a capitalisation issue and subject to the rights of any other class of shares that may be issued) there shall be paid to the holders of the Ordinary Shares the nominal capital paid up or credited as paid up on such Ordinary Shares together with any further amounts available which shall be paid to the holders of the Ordinary Shares rateably according to the amounts paid up or credited as paid up in respect of each Ordinary Share.

(c) Attendance and voting in general meetings

The holders of Ordinary Shares shall be entitled in respect of their holding of such shares, to receive notice of general meetings and to attend, speak and vote at such meetings in accordance with these articles.

(3) *Rights and restrictions attaching to the Convertible Shares*

The rights and restrictions attaching to the Convertible Shares shall be as follows:

(a) General

- (i) Save as provided in this article 3(3), the Convertible Shares shall have the same rights, be subject to the same restrictions and rank *pari passu* with the Ordinary Shares in all respects.
- (ii) The nominal amount of each Convertible Share shall at all times be the same as the nominal amount of each Ordinary Share and if the Company proposes, without limitation, to take any of the actions set out in article 10(1) in respect of the Ordinary Shares, it shall propose that the same action be taken in relation to the Convertible Shares. If a resolution to approve such action is duly passed in general meeting, the Convertible Shareholder shall be deemed irrevocably to consent to and sanction any variation of the rights attaching to the Convertible Shares which may be involved in or deemed to be involved in the taking of such action and, if required in order to render such consent effective, shall, in accordance with the provisions of article 15, consent in writing or vote at a separate meeting of the Convertible Shareholder in favour of any extraordinary resolution to sanction such variation.





(b) Attendance and voting in general meetings

- (i) The Convertible Shareholder, while it holds Convertible Shares, shall be entitled to receive notice of, and to attend and speak at, any general meeting of the Company, and, on a show of hands the Convertible Shareholder shall have one vote.
- (ii) Subject to paragraph (b)(iii), on a poll the number of votes that the Convertible Shareholder is entitled to exercise in respect of its holding of Convertible Shares shall be the lesser of:
  - (I) the maximum percentage of voting rights attributable to the share capital of the Company which are exercisable at a general meeting of the Company and which may, from time to time, be held without triggering a mandatory offer for the Company under the City Code on Takeovers and Mergers (being, as at the date of adoption of these articles, 29.9 per cent. and, for this purpose, taking into account the voting rights attributable to any other Ordinary Shares held or acquired by any person acting in concert with the Convertible Shareholder); and
  - (II) the number of Convertible Shares which the Convertible Shareholder would otherwise be entitled to vote if the Convertible Shares were Ordinary Shares.
- (iii) Notwithstanding the foregoing, on any resolution:
  - (I) for the winding up of the Company,
  - (II) to modify, vary or abrogate the rights attaching to the Ordinary Shares (other than any resolution proposed pursuant to paragraph (a)(ii)); or
  - (III) to modify, vary or abrogate the rights attaching to the Convertible Shares (other than any resolution proposed pursuant to paragraph (a)(ii)),

the restrictions in paragraph (b)(ii) on the number of votes that the Convertible Shareholder is entitled to exercise shall not apply and on a poll, the number of votes that the Convertible Shareholder is entitled to exercise in relation to any such resolution shall be equal to the number of Convertible Shares which the Convertible Shareholder would be entitled to vote if the Convertible Shares were Ordinary Shares.

- (iv) On any resolution to modify, vary or abrogate the rights attaching to the Convertible Shares (other than any resolution proposed pursuant to paragraph (a)(ii)) the provisions of article 15 shall apply.

(c) Conversion

- (i) Save for any transfer of Convertible Shares to a Permitted Assignee, on a transfer, sale or disposal of Convertible Shares by the Convertible Shareholder (or its nominee) to a third party, the relevant Convertible Shares shall convert into Ordinary Shares at the rate of one Ordinary Share for every one Convertible Share (the **conversion rate** ) automatically upon, and contemporaneously with, registration by the Company or its registrar for the time being (the **registrars** ) of the transfer in the Company's register of members following receipt of a duly executed and stamped stock transfer form and the share certificates in respect of such Convertible Shares. The date on which the transfer is registered by the registrars shall be the **conversion date** .
- (ii) Subject to paragraph (c)(i) neither the Convertible Shareholder nor, if applicable, its nominee shall be entitled at any time to convert all or any Convertible Shares.
- (iii) Conversion of Convertible Shares pursuant to this article shall be effected by the board determining to re-designate the relevant Convertible Shares as Ordinary Shares or in any other manner that the board may in its absolute discretion from time to time decide, subject to the provisions of the articles and the Acts. In any such case, the Convertible Shareholder shall be deemed irrevocably to approve such re-designation of the relevant Convertible Shares and to consent to any variation or abrogation of its class rights as may be occasioned by such re-designation.
- (iv) From the conversion date all entitlements to dividends and other distributions payable thereafter or to be made on Convertible Shares so converted shall cease and the relevant shareholder shall instead be entitled in respect of the Ordinary Shares arising on such conversion to all dividends and other distributions payable or to be made on Ordinary Shares thereafter, whether or not such dividends or distributions are in respect of any earlier financial year or accounting period.
- (v) The new Ordinary Shares arising on conversion shall rank pari passu in all respects with the Ordinary Shares then in issue and fully paid.
- (vi) The new Ordinary Shares arising on conversion shall, unless the board determines otherwise, be allotted and issued in uncertificated form and credited by the Operator (in accordance with the instructions of the Company and CREST Regulations) within two weeks of the conversion date to the CREST stock account of the relevant shareholder (or its nominee). Without prejudice and subject to the foregoing, within four weeks of the conversion date, the Company

shall where the directors have determined that the Ordinary Shares arising on conversion shall be issued in certificated form, forward to (a) the relevant shareholder, without charge, a certificate for the appropriate amount of Ordinary Shares and (b) to the Convertible Shareholder a new certificate for any balance of unconverted Convertible Shares comprised in the surrendered certificate. In the meantime transfers of certificated Ordinary Shares shall be certified against the register.

(d) Obligations

- (i) For as long as there are Convertible Shares in issue the Company shall use all reasonable endeavours to ensure that any action taken in relation to, or any offer made by the Company to the holders of, Ordinary Shares, is taken in respect of, or the same offer is made to, the Convertible Shareholder. Without limiting the generality of the foregoing, if:
- (I) the Company proposes to do any of those things set out in articles 123, 124 or 125 in respect of Ordinary Shares, it shall propose that the same action be taken in relation to the Convertible Shares save that in the case of the actions contemplated by articles 124 or 125 any allotment to the Convertible Shareholder shall be of Convertible Shares (rather than Ordinary Shares);
  - (II) Ordinary Shares are offered by the Company by way of rights to holders of Ordinary Shares or otherwise, that offer shall be extended to the Convertible Shareholder on the same terms save that the offer to the Convertible Shareholder shall be of Convertible Shares (rather than Ordinary Shares);
  - (III) (1) any offer (not being an offer falling within paragraph (d)(i)(II)) is made to (a) all (or as nearly as may be practicable all) the holders of Ordinary Shares or (b) all (or as nearly as may be practicable all) holders of Ordinary Shares other than the offeror and/or any associate of the offeror (as defined in section 430E(4) of the Act) to acquire the whole or any part of the issued ordinary share capital of the Company, or (2) if any person proposes a scheme with regard to such acquisition, the Company shall give notice of such offer or scheme to the Convertible Shareholder at the same time as any notice thereof is sent to the holders of Ordinary Shares (or as soon as practicable thereafter) and shall use reasonable endeavours to ensure that (x) the Convertible Shareholder is given the opportunity to transfer its Convertible Shares at the conversion rate prior to expiry of the offer and (y) the offer extends to any

Ordinary Shares arising upon conversion of any Convertible Shares in accordance with paragraph (c)(i).

- (ii) The Company shall use all reasonable endeavours to procure that any Ordinary Shares to be issued upon, or resulting from conversion of the Convertible Shares, are admitted to the Official List of the UKLA and to trading on the London Stock Exchange as soon as reasonably practicable (taking into account, without limitation, any requirement to produce listing particulars in respect of such Ordinary Shares) after the earlier of:
  - (I) the conversion date; and
  - (II) the date on which the Convertible Shareholder notifies the Company that it intends to dispose of Convertible Shares.
- (iii) No admission to listing or admission to trading shall be sought for the Convertible Shares whilst they remain Convertible Shares.

(4) *Rights and restrictions attaching to the Non-Voting Ordinary Shares*

The rights and restrictions attaching to the Non-Voting Ordinary Shares shall be as follows:

(a) General

Save as provided in this article 3(4), the Non-Voting Ordinary Shares shall have the same rights, be subject to the same restrictions and rank *pari passu* with the Ordinary Shares in all respects.

(b) Attendance and voting in general meetings

The holders of the Non-Voting Ordinary Shares shall not be entitled, in their capacity as holders of such shares, to receive notice of or to attend and vote at any general meeting of the Company unless a resolution is to be proposed:

- (i) to wind up the Company; or
- (ii) which varies, modifies, alters or abrogates any of the rights attaching to the Non-Voting Ordinary Shares.

(5) *Rights and restrictions attaching to the Special Share*

The rights and restrictions attaching to the Special Share shall be as set out in article 16 (*The Special Share*) of these articles.

**4. Rights attached to shares**

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Subject to the provisions of the Statutes and to the rights conferred on the holders of any other shares, any share may be issued with or have attached to it such rights and restrictions as the Company may by ordinary resolution decide or, if no such

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resolution has been passed or so far as the resolution does not make specific provision, as the board may decide.

**5. Uncertificated shares**

- (1) Subject to the Statutes, the Regulations and the rules made and practices instituted by the Operator of any relevant system, the board may permit the holding and transfer of any class of shares in uncertificated form by means of a relevant system and, subject as aforesaid, the board may at any time determine that any class of shares shall become a participating security or that a class of shares shall cease to be a participating security.
- (2) Where any class of shares is a participating security, any share in such class may be changed from an uncertificated share to a certificated share and from a certificated share to an uncertificated share in accordance with and subject to the provisions of the Regulations and the rules made and practices instituted by the Operator of the relevant system.
- (3) Shares of a class shall not be treated as forming a separate class from other shares of that class merely because any of the following apply to them:
  - (a) they are enabled or permitted in accordance with the Regulations to become a participating security, or they cease to be a participating security; or
  - (b) any shares of that class are from time to time held in uncertificated form.
- (4) In relation to any share which is, for the time being, held in uncertificated form:
  - (a) the Company may utilise the applicable relevant system to the fullest extent available from time to time in the exercise of any of its powers or functions under the Statutes or these articles or otherwise in effecting any actions and the directors may from time to time determine the manner in which such powers, functions and actions shall be so exercised or effected;
  - (b) any provisions of these articles which are for the time being inconsistent with:
    - (i) the holding of shares of that class in uncertificated form;
    - (ii) the transfer of title to shares of that class by means of a relevant system;
    - (iii) the exercise of any powers or functions by the Company or the effecting by the Company of any actions by means of a relevant system; and
    - (iv) the Regulations,

shall be disapplied.

(5)

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Where any class of shares in the capital of the Company is a participating security and the Company is entitled under any provisions of the Statutes or the rules made and practices instituted by the Operator of any relevant system or under these articles to

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dispose of, forfeit, enforce a lien or sell or otherwise procure the sale of any shares which are held in uncertificated form, such entitlement (to the extent permitted by the Regulations and the rules made and practices instituted by the Operator of the relevant system) shall include the right to:

- (a) require any holder of any uncertificated shares which are the subject of any exercise by the Company of any such entitlement, by notice in writing to the holder concerned, to change his holding of such uncertificated shares into certificated form within such period as may be specified in the notice, prior to completion of any disposal, sale or transfer of such shares or direct the holder to take such steps, by instructions given by means of a relevant system or otherwise, as may be necessary to sell or transfer such shares; and/or
- (b) appoint any person to take such other steps, by instruction given by means of a relevant system or otherwise, in the name of the holder of such shares as may be required to effect transfer of such shares and such steps shall be as effective as if they had been taken by the registered holder of the uncertificated shares concerned; and/or
- (c) transfer any uncertificated shares which are the subject of any exercise by the Company of any such entitlement by entering the name of the transferee in the Register in respect of that share as a transferred share; and/or
- (d) otherwise rectify or change the Register in respect of that share in such manner as may be appropriate; and/or
- (e) take such other action as may be necessary to enable those shares to be registered in the name of the person to whom the shares have been sold or disposed of or as directed by him.

#### **6. Unissued shares**

Subject to the provisions of the Statutes, these articles and relevant authority given by the Company in a general meeting, the board has general and unconditional authority to allot, grant options over, offer or otherwise deal with or dispose of any unissued shares (whether forming part of the original or any increased capital), or rights to subscribe for or convert any security into shares, to such persons, at such times and generally on such terms and conditions as the board may decide but no share may be issued at a discount.

#### **7. Authority to allot relevant securities**

The Company may from time to time pass an ordinary resolution referring to this article and authorising, in accordance with section 80 of the Act, the board to exercise all the powers of the Company to allot relevant securities and:

- (a) on the passing of the resolution the board shall be generally and unconditionally authorised to allot relevant securities (as defined for the



purposes of that section) up to the aggregate nominal amount specified in the resolution; and

- (b) unless previously revoked the authority shall expire on the day specified in the resolution (not being more than five years after the date on which the resolution is passed),

but any authority given under this article shall allow the Company, before the authority expires, to make an offer or agreement which would or might require relevant securities to be allotted after it expires and to allot securities in pursuance of that offer or agreement.

For the purposes of this article:

**relevant securities** has the meaning given to it in section 80 of the Act.

#### 8. **Disapplication of pre-emption rights**

- (1) Subject to the board being generally authorised to allot relevant securities in accordance with section 80 of the Act, the Company may from time to time resolve by a special resolution referring to this article that the board be given power to allot equity securities for cash and, on the passing of the resolution, the board shall have power to allot (pursuant to that authority) equity securities for cash as if section 89(1) of the Act did not apply to the allotment but that power shall be limited to:

- (a) allotments of equity securities in connection with a rights issue; and
- (b) allotments other than pursuant to paragraph (a) up to an aggregate nominal amount equal to the amount stated in the relevant special resolution.

and unless previously revoked, that power shall (if so provided in the special resolution) expire on the date specified in the special resolution of the Company. The Company may before the power expires make an offer or agreement which would or might require equity securities to be allotted after it expires.

- (2) For the purposes of this article:

- (a) **equity security** has the meaning given to it in section 94 of the Act; and
- (b) **rights issue** means an offer of equity securities, open for acceptance for a period fixed by the board, to holders of Ordinary Shares or other equity securities of any class made in proportion (as nearly as may be) to their respective existing holdings of Ordinary Shares or other equity securities of the class concerned (so that any offer to holders of other equity securities of any class shall be on the basis of their rights to receive that offer or, in the case of securities convertible into Ordinary Shares, proportionate to the number of Ordinary Shares which would be allotted upon the exercise in full of the attached conversion rights) but subject to the board having a right to make such exclusions or other arrangements in connection with that offering as it deems necessary or expedient:

- (i) to deal with equity securities representing fractional entitlements; and



- (ii) to deal with legal or practical problems arising in any territory or by virtue of shares being represented by depositary receipts, the requirements of any regulatory body or stock exchange in any territory, or any other matter whatsoever.

**9. Power to pay commission and brokerage**

The Company may exercise all powers of paying commission and brokerage conferred or permitted by the Statutes. The Company may also on any issue of shares pay such brokerage as may be lawful.

**10. Power to increase, consolidate, sub-divide and cancel shares**

(1) The Company may by ordinary resolution:

- (a) increase its capital by the creation of new shares of such amount as the resolution prescribes;
- (b) cancel any shares which, at the date of the passing of the resolution, have not been taken or agreed to be taken by any person and diminish the amount of its share capital by the amount of the shares so cancelled;
- (c) consolidate and divide all or any of its share capital into shares of a larger amount than its existing shares; and
- (d) subject to the Statutes, sub-divide its shares, or any of them, into shares of smaller amount than is fixed by the memorandum of association of the Company or these articles, but so that the proportion between the amount paid up and the amount (if any) not paid up on each share resulting from the sub-division shall be the same as it was in the case of the share from which the share resulting from the sub-division is derived.

(2) A resolution by which any share is sub-divided may determine that, as between the holders of the shares resulting from the sub-division, one or more of the shares may have such preferred or other special rights, or may have such qualified or deferred rights or be subject to such restrictions, as compared with the other or others, as the Company has power to attach to unissued or new shares.

(3) If as a result of any consolidation and division or sub-division of shares any members would become entitled to fractions of a share, the board may on behalf of those members deal with the fractions as it thinks fit. In particular, the board may:

- (a) sell the shares representing the fractions to any person (including, subject to the provisions of the Statutes, the Company) for the best price reasonably obtainable and distribute the net proceeds of sale in due proportion among those members or, if the board decides, some or all of the sum raised may be retained for the benefit of the Company. For the purpose of any such sale the board may authorise one or more persons to execute an instrument of transfer

of shares to or as directed by the purchaser, who shall not be bound to see to the application of the purchase money; nor shall his nor, if different, the transferee's title to the shares be affected by any irregularity in or invalidity of the proceedings relating to the sale. For the purposes of this Article, any shares representing fractional entitlements to which any Member would, but for this Article, become entitled may be issued in certificated form or uncertificated form; or

- (b) subject to the Statutes, issue to a member credited as fully paid by way of capitalisation the minimum number of shares required to round up his holding of shares to a number which, following consolidation and division or subdivision, leaves a whole number of shares (such issue being deemed to have been effected immediately before consolidation or subdivision, as the case may be). The amount required to pay up those shares may be capitalised as the board thinks fit out of amounts standing to the credit of reserves (including a share premium account, capital redemption reserve and profit and loss account), whether or not available for distribution, and applied in paying up in full the appropriate number of shares. A resolution of the board capitalising part of the reserves has the same effect as if the capitalisation had been declared by ordinary resolution of the Company pursuant to article 125 (*Capitalisation of reserves*). In relation to the capitalisation the board may exercise all the powers conferred on it by article 125 (*Capitalisation of reserves*) without an ordinary resolution of the Company.

**11. Power to issue redeemable shares**

Subject to the provisions of the Statutes and to any rights conferred on the holders of any class of shares, any share may be issued on terms that it is to be redeemed or is liable to be redeemed at the option of the Company or the shareholder.

**12. Power to purchase own shares**

Subject to the provisions of the Statutes and to any rights conferred on the holders of any class of shares, the Company may purchase all or any of its shares of any class, including any redeemable shares, in any way. If, at the date proposed for approval of a proposed purchase of equity share capital, there are in issue shares of a class entitling the holders to convert (whether or not upon the occurrence of particular events or in particular circumstances) into equity share capital of the class proposed to be purchased, no such purchase may take place unless it has been sanctioned by an extraordinary resolution passed at a separate meeting (or meetings if there are two or more classes) of the holders of that class of convertible shares, unless there are provisions in the relevant trust deed or terms of issue permitting the Company to purchase its own equity share capital without the approval of such meetings.

**13. Power to reduce capital**

Subject to the provisions of the Statutes and to any rights conferred on the holders of any class of shares, the Company may by special resolution reduce its share capital,

any capital redemption reserve, any share premium account and any other undistributable reserve in any way.

**14. Trusts not bound to be recognised**

The Company may, but shall not be required to, recognise a person as holding a share on trust and shall not be bound by or otherwise compelled to recognise (even if it has notice of it) any interest (whether equitable, contingent, future or potential) in any share other than an absolute right in the holder to the whole of the share.

**VARIATION OF RIGHTS**

**15. Variation of rights**

- (1) Subject to the provisions of the Statutes, whenever the capital of the Company is divided into different classes of shares, all or any of the rights for the time being attached to any class of shares in issue may from time to time (whether or not the Company is being wound up) be varied:
  - (a) in such manner (if any) as may be provided by those rights; or
  - (b) in the absence of such provision, either with the consent in writing of the holders of at least three-fourths of nominal value of the issued shares of that class or with the sanction of an extraordinary resolution passed at a separate general meeting of the holders of those shares validly held in accordance with these articles, but not otherwise.
- (2) Unless otherwise provided for in the rights attaching to a class of share, and subject to applicable sections of the Act, all the provisions of these articles relating to general meetings of the Company or to the proceedings at general meetings shall apply, *mutatis mutandis*, to every such separate general meeting, except that:
  - (a) no member, other than a director, is entitled to notice of it or to attend unless he is a holder of shares of that class;
  - (b) no vote may be given except in respect of a share of that class;
  - (c) the quorum at the meeting is two persons present in person holding or representing by proxy at least one-third in nominal value of the issued shares of that class;
  - (d) the quorum at an adjourned meeting is two persons holding shares of that class who are present in person or by proxy; and
  - (e) a poll may be demanded in writing by a member present in person or by proxy and entitled to vote at the meeting and on a poll each member has one vote for every share of that class of which he is the holder.

- (3) Unless otherwise expressly provided by the terms of their issue, the rights attached to any class of shares shall not be deemed to be varied by:
- (a) the creation or issue of further shares ranking *pari passu* with them or subsequent to them or by the purchase or redemption by the Company of its own shares or by any other reduction of capital, in each case in accordance with the Statutes and article 12 (*Power to purchase own shares*) or article 13 (*Power to reduce capital*); or
  - (b) the Company permitting, in accordance with the Regulations, the holding and transfer of shares of a class in uncertificated form by means of a relevant system or by any such shares being held from time to time as uncertificated shares.

### THE SPECIAL SHARE

#### 16. The Special Share

- (1) The Special Share may only be issued to, held by and transferred to one or more of Her Majesty's Secretaries of State, another Minister of the Crown, the Solicitor for the affairs of Her Majesty's Treasury or any other person acting on behalf of the Crown.
- (2) Notwithstanding any provision in these articles to the contrary, each of the following matters shall be deemed to be a variation of the rights attaching to the Special Share and shall accordingly be effective only with the consent in writing of the Special Shareholder (and the Special Shareholder shall only be entitled to withhold that consent to a matter set out in paragraphs (b), (c), (d), (e) or (f) below if, in the Special Shareholder's opinion, the matter in question would be contrary to the interests of national security) and without such consent shall not be done or caused to be done:
- (a) the amendment or removal or alteration of the effect of (which, for the avoidance of doubt, shall include the ratification of any breach of) all or any of the following:
    - (i) in article 2 (*Interpretation*), the definition of Special Share and Special Shareholder ;
    - (ii) this article;
    - (iii) article 17 (*Limitations on shareholdings*);
    - (iv) in article 44 paragraphs (10) to (12) (inclusive) (*Disclosure of interests in shares*);
  - (b) the creation or issue of any shares in the Company with voting rights attached, other than those which are, or would on issue be:
    - (i) shares comprised in the relevant share capital (as defined in section 198(2) of the Act) of the Company; or
    - (ii) shares which do not constitute equity share capital (as defined in section 744 of the Act) and which, when aggregated with all other such shares, carry or on issue would carry the right to cast less than

15 per cent. of the maximum number of votes capable of being cast on a poll on any resolution at any general meeting of the Company (in whatever circumstances, and for whatever purpose, the same may have been convened);

- (c) the variation of any voting rights attached to any shares in the Company (and, for the avoidance of doubt, the creation or issue of shares falling within paragraph (b) (i) or (ii) above shall not be regarded as a variation for the purposes of this paragraph);
  - (d) the giving by the Company of any consent or agreement to (including without limitation the casting of any vote in favour of) the amendment or removal or alteration of the effect of (which, for the avoidance of doubt shall include any ratification of the breach of) the articles of association of Holdings Plc, British Energy, BEG(UK) or BEG if the effect would be to enable the board of directors of Holdings Plc, British Energy, BEG(UK) or BEG to issue any shares (other than (i) in the case of Holdings Plc, to the Company, (ii) in the case of British Energy, to the Company or Holdings Plc, (iii) in the case of BEG(UK), to the Company or Holdings Plc, and (iv) in the case of BEG, to BEG(UK), Holdings Plc or the Company) without the consent in writing of the Special Shareholder (such consent only to be withheld if, in the Special Shareholder's opinion, such issue would be contrary to the interests of national security);
  - (e) the giving by the Company of any consent or agreement to (including without limitation the casting of any vote in favour of) any issue of shares in Holdings Plc, British Energy, BEG(UK) or BEG, (other than (i) in the case of Holdings Plc, to the Company, (ii) in the case of British Energy, to the Company or Holdings Plc, (iii) in the case of BEG(UK), to the Company or Holdings Plc, and (iv) in the case of BEG, to the Company, Holdings Plc or BEG(UK)); and
  - (f) the disposal by the Company of any or all of the shares held (directly or indirectly) by it in Holdings Plc, British Energy, BEG(UK) or BEG or of any rights or interests therein or the entering into by the Company of any agreement or arrangement with respect to, or the exercise of any rights attaching to, such shares.
- (3) For the purposes of this article, **disposal** shall include any sale, gift, mortgage, assignation, charge, or the grant of any other encumbrance or the permitting of any encumbrance to subsist or any other alienation or disposition to a third party.
- (4) Notwithstanding any other provisions of these articles to the contrary, the Special Shareholder shall be entitled to receive notice of, and to attend and speak at, any general meeting or any separate meeting of the holders of any class of shares, but the Special Share shall carry no right to vote nor any other rights at any such meeting.
- (5) In a distribution of capital on a winding up of the Company, the Special Shareholder shall be entitled to repayment of the capital paid on the Special Share in priority to any

repayment of capital to any other member. The Special Share shall confer no other right to participate in the capital, and no right to participate in the profits, of the Company.

- (6) The Special Shareholder may, after consulting the Company and subject to the provisions of the Act, require the Company to redeem the Special Share at par at any time after 30th September, 2006 by giving notice to the Company and delivering to it the relevant share certificate. Upon redemption of the Special Share the provisions of this article shall cease to have effect.

#### LIMITATIONS ON SHAREHOLDINGS

##### 17. Limitations on shareholdings

- (1) This article shall remain in force until the date of redemption of the Special Share pursuant to article 16(6) notwithstanding any provision in these articles to the contrary. Thereafter this article shall be and shall be deemed to be of no effect, the separate register required under article 17(3) shall no longer be maintained by the Company and any notice calling for a Required Disposal (whether given before or after the date of redemption of the Special Share) and the obligations and powers of the board under this article in respect of a Required Disposal shall cease to have effect; but the validity of anything done under this article before that date shall not otherwise be affected and any actions taken hereunder before that date shall be conclusive.
- (2) In this article:
- (a) **Additional Interest** means any such interest as is referred to in paragraph (d)(ii) below;
  - (b) **Clearing House** means a pooled nominee service provided by an Operator of any relevant system, the Operator of any relevant system itself (in its capacity as such) or its nominee (of it in that capacity);
  - (c) **Holder** means a person who has an interest in shares of the Company evidenced by American Depository Receipts issued by an ADR Depository;
  - (d) **interest**, in relation to shares, means:
    - (i) any interest which would be taken into account in determining for the purposes of Part VI of the Original Act whether a person has a notifiable interest in a share (including any interest which he would be taken as having for those purposes); and
    - (ii) any interest which would have been included within section 208(4)(b) of the Original Act had the entitlements referred to in that provision extended to entitlements which could arise under an agreement or arrangement as defined in section 204(5) and (6) of the Original Act;
- and **interested** shall be construed accordingly;



- (e) **Original Act** means the Companies Act 1985 as in force at the date of adoption of this article and notwithstanding any repeal, modification or re-enactment thereof after that date (including, for the avoidance of doubt, any repeal, modification or re-enactment by regulations made by the Secretary of State pursuant to section 210A of that Act to the definition of relevant share capital in section 198(2) of that Act or to the provisions as to what is taken to be an interest in shares in section 208 or as to what interests are to be disregarded in section 209) but so that the percentages giving rise to a notifiable interest in section 199(2) (a) and (b) of that Act shall be three per cent. and ten per cent. respectively or such lesser percentages as may from time to time be prescribed in relation to section 199(2)(a) and (b) respectively);
- (f) **Permitted Person** means:
- (i) an ADR Depository, acting in its capacity as such;
  - (ii) a Clearing House, acting in its capacity as such;
  - (iii) the chairman of a meeting of the Company or of a meeting of the holders of Relevant Share Capital or of any class thereof when exercising the voting rights conferred on him under paragraph (7) below;
  - (iv) a trustee (acting in that capacity) of any employees share scheme of the Company;
  - (v) the Crown or one of Her Majesty's Secretaries of State, another Minister of the Crown, the Solicitor for the affairs of Her Majesty's Treasury and any other person acting on behalf of the Crown;
  - (vi) NLF or its nominee;
  - (vii) any person who has an interest but who, if the incidents of his interest were governed by the laws of England and Wales, would in the opinion of the board be regarded as a bare trustee of that interest, in respect of that interest only;
  - (viii) an underwriter in respect of interests in shares which exist only by virtue of a contingent obligation to purchase or subscribe for such shares pursuant to underwriting or sub-underwriting arrangements approved by the board or, for a period of three months, in respect of interests in shares purchased or subscribed for by it pursuant to such an obligation;
  - (ix) any other person who (under arrangements approved by the board) subscribes or otherwise acquires Relevant Share Capital (or interests therein) which has been allotted or issued with a view to that person (or purchasers from that person) offering the same to the public, for a period not exceeding three months from the date of the relevant

allotment or issue (and in respect only of the shares so subscribed or otherwise acquired);

- (x) Depository Trust Company and/or its nominee acting in the capacity of a clearing agency in respect of dealings in American Depository Receipts; or
  
- (xi) any person who has an interest, and who shows to the satisfaction of the board that he has it, by virtue only of being entitled to exercise or control the exercise (within the meaning of section 203(4) of the Original Act) of one third or more of the voting power at general meetings of any company which is a Permitted Person within (i) to (x) above;
  
- (g) **Relevant Person** means any person (whether or not identified) who has, or who appears to the board to have, at any time an interest in shares which carry the right to cast 15 per cent. or more of the total votes attaching to Relevant Share Capital of all classes (taken as a whole) and capable of being cast on a poll, or who is deemed for the purposes of this article to be a Relevant Person;
  
- (h) **Relevant Share Capital** means the relevant share capital (as defined in section 198(2) of the Original Act) of the Company;
  
- (i) **Relevant Shares** means all shares comprised in the Relevant Share Capital in which a Relevant Person has, or appears to the board to have, an interest or which are deemed for the purposes of this article to be Relevant Shares; and
  
- (j) **Required Disposal** means a disposal or disposals of such a number of Relevant Shares or interests therein as will cause a Relevant Person to cease to be a Relevant Person, not being a disposal to another Relevant Person (other than a Permitted Person) or a disposal which constitutes any other person (other than a Permitted Person) a Relevant Person;

and, for the purposes of this article, where the board resolves that it has made reasonable enquiries and that it is unable to determine:

- (i) whether or not a particular person has an interest in any particular shares comprised in Relevant Share Capital; or
  
- (ii) who is interested in any particular shares so comprised,

the shares concerned shall be deemed to be Relevant Shares and all persons interested in them to be Relevant Persons.

- (3) Subject to the provisions of this paragraph, and without prejudice to article 44, the provisions of Part VI of the Original Act shall apply in relation to the Company as if those provisions extended to Additional Interests and accordingly, the rights and obligations arising under that Part shall apply in relation to the Company, its members

and all persons interested in Relevant Share Capital, as extended by this paragraph; but so that there shall be entered in a register kept by the Company for that purpose all interests disclosed to the Company under this article which shall be separate and in addition to that register required by section 211 of the Act to be kept by the Company. The rights and obligations created by this paragraph in respect of interests in shares (including, but not limited to, Additional Interests) are in addition to and separate from those arising under Part VI of the Act. Sections 210(3) to (6), 211(10), 213(3) (so far as it relates to Section 211(10)), 214(5), 215(8), 216(1) to (4), 217(7), 218(3) and 219(3) and (4), 454, 455, 732 and 733 of the Original Act shall not apply in respect of Additional Interests.

- (4) If, to the knowledge of the board, any person other than a Permitted Person is or becomes a Relevant Person (including, without limitation, by virtue of being deemed to be one), the board shall promptly give notice to the Special Shareholder. If the Special Shareholder gives notice to the board within 28 days of the receipt of the board's notice that, in the Special Shareholder's opinion, ownership or control of the Relevant Shares by the Relevant Person would be contrary to the interests of national security, the board shall give notice to all persons (other than persons referred to in paragraph (9) below) who appear to the board to have interests in the Relevant Shares and, if different, to the registered holders of those shares. The notice shall set out the restrictions referred to in paragraph (7) below and call for a Required Disposal to be made within 21 days of the giving of the notice to the registered holder or such longer period as the board considers reasonable. If the Relevant Shares are held by an ADR Depository, the notice shall state that:
- (a) a specified purchaser or specified purchasers (the Relevant Purchaser(s)) or a specified Holder or specified Holders (the Relevant Holder(s)), as the case may be, is or are believed or deemed to be a Relevant Person or Persons or is or are persons through whom a Relevant Person or Persons is or are believed or deemed to be interested in shares of the Company in either case as specified in the notice; and
  - (b) the board believes that each Relevant Purchaser or Relevant Holder, or the Relevant Person or Persons as the case may be believed or deemed to be interested in shares in the Company, is or are deemed to be interested in the number of shares of the Company specified in relation to that person in the notice.

The board may extend the period in which any such notice is required to be complied with and may withdraw any such notice (whether before or after the expiration of the period referred to) if it appears to it that there is no Relevant Person in relation to the shares concerned. After the giving of such a notice, and save for the purpose of a Required Disposal under this or the following paragraph, no transfer of any of the Relevant Shares may be made or registered until either the notice is withdrawn or a Required Disposal has been made to the satisfaction of the board and registered.

- (5) If a notice given under paragraph (4) above has not been complied with in all respects to the satisfaction of the board and has not been withdrawn, the board shall, so far as it is able, make a Required Disposal (or procure that a Required Disposal is made) and shall give written notice of the disposal to those persons on whom the notice was served. The Relevant Person(s) and the registered holder(s) of the shares duly disposed of shall be deemed irrevocably and unconditionally to have authorised the board to make such Required Disposal. The manner, timing and terms of any such Required Disposal made or sought to be made by the board (including but not limited to the price or prices at which the same is made and the extent to which assurance is obtained that no transferee, except a Permitted Person, is or would become a Relevant Person) shall be such as the board determines, based on advice from bankers, brokers, or other persons the board considers appropriate consulted by it for the purpose, to be reasonably practicable having regard to all the circumstances, including but not limited to the number of shares to be disposed of and the requirement that the disposal be made without delay; and the board shall not be liable to any person (whether or not a Relevant Person) for any of the consequences of reliance on such advice. If, in relation to a Required Disposal to be made by the board, Relevant Shares are held by more than one holder (treating joint holders of any Relevant Shares as a single holder) the board shall cause as nearly as practicable the same proportion of each holding (so far as known to it) of the Relevant Shares to be sold.
- (6) For the purpose of effecting any Required Disposal, the board may authorise in writing any officer or employee of the Company to execute any necessary transfer on behalf of any holder and may enter the name of the transferee in the Register in respect of the transferred shares notwithstanding the absence of any share certificate and may issue a new certificate to the transferee and an instrument of transfer executed by such person shall be as effective as if it had been executed by the registered holder of the transferred shares and the title of the transferee shall not be affected by any irregularity or invalidity in the proceedings relating thereto. The net proceeds of the disposal shall be received by the Company whose receipt shall be a good discharge for the purchase money, and shall be paid (without any interest being payable in respect of it and after deduction of any expenses incurred by the board in the sale) to the former holder (or, in the case of joint holders, the first of them named in the Register) together with, if appropriate, a new certificate in respect of the balance of the Relevant Shares to which he is entitled upon surrender by him or on his behalf of any certificate in respect of the Relevant Shares sold and formerly held by him. For the purposes of effecting a Required Disposal of any shares held in uncertificated form the board may exercise any of the powers conferred on the Company by article 5(5).
- (7) A holder of a Relevant Share to whom a notice has been given under (and complying with) paragraph (4) above shall not in respect of that share be entitled, until such time as the notice has been complied with to the satisfaction of the board or withdrawn, to attend or vote at any general meeting of the Company or meeting of the holders of Relevant Share Capital or of any class thereof, or to exercise any other right conferred by membership in relation to any such meeting; and the rights to attend (whether in person or by representative or proxy), to speak and to demand and vote on a poll

which would have attached to the Relevant Share had it been a Relevant Share shall vest in the chairman of any such meeting. The manner in which the chairman exercises or refrains from exercising any such rights shall be entirely at his discretion. The chairman of any such meeting shall be informed by the board of any share becoming or being deemed to be a Relevant Share.

- (8) Without prejudice to the provisions of the Act and subject to the provisions of this article, the board may assume without enquiry that a person is not a Relevant Person unless the information contained in the registers kept by the Company under Part VI of the Original Act as applied and extended by this article to include the separate register to be kept under paragraph (3) above, appears to the board to indicate to the contrary or the board has reason to believe otherwise, in which circumstances the board shall make reasonable enquiries to discover whether any person is a Relevant Person.
- (9) The board shall not be obliged to give any notice required under this article to be given to any person if it does not know either his identity or his address. The absence of such a notice in those circumstances and any accidental error in or failure to give any notice to any person to whom notice is required to be given under this article shall not prevent the implementation of, or invalidate, any procedure under this article.
- (10) If any director has reason to believe that a person (not being a Permitted Person) is a Relevant Person, he shall inform the other directors.
- (11) Save as otherwise provided in this paragraph, the provisions of these articles applying to the giving of notice of meetings to members shall apply to the giving to a member of any notice required by this article. Any notice required by this article to be given to a person who is not a member, or who is a member or, in the case of joint holders, who is the person first named in the Register, whose registered address is not within the United Kingdom and who has not given to the Company an address within the United Kingdom at which notices may be given to him, shall be deemed validly served if it is sent through the post in a pre-paid envelope addressed to that person at the address (or, if more than one, at one of the addresses), if any, at which the board believes him to be resident or carrying on business or to his last known address as shown on the Register or a register of Holders maintained by an ADR Depository. The notice shall in such a case be deemed to have been given on the day following that on which the envelope containing the same is posted, unless it was sent by second class post or there is only one class of post, in which case it shall be deemed to have been given on the day next but one after it was posted. Proof that the envelope was properly addressed, pre-paid and posted shall be conclusive evidence that the notice was given.
- (12) Any resolution or determination of, or decision or exercise of any discretion or power by, the board or any director or by the chairman of any meeting under or pursuant to the provisions of this article (including without prejudice to the generality of the foregoing as to what constitutes reasonable enquiry or as to the manner, timing and terms of any Required Disposal made by the board under paragraph (5) above) shall be final and conclusive; and any disposal or transfer made, or other thing done, by or on behalf of, or on the authority of, the board or any director pursuant to the foregoing

provisions of this article shall be conclusive and binding on all persons concerned. The board shall not be required to give any reasons for any decision, determination or declaration taken or made in accordance with this article.

- (13) Paragraph (3) of this article shall not apply to an ADR Depository or a Clearing House acting in each case in its capacity as such. Where in that capacity interests in shares in the Company are held by an ADR Depository or a Clearing House, for the purposes of this article:
- (c) any person who has rights in relation to shares in the Company in which such an ADR Depository or Clearing House holds such an interest shall be deemed to be interested in the number of shares in the Company for which such an ADR Depository or Clearing House is or may become liable to account to him; and
  - (d) any interest which (by virtue of his being a tenant in common in relation to or holding as common property, interests in shares in the Company so held by such an ADR Depository or Clearing House) he would otherwise be treated for the purposes of this article as having in a larger number of shares in the Company shall (in the absence of any other reason why he should be so treated) be disregarded.
- (14) This article shall apply notwithstanding any provision in any other of these articles which is inconsistent with or contrary to it.

#### SHARE CERTIFICATES

##### 18. Issue of certificates

- (1) Subject to the provisions of the Statutes and the requirements of the UKLA, a person (except a recognised financial institution in respect of whom the Company is not required by law to complete and have ready for delivery a certificate) whose name is entered in the Register as the holder of any certificated shares shall be entitled (unless the conditions of issue otherwise provide) to receive one certificate for those shares, or one certificate for each class of those shares and, if he transfers some but not all of the shares represented by a certificate in his name, to receive a new certificate for the balance of those certificated shares retained by him.
- (2) In the case of joint holders of certificated shares, the Company shall not be bound to issue more than one certificate for all the shares in any particular class registered in their joint names, and delivery of a certificate for a share to any one of the joint holders shall be sufficient delivery to all.
- (3) Every share certificate shall be signed by two Directors or by one Director and the Secretary or in such other manner as the board may approve having regard to the conditions of issue and the requirements of the UKLA and shall specify the number and class and distinguishing numbers (if any) of the shares to which it relates and the amount or respective amounts paid up on the shares.

**19. Charges for and replacement of certificates**

- (1) Except as expressly provided to the contrary in these articles, no fee shall be charged for the issue of a share certificate.
- (2) Any two or more certificates representing shares of any one class held by any member may at his request, on surrender of the original certificates, be cancelled and a single new certificate issued.
- (3) If any member surrenders for cancellation a certificate representing shares held by him and requests the Company to issue two or more certificates representing those shares in such proportions as he may specify, the board may, if it thinks fit, comply with the request on payment of such fee (if any) as the board may decide.
- (4) If a certificate is damaged, worn out or defaced or alleged to have been lost, stolen or destroyed, a new certificate representing the same shares may be issued on compliance with such conditions as to evidence and indemnity as the board may think fit and on payment of any exceptional expenses incurred by the Company in its investigation of the evidence and the preparation of the indemnity as the board may decide and, if damaged, worn out or defaced, on delivery up of the original certificate.
- (5) In the case of joint holders of a certificated share, a request for a new certificate under paragraphs (2) and (3) of this article may be made by any one of the joint holders.

**20. Other methods of recording title**

Nothing in these articles shall preclude title to any securities of the Company being recorded other than in writing in accordance with such arrangements as may from time to time be permitted by the Statutes and approved by the board having regard to the requirements of the UKLA.

**LIEN ON SHARES**

**21. Lien on partly paid shares**

- (1) The Company shall have a first and paramount lien on every partly paid share registered in the name of a member (whether solely or jointly with another person) for all amounts payable (whether or not due) in respect of that share. The lien shall extend to all dividends from time to time declared and every other amount payable in respect of that share.
- (2) The board may at any time either generally or in any particular case declare any share to be wholly or partly exempt from the provisions of this article. Unless otherwise agreed with the transferee, the registration of a transfer of a share shall operate as a waiver of the Company's lien (if any) on that share.

**22. Enforcement of lien**

- (1) The Company may sell any share subject to a lien in such manner as the board may decide if an amount payable on the share is due and is not paid within fourteen clear

days after a notice has been served on the holder or any person entitled by transmission to the share demanding payment of that amount and giving notice of intention to sell in default.

- (2) To give effect to any sale under this article, the board may authorise a person to transfer the share in the name and on behalf of the holder, or the person entitled to the share by transmission or by operation of law, or to cause the transfer of such share, to the purchaser or his nominee. The purchaser shall not be bound to see to the application of the purchase money and the title of the transferee is not affected by any irregularity in or invalidity of the proceedings connected with the sale.
- (3) The net proceeds of the sale, after payment of the costs of the sale, shall be applied by the Company in or towards satisfaction of the amount currently due in respect of such lien. Any residue shall (subject to a like lien for any amounts not presently due as existed on the share before the sale), on surrender to the Company for cancellation of the certificate for the shares sold or the provision of an indemnity (with or without security) as to any lost or destroyed certificate as required by the board, be paid to the holder or person entitled by transmission to the share immediately before the sale.

### **CALLS ON SHARES**

#### **23. Calls**

- (1) Subject to the terms of issue, the board may make calls on members in respect of any amounts unpaid on the shares or a class of shares held by them respectively (whether in respect of nominal amount or premium) and not payable on a date fixed by or in accordance with the terms of issue. Each member shall (subject to his receiving at least fourteen clear days' notice specifying when and where payment is to be made) pay to the Company as required by the notice the amount called on his shares. A call may be revoked or postponed as the board may decide.
- (2) Any call may be made payable in one sum or by instalments and shall be deemed to be made at the time when the resolution of the board authorising that call is passed.
- (3) A person on whom a call is made shall remain liable for it notwithstanding the subsequent transfer of the share in respect of which the call is made.
- (4) The joint holders of a share shall be jointly and severally liable for the payment of all calls in respect of that share.

#### **24. Interest on calls**

If the whole amount of a call is not paid before or on the due date for payment, the person from whom it is due shall pay interest on the amount unpaid, from the due date for payment to the date of actual payment, at such rate as may be fixed by the terms of allotment or issue of the relevant share or, if no rate is fixed, at such rate as the board acting reasonably may decide, together with all costs, charges and expenses incurred by the Company by reason of the non-payment. The board may waive payment of the interest, costs, charges and expenses, wholly or in part.



**25. Amounts due on allotment or issue treated as calls**

A sum which by the terms of allotment of a share is payable on allotment or at a fixed time, or is payable as an instalment of a call, whether on account of the nominal value of the share or by way of premium, shall for all purposes of these articles be deemed to be a call duly made and payable on the date or dates fixed for payment and, in case of non-payment, the provisions of these articles shall apply as if that sum had become payable by virtue of a call.

**26. Power to differentiate**

On any allotment or issue of shares the board may make arrangements for a difference between the allottees or holders of the shares in the amounts and times of payment of calls on their shares.

**27. Payment of calls in advance**

The board may, if it thinks fit, receive all or any part of the amounts payable on a share beyond the sum actually called up on it if the holder is willing to make payment in advance and, on any amounts so paid in advance, may (until they would otherwise be due) pay interest at such rate as the board acting reasonably may decide.

**FORFEITURE OF SHARES**

**28. Notice of unpaid calls**

- (1) If the whole or any part of any call or instalment remains unpaid on any share after the due date for payment, the board may serve a notice on the holder, or on a person entitled by transmission to the share in respect of which the call was made, requiring him to pay so much of the call or instalment as remains unpaid, together with any accrued interest and all costs, charges and expenses incurred by the Company by reason of the non-payment.
- (2) The notice shall state a further day, being not less than fourteen clear days from the date of the notice, on or before which, and the place where, payment is to be made and shall state that, in the event of non-payment on or before the day and at the place appointed, the share in respect of which the call was made or instalment is payable will be liable to be forfeited.
- (3) The board may accept a surrender of any share liable to be forfeited.

**29. Forfeiture on non-compliance with notice**

- (1) If the requirements of a notice served under article 28 (*Notice of unpaid calls*) are not complied with, any share in respect of which it was given may, before the payment required by the notice is made, be forfeited by a resolution of the board. The forfeiture shall include all dividends declared and other amounts payable in respect of the forfeited share and not actually paid before the forfeiture. Forfeiture shall be deemed to occur at the time of the passing of the said resolution of the board. The board may accept a surrender of any share liable to be forfeited.



- (2) If a share is forfeited, notice of the forfeiture shall be given by the Company to the person who was the holder of the share, or the person entitled to the share by transmission and an entry that notice of the forfeiture has been given and that the share has been forfeited, with the relevant date, shall be made in the Register; but no forfeiture shall be invalidated by any omission to give such notice or to make such entry.

**30. Power to annul forfeiture or surrender**

The board may, at any time before the forfeited or surrendered share has been cancelled, sold, re-allotted or otherwise disposed of, annul the forfeiture and/or acceptance of the surrender upon payment of all calls and interest due on or incurred in respect of the share and on such further conditions (if any) as it thinks fit.

**31. Disposal of forfeited or surrendered shares**

- (1) Until cancelled in accordance with the Statutes, every share which is forfeited or surrendered and all rights attaching to it shall become the property of the Company and (subject to the provisions of the Statutes) may be sold, re-allotted or otherwise disposed of, upon such terms and in such manner as the board shall decide either to the person who was before the forfeiture or surrender the holder of the share or to any other person and whether with or without all or any part of the amount previously paid up on the share being credited as so paid up. Provided that the Company shall not exercise any voting rights in respect of such share and any such share not disposed of in accordance with the foregoing within a period of three years from the date of its forfeiture or surrender shall thereupon be cancelled in accordance with the provisions of the Statutes. The board may, for the purposes of a disposal, authorise a person to execute an instrument of transfer of the forfeited or surrendered share to, or in accordance with the directions of, any person to whom the same has been sold or disposed of. The Company may receive the consideration (if any) for the share on its disposal and may register the transferee as the holder of the share.
- (2) A statutory declaration by a director or the secretary that a share has been forfeited or surrendered on a specified date shall, as against all persons claiming to be entitled to the share, be conclusive evidence of the facts stated in it and shall (subject to the execution of any necessary instrument of transfer) constitute good title to the share. The new holder of the share shall neither be bound to see to the application of the consideration for the disposal (if any) nor shall his title to the share be affected by any irregularity in or invalidity of the proceedings connected with the forfeiture, surrender, sale, re-allotment or disposal of the share.

**32. Arrears to be paid notwithstanding forfeiture or surrender**

A person whose share has been forfeited ceases on forfeiture to be a member in respect thereof and if that share is in certificated form, shall surrender to the Company for cancellation any certificate for the forfeited share. A person remains liable to pay all calls, interest, costs, charges and expenses owing in respect of such share at the time of forfeiture, with interest, from the time of forfeiture until payment, at such rate as

may be fixed by the terms of allotment or issue of such share or, if no rate is fixed, at such rate (not exceeding 20 per cent. per annum) as the board may decide. The board may if it thinks fit enforce payment without allowance for the value of such share at the time of forfeiture or for any consideration received on its disposal.

#### UNTRACED MEMBERS

#### 33. Sale of shares of untraced members

- (1) Subject to the Regulations, the Company may sell, at the best price reasonably obtainable at the time of the sale, any share of a member, or any share to which a person is entitled by transmission, if:
  - (a) during a period of twelve years at least three cash dividends (whether interim or final) have become payable in respect of the share to be sold;
  - (b) during that twelve year period no cash dividend payable in respect of the share has been claimed, no warrant, cheque or money order in respect of the share sent to the address of the member in the manner provided by these articles for sending such payments has been cashed and no communication has been received by the Company from the member or the person entitled by transmission to the share;
  - (c) on or after the expiry of that period of twelve years the Company has published advertisements both in a national newspaper and in a newspaper circulating in the area in which the address referred to in sub-paragraph (b) above is located, in each case giving notice of its intention to sell the share; and
  - (d) during the period of three months following the publication of those advertisements and after that period until the exercise of the power to sell the share, the Company has not, so far as the board is aware, received any communication from the member or the person entitled by transmission to the share (in his capacity as member or person entitled by transmission).
- (2) The Company's power of sale shall extend to any further share which, on or before the date of publication of the first of any advertisement pursuant to sub-paragraph (1)(c) above, is issued in right of a share to which paragraph (1) applies (or in right of any share to which this paragraph applies) if the conditions set out in sub-paragraphs (1)(b) to (d) are satisfied in relation to the further share (but as if the references to a period of twelve years were references to a period beginning on the date of allotment of the further share and ending on the date of publication of the first of the advertisements referred to above).
- (3) To give effect to any sale, the board may authorise some person to execute an instrument of transfer of the share in the name and on behalf of the holder of, or the person entitled by transmission to, the share to, or in accordance with the directions of, the purchaser or his nominee, and in relation to an uncertificated share may require

an Operator to convert the share into certificated form in accordance with the Regulations. The purchaser shall not be bound to see to the application of the purchase money; nor shall his nor, if different, the transferee's title to the share be affected by any irregularity in, or invalidity of, the proceedings relating to the sale.

- (4) For the purpose of selling under this article shares of untraced members held in uncertificated form, the board may exercise any of the powers conferred on the Company by article 5(5).

#### 34. **Application of proceeds of sale**

- (1) The Company shall account to the person entitled to the share at the date of sale for a sum equal to the net proceeds of sale by carrying all amounts received on sale to a separate account and shall be deemed to be his debtor, and not a trustee for him, in respect of them.
- (2) Pending payment of the net proceeds of sale to such person, the proceeds carried to the separate account may either be employed in the business of the Company or invested in such investments (other than shares of the Company or its holding company, if any) as the board may from time to time decide.
- (3) No interest shall be payable in respect of the net proceeds and the Company shall not be required to account for any moneys earned on the net proceeds.

### **TRANSFER OF SHARES**

#### 35. **Form of transfer**

- (1) Subject to the restrictions in these articles, any member may transfer all or any of his certificated shares by an instrument of transfer in any usual form or in any other form which the board may approve and any member may transfer all or any of his uncertificated shares in such manner as may be prescribed by or pursuant to the Regulations and the rules made and practices instituted by the Operator of the relevant system.
- (2) The instrument of transfer of a certificated share shall be signed by or on behalf of the transferor and (except in the case of a fully paid share) by or on behalf of the transferee.
- (3) Subject to the provisions of the Regulations, the transferor shall be deemed to remain the holder of the share until the name of the transferee is entered in the Register in respect of the share.

#### 36. **Right to refuse to register transfers**

- (1) Subject to this article, article 3(3), article 16(1), and article 44 (*Disclosure of interests in shares*), shares of the Company are free from any restriction on transfer. In exceptional circumstances approved by the UKLA, the Board may refuse to register a transfer of certificated shares, provided that such refusal would not disturb the market in those shares.

- (2) Subject to the requirements of the listing rules of the UKLA and not so as to prevent dealings on an open and proper basis, the board may, in its absolute discretion and without giving any reason for its decision, refuse to register any transfer of a certificated share not fully paid up (or renunciation of a renounceable letter of allotment in respect of such a share) or any transfer of a certificated share on which the Company has a lien (or renunciation of a renounceable letter of allotment in respect of such a share).
- (3) The board may also in its absolute discretion and without giving a reason, refuse to register the transfer of a certificated share or the renunciation of a renounceable letter of allotment unless it is:
  - (a) in respect of only one class of shares;
  - (b) in favour of no more than four joint transferees (or renounees);
  - (c) left at the office, or at such other place as the board may decide, for registration;
  - (d) accompanied by the certificate for each share to be transferred (except where the share is registered in the name of a recognised financial institution and no certificate has been issued for it or in the case of a renunciation) and such other evidence (if any) as the board may reasonably require to prove the title of the intending transferor (or person renouncing) or his right to transfer the shares and the due execution by him of the transfer (or renunciation) or, if the transfer (or renunciation) is executed by some other person on his behalf, the authority of that person to do so; and
  - (e) duly stamped (if required).
- (4) If the board refuses to register the transfer of a certificated share it shall, within two months after the date on which the transfer was lodged with the Company, send notice of the refusal to the transferee.
- (5) In accordance with and subject to the provisions of the Regulations, the Operator of the relevant system shall register a transfer of title to any uncertificated share or any renounceable right of allotment of a share which is a participating security held in uncertificated form unless the Regulations permit the Operator of the relevant system to refuse to register such a transfer in certain circumstances in which case the said Operator may refuse such registration.
- (6) If the Operator of the relevant system refuses to register the transfer of an uncertificated share or of any such uncertificated renounceable right of allotment of a share it shall, within the time period stipulated by the Regulations, send notice of the refusal to the transferee.
- (7) In accordance with and subject to the provisions of the Regulations, where title to an uncertificated share is transferred by means of a relevant system to a person who is to hold such share in certificated form thereafter, the Company as participating issuer

shall register the transfer in accordance with the relevant Operator-instruction, but so that the Company may refuse to register such a transfer in any circumstance permitted by the Regulations.

- (8) In accordance with the Regulations, if the Company as participating issuer refuses to register the transfer of title to an uncertificated share transferred by means of a relevant system to a person who is to hold such share in certificated form thereafter, it shall, within two months after the date on which the Operator-instruction was received by the Company, send notice of the refusal to the transferee.

**37. No fee payable**

No fee shall be charged for registration of a transfer of a share or the renunciation of a renounceable letter of allotment or other document or instruction relating to or affecting the title to any share or for the right to transfer it or for making any other entry in the Register.

**38. Retention of instruments**

All instruments of transfer which are registered may, subject to article 135 (*Destruction of documents*), be retained by the Company, but any instrument of transfer which the board refuses to register shall (except in any case where fraud or any other crime involving dishonesty is suspected in relation to such transfer) be returned to the person presenting it.

**39. Power to suspend registration of transfers**

Subject to the Statutes, the registration of transfers of shares or of any class of shares may be suspended at such times and for such periods (not exceeding thirty days in any year) as the board may decide but, unless otherwise permitted by the Regulations, the Company shall not close any relevant register relating to a participating security without the consent of the Operator of the relevant system.

**40. Renunciations and other methods of transfer**

Nothing in these articles shall preclude, without prejudice to the provisions of article 36 (*Right to refuse to register transfers*), the board from recognising a renunciation of the allotment of any share by the allottee in favour of some other person.

## TRANSMISSION OF SHARES

**41. Transmission on death**

If a member dies, the survivor, where the deceased was a joint holder, and his executors or personal representatives where he was a sole or the only surviving holder, shall be the only person or persons recognised by the Company as having any title to his shares; but nothing in these articles shall release the estate of a deceased holder from any liability in respect of any share held by him solely or jointly.

**42. Election of person entitled by transmission**

- (1) A person becoming entitled to a share in consequence of the death or bankruptcy of a member or of any other event giving rise to a transmission by operation of law may, on producing such evidence as the board may require and subject as provided in this article, elect either to be registered himself as the holder of the share or to have some person nominated by him registered as the holder of the share.
- (2) If he elects to be registered himself, he shall give notice to the Company to that effect. If he elects to have another person registered,
  - (a) if it is a certificated share, he shall execute a transfer of the share to that person; or
  - (b) if it is an uncertificated share, he shall execute such other document or take such other action as the board may require, including but not limited to procuring that the uncertificated share is changed to certificated form, to enable that person to be registered.
- (3) All the provisions of these articles relating to the transfer of shares shall apply to the notice or instrument of transfer or instruction (as the case may be) as if it were an instrument of transfer signed or instruction given by the person from whom the title by transmission is derived and the event giving rise to such transmission had not occurred.

**43. Rights of person entitled by transmission**

- (1) Where a person becomes entitled by transmission to a share, the rights of the holder in relation to that share cease. A person becoming entitled to a share in consequence of a death or bankruptcy or of any other event giving rise to a transmission by operation of law shall have the right to receive and give a discharge for any dividends or other moneys payable in respect of the share and, subject to the provisions of article 42 (*Election of person entitled by transmission*) and article 118 (*Method of payment*), shall have the same rights in relation to the share as he would have if he were the holder except that, until he becomes the holder, he shall not be entitled to receive notice of, attend or vote at any meeting of the Company or any separate general meeting of the holders of any class of shares in the Company.
- (2) The board may at any time give notice requiring any such person to elect either to be registered himself or to transfer the share and, if after sixty days the notice has not been complied with, the board may withhold payment of all dividends or other moneys payable in respect of the share until the requirements of the notice have been complied with.



**DISCLOSURE OF INTERESTS IN SHARES**

**44. Disclosure of interests in shares**

- (1) This article applies where the Company gives to the holder of a share or to any person appearing to be interested in a share a notice requiring any of the information mentioned in section 212 of the Act (a **section 212 notice** ).
- (2) If, on the basis of information obtained from a holder in respect of a share held by him, a section 212 notice is given by the Company to a person appearing to be interested in the share, a copy shall at the same time be given to the holder, but the accidental omission to do so or the non-receipt of the copy by the holder shall not prejudice the operation of the following provisions of this article.
- (3) Having regard to the requirements of the listing rules of the UKLA, if the holder of, or any person appearing to be interested in, any share has been served with a section 212 notice and, in respect of that share (a **default share** ), has been in default for the relevant period in supplying to the Company the information required by the section 212 notice, the restrictions referred to in paragraph (4) below shall apply. Those restrictions shall continue until the earliest of:
  - (a) the date seven days after the date on which the board is satisfied that the default is remedied; or
  - (b) the date seven days after the date on which the Company is notified that the default share is the subject of a market transfer; or
  - (c) the board decides to waive those restrictions, in whole or in part.
- (4) The restrictions referred to in paragraph (3) above are as follows:
  - (a) if the default shares in which any one person is interested or appears to the Company to be interested represent less than 0.25 per cent. in nominal value of the issued shares of the class (calculated exclusive of treasury shares), the holders of the default shares shall not be entitled, in respect of those shares, to attend or to vote, either personally or by proxy, at any general meeting or at any separate general meeting of the holders of any class of shares in the Company or on a poll; or
  - (b) if the default shares in which any one person is interested or appears to the Company to be interested represent at least 0.25 per cent. in nominal value of the issued shares of the class (calculated exclusive of treasury shares), the holders of the default shares shall not be entitled, in respect of those shares:
    - (i) to attend or to vote, either personally or by proxy, at any general meeting or at any separate general meeting of the holders of any class of shares in the Company or on a poll; or
    - (ii) to receive any dividend (or any part of a dividend) or other distribution or amount payable in respect of the default shares; or

- (iii) to transfer or agree to transfer any of those shares or any rights in them, unless:
  - (a) the holder is not himself in default in supplying the information required; and
  - (b) the holder proves to the satisfaction of the board that no person in default in supplying the information required is interested in any of the shares the subject of the transfer.

Provided that the restrictions in sub-paragraphs (a) and (b) above shall not prejudice the right of either the member holding the default shares or, if different, any person having a power of sale over those shares to sell or agree to sell those shares under a market transfer.

- (5) For the purpose of enforcing the sanction in paragraph (4)(b)(iii), the board may give notice to the member requiring the member to change default shares held in uncertificated form to certificated form by the time stated in the notice. The notice may also state that the member may not change any default shares held in certificated form to uncertificated form. If the member does not comply with the notice, the board may require the Operator to convert default shares held in uncertificated form into certificated form in the name and on behalf of the member in accordance with the Regulations.
- (6) If any dividend (or any part of a dividend) or other distribution or amount is withheld under paragraph (4)(b) above, the member shall be entitled to receive it as soon as practicable after the restrictions contained in paragraph (4)(b) cease to apply and prior to such time the Company shall have no obligation to pay interest on it and the holder of the default share in question shall not be entitled to elect, pursuant to article 124 (*Scrip dividends*), to receive shares instead of a dividend.
- (7) If, while any of the restrictions referred to above apply to a share, another share is allotted in right of it (or in right of any share to which this paragraph applies), the same restrictions shall apply to that other share as if it were a default share. For this purpose, shares which the Company allots, or procures to be offered, *pro rata* (disregarding fractional entitlements and shares not offered to certain members by reason of legal or practical problems associated with issuing or offering shares outside the United Kingdom) to holders of shares of the same class as the default share shall be treated as shares allotted in right of existing shares from the date on which the allotment is unconditional or, in the case of shares so offered, the date of the acceptance of the offer.
- (8) For the purposes of this article:
  - (a) a **market transfer** in relation to any share is a transfer pursuant to:
    - (i) a sale of the share on a recognised investment exchange (as defined in the Financial Services Act 2000) or on any stock exchange outside the

United Kingdom on which shares of that class are listed or normally traded; or

- (ii) a sale of the whole beneficial interest in the share to a person whom the board is satisfied is unconnected with the existing holder or with any other person appearing to be interested in the share; or
  - (iii) a takeover offer (as defined for the purposes of section 428(1) of the Act) which relates to the share;
- (b) the **relevant period** shall be 14 days after the date of service of the section 212 notice;
- (c) **interested** shall be construed as it is for the purpose of section 212 of the Act;
- (d) the percentage of the issued shares of a class represented by a particular holding shall be calculated by reference to the shares in issue at the time when the section 212 notice is given;
- (e) a person, other than the holder of the share, shall be treated as appearing to be interested in any share if the Company has given to the member holding such share a section 212 notice and either (i) the member has informed the Company that the person is or may be interested in the share or (ii) (after taking into account any response to any section 212 notice and any other relevant information) the Company knows or has reasonable cause to believe that the person in question is or may be interested in the share; and
- (f) reference to a person having failed to give the Company the information required by a section 212 notice, or being in default in supplying such information, includes:
- (i) reference to his having failed or refused to give all or any part of it; and
  - (ii) reference to his having given information which he knows to be false in a material particular or having recklessly given information which is false in a material particular.
- (9) The provisions of this article are in addition and without prejudice to the provisions of the Statutes and in particular of section 216 of the Act, so that the Company may apply to the court under section 216(1) whether or not these provisions apply or have been applied.
- (10) Where the person on whom a section 212 notice is served is an ADR Depositary acting in its capacity as such:
- (a) the obligations of such ADR Depositary as a member pursuant to this article 44 shall be limited to disclosing to the Company such information relating to the shares in question as has in each such case been recorded, pursuant to the

terms of any agreement entered into between the ADR Depositary and the Company; and

- (b) the restrictions referred to in paragraph (4) above shall not be effective unless and until such ADR Depositary has been served with a notice specifying the person(s) (other than such ADR Depositary) having an interest in a specified number of the shares in question comprising the default shares.

Provided always that nothing in this paragraph (10) shall in any other way restrict the powers of the board under this article 44.

- (11) For the purposes of this article 44, where any person has an interest in shares in the Company evidenced by an American Depositary Receipt or registered in the name of a Clearing House, article 17(13) shall apply for determining the number of shares in which that person is interested.
- (12) Where such a person as is described in paragraph (11) of this article is in default of a section 212 notice and the restrictions set out in paragraph (4) of this article apply, the ADR Depositary or Clearing House (as the case may be) shall be subject to the restrictions set out in paragraph (4) of this article only in respect of such number of shares in which that person is determined, in accordance with paragraph (11) of this article, to have an interest.

## GENERAL MEETINGS

### 45. Annual general meetings

The board shall convene and the Company shall hold annual general meetings in accordance with the requirements of the Statutes.

### 46. Extraordinary general meetings

All general meetings other than annual general meetings shall be called extraordinary general meetings.

### 47. Convening of extraordinary general meetings

- (1) The board may convene an extraordinary general meeting whenever it thinks fit.
- (2) An extraordinary general meeting may also be convened in accordance with article 89 (*Power to act notwithstanding vacancy*).
- (3) An extraordinary general meeting shall also be convened by the board on the requisition of members pursuant to the provisions of the Statutes or, in default, may be convened by such requisitionists, as provided by the Statutes.
- (4) The board shall comply with the provisions of the Statutes regarding the giving and the circulation, on the requisition of members, of notices of resolutions and of statements with respect to matters relating to any resolution to be proposed or business to be dealt with at any general meeting of the Company. At any meeting convened by or on the



requisition of members no business may be transacted except that stated by the requisition or proposed by the board.

#### NOTICE OF GENERAL MEETINGS

**48. Length and form of notice**

- (1) An annual general meeting and an extraordinary general meeting called for the passing of a special resolution or a resolution of which special notice is required by the Statutes, shall be called by not less than twenty-one clear days' notice. All other extraordinary, general meetings shall be called by not less than fourteen clear days' notice.
- (2) Subject to the Statutes, and although called by shorter notice than that specified in paragraph (1) above, a general meeting shall be deemed to have been duly called if it is so agreed:
  - (a) in the case of an annual general meeting, by all the members entitled to attend and vote at the meeting; and
  - (b) in the case of another meeting, by a majority in number of the members having a right to attend and vote at the meeting, being a majority together holding not less than ninety-five per cent. in nominal value of the shares giving that right.
- (3) The notice of meeting shall specify:
  - (a) whether the meeting is an annual general meeting or an extraordinary general meeting;
  - (b) the place, the date and the time of the meeting;
  - (c) the general nature of the business to be transacted;
  - (d) if the meeting is convened to consider a special or an extraordinary resolution, the intention to propose the resolution as such; and
  - (e) with reasonable prominence, that a member entitled to attend and vote may appoint one or more proxies to attend and, on a poll, vote instead of him and that a proxy need not also be a member.
- (4) Subject to the Act and as provided in paragraph (5) of this article 48, notice of every general meeting shall be given to all members (other than any who, under the provisions of these articles or the terms of issue of the shares they hold, are not entitled to receive such notices from the Company), to the auditors (or, if more than one, each of them) and to each director.
- (5) For the purposes of serving notices of meetings, whether under section 370(2) of the Act or any other enactment or under these articles, the board may determine that persons entitled to receive such notices are those persons entered on the Register at the

close of business on a day determined by the board, provided that, the day determined by the board may not be more than twenty-one days before the day that the relevant notice of meeting is being sent.

- (6) For the purposes of determining which persons are entitled to attend or vote at any general meeting and how many votes such persons may cast, the notice may also specify a time (which shall not be more than forty-eight hours before the time fixed for the meeting) by which a person must be entered on the register in order to have the right to attend or vote at the meeting. Changes to entries on the Register after that time shall be disregarded in determining the rights of any person to attend or vote at the meeting, notwithstanding any provisions in these articles, any enactment or any other instrument to the contrary.
- (7) Where the notice of meeting is published on a web-site in accordance with article 130(2), it shall continue to be published in the same place on that web-site from the date of the notification given under article 130(2)(b) until the conclusion of the meeting to which the notice relates.

**49. Omission or non-receipt of notice and irregularities in publication of notices**

- (1) The accidental omission to give notice of a meeting (or, in cases where it is sent out with the notice, a form of appointment of a proxy) to, or the non-receipt of notice (or a form of appointment of a proxy) by, any person entitled to receive the notice (or form of appointment of a proxy) shall not invalidate the proceedings of that meeting.
- (2) Where a notice of meeting published on a web-site in accordance with article 130(2) is by accident published in different places on the web-site or published for part, but not all, of the period from the date of the notification given under article 130(2)(b) until the conclusion of the meeting to which the notice relates, the proceedings at such meeting are not thereby invalidated.

**50. Special business**

All business transacted at a general meeting shall be deemed special except the following business at an annual general meeting:

- (a) the receipt and consideration of the annual accounts, the directors' report, the auditors' report on those accounts and, where required by law, the directors' remuneration report and the auditors' report on the auditable part of the remuneration report;
- (b) the appointment of directors and other officers in place of those retiring by rotation or otherwise ceasing to hold office (including the reappointment of directors appointed since the last annual general meeting);
- (c) the declaration of dividends; and

- (d) the appointment of the auditors (when special notice of the resolution for appointment is not required by the Statutes) and the fixing, or determination of the manner of the fixing, of their remuneration.

### PROCEEDINGS AT GENERAL MEETINGS

#### 51. Quorum

- (1) No business shall be transacted at any general meeting unless the requisite quorum is present when the meeting proceeds to business. The absence of a quorum shall not prevent the appointment of a chairman in accordance with these articles, which shall not be treated as part of the business of the meeting.
- (2) Two members present in person or by proxy and entitled to vote shall be a quorum for all purposes.
- (3) If within fifteen minutes (or such longer time as the chairman of the meeting decides to wait) from the time appointed for the holding of a general meeting a quorum is not present, the meeting, if convened by or on the requisition of members, shall be dissolved. In any other case, it shall stand adjourned to such time (being not less than seven days nor more than twenty-eight days later) and place as the chairman of the meeting (or in default, the board) may decide.
- (4) If at an adjourned meeting a quorum is not present within fifteen minutes from the time fixed for holding the meeting (or such longer period as the chairman of the meeting decides to wait) the meeting shall be dissolved.
- (5) The Company shall give not less than seven clear days notice of any meeting adjourned for the lack of a quorum and the notice shall state the quorum requirement.

#### 52. Chairman

At each general meeting, the chairman (if any) of the board or, if he is absent or unwilling, the deputy chairman (if any) of the board or (if more than one deputy chairman is present and willing) the deputy chairman who has been longest in such office or, if no deputy chairman is present and willing, that one of the other directors who is appointed for the purpose by the board or (failing appointment by the board) by the members present, shall preside as chairman of the meeting but if no director is present within fifteen minutes after the time fixed for holding the meeting or if none of the directors present is willing to preside, the members present in person and entitled to vote shall choose one of their number to preside as chairman of the meeting.

#### 53. Security and order at meetings

- (1) The board may both prior to and during any general meeting make any arrangements and impose any restrictions which it considers appropriate to ensure the security and/or the orderly conduct of a general meeting of the Company or a separate general meeting of the holders of any class of shares of the Company, including, without limitation, arranging for any person attending a meeting to be searched, for items of personal



property which may be taken into a meeting to be restricted and for any person (whether or not a member of the Company) who refuses to comply with any such arrangements or restrictions to be refused entry to or excluded from a meeting.

- (2) The chairman of any general meeting or separate general meeting of the holders of any class of shares of the Company shall take such action as he thinks fit to promote the orderly conduct of the business of the meeting as laid down in the notice of the meeting, including without limitation asking any person or persons (whether or not a member or members of the Company) to leave the meeting and if necessary to have such person or persons excluded from the meeting. The decision of the chairman on matters relating to the orderly conduct of a meeting and on any other matters of procedure or arising incidentally from the business of the meeting shall be final as shall be his determination, acting in good faith, as to whether any matter is of such nature.

**54. Directors and other persons entitled to attend and speak**

- (1) Whether or not he is a member, a director shall be entitled to attend and speak at any general meeting of the Company and at any separate general meeting of the holders of any class of shares of the Company.
- (2) The chairman of the meeting may, in his absolute discretion, invite any person, whom the chairman considers to be equipped with knowledge or experience of the Company's business, to attend and speak at any general meeting to assist in the deliberations of the meeting.

**55. Adjournment**

- (1) With the consent of any meeting at which a quorum is present the chairman of the meeting may (and shall if so directed by the meeting) adjourn the meeting from time to time and from place to place.
- (2) In addition, the chairman of the meeting may at any time without the consent of the meeting interrupt or adjourn the meeting (whether or not it has commenced or a quorum is present) to another time and/or place and/or for an indefinite period if he decides that it has become necessary to do so (whether as a result of the conduct or behaviour of any person or persons, whether or not a member or members of the Company, present) in order to:
  - (a) secure the proper and orderly conduct of the meeting; or
  - (b) give all persons entitled to do so a reasonable opportunity of speaking and voting at the meeting; or
  - (c) ensure that the business of the meeting is properly disposed of.
- (3) Nothing in this article shall limit any other power vested in the chairman (whether under the provisions of these articles, at common law or otherwise) to adjourn the meeting.

- (4) Without prejudice to the provisions of article 51(5), whenever a meeting is adjourned for twenty-eight days or more or for an indefinite period, at least seven clear days notice of the adjourned meeting shall be given in the same manner as in the case of the original meeting but otherwise no person shall be entitled to any notice of an adjourned meeting or of the business to be transacted at an adjourned meeting.
- (5) No business shall be transacted at any adjourned meeting other than the business which might properly have been transacted at the meeting from which the adjournment took place.

**56. Accommodation of persons at meeting**

If it appears to the chairman that the place of the meeting specified in the notice convening the meeting is inadequate to accommodate all persons entitled and wishing to attend, the meeting is duly constituted and its proceedings are valid if the chairman is satisfied that adequate facilities are available to ensure that each such person who is unable to be accommodated is able:

- (a) to participate in the business for which the meeting has been convened; and
- (b) to hear and see all persons present who speak, whether by the use of microphones, loudspeakers, audio-visual communications equipment or otherwise, (whether or not in use when these articles are adopted) whether in the meeting place or elsewhere.

**57. Method of voting and demand for poll**

- (1) At a general meeting a resolution put to the vote of the meeting shall be decided on a show of hands, unless (before, or immediately after the declaration of the result of the show of hands or on the withdrawal of any other demand for a poll) a poll is demanded by (subject to the provisions of the Statutes):
  - (a) the chairman of the meeting; or
  - (b) at least five members present in person or by proxy having the right to vote on the resolution; or
  - (c) a member or members present in person or by proxy representing in aggregate not less than one tenth of the total voting rights of all the members having the right to vote on the resolution; or
  - (d) a member or members present in person or by proxy holding shares conferring the right to vote on the resolution on which an aggregate sum has been paid up equal to not less than one-tenth of the total sum paid up on all the shares conferring that right,

a demand for a poll by a person as proxy for a member shall be as valid as if the demand were made by the member himself.

- (2) A demand for a poll may, before the poll is taken, be withdrawn but only with the consent of the chairman of the meeting and the demand so withdrawn shall not be taken to have invalidated the result of a show of hands declared before the demand was made. If a poll is demanded before the declaration of the result of a show of hands and the demand is duly withdrawn, the meeting shall continue as if the demand had not been made.
- (3) Unless a poll is demanded (and the demand is not withdrawn), a declaration by the chairman of the meeting that a resolution has been carried, or carried unanimously, or has been carried by a particular majority, or lost, or not carried by a particular majority, shall be conclusive, and an entry to that effect in the minutes of the meeting shall be conclusive evidence of that fact, without proof of the number or proportion of the votes recorded in favour of or against the resolution.
- (4) The demand for a poll other than on the election of the chairman or on a question of adjournment shall not prevent the continuance of a meeting for the transaction of any business other than the question on which a poll has been demanded.

**58. How a poll is to be taken**

- (1) If a poll is properly demanded (and the demand is not withdrawn), it shall be taken, and the result of the poll declared, at such time (either at the meeting at which the poll is demanded or within thirty clear days after the meeting), at such place and in such manner as the chairman of the meeting shall direct and he may appoint scrutineers (who need not be members).
- (2) A poll demanded on the election of a chairman or on a question of adjournment shall be taken, and the result of the poll declared, at the meeting without adjournment.
- (3) No notice need be given of a poll not taken immediately if the time and place at which it is to be taken are announced at the meeting at which it is demanded. In any other case at least seven clear days notice shall be given specifying the time and place at which the poll is to be taken.
- (4) On a poll votes may be given either in person or by proxy and a member entitled to more than one vote need not, if he votes, use all his votes or cast all the votes he uses in the same way.
- (5) The result of the poll shall be deemed to be a resolution of the meeting at which the poll was demanded.

**59. Chairman's casting vote**

In the case of an equality of votes, either on a show of hands or on a poll, the chairman of the meeting at which the show of hands takes place, or at which the poll is demanded, as the case may be, shall be entitled to a further or casting vote in addition to any other vote or votes to which he may be entitled.

**60. Amendments to resolutions**

No amendment to a resolution duly proposed as a special or extraordinary resolution may be considered or voted on, other than an amendment to correct a patent error. No amendment to a resolution duly proposed as an ordinary resolution may be considered or voted on, other than an amendment to correct a patent error, unless either:

- (a) at least forty-eight hours before the time appointed for holding the meeting or adjourned meeting at which the ordinary resolution is to be considered, notice of the terms of the amendment and intention to move it has been lodged at the office; or
- (b) the chairman of the meeting in his absolute discretion decides that the amendment may be considered or voted on.

If an amendment proposed to a resolution under consideration is ruled out of order by the chairman the proceedings on the substantive resolution are not invalidated by an error in his ruling.

**VOTES OF MEMBERS**

**61. Voting rights**

Subject to the provisions of these articles and to any special rights or restrictions as to voting for the time being attached to any shares:

- (a) on a show of hands, every member who (being an individual) is present in person or (being a company) is present by a duly authorised representative not being himself a member, shall have one vote; and
- (b) on a poll, every member who (being an individual) is present in person or (being a company) is present by a duly authorised representative not being himself a member, or who is present by proxy shall have one vote for every share of which he is the holder.

**62. Corporate representatives**

- (1) Any company which is a member of the Company may by resolution of its directors or other governing body whether or not expressed to be pursuant to any provision of the Statutes, authorise one or more persons to act as its representatives at any meeting of the Company or of any class of members of the Company (a **representative** ).
- (2) Each representative shall be entitled to exercise the same powers on behalf of the company (in respect of that part of the company's holding of shares to which the authorisation relates) as that company could exercise if it were an individual member present at the meeting in person, including (without limitation) power to vote on a show of hands or on a poll and to demand or concur in demanding a poll. The company shall for the purpose of these articles be deemed to be present in person at a meeting if a representative is present. All references to attendance and voting in person shall be construed accordingly.

- (3) A director, the secretary or some other person authorised for the purpose by the secretary may require the representative of any such company (not being a corporation sole) to produce a certified copy of the resolution of authorisation before permitting him to exercise his powers.
- (4) In relation to any meeting of the Company or any class of members of the Company, a person authorised under section 3 of the Treasury Solicitor Act 1876 shall be treated for the purpose of this article 62 as if his authority had been granted by the Solicitor for the affairs of Her Majesty's Treasury and in these articles references to a duly authorised representative of a corporation shall include, in relation to the Solicitor for the affairs of Her Majesty's Treasury, references to a person authorised under that section.

**63. Voting rights of joint holders**

If more than one of the joint holders of a share tenders a vote on the same resolution, whether in person or by proxy, the vote of the senior who tenders a vote shall be accepted to the exclusion of the vote(s) of the other joint holder(s); and for this purpose seniority shall be determined by the order in which the names stand in the Register in respect of the relevant share.

**64. Voting rights of members incapable of managing their affairs**

A member in respect of whom an order has been made by any court or official having jurisdiction (whether in the United Kingdom or elsewhere) that he is or may be suffering from mental disorder or is otherwise incapable of running his affairs may vote, whether on a show of hands or on a poll, by his guardian, receiver, *curator bonis* or other person authorised for that purpose and appointed by that court or official, and the guardian, receiver, *curator bonis* or other person may, on a poll, vote by proxy. Evidence to the satisfaction of the board of the authority of the person claiming the right to vote shall be received at the office (or at such other place as may be specified in accordance with these articles for the delivery or receipt of forms of appointment of a proxy) or in any other manner specified in these articles for the appointment of a proxy not later than the last time as prescribed by these articles by which an appointment of a proxy must be deposited or received in order to be valid for use at the meeting or adjourned meeting or on the holding of the poll at or on which that person proposes to vote and, in default, the right to vote shall not be exercisable.

**65. Voting rights suspended where sums overdue**

Unless the board otherwise decides, a member shall not be entitled to be present or to vote, either in person or by proxy, at any general meeting or at any separate general meeting of the holders of any class of shares in the Company or on a poll, in respect of any share held by him unless all calls and other sums presently payable by him in respect of that share have been paid. This restriction shall cease on payment of the amount outstanding and all costs, charges and expenses incurred by the Company by reason of the non-payment.

**66. Objections to admissibility of votes**

No objection shall be raised as to the qualification of a voter or to the counting of, or failure to count, any vote except at the meeting or adjourned meeting or poll at which the vote objected to is tendered or at which the error occurs, and every vote not disallowed at such meeting or poll shall be valid for all purposes. An objection properly made shall be referred to the chairman of the meeting and shall only invalidate the result of the voting if, in the opinion of the chairman, it is of sufficient magnitude to affect the decision of the meeting. The decision of the chairman shall be conclusive and binding on all concerned.

**PROXIES**

**67. Proxies**

- (1) A proxy need not be a member of the Company and a member may appoint more than one proxy to attend on the same occasion.
- (2) Delivery or receipt of an appointment of proxy shall not preclude a member from attending and voting in person at the meeting or an adjournment of the meeting or on the poll concerned.
- (3) No appointment of proxy shall be valid (unless the contrary is stated in it) except for the meeting mentioned in it and any adjournment of that meeting (including on any poll demanded at the meeting or any adjourned meeting). An appointment of proxy is valid for twelve months from the date of execution or, in the case of an appointment of proxy delivered in an electronic communication, for the duration specified by the board.
- (4) The appointment of a proxy is deemed (unless the contrary is stated in it) to confer authority to demand or join in demanding a poll (but shall not confer any further right to speak at the meeting except with the permission of the chairman) and to vote on a resolution or amendment of a resolution put to, or other business which may properly come before, the meeting or meetings for which it is given, as the proxy thinks fit.
- (5) Subject to the Statutes and the requirements of the listing rules of the UKLA, the Company may send a form of appointment of proxy to all or none of the persons entitled to receive notice of and to vote at a meeting. If sent, the form shall provide for two-way voting (without prejudice to a right to abstain) on all resolutions set out in the notice of meeting.

**68. Form of proxy**

- (1) An instrument appointing a proxy shall be in any usual or common form or any other form which the board shall from time to time approve or accept. Subject to the Statutes, the board may accept the appointment of a proxy received in an electronic communication on such terms and subject to such conditions as it considers fit. The appointment of a proxy received in an electronic communication is not subject to the requirements of article 68(2).

- (2) Subject to the provisions of article 68(1), an instrument appointing a proxy shall be in writing signed by the appointor, or his agent duly authorised in writing, or, if the appointor is a company, shall either be executed under its common seal or be signed by some agent or officer or other person authorised for that purpose. The board may, but shall not be bound to, require evidence of the authority of any such agent, officer or other person.
- (3) The signature on the instrument of proxy need not be witnessed.

**69. Deposit of proxy**

- (1) The form of appointment of a proxy:
  - (a) in the case of an instrument in writing, shall be deposited at the office (or at such other place in the United Kingdom as may be specified in the notice convening the meeting or in the form of appointment of proxy or other accompanying document sent out by the Company in relation to the meeting) at least forty-eight hours before the time for holding the meeting or adjourned meeting or the taking of a poll at or on which the person named in the form of appointment of proxy proposes to vote; or
  - (b) in the case of an appointment of a proxy contained in an electronic communication, where an address has been specified for the purpose of receiving electronic communications:
    - (i) in the notice convening the meeting; or
    - (ii) in any form of appointment of a proxy sent out by the Company in relation to the meeting; or
    - (iii) in any invitation contained in an electronic communication to appoint a proxy issued by the Company in relation to the meeting,

received at such address not less than forty-eight hours before the time for holding the meeting at which the person named in the form of appointment of proxy proposes to vote; or

- (c) in the case of a poll taken more than forty-eight hours after it is demanded or in the case of an adjourned meeting to be held more than forty-eight hours but less than twenty-eight days after the time fixed for holding the original meeting, shall be delivered or received as required by paragraphs (a) or (b) at least twenty-four hours before the time appointed for the taking of the poll or, as the case may be, the time fixed for holding the adjourned meeting; or
- (d) in the case of a poll which is not taken at the meeting at which it is demanded but is taken forty-eight hours or less after it is demanded, or in the case of an adjourned meeting to be held forty-eight hours or less after the time fixed for holding the original meeting, shall be delivered at the meeting at which the poll is demanded or, as the case may be, at the adjourned meeting or the

original meeting, to the chairman of the meeting or to the secretary or to any director or as directed at the meeting by the chairman of the meeting.

- (2) Without limiting the foregoing, in relation to any shares which are held in uncertificated form, the board may from time to time permit appointments of a proxy to be made by means of an electronic communication in the form of an uncertificated proxy instruction and may in a similar manner permit supplements to, or amendments or revocations of, any such uncertificated proxy instruction to be made by like means. The board may in addition prescribe the method of determining the time at which any such uncertificated proxy instruction (and/or other instruction or notification) is to be treated as received by the Company or a participant acting on its behalf. The board may treat any such uncertificated proxy instruction which purports to be or is expressed to be sent on behalf of a holder of a share as sufficient evidence of the authority of the person sending that instruction to send it on behalf of that holder.
- (3) In the case of an instrument signed by an agent of a member who is not a company, there shall also be deposited, in the manner set out in paragraph (1) above, the authority under which the instrument is signed or an office copy of it or a copy of it certified in accordance with section 3 of the Powers of Attorney Act 1971 or certified in some other way as approved by the board.
- (4) In the case of an instrument signed by an officer or agent of a company the board may also require there to be deposited, in the manner set out in paragraph (1) above, the authority under which the instrument is signed, or a notarially certified copy of it, or such other authorities or documents as shall be specified in the notice of the relevant meeting or in any instrument of proxy issued by the Company in connection with the relevant meeting.
- (5) If the appointment of proxy and any of the documents required under paragraph (3) or (4) above are not deposited or delivered in the manner required above, the person named in the appointment of proxy shall not be entitled to vote in respect of the shares in question.
- (6) If two or more valid but differing appointments of proxy are deposited in respect of the same share for use at the same meeting or on the same poll, the one which is last deposited (regardless of its date or of the date of its execution) shall be treated as replacing and revoking the others as regards that share and if the Company is unable to determine which was last deposited, none of them shall be treated as valid in respect of that share.

#### 70. **Notice of revocation of proxy**

A vote given or poll demanded in accordance with the terms of an appointment of proxy or by an authorised representative of a company or corporation sole shall be valid notwithstanding the previous death or insanity of the principal, or revocation of the proxy or authorisation or the authority under which the proxy was made or (until entered in the Register) the transfer of the share in respect of which the vote is given, provided no intimation in writing of the death, insanity, revocation or transfer was



received at the office (or other place specified for depositing or receiving the form of appointment of proxy or, where the appointment of proxy was contained in an electronic communication, at the address at which the form of appointment was received) up to one hour before the time fixed for holding the meeting or adjourned meeting (or, in the case of a poll, before the time appointed for the taking of the poll) at which the vote was given.

## **MEMBERS WRITTEN RESOLUTIONS**

### **71. Members written resolutions**

A resolution in writing executed by or on behalf of each member who would have been entitled to vote upon it if it had been proposed at a general meeting at which he was present shall be as effective as if it had been passed at a general meeting duly convened and held. The resolution in writing may consist of several instruments in the same form each duly executed by or on behalf of one or more members. If the resolution in writing is described as a special resolution or as an extraordinary resolution, it shall have effect accordingly.

## **DIRECTORS**

### **72. Number of directors**

The directors (other than alternate directors) shall not, unless and until otherwise determined by an ordinary resolution of the Company, be less than four nor more than fifteen in number.

### **73. Directors need not be members**

A director need not be a member of the Company.

### **74. Age of directors**

Section 293 of the Act shall apply to the Company as if the age mentioned in that Section were sixty-six years.

## **APPOINTMENT, RETIREMENT AND REMOVAL OF DIRECTORS**

### **75. Appointment of directors by the Company**

- (1) Subject to the provisions of these articles, the Company may by ordinary resolution appoint any person who is willing to act to be a director, either to fill a vacancy or as an additional director, but so that the total number of directors shall not exceed any maximum number fixed by or in accordance with these articles.

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- (2) No person (other than a director retiring by rotation or otherwise) shall be appointed a director at any general meeting unless:
- (a) he is recommended by the board; or

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- (b) not less than seven nor more than forty-two days before the date appointed for the meeting there has been given to the Company (and lodged at the office), by a member (other than the person to be proposed) entitled to vote at the meeting, notice of his intention to propose a resolution for the appointment of that person, stating the particulars which would, if he were so appointed, be required to be included in the Company's register of directors and a notice executed by that person of his willingness to be appointed.

**76. Separate resolutions for appointment of each director**

Every resolution of a general meeting for the appointment of a director shall relate to one named person and a single resolution for the appointment of two or more persons shall be void, unless an ordinary resolution that it shall be so proposed has been first agreed to by the meeting without any vote being cast against it.

**77. The board's power to appoint directors**

Without prejudice to the power of the Company to appoint a person to be a director pursuant to these articles, the board may appoint any person who is willing to act to be a director, either to fill a vacancy or by way of addition to their number but so that the total number of directors shall not exceed any maximum number fixed by or in accordance with these articles. Any director so appointed shall retire from office at the next annual general meeting of the Company, but shall then be eligible for re-appointment. Such a director is not taken into account in determining the number of directors who are to retire by rotation at the meeting.

**78. Retirement of directors**

- (1) At each annual general meeting any director who has been appointed by the board since the previous annual general meeting and any director selected to retire by rotation shall retire from office.
- (2) A retiring director shall be eligible for re-appointment and (unless he is removed from office or his office is vacated in accordance with these articles) shall retain office until the close of the meeting at which he retires or (if earlier) when a resolution is passed at that meeting not to fill the vacancy or to appoint another person in his place or the resolution to re-appoint him is put to the meeting and lost.
- (3) If at any meeting at which the appointment of a director ought to take place the office vacated by a retiring director is not filled, the retiring director, if willing to act, shall be deemed to be re-appointed, unless at the meeting a resolution is passed not to fill the vacancy or to appoint another person in his place or unless a resolution to re-appoint him is put to the meeting and lost.

**79. Selection of directors to retire by rotation**

- (1) Subject to paragraph (2) below, at each annual general meeting one third of the directors or, if their number is not an integral multiple of three, the number nearest to one-third but not less than one-third, shall retire from office. If there are fewer than

three directors who are subject to retirement by rotation, one shall retire. For these purposes, directors who are obliged to retire by reason of having been appointed by the board since the previous annual general meeting in accordance with article 78(1), shall be included in the calculation of the number of directors required to satisfy the provisions of this paragraph 1.

- (2) If any one or more directors:
- (a) were last appointed or re-appointed three years or more prior to the meeting;
  - (b) were last appointed or re-appointed at the third immediately preceding annual general meeting; or
  - (c) at the time of the meeting will have served more than eight years as non-executive director,

he or they shall retire from office and shall be counted in obtaining the number required to retire at the meeting, provided that the number of directors required to retire under paragraph (1) above shall be increased to the extent necessary to comply with paragraph (1) above.

- (3) The directors to retire by rotation at each annual general meeting shall include (so far as is necessary to obtain the number required) any director who wishes to retire and not to offer himself for re-appointment and otherwise shall be the directors who, at the date of the notice of the meeting, have been longest in office since their last appointment or re-appointment, but as between persons who became or were last re-appointed directors on the same day those to retire shall (unless they otherwise agree among themselves) be determined by lot.
- (4) The names of the directors to retire by rotation shall be stated in the notice of the annual general meeting or in any document accompanying the notice. The directors to retire on each occasion (both as to number and identity) shall be determined by the composition of the board at the start of business on the date of the notice convening the annual general meeting and no director shall be required to retire or be relieved from retiring by reason of any change in the number or identity of the directors after that time but before the close of the meeting.

**80. Removal of directors**

- (1) In addition to any power of removal conferred by the Statutes, the Company may by ordinary resolution remove any director before his period of office has expired notwithstanding anything in these articles or in any agreement between him and the Company and any person appointed (subject to the provisions of these articles) by ordinary resolution to replace such a director shall be treated, for the purposes of determining the time at which he or another director is to retire, as if he had become a director on the date on which the person in whose place he is appointed was last appointed or reappointed a director.

- (2) Any removal of a director under this article shall be without prejudice to any claim which such director may have for damages for breach of any agreement between him and the Company.

**81. Vacation of office of director**

- (1) Without prejudice to the provisions of these articles for retirement or removal, the office of a director shall be vacated if:
- (a) he resigns by notice delivered to the secretary at the office or tendered at a board meeting in which event he shall vacate that office on the service of that notice on the Company or at such later time as is specified in the notice;
  - (b) where he has been appointed for a fixed term, the term expires;
  - (c) he ceases to be a director by virtue of a provision of the Statutes, is removed from office pursuant to these articles or becomes prohibited by law from being a director;
  - (d) he becomes bankrupt, has an interim receiving order made against him, makes an arrangement or compounds with his creditors generally or applies to the court for an interim order under section 253 of the Insolvency Act 1986 in connection with a voluntary arrangement under that Act;
  - (e) an order is made by a court of competent jurisdiction on the ground (however formulated) of mental disorder for his detention or for the appointment of a guardian, receiver, *curator bonis* or other person to exercise powers with respect to his affairs or he is admitted to hospital in pursuance of an application for admission for treatment under the Mental Health Act 1983 or, in Scotland, under the Mental Health (Scotland) Act 1984 and the board resolves that his office be vacated;
  - (f) he is removed from office by notice addressed to him at his last-known address and signed by at least three-fourths in number of his co-directors (without prejudice to any claim for damages for breach of contract); or
  - (g) for more than six months he is absent (whether or not an alternate director attends in his place), without special leave of absence from the board, from meetings of the board held during that period and the board resolves that his office be vacated; or
- (2) A resolution of the board declaring a director to have vacated office under the terms of this article is conclusive as to the fact and grounds of vacation stated in the resolution.
- (3) If the office of a director is vacated for any reason he shall cease to be a member of any committee of the board.

**82. Executive directors**

- (1) Subject to the provisions of the Statutes the board may appoint one or more directors to hold any employment or executive office with the Company (including that of chairman, chief executive, finance director or managing director) for such period (subject to the provisions of the Statutes) and on such terms as it may decide and may revoke or terminate any appointment so made without prejudice to any claim for damages for breach of any contract of service between the director and the Company or otherwise.
- (2) The remuneration of a director appointed to hold any employment or executive office shall be fixed by the board and may be by way of salary, commission, participation in profits or otherwise and either in addition to or inclusive of his remuneration as a director.
- (3) A director appointed as executive chairman, chief executive officer, finance director or managing director shall automatically cease to hold that office if he ceases to be a director but without prejudice to any claim for damages for breach of any contract of service between him and the Company. A director appointed to any other executive office shall not automatically cease to hold that office if he ceases to be a director unless the contract or any resolution under which he holds office expressly states that he shall, in which case that cessation shall be without prejudice to any claim for damages for breach of any contract of service between him and the Company.
- (4) Subject to the Statutes, the Board may enter into an agreement or arrangement with any director for the provision of any services outside the scope of the ordinary duties of a director. Any such agreement or arrangement may be made on such terms and conditions as (subject to the Statutes) the board thinks fit and (without prejudice to any other provision of the articles) it may remunerate any such director for such services as it thinks fit.

**ALTERNATE DIRECTORS**

**83. Power to appoint alternate directors**

- (1) Each director (other than an alternate director) may appoint another director or any other person who is willing to act as his alternate and may remove him from that office. The appointment as an alternate director of any person who is not himself a director shall be subject to the approval of a majority of the directors or a resolution of the board.
- (2) An alternate director shall, provided he gives the Company an address at which notices may be served on him by either post or by electronic communications, be entitled to receive notice of all meetings of the board and of all meetings of committees of which the director appointing him is a member, to attend and vote at any such meeting at which the director appointing him is not personally present and at the meeting to exercise and discharge all the functions, powers, rights, authorities and duties of his

appointor as a director and for the purposes of the proceedings at the meeting the provisions of these articles shall apply as if he were a director.

- (3) Every person acting as an alternate director shall (except as regards power to appoint an alternate and remuneration) be subject in all respects to the provisions of these articles relating to directors and shall alone be responsible to the Company for his acts and defaults and shall not be deemed to be the agent of the director appointing him. An alternate director may be paid expenses and shall be entitled to be indemnified by the Company to the same extent as if he were a director but shall not be entitled to receive from the Company any fee in his capacity as an alternate director. Any fee payable by a director to his alternate director shall be payable out of the fee payable to that director.
- (4) Every person acting as an alternate director shall have one vote for each director for whom he acts as alternate, in addition to his own vote if he is also a director, but he shall count as only one for the purpose of determining whether a quorum is present.
- (5) Any person appointed as an alternate director shall automatically vacate his office as alternate director if the director by whom he has been appointed vacates his office as director (otherwise than by retirement at a general meeting of the Company at which he is reappointed) or dies or removes him by notice to the Company or on the happening of any event which, if he is or were a director, causes or would cause him to vacate that office.
- (6) Every appointment or removal of an alternate director shall be by notice in writing signed by the appointor (or in any other manner approved by the board) and shall be effective (subject to paragraph (1) above) on delivery at the office, to the secretary or at a meeting of the board together with the alternate director's consent to act as a director in the form prescribed by the Statutes.
- (7) An alternate director need not be a member and shall not be counted in reckoning the number of directors for the purpose of article 72 (*Number of directors*).

## REMUNERATION, EXPENSES AND PENSIONS

### 84. Remuneration of directors

- (1) The directors (other than an alternate director or any director who for the time being holds an executive office or employment with the Company or a subsidiary of the Company) shall be paid out of the funds of the Company by way of remuneration for their services as directors such fees not exceeding in aggregate £1,000,000 per annum (or such larger sum as the Company may, by ordinary resolution, determine) as the directors may decide to be divided among them in such proportion and manner as the board decides or, if no decision is made, equally. Any fee payable under this article shall be distinct from any remuneration or other amounts payable to a director under other provisions of these articles and shall accrue from day to day.

- (2) Subject to the Statutes, the articles and the requirements of the listing rules of the UKLA, the board may arrange for part of a fee payable to a director under this article to be provided in the form of fully paid shares in the capital of the Company. The amount of the fee payable in this way shall be at the discretion of the board and shall be applied in the purchase or subscription of shares on behalf of the relevant director. In the case of a subscription of shares, the subscription price per share shall be deemed to be the closing middle market quotation for a fully paid share of the Company of that class as published in the Daily Official List of the London Stock Exchange (or such other quotation derived from such other source as the board may deem appropriate) on the day of subscription.

**85. Additional remuneration**

A director who, at the request of the board, goes or resides abroad, makes a special journey or performs a special service on behalf of the Company may be paid such reasonable additional remuneration (whether by way of salary, percentage of profits or otherwise) and expenses as the board may decide.

**86. Expenses**

A director shall be paid out of the funds of the Company all reasonable travelling, hotel and other expenses properly incurred by him in and about the discharge of his duties as director, including his expenses of travelling to and from meetings of the board, committee meetings, general meetings and separate meetings of the holders of any class of securities of the Company. A director may also be paid out of the funds of the Company all reasonable expenses properly incurred by him in obtaining professional advice in connection with the affairs of the Company or the discharge of his duties as a director.

**87. Pensions and other benefits**

- (1) The board may exercise all the powers of the Company to provide pensions or other retirement or superannuation benefits and to provide death or disability benefits or other allowances or gratuities (by insurance or otherwise) for a person who is or has at any time been a director of
- (a) the Company; or
  - (b) a company which is or was a subsidiary undertaking of the Company; or
  - (c) a company which is or was allied to or associated with the Company or a subsidiary undertaking of the Company; or
  - (d) a predecessor in business of the Company or of a subsidiary undertaking of the Company,

(or, in each case, for any member of his family, including a spouse or former spouse, or a person who is or was dependent on him). For this purpose the board may establish, maintain, subscribe and contribute to any scheme, trust or fund and pay



premiums. The board may arrange for this to be done by the Company alone or in conjunction with another person.

- (2) A director or former director is entitled to receive and retain for his own benefit a pension or other benefit provided under paragraph (1) above and is not obliged to account for it to the Company.

#### **POWERS AND DUTIES OF THE BOARD**

##### **88. General powers of the board to manage the Company's business**

- (1) The business of the Company shall be managed by the board which may exercise all the powers of the Company whether relating to the management of the business or not, subject to the provisions of the Statutes, the memorandum of association of the Company, these articles and any directions given by special resolution of the Company. No alteration of the memorandum of association of the Company or of these articles and no direction given by the Company shall invalidate any prior act of the board which would have been valid if the alteration had not been made or the direction had not been given.
- (2) The powers given by this article shall not be limited by any special authority or power given to the board by any other article or any resolution or direction of the Company.

##### **89. Power to act notwithstanding vacancy**

The continuing directors or the sole continuing director at any time may act notwithstanding any vacancy in their number; if the number of directors is less than the minimum number fixed by or in accordance with these articles, they or he may act for the purpose of filling up vacancies or calling a general meeting of the Company for the purpose of making any such appointment, but not for any other purpose. If no director is able or willing to act, then any two members may summon a general meeting for the purpose of appointing directors. An additional director appointed in this way shall hold office (subject to the provisions of these articles) only until the dissolution of the next annual general meeting after his appointment unless he is reappointed or deemed reappointed during the meeting.

##### **90. Provisions for employees**

The board may exercise any of the powers conferred on the Company by the Statutes to make provision for the benefit of any persons employed or formerly employed by the Company or any of its subsidiary undertakings (or any member of his family, including a spouse or former spouse, or any person who is or was dependent on him) in connection with the cessation or the transfer to any person of the whole or part of the undertaking of the Company or any of its subsidiary undertakings.

##### **91. Power to borrow money**

- (1) Subject to the following provisions of this article, the board may exercise all the powers of the Company to borrow money and to mortgage or charge all or part of the

undertaking, property and assets (present or future) and uncalled capital of the Company and, subject to the Statutes, to issue debentures and other securities, whether outright or as collateral security for a debt, liability or obligation of the Company or of a third party.

(2) The board shall restrict the borrowings of the Company and shall exercise all voting and other rights or powers of control exercisable by the Company in relation to its subsidiary undertakings so as to ensure (as regards subsidiary undertakings, to the extent possible) that the aggregate principal amount outstanding in respect of moneys borrowed by the group does not without the previous sanction of an ordinary resolution of the Company at any time exceed the higher of £1,200,000,000 and a sum equal to two times the adjusted capital and reserves.

(3) In this article:

(a) **adjusted capital and reserves** means a sum equal to the aggregate of:

- (i) the amount paid up on the allotted share capital of the Company; and
- (ii) the amount standing to the credit or debit of the consolidated reserves;

all as shown in the relevant balance sheet, but after:

- (iii) making all adjustments which are, in the opinion of the board, necessary or appropriate to take account of a variation in the amounts referred to in paragraphs (i) and (ii) since the date of the relevant balance sheet arising out of the allotment of shares in the capital of the Company; for this purpose if a proposed allotment of shares by the Company for cash has been underwritten, those shares are deemed to have been allotted and the amount (including any premium) of the subscription moneys payable in respect of those shares (not being moneys payable later than six months after the date of allotment) are deemed to have been paid up to the extent underwritten on the date on which the issue of those shares was underwritten (or, if the underwriting was conditional, the date on which it became unconditional); and
- (iv) deducting (so far as not already deducted or provided for) the amount of a distribution declared, recommended or paid by a group undertaking to a person other than a group undertaking out of profits accrued up to and including the date of, but not provided for in, the relevant balance sheet;

(b) **group** means:

- (i) the Company;
- (ii) all undertakings which are included in the consolidated group accounts in which the relevant balance sheet is comprised and which would be

so included if group accounts were prepared at the relevant time (and if that time were the end of the Company's financial year); and

- (iii) all undertakings which are not included in the consolidated group accounts in which the relevant balance sheet is comprised but which would be so included if group accounts were prepared at the relevant time (and if that time were the end of the Company's financial year);

(c) **group undertaking** means the Company or another undertaking in the group;

(d) **moneys borrowed** means all moneys borrowed including, without limitation:

- (i) the nominal amount of and the amount of any premium paid in respect of any allotted share capital (not being equity share capital) of a group undertaking other than the Company not beneficially owned, directly or indirectly, by another group undertaking;
- (ii) any amount raised by acceptance under an acceptance credit facility;
- (iii) any amount raised under a note purchase facility;
- (iv) the amount of any liability in respect of a lease or hire purchase contract which would, in accordance with UK GAAP, be treated as a finance or capital lease; and
- (v) any amount raised under another transaction (including, without limitation, a forward sale or purchase agreement) treated as borrowing under UK GAAP;

but excluding:

- (vi) borrowings by one group undertaking from another, including the principal amount of any loan capital (whether secured or unsecured), the nominal amount of any allotted or issued share capital (not being equity share capital) of a group undertaking beneficially owned, directly or indirectly, by another group undertaking and, for the avoidance of doubt, the amount of any obligation of a group undertaking, the performance of which is guaranteed by another group undertaking;
- (vii) borrowings for the purpose of financing a contract to the extent that the price receivable under the contract is guaranteed or insured by the Export Credits Guarantee Department of the Department of Trade and Industry or by another person fulfilling a similar function;
- (viii) borrowings for the purpose of, and to be applied within six months of being made in, repaying the whole or part of borrowings that

constitute moneys borrowed for the purposes of this article, pending their application for that purpose within that period; and

- (ix) any amount payable in respect of the Decommissioning Payments;

and in calculating moneys borrowed for the purposes of this article, there shall be deducted:

- (x) an amount equal to the aggregate of:
  - (a) all cash in hand and cash deposits freely remittable with any bank or financial institution (not itself a group undertaking); and
  - (b) investments which are readily convertible into known amounts of cash with notice of forty-eight hours or less;

(in each case beneficially owned, directly or indirectly, by a group undertaking and whether denominated in sterling or in a currency other than sterling); and

- (c) the amount of any cash securing the repayment by the group of any moneys borrowed by the group;
  - (e) **relevant balance sheet** means the consolidated balance sheet dealing with the state of affairs of the Company and its subsidiary undertakings comprised in the latest group accounts of the Company prepared and approved by the board and on which the auditors have made their report pursuant to the Statutes.
- (4) When the amount of moneys borrowed to be taken into account for the purposes of this article on a particular day is being calculated, moneys denominated or repayable in a currency other than sterling shall be converted for the purpose of calculating the sterling equivalent either:
- (a) at the rate of exchange specified in a forward purchase contract, currency option, back-to-back loan, swap or other arrangement taken out or entered into to reduce the risk associated with fluctuations in rates of exchange in respect of repayment of those moneys (a **hedging agreement** ); or
  - (b) if those moneys were borrowed on or before the date of the relevant balance sheet and repayment of those moneys has not been covered by a hedging agreement, at the more favourable to the Company of:
    - (i) the rate of exchange used for the conversion of that currency in the relevant balance sheet; or
    - (ii) the middle-market rate of exchange quoted by The Royal Bank of Scotland plc at 11.00 a.m. in London on the business day immediately preceding the day on which the calculation falls to be made; or

- (c) if those moneys were borrowed after the date of the relevant balance sheet and repayment of those moneys has not been covered by a hedging agreement, at the more favourable to the Company of:
  - (i) the middle-market rate of exchange quoted by The Royal Bank of Scotland plc at the close of business in London on the date of the relevant balance sheet; or
  - (ii) the middle-market rate of exchange quoted by The Royal Bank of Scotland plc at 11.00 a.m. in London on the business day immediately preceding the day on which the calculation falls to be made.
- (5) When calculating moneys borrowed for the purposes of this article, where a group undertaking has issued and paid-up equity share capital that is not owned, directly or indirectly, by a group undertaking ( **external capital** ):
  - (a) the relevant percentage of any borrowings from that group undertaking by another group undertaking shall not be excluded pursuant to paragraph (3)(d)(vi);
  - (b) the relevant percentage of any borrowings made by that group undertaking that constitute moneys borrowed for the purposes of this article shall be deducted; and
  - (c) the relevant percentage of any items falling within paragraph (3)(d)(ix) beneficially owned, directly or indirectly, by that group undertaking shall not be deducted;

and for the purpose of this paragraph **relevant percentage** means a percentage equal to the percentage that the external capital forms of the whole of the issued and paid-up equity share capital of that group undertaking.

- (6) A report of the auditors or an independent firm of accountants as to the amount of the adjusted capital and reserves or the aggregate amount of moneys borrowed for the purposes of this article is conclusive and binding on all concerned. Nevertheless the board may at any time act in reliance on a bona fide estimate of the amount of the adjusted capital and reserves or the aggregate amount of moneys borrowed. If in consequence the limit on moneys borrowed set out in this article is inadvertently exceeded, the amount of moneys borrowed equal to the excess may be disregarded for ninety days after the date on which by reason of a determination of the auditors or otherwise the board becomes aware that this situation has or may have arisen.
- (7) No debt incurred or security given in respect of moneys borrowed in excess of the limit imposed by this article is invalid or ineffectual except where express notice that the limit has been or will be exceeded has been given to the lender or recipient of the security at the time when the debt is incurred or security given. No lender or other person dealing with the Company is concerned to see or enquire whether the limit is observed.

**92. Register of charges**

The Company shall keep a register of charges in accordance with the Statutes and the fee to be paid by a person other than a creditor or member for each inspection of the register of charges is the maximum sum prescribed by the Statutes or, failing which, decided by the board.

**93. Nuclear Installations Act 1965**

The directors shall seek to ensure, insofar as this is consistent with their duties to the Company, that any subsidiary of the Company which is the holder of any nuclear site licence under the Nuclear Installations Act 1965 is able to comply with the conditions of such licence.

**DELEGATION OF BOARD S POWERS**

**94. Delegation to executive directors**

The board may delegate to any director holding executive office (including a managing director) any of its powers, authorities and discretions for such time and on such terms and conditions as it thinks fit. In particular, the board may grant the power to sub-delegate, and may retain or exclude the right of the board to exercise the delegated powers, authorities or discretions collaterally with that director. The board may at any time revoke or vary the delegation or alter its terms and conditions, but no person dealing in good faith shall be affected by any revocation or variation.

**95. Committees**

- (1) The board may delegate any of its powers, authorities and discretions for such time and on such terms and conditions as it thinks fit to a committee consisting of one or more directors and (if thought fit) one or more other persons. In particular, the board may grant the power to sub-delegate, and may retain or exclude the right of the board to exercise the delegated powers, authorities or discretions collaterally with the committee. The board may at any time revoke the delegation or alter its terms and conditions or discharge the committee in whole or in part but no person dealing in good faith shall be affected by any revocation or variation. Where a provision of these articles refers to the exercise of a power, authority or discretion by the board and that power, authority or discretion has been delegated by the board to a committee, the provision shall be construed as permitting the exercise of the power, authority or discretion by the committee. Any committee so formed shall, in the exercise of the powers, authorities and discretions so delegated, conform to any regulations that may be imposed on it by the board.
- (2) The proceedings of a committee with two or more members shall be governed by any regulations imposed on it by the board and (subject to such regulations) by the provisions of these articles regulating the proceedings of the board so far as they are capable of applying.

- (3) Notwithstanding the provisions of paragraph (2) above, where the board resolves to delegate any of its powers, authorities and discretions to a committee and that resolution states that the committee shall consist of any one or more unnamed directors, it shall not be necessary to give notice of a meeting of that committee to directors other than the director or directors who form the committee.

**96. Local boards**

- (1) The board may establish any local or divisional board or agency for managing any of the affairs of the Company in a specified locality, whether in the United Kingdom or elsewhere, and may appoint any persons to be members of a local or divisional board, or to be managers or agents, and may fix their remuneration.
- (2) The board may delegate to a local or divisional board or agency any of its powers, authorities and discretions for such time and on such terms and conditions as it thinks fit. In particular, the board may grant the power to sub-delegate, may retain or exclude the right of such local or divisional board or agency to exercise the delegated powers, authorities or discretions collaterally with the local or divisional board or agency and may authorise the members of a local or divisional board or agency (or any of them) to fill a vacancy or to act despite a vacancy. The board may at any time revoke or alter the terms and conditions of the appointment or delegation. Subject to terms and conditions imposed by the board, the proceedings of a local or divisional board or agency with two or more members shall be governed by those articles that regulate the proceedings of the board, so far as applicable.

**97. Powers of attorney**

The board may by power of attorney or otherwise appoint a person to be the agent of the Company and may delegate to that person any of its powers, authorities and discretions for such purposes, for such time and on such terms and conditions (including as to remuneration) as it thinks fit. In particular, the board may grant the power to sub-delegate and may retain or exclude the right of the board to exercise the delegated powers, authorities or discretions collaterally with the agent. The board may at any time revoke or alter the terms and conditions of the appointment or delegation.

**98. Associate directors**

The board may appoint a person (not being a director) to an office or employment having a designation or title including the word *director* or attach to an existing office or employment that designation or title and may terminate the appointment or use of that designation or title. The inclusion of the word *director* in the designation or title of an office or employment shall not imply that the person is, or is deemed to be, or is empowered to act as, a director for any of the purposes of the Statutes or these articles.

**99. Exercise of voting powers**

Subject to article 91 (*Power to borrow money*), the board may exercise or cause to be exercised the voting powers conferred by shares in the capital of another company held

or owned by the Company, or a power of appointment to be exercised by the Company, in any manner it thinks fit (including the exercise of the voting power or power of appointment in favour of the appointment of a director as an officer or employee of that company or in favour of the payment of remuneration to the officers or employees of that company).

**100. Registers**

- (1) Subject to the Statutes, the Company shall enter on the Register how many shares each member holds in uncertificated form and certificated form respectively.
- (2) Subject to the Statutes, the board may exercise the powers conferred on the Company with regard to the keeping of an overseas, local or other register and may make and vary regulations as it thinks fit concerning the keeping of a register, provided however that those members who hold shares in uncertificated form may not be entered as holders of those shares on an overseas branch register.

**DIRECTORS INTERESTS**

**101. Directors interests and voting**

- (1) Subject to the Statutes and paragraph (2) below, a director, notwithstanding his office:
  - (a) may enter into or otherwise be interested in a contract, arrangement, transaction or proposal with the Company or in which the Company is otherwise interested either in connection with his tenure of an office or place of profit or as seller, buyer or otherwise;
  - (b) may hold another office or place of profit with the Company (except that of auditor or auditor of a subsidiary of the Company) in conjunction with the office of director and may act by himself or through his firm in a professional capacity to the Company, and in that case on such terms as to remuneration and otherwise as the board may decide either in addition to or instead of remuneration provided for by another article;
  - (c) may be a director or other officer of, or employed by, or a party to a contract, arrangement, transaction or proposal with or otherwise interested in, a company promoted by the Company or in which the Company is otherwise interested or as regards which the Company has a power of appointment; and
  - (d) shall not be liable to account to the Company for a profit, remuneration or other benefit realised by such office, employment, contract, arrangement, transaction or proposal and no such contract, arrangement, transaction or proposal shall be avoided on the grounds of any such interest or benefit.
- (2) A director who, to his knowledge, is in any way (directly or indirectly) interested in a contract, arrangement, transaction or proposal with the Company shall declare the nature of his interest at the meeting of the board at which the question of entering into the contract, arrangement, transaction or proposal is first considered, if he then knows



his interest then exists or, in any other case, at the first meeting of the board after he knows that he is or has become interested. For the purposes of this article:

- (a) a general notice given to the board by a director that he is to be regarded as having an interest (of the nature and extent specified in the notice) in a contract, arrangement, transaction or proposal in which a specified person or class of persons is interested shall be a sufficient disclosure under this article in relation to that contract, arrangement, transaction or proposal; and
  - (b) an interest of which a director has no knowledge and of which it is unreasonable to expect him to have knowledge shall not be treated as his interest.
- (3) A director may not vote on a resolution of the board or of a committee of the board concerning a contract, arrangement, transaction or proposal to which the Company is or is to be a party and in which he has an interest which is, to his knowledge, a material interest (otherwise than by virtue of his interest in shares or debentures or other securities of or otherwise in or through the Company), but this prohibition shall not apply to a resolution concerning any of the following matters:
- (a) the giving of a guarantee, security or indemnity in respect of money lent or obligations incurred by him or any other person at the request of or for the benefit of the Company or any of its subsidiary undertakings;
  - (b) the giving of a guarantee, security or indemnity in respect of a debt or obligation of the Company or any of its subsidiary undertakings for which he himself has assumed responsibility in whole or in part, either alone or jointly with others, under a guarantee or indemnity or by the giving of security;
  - (c) a contract, arrangement, transaction or proposal concerning an offer of shares, debentures or other securities of or by the Company or any of its subsidiary undertakings, in which offer he is or may be entitled to participate as a holder of securities or in the underwriting or sub-underwriting of which he is to participate;
  - (d) a contract, arrangement, transaction or proposal to which the Company is or is to be a party concerning another company (including a subsidiary undertaking of the Company) in which he is interested (directly or indirectly) whether as an officer, shareholder, creditor or otherwise (a **relevant company**), if he does not to his knowledge hold an interest in shares (as that term is used in sections 198 to 211 of the Act) representing one per cent. or more of any class of the equity share capital of, or the voting rights in, the relevant company;
  - (e) a contract, arrangement, transaction or proposal for the benefit of the employees of the Company or any of its subsidiary undertakings (including any pension fund or retirement, death or disability scheme) which does not

award him a privilege or benefit not generally awarded to the employees to whom it relates; and

- (f) a contract, arrangement, transaction or proposal concerning the purchase or maintenance of any insurance policy for the benefit of directors or for the benefit of persons including directors.
  
- (4) A director may not vote or be counted in the quorum on a resolution of the board or committee of the board concerning his own appointment (including, without limitation, fixing or varying the terms of his appointment or its termination) as the holder of an office or place of profit with the Company or any company in which the Company is interested. Where proposals are under consideration concerning the appointment (including, without limitation, fixing or varying the terms of appointment or its termination) of two or more directors to offices or places of profit with the Company or a company in which the Company is interested, such proposals shall be divided and a separate resolution considered in relation to each director. In such case each of the directors concerned (if not otherwise debarred from voting under this article) shall be entitled to vote (and be counted in the quorum) in respect of each resolution except that concerning his own appointment or its termination.
  
- (5) If a question arises at a meeting as to the materiality of a director's interest (other than the interest of the chairman of the meeting) or as to the entitlement of a director (other than the chairman) to vote or be counted in a quorum and the question is not resolved by his voluntarily agreeing to abstain from voting or being counted in the quorum, the question shall be referred to the chairman and his ruling in relation to the director concerned shall be conclusive and binding on all concerned except in a case where the nature or extent of the interests of the director concerned have not been fairly disclosed.
  
- (6) If a question arises at a meeting as to the materiality of the interest of the chairman of the meeting or as to the entitlement of the chairman to vote or be counted in a quorum and the question is not resolved by his voluntarily agreeing to abstain from voting or being counted in the quorum, the question shall be decided by resolution of the directors or committee members present at the meeting (excluding the chairman) whose majority vote shall be conclusive and binding on all concerned.
  
- (7) For the purposes of this article, the interest of a person who is for the purposes of the Statutes connected with (within the meaning of section 346 of the Act) a director shall be treated as the interest of the director and, in relation to an alternate director, the interest of his appointor shall be treated as the interest of the alternate director in addition to an interest which the alternate director otherwise has. This article applies to an alternate director as if he were a director otherwise appointed.
  
- (8) Subject to the Statutes, the Company may by ordinary resolution suspend or relax the provisions of this article to any extent or ratify any contract, arrangement, transaction or proposal not properly authorised by reason of a contravention of this article.

**P ROCEEDINGS OF THE BOARD**

**102. Board meetings**

Subject to the provisions of these articles, the board may meet for the despatch of business, adjourn and otherwise regulate its meetings as it thinks fit. A director may at any time, and the secretary at the request of a director shall at any time, summon a board meeting.

**103. Notice of board meetings**

Notice of a board meeting shall be deemed to be properly given to a director if it is given to him personally or by word of mouth or by electronic communication to an address given by him to the Company for that purpose or sent in writing to him at his last-known address or any other address given by him to the Company for this purpose. A director absent or intending to be absent from the United Kingdom may request the board that notices of board meetings shall during his absence be sent in writing or by electronic communication to him (or to his alternate) to an address given by him to the Company for this purpose, but if no such request is made it shall not be necessary to give notice of a board meeting to any director who is for the time being absent from the United Kingdom. A director may waive notice of any meeting either prospectively or retrospectively.

**104. Quorum**

The quorum necessary for the transaction of the business of the board may be fixed by the board and, unless so fixed at any other number, shall be two persons present, each being either a director or an alternate director.

**105. Chairman or deputy chairman to preside**

- (1) The board may appoint from its body for such period as it may decide a chairman and one or more deputy chairman or chairmen and may at any time revoke any such appointment.
- (2) The chairman, or failing him, any deputy chairman, shall, if present and willing, preside at all meetings of the directors but, if no chairman or deputy chairman has been appointed, or if he is not present within five minutes after the time fixed for holding the meeting or is unwilling to act as chairman of the meeting, the directors and alternate directors (in the absence of their appointors) present shall choose one of their number to act as chairman of the meeting. If two or more deputy chairmen are present, the senior of them shall act as chairman, seniority being determined by length of office since their last appointment or reappointment. As between two or more who have held office for an equal length of time, the deputy chairman to act as chairman shall be decided by those directors and alternate directors (in the absence of their appointors) present. A chairman or deputy chairman may hold executive office or employment with the Company.

**106. Competence of meetings**

A meeting of the board at which a quorum is present shall be competent to exercise all the powers, authorities and discretions for the time being vested in or exercisable by the board.

**107. Voting**

Questions arising at any meeting of the board shall be determined by a majority of votes. In the case of an equality of votes the chairman of the meeting shall have a second or casting vote.

**108. Telephone meetings**

- (1) A meeting of the board or of a committee of the board may consist of a conference between directors and any alternate directors or other members of a committee (as the case may be) some or all of whom are in different places provided that each person who participates is able:
  - (a) to hear each of the other participating persons addressing the meeting; and
  - (b) if he so wishes, to address all of the other participating persons simultaneously,

whether directly, by conference telephone or by any other form of communications equipment (whether or not in use when these articles are adopted) or by a combination of such methods.

- (2) A quorum is deemed to be present if those conditions are satisfied in respect of at least the number of persons required to form a quorum. Subject to the provisions of the Statutes, all business transacted in this way by the board or committee of the board is for the purposes of these articles deemed to be validly and effectively transacted at a meeting of the board or committee of the board even though fewer than two directors or alternate directors or other members of the committee may be physically present at the same place.
- (3) A meeting held in this way is deemed to take place at the place where the largest group of participating persons is assembled or, if no such group is readily identifiable, at the place from where the chairman of the meeting participates.

**109. Resolutions in writing**

A resolution in writing signed or approved by letter, facsimile, telegram, telex or electronic communication by all the directors or all the members of a committee of the board entitled to notice of a meeting of the directors or committee (as the case may be) and not being less than a quorum shall be as valid and effectual as if it had been passed at a meeting of the directors or committee (as the case may be) duly called and constituted. The resolution may be contained in one document or in several documents in like form, each signed or approved by one or more of the directors or members of the committee (as the case may be) concerned. For the purpose of this article the

signature or approval of an alternate director (if any) entitled to notice of a meeting of directors or of a committee (as the case may be) shall suffice in place of the signature of the director appointing him.

**110. Validity of acts of directors in spite of formal defect**

All acts done by a meeting of the board, or of a committee, or by any person acting as a director, alternate director or a member of a committee, shall, notwithstanding that it is afterwards discovered that there was some defect in the appointment of any member of the board or committee or of the person so acting, or that they or any of them were disqualified or had vacated office or were not entitled to vote, be as valid as if every such person had been duly appointed and was duly qualified and had continued to be a director, alternate director or member of the committee and had been entitled to vote.

**111. Minutes**

- (1) The board shall cause minutes to be made in books kept for the purpose:
  - (a) of all appointments of officers and committees made by the board and of any remuneration fixed by the board or any of its committees;
  - (b) of the names of all the directors present at each meeting of the board, committees of the board, the Company or the holders of a class of shares or debentures; and
  - (c) of all orders, resolutions and proceedings of all such meetings.
- (2) If purporting to be signed by the chairman of the meeting at which the proceedings were held or by the chairman of the next succeeding meeting, minutes are receivable as prima facie evidence of the matters stated in them.

**SECRETARY**

**112. Secretary**

- (1) Subject to the provisions of the Statutes, the board shall appoint a secretary or joint secretaries and may also appoint one or more persons to be an assistant or deputy secretary for such term, at such remuneration and on such conditions as it thinks fit, and the board may remove from office any person so appointed (without prejudice to any claim for damages for breach of any contract between him and the Company).
- (2) Any provision of the Statutes or of these articles requiring or authorising a thing to be done by or to a director and the secretary is not satisfied by its being done by or to the same person acting both as director and as, or in the place of, the secretary.

**113. Authentication of documents**

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A director or the secretary or another person appointed by the board for the purpose may authenticate documents comprising the constitution of the Company (including the memorandum of association of the Company and these articles) and resolutions passed

by the Company or holders of a class of shares or the board or a committee of the board and books, records, documents and accounts relating to the business of the Company, and to certify copies or extracts as true copies or extracts.

## SEAL

### 114. Seal

- (1) The Company may exercise the powers conferred by the Statutes with regard to having official seals and those powers shall be vested in the board.
- (2) The board shall provide for the safe custody of every seal (if any) of the Company.
- (3) A seal shall be used only by the authority of the board or a committee but that authority may consist of an instruction or approval given by letter, facsimile, telegram, telex or telephone by a majority of the directors or of the members of a committee.
- (4) The board may determine who shall sign any instrument to which a seal is affixed either generally or in relation to a particular instrument or type of instrument, and may also determine, either generally or in any particular case, that such signatures shall be dispensed with or affixed by some mechanical means.
- (5) Unless otherwise decided by the board:
  - (a) certificates for shares, debentures or other securities of the Company issued under seal need not (subject to the provisions of the relevant instrument) be signed or, if signed (whether issued under seal or otherwise), a signature may be applied by mechanical or other means or may be printed; and
  - (b) every other instrument to which a seal is affixed shall be signed by at least one director and the secretary or by at least two directors.
- (6) The Company may exercise the powers conferred by the Statutes with regard to having an official seal for use abroad, and those powers shall be vested in the Board.

## DIVIDENDS

### 115. Declaration of dividends by the Company

Subject to the provisions of the Statutes and these articles, the Company may, by ordinary resolution, declare a dividend to be paid to the members, according to their respective rights and interests, and may fix the time for payment of such dividend, but no dividend shall exceed the amount recommended by the board.

### 116. Fixed and interim dividends

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Subject to the provisions of the Statutes, the board may declare and pay such interim dividends as appear to the board to be justified by the profits of the Company available for distribution and may also pay any dividend payable at a fixed rate at intervals settled by the board whenever the profits of the Company available for distribution justify its payment. If the Company's share capital is divided into different classes, the

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board may pay interim dividends on shares which rank after shares conferring preferred rights with regard to dividend as well as on shares with preferred rights, unless at the time of payment a preferential dividend is in arrear. If the board acts in good faith, none of the directors shall incur any liability to the holders of shares conferring preferred rights for any loss they may suffer in consequence of the lawful payment of an interim dividend on shares ranking after those with preferred rights.

**117. Calculation and currency of dividends**

- (1) Except insofar as the rights attaching to, or the terms of issue of, any share otherwise provide:
  - (a) all dividends shall be declared and paid according to the amounts paid up on the shares in respect of which the dividend is declared and paid, but no amount paid up on a share in advance of calls shall be treated for the purposes of this article as paid up on the share;
  - (b) all dividends shall be apportioned and paid *pro rata* according to the amounts paid up on the shares during any portion or portions of the period in respect of which the dividend is paid; and
  - (c) dividends may be declared or paid in any currency.
- (2) The board may agree with any member that dividends which may at any time or from time to time be declared or become due on his shares in one currency shall be paid or satisfied in another, and may agree the basis of conversion to be applied and how and when the amount to be paid in the other currency shall be calculated and paid and for the Company or any other person to bear any costs involved.

**118. Method of payment**

- (1) The Company may pay any dividend, interest or other amount payable in respect of a share:
  - (a) in cash;
  - (b) by cheque, warrant or money order made payable to or to the order of the person entitled to the payment (which may, at the Company's option, be crossed account payee where appropriate);
  - (c) by a bank or other funds transfer system to an account designated in writing by the person entitled to the payment;
  - (d) by such other method as the board may in its absolute discretion think fit including but not limited to payments in respect of uncertificated shares being made through the relevant system (subject always to the facilities and requirements of the relevant system); or
  - (e) by such other method as the person or persons entitled to the payment may in writing direct and the board may agree.

- (2) The Company may send a cheque, warrant or money order by post:
- (a) in the case of a sole holder, to his registered address;
  - (b) in the case of joint holders, to the registered address of the person whose name stands first in the Register;
  - (c) in the case of a person or persons entitled by transmission to a share, as if it were a notice given in accordance with article 134 (*Service of notice on person entitled by transmission*); or
  - (d) in any case to a person and address that the person or persons entitled to the payment may in writing direct.
- (3) Where a share is held jointly or two or more persons are jointly entitled by transmission to a share:
- (a) the Company may pay any dividend, interest or other amount payable in respect of that share to any one joint holder, or any one person entitled by transmission to the share, and in either case that holder or person may give an effective receipt for the payment; and
  - (b) for any of the purposes of this article 118, the Company may rely in relation to a share on the written direction or designation of any one joint holder of the share, or any one person entitled by transmission to the share.
- (4) Every cheque, warrant or money order sent by post is sent at the risk of the person entitled to the payment. If payment is made by bank or other funds transfer, by means of a relevant system or by any other method at the direction of the person entitled to payment, the Company is not responsible for amounts lost or delayed in the course of transfer or in the course of making that payment.
- (5) Notwithstanding any other provision of these articles relating to payments in respect of shares:
- (a) where the board determines to make payments in respect of uncertificated shares through the relevant system, they may also enable any holder of uncertificated shares to elect not to so receive dividends through the relevant system and, in such event, establish procedures to enable such holder to make, vary or revoke any such election; and
  - (b) where the Company receives an authority to make such payments through the relevant system in a form satisfactory to it from a holder of any share (whether such authority is given in writing or by means of the relevant system or otherwise), the Company may make, or procure the making of, such payments in accordance with such authority and any payment made in accordance with such authority shall constitute a good discharge of the payment.

- (6) Without prejudice to article 21 (*Lien on partly paid shares*) and article 44 (*Disclosure of interests in shares*), the board may withhold payment of a dividend (or part of a dividend) payable to a person entitled by transmission to a share until he has provided any evidence of his right that the board may reasonably require.

**119. Dividends not to bear interest**

No dividend or other moneys payable by the Company on or in respect of any share shall bear interest as against the Company unless otherwise provided by the rights attached to the share.

**120. Calls or debts may be deducted from dividends**

The board may deduct from any dividend or other amounts payable to any person (either alone or jointly with another) on or in respect of a share all such amounts as may be due from him (either alone or jointly with another) to the Company on account of calls or otherwise in relation to shares of the Company.

**121. Unclaimed dividends etc.**

All unclaimed dividends, interest or other amounts payable by the Company in respect of a share may be invested or otherwise made use of by the board for the benefit of the Company until claimed. All dividends unclaimed for a period of twelve years after having been declared or become due for payment shall be forfeited and cease to remain owing by the Company. The payment of any unclaimed dividend, interest or other sum payable by the Company on or in respect of any share into a separate account shall not constitute the Company a trustee in respect of it.

**122. Uncashed dividends**

If a cheque, warrant or order for a dividend or other amount payable in respect of a share sent by the Company to the person entitled to it is returned to the Company or left uncashed on any one occasion, or a transfer made by a bank or other funds transfer system in respect of a dividend or other amount payable in respect of a share is not accepted on any one occasion and, after reasonable enquiries, the Company is unable to establish any other address or account of the person entitled to the payment or if such a cheque, warrant or order is returned to the Company or left uncashed, or such transfer is not accepted on two consecutive occasions, the Company shall not be obliged to send or transfer any dividends or other amounts payable in respect of that share due to that person until he notifies the Company of an address or account to be used for the purpose.

**123. Dividends in specie**

- (1) Without prejudice to the provisions of article 21 (*Lien on partly paid shares*) and article 44 (*Disclosure of interests in shares*), with the sanction of an ordinary resolution of the Company and on the recommendation of the board payment of any dividend may be satisfied wholly or in part by the distribution of specific assets and in particular of paid up shares or debentures of any other company.

- (2) Where any difficulty arises in regard to the distribution, the board may settle the difficulty as it thinks fit and in particular, without limitation, may:
  - (a) issue fractional certificates or ignore fractions;
  - (b) may fix the value for distribution of the specific assets or any part of them;
  - (c) may determine that cash payments be made to any members on the basis of the value so fixed in order to secure equality of distribution; and
  - (d) may vest any of the specific assets in trustees upon such trusts for the persons entitled to the dividend as the board may think fit.

#### 124. Scrip dividends

- (1) Subject to the Statutes, but without prejudice to article 21 (*Lien on partly paid shares*) and article 44 (*Disclosure of interests in shares*), the board may, with the prior authority of an ordinary resolution of the Company, allot to those holders of a particular class of shares who have elected to receive them further shares of that class or Ordinary Shares, in either case credited as fully paid, ( **new shares** ) instead of cash in respect of all or part of a dividend or dividends specified by the resolution, subject to any exclusions, restrictions or other arrangements the board may in its absolute discretion deem necessary or expedient to deal with legal or practical problems under the laws of, or the requirements of a recognised regulatory body or a stock exchange in, any territory.
- (2) Where a resolution under paragraph (1) above is to be proposed at a general meeting and the resolution relates in whole or in part to a dividend to be declared at that meeting, then the resolution declaring the dividend is deemed to take effect at the end of that meeting.
- (3) A resolution under paragraph (1) above may relate to a particular dividend or to all or any dividends declared or paid within a specified period, but that period may not end later than the beginning of the fifth annual general meeting following the date of the meeting at which the resolution is passed.
- (4) The board shall determine the basis of allotment of new shares so that, as nearly as may be considered convenient without involving rounding up of fractions, the value of the new shares (including a fractional entitlement) to be allotted (calculated by reference to the average quotation, or the nominal value of the new shares, if greater) equals (disregarding any associated tax credit) the amount of the dividend which would otherwise have been received by the holder (the **relevant dividend** ). For this purpose the **average quotation** of each of the new shares is the average of the middle-market quotations for a fully-paid share of the Company of that class derived from the Daily Official List of the London Stock Exchange on the business day on which the relevant class of shares is first quoted ~~ex~~ the relevant dividend (or such other date as the board may deem appropriate to take account of any subsequent issue of shares by the Company) and the four subsequent business days or shall be as determined by or in accordance with the resolution under paragraph (1) above. A

certificate or report by the auditors as to the value of the new shares to be allotted in respect of any dividends shall be conclusive evidence of that amount.

- (5) The board may make any provision it considers appropriate in relation to an allotment made or to be made pursuant to this article (whether before or after the passing of the resolution under paragraph (1) above), including but not limited to:
- (a) the giving of notice to holders of the right of election offered to them;
  - (b) the provision of forms of election (whether in respect of a particular dividend or dividends generally);
  - (c) determination of the procedure for making and revoking elections;
  - (d) the place at which, and the latest time by which, forms of election and other relevant documents must be lodged in order to be effective;
  - (e) the disregarding or rounding up or down or carrying forward of fractional entitlements, in whole or in part, or the accrual of the benefit of fractional entitlements to the Company (rather than to the holders concerned); and
  - (f) to the extent that the entitlement of any holder in respect of any dividend is less than the value of one new share (as determined in accordance with paragraph (4) above), establishing or varying a procedure for such entitlement to be accrued and aggregated with any similar entitlement for the purposes of any subsequent scrip dividend.
- (6) The dividend (or that part of the dividend in respect of which a right of election has been offered) shall not be declared or payable on shares in respect of which an election has been duly made (the **elected shares** ); instead new shares shall be allotted to the holders of the elected shares on the basis of allotment calculated as in paragraph (4) above. For that purpose, the board may resolve to capitalise out of amounts standing to the credit of reserves (including a share premium account, capital redemption reserve and profit and loss account), whether or not available for distribution, a sum equal to the aggregate nominal amount of the new shares to be allotted and apply it in paying up in full the appropriate number of new shares for allotment and distribution to the holders of the elected shares. A resolution of the board capitalising part of the reserves shall have the same effect as if the capitalisation had been declared by ordinary resolution of the Company pursuant to article 125 (*Capitalisation of reserves*). In relation to the capitalisation the board may exercise all the powers conferred on it by article 125 (*Capitalisation of reserves*) without an ordinary resolution of the Company.
- (7) The new shares shall rank *pari passu* in all respects with each other and with the fully-paid shares of the same class in issue on the record date for the dividend in respect of which the right of election has been offered, but they will not rank for a dividend or other distribution or entitlement which has been declared or paid by reference to that record date.

- (8) The board shall not make a scrip dividend available unless the Company has sufficient unissued shares and undistributed profits or reserves to give effect to elections which could be made to receive that scrip dividend.
- (9) In relation to any particular proposed dividend, the board may in its absolute discretion decide:
- (a) that shareholders shall not be entitled to make any election in respect thereof and that any election previously made shall not extend to such dividend; or
  - (b) at any time prior to the allotment of the new shares which would otherwise be allotted in lieu thereof, that all elections to take ordinary shares in lieu of such dividend shall be treated as not applying to that dividend, and if so the dividend shall be paid in cash as if no elections had been made in respect of it.

### CAPITALISATION OF RESERVES

#### 125. Capitalisation of reserves

- (1) Subject to the Statutes, the board may, with the authority of an ordinary resolution of the Company:
- (a) resolve to capitalise any sum standing to the credit of any reserve account of the Company (including share premium account and capital redemption reserve) or any sum standing to the credit of profit and loss account not required for the payment of any preferential dividend (whether or not it is available for distribution);
  - (b) appropriate that sum as capital to the members or any class of members on the record date specified in the relevant resolution who would have been entitled to it if it were distributed by way of dividend in proportion to the nominal amount of the relevant share capital (whether or not fully paid) held by them respectively; and
  - (c) apply that sum on their behalf in paying up in full any unissued shares or debentures of the Company of a nominal amount equal to that sum and allot the shares or debentures credited as fully paid to those members, or as they may direct, in those proportions or in paying up the whole or part of any amounts which are unpaid in respect of any issued shares in the Company held by them respectively, or partly in one way and partly in the other, or otherwise deal with such sum as directed by the resolution provided that the share premium account and the capital redemption reserve and any sum not available for distribution in accordance with the Statutes may only be applied in paying up unissued shares to be allotted credited as fully paid up.
- (2) Where any difficulty arises in respect of any distribution of any capitalised reserve or other sum, the board may settle the difficulty as it thinks fit and in particular may make such provisions as it thinks fit in the case of shares or debentures becoming distributable in fractions (including provisions under which, in whole or in part, the

benefit of fractional entitlements accrues to the Company rather than the members concerned, issuing fractional certificates or selling shares or debentures representing fractions to a person for the best price reasonably obtainable and distributing the net proceeds of the sale in due proportion amongst the members, except that if the amount due to a member is less than £3, the sum may be retained for the benefit of the Company) or may ignore fractions and may fix the value for distribution of any fully paid up shares or debentures and may determine that cash payments be made to any members on the footing of the value so fixed in order to secure equality of distribution, and may vest any shares or debentures in trustees upon such trusts for the persons entitled to share in the distribution as the board may think fit.

- (3) The board may also authorise any person to sign on behalf of the persons entitled to share in the distribution a contract for the acceptance by those persons of the shares or debentures to be allotted to them credited as fully paid under a capitalisation or of the payment by the Company on behalf of those persons (by the application of their respective proportions of the reserves resolved to be capitalised) of the amounts remaining unpaid on their existing shares and any such contract shall be binding on all those persons.
- (4) Without prejudice to the preceding provisions of this article, the board may generally do all acts and things required to give effect to any ordinary resolution pursuant to paragraph (1) above.

#### 126. **Capitalisation of reserves - employees share schemes**

- (1) This article (which is without prejudice to the generality of the provisions of the immediately preceding article) applies:
  - (a) where a person is granted pursuant to an employees share scheme a right to subscribe for shares in the Company; and
  - (b) where, pursuant to the employees share scheme, the terms on which any person is entitled to subscribe in cash for shares in the Company are adjusted as a result of a capitalisation issue, rights issue or other variation of capital so that the subscription price is less than their nominal value.
- (2) In any such case the board:
  - (a) shall transfer to a reserve account a sum equal to the deficiency between the subscription price and the nominal value of the shares (the **cash deficiency**) from the profits or reserves of the Company which are available for distribution and not required for the payment of any preferential dividend; and
  - (b) subject to paragraph (4) below, shall not apply that reserve account for any purpose other than paying up the cash deficiency upon the allotment of those shares.
- (3) Whenever the Company is required to allot shares pursuant to such a right to subscribe, the board shall, subject to the Statutes,
  - (a) capitalise out of the reserve account an amount equal to the cash deficiency applicable to those shares;

- (b) apply that amount in paying up the deficiency on the nominal value of those shares; and
  - (c) allot those shares credited as fully paid to the person entitled to them.
- (4) If any person ceases to be entitled to subscribe for shares as described above, the restrictions on the reserve account shall cease to apply in relation to such part of the account as is equal to the amount of the cash deficiency applicable to those shares.
- (5) No adjustment shall be made as mentioned in paragraph (1)(b) above unless at that time there are sufficient profits or reserves of the Company available for distribution and not required for the payment of any preferential dividend to permit the transfer to a reserve account in accordance with this article of an amount sufficient to pay up the cash deficiency applicable to the shares concerned.

## RECORD DATES

### 127. Fixing of record dates

- (1) Notwithstanding any other provision of these articles, but subject to the Statutes and without prejudice to any rights attached to any shares, the Company or the board may fix a date as the record date by reference to which a dividend will be declared or paid or a distribution, allotment or issue made, and that date may be before, on or after the date on which the dividend, distribution, allotment or issue is declared, paid or made.
- (2) In the absence of a record date being fixed, entitlement to any dividend, distribution, allotment or issue shall be determined by reference to the date on which the dividend is declared or the distribution, allotment or issue is made.

## ACCOUNTS

### 128. Accounting records

- (1) The board shall cause accounting records of the Company to be kept in accordance with the provisions of the Statutes.
- (2) The accounting records shall be kept at the office or, subject to the Statutes, at another place decided by the board and shall be available during business hours for the inspection of the directors and other officers of the Company. No member (in his capacity as such) shall have any right to inspect any account, book or document of the Company, except as conferred by law or authorised by the board or by any ordinary resolution of the Company.
- (3) In respect of each financial year, a copy of the Company's annual accounts, the directors' report, the directors' remuneration report, the auditors' report on those accounts and on the auditable part of the directors' remuneration report shall be sent by post or delivered to:
- (a) every member (whether or not entitled to receive notices of general meetings);



- (b) every holder of debentures (whether or not entitled to receive notices of general meetings);
- (c) the auditors; and
- (d) every other person who is entitled to receive notices of general meetings,

not less than 21 clear days before the date of the meeting at which copies of those documents are to be laid in accordance with the Statutes.

- (4) This article does not require copies of the documents to which it applies to be sent or delivered to:
  - (a) a member or holder of debentures of whose address the Company is unaware; or
  - (b) more than one of the joint holders of shares or debentures.
- (5) The board may determine that persons entitled to receive a copy of the documents listed in paragraph (3) above are those persons entered on the register at the close of business on a day determined by the board, provided that, if the Company is a participating issuer, the day determined by the board may not be more than 21 days before the day that the relevant copies are being sent.
- (6) Where permitted by the Statutes, a summary financial statement derived from the Company's annual accounts, the directors' report and the directors' remuneration report in the form and containing the information prescribed by the Statutes may be sent by post or delivered to a person in place of the documents required to be sent or delivered by paragraph (3) above.
- (7) Any documents required or permitted to be sent by the Company to a person pursuant to this article 128 shall be treated as sent if:
  - (a) sent by electronic communication to an address for the time being notified to the Company by that person for that purpose; or
  - (b) published on a web-site, provided that the following conditions are met:
    - (i) the Company and that person have agreed that such documents may be accessed by him on a web-site (instead of their being sent by post or otherwise delivered to him); and
    - (ii) that person is notified, in a manner for the time being agreed for the purpose between him and the Company, of:
      - (a) the publication of the documents on a web-site;
      - (b) the address of that web-site;

- (c) the place on that web-site where the documents may be accessed; and
  - (d) how they may be accessed.
- (8) Documents treated in accordance with sub-paragraph (7)(b) of this article as sent to any person are to be treated as sent to him not less than twenty-one clear days before the date of a meeting if, and only if:
- (a) the documents are published on the web-site throughout a period beginning at least twenty-one clear days before the date of the meeting and ending with the conclusion of the meeting; and
  - (b) the notification given for the purposes of sub-paragraph (7)(b)(ii) of this article 128 is given not less than twenty-one clear days before the date of the meeting.
- (9) Nothing in paragraph (8) of this article 128 shall invalidate the proceedings of a meeting where any documents that are required to be published as mentioned in sub-paragraph (8)(a) of this article are by accident published in different places on the web-site or published for a part, but not all, of the period mentioned in that sub-paragraph.

## NOTICES

### 129. Notices to be in writing or in electronic communication

Any notice to be served on or given to any person or by any person pursuant to these articles (other than a notice convening a meeting of the board or of a committee of the board or as may otherwise be expressly stated in these articles) shall be in writing or in an electronic communication to an address for the time being notified for that purpose to the person giving the notice. The signature (if applicable) on any notice given by the Company may be printed or reproduced by mechanical means.

### 130. Service of notices

- (1) A notice or other document may be served by the Company on any member
- (a) personally;
  - (b) by sending it through the post in a pre-paid envelope addressed to the member at his registered address (or at another address notified for the purpose);
  - (c) by leaving it at that address in an envelope addressed to the member;
  - (d) by giving it by electronic communication to an address for the time being notified to the Company by the member for that purpose;  
or
  - (e) by any other means authorised by the member concerned.



- (2) A notice of general meeting may, instead of being sent to the member in any of the ways specified in paragraph (1) above, be given to a member by the Company by publishing the notice on a web-site, provided that the following conditions are met:
- (a) the member and the Company have agreed that notices of general meetings may be accessed by him on a web-site instead of being sent to the member in one of the ways specified in paragraph (1) above; and
  - (b) the member is given a notification, in the manner agreed for the time being between the member and the Company, containing the following information:
    - (i) the fact that the notice has been published on the web-site;
    - (ii) the address of the web-site;
    - (iii) the place on the web-site where the notice may be accessed and how it may be accessed;
    - (iv) a statement that it concerns a notice of general meeting served in accordance with the Act;
    - (v) the place, date and time of the general meeting; and
    - (vi) whether the general meeting is to be an annual or extraordinary general meeting.

A notice given under paragraph (2) above is deemed to be given at the time of the notification under sub-paragraph (2)(b) above.

- (3) In the case of joint holders of a share service or delivery of any notice or other document on or to the joint holder who is named first in the Register in respect of the joint holders shall be sufficient service on or delivery to all the holders of the share.
- (4) A member (meaning, for this purpose, in the case of joint holders the person first named in the Register) whose registered address is not within the United Kingdom and who gives to the Company an address within the United Kingdom at which notices or other documents may be served on him, or an address to which notices may be given by electronic communication, shall be entitled to have notices or other documents served on him at that address but, unless he does so, shall not be entitled to receive any notice or other document from the Company.

### 131. Notice by advertisement

If at any time by reason of the suspension or curtailment of postal services within the United Kingdom the Company is unable effectively to convene a general meeting by notices sent through the post to those members who have not notified an address for electronic communications pursuant to article 130(1), a general meeting may be convened by the board in its absolute discretion, and as an alternative to any other method of service permitted by these articles, by a notice advertised in at least one United Kingdom national newspaper. In any such case the Company shall send

confirmatory copies of the notice to those members by post if at least seven clear days before the meeting the posting of notices to addresses throughout the United Kingdom again becomes practicable.

**132. Evidence of service**

- (1) Any notice or other document, if served by first class post, shall be deemed to have been served on the day following that on which the envelope containing it is put into the post, or, if served otherwise by post, shall be deemed to have been served on the second day following that on which the envelope containing it was put into the post and in proving such service it shall be sufficient to prove that the letter, envelope or wrapper containing the notice or document was properly addressed, prepaid and put into the post.
- (2) Proof that a notice contained in an electronic communication was sent in accordance with guidance issued by the Institute of Chartered Secretaries and Administrators shall be conclusive evidence that the notice was given.
- (3) A notice contained in an electronic communication sent in accordance with the articles other than a notice given under article 130(2) (to which the provisions of that article apply) is deemed to be given at the expiration of forty-eight hours after the time it was sent.
- (4) Any notice or document not sent by post but left at a registered address or address for service in the United Kingdom shall be deemed to have been served or delivered on the day it was so left.
- (5) Where notice is given by way of newspaper advertisement, such notice shall be deemed to have been duly served on each member or person entitled to receive it at noon on the day when the advertisement appears or, if it appears on different days, at noon on the last of the days when the advertisement appears.
- (6) A member present, either in person or by proxy, at any meeting of the Company or class of members of the Company shall be deemed to have received notice of the meeting and, where requisite, of the purposes for which the meeting was convened.
- (7) Every person who becomes entitled to a share by transmission, transfer or otherwise shall be bound by every notice (other than a notice in accordance with section 212 of the Act) in respect of that share which before his name is entered in the Register was properly given to the person from whom he derives his title to the share.
- (8) A notice or other document served or delivered by the Company by any other means authorised in writing by the member concerned is deemed to be served when the Company has taken the action it has been authorised to take for that purpose.

**133. Record date for service**

Any notice or other document may be served or delivered by the Company by reference to the Register as it stands at any time not more than fifteen days before the

date of service or delivery. No change in the Register after that time shall invalidate that service or delivery.

**134. Service of notice on person entitled by transmission**

Where a person is entitled by transmission to a share, any notice or other document shall be served upon or delivered to him by addressing it to him by name or by the title of representative of the deceased or trustee of the bankrupt member (or similar designation), as if he were the holder of that share and his address noted in the Register were his registered address. In any other case, any notice or other document served on or delivered to any member pursuant to these articles shall, notwithstanding that the member is then dead or bankrupt or that any other event giving rise to the transmission of the share by operation of law has occurred and whether or not the Company has notice of the death, bankruptcy or other event, be deemed to have been properly served or delivered in respect of any share registered in the name of that member as sole or joint holder. The giving of notice in accordance with this article shall be sufficient notice to all other persons interested in the share.

**DESTRUCTION OF DOCUMENTS**

**135. Destruction of documents**

- (1) The board may authorise or arrange the destruction of documents held by the Company as follows:
  - (a) at any time after the expiration of six years from the date of registration, all instruments of transfer of shares (including a document constituting the renunciation of an allotment of shares) and all other documents transferring or purporting to transfer shares or representing or purporting to represent the right to be registered as the holder of shares on the faith of which entries have been made in the Register;
  - (b) at any time after the expiration of one year from the date of cancellation, all registered share certificates which have been cancelled;
  - (c) at any time after the expiration of two years from the date of recording them, all mandates for the payment of dividends or other amounts or a variation or a cancellation of a mandate and notifications of change of name or address; and
  - (d) any other document on the basis of which any entry in the register is made at any time after six years from the date an entry in the register was first made in respect of it.
- (2) It shall conclusively be presumed in favour of the Company that:
  - (a) every entry in the Register purporting to have been made on the basis of an instrument of transfer or other document so destroyed was duly and properly made;

- (b) every instrument of transfer so destroyed was a valid and effective instrument duly and properly registered;
  - (c) every share certificate so destroyed was a valid certificate duly and properly cancelled; and
  - (d) every other document mentioned in paragraph (1) above so destroyed was a valid and effective document in accordance with the particulars of it recorded in the books and records of the Company.
- (3) The provisions of paragraph (2) above shall apply only to the destruction of a document in good faith and without express notice to the Company of any claim (regardless of the parties to it) to which the document might be relevant.
  - (4) Nothing in this article shall be construed as imposing on the Company or the board any liability in respect of the destruction of any document earlier than as stated in paragraph (1) above or in any other circumstances in which liability would not attach to the Company or the board in the absence of this article.
  - (5) References in this article to the destruction of any document include references to its disposal in any manner.

#### **WINDING UP**

##### **136. Powers to distribute in specie**

- (1) If the Company is in voluntary liquidation, the liquidator may, with the sanction of an extraordinary resolution of the Company and any other sanction required by the Statutes:
  - (a) divide among the members in specie the whole or any part of the assets of the Company, whether or not the assets consist of property of one kind or of different kinds; and
  - (b) vest the whole or any part of the assets or class of assets in trustees upon such trusts for the benefit of members as the liquidator shall determine.
- (2) For the purposes of paragraph (1) above, the liquidator may set the value he deems fair on a class or classes of property, and may determine on the basis of that valuation and in accordance with the then existing rights of members how the division is to be carried out between members or classes of members.
- (3) The liquidator may not, however, distribute to a member without his consent an asset to which there is attached a liability or potential liability for the owner.

#### **INDEMNITY**

##### **137. Indemnity of officers**

- (1)

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Subject to the Statutes, but without prejudice to any indemnity to which he may otherwise be entitled, every person who is or was a director, alternate director or

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secretary of the Company shall be and shall be kept indemnified out of the assets of the Company against all costs, charges, losses and liabilities incurred by him in the proper execution of his duties or the proper exercise of his powers, authorities and discretions including, without limitation, a liability incurred:

- (a) defending proceedings (whether civil or criminal) in which judgment is given in his favour or in which he is acquitted, or which are otherwise disposed of without a finding or admission of material breach of duty on his part; or
  - (b) in connection with any application in which relief is granted to him by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the Company.
- (2) Subject to the Statutes, the board may exercise all the powers of the Company to purchase and maintain insurance for the benefit of a person who is or was:
- (a) a director, alternate director or secretary of the Company or of a company which is or was a subsidiary undertaking of the Company or in which the Company has or had an interest (whether direct or indirect); or
  - (b) trustee of a retirement benefits scheme or other trust in which a person referred to in paragraph (a) above is or has been interested,

indemnifying him and keeping him indemnified against liability for negligence, default, breach of duty or breach of trust or other liability which may lawfully be insured against by the Company.

This document comprises: (i) listing particulars in relation to the issue of the New Shares and Warrants of British Energy Group plc pursuant to the Schemes and other arrangements with certain of the Creditors; (ii) a prospectus in relation to the issue of the Warrants of British Energy Group plc pursuant to the Disposal; and (iii) listing particulars in relation to the issue of the New Bonds of British Energy Holdings plc. Application has been made to the UK Listing Authority and to the London Stock Exchange respectively, for admission to the Official List of the UK Listing Authority and for trading on the London Stock Exchange's market for listed securities of the New Shares and Warrants of British Energy Group plc and the New Bonds of British Energy Holdings plc. It is expected that Admission will become effective and that dealings in the New Shares, Warrants and New Bonds will commence on the London Stock Exchange on the dealing day immediately following the Restructuring Effective Date.

This document has been prepared in connection with Admission, which is conditional upon the Restructuring being implemented. The implementation of the Restructuring remains subject to the satisfaction of a number of important conditions. A summary of the conditions and of the Restructuring is set out in Part VI: Further information relating to the Restructuring. Unless the context otherwise requires, this document assumes that the Restructuring has been implemented in accordance with its terms.

Copies of this document, as required by the Listing Rules made under section 74 of the Financial Services and Markets Act 2000, have been delivered to the Registrar of Companies in Scotland for registration as required by section 83 of that Act.

The Directors of British Energy Group plc and British Energy Holdings plc, whose names appear on page 4 of this document, accept responsibility for the information contained in this document. To the best of the knowledge and belief of the Directors (who have taken all reasonable care to ensure that such is the case), the information contained in this document is in accordance with the facts and does not omit anything likely to affect the import of such information. Your attention is drawn to the Risk factors set out in Part II of this document.

Any reference to this document means this document excluding all information incorporated by reference. British Energy Group plc and British Energy Holdings plc have each confirmed that any information incorporated by reference, including any such information to which readers of this document are expressly referred, has not been and does not need to be included in the document to satisfy the requirements of the Financial Services and Markets Act 2000 or the Listing Rules. British Energy Group plc and British Energy Holdings plc each believe that none of the information incorporated therein by reference conflicts in any material respect with the information included in the document.

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## **BRITISH ENERGY GROUP PLC**

*(Incorporated and registered in Scotland under  
the Companies Act 1985 with registered no. 270184)*

**and**

## **BRITISH ENERGY HOLDINGS PLC**

*(Incorporated and registered in Scotland under  
the Companies Act 1985 with registered no. 270186)*

**Introduction to the Official List of**

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**561,016,553 British Energy Group plc shares**

**29,527,187 Warrants to subscribe for up to 29,527,187 British Energy Group plc shares**

**and**

**£550,000,000 British Energy Holdings plc Bonds**

**Guaranteed by British Energy Group plc companies**

**Sponsored by Citigroup Global Markets Limited**

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No New Shares or Warrants and no New Bonds have been marketed to, nor are any available for purchase, in whole or in part, by the public in the United Kingdom or elsewhere in connection with Admission. This document does not constitute an offer or invitation to any person to subscribe for or purchase any securities of British Energy Group plc or British Energy Holdings plc or any other entity.

Citigroup Global Markets Limited is advising British Energy plc, British Energy Group plc and British Energy Holdings plc and no one else in connection with Admission and the Restructuring described in this document and will not be responsible to anyone other than British Energy plc, British Energy Group plc and British Energy Holdings plc for providing protections afforded to their clients nor for providing any advice in relation to Admission or the Restructuring.

HSBC Bank plc is advising British Energy plc, British Energy Group plc and British Energy Holdings plc and no one else in connection with Admission and the Restructuring described in this document and will not be responsible to anyone other than British Energy plc, British Energy Group plc and British Energy Holdings plc for providing protections afforded to their clients nor for providing any advice in relation to Admission or the Restructuring.

The distribution of this document in certain jurisdictions may be restricted by law and therefore persons into whose possession this document comes should inform themselves about and observe any such restriction. Any failure to comply with these restrictions may constitute a violation of the securities law of any such jurisdictions.

The New Shares, the New Bonds and the Warrants to be issued pursuant to the Restructuring have not been and will not be registered under the US Securities Act of 1933, as amended (the Securities Act) or any state securities laws and are being issued in connection with the Restructuring pursuant to exemptions from the registration requirements under the Securities Act, including, with respect to the New Shares and Warrants issued in connection with the Members Scheme and the New Shares issued in connection with the Creditors Scheme, the exemption provided by Section 3(a)(10) of the Securities Act, and with respect to the New Bonds and the Warrants (if issued in connection with the Disposal) only (a) in the United States pursuant to the exemption provided by section 4(2) of the Securities Act, and (b) outside the US in reliance on Regulation S under the Securities Act.

Neither the US Securities and Exchange Commission nor any state securities commission in the US, nor any other US regulatory authority has approved or disapproved these securities or determined if this document is truthful or complete. Any representation to the contrary is a criminal offence.

This document contains certain statements, statistics and projections that are or may be forward-looking. These statements typically contain words such as intends, expects, anticipates, estimates and words of similar import. By their nature, forward-looking statements involve risk and uncertainty because they relate to events and depend on circumstances which may occur in the future. There are a number of factors that could cause actual results and developments to differ materially from those expressed or implied by such forward-looking statements. These factors

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include, but are not limited to, factors identified elsewhere in this document, other risks described in Part II: Risk factors, as well as: future revenues being lower than expected; increasing competitive pressures within the industry; general economic conditions or conditions affecting our industry, both domestically and internationally, being less favourable than expected; and/or conditions in the securities market being less favourable than expected.

Copies of this document are available for inspection (only during normal business hours) at the Document Viewing Facility of the Financial Services Authority at 25 The North Colonnade, Canary Wharf, London E14 5HS up to and including the date of Admission and copies are available for collection on request, free of charge, up to and including the date of Admission from the Company's registered office at 3 Redwood Crescent, Peel Park, East Kilbride G74 5PR.

#### **NEW HAMPSHIRE SECURITIES LAW**

Neither the fact that a registration statement or an application for a licence has been filed under Chapter 421-B of the New Hampshire Revised Statutes Annotated (Chapter 421-B) with the State of New Hampshire nor the fact that a security is effectively registered or a person is licensed in the State of New Hampshire constitutes a finding by the Secretary of State of New Hampshire that any document filed under Chapter 421-B is true, complete and not misleading. Neither any such fact nor the fact that an exemption or exception is available for a security or a transaction means that the Secretary of State of New Hampshire has passed in any way upon the merits or qualifications of or recommended or given approval to, any person, security or transaction. It is unlawful to make, or cause to be made, to any prospective purchaser, customer, or client any representation inconsistent with the provisions of this paragraph.

#### **SHAREHOLDERS IN AUSTRALIA, CANADA OR GERMANY**

No steps have been taken, nor will any be taken, to enable the New Shares or Warrants to be offered in compliance with the applicable securities laws of Australia, Canada or Germany and any offer or invitation in relation to the New Shares and Warrants is not available, directly or indirectly, to persons in, or with their registered address in, Australia, Canada or Germany. This document is being sent to British Energy Shareholders with registered addresses in Australia, Canada or Germany solely for information purposes in connection with the Court Meetings and the Extraordinary General Meeting. British Energy Shareholders in, or with their registered address in, Australia, Canada or Germany will not receive any New Shares and/or Warrants under, or in connection with, the Restructuring and instead may only receive cash if the Members' Scheme or the Disposal is approved by Ordinary Shareholders.

#### **SHAREHOLDERS IN IRELAND**

This document shall be first published or issued in the UK. Neither this document nor the information contained herein constitutes an offer to the public of the New Shares or Warrants and, accordingly, this document is not a prospectus within the meaning of the Irish Companies Act, 1963 (as amended) or the Irish European Communities (Transferable Securities and Stock Exchange) Regulations, 1992.

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**INDICATIVE TIMETABLE OF PRINCIPAL EVENTS**

The times and dates given below and mentioned throughout this document are based on current best case expectations and are subject to change as a result of, amongst other things, the factors noted below.<sup>1</sup>

	<b>2004</b>
Meetings of Bondholders (2003 Bonds)	
(2006 Bonds)	9.20am on 22 December 2004
(2016 Bonds)	9.40am on 22 December 2004 10.00am on 22 December 2004
Court meeting of Ordinary Shareholders of British Energy	10.30am on 22 December 2004
Court meeting of A Shareholders of British Energy	11.30am on 22 December 2004
Extraordinary General Meeting of Ordinary Shareholders of British Energy <sup>2</sup>	12.00 noon on 22 December 2004
Court meeting of certain Creditors of British Energy	12.30pm on 22 December 2004
Court hearing of petition to sanction Creditors' Scheme	14 January 2005
Court hearing of petition to sanction Members' Scheme	14 January 2005
Last day of dealings in the Existing Bonds	14 January 2005
Restructuring Effective Date <sup>3</sup>	14 January 2005
Admission of the New Shares, Warrants and New Bonds	8.00am on the dealing day immediately following the Restructuring Effective Date
Listing of New ADRs on the NYSE, if possible <sup>4</sup>	9.30am (New York Time) on the trading day immediately following the Restructuring Effective Date
Crediting of the New Shares and Warrants to CREST accounts and of the New Bonds to the common depository's Euroclear and Clearstream accounts <sup>5</sup>	the dealing day immediately following the Restructuring Effective Date
Despatch of definitive New Share certificates and/or Warrant certificates to British Energy Shareholders where valid Forms of Election have been received	within 14 days of the Restructuring Effective Date
Despatch of cheques in respect of proceeds of sale of New Shares and/or Warrants to British Energy Shareholders where valid Forms of Election have not been received	within 14 days of the sale of the New Shares and/or Warrants

<sup>1</sup> These times and dates (including those in relation to the Restructuring Effective Date and Admission) are indicative only and are based on the Company's current best case expectation and will depend, amongst other things, on the timetable fixed by the Court, whether any objections are lodged in respect of the Members' Scheme or the Creditors' Scheme, the date upon which the Court sanctions the Creditors' Scheme and Members' Scheme (if relevant) and the date on which steps are taken to make the relevant Scheme Effective. Unless otherwise stated, all times stated in this document are London times and assume that Scheme Creditors have approved the Creditors' Scheme and that British Energy Shareholders have approved the Members' Scheme.

<sup>2</sup> To commence at the time fixed or, if later, immediately following the conclusion or adjournment of the relevant Court meeting.

<sup>3</sup> This date is indicative only and is based on the Company's current best case expectation and may change as a result of, amongst other things, any of the factors outlined in note 1 above.

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4. On 28 September 2004, the NYSE suspended trading in British Energy ADRs and commenced proceedings to permanently delist British Energy ADRs from the NYSE. British Energy has appealed the NYSE's decision. If the Members' Scheme does not become Effective, or if British Energy or the Company fail to meet the NYSE's relevant listing criteria on or prior to Admission, New ADRs will not be issued or listed on the NYSE on Admission. In that event, we have agreed to take all reasonable steps to apply for a listing of New ADRs on the NYSE at such time following Admission as we are able to satisfy the NYSE listing criteria. In such circumstances, however, we will be required to satisfy the NYSE's listing criteria for new securities, including minimum public float and minimum shareholder eligibility requirements that we may not be able to satisfy immediately after Admission.
5. Crediting of the New Bonds and New Shares to which Creditors are entitled will commence on this date and will be made in accordance with the arrangements set out in the Creditor Restructuring Agreement (in respect of the Eggborough Banks and Significant Creditors) and the Creditors' Scheme Circular (in respect of RBS and the Bondholders). Crediting of the New Shares and/or Warrants to which British Energy Shareholders would be entitled if the Members' Scheme becomes Effective or if the Members' Scheme does not become Effective but the Disposal is approved will occur on this date if valid Forms of Election have been returned in accordance with the Members' Scheme Circular.

**DIRECTORS, SECRETARY AND ADVISERS**

<b>Directors of British Energy Group plc and of British Energy Holdings plc</b>	Adrian Montague	(Chairman)
	Mike Alexander	(Chief Executive)
	Roy Anderson	(Chief Nuclear Officer) (Finance Director)
	Stephen Billingham William A Coley	(Non-executive Director)
	Pascal Colombani	(Non-executive Director)
	John Delucca	(Non-executive Director)
	Ian Harley	(Non-executive Director)
	David Pryde	(Non-executive Director)
	Clare Spottiswoode	(Deputy Chairman)
	Sir Robert Walmsley	(Non-executive Director)
<b>Company secretary of British Energy Group plc and of British Energy Holdings plc</b>	Robert Armour	
<b>Registered office of British Energy Group plc and of British Energy Holdings plc</b>	3 Redwood Crescent Peel Park East Kilbride Scotland G74 5PR	
<b>Sponsor and financial adviser</b>	Citigroup Global Markets Limited Citigroup Centre 33 Canada Square London E14 5LB	
<b>Auditors to British Energy Group plc and to British Energy Holdings plc and reporting accountants</b>	PricewaterhouseCoopers LLP Erskine House 68-73 Queen Street Edinburgh EH2 4NH	
<b>Solicitors to British Energy Group plc and to British Energy Holdings plc</b>	<i>As to English law:</i> Clifford Chance LLP 10 Upper Bank Street	<i>As to Scottish law:</i> MacRoberts 152 Bath Street

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<b>Solicitors to the Sponsor</b>	London E14 5JJ	Glasgow G2 4TB
	Linklaters	
	One Silk Street	
<b>Joint Stockbrokers</b>	London EC2Y 8HQ	
	HSBC Bank plc	
	8 Canada Square	
	London E14 5HQ	
<b>Principal Paying Agent</b>	Citigroup Global Markets Limited	
	Citigroup Centre	
	33 Canada Square	
	London E14 5LB	
	HSBC Bank plc	
<b>Registrar for New Shares and Warrants</b>	Corporate Trust & Loan Agency	
	8 Canada Square	
	London E14 5HQ	
	Lloyds TSB Registrars	
	The Causeway	
	Worthing	
	West Sussex BN99 6DA	

<b>Registrar for New Bonds</b>	HSBC Private Bank (Jersey) Limited PO Box 88, 1 Grenville Street St Helier Jersey JE4 9PF Channel Islands
<b>Distribution agent</b>	Law Debenture Trust Company of New York 767 Third Avenue New York, New York 10017
<b>Bankers</b>	Clydesdale Bank plc 12 St. Vincent Street Glasgow G1 2HL
<b>Bond Trustee</b>	The Law Debenture Trust Corporation p.l.c. Fifth Floor 100 Wood Street London EC2V 7EX
<b>ADR Depository</b>	JPMorgan Chase Bank, N.A. 4 New York Plaza New York, New York 10004
<b>Transfer Agents for New Bonds</b>	HSBC Bank plc Level 24 8 Canada Square London E14 5HQ Dexia Banque Internationale à Luxembourg, société anonyme 69, route d Esch L-2953 Luxembourg

## KEY INFORMATION

*The following summary information is extracted from the full text of this document. It does not purport to be complete and should be read in conjunction with the document as a whole and, in particular, the more detailed information appearing elsewhere in this document including the risk factors set out in Part II: Risk factors. You should not rely on this summary information only.*

*The summary financial information contained in this section is extracted without material adjustment from Part IV: Financial information and the summary unaudited pro forma financial information is extracted without material adjustment from Part V: Unaudited pro forma financial information. This financial information should be read in conjunction with the document as a whole and, in particular, the more detailed financial information set out in Parts IV and V. Our sales figures have been extracted from our underlying accounting records used in the preparation of Part IV: Financial information. Our capacity and output figures have been sourced from our own operational records. The term capacity is explained in detail in the Glossary at the end of this document.*

*Any reference to this document means this document excluding all information incorporated by reference. New British Energy and Holdings plc have each confirmed that any information incorporated by reference, including any such information to which readers of this document are expressly referred, has not been and does not need to be included in the document to satisfy the requirements of the Financial Services and Markets Act 2000 or the Listing Rules. New British Energy and Holdings plc believe that none of the information incorporated herein by reference conflicts in any material respect with the information included in this document.*

*Unless the context otherwise requires, this document assumes that the Restructuring has been implemented.*

*In this document, except as otherwise specified, we, us or our refer to New British Energy and/or Holdings plc together with, in each case, its subsidiaries as they will be from Admission or to British Energy and/or its subsidiaries and any of their respective predecessors in business, as the context may require.*

### **Overview of the New British Energy Group**

We own and operate eight nuclear power stations in the UK, with a combined capacity of approximately 9,600 MW, and the Eggborough power station, a coal-fired power station in North Yorkshire, England, with a capacity of 1,960 MW. British Energy plc (British Energy) is the ultimate holding company of British Energy Generation Limited (BEG) which operates our six nuclear power stations in England, British Energy Generation (UK) Limited (BEG UK) which operates our two nuclear power stations in Scotland, Eggborough Power Limited (EPL) which operates the Eggborough power station and British Energy Power and Energy Trading Limited (BEPET) and British Energy Trading Services Limited (BETS) which are responsible for the sale of our electricity output.

#### *Our nuclear power stations*

We own and operate two types of nuclear reactors, namely the advanced gas-cooled reactor (AGR) and the pressurised water reactor (PWR).

Seven of our nuclear power stations (Dungeness B, Hartlepool, Heysham 1, Heysham 2, Hinkley Point B, Hunterston B and Torness), are each powered by two AGRs. The eighth nuclear power station (Sizewell B), is powered by a single PWR.

*High degree of regulation*

Our business is subject to a high degree of regulation in a number of areas, including nuclear safety and security, electricity generation, trading and supply and environmental. As safe generation of nuclear power is critical, the activities of the Nuclear Installations Inspectorate (NII), the key regulatory body in this area, have a significant impact on our business and operations. NII is part of the Nuclear Safety Division Directorate at the Health and Safety Executive (HSE) and acts in the HSE's name.

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**KEY INFORMATION (Continued)**

*Factors affecting electricity output*

The amount of electricity output from our nuclear power stations (assuming the overall generating capacity and output level at which we run our nuclear power stations is broadly constant) is principally affected by the number and duration of planned and unplanned outages. Planned outages are scheduled outages to allow for regulatory inspection, routine maintenance and, in some cases, refuelling.

Our reactors have experienced unplanned outages, caused by a variety of technical issues, which have resulted in losses of output of between 9.1 TWh and 12.8 TWh per year over the last five financial years. When output is lost as a result of an unplanned outage, we are often required to purchase electricity at unfavourable prices to meet our contractual obligations and this significantly affects the financial results of our operations. During the year ended 31 March 2004, we launched a Performance Improvement Programme (PIP) to enhance our operational performance and the reliability of our nuclear plants. Taking into consideration the impact of statutory outages and refuelling (but excluding planned repair outages and any unplanned outages), the notional maximum annual load factor which could theoretically be achieved across our portfolio of nuclear power stations is between 88 and 90 per cent., albeit that the maximum achieved in the last five years has been 81 per cent. for the year ended 31 March 2002.

*Nuclear station lifetimes and ability to extend*

Our nuclear power stations have a finite operating life. The assessment of the potential operating lifetime of each of our nuclear power stations when used in our financial statements is known as the accounting life. The primary factor in determining the operating life of a nuclear power station is the technical and economic practicability of supporting an agreed safety case for that particular nuclear power station. The adequacy of the safety case for each nuclear power station is confirmed at each statutory outage by us undertaking a review of operating performance and by an inspection of the plant and passing the findings of such review and inspection to the NII, who must then give its consent to a reactor being restarted. As such, a reactor may only be operated for the interval determined by the safety case, which, in respect of our AGR power stations, is currently 3 years. The NII's consent to a restart is a matter determined by the NII in its sole discretion. Its decisions are made by reference to its satisfaction with the safety case of the reactor in question. From time to time such consent to restart is not received from the NII when expected, resulting in delays to the restart dates of our reactors.

In addition, every ten years we have to undertake a periodic safety review (PSR) for each nuclear power station. The results of the PSR require the approval of the NII in order to secure continued operation.

The current potential operating lifetimes (and thus accounting lifetimes) of our AGR power stations, which were in most cases connected to the National Grid during the 1970s and 1980s, range from 25 to 35 years and is 40 years for our PWR power station. The current accounting lifetime used in our financial statements for each AGR power station, other than Dungeness B, is at least 5 years greater than its initial operating design life. Any decision to extend the operating life of an AGR power station used in our financial statements would be based, in large measure, on a combination of economic factors and the engineering judgements reached in respect of technical issues, details of which are set out in Part I, paragraph headed: Nuclear power station lifetimes.



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Our technical evaluation of the ability to extend the operating lifetime used in our financial statements for Dungeness B is well advanced but no financial assessment of this work has been undertaken to date. However, when we make decisions regarding significant expenditure and staffing levels at Dungeness B, we do so on the basis that Dungeness B's operating lifetime (and thus its accounting lifetime) may be capable of being extended to 2013. These decisions have been undertaken to preserve the possibility that such an extension may be achieved in the event that our financial assessment of the work and investment required to make a secure safety case

**KEY INFORMATION (Continued)**

for the period up to 2013 transpires to be in favour of such an extension. In relation to our ability to extend the operating lifetime used in our financial statements for our other AGR power stations, our technical evaluations are currently at a less advanced stage. There can be no assurance that lifetime extensions will be attainable at any of our AGR power stations nor that the existing operating lifetimes used in our financial statements will be capable of being achieved. For further information on these issues see Part II: Risk factors.

Sizewell B currently has an operating lifetime of 40 years and an assumed closure date of 2035. Based on recent experience in the US (where the regulatory regime is different), regulatory approval has been given to some PWRs to extend their lifetimes so that they have a total lifetime of 60 years. Therefore, an extension to the current Sizewell B operating lifetime may be achievable. However, no evaluation has been undertaken to date in relation to extending Sizewell B's operating lifetime and there can be no assurance that such a lifetime extension will be achieved.

We recognise that extending the operating lifetimes of our nuclear power stations would enhance the value of our asset base and we plan to carry out evaluations to see if our nuclear power station operating lifetimes can be extended, subject to certain consents which would be required. Further information on the extension of nuclear power station lifetimes is set out below in Part I, paragraph headed: Extension of operating lifetimes.

*Trading*

We sell our generation through diverse routes to market. These include bespoke contracts for supply over periods of varying durations, some of which are for the supply of electricity in excess of a year, over-the-counter transactions in the wholesale traded market, electronic power exchange trading, direct supply to industrial and commercial customers, and sales of balancing and ancillary services to the National Grid. We also sell forward (i.e. sell output we have not yet generated) in order to manage the risks of short to medium term price volatility in wholesale electricity market prices and because there is insufficient liquidity in the short term markets alone for us to be sure that we would be able to sell our generation at an acceptable price.

We use these different routes to market with a view to reducing exposure to volatility in short and medium term wholesale electricity market prices whilst seeking to reduce the amount of credit support required.

We propose to enhance the use of financial products (such as options) to better hedge against the impact of increased levels of collateral being required by counterparties to our energy sales contracts as a result of sudden increases in price and/or decreases in output due to unplanned outages at our nuclear power stations.

For a description of our business see below Part I: Description of the New British Energy Group. For further information on our sales activities see Part III: Operating and financial review and prospects.

*Role of the Eggborough power station*

We acquired the Eggborough power station in March 2000 with a view to it providing:

- reserve capacity to mitigate the financial impact of having to buy power in the market in the event of an unplanned outage at one of our nuclear power stations;
- profiling or shaping to enable us to sell to a customer who requires flexible output in addition to the baseload generation that our nuclear power stations offer. Without access to the Eggborough power station's output, we would need to acquire this power from other generators to do this; and
- the ability for us to respond to (and take advantage of) short term changes in demand. Eggborough, like other fossil fuel power stations, can generally increase its output levels to meet such demand unlike our nuclear power stations which are baseload producers and which produce power regardless of demand (and thus realised price).

**KEY INFORMATION (Continued)**

*Financial and operating results*

For the year ended 31 March 2004, British Energy's group turnover (excluding turnover from discontinued operations) was £1,516m, resulting in an operating profit of £57m (before exceptional operating credits of £283m). Our operating profit from continuing activities (after exceptional operating credits) was £340m. Output from our eight nuclear power stations for the year ended 31 March 2004 was, in aggregate, 65.0 TWh, up from the prior year's output of 63.8 TWh. Output from the Eggborough power station was 7.6 TWh for the year ended 31 March 2004 compared with 5.7 TWh for the prior year. For further information regarding our financial results for the year ended 31 March 2004, see Part III: Operating and financial review and prospects and Part IV: Financial information.

**Background to Restructuring and recent developments**

On 5 September 2002, we announced that we had initiated discussions with the Government with a view to seeking immediate financial support and to implement a longer term financial restructuring in the face of:

- the failure of our negotiations with British Nuclear Fuels plc (BNFL) which had been initiated by us to link prices paid under our fuel contracts with BNFL to wholesale electricity prices, with the aim of reducing the proportion of our costs which were fixed; and
- the board's review of the longer term prospects of the Group.

On 28 November 2002, when we announced the outline terms of our proposed restructuring, we highlighted some of the commercial and structural factors which had caused or compounded our financial difficulties, some of which the Restructuring seeks to address. These are set out below:

- our nuclear fleet in the UK had high fixed costs of production when compared with other generators of electricity (including the costs of supplies and services under our contracts with BNFL); as a merchant generator with no retail supply business we were (and will remain following Admission) heavily exposed to declines in wholesale electricity prices. Significant contracts for direct sales to industrial and commercial customers were closely linked to the wholesale electricity price which meant the business was unable to withstand the significant reduction in wholesale electricity prices which fell by over 35 per cent. over the two years to September 2002. Currently, subject to and following Admission, the exposure to declines in electricity prices is partially hedged within certain parameters by the contracts described below under the paragraph headed: New BNFL Contracts (although at current wholesale electricity price levels we are now making additional payments to BNFL as provided for in the New BNFL Contracts);
- our wholesale electricity price exposure at the time was exacerbated by a power purchase agreement and two contracts for differences which magnified our exposure to baseload electricity prices. The claims of the counterparties to these arrangements are being compromised pursuant to the Restructuring in exchange for shares to be issued by New British Energy (New Shares) and bonds to be issued by Holdings plc (New Bonds);

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- we have an obligation under our nuclear site licences to decommission our nuclear power stations at the end of their useful lives. These liabilities were estimated to have a net present value (NPV) of £1.1 billion as at 31 March 2004. Certain of the decommissioning liabilities were covered by the Nuclear Generation Decommissioning Fund Limited (NDF) to which we contributed. However, there was no certainty that this fund, at the level of contributions we were making, would be sufficient to cover all of the liabilities to which it related. This uncertainty will, on Admission, be substantially mitigated by the new arrangements with Her Majesty's Secretary of State for Trade and Industry (the Secretary of State) described below under the paragraph headed: The Nuclear Liabilities Fund;

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**KEY INFORMATION (Continued)**

- our operations generate liabilities in respect of nuclear fuel and waste estimated at £3.5 billion for discounted contracted liabilities and £1.1 billion for discounted uncontracted liabilities (in each case as at 31 March 2004). Some of these liabilities are currently covered by long term contracts with BNFL, with the balance remaining uncontracted. These uncontracted liabilities are long term in nature and therefore subject to uncertainty. There is no guarantee that our business would generate sufficient funds to cover these contracted and uncontracted liabilities. This uncertainty will be substantially mitigated on Admission by the New BNFL Contracts and the new arrangements with the Secretary of State described below in the paragraphs headed: New BNFL Contracts and The Nuclear Liabilities Fund;
- our coal plant in Eggborough, which we acquired out of Group funds, also suffered from the reduction in wholesale electricity prices through 2001 and 2002 and the narrowing differential between winter and summer prices. The acquisition was refinanced with a project finance loan on 13 July 2000 and it was difficult for us to fund the repayments required. The debt owed to the providers of the project finance loan will be compromised under the terms of the Restructuring in exchange for, amongst other things: (i) New Shares; (ii) New Bonds; (iii) payments under an amended and restated version of the project finance loan made on substantially the same terms as the New Bonds (such that the proportion of our debt secured on the Eggborough power station will represent a significantly smaller part of our overall indebtedness); and (iv) options to purchase the shares in, or assets of, EPL on 31 March 2010 or, prior to 31 August 2009, at any time on or after the occurrence of an event of default under the amended and restated project finance loan that is continuing (the lenders have the right to assign and/or transfer all (but not part) of their rights under those options, subject to a pre-emption right in favour of the Group);
- we had investments in the US and Canada but these had not yet generated dividends and, in the case of Canada, required significant investment. As a result, they had stretched our financial resources. These assets have now been disposed of; and
- as at 30 September 2002, the Group had indebtedness of £1,050m (including £490m in connection with the Eggborough power station and approximately £408m of unsecured Existing Bonds) with significant debt repayment obligations to be made in cash and as a result of the loss of our investment grade rating in September 2002 our cash requirements increased significantly to meet the collateral requirements of trading counterparties.

On 1 October 2003, we announced that we had entered into binding agreements setting out the terms of the proposed restructuring of the British Energy Group (the Restructuring) with certain key creditors (the Creditor Restructuring Agreement) and the Secretary of State (the Government Restructuring Agreement). These agreements set out the principal terms of the Restructuring of the Group and the circumstances in which the Secretary of State would support the Restructuring. A summary of these agreements is set out below in Part VI: Further information relating to the Restructuring.

The implementation of the Restructuring is subject to the satisfaction of certain conditions and termination events which are described below in the paragraph headed: Conditions to the implementation of the Restructuring, and in further detail in Part VI: Further information relating to the Restructuring.

**Principal terms of the Restructuring**

The Creditor Restructuring Agreement dated as of 30 September 2003 was entered into by British Energy, certain other British Energy Group companies, Enron Capital & Trade Europe Finance LLC (ECTEF), Teesside Power Limited (TPL), Total Gas & Power Limited (Total), (Total, TPL and ECTEF collectively, the Significant Creditors), The Royal Bank of Scotland plc (RBS), the



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**KEY INFORMATION (Continued)**

members of the ad hoc committee of Bondholders (the ad hoc committee) and BNFL. By 31 October 2003, Bondholders, representing in aggregate with RBS 88.8 per cent. of the combined amount owing to Bondholders and RBS, had also entered into the Creditor Restructuring Agreement, along with all the lenders and swap providers in the syndicate of Eggborough banks (each an Eggborough Bank).

The Government Restructuring Agreement was entered into by British Energy, certain other British Energy Group companies, the Secretary of State, the NDF (to be enlarged into and renamed the Nuclear Liabilities Fund Limited or NLF) and the Trustees of the Nuclear Trust on 1 October 2003. This Agreement sets out the circumstances in which the Secretary of State will support the Restructuring and the agreements to be entered into with the New British Energy Group and, in certain cases, the NLF, which give effect to the proposals for the funding of certain of the New British Energy Group's qualifying uncontracted nuclear liabilities and qualifying decommissioning costs and certain contracted liabilities for historic spent fuel (namely, spent fuel arising from fuel loaded into our AGRs prior to the Effective Date (being the date immediately following the day on which the conditions to the effectiveness of the New BNFL Contracts are satisfied or waived)) described under the paragraph headed: The Nuclear Liabilities Fund. Until these agreements are entered into and become effective, certain members of the New British Energy Group are obliged to comply with certain of the provisions of those agreements as if they were in force. For further details, see Part VI: Further information relating to the Restructuring, paragraph headed: Nuclear liability arrangements. (Further information regarding the implications of the State Aid Approval on the liabilities of the Secretary of State under these agreements is set out in Part VI: Further information relating to the Restructuring under the paragraph headed: State Aid.)

The Restructuring involves the Bondholders, the Eggborough Banks, RBS and the Significant Creditors compromising their claims against the British Energy Group in exchange for, amongst other things, the issue to those creditors of New Bonds of our subsidiary Holdings plc and New Shares of the Company. The Restructuring contemplates that the Bondholders and RBS will compromise their claims through a Court-approved scheme of arrangement under section 425 of the Companies Act 1985 (the Act) (the Creditors' Scheme). The Significant Creditors will extinguish all, and the Eggborough Banks will extinguish part, of their existing claims against the British Energy Group pursuant to the various arrangements under the Creditor Restructuring Agreement and related documents.

In order to implement the Restructuring, it is proposed that British Energy will cancel its Ordinary Shares and A Shares, and will become a wholly-owned subsidiary of Holdings plc by means of a Court-approved scheme of arrangement under section 425 of the Act (the Members' Scheme) which will require the approval of British Energy Shareholders. If the Members' Scheme is not approved, then it is intended that the Restructuring will be implemented by the disposal of British Energy's assets (including its subsidiaries) to our subsidiary Holdings plc in exchange for it agreeing to assume all of British Energy's liabilities, including to Bondholders and RBS (the Disposal). In view of its size, the Disposal would, if the British Energy Shares were listed, constitute a Class 1 transaction by British Energy for the purposes of the Listing Rules requiring the approval of British Energy Shareholders. The British Energy Shares are no longer listed on the Official List and such approval is, therefore, no longer required but British Energy is, nonetheless, seeking the approval of the relevant British Energy Shareholders (that is, Ordinary Shareholders) at an extraordinary general meeting of British Energy to be held on 22 December 2004. If British Energy Shareholders do not approve the Members' Scheme (or if it otherwise Lapses) and Ordinary Shareholders do not approve the Disposal, British Energy is required, under the terms of the Creditor Restructuring Agreement, to proceed with the Disposal without such approval.

The Creditors' Scheme Circular was made available to RBS and Bondholders and the Members' Scheme Circular was posted to British Energy Shareholders on the same date as this document.



**KEY INFORMATION (Continued)**

This document contains information relating to the securities to be issued pursuant to the Creditors Scheme, the Members Scheme and the Disposal (if it is approved).

For the purposes of the allocation of the New Bonds and New Shares among Creditors pursuant to the terms of the Restructuring, it was agreed that Creditor claims, or, in the case of the Eggborough Banks, their unsecured claims, would be treated as having the following values:

<b>Creditors as at 1 October 2003</b>	<b>Claim amount (approx.)</b>
	<b>(£ in m)</b>
Bondholders	£ 407.9
RBS	£ 37.5
Eggborough Banks	£ 210.0
TPL	£ 159.0
Total	£ 85.0
ECTEF	£ 72.0

British Energy and the other parties to the Creditor Restructuring Agreement agreed the allocation of the New Bonds and New Shares to be issued pursuant to the Restructuring in respect of unsecured claims based upon the claim amounts set out above, and taking into account a number of factors, including the identity of the relevant debtor and the amounts owed between British Energy and its principal subsidiaries. The allocation of: (i) New Bonds and New Shares to Creditors and British Energy Shareholders if the Members Scheme becomes Effective; and (ii) New Shares to Creditors if the Members Scheme does not become Effective, is as follows:

<b>Name of Shareholder in New British Energy (including Creditors and their respective allocations as at 1 October 2003)<sup>(1)</sup></b>	<b>New Shares if Members Scheme becomes Effective</b>		<b>New Shares if Members Scheme does not become Effective</b>		<b>New Bonds (to Creditors only)<sup>(2)</sup> (£ in m, approx.)</b>
	<b>No. of New Shares (in m, approx.)</b>	<b>% of issued share capital<sup>(4)</sup></b>	<b>No. of New Shares (in m, approx.)</b>	<b>% of issued share capital<sup>(4)</sup></b>	
Bondholders	286.1	51.0	293.4	52.3	154.0
RBS	26.2	4.7	26.9	4.8	14.2
TPL	78.8	14.0	80.8	14.4	43.5
Total	42.1	7.5	43.2	7.7	23.3
ECTEF	37.2	6.6	38.1	6.8	20.0
Eggborough Banks	76.6	13.7	78.5	14.0	20.0 <sup>(3)</sup>
British Energy Shareholders	14.0	2.5	0.0	0.0	0.0
<b>TOTAL</b>	<b>561.0</b>	<b>100.0</b>	<b>561.0</b>	<b>100.0</b>	<b>275.0</b>

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### Notes:

- (1) TPL, Total and ECTEF have since assigned certain of their respective interests under the Creditor Restructuring Agreement and their respective claims against the British Energy Group to Deutsche Bank AG London (Deutsche Bank) which is, consequently, a Significant Creditor. We are aware that a proportion of these interests may have been sub-participated to third parties. The interest of Deutsche Bank in the Ordinary Shares at the date of this document and as expected immediately following Admission, in so far as is known to us, is disclosed in Part X: Additional information, paragraph 6.3.
- (2) In addition, the NLF will receive £275m of New Bonds and a right to receive the NLF Cash Sweep Payment together with further amounts payable under the Contribution Agreement (see below Part VI: Further information relating to the Restructuring, paragraph headed: Contribution Agreement).
- (3) Excludes £150m bond-equivalent payments through the Amended Credit Agreement (see below and in Part VI: Further information relating to the Restructuring, paragraph headed: Eggborough arrangements).
- (4) Percentage of issued share capital immediately following Admission excluding the impact of the NLF Cash Sweep Payment, the Warrants and Employee Options.

Source: British Energy

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**KEY INFORMATION (Continued)**

Further principal elements of the Restructuring are as follows:

- **Eggborough arrangements.** The Eggborough Banks, as creditors with the benefit of the RBS Letter of Credit and security over, amongst other things, the shares in, and assets of, EPL (our subsidiary that owns the Eggborough power station), will be repaid approximately £37.5m pursuant to the RBS Letter of Credit and have agreed to replace the balance of their existing secured claims with a right to receive £150m under an amended and restated credit agreement (the Amended Credit Agreement) on substantially the same payment terms as the New Bonds, together with £20m of New Bonds issued by our subsidiary, Holdings plc, and 13.7 per cent. of the New Shares in the Company.
  
- In addition, the Eggborough Banks will be granted: (i) options exercisable at any time prior to 31 August 2009 under which they may acquire the shares in, or assets of, EPL on 31 March 2010 in consideration for, amongst other things, £104m (subject to certain adjustments depending on the condition of the Eggborough power station on 31 March 2010) and the cancellation of the outstanding payments under the Amended Credit Agreement at such time; and (ii) options under which they may acquire the shares in, or assets of, EPL at any time prior to 31 August 2009, on or after the occurrence of an event of default under the Amended Credit Agreement that is continuing in consideration for a fee (which varies depending on the type of event of default) and the cancellation of the outstanding payments under the Amended Credit Agreement at such time (each an Eggborough Option). The Eggborough Banks will be entitled to assign and/or transfer all (but not part only) of their rights under the Eggborough Options to a third party, subject to a pre-emption right in favour of the New British Energy Group under which a member of the New British Energy Group may purchase such rights at 105 per cent. of the price offered by the relevant third party. The Eggborough Banks shall continue to benefit from their existing security and certain new security which will secure, amongst other things, the Eggborough Banks' rights under the Amended Credit Agreement and the Eggborough Options. As a result, on and at any time after the occurrence of an event of default under the Amended Credit Agreement that is continuing, the Eggborough Banks shall have the right to:
  - (i) prior to 31 August 2009, exercise an Eggborough Option or enforce their security referred to above; or
  
  - (ii) on or post 31 August 2009, enforce their security.

EPL's payments under the Amended Credit Agreement will be funded by the New British Energy Group and consequently the recovery of the Eggborough Banks on enforcement of their security should effectively equal the outstandings under the Amended Credit Agreement at the relevant time even in circumstances where the shares in, or assets of, EPL are worth less than such outstandings.

If the Eggborough Banks were to give notice of their intention to exercise an Eggborough Option, we would seek alternative ways of performing the services that the Eggborough power station provides, either through entering into contracts with third parties or by purchasing an equivalent power station. We would also seek to mitigate our trading risks by adopting a revised trading strategy.

A more detailed summary of the Eggborough arrangements is set out below in Part VI: Further information relating to the Restructuring, paragraph headed: Eggborough arrangements;

- **The Nuclear Liabilities Fund.** Under new arrangements with the Secretary of State, the existing NDF will be enlarged into and renamed the NLF which will fund, subject to certain exceptions, the New British Energy Group's qualifying uncontracted nuclear liabilities and qualifying decommissioning costs. The Secretary of State has agreed to fund: (i)

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qualifying uncontracted nuclear liabilities and qualifying decommissioning costs to the extent they exceed the assets of the NLF; and (ii) subject to certain exceptions, contracted liabilities for historic spent fuel. As at 31 March 2004, the market value of the NDF was

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**KEY INFORMATION (Continued)**

£440m. To the extent there is any surplus in the NLF, this amount will be paid to the Secretary of State. The New British Energy Group will be responsible for funding certain excluded or disqualified liabilities and will, in certain circumstances, be required to compensate or indemnify the NLF and the Secretary of State in relation to such liabilities. Our obligations under these arrangements with the Secretary of State will be guaranteed by each Material New British Energy Group Company. These excluded and disqualified liabilities are described in greater detail in Part VI: Further information relating to the Restructuring, paragraph headed: Nuclear liability arrangements and in Part X: Additional information, paragraphs 17.2 (c) and (d). (Further information regarding the implications of the State Aid Approval on the liabilities of the Secretary of State under these agreements is set out in Part VI: Further information relating to the Restructuring under the paragraph headed: State Aid.)

In consideration for the assumption of these liabilities by the Secretary of State and the NLF, Holdings plc will issue £275m in New Bonds to the NLF. The New British Energy Group will make various ongoing payments to the NLF including an annual contribution initially equal to 65 per cent. of the New British Energy Group's adjusted net cash flow (calculated on the basis set out in the summary of the Contribution Agreement in Part X: Additional information, paragraph 17.2 (e)) (the NLF Cash Sweep Payment). This percentage may be adjusted for certain corporate actions but may never exceed 65 per cent. The New British Energy Group will also make the following payments to the NLF: (i) fixed decommissioning contributions equal to £20m per annum (stated in March 2003 monetary values and indexed to RPI) but tapering off as the nuclear power stations are currently scheduled to close; and (ii) £150,000 (stated in March 2003 monetary values and indexed to RPI) for every tonne of uranium in PWR fuel loaded into the Sizewell B reactor after the Restructuring Effective Date. The payments to be made to the NLF are described in greater detail below in Part X: Additional information, paragraph 17.2 (e).

The NLF will have the right from time to time to convert all or part of the NLF Cash Sweep Payment into Convertible Shares (the NLF Conversion Right). On a full conversion, the NLF would hold up to 65 per cent. of the thereby enlarged equity share capital of the Company. However, the terms of the Convertible Shares include a limit on the voting rights attaching to such shares equal to the maximum amount which can be held by the NLF without triggering a mandatory offer under the City Code on Takeovers and Mergers (Takeover Code), being currently 29.9 per cent. of the voting rights of the Company (and, for this purpose, taking into account the voting rights attributable to any other ordinary shares of the Company held or acquired by any person acting in concert with the NLF). This voting restriction applies for so long as the Convertible Shares are held by the NLF. The Convertible Shares will convert automatically into ordinary shares in the Company on transfer to a third party but are not convertible at the election of the NLF prior to such transfer.

There are restrictions under the terms of the Contribution Agreement on the manner in which the NLF may exercise the NLF Conversion Right or dispose of any of the shares arising on such exercise. In addition, the Secretary of State has confirmed to the Company that she will not, during the six month period immediately following the implementation of the Restructuring, direct the NLF to exercise the NLF Conversion Right or dispose of any shares in the Company unless certain exceptional circumstances arise (which are set out in the summary of the Contribution Agreement in Part X: Additional information, paragraph 17.2 (e)) including, amongst other things, actions taken or proposed by any person in respect of a member of the Group (and not expressly contemplated by any of the Nuclear Liabilities Agreements) which will or may, in the opinion of the Secretary of State, have an adverse effect on the interests of the Secretary of State or the NLF.

The Secretary of State has also confirmed that she has no current intention to direct the NLF to exercise the NLF Conversion Right following the expiry of the six month period referred to above but reserves the right to do so. The Secretary of State intends to

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**KEY INFORMATION (Continued)**

ensure that prior to the giving of any direction to the NLF to exercise the NLF Conversion Right or to dispose of the shares issued pursuant to such exercise, the Secretary of State (and/or the NLF at her direction) would take financial advice and would take such advice as to the market impact of the conversion or disposal (including the desirability of avoiding multiple sales of small amounts of shares). Finally, the Secretary of State has confirmed to the Company that she does not currently intend to change the investment policy as regards the matters described above.

The Secretary of State will have an option to acquire for £1 each nuclear power station and related station assets (subject to certain exclusions) for the purpose of decommissioning or continuing the operation of those nuclear power stations beyond the date of closure of those stations assumed by the Group (which date will include any changes to such dates in our financial statements following the extension of current station lifetimes). An option to continue to operate a nuclear power station may (unless the New British Energy Group has given notice that it will close the station early) only be exercised at any time up to and including the date which is two years before the scheduled closure date of the station but transfer of the station pursuant to the exercise of the option cannot complete until the scheduled closure date of the station, at the earliest. The Secretary of State also has an option to acquire the Group's interests in United Kingdom Nirex Limited (Nirex).

A more detailed summary of the new nuclear liability arrangements described above is set out in Part VI: Further information relating to the Restructuring, paragraph headed: Nuclear liability arrangements and Part X: Additional information, paragraphs 17.2 (c) to (n);

- **New BNFL Contracts.** On 31 March 2003 and 16 May 2003 respectively, we exchanged contracts with BNFL covering front-end (i.e. fuel preparation before it enters the reactor) and back-end (i.e. handling, storage and ultimate disposal of spent fuel) AGR fuel services required to give effect to the Restructuring. The amendments (set out in the March 2003 Deeds of Amendment) to the existing front-end contracts (the Existing AGR Fuel Supply Agreements) became effective on 1 April 2003 but, with the exception of the new arrangements for the supply of uranium to BEG, may be terminated if the Restructuring is not completed. The new front-end post 2006 contracts (the Post 2006 AGR Fuel Supply Agreements) are conditional upon completion of the Restructuring. The amendments to the existing back-end fuel services arrangements (which will become the BNFL Historic Contracts) and the New Spent Fuel Agreements are also conditional upon completion of the Restructuring. If the Restructuring does not complete, the Existing AGR Fuel Supply Agreements (as amended by the March 2003 Deeds of Amendment) will revert to the previous arrangements and the agreements comprising the BNFL Historic Contracts will remain as they are at the date of the posting of this document.

The principal payment terms of the Existing AGR Fuel Supply Agreements (as amended by the March 2003 Deeds of Amendment) and the Post 2006 AGR Fuel Supply Agreements are as follows:

- (i) a payment of £28.5m fixed per annum until 31 March 2006, but discounted on a linear basis in accordance with the market baseload price of electricity to a minimum payment of £13.5m per annum at a market price of £15.0 per MWh. The fixed starting price falls to £25.5m thereafter and is also subject to the discounting mechanism; and
- (ii) a payment of £191,000 per tonne of uranium in AGR fuel delivered.

With respect to the New Spent Fuel Agreements (i.e. in respect of fuel loaded into our AGRs after the Effective Date (new spent fuel), we will be required to pay:

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- (i) a payment of £150,000 per tonne of uranium in AGR fuel, payable on loading of such new spent fuel into one of our AGRs;
  
- (ii) a rebate/surcharge against the payment mentioned in (i) above equivalent to 50 per cent. of the difference between the market baseload price of electricity in a year and

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**KEY INFORMATION (Continued)**

£16.0 per MWh multiplied by the MWh produced by the AGR fleet in that year. The market baseload price of electricity used in the calculation will not be less than £14.8 and not more than £19.0 per MWh; and

- (iii) if the market baseload price of electricity exceeds £19.0 per MWh, a surcharge against that payment equivalent to 25 per cent. of the difference between the market baseload price of electricity in a year and £19.0 per MWh multiplied by the MWh produced by the AGR fleet in that year. The market baseload price of electricity used in that calculation will not be less than £19.0 and not more than £21.0 per MWh.

Unlike under our existing arrangements with BNFL, whereby we retain title to and therefore remain responsible for the ultimate disposal of our spent fuel, and which will still apply to the Historic Fuel Agreements (although the costs of disposal will be covered under the provisions of the Nuclear Liabilities Agreements), BNFL will assume title to new spent fuel on delivery to BNFL from our AGR power stations.

All of the above monetary amounts (for fuel supply and the New Spent Fuel Agreements) are stated in July 2002 and 2002/2003 values and are indexed to RPI.

As a result of the standstill arrangements with BNFL (described below in the paragraph: Standstill arrangements), since 1 April 2003 we have been making payments under our existing back-end agreements with BNFL, (which, on Restructuring, will become the BNFL Historic Contracts) as if the pricing provisions of the New Spent Fuel Agreements (as described above) applied.

The pricing provisions in the New BNFL Contracts highlighted above are intended to enable us to reduce a proportion of our fuel costs which are fixed by providing for a discount when the market baseload price of electricity is below a specified amount and a surcharge when above this amount. As electricity prices have risen substantially since October 2003, we are now making additional payments to BNFL under the new arrangements for spent fuel management in the form of the surcharge referred to above. This will continue for so long as electricity prices remain above £16.0 per MWh (in 2002/2003 monetary values and indexed to RPI).

A more detailed summary of the New BNFL Contracts is set out in Part VI: Further information relating to the Restructuring, paragraph headed: The New BNFL Contracts and Part X: Additional information, paragraphs 17.1 (z) to (ss);

- **Standstill arrangements.** The standstill agreement entered into by us with certain of our creditors (the Consenting Creditors) on 14 February 2003 (the Old Standstill Agreement) has been extended to include all Bondholders and will continue whilst the Restructuring is being implemented. The standstill arrangements restrict the Consenting Creditors from taking any steps to initiate insolvency proceedings or demand or accelerate any amounts due and payable to them by members of the British Energy Group during the Standstill Period. The Standstill Period will terminate on the occurrence of a termination event, which includes, amongst other things, implementation of the Restructuring. During the continuation of the standstill arrangements, certain of the Consenting Creditors will be paid interest but not principal in respect of their claims against members of the British Energy Group. A more detailed summary of the standstill arrangements is set out in Part VI: Further information relating to the Restructuring, paragraph headed: Continuation of the Standstill Arrangements; and

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***Sale of our interests in Bruce Power and AmerGen.*** On 14 February 2003 we announced that we had completed the disposal of our 82.4 per cent. interest in Bruce Power LP to a consortium for C\$627m, subject to a possible additional sum contingent on the restart of two of the reactor units sold. In this regard we have received a payment of C\$30m and may be entitled to additional sums. On 12 February 2004, we received a

### KEY INFORMATION (Continued)

notice of claim under the master purchase agreement alleging breach of certain warranties and representations relating to tax and the condition of plant. Further information on this claim is set out in Part X: Additional information, paragraphs 16.2 and 16.3.

On 23 December 2003 we completed the disposal of our 50 per cent. interest in AmerGen Energy Company, LLC to Exelon Generation Company, LLC (Exelon) for US\$277m, subject to adjustment. These adjustments are still outstanding and we are in dispute with Exelon regarding certain of these adjustments. Further information on this dispute is set out in Part X: Additional information, paragraph 16.5.

#### Conditions to the implementation of the Restructuring

The implementation of the Restructuring is subject to three stages of conditionality, namely:

- conditions which need to be satisfied prior to the proposal of the Creditors Scheme and the Members Scheme to the trustees of the Existing Bonds (the Existing Trustees) and RBS and British Energy Shareholders, respectively (the Initial Conditions);
- subsequent to the satisfaction of the Initial Conditions, conditions which need to be satisfied before the Creditors Order and, if the Members Scheme is approved, the Members Order, is filed with the Scottish Registrar for registration (the Filing Conditions); and
- finally, the Creditors Scheme becoming Effective and, unless the Members Scheme has Lapsed, the Members Scheme becoming Effective (the Restructuring Condition).

On 24 September 2004, the Secretary of State received notification from the European Commission (State Aid Approval) that in so far as the Restructuring involves the grant of State Aid by the Government, such aid is compatible with the common market established through the Economic Community Treaty (Common Market) subject to certain conditions set out therein and described below in the paragraph headed: Restrictions on our ability to operate. On 12 October 2004, we announced that the other Initial Conditions to the implementation of the Restructuring had been satisfied. In relation to the Filing Conditions, the Restructuring is conditional on, amongst other things, the Secretary of State not having determined and notified British Energy in writing that, in her opinion, the British Energy Group (including for this purpose New British Energy and Holdings plc) will not be viable in all reasonably foreseeable conditions without access to additional financing (other than financing which the Secretary of State is satisfied has been committed and will continue to be available when required).

In addition to the above conditions, the Restructuring will not be implemented if either of the Creditor Restructuring Agreement or the Government Restructuring Agreement is terminated in accordance with its terms (the Termination Rights). In such circumstances, the standstill arrangements, which restrict Consenting Creditors (including Bondholders) from taking any steps to initiate insolvency proceedings or demand or accelerate any amounts due and payable to them by any member of the British Energy Group, would also terminate. Both the Creditor Restructuring Agreement and the Government Restructuring Agreement will automatically terminate if British Energy receives a valid notice from the relevant parties prior to the Creditors Scheme (and if relevant, the Members Scheme) becoming Effective terminating the Creditor Restructuring Agreement on the basis that there is a continuing Material Adverse Change. The Filing Conditions, the Restructuring Condition and the Termination Rights are described in greater detail in Part VI: Further information relating to the Restructuring.

Also, unless otherwise agreed by requisite majorities of the Creditors, BNFL, the Secretary of State and British Energy, the Creditor Restructuring Agreement, the Government Restructuring Agreement and the standstill under the amended terms and conditions of the Existing Bonds will automatically terminate (and consequently the Restructuring will not be implemented) if the Creditors Scheme has not become Effective by 12 noon on the earlier of: (i) 120 days after the last of the Initial Conditions has been satisfied; and (ii) 31 January 2005 (Restructuring Long Stop Date) which date may be extended subject to the agreement of British Energy, BNFL, the

**KEY INFORMATION (Continued)**

Secretary of State, certain majorities of relevant Creditors and a written resolution of a simple majority of holders of each series of the Existing Bonds as described in Part VI: Further information relating to the Restructuring.

Our indicative timetable for the Restructuring anticipates the Creditors' Scheme becoming Effective and Admission occurring in mid-January. However, the indicative timetable is our best case expectation and subject to change and delay (see note 1 to the Indicative Timetable of Principal Events on page 3 of this document). We have, therefore, decided that it is prudent to seek an extension to the present long stop dates of 31 January 2005 and have proposed terms for an extension to at least 31 March 2005 to Creditors, BNFL and the Secretary of State.

The proposed extension to the Restructuring Long Stop Date under the Creditor Restructuring Agreement requires the agreement of British Energy, the holders of a majority of the claims of Bondholders and RBS, the Significant Creditors, BNFL and the holders of two-thirds of the Eggborough Banks' debt and swap claims (including Barclays). In addition the provision of an extended RBS Letter of Credit is a condition of the proposed extension. The extension of the Creditor Restructuring Agreement also requires written resolutions of Bondholders to extend the standstill period under the terms of the Existing Bonds to be signed by a simple majority of the holders of each series of the Existing Bonds.

The Secretary of State is not a party to the Creditor Restructuring Agreement but, for technical reasons, her consent is required to enable that agreement to be extended in the manner contemplated. The Secretary of State's agreement is also required and is being sought to extend the long stop date for completion of the Government Restructuring Agreement.

The proposed extension will (if it becomes effective) also preserve the possibility of extension of the Restructuring Long Stop Date under the Creditor Restructuring Agreement beyond 31 March 2005 and up to 31 October 2005. However, each of those parties and majorities who are required to agree the proposed extension would have absolute discretion as to whether to object to or confirm the continuation of the extension period beyond 31 March 2005 and may require amendments to the standstill and restructuring arrangements in connection with the Restructuring being completed after 31 March 2005. Furthermore the agreement of the Secretary of State would be required to extend the Government Restructuring Agreement.

In any event, if it were to become reasonably apparent that the Restructuring would not be completed by 31 March 2005, British Energy would be required to renegotiate the payments payable to BNFL with effect from completion of the Restructuring after 31 March 2005 under the BNFL Agreements for historic spent fuel services which have been agreed on the assumption that the Restructuring would complete and these payments would commence before 31 March 2005. Subject as further discussed in Part VI: Further information relating to the Restructuring, these payments are expected to be funded by the Government under the HLFA and consequently any new schedule would require agreement between British Energy, BNFL and the Government. As such even if the proposed extension becomes effective there can be no assurance that any extension beyond 31 March 2005 will be available on the present terms of the Restructuring or any other terms.

If such an extension is obtained and/or it becomes apparent that the Restructuring Effective Date will be delayed beyond 31 January 2005, we will inform shareholders by making the appropriate announcement to a Regulatory information service and the press. For the avoidance of doubt, in such circumstances, Admission may not occur prior to 31 January 2005 and will remain conditional on the Restructuring being implemented.

**Restrictions on our ability to operate**

The Commission has confirmed that the giving of State Aid in connection with the Restructuring is compatible with the Common Market. As part of the State Aid Approval, we have been required to agree to certain measures and conditions with the Government which will govern our business (compensatory measures).

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**KEY INFORMATION (Continued)**

The key compensatory measures are:

- not, until 23 September 2010, to own or acquire any rights of control over:
  - (i) additional operational nuclear generating capacity in the EEA, (which would not include contracts to operate and maintain nuclear plants where we have no interest in the electricity output), without the prior approval of the Commission; or
  - (ii) registered, operational, fossil-fuelled generating capacity in the EEA or large hydro-electric generating capacity in the UK, which in aggregate exceeds a capacity of 2,020 MW (although some relaxation of this restriction has been agreed to provide for a transitional period in cases where the Eggborough power station ceases to be available to us);
- to establish and maintain our existing nuclear generation activities, electricity direct supply sales business (DSB) and electricity trading business in separate subsidiaries by 1 April 2005;
- not to allow our existing nuclear generation business to provide a cross-subsidy to our non-nuclear generation activities or any other business of the Group; and
- not, for a period of six years, to price the energy element of our DSB contracts below the prevailing wholesale price, save for in exceptional market circumstances (to be determined by an Independent Expert, to be appointed within four months from the date of the State Aid Approval).

The State Aid Approval requires the Government to ensure that the restructuring plan as communicated to the Commission is fully implemented.

The Directors expect, on the basis of how we currently conduct our operations and discussions with relevant authorities and regulatory bodies, that the obligations: (i) to establish and maintain our existing nuclear generation activities, our DSB and electricity trading business in separate subsidiaries by 1 April 2005; and (ii) not to allow our nuclear generation business to cross-subsidise our non-nuclear or other businesses, will not have a material adverse effect on the financial results of our business. However, arrangements and restrictions designed to secure compliance with these obligations are still in the process of being precisely defined (further information on the steps we have taken in this respect are set out in a Deed of Undertaking, a summary of which is contained in Part X: Additional information, paragraph 17.1(o)), and will be untested on Admission and no assurance can be given that events will not differ materially from the Directors' expectations in this area. We have no current intention to sell any of our output at below the wholesale price and therefore do not consider that the requirement that we do not price the energy element of our DSB contracts below the prevailing market price will have any effect on our business. For further detail on the impact of the other restrictions referred to above, see Part II: Risk factors, the paragraph headed: Our business is affected by a number of restrictions which restrict our ability to develop new sources of income.

The State Aid Approval provides that the Government is permitted to fund the payment of: (a) liabilities related to the cost of management of spent fuel loaded into our AGR power stations prior to the Effective Date (historic spent fuel) up to a specified level; (b) the costs of certain other liabilities set out in the Historic Liabilities Funding Agreement (the HLFA) (these costs, however, are

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not taken into account in calculating the above specified level); and (c) any shortfall of the NLF as regards the payment of liabilities related to our nuclear assets decommissioning and its uncontracted liabilities. The State Aid Approval states that as soon as expenditure corresponding to (i) the nuclear decommissioning and uncontracted liabilities referred to above and (ii) the costs of the certain other liabilities set out in the HLFA referred to above exceed a specified threshold, the Government shall submit enhanced additional reports (on an annual basis) to the Commission demonstrating that the Government payments are restricted to meeting these liabilities, and that proper steps have been taken to limit expenditure

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**KEY INFORMATION (Continued)**

to the minimum necessary to meet those liabilities. Further details regarding the specified level and the specified threshold referred to above are set out in Part VI: Further information in relation to the Restructuring, under the paragraph headed: State Aid.

We have agreed with the Secretary of State to implement the above compensatory measures pursuant to the Deed of Undertaking. Further information on the compensatory measures is set out in Part VI: Further information relating to the Restructuring, paragraph headed: State Aid. In relation to the requirement to consolidate our nuclear generation activities in a single subsidiary by 1 April 2005, it is unlikely that we will be able to obtain all the necessary consents by that date. If that is the case, specific alternative arrangements which have a similar effect and which we have agreed with the Government under the Deed of Undertaking will be implemented. (Further information on this issue is set out in the summary of the Deed of Undertaking in Part X: Additional information, paragraph 17.1(o)). Under the Deed of Undertaking, we have also undertaken not to dispose of all or part of our nuclear generation business or our DSB, or carry out any corporate restructuring of the New British Energy Group, without the Secretary of State's prior approval (such approval not to be unreasonably withheld), if such disposal or restructuring may cause the Secretary of State to be in breach of her obligations under the State Aid Approval.

Pursuant to the terms of our various agreements with the Secretary of State and Government controlled entities, we are, or will be, subject to the following key restrictions on our operations:

- not to announce or pay any dividend or distribution or make any acquisition unless our cash exceeds the amount specified in the Contribution Agreement at the end of the financial period preceding the dividend, distribution or acquisition and would or would be likely to exceed the specified amount at the end of the financial period in which such dividend, distribution or acquisition is to be made;
- not to incur any expenditure other than expenditure:
  - (i) in relation to Agreed Collateral Purposes (as defined in the summary of the Contribution Agreement in Part X: Additional information, paragraph 17.2(e)), outage costs, working capital requirements, debt servicing and operating costs; or
  - (ii) the primary purpose of which is: the maintenance (including non-recurring maintenance) of, or capital repairs to, our nuclear power stations and/or the Eggborough power station, or is intended to enable aggregate annual output of our nuclear power stations at a level which is around the highest output of the nuclear power stations in any of the preceding five financial periods (subject to a minimum of 68.0 TWh) adjusted as nuclear power stations close (provided that the permission to incur expenditure to enable aggregate nuclear output at this level does not permit capital investment in excess of £20m per annum, without the approval of the Secretary of State, where the principal purpose of such expenditure is to enable the extension of scheduled closure dates of any of our nuclear power stations); and/or to enable output at the Eggborough power station at a level consistent with historical performance levels,

unless: (a) our cash exceeds the amount specified in the Contribution Agreement at the end of the financial period preceding the expenditure and would or would be likely to exceed the same at the end of the financial period in which such expenditure is to be made; or (b) it consists of specified expenditure for which the required funds have previously been allocated to a notional reserve in accordance with the terms of the Contribution Agreement;



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- if we achieve an investment grade rating, although we may reduce the Target Amount of the Cash Reserves (that is, initially, £490m plus the amount by which cash employed as collateral exceeds £200m), we may not pay any distribution or make any acquisition of any undertaking if we know or have reasonable grounds to believe that doing so would or would be likely to result in the loss of such investment grade rating, save to the extent

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**KEY INFORMATION (Continued)**

that such distribution or acquisition would not reduce the aggregate amount of our cash and any committed facilities (which are available for, and intended and expected by the Board to be used for the same purposes for which our cash may be applied) below the amount specified in the Contribution Agreement;

- at an operational level, not to make any operational change at our nuclear power stations which might increase the NPV of the Costs of Discharging Liabilities (as defined in the NLFA) by in excess of £1m (in March 2003 values and indexed to RPI) without notifying the Nuclear Decommissioning Authority (NDA) under the NLFA;
- we are required in certain circumstances to obtain the approval of the NDA under the NLFA before implementing certain operational changes at any of our nuclear power stations, for example those which might increase the NPV of the Costs of Discharging Liabilities by in excess of £10m (in March 2003 values and indexed to RPI);
- we are required, in certain circumstances (details of which are set out in the summary of the NLFA set out in Part X: Additional information, paragraph 17.2(c)), to obtain the approval of the NDA under the NLFA to, amongst other things, extensions to the scheduled closure dates of our nuclear power stations (and consent must be given where the economic benefits accruing to the NLF or the Secretary of State are reasonably likely to exceed the incremental nuclear liabilities arising as a consequence), our decommissioning plans, our contracting strategy (and certain large contracts) for decommissioning our nuclear power stations and discharging uncontracted liabilities;
- we are required to seek the prior approval of the Secretary of State to exercise certain strategic rights under the BNFL Historic Contracts or to making amendments to any of our agreements with BNFL if these impact on the level of historic liabilities;
- we may not enter into material transactions with affiliates unless on arm's length terms (subject to similar exceptions as are contained in the terms and conditions of the New Bonds) and we will be (until a certain date but no later than 31 March 2014) subject to a negative pledge not to create security interests (subject to similar exceptions as are contained in the negative pledge covenant of the New Bonds) without the prior written consent of the NLF and the Secretary of State unless at the same time equal security is granted to the NLF and the Secretary of State to secure amounts that are or may become payable under the NLFA, HLFA, Contribution Agreement, Government Option Agreement, Nirex Option Agreement and Guarantee and Indemnity, summaries of which are set out in Part X: Additional information, paragraphs 17.2(c), (d), (e), (i), (j) and (k)); and
- we must comply with certain conduct of business obligations during the periods in which the options can be exercised under the Government Option Agreement (a summary of which is contained in paragraph 17.2 (i) of Part X: Additional information), including, amongst others: (i) operating our nuclear power stations in the ordinary and usual course and, in the period immediately prior to the scheduled closure date of those nuclear power stations, restricting certain actions which may affect the Secretary of State's ability to exercise the options to decommission or continue operation of those stations; (ii) not to enter into certain contracts or commitments for capital expenditure (except where approved under the Contribution Agreement or the NLFA); or (iii) not to grant security over our nuclear power stations without the consent of the Secretary of State.

In addition, the terms of the Special Share held by each of the Secretary of State and the Secretary of State for Scotland restrict us from disposing of our shares in BEG and BEG UK, and restrict BEG and BEG UK from disposing of any of their respective nuclear power stations, without the prior consent of the holder of the relevant Special Share (such consent only to be withheld, if, in the holder's opinion, the disposal would be contrary to the interests of national security).



**KEY INFORMATION (Continued)**

Further, we will be subject to restrictive covenants as set out in the terms and conditions of the New Bonds, including, amongst others, the following:

- we are prohibited from incurring financial indebtedness (other than certain permitted financial indebtedness) and from issuing guarantees of financial indebtedness unless the consolidated fixed charge coverage ratio (as defined in the New Bonds) is in accordance with the ratio set out therein. Permitted financial indebtedness includes up to £75m of additional debt, of which £60m may be secured;
- we may not pay dividends unless the Target Amount is met and no event of default or potential event has occurred and is continuing. In addition, we may not make certain other restricted payments unless the consolidated fixed charge coverage ratio referred to above is met and the amount of the payment does not exceed 50 per cent. of consolidated net income for the relevant period;
- there are limitations on the ability to repurchase our own shares and on investments, asset sales and sale and leaseback transactions;
- there are also restrictions on transactions with affiliates, but transactions with BNFL, EPL and the NLF are permitted provided that they comply with certain requirements as set out in the terms and conditions of the New Bonds;
- we are subject to a negative pledge, subject to customary exceptions;
- there are also certain restrictions on the conduct of our business, which are set in paragraph 8.14 of Part VII: Terms and conditions of the New Bonds. The intention is to allow us the flexibility to continue our existing business of generating and selling electricity and we are also permitted to trade electricity within Europe and to decommission our nuclear power stations (or those previously owned by us); and
- if the Target Amount is reduced as permitted by the Contribution Agreement, or if we otherwise have surplus cash as a result of asset sales or if the Eggborough Break Option (as defined in the terms and conditions of the New Bonds) is exercised, then we are obliged to apply this excess cash (once the surplus exceeds £10m) in redeeming the New Bonds.

If the New Bonds attain an investment-grade rating from at least two rating agencies (one of which must be Moody's) and provided that no event of default or potential event of default is subsisting, then most of the restrictive covenants described above will be suspended, although they will be reinstated if the investment-grade rating from such agencies is withdrawn.

A summary of the terms of the New Bonds including the covenants referred to above is contained in Part VII: Terms and conditions of the New Bonds.

Finally, the Receivables Facility Agreement contains detailed covenants for the benefit of the facility provider, which mirror those under the New Bonds. In addition to these, the Receivables Facility Agreement also contains a financial interest coverage covenant (assessed on a consolidated group-wide basis) and covenants relating to the conduct of the electricity supply business customary for a receivables facility. A summary of the Receivables Facility Agreement is set out in Part X: Additional information, paragraph

17.1 (q).

We do not believe that the restrictions on our expenditure under our existing agreements, or those agreed to, in particular the restrictions in the Contribution Agreement, prohibit spending on PIP (as currently envisaged) at the levels previously announced.

**Business strategy**

Our business strategy is constrained by, amongst other things, the terms of the Contribution Agreement, the New Bonds, the Receivables Facility Agreement and the compensatory

**KEY INFORMATION (Continued)**

measures we have agreed to in connection with the State Aid Approval. Therefore, we expect to execute the following strategy:

- **Improving reliability** Our principal business objective is to improve operational reliability through: investment in plant projects, major repairs and strategic spares; improving the way our plant is maintained and operated; and reducing human errors that have led to unplanned outages. In short, we aim to produce more electricity more reliably from our nuclear power stations and this will be the most significant element of our strategy by a considerable margin;
- **Seek life extensions** Progress on improving the material condition of our nuclear power stations may allow us to demonstrate safety cases that support the extension of their operating lives; and
- **Input into wider UK energy debate** In the longer term, we will seek to apply our skills, expertise and assets in playing a part in the evolution of the power market and in any future debate commenced by the Government regarding the UK's energy strategy.

Overall we are aiming to raise our standing in the worldwide nuclear community by demonstrating increasing capability to the World Association of Nuclear Operators (WANO) and the Institute of Nuclear Power Operations (INPO) as a basis of establishing our credentials as an operator and manager of choice.

As our nuclear power stations close, our ability to invest in new business development opportunities may be further restricted due to a lack of sufficient cash resources and this issue may be exacerbated should some of our nuclear power stations be required to close earlier than the estimated closure date used in our financial statements.

## KEY INFORMATION (Continued)

## Summary financial information of the British Energy Group

The financial information in the table below for the three years ended 31 March 2004 has been extracted without material adjustment from Part IV: Financial information. It should be read in conjunction with all other information relating to New British Energy and Holdings plc contained in this document. You should not rely on the summarised information in this section of the document only. The financial information for the financial years ended 31 March 2000 and 31 March 2001 has been extracted, without material adjustment, from our audited statutory accounts for those periods and has then been restated as per note 1.

	Year ended 31 March				
	(1) 2000	(1) 2001	(5) 2002	(5) 2003	(5) 2004
	£m	£m	£m	£m	£m
<b>Profit and Loss Account Information:</b>					
<b>UK GAAP</b>					
Turnover	2,058	2,124	2,049	1,903	1,516
Turnover continuing operations	1,989	1,954	1,701	1,528	1,516
Turnover discontinued operation <sup>(4)</sup>	69	170	348	375	
Operating profit/(loss) <sup>(5)</sup>	412	280	(271)	(3,702)	340
Operating profit/(loss) continuing operation <sup>(5)</sup>	414	284	(323)	(3,799)	340
Operating (loss)/profit discontinued operations	(2)	(4)	52	97	
Profit/(loss) before taxation <sup>(5)</sup>	225	57	(483)	(4,192)	232
Taxation	(118)	(48)	(25)	368	2
Profit/(loss) after taxation <sup>(5)</sup>	107	9	(508)	(3,824)	234
Ordinary dividends <sup>(2)(3)</sup>	(48)	(48)	(48)		
Other dividends	(47)	(2)	(2)		
Basic earnings/(loss) per ordinary share(s) <sup>(5)</sup>	16.4p	1.2p	(86.8)p	(638)p	38.9p
Diluted earnings/(loss) per ordinary share(s) <sup>(5)</sup>	16.4p	1.2p	(86.8)p	(638)p	38.9p
Dividends per ordinary share, net <sup>(2)(3)</sup>	8.0p	8.0p	8.0p		

	As at 31 March				
	(1) 2000	(1) 2001	(5) 2002	(5) 2003	(5) 2004
	£m	£m	£m	£m	£m
<b>Balance Sheet Information:</b>					
<b>UK GAAP</b>					
Fixed assets <sup>(5)</sup>	5,620	5,245	4,805	761	935
Total assets <sup>(5)</sup>	7,051	6,784	6,671	2,175	2,672
Net current assets	73	854	891	229	290
Provisions and long term liabilities	(4,490)	(4,931)	(5,173)	(4,375)	(4,391)
Equity shareholders funds/(deficit) <sup>(5)</sup>	1,110	1,075	386	(3,478)	(3,259)
Net assets/(liabilities) <sup>(5)</sup>	1,203	1,168	523	(3,385)	(3,166)

	Year ended 31 March				
	(1)	(1)	(5)	(5)	(5)
	2000	2001	2002	2003	2004
	£m	£m	£m	£m	£m
<b>Cash Flow Information:</b>					
<b>UK GAAP</b>					
Operating profit/(loss) including exceptional items <sup>(5)</sup>	412	280	(271)	(3,702)	340
Cash generated by operations:					
Depreciation charges	260	277	585	4,025	(245)
Nuclear liabilities charged to operating costs	141	132	156	105	130
Nuclear liabilities and other provisions discharged:					
Nuclear liabilities	(310)	(319)	(332)	(115)	(59)
Other provisions discharged	(34)	(39)	(43)	(45)	(3)
Onerous trading contract provisions			209		
Regular contributions to UK decommissioning fund	(17)	(17)	(18)	(18)	(19)
Operating exceptional UK decommissioning fund movement				13	(13)
Working capital:					
Decrease in stocks	4	27	66	60	10
(Increase)/decrease in debtors	(54)	97	(117)	(18)	4
Increase/(decrease) in creditors <sup>(5)</sup>	48	(161)	145	31	11
Net cash inflow from operating activities	450	277	380	336	156
Payments to acquire tangible fixed assets	(137)	(133)	(225)	(282)	
Net cash inflow from operating activities net of capital expenditure	313	144	155	54	156



**KEY INFORMATION (Continued)**

- (1) Our consolidated financial statements were restated in 2002 to reflect the retroactive application of the UK Accounting Standards Board's Financial Reporting Standard No. 19 - Deferred Tax, FRS 19. FRS 19 came into effect with respect to all accounting periods ending after 23 January 2002 and requires that, when calculating the amount of taxation, full provisions be made for all timing differences for deferred taxes. The financial information for 2000 and 2001 has been restated to comply with the requirements of FRS 19.
- (2) Dividends per share exclude any associated UK tax credit available to certain holders of Ordinary Shares.
- (3) In July 1999, British Energy Shareholders approved a return of value of approximately £432m.
- (4) The turnover for discontinued operations which related to Bruce Power (our interest in which was sold on 14 February 2003) are set out on a 100 per cent. holding basis. British Energy's share in Bruce Power was 82.4 per cent. prior to the disposal. Discontinued activity turnover prior to 31 March 2001 comprises electricity and gas supply sales made by Swalec (now part of the Scottish & Southern Energy Group) prior to its disposal on 7 August 2000.
- (5) From 1 April 2004, the British Energy Group has adopted the UK Accounting Standards Board's Urgent Issues Task Force Abstract No. 17 (revised 2003) - Employee Share Schemes (UITF 17) and Urgent Issues Task Force Abstract No. 38 - Accounting for ESOP Trusts (UITF 38). UITF 17 and UITF 38 relate to the measurement of the Employee Share Scheme charge and the presentation and disclosure of own shares held. The adoption of these new accounting guidelines has resulted in a restatement of the results for the year ended 31 March 2004. Additionally, the financial information for the financial statements for 2002 and 2003 has been restated on the same basis. The financial information for the year ended 31 March 2000 and 2001 has not been restated for these new requirements.

**Summary unaudited pro forma financial information of the New British Energy Group**

The unaudited pro forma financial information in the table below has been extracted without adjustment from Part V: Unaudited pro forma financial information and should be read in conjunction with that Part, particularly the notes set out therein. This information is for illustrative purposes only and may not, because of its nature, give a true picture of the financial position of the New British Energy Group. This section includes summarised information only and reference should be made to Part V: Unaudited pro forma financial information to obtain further details. The pro forma information has been prepared to provide information about how the proposed listing of New Shares, Warrants and New Bonds, as well as the terms of the Restructuring, might have affected the consolidated income statement for the year ended 31 March 2004 and the net asset statement as at 31 March 2004.

**Unaudited pro forma consolidated income statement for the year ended 31 March 2004**

	Pre-exceptional	Exceptional	
	Items	Items	Total
	31 March	31 March	31 March
	2004	2004	2004
	£m	£m	£m
Group turnover excluding discontinued joint venture	1,516		1,516
Operating costs before exceptional items	(1,503)		(1,503)

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Operating profit before exceptional operating items	13		13
Exceptional operating items		270	270
	<u>          </u>	<u>          </u>	<u>          </u>
Revalorisation charges	(5)		(5)
Net interest	(38)		(38)
Exceptional financing credits		5	5
Taxation on profit on ordinary activities			
	<u>          </u>	<u>          </u>	<u>          </u>
(Loss)/profit attributable to shareholders	(30)	275	245
	<u>          </u>	<u>          </u>	<u>          </u>

## KEY INFORMATION (Continued)

## Unaudited pro forma consolidated net asset statement as at 31 March 2004

	31 March 2004
	£m
Tangible fixed assets	590
Investments	4
Goodwill	1,372
<b>Fixed assets</b>	<b>1,966</b>
<b>Current assets</b>	
NLF receivable and HMG indemnity	4,278
Other current assets	1,297
	5,575
Creditors falling due in less than 1 year	(605)
<b>Net current assets</b>	<b>4,970</b>
<b>Total assets less current liabilities</b>	<b>6,936</b>
Nuclear liabilities falling due in greater than 1 year	(2,268)
Bonds and loans	(676)
Creditors due to NLF	(212)
Provision for the NLF Cash Sweep Payment	(287)
Provisions	(1,865)
<b>Net assets</b>	<b>1,628</b>

The unaudited pro forma financial information set out above is based on the consolidated profit and loss account for the year ended 31 March 2004 and the balance sheet at that date of the British Energy Group, aggregated with the financial position of New British Energy Group. It is intended to provide illustrative information on how the Restructuring and the proposed listing of New Shares, Warrants and New Bonds might have affected the financial position of the New British Energy Group as at that date.

The accounting for the Restructuring of the New British Energy Group is expected to follow the principles of acquisition accounting, owing to the significant change in ownership of the Group. It should be noted that the unaudited pro forma financial information does not include any fair value adjustments that may be required to reflect the acquisition accounting applied upon completion of the Restructuring. These may have a significant impact on the results and financial position of the New British Energy Group once the Restructuring becomes Effective, but the magnitude of those adjustments will only be determinable at or after the Restructuring Effective Date.

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The Company will include a table detailing the assets and liabilities acquired pursuant to the Restructuring, as well as the fair value adjustments made, in the next set of annual accounts to be published following the Restructuring Effective Date. The narrative attached to the table will set out the basis for the fair value adjustments and will also explain the reason for any significant differences from the values or approach included in the proforma consolidated net asset statement set out in Part V: Unaudited pro forma financial information. Should a material adjustment to the value of our assets arise as a result of a fair value adjustment exercise undertaken prior to our next set of annual accounts, we would announce the results of such an exercise in accordance with our continuing obligations as a listed company.

Goodwill recorded in the balance sheet will be dependent upon these fair values and therefore may be different from the goodwill set out in the unaudited pro forma financial information above. Goodwill will also be subject to an immediate review for impairment and may be required to be written down. The pro forma financial information does not reflect any potential write down of any goodwill. The unaudited pro forma financial information does not include the results and cash flows for the period from 1 April 2004 to the Restructuring Effective Date.

**KEY INFORMATION (Continued)**

The main adjustments made in preparing the unaudited pro forma financial information are summarised as follows:

- removal of the results of discontinued businesses;
- recognition of the impact of the New Spent Fuel Agreements with BNFL which are conditional on the Restructuring becoming Effective;
- recognition of the new capital structure, including New Bonds and Eggborough loan, together with the impact on interest expense;
- recognition in the net asset statement and impact on the income statement of the Secretary of State undertaking which will be provided to fund back-end fuel services for spent AGR fuel loaded prior to the Effective Date and any future shortfall in NLF funding of qualifying uncontracted nuclear liabilities (including PWR back-end fuel services) and qualifying decommissioning costs;
- recording of £275m of New Bonds issued to the NLF;
- recognition of commitments to fund the NLF through the NLF Cash Sweep Payment and an annual £20m contribution (in March 2003 monetary values and indexed to RPI) and tapering off as AGR nuclear power stations are currently scheduled to close. The provision for the NLF Cash Sweep Payment includes amounts to reflect the Company's commitment to pay to the NLF 65 per cent. of cash balances and 65 per cent. of the net financial working capital balances once they have converted to cash;
- updating the carrying value of fixed assets to reflect the impact of the Restructuring on the discounted future cash flows of the business; and
- recognition of goodwill (the value of which has been determined based on recent prices of the Company's bonds which will, upon completion of the Restructuring, be converted into a significant proportion of the Group's equity). The unaudited pro forma financial information does not reflect the impact of the fair value exercise on the carrying value of net assets which will be performed on Restructuring or any potential write down of goodwill or subsequent amortisation.

**Relationship with Government**

The Secretary of State's statement to Parliament on 28 November 2002 set out the limits of the support which the Government was prepared to provide to the Restructuring in order to support its overriding objectives of securing the safety of British Energy's nuclear power stations and the security of electricity supply to the Grid and customers. For further details of the Government support to be provided, see the summaries of the NLFA, the HLFA and the Contribution Agreement set out in Part X: Additional information, paragraphs 17.2 (c), (d) and (e).

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As a result of these objectives, the Government, both directly and through the NLF, has availed itself of a number of rights granted to it under the Government Restructuring Agreement (pursuant to the immediately operative provisions of the Nuclear Liabilities Agreements) to protect its significant financial interest in the Group. However, the Restructuring has been implemented on the basis that the Board will manage the business of the Group going forward, albeit within these constraints.

During the period prior to the signing of the Creditor Restructuring Agreement, we kept and since then, have continued to keep the Secretary of State closely informed of, amongst other things, our financial and trading prospects. We also provide the Secretary of State with reports and other information as required under the Government Restructuring Agreement and the Creditor Restructuring Agreement. Post-Restructuring, New British Energy will be required to supply information to the Secretary of State and the NLF (see Part VI: Further information relating to the Restructuring, paragraph headed: Nuclear liability arrangements). We are also

**KEY INFORMATION (Continued)**

required under the terms of the Nuclear Liabilities Agreements, amongst other things, to provide the Secretary of State with all the information she would reasonably need to monitor the financial health of the Group (including monthly cashflow information covering the period 18 months ahead) and to only adopt trading policies which are prudent in light of the Group's on-going financial resources and obligations and to comply with such trading policies. As a result of these requirements, the Company has agreed to provide the Secretary of State and Shareholder Executive with, amongst other things, periodic reports on its business performance and strategic and business plans and for there to be regular meetings and communication between the Secretary of State and senior executives and the Board on a range of topics. Over time, the frequency and content of the reporting may be reviewed.

***ONS classification and the NAO conclusion***

On 24 September 2004, the Office of National Statistics (ONS) announced that, for the purposes of production of the United Kingdom National Accounts (National Accounts), British Energy had been classified as in the public sector. As explained in the announcement, the National Accounts are produced to describe activities in a national economy, including transactions taking place between sectors of that economy. The ONS is responsible for the National Accounts which are compiled in accordance with international standards. In assessing the status of British Energy as a public sector body, the ONS stated that it took into account the powers conferred on the Government under the terms of the Government Facility and to be conferred on the Government as a result of the Restructuring.

The National Audit Office (NAO) has independently concluded, on the basis of the circumstances extant as at 21 September 2004, that British Energy should be accounted for post- Restructuring as a quasi-subsiidiary of the DTI.

This classification of British Energy as a public sector body is relevant for the purposes of compiling the National Accounts but does not prevent the implementation of the Restructuring. Similarly, the NAO's opinion that the DTI should account for British Energy as a quasi-subsiidiary does not impact on the implementation of the Restructuring. The Company is a public limited company owned by its shareholders and managed independently by its Board who will be subject to the normal private sector disciplines, fiduciary duties and Companies Act requirements. The Company is an independent entity and has control over a majority of its assets.

In the light of the level and type of interaction we will have with the Government post-Restructuring, the Company will need to conclude whether, for the purposes of FRS8, the Government constitutes a related party and if so, what level of disclosure will be required with regard to transactions with the Government, including transactions of a routine nature with parties such as the Inland Revenue, Customs and Excise and local authorities, amongst others.

The NAO's conclusion does not change the position that the Group has adopted in relation to the application to it of the Utilities Public Procurement Rules.

**Dividend and financial policy**

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The Board intends to distribute to Shareholders as much of the Company's available cash flow as prudently possible, but not until operational requirements of the business permit. In addition, under the terms of the Restructuring, there are certain restrictions on, or factors affecting, the Board's ability to pay dividends including:

- we are required to fund cash reserves out of our net cash flow in order to support the New British Energy Group's collateral and liquidity requirements post-Restructuring (the Cash Reserves). The initial target amount for the Cash Reserves is £490m plus the amount by which cash employed as collateral exceeds £200m (the Target Amount). Prior to paying any dividends, our cash must equal or exceed the Target Amount and certain



**KEY INFORMATION (Continued)**

other amounts specified in the Contribution Agreement, a summary of which is set out in Part X: Additional information, paragraph 17.2 (e);

- the terms of the Contribution Agreement also require that once the Cash Reserves are funded to the Target Amount, we must make the NLF Cash Sweep Payment. Initially this is 65 per cent. (the Payment Percentage) of the New British Energy Group's adjusted net cash flow (calculated on the basis set out in the summary of the Contribution Agreement). The Payment Percentage may be adjusted for certain corporate actions but may never exceed 65 per cent. The requirement to make the NLF Cash Sweep Payment will greatly reduce the amount of cash that would otherwise be available for distribution to Shareholders. In addition, we may not pay any dividends without making an additional payment to the NLF if the result of paying such dividends would be that the aggregate amount of dividends paid to Shareholders in the period following the Restructuring would exceed the aggregate of our annual adjusted net cash flow in such period less the aggregate NLF Cash Sweep Payments payable in such period;
- the terms of the New Bonds contain certain covenants (which are described in detail in Part VII: Terms and conditions of the New Bonds), including a restriction that allows us to pay a dividend only if the Target Amount is met and no event of default has occurred; and
- we must have distributable reserves.

As a result of these restrictions and after making a prudent allowance for collateral requirements, the Directors consider that the earliest period for which a dividend may be declared is the financial year ending 31 March 2007.

Subject to these restrictions, the Board intends to distribute to shareholders as much of the Company's available cash flow as prudently possible. Any such decision to make such a distribution will be made in the circumstances of the time. In relation to any financial year in respect of which the Company might otherwise be permitted to pay a dividend, the Directors might, for example, consider during the course of that year (or subsequent to it) whether it would be prudent to redeem or repurchase New Bonds (which in turn would require an Accelerated Decommissioning Payment to be made to the NLF), make additional contributions to the Group's pension schemes, allocate cash to the Forecast Expenditure Reserve in accordance with the Contribution Agreement (for instance, to meet certain qualifying expenditure on PIP which is due in the following financial period, to acquire or fund a specific fixed asset or undertaking (expected to be from cash and not from borrowings)) or retain Cash Reserves in excess of the Target Amount.

Movements in the operational cash flow of the Group (prior to debt service and the adjustments referred to above) from one financial year to another are likely to be volatile, for example because of movements in the wholesale price of electricity and variability in our output.

Taking account of the constraints set out above, consideration of prudence and the likely volatility of operating cash flows, the Directors believe that any dividends paid by the Company may vary in size and frequency.

Under the terms of the Contribution Agreement, the Company may reduce the Target Amount if the New Bonds are rated investment grade by Moody's, Standard & Poor's or Fitch. The Directors believe that even with the achievement of a low investment grade rating, the financial position of the Group would not likely allow any reduction of the Target Amount to enable any

release of Cash Reserves.

Under the terms of the New Bonds, certain covenants, including in relation to dividends and debt incurrence, will be suspended if Moody's and one other rating agency rate the New Bonds as investment grade. However, in view of the feedback received from the ratings agencies which resulted in the announcement on 23 September 2004 of indicative non-investment grade ratings the Directors consider that it will be difficult to meet this condition.

**KEY INFORMATION (Continued)****Management and share incentive plans**

The executive members of the Board have changed significantly since the announcement of the Restructuring with the departure of David Gilchrist in August 2004, Keith Lough in December 2003 and Dr Robin Jeffrey in February 2003 and through the appointments of Mike Alexander in March 2003 and more recently Roy Anderson as Chief Nuclear Officer and Stephen Billingham as Finance Director. Roy Anderson brings relevant experience having worked previously for a number of years in the industry. Stephen Billingham has a track record with major international companies and experience in corporate recovery. Neil O Hara also joins the Executive Committee after his appointment as Trading Director in May 2004.

Our non-executive Board membership has been strengthened by recent appointments. The appointments of William Coley, Pascal Colombani and Sir Robert Walmsley have greatly enhanced the Board's nuclear expertise. The appointment of John Delucca in February 2004 has brought significant experience of financial restructurings to the Board. Most recently, the appointment of David Pryde has brought in depth knowledge of trading and risk management.

The Company has adopted a number of employee share incentive plans (which are described in detail in Part X: Additional information, paragraph 8) including an Interim Deferred Bonus Plan (Interim Bonus Plan) and a Long Term Deferred Bonus Plan (the LT Plan) for senior executives of the Company and its subsidiaries. Under the Interim Bonus Plan, the Remuneration Committee may grant a deferred bonus to senior executives of the Company and its subsidiaries to reward performance over the financial year ending 31 March 2005. The performance targets for this year have yet to be determined by the Remuneration Committee. The Interim Bonus Plan is intended to reward performance for that financial year only, and rewards for performance in subsequent financial years will be provided through the LT Plan. The Interim Bonus Plan is described in detail in Part X: Additional information, paragraph 8.2. The LT Plan provides for the establishment of targets by the Remuneration Committee in relation to safety and environment, EBITDA (Pre-Capex) (as defined in the LT Plan), nuclear output, non-outage backlog, trading measure, free cash flow and equity market capitalisation for each financial year. For executive Directors and other members of the executive team, the targets consist entirely of these targets. EBITDA (Pre-Capex) (as defined in the LT Plan) and nuclear output targets have already been set for the financial years ending 31 March 2006 and 31 March 2007 and these are set out in Part X: Additional information, paragraph 8.3.

Under his letter of appointment (see paragraph 7.3.1 of Part X: Additional information), Adrian Montague is entitled to a fee of £100,000 contingent upon Restructuring becoming Effective and binding on all interested parties, payable on Admission. It is intended that following Admission, Mr Montague's letter of appointment will be amended to provide for 30 per cent. of his post-Admission base fee of £150,000 to be settled in shares under arrangements which remain to be agreed in detail.

With effect from 1 September 2004, British Energy modified its fee structure for all non-executive Directors except Adrian Montague. In addition to the fees set out in Part X: Additional information, paragraph 7.3, non-executive Directors are entitled to receive the following:

Membership of board committee	£1,500 per committee
Travel to/from US	£1,000 per occasion
Travel to/from Continental Europe	£500 per occasion
Attendance at Board meeting or committee meeting	£500 per occasion
Telephone attendance at Board meeting or committee meeting	£250 per occasion

The Deputy Chairman of the audit committee (currently John Delucca) is also entitled to receive additional fees of £10,000 per annum. Each non-executive Director will also receive £13,000 per annum payable in New Shares, such shares to be allocated quarterly in arrears. Current non-executive Directors will each receive a single payment of £10,000 payable in New Shares as soon as possible after Admission. Any new non-executive Directors joining the Board after this time will also receive a similar payment.

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**KEY INFORMATION (Continued)**

**Current trading and prospects**

*Trading at the time of the announcement of the Restructuring*

At the time of the announcement of the outline terms of our Restructuring on 28 November 2002, the wholesale market price for electricity had been around £17.0 per MWh for delivery in 2003/2004 whilst average unit operating costs (including those in relation to the Eggborough power station) for the six months ended 30 September 2002 were approximately £19.9 per MWh. In short, as a result of our high fixed cost base (particularly the costs associated with our fuel) on a per MWh basis, our costs of producing electricity were exceeding our achieved selling price. We entered into the agreements with Creditors, BNFL and the Secretary of State in October 2003 in order to avoid administration in circumstances where no other viable option was available to the Group. The agreements provide the best that we could negotiate for shareholders at the time. We believe the only alternative would have been for us to take appropriate insolvency proceedings under which any distribution to shareholders would have been highly unlikely.

At the time of the announcement of the formal terms of the Restructuring on 1 October 2003, we had contracted to sell our electricity for the remainder of that financial year at what we estimated at that time would be an average price of £17.1 per MWh. At that time, we had entered into fixed price contracts for summer 2004 and winter 2004/2005 in relation to approximately 50 per cent. of our output for 2004/2005 at an average price of £18.3 per MWh and altogether had contracts to sell approximately 90 per cent. of our output for that period. Taken together with the partial hedge provided by the New BNFL Contracts (assuming the market price could fall below £21.0 per MWh), this meant we would only be 8 per cent. exposed to fluctuations in the wholesale electricity price. The prevailing market price at the time had been £21.6 per MWh for 2004/2005.

The wholesale market price for electricity has increased significantly compared to the price at the time that the Restructuring was announced. This increase in the wholesale price for electricity, together with key elements of the Restructuring, details of which are set out in summary in the bullet points on the second half of page 9 and on page 10 (and which are dealt with more fully in Part VI: Further information relating to the Restructuring) mean that the outlook for the Group has improved since the announcement made on 28 November 2002, although this has been offset by declines in output.

*Current, financial and trading prospects*

Nuclear output was 15.0 TWh (a 72 per cent. load factor) for the three month period ended 30 June 2004, 28.7 TWh (a 68 per cent. load factor) for the six month period ended 30 September 2004 and 33.1 TWh (a 67 per cent. load factor) for the seven month period ended 31 October 2004. The UK nuclear output for the equivalent periods in 2003 was 17.0 TWh (a 82 per cent. load factor), 33.3 TWh (a 79 per cent. load factor) and 37.9 TWh (a 77 per cent. load factor). The reduction on the previous year, and in the second quarter of this year compared to the first quarter, has been primarily due to unplanned outages.

During the three-month period ended 30 June 2004 and six-month period ended 30 September 2004, investment expenditure on plant projects, major repairs and strategic spares across the whole Group, including incremental costs associated with PIP, totalled £32m and £64m respectively of which we estimate that £17m and £32m respectively may have been capitalised, with the main projects in the period including replacement of cast iron pipework, fuel route improvements and the implementation of the work management programme. As a result of the FRS 11 impairment review in the financial year ended 31 March 2003, all expenditure of a capital nature has been expensed and will continue to be expensed until such time as it is possible to demonstrate that it

results in an enhancement to the carrying value of fixed assets.

As previously indicated, the Company had already contracted to sell much of its planned nuclear output for the current year during the previous financial year and has had to buy back

**KEY INFORMATION (Continued)**

power. Therefore it has not seen the full benefit of the recent rises in electricity prices. These factors, as well as increased pension costs and an increased depreciation charge related to the impairment reversal made in March 2004 have had a significant adverse impact on our profitability and cash flow. In view of the recent unplanned outages and the delayed return to service of Hartlepool and Heysham 1, the Directors consider that the outlook for the Company's financial and trading prospects for the remainder of the financial year will be challenging.

The principal factors affecting the financial and trading prospects of the Group for the current financial year are: nuclear output, nuclear unit cash costs, sales, PIP and cash and liquidity:

***Nuclear output***

Following the unplanned outage at Heysham 1, as a result of cast iron pipework failure, we reviewed the implications for further cast iron pipework replacement at our other nuclear power stations and, accordingly, on 19 March 2004 we announced that our indicative target for nuclear output for 2004/2005 was reduced from 67.0 TWh to 64.5 TWh. We have suffered a number of unplanned outages since that date and following the evaluation of structural inspections carried out during a statutory outage at our Hartlepool power station, we decided that further work was required to demonstrate the integrity of certain boilers. This work entailed intrusive visual inspections of a number of boiler closure units. This also involved certain inspections being undertaken at Heysham 1. In addition, we are making modifications to our safety cases for Hartlepool and Heysham 1 to address flooding and fire threats and also to address graphite core brick cracking.

On 30 July 2004, we announced that we had revised our target nuclear output for 2004/2005 from 64.5 TWh to around 61.5 TWh. However, following discussions with the NII concerning our programme of works at Hartlepool and Heysham 1, we currently expect that Hartlepool and Heysham 1 will not return to service until later this calendar year and consequently (as we announced on 18 November 2004) we expect nuclear output of 59.5 TWh in the financial year ending 31 March 2005. Based on the Company's business plans, we further expect the average annual nuclear output over the next three financial years (including this financial year) to be approximately 61.8 TWh.

Subject always to our continuing obligations as a listed company, we propose to publish information regarding our output on a quarterly basis at the same time as we publish the results for that quarter (rather than on a monthly basis) and we do not propose to make further forward-looking statements regarding our proposed annual output during a financial year.

***Nuclear unit cash costs***

Average unit costs for our nuclear power stations include maintenance, expenditure on nuclear plant and equipment and corporate overheads but exclude the impact of the NLF Cash Sweep Payment and working capital movements. In determining projected average nuclear unit cash costs, we make a number of assumptions relating to, amongst other things, output, fuel, operating costs (including staff and pension contributions), operational maintenance expenditure and capital expenditure, electricity prices and inflation. The resulting projections may change over time as a result of changes to one or more of these variables. Payments due to BNFL for fuel and ancillary services under the revised arrangements vary with electricity prices (as determined by the electricity reference price in the new arrangements) and movements in electricity prices may result in changes to our average nuclear unit

cash costs.

In October 2003, we announced our projected three year average nuclear unit cash costs per MWh for our nuclear power stations. These were costs based on an assumed level of output of 67.0 TWh per annum, levels of capital expenditure in the range of £85m to £90m and electricity prices ranging from £14.0 per MWh to £22.0 per MWh.

In June 2004, we announced an increase in our estimate for average nuclear unit cash costs to take account of increased investment in plant projects, major repairs and strategic spares across



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**KEY INFORMATION (Continued)**

the whole Group (which includes incremental PIP expenditure). Based on the financial resources we expect to have available to us, for the financial year ending 31 March 2005, this investment will be in the range of £140m to £170m including incremental PIP expenditure of approximately £20m. If our financial resources are otherwise required due to unforeseen outages or changes to electricity prices and collateral requirements, we may be required to adjust our investment plans accordingly. In addition electricity prices have risen substantially since October 2003 and as a result we are now making additional payments to BNFL as provided for under the new arrangements for back-end fuel services. This will continue for so long as electricity prices remain above £16.0 per MWh (in 2002/2003 monetary values and indexed to RPI). Taking both factors into account, average nuclear unit cash costs were estimated in June 2004 to be £18.1 per MWh at then current electricity prices and assuming average annual output of 67.0 TWh.

The Directors have conducted a review of the projections for the three year period ending 31 March 2007 and annual average nuclear output for the period is now expected to be on average around 61.8 TWh per annum. On this basis, our average nuclear unit cash costs are projected to be £19.1 per MWh at current price levels. The Directors expect that these average unit costs will remain unchanged whilst wholesale baseload electricity prices remain at or above £22.7 per MWh at 2003/2004 price levels (or £21.0 per MWh, at 2002/2003 price levels, indexed to RPI), and assuming we achieve our average annual nuclear output figure. However should wholesale baseload electricity prices fall below this figure, our fuel costs will decrease in accordance with the provisions of our revised arrangements with BNFL.

Since the October 2003 announcement, nuclear unit cash costs have increased due to the higher level of projected investment and the costs of PIP, the increase in electricity prices and the reduction in projected output and inflation. The original nuclear unit cash cost of £14.5 per MWh was quoted at a reference electricity price of £16.0 per MWh (at 2002/2003 price levels) and an annual output level of 67.0 TWh. Rebased to current electricity prices, the nuclear unit cash costs would have been £16.4 per MWh compared with the current projection of £19.1 per MWh. Of this £2.7 increase, £1.1 is due to PIP, £0.2 is due to other cost increases, £0.4 is due to inflation and £1.0 is due to the output reduction.

**Sales**

As of 22 November 2004, contracts were in place covering virtually all of the planned output for the financial year ending 31 March 2005, of which nearly all are at fixed prices. The average price for these fixed price contracts is £21.0 per MWh. For 2005/2006, contracts are in place for approximately two-thirds of planned generation, with approximately half of these being at fixed prices at an average price of approximately £25 per MWh. The market price for forward baseload contracts has continued to rise and the wholesale price for annual contracts with delivery in 2005/2006 has risen from around £24.5 per MWh at the end of March 2004 to over £30.0 per MWh by 22 November 2004, an increase of some 20 per cent. Whilst there is no guarantee that these prices will continue to prevail they are comfortably above our estimates of average unit costs.

**PIP**

As a result of PIP's wide ranging nature and the time and costs involved in implementing it, we do not expect to see the benefits of the hoped for improvement in operational reliability in the current or next financial year. The degree of improvement in operational reliability and the quantification of its impact on our financial results will depend on how the implementation of PIP progresses in the next 12 months but the Directors believe, on the basis of other improvement programmes implemented elsewhere in the world, that enhancements in output reliability should be capable of being achieved.

However, AGR power stations are unique to the UK and were built in the 1970s and 1980s by different design consortia to different design specifications. Accordingly, there can be no assurance that the improvement in reliability achieved in other nuclear power station improvement programmes, upon which PIP is based and which have been undertaken on newer

**KEY INFORMATION (Continued)**

fleets of nuclear power stations based on non-AGR technology, will be capable of being achieved in respect of our AGR power stations.

***Cash and liquidity***

On 30 June 2004, net debt was £382m with gross debt standing at £883m. We had cash and liquid resources of £501m of which £321m was deposited as collateral in support of our trading activities. At 31 October 2004, the amounts were £450m and £332m respectively. We also entered into a Receivables Facility Agreement on 25 August 2004 to provide additional liquidity. We have agreed to defer amounts due to certain suppliers in order to better match the profile of monthly expenditure with the receipt of income from the sale of electricity.

In an attempt to align our nuclear fuel costs with receipts from sales of electricity in a year more closely, we have deferred an agreed sum of £20m in this financial year under certain of our contractual arrangements with BNFL which we intend to pay in respect of July invoiced payments, on 1 February 2005 and in respect of August and September invoiced payments, on 1 March 2005.

In addition, we have agreed a further side letter with BNFL dated 10 November 2004 under which it has been agreed that certain other payments under our existing fuel arrangements may be deferred. These payments were due in August, September and October 2004 and aggregate approximately £35m. We have agreed to pay approximately £10m of this amount on or before 31 December 2004, and the balance in two tranches in amounts to be agreed on or before 31 January 2005 and 28 February 2005, respectively. The contractual late payment interest at the rate of LIBOR plus 2 per cent. has started to accrue in relation to the amounts outstanding. BNFL has agreed that these late payments will not constitute non-compliance with our payment obligations for the purpose of our June 2004 deferral arrangements described above, provided the additional deferred amounts are paid in accordance with the proposal set out above.

**Working capital statement**

In the opinion of the Company and Holdings plc, having regard to the facilities available to the New British Energy Group, each has sufficient working capital to meet its present requirements, that is, for at least the next 12 months following the date of this document.

**Admission and dealings of New Shares, New Bonds and Warrants and delisting of British Energy Shares**

Application has been made to the UK Listing Authority for the New Shares, Warrants and New Bonds to be admitted to the Official List and to the London Stock Exchange for the New Shares, Warrants and New Bonds to be admitted to trading. It is expected that Admission of the New Shares, Warrants and New Bonds to the Official List will become effective and that dealings in the New Shares, Warrants and New Bonds will commence on the dealing day following the Restructuring Effective Date.

On 23 September 2004, British Energy sent its shareholders a letter in accordance with the Listing Rules, notifying shareholders of its intention to apply to the UKLA to cancel the listings of the British Energy Shares. Following an application by British Energy for the UKLA to cancel the listings of the British Energy Shares from the Official List, the UKLA cancelled the listings with effect from 8.00 a.m. on 21 October 2004 and the last day for dealings in British Energy Shares on the main market of the London Stock Exchange was 20 October 2004. Although the British Energy Shares are no longer listed on the Official List, the London listings of the Existing Bonds have not been cancelled and British Energy, therefore, remains subject to the continuing obligations applying to issuers of specialist debt securities under the Listing Rules. British Energy is exempt from the other continuing obligation provisions of the Listing Rules which apply to issuers of equity securities but intends to comply with these obligations as if the listings of the British Energy Shares had not been cancelled. It will not, however, regard itself as

**KEY INFORMATION (Continued)**

being subject to the requirements of the Listing Rules to seek shareholder approval for significant transactions such as the Disposal or related party transactions. Application will be made for the listing of the Existing Bonds to be cancelled and the last day for dealings in the Existing Bonds will be the Restructuring Effective Date.

On 28 September 2004, the New York Stock Exchange (NYSE) suspended trading in the British Energy American Depositary Receipts (British Energy ADRs) and commenced proceedings to permanently delist British Energy ADRs from the NYSE. The NYSE announced it had taken this action in response to British Energy's announcement on 23 September 2004 of its intention to delist the Ordinary Shares and A Shares from the London Stock Exchange. British Energy has appealed the NYSE's decision to delist the British Energy ADRs. However, there can be no assurance that its appeal will be successful or that British Energy or the Company will meet the relevant listing criteria on the NYSE for the New British Energy American Depositary Receipts (New ADRs).

If the Members' Scheme becomes Effective and British Energy or the Company satisfies the relevant listing criteria for the NYSE, the New ADRs will be listed for trading on the NYSE on Admission. If the Members' Scheme does not become Effective but the Disposal is approved or if the Members' Scheme becomes Effective and neither British Energy nor the Company are able to satisfy the relevant listing criteria for the NYSE on or prior to Admission holders of British Energy ADRs who are eligible will receive the New Shares and/or Warrants, as the case may be, to which they are entitled, but no New ADRs will be issued on Admission. In that event, we have agreed to take all reasonable steps to apply to list our New ADRs on the NYSE at such time following Admission as we are able to satisfy the NYSE listing criteria. In such circumstances, however, we will be required to satisfy the NYSE's listing criteria for new securities, including minimum public float and minimum shareholder eligibility requirements that we may not be able to satisfy immediately after Admission. For additional information, see Part IX: Description of American Depositary Receipts.

**Share capital and indebtedness**

*The authorised, issued and fully paid share capital of New British Energy and Holdings plc as at the date of publication of this document is as follows:*

	Authorised		Issued	
	Amount(£)	Number	Amount(£)	Number
<b>New British Energy</b>				
ordinary shares of 10p each	0.20	2	0.20	2
non-voting ordinary shares of £1 each	50,000	50,000	50,000	50,000
<b>Total</b>	<b>50,000.20</b>		<b>50,000.20</b>	

	Authorised		Issued	
	Amount(£)	Number	Amount(£)	Number
<b>Holdings plc</b>				

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ordinary shares of £1 each	1	1	1	1
non-voting ordinary shares of £1 each	50,000	50,000	50,000	50,000
	<u>          </u>		<u>          </u>	
<b>Total</b>	50,001		50,001	
	<u>          </u>		<u>          </u>	

New British Energy and Holdings plc have no indebtedness as at the date of this document. The terms of the Restructuring will result in a significant amount of the existing indebtedness of the British Energy Group being renegotiated, and will not be indebtedness of New British Energy or Holdings plc on Admission.

## KEY INFORMATION (Continued)

*The authorised, issued and fully paid share capital of New British Energy and Holdings plc as at the date of Admission will be as follows:*

	Authorised		Issued	
	Amount(£)	Number	Amount(£)	Number
<b>New British Energy</b>				
ordinary shares of 10p each	280,000,000	2,800,000,000	56,101,655.30	561,016,553
non-voting ordinary shares of £1 each <sup>1</sup>	50,000	50,000	50,000	50,000
convertible ordinary shares of 10p each <sup>2</sup>	200,000,000	2,000,000,000	Nil	Nil
special rights redeemable preference shares of £1 each	1	1	1	1
<b>Total</b>	<b>480,050,001</b>		<b>56,151,656.30</b>	

<sup>1</sup> These shares will not be listed and will be repurchased and cancelled following Admission. See Part X: Additional information, paragraphs 2.1.3 and 2.6.2 for further details.

<sup>2</sup> These shares will not be listed.

New British Energy will have 2,238,983,447 authorised but unissued ordinary shares of 10p each at Admission, of which 2,000,000,000 will be reserved for issue following conversion of the Convertible Shares in accordance with the rights attaching to the Convertible Shares (as described in Part X: Additional information, paragraph 4), and 29,527,187 will be reserved for issue pursuant to the Warrants (if the British Energy Shareholders approve the Members' Scheme or the Ordinary Shareholders approve the Disposal) as described in Part VIII: Conditions of the Warrants. Of the remaining 209,456,260 authorised but unissued ordinary shares of 10p each which are not reserved in this way: (i) up to 187,000,000 (being approximately one third of the aggregate number of the ordinary shares of 10p each expected to be in issue as at Admission) will be authorised for issue other than for cash or in connection with a rights or other similar issue in favour of the holders of relevant securities; and (ii) up to 28,050,000 (being approximately five per cent. of the aggregate number of the ordinary shares of 10p each expected to be in issue as at Admission) will be authorised for issue generally for cash. The authorised but unissued share capital will also be available for issue pursuant to the employee incentive arrangements in accordance with the relevant limits set out in Part X: Additional information, paragraph 8.

	Authorised		Issued	
	Amount(£)	Number	Amount(£)	Number
<b>Holdings plc</b>				
ordinary shares of £1 each	20,000,000	20,000,000	10,000,000	10,000,000
non-voting ordinary shares of £1 each <sup>1</sup>	50,000	50,000	50,000	50,000
special rights redeemable preference shares of £1 each	1	1	1	1
non-voting deferred share of £1 each	1	1	0	0
<b>Total</b>	<b>20,050,002</b>		<b>10,050,001</b>	

<sup>1</sup> These shares will be repurchased and cancelled following Admission. See Part X: Additional information, paragraphs 2.1.3 and 2.6.2 for further details





**KEY INFORMATION (Continued)**

The following table of pro forma indebtedness of the New British Energy Group has been extracted from Part V: Unaudited pro forma financial information which has been prepared as if the Restructuring had been completed on 31 March 2004:

	<b>As of 31 March 2004</b>
	<b>Pro forma £m</b>
<b>Debt repayable within one year:</b>	
New Bonds	19
CTA Global Bond	5
Amounts due to the NLF	20
	<b>44</b>
<b>Debt repayable after more than one year:</b>	
Amounts due to the NLF	212
New Bonds	531
CTA Global Bond	145
	<b>888</b>
<b>Total indebtedness</b>	<b>932</b>

## Notes:

- (1) All debt will be guaranteed by all Material Subsidiaries of the New British Energy Group.
- (2) In relation to the CTA Global Bond, the payment terms of a term loan granted under the Amended Credit Agreement match those under the CTA Bonds. The liabilities under the Amended Credit Agreement are secured against, amongst other things, the shares and assets of EPL including the CTA Global Bond held by EPL.
- (3) These payments to the NLF are secured by the DDP Debenture under which the New British Energy Group has granted fixed and floating charges over substantially all of its assets and undertakings (subject to specific exclusions).
- (4) The analysis excludes the Receivables Facility which has been put in place subsequent to 31 March 2004. The British Energy Group is required to post collateral in the form of cash to meet its trading requirements. As at 31 October 2004, the British Energy Group had cash and cash equivalents amounting to £450m, of which £332m was posted as collateral to support its trading obligations.
- (5) New British Energy will also be required to make an annual payment of, initially, 65 per cent. of its adjusted net cash flow, measured at each financial year-end (the NLF Cash Sweep Payment). For further information in relation to the NLF Cash Sweep Payment, see Part X: Additional information, paragraph 17.2(e).
- (6)

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The British Energy Group has a number of contingent liabilities, (as described in Note 17 of the unaudited quarterly financial statements in Section 2 of Part IV: Results for British Energy plc for the three months ended 30 June 2004), as follows:

- (i) On 12 February 2004 British Energy received a notice of warranty claims from the consortium which purchased the British Energy Group's 82.4 per cent. interest in Bruce Power alleging breach of certain warranties and representations relating to tax and to the condition of certain plant at the Bruce Power station.
- (ii) The principal tax claim relates to the treatment of expenditure at the Bruce Power station during the period of British Energy's part ownership and is currently being considered by the Canadian tax authorities. The treatment proposed by British Energy could result in a rebate of a material amount of tax to the British Energy Group that has never been recognised in the financial statements. The consortium claims that allowance of the expenditure for that period would cause it to lose future deductions. British Energy has rejected the tax claim. British energy is confident that the amount of the tax claim should not, in any event, materially exceed the amount of the rebate, and that the tax claim should have no material cash flow impact on the British Energy Group.
- (iii) The claim relating to the condition of the plant is based upon alleged erosion of certain parts of the steam generators, including the support plates, through which boiler tubes pass, which it is alleged resulted in an extended outage of one unit at the plant to carry out repair works and loss of revenues and costs of approximately C\$64.5m. The consortium also claims that the alleged erosion may reduce the operating life of the unit and/or result in further repairs involving further losses. British Energy has rejected the claim and expects to defend it if it is pursued further.
- (iv) Under the agreement with the consortium C\$20m is retained in trust to meet any representation and warranty claims, and this may be retained pending agreement or determination of the claims.
- (v) The British Energy Group has given certain indemnities and guarantees in respect of the disposal of its investment in AmerGen. As a result of an accounting adjustment made by Exelon to AmerGen's management accounts and closing accounts as at 21 December 2003, British Energy may be required to make a payment to Exelon of up to US\$13.7m. British Energy served a dispute notice on Exelon on 4 June 2004 to preserve its rights and the parties are endeavouring to resolve the matter amicably. The agreement with Exelon for the sale of AmerGen requires that, prior to instituting any litigation or other dispute resolution procedure, the companies will in good faith seek to resolve any dispute.

**KEY INFORMATION (Continued)**

- (7) Save as disclosed above, there is no loan capital, borrowing, indebtedness, contingent liabilities or guarantees of the New British Energy Group. Save for the amounts due under the Amended Credit Agreement and the amounts due to the NLF, all other indebtedness is unsecured.
- (8) Save as disclosed above there has been no material change in the indebtedness or contingent liabilities or guarantees of the New British Energy Group that will impact on the New British Energy Group since 8 October 2004.
- (9) New British Energy has no indebtedness and as such, the consolidated indebtedness of Holdings plc is the same as the consolidated indebtedness of New British Energy.

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP**

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**INTRODUCTION****Overview**

Our principal activities are the generation, sale and trading of electricity. We are the UK's largest generator of electricity, producing over one fifth of the UK's electricity and employing approximately 5,100 staff in the UK. Our registered office is located in Scotland.

The Group owns and operates eight nuclear power stations in the UK, with a combined capacity of approximately 9,600 MW, and the Eggborough power station, a coal-fired power station in North Yorkshire, England, with a capacity of 1,960 MW. British Energy is the ultimate holding company of British Energy Generation Limited (BEG) which operates our six nuclear power stations in England, British Energy Generation (UK) Limited (BEG UK) which operates our two nuclear power stations in Scotland, Eggborough Power Limited (EPL) which operates the Eggborough power station and British Energy Power and Energy Trading Limited (BEPET) and British Energy Trading Services Limited (BETS) which are responsible for the sale of our electricity output. Our power stations were connected to the National Grid between 1976 and 1995. The present structure of the Group is set out in Part VI: Further information relating to the Restructuring, paragraph headed: Group structure. For a description of the electricity industry in the UK (except for Northern Ireland where we do not operate), see the paragraph below headed: The electricity industry.

For the year ended 31 March 2004, British Energy's group turnover (excluding turnover from discontinued operations) was £1,516m, resulting in an operating profit of £57m (before exceptional operating credits of £283m). Our operating profit from continuing activities (after exceptional operating credits) was £340m. Output from our eight nuclear power stations for the year ended 31 March 2004 was, in aggregate, 65.0 TWh, up from the prior year's output of 63.8 TWh but less than the targeted output of 67.0 TWh. Output from the Eggborough power station was 7.6 TWh for the year ended 31 March 2004 compared with 5.7 TWh for the prior year. For further information regarding our financial results for the year ended 31 March 2004, see Part III: Operating and financial review and prospects and Part IV: Financial information.

Seven of our nuclear power stations, Dungeness B, Hartlepool, Heysham 1, Heysham 2, Hinkley Point B, Hunterston B and Torness, are each powered by two advanced gas-cooled reactors (AGRs). The eighth nuclear power station, Sizewell B, is

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powered by a single pressurised water reactor (PWR). For a description of the nuclear generation industry, see the paragraph below headed: The nuclear generation industry.

For a description of the legislative and regulatory environment affecting the operation of the Eggborough power station, see below the paragraph headed: Coal-fired generation.

We use various routes to market in the UK, including sales to the wholesale market, direct supply sales to industrial and commercial customers and sales via long term contracts. For a

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

description of our sales activities see below the paragraph headed: Electricity sales. For further information on our sales strategy see Part III: Operating and financial review and prospects.

Our business is subject to a high degree of regulation in a number of areas, including nuclear safety and security, electricity generation, trading and supply and environmental. For a description of our regulatory environment, see below the paragraph headed: Regulation.

**History**

We were originally state-owned and were privatised by the Government on 15 July 1996 through an international offering of shares in British Energy. At the time of privatisation, we were the holding company for Nuclear Electric Limited (now BEG) and Scottish Nuclear Limited (now BEG UK) which owned and operated the nuclear power stations which we continue to own and operate today. Following privatisation, we expanded the British Energy Group by acquiring, amongst other things, interests outside the UK.

In 1997, we formed AmerGen Energy Company, LLC (AmerGen), a joint venture with PECO Energy of Philadelphia, now part of Exelon Corporation, to pursue acquisition opportunities in the US nuclear generation market. AmerGen purchased three nuclear power stations in the US during 1999 and 2000 for US\$130m.

In March 2000, we purchased the Eggborough power station for £646m. In May 2001, our Canadian subsidiary Bruce Power Limited Partnership (Bruce Power), formed specifically for the purpose, completed a transaction to lease the Bruce nuclear power plant in Ontario, consisting of eight reactors, from 12 May 2001 to 31 December 2018 with an option to renew the lease for up to a further 25 years. Bruce Power made an initial payment of C\$537m (subject to closing adjustments) and a further C\$225m was payable on a deferred basis. In addition, annual lease payments comprising fixed and variable elements were payable.

In February 2001, we formed Offshore Wind Power Limited, a 50:50 joint venture with Renewable Energy Systems Ltd, to develop offshore wind power around the UK mainland coast.

Our subsidiary, British Energy Retail Markets Limited, purchased South Wales Electricity plc's electricity and gas supply business in February 2000 and subsequently sold it to Scottish and Southern Energy in August 2000. At the same time, BEPET entered into a ten year energy sales agreement with Scottish and Southern Energy.

**Reasons for the Restructuring and recent developments**

Due to, amongst other factors, difficult conditions in the UK electricity market, on 5 September 2002 the British Energy board announced that it had initiated discussions with the Government with a view to seeking immediate financial support and to

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implement a longer term financial restructuring. On 1 October 2003, the British Energy board announced that we had agreed the terms of the proposed restructuring (Restructuring) of the British Energy Group with certain of our creditors and the Secretary of State.

The Restructuring will, in broad terms, be implemented through a debt for equity and debt swap involving the creation of two new holding companies, New British Energy and our wholly-owned subsidiary Holdings plc. We will issue ordinary shares (New Shares) and Holdings plc will issue new bonds (New Bonds) to the Creditors in exchange for the Creditors agreeing to extinguish all or, in the case of the Eggborough Banks, part of their claims against members of the British Energy Group. Under new arrangements with the Secretary of State, the existing Nuclear Generation Decommissioning Fund (the NDF) will be enlarged into and renamed the Nuclear Liabilities Fund Limited (the NLF) which will fund the New British Energy Group's qualifying uncontracted nuclear liabilities and qualifying decommissioning costs. In addition, the Secretary of State for Trade and Industry (the Secretary of State) has agreed to fund:

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

(i) qualifying uncontracted nuclear liabilities and qualifying decommissioning costs to the extent they exceed the assets of the NLF; and (ii) subject to certain exceptions certain contracted liabilities for historic spent fuel (namely, spent fuel arising from fuel loaded into our AGRs prior to the Effective Date (being the date immediately following the day on which the conditions to the effectiveness of the New BNFL Contracts are satisfied or waived)). To the extent that there is any surplus in the NLF, this amount will be paid to the Secretary of State.

The New British Energy Group will be responsible for funding certain excluded or disqualified liabilities and will, in certain circumstances, be required to compensate or indemnify the NLF and the Secretary of State in relation to such liabilities. These excluded and disqualified liabilities are described in greater detail in Part VI: Further information relating to the Restructuring, paragraph headed: Nuclear liability arrangements.

We also have (or in some cases will, on completion of the Restructuring, have) new contracts in place with British Nuclear Fuels plc (BNFL) which are designed to reduce the proportion of fuel costs which are fixed by providing for a discount when the wholesale market price of electricity is below a specified amount and a surcharge when above this amount. As electricity prices have risen substantially since October 2003, we are now making additional payments to BNFL under the new back-end arrangements in the form of the surcharge referred to in the Key information section, paragraph headed: New BNFL Contracts. This will continue for so long as electricity prices remain above £16.00 per MWh (in 2002/2003 monetary values and indexed to RPI).

Further details of these arrangements are set out in Part X: Additional information. For a summary of the Restructuring see Part VI: Further information relating to the Restructuring. Further information regarding the implications of the State Aid Approval on the liabilities of the Secretary of State under these agreements is set out in Part VI: Further information relating to the Restructuring under paragraph headed: State Aid.

Under the terms of the Restructuring, we agreed to dispose of our North American assets, namely Bruce Power and AmerGen, a 50:50 joint venture which operated three nuclear power stations in the United States. These disposals were completed on 14 February 2003 and 22 December 2003 respectively. Separately, we also disposed of our interest in Offshore Wind Power Limited which was completed on 23 December 2003.

On 22 September 2004, the European Commission (Commission) issued the State Aid Approval, subject to certain compensatory measures and conditions, further details of which can be found in Part VI: Further information relating to the Restructuring.

## **THE ELECTRICITY INDUSTRY**

### **The structure of the electricity industry in the UK**

The electricity generated at power stations in the UK is delivered to consumers through integrated transmission and distribution systems. The electricity industry comprises the following segments:



- **Generation:** the production of electricity at power stations;
- **Transmission:** the bulk transfer of electricity across a system consisting of high voltage lines and electrical plant, also known as the Grid;
- **Distribution:** the transfer of electricity from the transmission system and its delivery across low voltage distribution systems to consumers;
- **Supply:** the arrangements covering the bulk purchase of electricity by suppliers and its sale to consumers. Competition was introduced into the supply market in April 1990 and since May 1999 all consumers have been able to select their electricity supplier. Any company holding an appropriate electricity supply licence can supply any customer nationwide by obtaining access to the transmission and/or distribution networks; and

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

- **Interconnectors:** the transmission systems in the UK are interconnected to allow the import and export of electricity between transmission systems. The England and Wales transmission system is connected to the Scottish transmission system via an interconnector jointly owned by the National Grid, Scottish Power and Scottish and Southern Energy, and to the French transmission system via an interconnector owned by the National Grid and Réseau de Transport d Electricité. In addition, the Scottish transmission system is also connected to the Northern Ireland transmission system via an interconnector owned by Moyle Interconnector Ltd.

We compete in the generation market and in certain parts of the supply market and may in the future compete in auctions for the right to access existing interconnector capacity.

### **Sources of generation in the UK**

Most of the electricity produced in the UK is generated by power stations which produce heat by burning fossil fuels such as coal, oil or natural gas. Nuclear power stations, by contrast, capture the heat released from splitting atoms. The heat is used to turn water into steam (in a boiler) which then turns a turbine which drives an electrical generator. Apart from nuclear and fossil fuel power generation, electricity can also be generated from renewable energy sources, such as water and wind, as well as from the incineration of household and industrial waste, biomass and burning gases emitted from landfill sites (together, Renewables). Key characteristics of the principal types of power stations in the UK are as follows:

- **Coal and oil fired power stations**

Until 1996, coal-fired power stations represented by far the largest proportion of electricity generation capacity in the UK. However, since this time the trend in generation has been the continuing growth of gas-fired generation and the displacement of coal and oil-fired generation. Coal and oil fired stations are generally capable of varying output as short term demand for electricity changes. Following the divestment by National Power (now RWE Innogy) and Powergen (now E.ON UK) of a number of coal-fired power stations for regulatory reasons, stations in England and Wales are now owned and operated by many different companies. In Scotland, all of the major coal-fired power stations are still owned by Scottish Power. In March 2000, we acquired the Eggborough power station from National Power.

- **Nuclear power stations**

Nuclear power stations were designed to operate for sustained periods of time at relatively constant output levels and are not well suited to varying output quickly. Their low variable (as opposed to fixed) costs also mean that they have a commercial incentive to generate as much electricity as possible and therefore continue to generate electricity during periods when market prices are low. We and Magnox Electric plc (Magnox) (a subsidiary of BNFL) are the only operators of generating nuclear power stations in the UK.

- **CCGT power stations**

In a combined cycle gas turbine (CCGT) power station, the hot gases, created by natural gas combustion, are used first to drive the turbine generator and then used in a boiler to produce steam to drive a second turbine generator, producing additional power from the same fuel. CCGT stations are generally fuelled by gas alone, although some stations have the capability to burn gas-oil.

Since 1990, CCGT power stations have provided the majority of new generating capacity with nearly 10,000 MW of new capacity having been commissioned since 1996. In addition, there are open cycle gas turbine (OCGT) stations, whose hot exhaust gases, typically created by gas-oil combustion, are used to drive the turbine and then expelled into the atmosphere. OCGTs and CCGTs in the UK are generally capable of varying output.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

- **Hydro-electric (natural flow) power stations**

UK hydro-electric power stations, which account for the largest proportion of electricity from renewable sources, use water flows from reservoirs or rivers to turn turbines. These hydro-electric stations are mostly located in Scotland. Hydro-electric stations can vary output at short notice when water flows are sufficient.

- **Pumped storage power stations**

Pumped storage power stations are a type of hydro-electric station. During periods when electricity prices are relatively low they use electricity to pump water from a low reservoir to a higher holding reservoir. During periods when electricity prices are relatively high, the water is released through the turbines to produce electricity. Pumped storage power stations are net consumers of electricity but they are able to generate electricity at short notice to meet sudden increases in demand (when prices are high) or in the event of the sudden breakdown of another generating set or its disconnection from the Grid.

- **Renewables**

Apart from hydro-electric power, electricity is generated in Great Britain from other renewable energy sources including wind, incineration of household and industrial waste and burning gases emitted from landfill sites.

There have been a number of recent developments in the field of renewable energy schemes. For further details, see the paragraph below headed: Renewables obligation.

The figures in the table below show the capacity (in MW) of the major power producers in the UK by station type.

	31 December				
	1999	2000	2001	2002	2003
<b>Major power producers in England and Wales</b>					
Total declared net capability	58,485	60,585	61,850	59,333	60,299
Of which:					
Conventional steam stations:	28,713	28,128	28,128	25,634	26,211
Coal fired	21,954	21,240	21,240	18,971	19,068
Oil fired	2,649	2,753	2,753	2,528	2,750
Mixed or dual fired <sup>(1)</sup>	4,110	4,135	4,135	4,135	4,393
Combined cycle gas turbine stations	16,110	19,275	20,443	20,186	20,967
Nuclear stations	10,516	10,046	10,046	10,046	9,658
Gas turbines and oil engines	817	807	897	1,131	1,127
Hydro-electric stations:					
Natural flow	124	124	131	131	131
Pumped storage	2,088	2,088	2,088	2,088	2,088
Renewables other than hydro	117	117	117	117	117
<b>Major power producers in Scotland</b>					
Total declared net capability	9,776	9,677	9,601	9,465	9,531
Of which:					

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Conventional steam and combined cycle gas turbine stations	5,169	5,070	5,070	5,069	5,070
Nuclear stations	2,440	2,440	2,440	2,440	2,440
Gas turbines and oil engines	264	264	174	83	150
Hydro-electric stations:					
Natural flow	1,203	1,203	1,217	1,173	1,171
Pumped storage	700	700	700	700	700
<b>Major power producers in Northern Ireland<sup>(1)</sup></b>					
Total declared net capability	1,984	1,930	1,930	1,816	1,915
Total declared net capability in UK	70,245	72,192	73,381	70,614	71,745

(1) Includes gas fired stations that are not Combined Cycle Gas Turbines.

Source: DTI (dated 29 July 2004)

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

**Key differences between nuclear and fossil fuel generation in the UK**

A nuclear power station produces power at a level which cannot be easily adjusted to reflect changes in demand for power and as such is a baseload producer. By contrast, a fossil fuel power station can start and stop electricity production and can vary its output level more rapidly in response to changes in demand in a way which allows it to better react to pricing pressures in the market.

A nuclear power station consumes considerably smaller amounts of fuel by volume per unit of electricity generated than a coal-fired power station. For example, our AGR power stations use approximately 4 tonnes of uranium in fuel to produce 1.0 TWh of electricity compared to our PWR power station which uses approximately 3 tonnes of uranium in fuel and our coal-fired power station which uses approximately 400,000 tonnes of coal per TWh. The fuel supply costs of a nuclear power station are relatively inexpensive per unit of electricity produced compared with fossil fuels. Nuclear power also has the advantage of producing negligible emissions of carbon dioxide, sulphur dioxide and nitrogen oxides.

Whereas conventional power stations produce large volumes of exhaust gases which are discharged to the atmosphere, a nuclear power station has very little direct effect on the environment generally and as such is not significantly affected by environmental legislation seeking to limit emissions of carbon dioxide and other greenhouse gases. Nuclear power stations do, however, produce radioactive waste which requires careful handling, transport, storage and disposal arrangements. Nuclear fuel must also be handled, transported and stored safely. Nuclear power stations are also more complex and expensive to decommission than fossil fuel power stations. For more details on decommissioning, refer below to the paragraph headed: Nuclear decommissioning. These factors add to the costs of nuclear generation and create long term liabilities. Consequently, fuel supply represents a smaller proportion, and spent fuel and waste handling and station decommissioning a higher proportion, of the cost of the electricity produced from nuclear generation compared with fossil fuel generation.

**The electricity market**

***Structure***

The electricity market in the UK currently comprises three separate markets which can also supply to each other, namely: (i) England and Wales; (ii) Scotland; and (iii) Northern Ireland (where we do not operate). Each of these markets has a different commercial framework. Whilst in Scotland the market structure has remained substantially unchanged since privatisation of the electricity industry in 1991, in England and Wales the New Electricity Trading Arrangements (NETA) were introduced in March 2001 to replace the arrangements that had been in place since 1990.

The Government and the regulator, the Gas and Electricity Markets Authority (GEMA), are committed to a programme of reforms which will effectively extend NETA to cover the whole of Great Britain. This programme, known as the British Electricity Trading and Transmission Arrangements (BETTA), is currently scheduled for implementation in April 2005. BETTA will create a common set of trading rules so that electricity can be freely traded across Great Britain as well as a common set of rules for access to, and charging for, the transmission network. There will also be a single grid system operator in Great Britain which will be independent of generation and supply interests.

***England and Wales***

A key feature of NETA is that electricity is traded at bilaterally negotiated prices rather than relying on a pool to match supply and demand and set a single market clearing price. The contracts by which these trades occur may be negotiated directly between the parties, arranged through third party brokers on standard terms or traded anonymously via electronic power exchanges.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

A balancing mechanism (which is given effect through the Balancing and Settlement Code (BSC)), operated by the transmission system operator, National Grid, adjusts for the imbalance of demand and supply in real time. The BSC rules also provide for the settlement, in half-hourly blocks, of differences (imbalances) between the contractual and physical positions of parties to the BSC, who may be generators, suppliers or traders of wholesale power. If a supplier requires more power to meet its contractual obligations, or if a generator has contracted to sell more power than it is able to produce, the contract is fulfilled by the shortfall being provided by the balancing mechanism.

Market participants are required to notify the energy contract volume aggregation agent (which is appointed by the Balancing and Settlement Code Company, a subsidiary of National Grid) of the volumes of electricity that they have contracted for each half-hour period and National Grid of their intended level of generation or consumption over that period. Participants may also, where appropriate, choose to submit bids and offers into the balancing mechanism to increase or reduce their production or consumption and National Grid can call upon these to balance the system. Under the rules of the BSC, a party's imbalance volume is the difference between its notified contract volume and its metered volume. If the two amounts do not match, the party is then producing (or consuming) electricity which has not been contracted for. Imbalance settlement (or cash out) is designed so that any such electricity is charged at a price that should reflect the costs incurred by National Grid in keeping the system balanced.

A cash out mechanism exists in which there are two energy imbalance prices, a System Buy Price (SBP) and a System Sell Price (SSP), both of which are generally disadvantageous compared with the prevailing market price. Parties that are short of electricity are charged SBP for their imbalance volumes and parties that have a surplus receive SSP. This serves to incentivise the parties to generate or contract to meet their customers' demands.

The costs of administering the system balancing mechanism are recovered from parties to the BSC in proportion to their physical volumes of electricity produced or consumed.

***Scotland***

In Scotland, the market structure has remained substantially unchanged since privatisation of the electricity industry in 1991. Currently, there is no wholesale electricity market in Scotland (although this is due to change with the introduction of BETTA as referred to above and as described in greater detail below in paragraph: Regulation) and therefore we currently sell all of our output from Hunterston B and Torness nuclear power stations to Scottish Power and Scottish and Southern Energy pursuant to the Nuclear Energy Agreement described in the section below headed: Arrangements in Scotland.

***Demand***

Demand for electricity in the UK is affected by a number of factors including: the time of day; weather; changes in economic activity; the relative energy requirements of individual sectors of the economy; improvements in the efficiency of electricity usage; and the price to consumers of electricity relative to other forms of energy.



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Electricity consumption in the UK has generally risen over the last few decades. The annual rate of growth of UK electricity consumption has been broadly between 1.5 per cent. and 2 per cent. between 1996 and 2003. The transmission system operators in Great Britain forecast an increase in peak demand over the next few years, with the average demand growth over the period to 2009/2010 of approximately 1 per cent. per annum.

### ***Generation***

Competition in generation in England and Wales has developed significantly from the highly concentrated market that existed in 1990. The entry of new, independent power producers and

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

the divestment of stations by National Power (now RWE Innogy) and Powergen (now E.ON UK) have led to significant changes in the market shares of the major generating companies. We are currently the largest generator in the UK and our major competitors are E.ON UK, RWE Innogy, EDF Energy, Drax Power Limited, Scottish Power, Scottish and Southern Energy and BNFL. In addition, there are a large number of companies which own single power plants.

The increase in the number of gas-fired power stations, primarily at the expense of coal-fired power stations, has brought about a more balanced generation mix in England and Wales. In Scotland, the generation mix and ownership has remained largely unchanged, with Scottish Power and Scottish and Southern Energy, together with us, owning 98 per cent. of the generation capacity.

***Supply***

Competition was introduced into the supply market in April 1990 and since May 1999 all consumers have been able to select their electricity supplier regardless of their size or location. In 2002, following a review of the development of supply competition, GEMA removed all remaining price controls in the supply market in Great Britain. As at 31 March 2003, 38 per cent. of domestic customers in Great Britain were no longer serviced by their original supplier. In Great Britain, licensed transmission and distribution system operators are required to allow electricity suppliers access to their systems on a non-discriminatory basis.

There has been some consolidation of supply businesses in recent years. Excluding British Energy, there are currently only six major suppliers in Great Britain, namely E.ON UK, RWE Innogy, EDF Energy, Scottish Power, Scottish and Southern Energy and Centrica (British Gas). We operate in the industrial and commercial sector, while all the other major suppliers also compete in the domestic retail sector. Gaz de France has recently entered the supply market and competes in the industrial and commercial sector.

In Scotland, Scottish Power and Scottish and Southern Energy have the major share of the supply market. For example, as at December 2003, they supplied 63 per cent. and 82 per cent. respectively of domestic customers within their local Scottish supply areas. Other suppliers generally purchase electricity from Scottish Power or Scottish and Southern Energy to cover their requirements. The maximum price is set by GEMA based on a reference price from the England and Wales wholesale market.

**THE NUCLEAR GENERATION INDUSTRY**

**Introduction**

The process of producing electricity at a nuclear power station is broadly similar to the process used at a fossil fuel power station except in respect of the source of heat used to generate the steam which drives the turbines and electrical generators, thereby producing electrical energy. In a nuclear power station, heat is created in the reactor core which is contained within a pressure vessel and a biological shield. In order to control the process of heat creation, control rods are inserted inside the reactor core. A coolant such as pressurised CO<sub>2</sub> or water passes through the reactor and transfers the heat to a boiler. Fuel rods have a limited life

and therefore need to be periodically replaced. The refuelling of a reactor has an impact on its overall performance because this requires a reactor to be shut down or reduce its output in order to refuel.

### **Our nuclear power stations**

We own and operate two types of nuclear reactors namely, the AGR and the PWR. They differ in many respects including, amongst other things, in the design of the fuel used and of the reactor. Each of our seven AGR nuclear power stations, Dungeness B, Hartlepool, Heysham 1, Heysham

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

2, Hinkley Point B, Hunterston B and Torness, are powered by two AGRs. Sizewell B is powered by a single PWR. Whereas the AGR design is unique to the UK, the PWR design is the most common reactor type in the world.

As well as being unique to the UK, our AGR power stations were constructed to varying specifications by different engineering consortia which we believe makes demonstrating safety cases for different reactors less straightforward. It can also mean that implementation of remedial action to make good a defect at one nuclear power station cannot be replicated with ease at other differently designed nuclear power stations. For further information on safety cases see the paragraph below headed: Nuclear power station lifetimes.

An AGR has a graphite moderator (which helps to enable the reaction) which is comprised of large graphite bricks with channels for the fuel rods, control rods and pressurised carbon dioxide coolant. The reactor is encased in a steel-lined, pre-stressed concrete pressure vessel which acts as one of the multiple barriers to the release of radioactivity in the event of an accident. The boilers in which water is heated are situated inside the pressure vessel. The AGR uses enriched uranium for its fuel.

A PWR is contained inside a steel pressure vessel filled with pressurised water which acts as the coolant and moderator. Pressurised water is pumped around the reactor and through the boilers. The pressure vessel, boilers and connecting pipework are contained within a steel-lined, pre-stressed, containment building which acts as one of the multiple barriers to the release of radioactivity in the event of an accident. The fuel used is enriched uranium dioxide and is contained in zirconium alloy tubes.

**Operating regime****Capacity and output**

The electrical output of a nuclear power station depends on a combination of its overall generating capacity, the output level at which the station actually operates and its availability. The capacity of each nuclear power station is reviewed and amended from time to time to reflect the long-term capability of the plant. The table below sets out the capacity values for each of our nuclear power stations and the output of each of our nuclear power stations for the five years to 31 March 2004 and the percentage of the fleet's capacity that was achieved in each year (Annual Load Factor).

Station	Capacity (MW) <sup>1</sup>	Output (TWh) <sup>3</sup> /Year to 31 March				
		2004	2003	2002	2001	2000
Dungeness B	1,110	6.66	5.18	5.25	3.66	2.23
Hartlepool	1,210	8.28	9.34	8.83	9.09	9.32
Heysham 1	1,150	6.28	7.85	8.11	8.92	8.45
Heysham 2	1,250	9.81	9.30	9.03	10.05	6.41

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Hinkley Point B	1,220	8.11	8.26	8.98	8.23	7.68
Hunterston B	1,190	8.77	8.93	9.85	6.43	8.88
Sizewell B	1,188	8.90	9.20	9.22	8.43	9.06
Torness	1,250	8.15	5.70	8.30	7.71	10.17
Total	9,568	64.96	63.76	67.57	62.53	62.20
Annual Load Factor <sup>2</sup>		77%	76%	81%	75%	74%

1. Capacities are stated net of all power consumed for the stations own use, including power imported from the National Grid.
2. Annual load factors are obtained by dividing the actual output by the output that would have been achieved had each station operated at its stated capacity in that year for the entire period.
3. Output in each year reflects any statutory, refuelling and unplanned outages as discussed below.

Source: British Energy (2004)

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

The output levels which nuclear power stations can achieve relative to their stated capacities are affected by a number of factors, including plant operating conditions and operating strategies, which can result in a nuclear power station being operated at below its maximum capacity level. Nuclear power station availability is principally affected by the number and duration of planned and unplanned outages and load reductions, such as those required to carry out refuelling (as described below). Taking into consideration the impact of statutory outages and refuelling (but excluding planned repair outages and any unplanned outages), the maximum annual load factor which could theoretically be achieved across our portfolio of nuclear power stations is between 88 and 90 per cent., albeit that the maximum achieved in the last five years has been 81 per cent. for the year ended 31 March 2002.

***Statutory outages***

Periodically, our nuclear reactors need to be shut down to allow for regulatory inspection and routine maintenance. We refer to these as statutory outages.

The interval between statutory outages is determined by the plant safety case, which includes the requirements for inspection, maintenance and testing, and the arrangements in place to control this interval are approved by the NII. Currently, each of our AGRs must initiate a statutory outage once every three years and our PWR once every 18 months.

After a statutory outage, the NII's consent is required for a reactor's return to service and this consent is dependent upon us demonstrating an adequate safety case in respect of that reactor. For more information on safety cases see below in the paragraph headed: Nuclear power station lifetimes. We seek to reduce the impact of statutory outages on revenue by timing such outages to occur during periods of lower demand for electricity when prices are lower (generally between March and October). We also seek to reduce the duration of any statutory outages by improving the efficiency with which we conduct the required programme of work. AGR statutory outages completed during the year ended 31 March 2004 had an average duration of 53 days, compared to 56 days in 2003 and 46 days in 2002. Statutory outages are generally limited to one reactor within each AGR power station at any one time.

***Refuelling operations***

Reactor output is also affected by planned outages including load reductions required to carry out refuelling.

The plant design permits on-load refuelling (i.e. refuelling whilst the reactor's power is reduced to between 20 per cent. and 40 per cent. of full power) at Hinkley Point B, Heysham 2, Hunterston B and Torness to help reduce the amount of output lost due to refuelling. We refuel these reactors one at a time at each station. On-load refuelling operations typically take a few days to complete and are repeated approximately every six weeks for each reactor.

At Heysham 1, Hartlepool and Dungeness B, we refuel the reactors whilst they are off-load (i.e. refuelling whilst the reactor's power is reduced to zero), which typically takes approximately one week. We also refuel these reactors one at a time at each station. This process typically occurs every five months for each reactor.

Improvements in fuel utilisation have reduced the amount of fuel required at each reactor. In particular, we have developed more efficient fuel management techniques, such as increasing fuel enrichment and moving partially burnt fuel assemblies from the edge of the reactor to the centre so that more of the energy can be extracted from the fuel, a process known as radial shuffling. Radial shuffling is carried out routinely at Hinkley Point B and Hunterston B and radial shuffling safety cases have been developed for Hartlepool and Heysham 1, where the process is expected to re-start in 2004, and approximately one year later at Dungeness B. Radial shuffling is not planned at Torness or Heysham 2 because it would disproportionately increase the time taken to complete refuelling and therefore would be uneconomical.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

We are presently in discussions with BNFL regarding possible further increases in fuel enrichment and changes to the fuel design that may further improve its utilisation and could also make it less susceptible to failure.

PWRs are not designed to refuel on-load and must be shut down for refuelling. Accordingly, we seek to time statutory outages at Sizewell B to coincide with refuelling outages. Although Sizewell B has only one reactor, that reactor has a performance capacity comparable to the combined reactor capacity of both reactors at an AGR power station and the impact of an outage for the same period is therefore substantially greater than that associated with a single AGR. Sizewell B currently operates for a period of up to 18 months between statutory/refuelling outages, the average length of which is 47 days. During refuelling, approximately one third of the fuel is replaced.

***Unplanned outages***

Our level of unplanned outages (see the table below) significantly affects our operations. To date these unplanned outages have been caused by a variety of technical issues, the most significant of which are problems with: our refuelling equipment and processes; turbine-generators; tendons; boilers; boiler feed pumps; gas circulators (which are used to pump carbon dioxide coolant gas around the reactor core); and the seawater coolant system. We believe that the loss of output arising from these outages is indicative of a deterioration in the materiel condition of our plant over time, caused by: (i) inadequate investment when compared with international benchmarks for spending at nuclear power stations; (ii) a failure to perform required maintenance on a timely basis; and (iii) human errors in the operation and maintenance of our plant including conducting our operations and maintenance functions on a station-by-station rather than fleet-wide basis. This conclusion is consistent with the findings of the World Association of Nuclear Operators (WANO) corporate review carried out in 2001 (details of which are set out below in the paragraph headed: Key findings from the WANO 2001 corporate review).

**Total unplanned outages (TWh)/Year to 31 March**

<b>2004</b>	<b>2003</b>	<b>2002</b>	<b>2001</b>	<b>2000</b>
10.7	10.6	9.1	12.8	12.4

Source: British Energy (2004)

When an unplanned outage occurs we may, depending, amongst other things, on our contracted position, be compelled to buy additional power via the balancing mechanism referred to above in the paragraph headed: The electricity market. For further detail, see the risk factor headed Unplanned outages at our nuclear power stations could adversely affect our turnover and profitability.

***Performance Improvement Programme***

To address the issues described above and with a view to reducing the level of unplanned outages, in August 2003 we brought together a team within British Energy and engaged a consortium of experienced external consultants, led by Ove Arup and



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Partners International Limited, in conjunction with significant support from WANO, to design and implement a far-reaching Performance Improvement Programme (PIP). Our PIP implementation team and power station management teams, supplemented with additional experienced nuclear professionals seconded from WANO, have targeted six focus areas namely: (i) foundation; (ii) training; (iii) human performance; (iv) equipment reliability; (v) management of work; and (vi) operational focus:

- (i) **Foundation:** provides the infrastructure to mobilise many of the changes planned across the fundamentals of human performance, equipment reliability, management of work and operational focus. Its focus is on creating a defined, aligned, effective and properly resourced organisation with improved organisational effectiveness to help achieve

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

excellence in nuclear plant operation. In addition, it aims systematically to develop management and leadership skills to meet station and corporate needs. We expect this aspect of the programme will lead to our employing more engineering and technician staff to work at our nuclear power stations;

- (ii) **Training:** supports foundation and seeks to develop and maintain a knowledgeable, skilled nuclear staff by creating the appropriate training to enable staff to do their job effectively and to ensure there is training to refresh and enhance skills;
- (iii) **Human performance:** involves promoting cultural change with a focus on accountability and striving for excellence, improving the skill sets of our operational support team and setting clear performance targets. The achievability of operational performance targets are reinforced by the consistent application of error reduction techniques. We have sought to capture the essence of this objective by defining our corporate ethos (communicated to our employees) as *Safe, profitable and proud*. Examples of progress to date include a number of operationally experienced people being appointed to senior positions in our central support functions, including the appointment of a new head of supply chain, improvements in our technical training function and the re-organisation of operational staff that we have undertaken at station level, including the appointment of certain new station directors;
- (iv) **Equipment reliability:** will involve significant investment to improve the materiel condition of our plant and to recover or attain higher levels of plant reliability and hence improve output levels. The asset survey review we recently concluded and the asset planning and investment division currently being formed will be instrumental in seeking to identify and prioritise necessary expenditure over the next five years and to assist in ensuring that this expenditure is well targeted;
- (v) **Management of work:** follows on from the work management programmes initiated in 2001 and aims to improve the effectiveness and efficiency of project management and work activities, including through the creation of a projects division; to standardise processes for resolving issues across sites where commonality can provide benefits; and to redirect planning and work management processes to reduce maintenance backlogs by, for example, undertaking more maintenance at the same time as works undertaken in relation to planned and unplanned outages. Other key objectives include keeping work scopes stable, improving adherence to work schedules and improving outage management across the fleet. This will be necessary as investment is increased in the plants in the ensuing years; and
- (vi) **Operational focus:** seeks to strengthen the management focus on excellence in nuclear operating performance. It includes the introduction of an effective corrective action programme, redirecting our engineering teams to focus more closely on the health and performance of our systems (targeting the root cause of problems), ensuring operational challenges are identified and resolved prior to them impacting the operation of the nuclear power stations, and promoting increased use of operating experience information to improve plant safety and reliability.

As it is implemented, we envisage that PIP will evolve over time, to reflect changes to our business and operations though its overriding objective - to reduce unplanned outages - would remain unchanged. We would also strive to ensure that in the long term the six strands of PIP would become an integral part of the way we work.

Following an initial mobilisation phase which ended in July 2004 and which included an asset condition survey to develop a detailed plan of action, the next phases of PIP implementation will focus on staff organisation, prioritisation of work activities, human performance initiatives and investing in people, processes and the materiel condition of our plant. The final phases are targeted to complete, subject to necessary working capital headroom being available, by 31 March 2007. Certain aspects of remedial capital investment will, however, likely run beyond that into the financial year ending 31 March 2008.



**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

The investment in the material condition of our plant will focus initially on those items which we believe from our asset survey condition, represent high priority issues. There can be no assurance that the items of plant which we have identified as lower priority issues, on the basis of information to date, will not be a cause of an unplanned outage in the future or that the order in which we deal with higher priority items of plant will prevent unplanned outages. Furthermore, we recognise that to successfully improve our overall business performance we will need to perform better across a number of different areas of our business, such as trading.

Further information regarding PIP is set out in the results for British Energy for the three months ended 30 June 2004 contained in Part IV, Section 2 under the paragraph headed: Performance Improvements.

By putting in place and implementing PIP, which in essence, involves investing in our people, processes and plant, we are aiming to increase the reliability of our nuclear generating assets. PIP should also lead to a reduction in our maintenance backlog. We believe that as a result of PIP, if properly implemented, we will be better placed to play a role in any future review by the Government of UK energy policy.

However, because of PIP's wide ranging nature and the time and costs involved in implementing it, we do not expect to see the benefits of the hoped for improvement in operational reliability in the current or next financial year. The degree of improvement in operational reliability and the quantification of its impact on our financial results will depend on how the implementation of PIP progresses in the next 12 months but the Directors believe, on the basis of other improvement programmes implemented elsewhere in the world, that enhancements in output reliability should be capable of being achieved.

AGR power stations are unique to the UK and were built in the 1970s and 1980s by different design consortia to different design specifications. Accordingly, there can be no assurance that the improvement in reliability achieved in other nuclear power station improvement programmes, upon which PIP is based and which have been undertaken on newer fleets of nuclear power stations based on non-AGR technology, will be capable of being achieved in respect of our AGR power stations.

In relation to the current financial year ending 31 March 2005, we believe that the investment in plant projects, major repairs and strategic spares across the whole New British Energy Group which includes incremental PIP expenditure of approximately £20m, will be in the range of £140m to £170m based on the financial resources we expect to have available to us. If our financial resources are otherwise required due to unforeseen outages or changes to electricity prices and collateral requirements, we may be required to adjust our investment plans accordingly. During the three-month period ending 30 June 2004 and six-month period ending 30 September 2004, investment expenditure on plant projects, major repairs and strategic spares across the whole Group, including incremental costs associated with PIP, totalled £32m and £64m respectively of which we estimate that £17m and £32m respectively may have been capitalised, with the main projects in the period including replacement of cast iron pipework, fuel route improvements and the implementation of the work management programme. Since the FRS11 impairment review in the financial year ended 31 March 2003, all expenditure of a capital nature has been expensed and will continue to be expensed until such time as it is possible to demonstrate that it results in an enhancement to the carrying value of fixed assets.

The detailed business plans for each of the two financial years ending 31 March 2006 and 31 March 2007 will not be finalised until shortly prior to the commencement of the relevant financial year. The incremental expenditure of PIP will depend on our financial resources and prospects at the relevant time. Based on our current expectations of future electricity prices and output, and therefore our financial resources, we believe that annual investment in plant projects, major repairs and strategic spares across the

whole New British Energy Group, which includes incremental PIP annual expenditure in the range of £70m to £120m, will be in the range

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

of £200m to £250m in each of the years ending 31 March 2006 and 2007. This compares with the range of capital expenditure of £85m to £90m stated at the time we announced our Restructuring on 1 October 2003 which did not include any PIP expenditure, nor the costs of major repairs and strategic spares. If our financial resources are otherwise required due to unforeseen outages or changes to electricity prices and collateral requirements, we may be required to adjust our investment plans accordingly.

We do not believe that the restrictions on our expenditure under our existing agreements, or those agreed to, in particular the restrictions in the Contribution Agreement (to be entered into pursuant to the Government Restructuring Agreement), prohibit spending on PIP (as currently envisaged) at the levels previously announced.

**Nuclear power station lifetimes**

The primary factor in determining the operating life of a nuclear power station is the technical and economic practicability of supporting an agreed safety case for that particular station. A safety case is the underlying written report that describes the steps taken to secure the safe operation of a nuclear power station as well as certain supporting documents built up over the years of the station's operation that demonstrate the arrangements made for managing the safety of that station. The adequacy of the safety case for each nuclear power station is confirmed at each statutory outage by us undertaking a review of operating performance and by an inspection of the plant and passing the findings of such review and inspection to the NII. The NII is our key regulator and derives its powers from the Nuclear Installations Act 1965 (NIA) and the Health and Safety at Work Act 1974 (HSWA). As a licensee we seek to demonstrate to the NII a robust safety case which will likely involve detailed technical evaluations and may require complex judgements to be taken. The NII must then give its consent to a reactor being restarted. A reactor may thus only be operated for the interval determined by the safety case which, in respect of our AGR power stations, is currently three years.

In addition, every ten years, we have to undertake a Periodic Safety Review (PSR) for each nuclear power station. The results of the PSR require the approval of the NII in order to secure continued operation. Following the first PSRs at our AGR power stations, the NII gave its approval for a further ten years of operation for each of these stations based on an agreed programme of work for modifying the plant to ensure adequate safety cases. Our progress against the agreed programme of work is assessed at each statutory outage. Further information on PSRs can be found below in the paragraph headed: Periodic safety reviews.

Key elements in support of an AGR safety case are the justifications for the continuing integrity of the reactor's graphite core and the boilers (as they may be uneconomic to replace). Over the course of the nuclear generation process, cracks develop in the graphite bricks which form the graphite core in our AGRs. Such cracking can lead to the distortion of the core structure and the reduction of the AGRs' operational capacity. Our plants may require more frequent inspection to support our safety cases, which could result in prolonged statutory or unplanned outages. Reduced boiler life can be caused by different factors and can lead to a permanent reduction in boiler performance and potentially our ability to generate electricity. By contrast, the key element in support of a PWR's safety case is the ability to show the continuing viability of the lifetime of the reactor pressure vessel (as this is unlikely to be economic to replace). All these highly complex issues are subject to agreements being reached with the NII. For further detail regarding the risks associated with this aspect of our business see Part II: Risk factors, the risk factor headed: Our business is subject to extensive and unique regulations.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

The assessment of the potential operating lifetime of each of our nuclear power stations when used in our financial statements (for example, for purposes such as depreciation) is known as the accounting life. This is consistent with our technical assessment of the ability to make a secure safety case at each statutory outage and at the relevant PSR. The current potential operating lifetimes and, thus, accounting lifetimes are set out in the following table.

<b>Station</b>	<b>Lifetime (years)</b>	<b>Estimated<sup>1</sup> Closure Date</b>	<b>Date next PSR is submitted to NII</b>	<b>Date of expected response from NII</b>
Dungeness B	25	2008	December 2006	January 2008
Hinkley Point B	35	2011	December 2005	January 2007
Hunterston B	35	2011	December 2005	January 2007
Heysham 1	30	2014	December 2007	January 2009
Hartlepool	30	2014	December 2007	January 2009
Torness	35	2023	December 2008	January 2010
Heysham 2	35	2023	December 2008	January 2010
Sizewell B	40	2035	December 2013	January 2015

Source: British Energy

<sup>1</sup> The exact closure date based on current accounting lifetime of our AGR power stations will depend on the timing of the reactors' statutory outages. We will aim to close one of the two reactors at each AGR power station ahead of the other in order to allow de-fuelling, which forms part of the decommissioning process, to take place effectively.

Some of the technical risks affecting the lifetimes of our AGR power stations are set out in Part II: Risk factors under the risk factor headed: Problems of graphite core brick cracking and reduced boiler life could negatively affect our profitability and the lifetime of our AGR power stations.

### ***Extension of operating lifetimes***

The current operating lifetime used in financial statements for each AGR power station, other than Dungeness B, is at least five years greater than its initial operating design life. Any decision to extend the operating life of an AGR power station used in our financial statements would be based, in large measure, on a combination of economic factors and the engineering judgements reached in respect of technical issues, such as those referred to above.

Our technical evaluation of the ability to extend the operating lifetime used in our financial statements for Dungeness B is well advanced but no financial assessment of this work has been undertaken to date. However, when we make decisions regarding significant expenditure and staffing levels at Dungeness B, we do so on the basis that Dungeness B's operating lifetime (and thus its accounting lifetime) may be capable of being extended to 2013. These decisions have been undertaken to preserve the possibility that such an extension may be achieved in the event that our financial assessment of the work and investment required to make a secure safety case for the period up to 2013 transpires to be in favour of such an extension. In relation to our ability to extend the operating lifetime used in our financial statements of our other AGR power stations, our technical evaluations are

currently at a less advanced stage.

There can be no assurance that lifetime extensions will be attainable at any of our AGR power stations nor that the existing operating lifetimes used in our financial statements will be capable of being achieved. For further information see Part II: Risk factor headed: Problems of graphite core brick cracking and reduced boiler life are amongst those that could negatively affect our profitability and the lifetime of our AGR power stations. If our AGR power stations are to operate until the end of the current operating life used in our financial statements, we will also need to continue to be able to source AGR fuel from BNFL, the sole supplier of AGR fuel. This risk is set out in more detail in Part II: Risk factors, under the risk factor commencing: Our business depends upon equipment and service suppliers of a specialised nature.



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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

Sizewell B currently has an operating lifetime of 40 years and an assumed closure date of 2035. Based on recent experience in the US (where the regulatory regime is different) where regulatory approval has been given to some PWRs to extend their lifetimes so that they have a total lifetime of 60 years, an extension to the current Sizewell B lifetime may be achievable. However, no evaluation has been undertaken to date in relation to extending Sizewell B's operating lifetime and there can be no assurance that such a lifetime extension would be attainable.

We recognise that extending the operating lifetimes of our nuclear power stations would enhance the value of our asset base and we plan to carry out evaluations to see if our nuclear power station operating lives can be extended subject, if required, to our being given consent by the NLF under the Contribution Agreement to spend the sums necessary to effect such evaluations. However, we recognise that such lifetime extensions will require the consent of the NDA pursuant to the Nuclear Liabilities Funding Agreement (NLFA) if the extension will result in an increase in the Costs of Discharging Liabilities (as defined in the NLFA). The NDA is obliged to consent if we can demonstrate that any economic benefits to the NLF or the Secretary of State deriving from the extension are reasonably likely to exceed the corresponding increase in such costs. Such benefits will be taken into account by the NDA in deciding whether to give its consent in other circumstances. For further information on the NLFA, see Part VI: Further information in relation to the Restructuring and Part X: Additional information, paragraph 17.2 (c). We also recognise that investing in improving the material condition of our plant may be required to support extending the operating lifetimes used in our financial statements.

### **Nuclear fuel cycle**

There are several clearly identifiable stages in the life of nuclear fuel, which are collectively known as the fuel cycle. The stages of fuel preparation before it enters the reactor, namely, uranium procurement, conversion, enrichment and fabrication, are known as the front-end fuel cycle. The handling, storage, reprocessing and ultimate disposal of spent nuclear fuel and associated waste products are known as the back-end fuel cycle. The various stages of the fuel cycle and our fuel cycle contracts are described in more detail below.

#### ***The front-end fuel cycle***

##### *Uranium procurement, conversion and enrichment*

The uranium procurement, conversion and enrichment stages are collectively termed uranics. Over the last 15 years, a substantial proportion of the world's uranics needs have been met from ex-military and civil stockpiles.

Uranium in the form of uranium ore concentrate, which is available on the world market, is first converted into uranium hexafluoride (natural UF<sub>6</sub>).

There are five major suppliers of conversion services and there is a competitive world market, although one supplier (BNFL) has announced that its conversion plant will be shut down in 2006.

Once the uranium ore concentrate has been converted to natural  $UF_6$ , it is enriched by increasing the proportion of  $U_{235}$  (creating enriched  $UF_6$ ) to make it suitable for use in certain types of commercial nuclear reactor. There are four major suppliers of enrichment services and there is a competitive world market for these services.

*Fabrication*

Up to the fabrication stage, fuel cycle processes are identical for both AGRs and PWRs. At the fabrication stage, enriched  $UF_6$  is converted into either AGR or PWR ceramic fuel pellets and

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

assembled to produce fuel elements and fuel assemblies, respectively, which are subsequently loaded into the reactors.

Given the limited use of AGR technology globally, the sole supplier of AGR fuel fabrication services is BNFL. A competitive world market exists for PWR fuel fabrication services.

***Front-end fuel cycle contracts***

*Uranium procurement, conversion and enrichment*

BNFL purchases uranics on the world market using a number of suppliers in order to supply fabricated AGR fuel for our AGR power stations. Enriched uranium is also purchased by BNFL for on-supply to the PWR fuel fabricator that we use. These arrangements are set out in our AGR fuel fabrication and supply agreements with BNFL (Existing AGR Fuel Supply Agreements).

We have contracted to acquire AGR fuel from BNFL for the period to 31 March 2006 and, subject to amongst other things, the Restructuring becoming effective, beyond 31 March 2006 under the Post 2006 AGR Fuel Supply Agreements which are described in Part X: Additional information, paragraphs 17.1 (aa) and (cc). The Existing AGR Fuel Supply Agreements and Post 2006 AGR Fuel Supply Agreements give BNFL the responsibility for procuring the uranics requirements to meet our fuel orders as described below.

The uranics supplied by BNFL to BEG comprise the BEG stocks transferred to BNFL, as well as uranics obtained under BEG's contracts which were (and are in the process of being) novated to BNFL (under a deed of sale and purchase entered into on 31 March 2003 (the Uranics Sale and Purchase Deed) described in Part X: Additional information, paragraph 17.1 (ee)) and which are sufficient to fully meet our requirements for BEG's AGRs and PWR until at least the end of 2006. Thereafter, the uranics supplied by BNFL, where these are not committed under existing contracts, will have to be procured by BNFL on the market. Subject to the Restructuring becoming effective these arrangements will continue until at least 2010 at which time the parties may decide to continue the arrangements or, alternatively, to source our uranics procurement and supply services on the open market. BNFL has supplied uranics to BEG UK since 1996. Beyond 31 March 2006, the uranics supply arrangements to BEG UK will become part of the uranics supply arrangements to BEG as described above.

*AGR fuel fabrication*

We are dependent on BNFL as the sole supplier of AGR fuel fabrication services for the operating life of our AGRs. The supply component of our Post 2006 AGR Fuel Supply Agreements will expire when no further AGR fuel is required to be loaded into our AGR power stations. A summary of these agreements is set out in Part X: Additional information, paragraphs 17.1 (z) to (cc).

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We maintain stocks of fuel at our AGR power stations which, together with the capability of the AGRs to continue to generate power without the need for new fuel to be loaded, would be sufficient for, typically, three to four months continuous generation in the event of supply disruption.

The principal payment terms of the Existing AGR Fuel Supply Agreements (as amended by the March 2003 Deeds of Amendment) and the Post 2006 AGR Fuel Supply Agreements are as follows:

- (i) a payment of £28.5m fixed per annum until 31 March 2006, but discounted on a linear basis in accordance with the market baseload price of electricity to a minimum payment of £13.5m per annum at a market price of £15.0 per MWh. The fixed starting price falls to £25.5m thereafter and is also subject to the discounting mechanism; and
- (ii) a payment of £191,000 per tonne of uranium in AGR fuel delivered.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

These amounts are in July 2002 or 2002/2003 monetary values and are indexed to RPI.

*PWR fuel fabrication*

Fuel fabrication services for Sizewell B are currently provided by Framatome ANP (Framatome) utilising enriched UF<sub>6</sub> supplied to us by BNFL under BEG's Existing AGR Fuel Supply Agreement. The agreement with Framatome provides for a mix of fixed commitments for PWR fuel and options for us to call for additional PWR fuel, and is capable of meeting Sizewell B's requirements until around 2015.

As PWR fuel is readily available in a competitive world market, we believe that it would be possible to secure replacement supplies in the event of supply disruption from our PWR fuel supplier, subject to fuel compatibility and licensing requirements.

***The back-end fuel cycle***

*Spent fuel*

Spent fuel is used fuel which is removed from a reactor because it can no longer support the required level of power generation. Following a three to six month period of storage and cooling in water-filled ponds at the AGR power station sites, the spent AGR fuel is loaded into specially designed flasks and transported to BNFL's plant at Sellafield for storage and reprocessing or long term storage. Our spent PWR fuel is stored on-site in a cooling pond pending construction of a longer term dry storage facility (such construction to be funded by the NLF pursuant to the NLFA). Spent AGR and PWR fuel can be stored for long periods prior to final disposal, or, after a period of at least three years for spent AGR fuel or five years for spent PWR fuel, it can be reprocessed.

*Spent fuel reprocessing*

Reprocessing of spent AGR fuel separates uranium and plutonium from highly radioactive nuclear waste products and is followed by storage of the resulting materials. We use BNFL's reprocessing facilities at Sellafield in Cumbria, England.

Reprocessed uranium can be recycled once it has been converted, enriched and fabricated into new AGR or PWR fuel. Reprocessed uranium is not currently used in the UK and regulatory consents have not been obtained for its use.

*Nuclear waste*

Nuclear waste products are categorised by their radioactivity levels into low level radioactive waste, intermediate level radioactive waste and high level radioactive waste.

Low level waste (LLW) comprises potentially contaminated or slightly radioactive materials, such as used protective clothing and tools. In the UK, LLW represents approximately 86 per cent. by conditioned volume of radioactive waste. Most LLW can be handled by workers wearing simple protective clothing and gloves and without any requirement for radiation shielding.

Intermediate level waste (ILW) includes the sludges and resins from the cleaning of cooling pond water and certain wastes arising from the reprocessing of spent fuel. In the UK, approximately 14 per cent. by conditioned volume of radioactive waste is classified as ILW.

High level waste (HLW) comprises spent fuel which will not be reprocessed and certain nuclear waste products separated out from uranium and plutonium during the reprocessing of spent fuel. These categories of waste are characterised by the fact that their temperature may rise significantly as a result of the high level of radioactivity and this needs to be taken into account in the design of storage or disposal facilities. In the UK, HLW excluding spent fuel represents

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

approximately 0.1 per cent. by conditioned volume of radioactive waste from reprocessing, although this contains approximately 95 per cent. of the total radioactivity in all nuclear waste (excluding uranium and plutonium recovered from reprocessing).

Current Government policy on managing radioactive waste is that HLW should be stored for at least 50 years to allow the radioactivity to decay and consequent heat generation to reduce. Once the waste has cooled, one of the options is underground disposal. Spent fuel which is not reprocessed should similarly be allowed to cool. Once the HLW has cooled, it will continue to be stored pending a decision on final disposal. There is currently no disposal route available in the UK for either ILW or HLW, however the Government has asked the newly-formed Committee on Radioactive Waste Management to report to it on this issue in 2006. Upon implementation of the Restructuring, the costs of disposal will be dealt with under the New Spent Fuel Agreements with BNFL in respect of new spent fuel and under the Historic Fuel Agreements and the Nuclear Liabilities Agreements in respect of historic spent fuel. (Further information regarding the implications of the State Aid Approval on the liabilities of the Secretary of State under these agreements is set out in Part VI: Further information relating to the Restructuring under paragraph headed State Aid.)

*Management and disposal of operational nuclear waste*

We are responsible for the management and disposal of all operational nuclear waste arising from our operations in conformity with relevant laws and regulations and having regard to Government policy.

LLW is often incinerated on site and the resulting ash and other LLW that has not been incinerated is compacted, if appropriate, and then sent to BNFL for disposal at its facility at Drigg in Cumbria, England. We have contracts in place with BNFL until 31 March 2005 for the disposal of LLW. We intend to enter into further contracts with BNFL for the disposal of LLW at Drigg beyond 31 March 2005.

At present our ILW is stored on-site in purpose-built facilities and, in most cases, these facilities are designed to accommodate all of the ILW that we expect to be created during the current nuclear power station lifetimes. In anticipation of the fact that the capacity of our untreated ILW resin storage tanks at Sizewell B will be exhausted by 2008/2009, we are presently engaged in modifying the station's on-site encapsulation plant to enable it to encapsulate ILW. Once the ILW has been encapsulated in metal drums, the waste can be stored in Sizewell B's conditioned waste storage building. We intend to complete the encapsulation plant modifications before ILW resin storage tank capacity exhaustion.

***Back-end fuel cycle contracts***

*Reprocessing and long-term management of spent fuel*

AGR fuel

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Each individual AGR power station's storage capacity varies but overall average capacity is approximately equivalent to nine months of spent fuel storage and with the storage facilities usually holding approximately six months' spent fuel, this leaves approximately three months' additional capacity in case of any short term interruptions in the movement of spent fuel to BNFL's Sellafield site. If a nuclear power station's spent fuel storage facilities became full, that station could theoretically continue to generate electricity, but the volume of electricity produced would gradually reduce as the fuel in the reactors was consumed. It would not be possible to load additional fuel into the reactor until at least the equivalent quantity of stored spent fuel was despatched to Sellafield.

We have contracts with BNFL (the only available supplier of reprocessing and long term storage services in respect of spent AGR fuel) for the long term management of spent fuel covering the



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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

entire operating lives of our AGR power stations and for the fuel removed from the reactors at the end of their operating lives. Upon implementation of the Restructuring, these will be the Historic Fuel Agreements and the New Spent Fuel Agreements. We also have a number of agreements with BNFL for the provision of certain ancillary services in relation to spent fuel management. These are referred to as the BNFL Ancillary Agreements and, upon implementation of the Restructuring, will cover services provided in relation to both historic spent fuel and new spent fuel.

Upon implementation of the Restructuring, under the Historic Fuel Agreements, BNFL will provide spent fuel management services for an agreed period for historic spent fuel. The Secretary of State has also agreed, subject to the implementation of the Restructuring, to meet our liabilities to BNFL (subject to certain exceptions) under the Historic Fuel Agreements and, in relation to historic spent fuel, under the BNFL Ancillary Agreements (pursuant to provisions of the Historic Liabilities Funding Agreement (HLFA), which is summarised in Part X: Additional information, paragraph 17.2 (d)). (Further information regarding the implications of the State Aid Approval on the liabilities of the Secretary of State under these agreements is set out in Part VI: Further information relating to the Restructuring under paragraph headed State Aid.) We retain ultimate responsibility for these materials after the date on which BNFL is no longer obliged to perform the services; however, these liabilities will fall within the scope of the liabilities to be met by the NLF or, where the NLF has insufficient assets, the Secretary of State under the NLFA (as described below in the paragraph headed: Decommissioning and other nuclear liabilities). Under the HLFA, the Secretary of State will also have an option to acquire title to any of our historic spent fuel and materials deriving from spent fuel management at Sellafield.

Under the Historic Fuel Agreements, BNFL will be responsible for the storage of the uranium, plutonium and, pending disposal, HLW and ILW arising from historic spent fuel reprocessing and for the storage of historic spent fuel which is not reprocessed until agreed dates. BNFL will be obliged to treat, package and store ILW resulting from fuel reprocessed under the Historic Fuel Agreements. If we require it, BNFL will store our ILW waste until an agreed date. BNFL will also take title to, and all liabilities for, certain cooling pond equipment (LLW and/or ILW) which is used to store spent fuel on behalf of BEG. The contracts with BNFL also provide for the possibility of extending these periods of storage, subject to obtaining necessary regulatory and planning consents, and taking into account the need for storage beyond this date.

Upon implementation of the Restructuring, under the New Spent Fuel Agreements, BNFL will take title to, and all liability for, the management and ultimate disposal of all spent AGR fuel arising from fuel loaded into the reactors on or after the Effective Date, namely the new spent fuel.

With respect to the back-end fuel services under the New Spent Fuel Agreements, we will be obliged to pay:

- (i) a payment of £150,000 per tonne of uranium in AGR fuel, payable on loading of such new fuel into one of our AGRs;
- (ii) a rebate/surcharge against the payment mentioned in (i) above equivalent to 50 per cent. of the difference between the market baseload price of electricity in a year and £16.0 per MWh multiplied by the MWh produced by the AGR fleet in that year. The market baseload price of electricity used in the calculation will not be less than £14.8 and not more than £19.0 per MWh; and
- (iii) if the market baseload price of electricity exceeds £19.0 per MWh, a surcharge against that payment equivalent to 25 per cent. of the difference between the market baseload price of electricity in a year and £19.0 per MWh multiplied by the MWh produced by the AGR fleet in that year. The market baseload price of electricity used in that calculation will not be less than

£19.0 and not more than £21.0 per MWh.

All of the above amounts are stated in 2002/2003 monetary values and are indexed to RPI.

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

As a result of the standstill arrangements with BNFL (described above in the Key information section, paragraph headed: Standstill arrangements), since 1 April 2003 we have been making payments under our existing back-end fuel services contracts with BNFL as if the pricing provisions of the New Spent Fuel Agreements applied. BNFL has agreed to standstill in respect of the difference between amounts currently being paid and the amounts which would have been payable under the existing contracts (unamended).

The pricing provisions highlighted above are intended to enable us to reduce a proportion of our fuel costs which are fixed by providing for a discount when the market baseload price of electricity is below a specified amount and a surcharge when above this amount. As electricity prices have risen substantially since October 2003, we are now making additional payments to BNFL under the new arrangements for spent fuel management in the form of the surcharge referred to above. Our obligation to make additional payments for spent fuel management will continue for so long as electricity prices remain above £16.0 per MWh (in 2002/2003 monetary values and indexed to RPI).

The New Spent Fuel Agreements and the Historic Fuel Agreements (and other agreements ancillary thereto) are summarised in more detail in Part X: Additional information, paragraphs 17.1 (ff) to (ss) and further details on the costs are set out in Part III: Operating and financial review and prospects.

**PWR fuel**

We intend that spent PWR fuel from Sizewell B will be stored on the Sizewell B site pending final disposal of the fuel. PWR fuel is not currently expected to be reprocessed though this has not been discounted.

The spent fuel storage pond at Sizewell B was designed to accommodate 18 years of spent fuel arisings and will be reconfigured to accommodate approximately 30 years spent fuel arisings, subject to obtaining appropriate consents including from the NDA and the NII. The reconfiguration work requires completion by 2009/2010 to allow the continued operation of Sizewell B. At this time, it is our judgement that these works will be completed before or during 2009/2010. We will consider, in due course, arrangements for the remainder of lifetime arisings for spent PWR fuel in the light of the prevailing commercial and regulatory environment.

The qualifying costs of waste management and the disposal of spent PWR fuel from Sizewell B will be met by the NLF (described in greater detail below in paragraph below headed: Nuclear decommissioning).

***BNFL payment deferrals***

Certain of our contractual arrangements with BNFL provide for BNFL to use its reasonable endeavours to meet our requirements for deferring payments or for us to use our reasonable endeavours to meet BNFL's requirements for receiving advance payments under those agreements so long as neither party is adversely affected.

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In exercise of this provision, we agreed with BNFL in June 2004 that the payment of certain charges invoiced by, and due to BNFL in July, August and September in each of the financial years of 2004/2005, 2005/2006 and 2006/2007 under the Existing BEG AGR Fuel Supply Agreement and Post 2006 BEG AGR Fuel Supply Agreement, may be deferred up to a maximum of £20m, providing we are in compliance with our other payment obligations under those agreements. These deferrals will allow us to align the payments for fuel due in any one of these three years more closely with the receipts from the sales of our electricity in the same year.

Accordingly, we have deferred the agreed sum of £20m in this financial year under this arrangement, and have stated to BNFL that it is our intention to pay the amounts in respect of the July invoiced payments on 1 February 2005 and to pay the amounts in respect of the August

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

and September invoiced payments on 1 March 2005. The interest payable on such deferred amounts for the period of the deferral is at the contractual late payment interest rate of LIBOR plus 2 per cent. Interest is calculated every three months, upon which BEG has an option to pay this interest or add it to the deferred payment amount.

In addition, we have agreed a further side letter with BNFL dated 10 November 2004 under which it has been agreed that certain other payments under our existing fuel arrangements may be deferred. These payments were due in August, September and October 2004 and aggregate approximately £35m. We have agreed to pay approximately £10m of this amount on or before 31 December 2004, and the balance in two tranches in amounts to be agreed on or before 31 January 2005 and 28 February 2005, respectively. The contractual late payment interest at the rate of LIBOR plus 2 per cent. has started to accrue in relation to the amounts outstanding. BNFL has agreed that these late payments will not constitute non-compliance with our payment obligations for the purpose of our June 2004 deferral arrangements described above, provided the additional deferred amounts are paid in accordance with the proposal set out above.

**Nuclear decommissioning**

***The decommissioning process***

Decommissioning of a nuclear power station is the process whereby it is shut down at the end of its economic life and eventually dismantled. Throughout the world, over 90 nuclear reactors have been shut down and a large number of decommissioning projects are in progress. Decommissioning has usually been planned to take place over several decades and the majority of these projects are at an early stage. However, there is a growing volume of experience of the early decommissioning activities and pre-closure planning and preparation requirements of large scale nuclear power station decommissioning.

Our objectives for decommissioning are to: ensure the continued safety of the public, the workforce and the environment; minimise the environmental impact as far as reasonably practicable; release sites for further use as appropriate; and, in a manner which is consistent with all of the foregoing, minimise the expenditure of resources.

We have adopted the Early Safestore Decommissioning Strategy (ESS) for decommissioning our AGR and PWR power stations. The principal activities of the ESS are:

- *Stage 1:* pre-closure preparatory work; defuelling; decommissioning engineering preparatory work; and management of potentially mobile operational wastes;
- *Stage 2:* dismantling redundant ancillary buildings; safestore development; site surveillance, care and maintenance; and
- *Stage 3:* preparation for reactor building dismantling and clearance; retrieval and management of stored radioactive waste; reactor dismantling and reactor building dismantling and clearance; and site clearance and release for further use.

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The Health and Safety Executive (HSE) receives requests from time-to-time to delicense parts of, or even entire sites licensed under the NIA. The NIA requires that before allowing all or part of a site to be delicensed, HSE must be satisfied that there has ceased to be any danger from ionising radiations from anything on the site or, as the case may be, on that part thereof. HSE is currently in the process of developing and publishing a policy statement that sets out its criteria for delicensing sites that are licensed under the NIA. Public consultation on this policy closed in July and the policy statement is expected later this year.

### ***Decommissioning and other nuclear liabilities***

We have an obligation under our nuclear site licences to decommission our nuclear power stations at the end of their useful lives. The estimated undiscounted cost of decommissioning our AGR and PWR power stations as reported in our financial statements for the year ended 31

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

March 2004 is £5.1 billion out of a total estimate for all nuclear liabilities of £15 billion. Currently, certain of the decommissioning liabilities are covered by the existing arrangements with the NDF to which we have made contributions pursuant to the terms of the Nuclear Decommissioning Agreement which was entered into on 29 March 1996.

If the Restructuring becomes effective, the Nuclear Decommissioning Agreement will terminate, the Nuclear Liabilities Agreements will become fully effective and the existing NDF will be enlarged into and renamed the NLF, as described below.

Under the terms of the Nuclear Liabilities Agreements, the NLF will, subject to certain exceptions, fund our qualifying uncontracted nuclear liabilities (i.e. all those nuclear liabilities for which there is currently no contract in place) and the qualifying costs of decommissioning our nuclear power stations (decommissioning costs). The NLF will be funded by contributions from us and the Secretary of State has agreed to fund the qualifying uncontracted nuclear liabilities and qualifying decommissioning costs to the extent that they exceed the assets of the NLF. To the extent that there are any surplus funds in the NLF, this amount will be paid to the Secretary of State. The Secretary of State has also agreed, again subject to certain exceptions, to fund certain of our contracted liabilities for historic spent fuel. (Further information regarding the implications of the State Aid Approval on the liabilities of the Secretary of State under these agreements is set out in Part VI: Further information relating to the Restructuring under paragraph headed State Aid.)

The New British Energy Group will be responsible for funding certain excluded or disqualified liabilities and will, in certain circumstances, be required to compensate or indemnify the NLF and the Secretary of State in relation to such liabilities. Our obligations under these arrangements with the Secretary of State will be guaranteed by each Material New British Energy Group Company. These excluded or disqualified nuclear liabilities are described in greater detail in Part VI: Further information relating to the Restructuring, paragraph headed: Nuclear liability arrangements and in Part X: Additional information, paragraphs 17.2 (c) and (d).

In consideration for the assumption of these liabilities by the Secretary of State and the NLF, Holdings plc will issue £275m of New Bonds to the NLF and the New British Energy Group will make the following ongoing payments to the NLF:

- the NLF Cash Sweep Payment;
- fixed decommissioning contributions of £20m per annum (stated in March 2003 monetary values and indexed to RPI) but tapering off as our AGR power stations are currently scheduled to close; and
- £150,000 (stated in March 2003 monetary values and indexed to RPI) for every tonne of uranium in PWR fuel loaded into the Sizewell B reactor after the Restructuring Effective Date.

The NLF will have the right from time to time to convert all or part of the NLF Cash Sweep Payment into Convertible Shares (the NLF Conversion Right). On a full conversion the NLF would hold up to 65 per cent. of the thereby enlarged equity share capital of the Company. However, the terms of the Convertible Shares include a limit on the voting rights attaching to such shares equal to the maximum amount which can be held by the NLF without triggering a mandatory offer under the City Code on Takeovers and Mergers (Takeover Code), being currently 29.9 per cent. of the voting rights of the Company (and, for this purpose, taking into account the voting rights attributable to any other ordinary shares of the Company held or acquired by any person acting in concert

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with the NLF). This voting restriction applies for so long as the Convertible Shares are held by the NLF. The Convertible Shares will convert automatically into ordinary shares in the Company on transfer to a third party but are not convertible at the election of the NLF prior to such transfer. There are restrictions on the manner in which the NLF may exercise the NLF Conversion Right or dispose of any of the shares arising on such exercise.



**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

Further information relating to these arrangements is set out in Part VI: Further information relating to the Restructuring, paragraph headed: Nuclear liability arrangements and in Part X: Additional information, paragraph 17.2 (e).

**COAL-FIRED GENERATION**

**Eggborough power station s operating regime**

EPL, the owner of the Eggborough power station, was acquired from National Power in March 2000 using Group funds. This purchase was subsequently re-financed by a £550m project finance loan on 13 July 2000 between EPL and the Eggborough Banks, with the proceeds subsequently being received by British Energy.

Following the Restructuring, EPL will remain within the Group and continue to own and operate the Eggborough power station unless the Eggborough Banks: (i) exercise an Eggborough Option; or (ii) enforce their security and take ownership of EPL or the Eggborough power station.

Further details of these arrangements are set out in Part VI: Further information relating to the Restructuring and in Part X: Additional information.

Output from the Eggborough power station was 7.6 TWh during the year ended 31 March 2004, compared with 5.7 TWh and 7.1 TWh for the years ended 31 March 2003 and 31 March 2002, respectively. The Eggborough power station s output level is influenced by market prices, our contracted trading position; the extent to which its operation is required to cover for unplanned outages at our nuclear stations; and relevant environmental legislation (the influence of such relevant environmental legislation increasing significantly over time).

As a result of it being coal-fired, the Eggborough power station produces emissions of carbon dioxide (CO<sub>2</sub>), sulphur dioxide (SO<sub>2</sub>) and nitrogen oxides (NO<sub>x</sub>) and therefore its future output will be affected by the impact of two important environmental initiatives which seek to limit these emissions namely, the EU Emissions Trading Scheme and the Large Combustion Plant Directive, which are discussed in the paragraph below headed: Future legislation affecting the Eggborough power station s output.

The Eggborough power station consists of four generating units which, together, have a combined registered capacity of approximately 1,960 MW and is operated at various output levels, rather than at constant levels in the manner of our nuclear power stations. Specifically, the Eggborough power station fulfils the following functions:

- *Reserve capacity*: by maintaining a level of reserve capacity it assists in managing the trading risks associated with unpredictable reductions in the availability of our nuclear power stations. Calling on the Eggborough power station as an

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alternative source of generation reduces our reliance on the spot markets or the balancing mechanism;

- *Profiling or shaping*: unless a customer has a purely baseload power requirement (i.e. a requirement for unvarying amounts of energy) we are unable to meet their requirements based solely on our nuclear generation capacity. As a result, we need to combine our baseload generation with flexible output to meet the requirements of our customers who require varying levels of output over the term of their contract. The Eggborough power station provides us with a source of electricity generation for this purpose, thereby reducing our reliance on purchases from competitors; and
- *Flexibility*: changes in customer demand over the short term and the nature of the overall customer profile mean that we need to have access to capacity that is able to change output rapidly in response to changing requirements. Like other fossil fuel power stations, the Eggborough power station is able to provide this flexibility and is an alternative to the use of short term markets and power exchanges.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

We own an ash disposal site at Gale Common, close to the Eggborough power station, which is used for the disposal of ash produced by the Eggborough power station and by the nearby Ferrybridge power station, which is owned by a subsidiary of Scottish and Southern Energy.

**Investment in the Eggborough power station**

In response to recent developments in relation to the regulation of emissions, details of which are set out below in the paragraph headed: Future legislation affecting the Eggborough power station's output, we are in the process of fitting two of the four generating units at the Eggborough power station with flue gas desulphurisation (FGD) equipment. Once operational, the equipment is designed to reduce emissions of SO<sub>2</sub> to the atmosphere from the units which have been fitted with FGD by approximately 90 per cent. The FGD has been installed and commissioning tests are in progress. Handover of the project has been delayed pending resolution of certain performance issues. We currently believe that the issues can be resolved without having a material adverse effect on our financial or trading position.

As part of the Restructuring:

- in the period from the Restructuring Effective Date to 31 March 2010, certain constraints are imposed on the funding of the Eggborough power station including: (i) specifying the operating and maintenance costs that may be met; and (ii) imposing a cap of approximately £70m (subject to certain de minimis exceptions) on capital investment. Specifically, we are contractually committed to certain capital investment to improve the Eggborough power station's performance and reliability. Any further capital investment in the Eggborough power station by any member of the New British Energy Group that is a restricted subsidiary under the New Bonds will be treated as restricted payments under the New Bonds unless the limitation on restricted payments in the New Bonds has been suspended (by reason of the New Bonds attaining an investment grade rating from Moody's and at least one other rating agency at the relevant time); and
- in the period post 31 March 2010, we may fund capital investment in the Eggborough power station for maintenance including non-recurring maintenance and/or repairs of a capital nature only. Any further capital investment in the Eggborough power station by us or any member of the New British Energy Group that is a restricted subsidiary under the New Bonds will be treated as restricted payments under the New Bonds unless the limitation on restricted payments in the New Bonds has been suspended (by reason of the New Bonds attaining an investment grade rating from Moody's and at least one other rating agency at the relevant time).

Any investment in the Eggborough power station which is not permitted under the terms of the New Bonds will require approval by way of an extraordinary resolution passed at a New Bondholders' meeting as there are no express consent requirements in the New Bonds.

**Future legislation affecting the Eggborough power station's output**

The EU Emissions Trading Scheme (ETS) and the revised Large Combustion Plant Directive (2001/80/EC) (LCPD) are major environmental initiatives which will have an important impact on the Eggborough power station as they seek to reduce the emission

of CO<sub>2</sub>, SO<sub>2</sub>, NO<sub>x</sub> and particulates. The ETS is due to be implemented in January 2005. The main provisions of the LCPD which limit emissions are due to become effective on 1 January 2008. The LCPD will limit emissions even further than the current Large Combustion Plant Directive (1988/609/EC).

***ETS***

Combustion installations with a rated thermal input in excess of 20 MW (excluding hazardous or municipal waste installations) require a Greenhouse Gas Emissions Permit (an Emissions

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

Permit). Under an Emissions Permit, a combustion installation is allocated CO<sub>2</sub> emissions allowances (ETS Allowances). From 1 January 2005 onwards, each combustion installation must begin monitoring CO<sub>2</sub> emission and surrender ETS Allowances equal in amount to its actual annual reportable emissions of CO<sub>2</sub> by the date falling four months from the end of the year in which such emissions arose. In any year, a combustion installation's emissions of CO<sub>2</sub> may not exceed its ETS Allowances for such year unless it has purchased additional ETS Allowances to cover such excess emissions (in principle, ETS Allowances should be tradable across all Member States, enabling those operators with a surplus of allowances to sell to those with a shortfall).

The Eggborough power station has an Emissions Permit, however, the Government is still in the process of determining the allocation of ETS Allowances for combustion installations. Implementation of the ETS in the UK involves a draft National Allocation Plan (NAP) under which each combustion installation, including the Eggborough power station, is given a CO<sub>2</sub> allocation for the period 2005/2007 (the First Phase). The Government published draft NAPs in January and May 2004 for consultation. These documents set out the principles for determining the total quantity of allowances and provided provisional installation-level allocations. The Government has always made clear that the allocations published were subject to change as a result of: updated emissions projections; verification of baseline data; and the inclusion of additional installations; and that the overall level of allowances to be set in the final allocation decision will be revised in the light of these changes. In the NAP submitted to the Commission in April 2004, the Government stated that in the First Phase of the ETS it was seeking an overall reduction in emissions of CO<sub>2</sub> which was in line with achieving reductions of 15.2 per cent on 1990 levels by 2010. On this basis, the First Phase would reduce emissions of CO<sub>2</sub> by 5.5m tonnes representing a 0.75 per cent. reduction of the total allowances and that this would be achieved by cutting the projected emissions of the power station sector by a corresponding amount.

In the draft list of installation level allocations, published by the Government in January 2004, the Eggborough power station was allocated ETS Allowances equating to 4.9m tonnes of CO<sub>2</sub> emissions in each of the calendar years 2005, 2006 and 2007. This is equivalent to the level of emissions associated with electrical output of approximately 5.4TWh in each such year. This allocation is scheduled to be finalised in autumn 2004 but may change. Depending on the final allocations, additional allowances may need to be acquired if the Eggborough power station is to continue to generate electricity at 2003/2004 levels. We, along with other industry participants, are lobbying the Government for an increase in ETS Allowances. (The Government has indicated that they intend to retain some ETS Allowances for new market entrants and to auction any unallocated ETS Allowances from this reserve on an annual basis in the years up to 2007).

On 27 October 2004, the Government announced that it was proposing to amend the NAP submitted in April to increase the total quantity of ETS Allowances by just under 3 per cent. because of revised projections of emissions by UK installations covered by the scheme. On 10 November 2004, the Government submitted its amendments to the Commission. Details of how this amendment, which is subject to approval from the Commission, will affect allocation to individual installations have not yet been published. The new allocation would be 5.2 per cent. below final projection of emissions for business as usual in the UK and the Government is continuing to look to the electricity supply industry to bear the burden of reducing emissions below business as usual projections.

The basis for the allocation of ETS Allowances in the second phase of the ETS (this relates to the period from 2008 to 2012) has yet to be determined by the Government.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

**LCPD**

The LCPD seeks to reduce the emissions of certain pollutants (namely NO<sub>x</sub>, SO<sub>2</sub> and particulates) into the air from large combustion plants. From 1 January 2008, under the LCPD, Member States must achieve significant emissions reductions by:

- ensuring that all permits for the operation of existing plants contain conditions requiring compliance with the Emission Limit Values (ELVs) established for existing plants; and/or
- ensuring that existing plants are subject to a National Emission Reduction Plan (NERP).

**ELV**

The ELV approach involves setting specific limits on the emission of NO<sub>x</sub>, SO<sub>2</sub> and particulates for individual plants which cannot be exceeded by a plant without it breaching its permit.

**NERP**

NERP applies an overall cap on emissions of NO<sub>x</sub>, SO<sub>2</sub> and particulates for each Member State. This cap is calculated by taking the aggregate of the limits that would have applied to each plant in operation within the Member State in the year 2000 had the ELV approach been taken (based on each plant's annual operating time, fuel used and thermal output averaged over the last five years of its operation up to and including the year 2000). As long as the cap is not breached, a Member State has some flexibility in the implementation of NERP. For example, it may allow plants to trade their allocations within the same Member State. However, a Member State's flexibility under an NERP approach is constrained by:

- the limits set under the pollution, prevention and control regime (for further detail, see the section below headed: Regulation of the Eggborough Power Station and Gale Common);
- the LCPD which provides that closure of plants subject to NERP will not result in a corresponding increase in allocation to the remaining plants subject to NERP; and
- the fact that the requirements of the LCPD under a national plan approach need to be met on a calendar year basis, (this therefore negates the possibility of banking or trading allowances across years).

The Government has been in discussions with the electricity, steel, oil refining and other industries in recent months concerning the implementation of the LCPD. Discussion has focussed on whether to limit future emission rates for plants or to limit total emissions based on historic generation; and whether a plant will be treated as being a whole station, or an individual generating unit, in which

case the Eggborough power station's four units would be treated as separate plants. In the case of the former, the Government has highlighted that it is in discussions with the Commission about implementing a hybrid solution where large power stations, such as Eggborough, would be subject to rate limits for future emissions.

Plant owners have the option to opt-out of the LCPD in which case they will be permitted to run plants for a total of 20,000 hours between 1 January 2008 and 31 December 2015, subject to additional regulations imposed by the Environment Agency (EA). Given the uncertainty on the key issues and the fact that the Government has not yet taken pivotal decisions on how the directive is to be implemented in the UK, the Government has provided further instruction that plant that is opted out by 30 June 2004 can be opted back in prior to 30 June 2005. British Energy has therefore chosen to conditionally opt-out its two non-FGD units, the conditionality relating to: (i) the choice to opt back in prior to the 30 June 2005 deadline; and (ii) whether a plant is treated as being a whole station, or an individual generating unit (if the former is the case the two-unit opt-out would be deemed

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

invalid and those two units would be opted back-in again (subject to the consent of the Eggborough Banks holding 66 <sup>2</sup>/<sub>3</sub> per cent. of the debt under the Amended Credit Agreement (the Majority Banks), such consent not to be unreasonably withheld or delayed).

The final details of the implementation of the LCPD may affect the level of generation from the Eggborough power station and other fossil fuel plants in the future. The Government is expected to make a decision on how the LCPD will be implemented by early 2005.

***Other legislation***

Limits on the emissions of pollutants may also be imposed in permits issued by the EA and the Scottish Environment Protection Agency (SEPA) and it is possible that stricter limits could be imposed than under the ETS and the LCPD.

This is because the Department for Environment, Food and Rural Affairs is required to implement the LCPD and ensure that in doing so, the National Emissions Ceiling Directive is not compromised. In addition, the EA has to take into account the requirements of the Integrated Pollution Prevention Control Directive, the National Emissions Ceiling Directive, the Habitats Directive and the Water Framework Directive when setting permit conditions going forward.

**ELECTRICITY SALES**

***Routes to market***

We sell our generation through diverse routes to market. These include bespoke contracts for supply over periods of varying durations, some of which are for the supply of electricity in excess of a year, over-the-counter transactions in the wholesale traded market, electronic power exchange trading, direct supply to industrial and commercial customers, and sales of balancing and ancillary services to the National Grid. We also sell forward (i.e. sell output we have not yet generated) in order to manage the risks of short to medium term price volatility in wholesale electricity market prices and because there is insufficient liquidity in the short term markets alone for us to be sure that we would be able to sell our generation at an acceptable price.

***Role of trading***

Our approach to trading utilises these different routes to market with a view to reducing overall exposure to volatility in short and medium term wholesale electricity market prices whilst seeking to reduce the amount of credit support required. We aim to build a portfolio of wholesale trades and direct supply contracts (generally at fixed prices) to approximately match our planned generation output and to further mitigate the exposure to the wholesale market and, in particular, the risk of wholesale electricity market prices falling. This approach does however reduce in the medium term the benefit we receive from wholesale electricity prices rising. As of



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the end of October 2004, we had in place contracts for volume equivalent to virtually all of our planned generation in 2004/2005, of which nearly all are at fixed prices. For 2005/2006, contracts are in place for approximately two-thirds of planned generation, with approximately half of these being at fixed prices at an average price of approximately £25 per MWh. This includes an element of the Centrica contract (referred to below) and DSB and structured trades fixed during the period the year ended 31 March 2004 or before. This is substantially higher than the average realised price of £16.9 per MWh for the year ended 31 March 2004 but is lower than the prevailing wholesale electricity price for delivery in 2005/2006 which was in excess of £34.0 per MWh by the end of October 2004.

In addition to our hedging activities we may also undertake non-hedging related trades from time to time within set limits and policies approved by the Board.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

***Trades in the wholesale market***

Longer term structured trades, on fixed or floating price terms, are used in particular to hedge against exposure to falling market prices and to secure a longer term route to market for planned generation. Longer-term structured trades typically contain provisions to fix pricing up to 6 months ahead of the period for delivery.

We entered into a 4-year contract with Centrica on 19 March 2003 which expires in April 2007, for a total of 38 TWh. Over half of the output to be sold over the term of this contract is at fixed prices agreed at the time the contract was entered into and the remainder being linked to future electricity prices.

All of our over-the-counter trades, and a number of our longer term bespoke trades, are executed under the terms of Grid Trade Master Agreements (GTMA) agreed with the counter-party in question. The GTMA contract details responsibilities for contract notification and other obligations in respect of the BSC, payment terms, default and termination provisions, credit arrangements and other terms. Over-the-counter GTMA transactions, including both futures and options on electricity, are used to balance generation against the portfolio of contracts and as a hedge against adverse market price movements in the short to medium term.

Our ability to utilise the wholesale market as a route to market is affected by the strength and depth of the market, see Part II, risk factor headed: Lack of liquidity in the wholesale market may adversely affect us or require us to alter our trading strategy.

Short term trading is carried out via the Amsterdam Power Exchange (UK) Limited (APX), and is regulated by the Financial Services Authority. APX provides an anonymous electronic trading platform and clearing and notification service for electricity futures and spot trades for individual half-hour periods. We primarily use APX as a means of balancing our within-day physical position by either buying or selling to compensate for differences between our notified contractual position and planned generation and forecast supply up to gate closure, i.e. one hour before the start of the relevant delivery period. We typically trade 2-hour or 4-hour blocks, or individual half-hour periods.

Trading in products which may be regarded as regulated investments is carried out by our trading subsidiary, British Energy Trading Services Limited (BETS) as agent and arranger for BEPET. BETS is regulated by the Financial Services Authority in respect of these activities.

***Direct supply sales business (DSB)***

One of our more important routes to market is direct supply sales of electricity to industrial and commercial customers because, amongst other factors, we are not required to post any collateral to such customers. Further information on collateral can be found below in the paragraph headed: Cash collateral. Our target customer base for this business is predominantly among industrial users with electricity demands of over 1,000 MWh per annum. As of 31 March 2004, we had contracts in place to supply some 1,350 customers at 7,500 sites. Our DSB has increased by almost 30 per cent. in volume terms in the period 31 March 2003 to 31 March 2004 to 29.0 TWh, which is equal to approximately 40 per cent. of our total electricity generation. This follows an increase of

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20 per cent. in volume terms in the period from 31 March 2002 to 31 March 2003. Contracts are generally entered into on a fixed price basis through a competitive tendering process. For most of our contracts, delivery starts in April or October and the term of most of our contracts is one or two years with the majority being for one year.

We are progressively increasing the range of customers and are targeting retail groups with a large number of sites; however, we are not licensed to supply domestic customers. We have continued to score highly in independent surveys of customer satisfaction in the industrial and commercial sector. We have held a number one ranking for over five years according to the

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

Independent Energy Information Centre based on data compiled via a quarterly survey of their customer base. The survey is designed to measure how customers rate the service they receive from their suppliers in 18 separate service areas. These include, amongst others, contract price, responsiveness to enquiries, bill accuracy, clarity and promptness. We are also currently ranked second for customer satisfaction by Datamonitor in their 2004 survey.

***Arrangements in Scotland***

As there is currently no wholesale market in Scotland, we sell all the output from our Scottish nuclear power stations to Scottish Power and Scottish and Southern Energy under the terms of the Nuclear Energy Agreement (NEA).

Under the revised terms of the NEA, Scottish Power and Scottish and Southern Energy purchase the electricity generated by our Scottish power stations under arrangements more closely linked to market prices and terms for baseload energy in England and Wales than previously. The revised NEA will continue in operation until whichever is the earlier of 1 April 2006 and the introduction of BETTA (which is currently scheduled for 1 April 2005). The extension of the amended NEA beyond its original expiry date of 1 April 2005 will be subject to regulatory approval. Beyond the expiry of the NEA, Scottish Power and Scottish and Southern Energy have entered into contracts on GTMA terms up to 2011 at reducing volumes, subject to certain conditions being satisfied. We pay generators in Scotland in respect of the electricity supplied to our direct supply customers in Scotland.

***Cash collateral***

Our electricity contracts give rise to different requirements for us to provide credit support in the form of cash collateral. In respect of trades in the wholesale market, this is requested by counterparties to ensure that, should the contract terminate early for whatever reason, there are sufficient funds available to reimburse the costs they may incur in replacing the terminated transactions in the open market. In respect of most routes to market, and in respect of generation by our power stations, credit support is also required or requested to ensure that there are sufficient funds available to cover balancing, transmission, distribution and other similar costs and charges.

Until September 2002, credit support was generally provided by way of parent company guarantee from British Energy as British Energy had an investment grade credit rating and thus we were not generally required to post cash (or other) collateral. In September 2002, following the loss of our investment grade credit rating, our obligation to provide credit support to counterparties has been satisfied by collateral arrangements provided by the Secretary of State pursuant to the Government Facility (for further details see Part X: Additional information, paragraph 17.1 (r)). Our current and indicative credit rating on Admission means we are and will continue to be required generally to post collateral (see Part III: Operating and financial review and prospects).

The level of collateral that we are required to post at any time is a function of three factors namely: (i) our contracting strategy; (ii) contract price; and (iii) prevailing electricity market prices.

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Under certain of our GTMA wholesale contracts or as otherwise agreed, we are required to post collateral equal to the net sum of: (i) our billed or billable amounts which have not yet been paid for; (ii) the mark-to-market difference between the contract price and the prevailing market price at that time; and (iii) an additional sum that reflects the potential for market price volatility and future trades. Generally, we have agreed to undertake this calculation on a weekly basis and any collateral that needs to be posted is credited to a deposit account over which the relevant counterparty holds a first fixed charge. In some limited cases, the level of collateral that we are required to post is capped. This risk is set out in more detail in Part II: Risk Factors.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

Our direct supply sales to industrial and commercial customers do not require us to post any collateral to the purchasers of the power. However, collateral is required by distribution network operators in order to cover charges that BEG has to pay them.

In 2002 and 2003, we entered into contracts at the then prevailing wholesale market price equivalent to a large proportion of our forecast 2004 generation output. Since then, electricity prices have increased substantially, which has resulted in us being required to post a significant amount of collateral in support of these contracts. We have since April 2004 sought to reduce the proportion of our sales to the wholesale market via GTMAs with a view to seeking to reduce our collateral requirements.

The Government Facility (as amended and extended) ceased to be available for drawing by the Group on 22 September 2004 following the issue of the State Aid Approval and the Government Facility will terminate upon the Restructuring Effective Date in accordance with its terms. Since 22 September 2004, incremental collateral requirements are being provided by a charge over cash deposits in accounts in the name of Group companies. Upon the implementation of the Restructuring, the Group is required to ensure that the cash collateral provided pursuant to the Government Facility be released and the Group is considering the form of credit support to be provided to its counterparties after the Restructuring Effective Date. Although the Group is satisfied that deposits in Group company accounts will represent reasonable alternative credit support, in certain cases other types of collateral may be required and it may be the case that the provision of such charge arrangements for such collateral arrangements may affect the willingness of certain counterparties to trade with the New British Energy Group.

## **REGULATION**

### **Introduction**

We participate in the electricity industry in two markets, namely England and Wales and Scotland, through a variety of routes. The nature of our electricity generation, the bulk of which comes from nuclear power stations, means that we are a highly regulated business. In addition to the safety, competition, health and environmental legislation which typically applies to a conventional power generation business, we are also subject to additional constraints which apply to the operators of nuclear sites. These regulatory regimes are described below in the paragraph headed: Regulation of the UK nuclear generation industry.

### **Regulation of the electricity industry**

#### ***Key legislation***

The framework for the economic regulation of the electricity industry in Great Britain is set out in the Electricity Act 1989 (Electricity Act) which has been amended by the Utilities Act 2000 (Utilities Act) and the Energy Act 2004 (Energy Act).

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GEMA (more commonly known as the Office of Gas and Electricity Markets (OFGEM)) was established by the Utilities Act. In addition to its powers under the Competition Act, GEMA's functions under the Electricity Act include granting licences to generate, transmit, distribute or supply electricity; enforcing compliance with licence conditions; administering funds generated by the English and Scottish Renewables Obligation (described below in the paragraph headed: Renewables obligation); and setting standards of performance for electricity licensees. The Electricity Act requires GEMA and the Secretary of State to exercise their functions under that Act in the manner which they consider is best calculated to protect the interests of consumers present and future, wherever appropriate, by promoting effective competition.

### ***Regulatory developments***

On 22 July 2004, the Energy Act received Royal Assent. The Energy Act provides the framework for the establishment of the NDA to manage the clean-up of the UK's civil nuclear legacy as well

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

as the development of offshore wind and other marine renewable energy sources outside territorial waters. The Energy Act further provides for the implementation of BETTA thereby extending NETA to Scotland and creating a single wholesale electricity market for Great Britain. These new arrangements will create a much larger market for our Scottish generation once the NEA, under which all of our existing Scottish generation is currently sold to Scottish Power and Scottish and Southern Energy, ends on the earlier of 1 April 2006 and the introduction of BETTA. However, the termination of the NEA will also mean a loss of the guaranteed market for the output of our Scottish nuclear power stations and other routes to market will need to be developed.

In the White Paper, *Managing the Nuclear Legacy* (published 4 July 2002), a proposal was made by the Government for the establishment of a new Liabilities Management Authority now called the Nuclear Decommissioning Authority, or NDA) which will be responsible to the Government with a specific remit to ensure that the nuclear legacy is cleaned up safely, securely, cost effectively and in accordance with national and international environmental requirements. It was envisaged in the White Paper that the Government would accept direct financial responsibility for all of the liabilities that BNFL manages except those covered by commercial contracts, and the Energy Act sets up the framework to implement this proposal and provides the Secretary of State with the power to implement nuclear transfer schemes whereby BNFL's assets and liabilities may be transferred to the NDA.

The New BNFL Contracts contemplate that BNFL may, upon or at any time after the establishment of the NDA, assign or part with or sub-contract any of its rights or obligations under the contracts to the NDA to the extent required by or in consequence of, or to take a benefit available by reason of, any relevant legislation without requirement for consent and in due course, therefore, certain of our contracts with BNFL may be assigned to the NDA.

***Licences***

*Electricity generation licences*

Unless covered by an exemption, all electricity generators operating a power station in the UK are required by the Electricity Act to have a generation licence. In England and Wales, the conditions attached to a generation licence require the licence holder, amongst other things, to comply with the BSC, the Grid Code and the Connection and Use of System Code (CUSEC). For operators of power stations in Scotland, the conditions attached to generation licences require the holder, amongst other things, to comply with the relevant grid code and the settlement agreement for Scotland. Failure to comply with any of the generation licence conditions may subject the licensee to a variety of sanctions, including enforcement orders by GEMA, the imposition of monetary penalties or licence revocation if an enforcement order or payment of a monetary penalty is not complied with.

*Electricity supply licences*

Subject to minor exceptions, all electricity consumers in the UK must be supplied by a licensed supplier as provided for by the Electricity Act. Licensed suppliers purchase electricity and pay for the use of the transmission and distribution networks to deliver electricity to customers' premises. Supply licences now cover all of Great Britain and contain standard licence conditions for most suppliers.



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The standard supply licence is split into four distinct parts with not all parts of the licence applicable to all supply licence holders. The licence deals with general obligations and requires the holder, amongst other things, to comply with the BSC, CUSC, Grid Code and Master Registration Agreement (the agreement to which all licensed suppliers and distribution businesses are party and which is concerned with retail customers changing their suppliers).

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

We currently hold one supply licence (held by BEG) through which our DSB makes supplies to our industrial and commercial customers. We are not licensed to supply to domestic customers.

*Impact of State Aid Approval on our licences*

On 22 September 2004, the Commission issued its decision on the Restructuring (State Aid Approval). The State Aid Approval provides that as far as the Restructuring involves the grant of State Aid by the Government, such aid is compatible with the Common Market. The Commission's decision is subject to certain conditions and compensatory measures. These conditions include, among others, a requirement that we separate our DSB from our generation and trading businesses by 1 April 2005. When we do so, it is our intention to transfer our existing supply licence for our DSB from BEG to British Energy Direct Limited, a new direct supply sales subsidiary. In addition, the State Aid Approval provides that we will consolidate our nuclear generation activities into a single subsidiary by 1 April 2005 and will use all reasonable endeavours to obtain licence modifications to separate our nuclear from our non-nuclear generation activities for regulatory purposes and prohibit our existing nuclear generation business giving cross-subsidies to our non-nuclear generation business and any other business of the Group. Should GEMA not accept the proposed licence modifications relating to regulatory separation of our nuclear and non-nuclear generation activities, the Deed of Undertaking (see Part X: Additional information, paragraph 17.1 (o)) provides for alternative arrangements which we believe would have the same effect.

**Renewables obligation**

One of the ways in which the Government is seeking to increase the proportion of electricity generated from renewable sources is by the introduction of the Renewables obligation (the Obligation). The Obligation on licensed electricity suppliers to source a proportion of their total electricity requirements from eligible renewable sources came into force in April 2002. The amount of the Obligation increases in steps from 3 per cent. in March 2003 to 10.4 per cent. in March 2011. On 8 September 2004, the Government issued a consultation paper on proposed changes to the Obligation, which would extend it from 10.4 per cent. in 2010/2011 to 15.4 per cent. by 2015/2016, and introduce a number of other changes intended to secure the Obligation and improve its operation. As we are a licensed electricity supplier, we are subject to the Obligation in respect of our DSB.

Each MWh of electricity produced by an accredited renewable generator earns a Renewables Obligation Certificate (ROC) or, in Scotland, a Scottish Renewables Obligation Certificate (SROC). These certificates can be sold or purchased independently from the electricity to which they relate and a supplier can meet its renewables obligation by presenting equivalent ROCs/ SROCs for the prescribed percentage of electricity supplied at the end of each year or by making a buy-out payment to GEMA (originally set at £30.0 per MWh and indexed to RPI) or a combination of both.

The Obligation is designed to incentivise electricity suppliers to acquire a sufficient number of certificates to meet their total electricity requirements, rather than making, in all likelihood, more expensive buy-out payments which are then re-distributed by GEMA (with interest accrued) to suppliers who have presented ROC/SROCs in compliance with the Obligation.

In 2002/2003, the Obligation in respect of our DSB was 564,622 MWh. This was met through a combination of ROCs, SROCs, and contributing to the buy-out fund. The cost of meeting the Obligation is recovered from customers through their bills. For 2003/2004

the amount of the Obligation was 4.3 per cent. and the buy-out payment was £30.5 per MWh.

We are undertaking some co-firing of biomass at our Eggborough power station and using the ROCs arising therefrom to part meet the requirement we have under the Obligation.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

Under the terms of the Contribution Agreement, we are permitted to increase expenditure up to certain annual thresholds on the development of renewable energy projects agreed with the Secretary of State and which would qualify for ROCs.

**Climate Change Levy**

The Climate Change Levy (CCL), introduced in April 2001, aims to encourage the efficient use of energy and to reduce carbon emissions by around 5m tonnes a year by 2010. Electricity from qualifying renewable and combined heat and power (CHP) generators are exempt from the levy. Current Government thinking is that the CCL will continue in spite of the implementation of ETS as described above in paragraph headed: ETS. The levy is currently set at £0.43 per kWh.

Our nuclear power stations and the Eggborough power station do not qualify as renewable or CHP generators for the purposes of CCL (except in relation to any qualifying biomass which is burnt at Eggborough). All suppliers are required to collect the CCL from their business customers and to pass this to HM Customs and Excise every quarter.

**Regulation of the Eggborough power station and Gale Common**

We are subject to numerous environmental regulations with respect to our ownership and operation of the Eggborough power station and the Gale Common ash disposal facility located next to the Eggborough power station.

A system of Integrated Pollution Control (IPC) for power stations was introduced under the Environmental Protection Act 1990 for which the EA has responsibility for enforcement. The EA's IPC authorisations require power stations to use Best Available Techniques Not Entailing Excessive Cost to prevent or, where that is not possible, to minimise and render harmless their emission of certain pollutants.

The Integrated Pollution Prevention and Control Directive has been implemented in the UK by the Pollution Prevention and Control Regulations and modifies the IPC regime, including in relation to noise, waste minimisation and energy efficiency. An application for a permit under the new Pollution Prevention and Control Regulations for the Eggborough power station must be submitted to the EA between 1 January and 31 March 2006. An application for a permit for Gale Common must be submitted to the EA between 1 January and 31 March 2007.

Disposal of ash to the Gale Common facility is governed by the Landfill (England and Wales) Regulations 2002, the Pollution Prevention and Control Regulations and two waste management licences which are regulated by the EA.

More generally, we are also subject to the Water Resources Act 1991 which relates to water pollution and requires persons who have caused or knowingly permitted water pollution to carry out remedial works. The EU Environmental Liability Directive is aimed

at the prevention and remedy of environmental damage to water, land and bio-diversity and is based on the principle that the polluter should bear the cost of damages caused to the environment or of measures to prevent imminent threat of damage.

## **Regulation of the UK nuclear generation industry**

### ***Key legislation***

The construction, operation and decommissioning of nuclear installations and the protection of workers and the public against ionising radiations and security at nuclear plants are principally regulated by the Nuclear Installations Act 1965 (NIA), and the Anti-Terrorism Crime and Security Act 2001 (ATCSA), respectively. The transport of radioactive material is regulated by the Radioactive Material (Road Transport) Act 1991 (RMRTA).

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

The disposal of radioactive waste, including discharges to the environment, is regulated by the Radioactive Substances Act 1993 (RSA). The nuclear generation industry is also subject to the same regulations as other generators as regards non-nuclear aspects of health and safety and environmental protection (including emission of pollutants), in particular under the Health and Safety at Work Act 1974 (HSWA), the Environmental Protection Act 1990 (EPA), the Water Resources Act 1991 and the Pollution Prevention and Control Act 1999 and, in Scotland, the Control of Pollution Act 1974.

Further details regarding the risks associated with this aspect of our business are set out in Part II, the risk factor headed: We are subject to extensive and unique regulations.

***Nuclear Installations Act***

Under UK law, and in particular the HSWA, employers are responsible for ensuring the safety of their employees and the public. This responsibility is reinforced for nuclear installations by the NIA which establishes a nuclear licensing regime controlled by the HSE. The licensing function is administered on HSE's behalf by the NII. Operation of a nuclear plant is governed by the nuclear site licence and the licence conditions which are attached to it and apply to the whole plant through its life cycle, up to and including the early stages of decommissioning.

Before a nuclear site licence is granted by HSE, the NII must be satisfied as to the safety of the operation and eventual decommissioning of an installation, and the ability of the applicant to understand and meet its obligations. Prospective licensees will be assessed under three broad areas: organisation of the applicant and measures to discharge licence obligations; location and security of the site and; safety of the site's design, its manufacture, installation, commercial operation and maintenance.

The safety of the installation is demonstrated through a written safety case and the applicant also documents the arrangements for the management of safety which the NII assesses prior to granting a licence. Modifications to the original safety case are managed through arrangements which ensure that significant changes cannot be made if the NII objects.

There are nuclear site licence conditions requiring the licensee periodically to shut down the reactor to carry out inspections and maintenance (statutory outages), particularly in respect of the reactor core and other plant that cannot be accessed whilst operating, and to review and reassess the safety case for the plant. Statutory outages take place at intervals of up to three years for an AGR and up to 18 months for a PWR.

***The role of the NII***

The NII's approach to regulating safety involves defining levels of tolerable risk. Tolerable risks must be reduced to a level which is As Low As Reasonably Practicable (ALARP). Activities above this level of tolerability are not normally permitted. This means that employers must weigh the risks against the cost of reducing such risks and take steps to reduce or remove a risk unless it would obviously be unreasonable to expect such steps to be taken. The NII checks that steps have been taken to reduce risks such that they are ALARP. The ALARP principle has been embodied in a set of safety assessment principles which the NII uses as a basis

for assessing safety cases.

The NII scrutinises the activities of the licensee directly on site, and those of the licensee's central support organisation, through the assessment of the licensee's written submissions. An NII inspector is allocated to each nuclear power station and is typically present on site one week per month to hold meetings with the station staff and to check for compliance with the licence conditions and safety case requirements. An inspection team may also visit the nuclear power station to assess a particular part of the plant, or aspect of the safety case, and may also visit the licensee's central support organisation to assess its part in ensuring safety on the licensed

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

sites. As discussed in greater detail in the paragraph below headed: Safety management, each licence also requires the establishment of a Nuclear Safety Committee (NSC) for each licensed site, to provide independent advice to the licensee on significant nuclear safety issues.

Before consenting to a reactor restarting following an outage, the NII has to be satisfied that, based on the previous operating experience and the condition of the plant, there is an adequate safety case for the operation of the plant for the next period. This may require enhancement of the safety case to justify continued operation. The NII's consent to a restart cannot be predicted by us and is a matter determined by the NII in its sole discretion. Its decisions are made by reference to its satisfaction with the safety case relating to the reactor in question. From time to time such consent to restart is not received from the NII.

The recent delays to reactor start-up at Hartlepool and Heysham 1 (both associated with the integrity of the pre-stressing wires of the wetted boiler closure units and significant modifications required to the safety case as a result of flooding and coincident fire threats) are recent examples of the NII intervening in a proposed reactor start-up.

The NII on behalf of the HSE regulates conventional and nuclear safety. Its enforcement powers include the serving of improvement notices, prohibition notices, and prosecutions, and in the case of nuclear site licence conditions, through the use of directions, specifications, notifications, consents, approvals and agreements. In addition to the ability to prevent a reactor restarting the NII may also direct a licensee to shut down a nuclear reactor.

Under our nuclear site licences, we are required to carry out a PSR to review the safety case for each of our nuclear power stations once every ten years to demonstrate that it is safe to operate the relevant reactors for the next ten years, taking into account current safety standards, the operational history and the effects of plant ageing. Further details of the PSR are set out below in the paragraph headed: Periodic safety reviews.

Conditions attaching to nuclear site licences require adequate arrangements to be made for the decommissioning of any plant. To ensure that a licensee's decommissioning strategies remain sound as circumstances change, they are reviewed every five years by the NII, which also consults the relevant environmental regulatory bodies. Applicants must justify their chosen decommissioning strategy to the NII and demonstrate that there will be adequate funds to carry out the work. A nuclear power station remains a licensed site throughout the decommissioning process and is subject to the same system of regulation as when it was operational.

Nuclear site licences for our nuclear power stations are currently held in England by BEG and in Scotland by BEG UK. We have announced our intention to re-license our two nuclear power stations in Scotland to BEG and we have applied to SEPA for consent to transfer the RSA authorisations to BEG. The re-licensing of our two Scottish nuclear power stations is expected to be completed in 2005 and will result in all of our UK nuclear power stations being operated by a single licensed company. This is also the subject of an undertaking to the Commission by the Government and by our corresponding agreement pursuant to the Deed of Undertaking to carry out certain compensatory measures in connection with the State Aid Approval, further details of which are set out in Part VI: Further information relating to the Restructuring paragraph headed: State Aid. Further information on the proposed move to a single licensee is set out below in the paragraph headed: NII safety management audit.



In accordance with its site licence, each nuclear power station has established an NSC to provide independent advice to the licensee on significant nuclear safety issues. The NSC consists of senior company personnel with knowledge of, and responsibility for, nuclear safety and the relevant station director and external appointees who have significant experience in the nuclear industry. The NII approves the terms of reference of each NSC, which determines the matters to be referred to it, and has a power of veto on any appointment to an NSC.

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

*Licence condition on organisational change*

In March 2000, HSE added a new condition to the standard nuclear site licence, thereby bringing changes to organisational structure and resource directly within the licensing regime. We have site licence compliance arrangements in place to address the new licence condition and to manage organisational changes which may affect nuclear safety, such as the creation of new station posts, reductions in manpower or outsourcing of functions. A programme director and change plan were put in place in connection with the closure of the current headquarters at Peel Park, East Kilbride, Scotland to manage the impact on the business and enable the licensees to satisfy themselves and the NII that the closure will not adversely affect the overall availability of suitably qualified and experienced staff within the central functions who support nuclear operations.

*Nuclear liability under the Nuclear Installations Act (NIA)*

The NIA provides that the licensee of a nuclear site has a duty to ensure that no occurrence involving either nuclear material or ionising radiation causes personal injury or damage to property other than property belonging to the licensee or any other property which is on the site and is used in connection with the operation of the nuclear installation. The licensee is exclusively liable for a breach of this duty irrespective of fault.

Under the NIA, our liability to pay compensation for a breach of this duty is currently limited to £140m per occurrence (excluding interest or costs). The NIA requires the licensee to make provision, by insurance or such other means as the Government may approve, for sufficient funds to be available at all times to ensure that duly established claims are satisfied up to £140m in the aggregate per site in respect of each of the periods of the licensee's responsibility specified in the NIA. The NIA also requires that the Government will make available such sums (in addition to insurance or other funds which may be available from the licensee) as may be required to ensure that all duly established claims (excluding interest or costs) in respect of any occurrence are satisfied, up to 300m special drawing rights (equivalent to approximately £240m). Contributions to this amount are made by the Signatories to the Brussels Convention. A claim for compensation which is not satisfied out of this sum may, under the NIA, be satisfied by the Government to such extent as it may determine. These provisions mean that if the licensee's liability to pay compensation (£140m per occurrence excluding interest or costs) exceeds the provision (e.g. by insurance) that it is required to make (£140m in the aggregate per site excluding interest or costs), the shortfall must be paid by the Government. This could happen where there are two or more occurrences at a site which, in aggregate, give rise to established claims in excess of £140m. These provisions may be illustrated with an example (this example assumes that both occurrences are within the same period of responsibility under the terms of the NIA):

- (a) if an occurrence at a site results in established claims of £100m (excluding interest or costs) the licensee would be liable for the full amount since that amount falls within the provision it is required to make (£140m per site in the aggregate excluding interest or costs); and
- (b) if there were another occurrence at the same site resulting in established claims of a further £100m (excluding interest and costs), only £40m would be payable by the licensee (that being all that remains of the provision of £140m per site in the aggregate excluding interest or costs it is required to make).

It remains possible, however, that the Secretary of State may direct the licensee to begin a new period of responsibility in the light of previous occurrences or claims thereby requiring the licensee to reinstate any provision that may have been reduced as a result

of claims following an occurrence.

It is likely that these thresholds will increase in the future. On 12 February 2004, the Government signed two Protocols to amend the Paris Convention on Third Party Liability in the Field of

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

Nuclear Energy, 1960 and the Supplementary Brussels Convention, 1963 which, together, increase the limit of liability of nuclear operators to litigation by persons in states which are parties to the Convention to a minimum of £700m; the liability of the Government to £500m; and the liability of the pool of funds contributed to by contracting parties to the Brussels Convention to £300m. Total compensation available under the revised regime will be a minimum of £1.5 billion, a four-fold increase. In addition, the definition of nuclear damage will be expanded to allow a broader range of damage to be compensated, including economic loss and the costs of preventive measures. Following ratification of the Protocol, the NIA will be amended. The Directors believe that the insurance market will have sufficient capacity to offer cover for these increased limits of liabilities when implemented (and are aware that the costs of insurance will increase in line with the increases in liability resulting from the intended amendments to the NIA described above).

Further details are set out below in the paragraph headed: Insurance.

***Periodic safety reviews***

As mentioned above, in the paragraph headed: Nuclear power station lifetimes, the adequacy of the safety case for each nuclear power station is confirmed at each statutory outage, at which point the NII reviews the operating performance of the station and the results of examination, maintenance, inspection and testing that we have carried out on the plant. Prior to consenting to the nuclear reactor restarting, the NII must be satisfied that there is an adequate safety case for the operation of the plant.

In addition to this ongoing monitoring, pursuant to a condition of our nuclear site licences, a PSR is required at each nuclear power station, at intervals of not more than ten years, to review the safety case for continuing to operate that nuclear reactor for the next ten years taking into account operational history, plant ageing and current safety standards. The nuclear power station's commercial viability may be significantly eroded if we fail to establish the adequacy of the safety case to the NII's satisfaction. As licensee, we seek to demonstrate a robust safety case which will likely involve detailed technical evaluations and complex judgements.

The scope and timing of the PSR is agreed between the NII and the licensee. Once the timing of the PSR is agreed the licensee carries out the review and submits its findings to the NII. The NII's expectation from a PSR is that it will receive confirmation that safety structures, systems and components remain fit for purpose insofar as they are able to perform according to original design intent and that modern standards are achieved as far as reasonably practicable. Additional (or modifications to) safety structures, systems and components that are required to revalidate a safety case, which are identified through the PSR process, are generally to be completed by the licensee prior to the PSR decision date. The NII may require additional work to be carried out to demonstrate the adequacy of the safety case for continued operation and the progress of any such work will usually be monitored by the NII on an ongoing basis.

The first PSR has been completed for each of our AGR power stations. Sizewell B, the last nuclear power station to complete a PSR, provided its submission to the NII in December 2003. The NII is expected to complete its assessment of that submission in September 2005 (although generally the NII takes approximately thirteen months to assess our PSRs). For details of the PSR dates for all our nuclear power stations see the paragraph above headed: Nuclear power station lifetimes.

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The next PSRs of Hunterston B and Hinkley Point B nuclear power stations are planned to be submitted to the NII in December 2005 at which time we will be required to confirm that all the recommendations arising from the previous PSRs of Hunterston B and Hinkley Point B have been implemented. The NII's decision whether to agree continued operation of each nuclear power station is expected a year or so after these submission dates.

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

***Public safety***

*Security*

We operate in a world where we must be vigilant to security threats of all sorts in particular as a result of increased levels of terrorist activity internationally. Our operations are regulated and subject to inspection by the Office for Civil Nuclear Security (OCNS) and must comply with the Nuclear Industries Security Regulations 2003 (the NIS Regulations) which are made under ATCSA and all directions made under that legislation. The OCNS also publish annual reports for the Secretary of State. Its latest annual report dated July 2004 is entitled: The State of Security in the Civil Nuclear Industry and Effectiveness of Security Regulation April 2003-March 2004. This report outlines the ongoing changes and planned improvements in security regimes at the UK's nuclear power stations. We are working with the OCNS, along with other nuclear operating companies, to introduce, where necessary, improvements on our security arrangements which may result in increased security costs.

Our security arrangements have been independently reviewed in connection with Admission and, following the findings of that review, we remain confident that our security regime and processes are of a high standard and meet the necessary UK regulatory requirements and where necessary, have an agreed security improvements plan which conforms with Government guidelines. The review covered protective security-related compliance issues as well as compliance with legal requirements. The review concluded that our security policy and our security risk management audit process are documented and subject to regular internal review and that we have effective systems in place to address security issues across a range of areas including personnel recruitment, information technology, physical security and health and safety. We make every effort to ensure that robust security management is achieved.

*Emergency arrangements*

Emergency arrangements have been established and demonstrated to the satisfaction of the NII who also approve an emergency plan for each nuclear power station which is lodged with, amongst others, local emergency services and public libraries. Information on emergency arrangements is discussed at local consultative meetings and information is provided to local residents. Each nuclear power station has an emergency control centre on-site, as well as off-site arrangements for co-ordination with the police, the local authorities, other emergency services and other government agencies. No nuclear incidents have occurred at any of our sites which have resulted in a release of radioactivity above the authorised level.

*Transport*

The transport of all radioactive material, both waste and fuel, off-site must comply with the Department for Transport's requirements under RMRTA and the HSE's requirements under HSWA and ATCSA. The RMRTA regulates the transport by road of radioactive material. Under these Acts, the Government may regulate the packaging, labelling, consignment, handling, transport, storage and delivery of radioactive packages. The current regulations require certain consignments to be specifically approved by the Secretary of State for Transport.

***Health & safety***

*Safety performance*

Under the terms of our nuclear site licences, all incidents are required to be recorded and investigated and those of significance must be notified to the NII within defined time scales.

To aid public understanding of the safety significance of events at nuclear installations and their consequences, the International Atomic Energy Agency and the Nuclear Energy Agency of the Organisation for Economic Co-operation and Development have developed the International

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

Nuclear Event Scale which sets out various levels of incident increasing in seriousness from 0 (i.e. an anomaly with no safety significance) to 7 (i.e. a major accident with widespread health and environmental effects) and the criteria relating to each level.

Only events at level 4 and above involve a significant release of radioactivity off-site. There has never been an event at any of our nuclear power stations resulting in an exposure to radiation of a person on or off the site above the statutory exposure limits, or the need to consider countermeasures to protect the public off-site. No event has been rated higher than level 2 at any of our nuclear power stations (i.e. an incident with a significant failure in safety provisions but with sufficient defence in depth remaining to cope with additional failures or an event resulting in a radiation dose to a worker in excess of the statutory annual dose limit and/or an event which leads to the presence of significant quantities of radioactivity in the installation in areas not expected by design and which require corrective action).

There has been a reduction in the collective dose from radiation exposure to our workers from 0.12 man Sv/reactor in 2002/2003 to 0.09 man Sv/reactor in 2003/2004. This figure represents approximately one tenth of the worldwide median of the operators contributing to information collated by WANO and places us in the top 10 per cent. of performers in this respect.

We maintain an open culture that promotes the reporting of all accidents, including those where no injury actually resulted. The industrial safety accident rate is used to indicate the average number of accidents involving time off work of one day or more. In the year to 31 March 2004, our industrial safety accident rate (i.e. the number of accidents for all utility personnel permanently assigned to a station that result in one or more days away from work (excluding the day of the accident) or one or more days of restricted work (excluding the day of the accident) or fatalities) was 0.68 lost-time accidents per 200,000 man-hours of operation, an increase from 0.53 in the prior year but a significant improvement from 1.06 in the year ended 31 March 2002. While we have made significant improvements in the last two years, our current performance ranks unfavourably in comparison to other nuclear operators contributing data in respect of their industrial safety accident rates to WANO.

A further measure of safety performance is made by the Royal Society for the Prevention of Accidents (ROSPA) who monitor and compare the potential severity of accidents and type of lost-time accident and organisational control procedures in place across UK industry. ROSPA has recognised our safety performance by awarding all of our eight nuclear power stations with Gold Awards for achieving very high standards of safety and health in 2003/2004. Gold Medal Awards were presented to two of our nuclear power stations for continued safety performance over the last five years and five of our nuclear power stations were awarded the President's Award for achieving Gold Awards for the last ten years.

*NII safety management audit*

In 1998, the Board announced its decision to reorganise the British Energy Group and, in particular, our two licensed subsidiaries, BEG and BEG UK, to bring all eight UK nuclear power stations under one licensee, namely BEG. Following this decision, in April and May 1999, the NII carried out a major audit of the safety management arrangements in the central functions that support safety at the licensed sites. The report from this audit was published by the NII in January 2000 and included 103 recommendations to be addressed by both licensees. The NII expressed concern about the ability of BEG and BEG UK to maintain adequate levels of technical support in the future, the extended working time of technical staff, the levels of contractor support being used and the adequacy of the management of change arrangements. The NII confirmed that it was not concerned about the immediate safety of the nuclear power stations, but wished to ensure that BEG and BEG UK remained adequate nuclear licensees in the future. For further information on risks associated with these issues see Part II: Risk Factors.



Since publication of the NII audit report in January 2000, we have worked to develop processes to address the NII's concerns. Of the 103 recommendations, 83 have been fully cleared and

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

require no further action, one has yet to be cleared (although the way to resolve the issue has been agreed), and 19 are being monitored to confirm that the agreed resolution has been fully carried out. The NII has confirmed that it will review the BEG and BEG UK management of the proposed relocation of technical staff from Peel Park to Barnwood over the next year or so as a test of whether the processes put in place to address the audit findings are working, and will not finally clear the majority of the remaining 19 recommendations until they are satisfied.

***Compliance with nuclear regulations***

We seek to emphasise the importance of maintaining and continuing to develop a 'safety first' culture in addition to complying with regulatory requirements. Our overall organisational structures and policies and our safety management arrangements are designed to recognise, implement and monitor legislative requirements and developments through appropriate procedures and practices.

***WANO***

We are a member of WANO which is an international non-governmental organisation comprising operators from more than 420 nuclear power plants in over 30 countries. WANO aims to maximise the safety and reliability of its members' nuclear power plants. WANO undertakes a programme of site evaluations with the intent of reviewing operations at each of our nuclear power stations every two years.

WANO also carries out corporate evaluations where 'corporate' means any part of the power plant organisation which does not report directly to the station director. These evaluations provide an opportunity for members to be informed of how other members of WANO perform in relation to the question of corporate organisation and how the member in question is performing against benchmarks called Performance Objectives & Criteria (POs&Cs) which WANO has developed over the years. A subset of the POs&Cs has been developed as the basis for corporate reviews. At our request, WANO carried out a corporate review of BEG and BEG UK in July 2001, which was the first such review outside of North America.

***Key findings from the WANO 2001 corporate review***

In September 2001 WANO presented the findings of the corporate review and identified five areas for improvement:

- the material condition and equipment performance of our nuclear power stations needed significant improvement as it was adversely impacting the reliability of those stations;
- we needed to develop a strong operational focus to ensure sufficient attention was given to the problems and priorities that affect safe and reliable performance of our nuclear power stations;

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- the corporate organisation needed to be aligned around an integrated strategy with the clear lines of authority and accountability to improve overall performance;
- operating experience information needed to be used effectively by the line organisation to prevent the recurrence of operational events; and
- an unambiguous message regarding the overriding importance of nuclear safety needed to be provided throughout the organisation.

### ***June 2003 WANO revisit***

In June 2003, a WANO corporate review team returned to BEG and BEG UK to review progress in addressing the five main areas for improvement described above. The findings of the team

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

were that, although they recognised the significant work that had been done to address the issues raised in 2001, the actual progress was not sufficient to place the British Energy Group in the same category as the best performing nuclear operators in the world. However, we have reformulated our strategic business objectives and we believe these will address WANO's concerns as well as seeking to improve our performance. Our efforts to gain world standards of safety and reliability are being supported by PIP (described above in the paragraph headed: Performance Improvement Programme).

***August 2004 WANO revisit***

In August 2004, a WANO team completed a further review and reported on our progress in addressing June 2003 recommendations. This report, received in September 2004, acknowledged the progress that we had made with PIP and agreed that PIP, if properly implemented, would resolve the shortfalls in our performance that WANO had earlier identified. Whilst acknowledging our progress, the WANO team advised that additional emphasis should be placed on improving our reliability and safety culture.

**Environmental**

***Waste, emissions and discharges***

The Radioactive Substances Act 1993 (RSA) governs the disposal of radioactive waste including radioactive discharges. Radioactive gaseous, liquid or solid waste may only be disposed of or moved off the nuclear licensed site in accordance with authorisations granted under the RSA.

In England and Wales, the EA regulates nuclear power stations and grants authorisations for radioactive waste disposal under the RSA. In Scotland, SEPA regulates under the RSA. We have obtained all necessary consents and authorisations from the EA and SEPA for the disposal of radioactive waste and discharges from our nuclear power stations.

Authorisations for disposal of radioactive waste require the operator to use best practicable means to reduce discharge of radioactivity. The operator must in any event comply with the authorised discharge limits set by the EA or the SEPA. In England, the EA also sets quarterly notification levels for discharges which are lower than these limits and which, if exceeded, require a formal notification and justification to the EA that best practicable means have been employed. The Energy Act requires the EA and the SEPA to carry out periodic reviews of the limitations and conditions attached to the authorisations. In June 2004, the EA announced that it is reviewing the radioactive waste disposal authorisations at all six of BEG's nuclear power stations. The review is intended to ensure that the authorisation limits and conditions remain fully effective, appropriate and up to date reflecting recent technical developments and anticipated site developments as well as national radioactive waste policy. The review is expected to take three years, with public consultation planned for 2006.

To enable the re-licensing to BEG of the two nuclear power stations in Scotland currently licensed to BEG UK under the NIA, it is also necessary for BEG to be granted the RSA authorisations in respect of the two Scottish nuclear power stations. Applications for

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transfer of these authorisations have been made to SEPA and the authorisations are expected to be available on a similar timescale to the nuclear site licences to permit relicensing in 2005.

The EPA provides for a waste management licensing regime and imposes certain obligations and duties on companies that treat, keep and dispose of non-radioactive waste. Separately, the Integrated Pollution Control (IPC) environmental authorisation regime introduced in 1991 under the EPA provides an authorisation regime for emissions which requires that a nuclear power station use the Best Available Techniques Not Entailing Excessive Cost to prevent or, where that is not possible, to minimise and render harmless the emission of certain pollutants. A new Integrated Pollution Prevention and Control (IPPC) regime, which will combine the waste

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

management and emission regimes and will impose progressively stricter requirements on nuclear power stations, is being implemented. It is expected to be fully implemented by 2007 but will not totally replace the existing waste management licensing regime. The regulatory bodies under the new IPPC regime will remain the EA and SEPA.

***Consumer information***

The EU has recently issued a liberalisation directive relating to electricity markets. It includes a requirement for electricity suppliers to provide information on the types of fuel that have been used to produce the electricity, to assist consumers in making informed choices about the environmental impact of the electricity they buy. This requirement is imposed by way of a new licence condition which will be introduced this autumn, although we have been disclosing fuel mix and other environmental information to customers since 2003.

***Environmental performance***

The Centre for Environment, Fisheries and Agriculture Science produces a *Radioactivity in Food and the Environment* report on behalf of the EA, SEPA, the Food Standards Agency and the Environmental Heritage Service of Northern Ireland which contains radiological monitoring data. The report shows that in 2002 radiation doses to the public resulting from our radioactive discharges to the environment were well below the national and international limits in all parts of the UK.

Both in England and Wales and in Scotland, compliance with radioactive waste disposal authorisations is assessed through returns made to the relevant regulator and a regular programme of site inspections by the regulator.

None of our nuclear power stations has ever been prosecuted for exceeding any of its authorised limits for the disposal of radioactive waste. However, in January 2003 BEG UK was prosecuted at Haddington Sheriff Court, Scotland relating to the unauthorised discharge of an Active Effluent Discharge Tank in October 2001 at Torness and was fined £15,000 reflecting the fact that: (i) this was the first ever prosecution against BEG UK; (ii) the action it took in reporting and remedying the breach; and (iii) the absence of detriment to the environment.

We have been served with a number of Enforcement Notices from the environmental regulatory authorities requiring improvements to plant and/or processes associated with environmental performance, all but two of which we have currently dealt with to the satisfaction of those authorities (because the end dates for making improvements in respect of these particular issues has not yet expired). In October 2003, the EA wrote to us highlighting a series of incidents and non-compliance (both actual and potential) that, in its view, indicated a serious shortfall in our compliance with our environmental permits and environmental legislation. In December 2003, we responded to the EA setting out the actions that we intended to take to resolve the issues raised in their October 2003 letter. The EA's response to our proposals in January 2004 was broadly positive and supportive of the steps we propose to take, although they included some additional suggested measures to be considered by BEG and a requirement for improvements in environmental management and maintenance of the sites. We have established a new function, led at Director level, to focus on environmental and nuclear liabilities issues, and whose key objective is to work with each of our nuclear power stations to raise their environmental standards and performance; upgrade management arrangements to meet the EA's expectations; and implement common best practices across the nuclear fleet. We continue to meet with the EA to review our

environmental performance.

The EA's latest "Spotlight on Business Environmental Performance" report notes that in 2003 it had raised with our Directors concerns in relation to 21 actual or potential breaches of environmental permits at our six English nuclear power stations. These breaches were dealt with by enforcement action, including a prosecution at Dungeness B. In light of the actions we have taken to rectify this situation and described above, the EA notes in its report that we have

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

responded positively by reorganising responsibility for environmental management and planning environmental improvement projects at each of our nuclear power stations.

The EA on 23 September 2004 issued an enforcement notice against BEG at Sizewell B for failing to maintain and keep in good repair the systems for discharging relevant radioactive waste. This relates to alleged discharges of solid waste from two liquid radwaste systems. We cannot rule out further action being taken by the EA over this matter.

**PROPERTY, PLANT AND EQUIPMENT**

Our properties consist of power stations, administrative offices and land and various other properties (a small number of which are held pending disposal). We own the freehold (in England and Wales) and feuhold (in Scotland) to each of our eight UK nuclear power stations and the Eggborough power station as well as the administrative centres at Barnwood near Gloucester in England. In connection with the closure of Peel Park, we have agreed to take on other office leased premises in Scotland at Renfrew and Livingston.

On 2 July 2003, we announced proposals to close our current corporate headquarters at Peel Park in East Kilbride. Under these proposals, certain operational posts will be relocated to our Barnwood office, and our headquarters will be transferred to a new location at Livingston in Scotland. On 15 September 2004, we announced the sale of Peel Park. In connection with the sale of Peel Park we leased a small part of those offices back. A small number of support staff will remain at Peel Park. We have consulted with those employees directly affected by these proposals. Our remaining staff who choose not to be re-located to Barnwood will be temporarily relocated to offices in Renfrew until personnel can be found to fill the position at Barnwood.

In addition, we currently lease an office in London.

Details of our power stations and principal offices are set out below:

Type	Type of nuclear power station (where relevant)	Capacity (MW)	Location
<b>Nuclear Power Stations:</b>			
Dungeness B	AGR	1,110	England
Hartlepool	AGR	1,210	England
Heysham 1	AGR	1,150	England
Heysham 2	AGR	1,250	England
Hinkley Point B	AGR	1,220	England
Hunterston B	AGR	1,190	Scotland



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Sizewell B	PWR	1,188	England
Torness	AGR	1,250	Scotland
<b>Coal-Fired Power Station:</b>			
Eggborough		1,960	England
<b>Principal Offices:</b>			
Barnwood, Gloucester			England
Sheldon Square, London			England
Renfrew			Scotland
Systems House, Livingston			Scotland

Source: British Energy

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

In connection with our privatisation in July 1996, we entered into a Property Clawback Deed with the then Secretary of State for Trade and Industry. The Property Clawback Deed provides that in the event of the disposal, or an event deemed to be a disposal, of any property in which we had an interest as at 31 March 1996 (other than licensed sites within the meaning of the NIA), the Government is entitled to 50 per cent. of any post-tax gain realised on the disposal in excess of £400,000 increased in accordance with RPI since 1 April 1996. The Property Clawback Deed will cease to have effect from 31 March 2006. We do not believe that a post-tax gain susceptible to claw back was realised on the sale of our offices at Peel Park.

Certain of our Group companies have granted security over their assets in order to secure the Decommissioning Default Payment and related costs and expenses under the Contribution Agreement pursuant to the DDP Debenture which will become effective from the Restructuring Effective Date. For further information on the DDP Debenture, see Part X: Additional information, paragraph 17.2 (f).

In addition, under the Government Option Agreement, the Secretary of State will have an option to acquire for £1 each nuclear power station and related station assets (subject to certain exclusions) for the purpose of decommissioning or continuing the operation of the nuclear power stations beyond the date of closure of those stations chosen by the Group. The assets to be transferred upon the exercise of the option will include only that part of the land owned by the nuclear power station which is required for the decommissioning or continued operation of the nuclear power station and the remainder of the land will be retained by the Group. Consequently, the Government Option Agreement imposes restrictions on the use of the retained land and grants certain rights of access to the Secretary of State (or her nominated purchaser) over this retained land. There are also provisions for the Secretary of State to pre-approve the entry into certain agreements relating to this retained land. The Government Option Agreement is described in greater detail in Part VI: Further information relating to the Restructuring, paragraph headed: The Nuclear Liabilities Fund (and in more detail in Part X: Additional information, paragraph 17.2 (i)).

## **INSURANCE**

The principal types of insurance carried by us cover: material damage and business interruption; nuclear liability under the NIA; conventional third party liability; directors and officers liability; employers liability; property; motor; personal accident and travel insurance; pension trustee liability; and fidelity guarantee insurance. The principal terms of the material damage and business interruption cover, mandatory insurance cover under the NIA and insurance cover for terrorist acts are set out below.

### ***Material damage and business interruption***

In respect of nuclear sites, we insure most of our material damage (including machinery breakdown, boiler explosion and excessive temperature within the nuclear reactor) and business interruptions risk and take all of our nuclear liability cover through Nuclear Risk Insurers Ltd, which is also known as the Nuclear Pool. In 1957 the Nuclear Pool was established by commercial insurers and Lloyd's underwriters to insure nuclear installations in the UK. Similar arrangements exist in other western countries and nuclear pools reinsure each other. The UK Nuclear Pool is the principal insurer of nuclear risks in the UK. Given the current lack of alternative capacity in the insurance market, we will need to continue to insure against these risks with the Nuclear Pool.

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The balance of cover for material damage and business interruption for nuclear sites is insured with the European Mutual Association for Nuclear Insurance (EMANI), of which British Energy is a member. The material damage cover is subject to a deductible of £5m for each and every loss and the business interruption cover is subject to a deductible equal to 90 days of any loss if the cause of the interruption is in a radiation area of the plant and 60 days in respect of other areas

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

of the plant. Furthermore, we retain 7.5 per cent of any loss in excess of the retentions referred to above.

EMANI is a mutual company based in Brussels comprising several non-US owners and operators of civil nuclear facilities. EMANI participates in British Energy's material damage and business interruption insurance programme on a co-insurance basis.

Under its articles of association, members of EMANI may become liable for a retrospective premium call of up to a maximum of six times their annual premium at the time the call is made, in the event of exhaustion through claims of its guarantee fund of £72m. Currently EMANI would be able to withstand one full limit loss before its guarantee fund would be exhausted and a premium call on members of 3.03 times their annual premium, would be necessary in order to reinstate it. British Energy's current annual premium is £721,399. Theoretically, in the event of additional claims in the same year leading to another exhaustion of the guarantee fund, a further premium call could be made up to an aggregate maximum of six times current annual premium, which on current levels, would be up to £4,328,394.

It should be noted that no premium call has ever been made during the twenty-six years of EMANI's existence.

We have also arranged balance sheet protection cover with the Nuclear Pool and EMANI which provide reimbursement for all costs incurred following a loss which exceeds £125m and results in the closure of a unit. These costs would include a diminution in the asset value of the nuclear power station and decontamination.

The Group's insurances contain customary exclusions and restrictions. For example, the material damage and business interruption cover for nuclear sites excludes cover for damage caused by losses due to erosion, corrosion, stress corrosion, cracking or embrittlement due to prolonged neutron bombardment as well as other exclusions.

The material damage and business interruption cover for the Eggborough power station is written by the commercial insurance market. It is subject to a deductible for each and every loss for losses to generator transformers of £1.75m and for all other losses of £1m. The business interruption cover is subject to a deductible equal to 60 days of any loss if the cause of the interruption is damage to the steam boiler, steam turbine generator, generator transformers or LP Rotors and 45 days for all other losses. The generator transformers deductible is based on the understanding that EPL has access to a spare transformer owned by EPL for the sole use of EPL and stored on EPL's site. EPL is also currently in negotiations in respect of a shared spares agreement with PowerGen that will allow it to call upon another spare transformer. If the shared spares agreement is not agreed between EPL and PowerGen and therefore the other spare generator transformer is not available to EPL, the deductible will continue to remain at 60 days on the proviso that the spare owned by EPL remains available. If however, for any reason, neither the EPL spare or the proposed shared spare is available, the deductible will revert to 90 days.

The Group's insurances contain standard exclusions and restrictions and the material damage and business interruption cover does not therefore provide cover for damage caused by, for example, losses due to erosion, corrosion, stress corrosion or cracking.

***Nuclear liability under the NIA***

In relation to nuclear liability under the NIA, we have complied with our obligations under the NIA to make appropriate financial arrangements to meet claims under the NIA by obtaining insurance cover for an aggregate limit of £140m per site; see the above paragraph headed: Nuclear liabilities under the Nuclear Installations Act. The cover is subject to a right of recovery by Insurers of £10m in respect of any one claim. In relation to the increase in the required level

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

of cover which will arise following the ratification of the Protocol (referred to above under the heading: Nuclear liability under the Nuclear Installations Act) to £700m, our insurer has confirmed its expectation of being able to provide sufficient insurance capacity to accept the risks required by the increased cover. We are not, however, in a position to determine how much more this mandatory insurance may cost compared to our current insurance premiums nor to describe the other terms on which our insurer would be willing to make the cover available.

***Terrorism cover***

Cover for nuclear liability sustained by acts of terrorism has been obtained for the year ending 31 March 2005 from the Nuclear Pool. This cover is subject to the same limits and rights of recovery by insurers as that referred to in the paragraph above headed Nuclear liability under the NIA . The Nuclear Pool indicated following the terrorist attacks on the World Trade Centre in New York that it would not provide cover for nuclear liability arising from terrorist acts without agreement from the Government that it would provide reinsurance cover. This arrangement is subject to annual review and has been forthcoming for the last three years. There is no assurance that the Government will be able to do so in the future.

In addition, the Nuclear Pool provides cover for damage to nuclear installations caused by acts of terrorism resulting in fire or explosion only and resultant business interruption cover caused by terrorist acts as part of the material damage and business interruption policy for nuclear installations. Coverage is subject to the same retentions for material damage and business interruption as outlined above. Cover also applies to all other non-nuclear locations excluding Eggborough.

For Eggborough, we have purchased cover for the cost of damage and business interruption sustained by acts of terrorism from the commercial insurance market. This cover is subject to the same retentions as the material damage and business interruption policy purchased for Eggborough.

When considering the appropriateness of the insurance cover, we have assessed the insurable risks and the advice of our insurance brokers. We are of the opinion that cover provided by the current insurance programme for the Group is of the type, scope and in the amount that is normally purchased by a business of our nature and situation. In addition, we believe that the levels of retained liability under the current insurance programme for the Group are of the amount that is normally purchased by a business of our nature and situation.

***Nira Limited (Nira)***

British Energy currently holds shares in Nira, a captive insurance company registered in the Isle of Man. Its shareholding as at 30 September 2004 was 656,939 or 3.11 per cent. of Nira. As a shareholder of Nira, British Energy is called upon to agree and adopt the financial statements and, if applicable, the proposed allocation of profits that is tabled each year at Nira's annual general meeting. At 30 September 2004, Nira was showing a net loss of £998,634. Dividends of £955,145 were declared on 4 June 2004 and Nira has incorporated the dividend payments as part of its loss to produce a loss figure in its books of £1,953,799 as at 30 September 2004. Under its articles of association, members of Nira are liable to be called upon from time to time in respect of any monies unpaid on their shares as Nira is a limited liability company. However, British Energy's shares in Nira are paid in full.

British Energy is currently disposing of its shareholding in Nira. Nira has a five-year exit policy. A special agreement was reached in 2000 to allow British Energy to dispose of its shares. Fifty per cent. of its shares were redeemed in 2001 with the balance being redeemed in equal instalments over the next four years. The final redemption of shares will be effected no later than 30 June 2005.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

**EMPLOYEE SHARE INCENTIVE PLANS**

New British Energy has adopted the following employee share incentive plans:

- The British Energy Group plc Interim Deferred Bonus Plan 2005 (the Interim Bonus Plan);
- The British Energy Group plc Long Term Deferred Bonus Plan (the LT Plan);
- The British Energy Group plc Executive Share Option Plan 2004 (the British Energy Group plc Executive Plan);
- The British Energy Group plc Employee Share Option Plan 2004 (the British Energy Group plc Employee Plan);
- The British Energy Group plc Share Incentive Plan (the SIP) and an associated trust (the SIP Trust); and
- The British Energy Group plc Sharesave Scheme 2004 (the British Energy Group plc Sharesave Scheme)

(together, the British Energy Group plc Share Plans).

**Principal features common to all the British Energy Group plc Share Plans**

Each of the British Energy Group plc Share Plans may operate over newly issued shares, market purchased shares or, if appropriate, treasury shares (other than the Interim Bonus Plan or the LT Plan for which New Shares will be issued).

The British Energy Group plc Share Plans provide that:

- no options/awards will be granted which would cause the number of shares issued or issuable pursuant to options/awards granted in the previous ten years under the British Energy Group plc Executive Plan or any other executive share plan adopted by New British Energy or any subsidiary to exceed 5 per cent. of New British Energy's issued ordinary share capital; and
- no options/awards will be granted which would cause the number of shares issued or issuable pursuant to options/awards granted in the previous ten years under any British Energy Group plc Share Plan or any other employee share plan adopted by New British Energy or any subsidiary to exceed 10 per cent. of New British Energy issued ordinary share capital.



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- Any treasury shares transferable or transferred under British Energy Group plc Share Plans will be deemed to be new issue shares in New British Energy when calculating the limits described above.

Further information on employee share incentive plans is set out in Part X: Additional information, paragraph 8.

### **PENSIONS**

Since we were previously part of a state owned industry, our employees are members of the Electricity Supply Pension Scheme (ESPS), an industry-wide scheme. The ESPS is divided into a number of financially independent sections, which are known as Groups (for further information see Part X: Additional information, paragraph 9 headed: Pensions). We operate two ESPS Groups: the British Energy Generation Group (Generation Group) and the British Energy Combined Group (Combined Group).

Members' normal contributions are at the rate of five per cent. of salary for the Generation Group and six per cent. of salary for the Combined Group. Employers' regular contributions

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

(before adjustment for the 31 March 2004 actuarial valuation results see further below) are currently at the rate of 17.1 per cent. of salaries for the Generation Group and 15.3 per cent. of salaries for the Combined Group, these being the rates advised by the ESPS actuary following the 31 March 2001 actuarial valuations. Prior to 1 November 2002, employers' regular contributions to the Generation Group were paid at the rate of 10 per cent. of salaries as from 1 April 2001 as part of our arrangements (in accordance with the terms of the ESPS) to deal with the past service funding surplus that was disclosed by the 2001 valuation. For both of our ESPS Groups, the employer contribution rates are (as from 1 April 2004) subject to an offset on account of contracting-out age-related rebates from the Inland Revenue (as advised by the ESPS actuary). Additional contributions are required from the employers from time to time as advised by the ESPS actuary to fund certain additional liabilities, such as the additional costs of redundancy related early retirement benefits.

In addition to their benefits from the ESPS, approximately 25 of our current and former employees have contractual entitlements to additional pension payments (and, in some cases, life assurance benefits) which supplement the benefits payable from the ESPS. These additional benefits are funded from our own operational cash flow at such time as they become due (except for the life assurance arrangements, which are externally insured).

As at 31 March 2004:

- the Generation Group had 4,859 contributing members, 8,412 pensioners (including dependants) and 2,191 deferred pensioners, and the value of the net assets of the Generation Group was £1,791,000,000; and
- the Combined Group had 258 contributing members, 14 pensioners (including dependants) and 12 deferred pensioners, and the value of the net assets of the Combined Group was £31,000,000.

The preliminary report on the actuarial valuation for the Generation Group as at 31 March 2004 states that on the ongoing actuarial basis used by the ESPS actuary, the Generation Group had a funding deficiency of £375,800,000 as at 31 March 2004.

The preliminary report on the actuarial valuation for the Combined Group as at 31 March 2004 states that on the ongoing actuarial basis used by the ESPS actuary, the Combined Group had a funding deficiency of £8,800,000 as at 31 March 2004.

The principal financial assumptions used by the ESPS actuary for the purposes of the Generation Group valuation were as follows:

	Method of calculating assumptions	Position at 31 March 2004
Price inflation	Difference between long-dated Fixed and Index-Linked Gilt yields	2.9 per cent. per annum
Rate of general pay increases	As Price inflation plus 1.5 per cent. per annum	4.4 per cent. per annum
Rate of pension increases		

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	Price inflation subject to a floor of 0 per cent. per annum	3.0 per cent. per annum
Rate of increases of preserved pensions		
	As Rate of pension increases	3.0 per cent. per annum
Post-retirement discount rate	Long-dated Fixed Gilt yield plus 0.5 per cent. per annum	5.2 per cent. per annum
Pre-retirement discount rate	Long-dated Fixed Gilt yield plus 2.0 per cent. per annum	6.7 per cent. per annum

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

The provisions of the ESPS and the privatisation protected persons statutory pensions regulations (for further information see Part X: Additional information, paragraph 9 headed: Pensions, in relation to those regulations generally) require us to make additional employer contributions to each of our ESPS Groups, with a view to making good any funding deficiency over time (with regard to appropriate actuarial advice, as provided for under the ESPS and the protected persons regulations). We have taken actuarial advice (based on the valuation results as at 31 March 2004, referred to above) as to the future employer contribution requirements for the Generation Group and currently anticipate that:

- as from 1 April 2005, the rate of employers regular contributions for future service benefits under the Generation Group will increase from 17.1 per cent. of salaries to 22.4 per cent. of salaries (less the offset on account of contracting-out age-related rebates from the Inland Revenue, as advised by the ESPS actuary, which is currently assessed as 2.1 per cent. of salaries);
- additional employer contributions will be paid towards the Generation Group funding deficiency (in monthly instalments), totalling £19.0m for the twelve months commencing 1 April 2005, £19.5m for the twelve months commencing 1 April 2006 and £20.0m for the twelve months commencing 1 April 2007; and
- those additional employer contributions to the Generation Group would then increase to a total of £50.3m for the twelve months commencing 1 April 2008 (also to be paid in monthly instalments), and would then be paid at that rate increasing by 2.5 per cent. for each successive period of twelve months from 1 April 2009 until 31 March 2017. However, in practice we anticipate that the employer contribution requirements as from 1 April 2008 for both of our ESPS Groups will be determined by reference to the results of the next regular ESPS actuarial valuations, as at 31 March 2007.

It is our intention to contribute towards the Generation Group funding deficiency at higher rates than those set out above if sufficient cash resources, in light of our other obligations and working capital requirements, permit.

We currently anticipate that as from 1 April 2005, the rate of employers regular contributions for future service benefits under the Combined Group will increase from 15.3 per cent. of salaries to 19.7 per cent. of salaries (less the offset on account of contracting-out age-related rebates from the Inland Revenue, as advised by the ESPS actuary, which is currently assessed as 3.3 per cent. of salaries). We will also be making additional employer contributions towards the Combined Group funding deficiency (having regard to appropriate actuarial advice).

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)****DIRECTORS, SENIOR MANAGEMENT AND EMPLOYEES****Directors of New British Energy and Holdings plc**

The members of the Board and the board of directors of Holdings plc at the date of this document are:

<u>Name</u>	<u>Position</u>	<u>Age</u>
Adrian Montague	Chairman	56
Mike Alexander	Chief Executive#	57
Roy Anderson	Chief Nuclear Officer*#	56
Stephen Billingham	Finance Director#	46
William A Coley	Non-executive Director	61
Pascal Colombani	Non-executive Director	59
John Delucca	Non-executive Director	61
Ian Harley	Non-executive Director	54
David Pryde	Non-executive Director	55
Clare Spottiswoode	Deputy Chairman	51
Sir Robert Walmsley	Non-executive Director#	63

\*The appointment of Roy Anderson as Chief Nuclear Officer is to be approved by the NII under the terms of our site licences. We expect this approval to be forthcoming. On this basis, for the purpose of this document, we refer to Roy Anderson as Chief Nuclear Officer.

#These Directors are also directors of BEG and BEG UK. It is intended that the remaining Directors will also in due course be appointed directors of BEG and BEG UK.

***Adrian Montague***

Appointed Chairman of New British Energy and Holdings plc on 16 September 2004. Currently Chairman of British Energy having been appointed in November 2002, he is currently also Chairman of Michael Page International plc, Chairman of Network Rail, Chairman of Infrastructure Investors Limited, a director of Cross London Rail Links Limited, a senior international adviser to Société Générale and a non-executive director of Friends Provident plc and Cellmark AB. A law graduate of Cambridge University, he was a partner with Linklaters & Paines, before joining Kleinwort Benson as Head of Project and Export Finance Department in 1994,

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and subsequently became Global Co-Head of the Project Finance of Dresdner Kleinwort Benson in 1997. Then he undertook a number of senior roles in the implementation of the Government's private finance policies, serving as the Chief Executive of the Treasury Taskforce from 1997-2000, and as Deputy Chairman of Partnerships UK plc, and a Private Finance Advisor to the Department of the Environment, Transport and The Regions between 2000 and 2001. In September 2002 he was appointed to head the review team monitoring London's Crossrail project and he has recently been appointed the pro bono Chair (as well as a director) of Cross London Rail Links Limited, the project company, until March 2005. He was awarded a CBE in 2001.

### ***Mike Alexander***

Appointed Chief Executive of New British Energy and Holdings plc on 16 September 2004. Currently Chief Executive of British Energy having been appointed in March 2003. Prior to joining British Energy he was Chief Operating Officer and an executive Board Member of Centrica plc, and before that Managing Director of British Gas Trading. After graduating from Manchester University with a BSc in Chemical Engineering and an MSc in Control Engineering

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

he joined BP, undertaking a number of operational plant improvement, engineering, corporate planning and business development projects throughout the world. He joined British Gas in 1991 as Commercial Director of BG Exploration & Production Limited and was a Director of several overseas exploration and production subsidiaries, becoming Managing Director of British Gas Supply Limited. Whilst at British Gas he directed their move into the deregulated electricity market and oversaw the launch of the Goldfish credit card. He is a Chartered Engineer and Chartered Scientist and a Fellow of the Institute of Chemical Engineers. He is a non-executive Director of Associated British Foods plc and was previously Chairman of AG Solutions Limited, Hydrocarbon Resources Limited, Goldfish Bank Limited and a non-executive Director of The Energy Saving Trust Limited. He is Chairman of the Executive and Group Risk Management Committees and a member of the Nuclear Performance Review Committee.

***Roy Anderson***

Appointed Chief Nuclear Officer of New British Energy and Holdings plc on 16 September 2004. Currently Chief Nuclear Officer of British Energy, having also been appointed to that position on 16 September 2004 following his joining British Energy on 5 July 2004. Previously President of Public Service Enterprise Nuclear Group in the US and Chief Nuclear Officer of Nuclear Management Company LLC and Florida Power Corporation. His early career involved working for Carolina Power and Light Company, Boston Edison Company and General Electric Company, all in the US. He has a degree in marine and nuclear engineering and an MBA in operation research. He is a member of the Executive, Group Risk Management, Nuclear Performance Review and Safety, Health and Environment Committees.

***Stephen Billingham***

Appointed Finance Director of New British Energy and Holdings plc on 16 September 2004. He joined British Energy on 25 August 2004 and was appointed to the Board as Finance Director on 16 September 2004. Prior to joining British Energy, he was the Group Finance Director of the engineering consultancy and support services group, WS Atkins plc, during its successful financial recovery. Previously, he led the finance team which signed the large and complex Metronet London Underground Public Private Partnership, which maintains two-thirds of the London Underground infrastructure. For seven years he was the Group Treasurer of the engineering group BICC plc (now Balfour Beatty plc). He has held finance positions in Severn Trent Plc, Burmah Oil plc and British Telecommunications plc. He holds a BSc from Brunel University and a PhD from the University of Aston in Birmingham. He is member of the Association of Corporate Treasurers.

***William A. Coley***

Appointed as an independent non-executive Director of New British Energy and Holdings plc on 16 September 2004. Currently an independent non-executive Director of British Energy having been appointed in June 2003. He joined Duke Energy, a major US utility company, as an engineer in 1966, becoming Group President in 1997 and retiring from this position in 2003 after a 37 year career with the company. During his time at Duke Energy he held a variety of management and executive roles including Vice-President, Central Division and Senior Vice-President, Power Delivery. He was elected to Duke Energy's Board of Directors in 1990, becoming Senior Vice-President, Customer Group and was President of the Associated Enterprises Group between 1994 and 1997. A Non-Executive Director of CT Communications Inc., and Peabody Energy (all publicly traded companies) and a director of ER Jahna Enterprises (a privately owned company), he holds a BSc in Electrical Engineering from the Georgia Institute of Technology. He is a registered Professional Engineer in North and South Carolina. He is Chairman of the Nuclear Performance Review Committee and a member of the Governance and Nominations and Remuneration Committees.





**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

***Pascal Colombani***

Appointed as an independent non-executive Director of New British Energy and Holdings plc on 16 September 2004. Currently an independent non-executive Director of British Energy having been appointed in June 2003. He holds a doctorate in nuclear physics and is a former Chairman and CEO of the French Atomic Energy Commission. He was also formerly the Chairman (non-executive) of Areva, the nuclear engineering conglomerate, and a board member of Electricité de France, France Télécom, Cogéma, Framatome and Technicatome. He is a member of the French Academy of Technology, an Associate Director at ATKearney and a board member of Alstom SA and of the French Institute of Petroleum. He was awarded the Legion of Honour in 2000. He is a member of the Governance and Nominations and Nuclear Performance Review Committees.

***John Delucca***

Appointed as an independent non-executive Director of New British Energy and Holdings plc on 16 September 2004. Currently an independent non-executive Director of British Energy having been appointed in February 2004. He holds an MBA in Finance from Fairleigh-Dickinson University School of graduate study and a BA from Bloomfield College and has held a variety of senior roles in US business. Most recently, from 2003 until March of this year he was Executive Vice-President and Chief Financial Officer of the REL Consultancy Group. Prior to that, from 1998 to 2002 he was executive Vice-President, Finance and Administration and Chief Financial Officer of Coty Inc and a member of their Executive Committee. Between 1993 and 1998 he was Senior Vice-President and Treasurer of RJR Nabisco Inc., having previously held executive positions with Hasco Associates, a private investment group, the Lexington Group, providing financial consulting to distressed companies, the Trump Group and the International Controls Corporation, where he was executive Vice-President and CFO as well as Chairman and CEO of a subsidiary, Transway Finance Company. He is a non-executive Director, and chairs the audit committees of, ITC Deltacom, Enzo Biochem Inc. and The Elliott Company. He has been a lecturer at Fordham University's Graduate School of Business Administration and Adjunct Assistant Professor at Seton Hall University School of Business Administration. He is Deputy Chairman of the Audit Committee and a member of the Governance and Nominations and Trading Review Committees.

***Ian Harley***

Appointed as an independent non-executive Director of New British Energy and Holdings plc on 16 September 2004. Currently an Independent Non-Executive Director of British Energy having been appointed in June 2002. He joined Abbey National in 1977 where he held a variety of posts in the Finance, Retail Banking and Wholesale Banking Divisions before joining the board in 1993. He spent nine years on the board as first, Finance Director, then Chief Executive, before retiring in 2002. An Economics graduate of Edinburgh University, he is a Fellow of the Institute of Chartered Accountants and a Fellow and Past President of the Institute of Bankers. He is currently a non-executive director of Rentokil Initial plc and Remploy Limited, a Governor of the Whitgift Foundation and a Vice-President of the National Deaf Children's Society. Previously Chairman of the Association for Payment Clearing Services, a member of the Deposit Protection Board, appointed by the Bank of England, and a member of the Financial Services Authority's Practitioner Panel. He is Chairman of the Audit Committee and a member of the Governance and Nominations and Trading Review Committees.

***David Pryde***

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Appointed as an independent non-executive Director of New British Energy and Holdings plc on 16 September 2004. Currently an independent non-executive Director of British Energy having been appointed on 1 September 2004, he has extensive trading and risk management experience. Having formerly headed precious metals trading in Asia for NM Rothschild and

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

Sons Ltd and Philipp Brothers Inc., he joined JP Morgan & Co Inc. in 1984 and has subsequently held various senior management positions in trading businesses, including Global Head of Precious Metals Trading, Global Head of Commodity Derivatives Trading and Marketing and Global Head of Futures and Options Brokerage. He sat on the boards of the Commodity Exchange, the Chicago Mercantile Exchange and the Futures Industry Association. He is Chairman of the Trading Review Committee and a member of the Remuneration and Audit Committees.

***Clare Spottiswoode***

Appointed Deputy Chairman and senior independent non-executive Director of New British Energy and Holdings plc on 16 September. Currently an independent non-executive Director of British Energy having been appointed in December 2001. Her career started as an economist with the Treasury before establishing her own software company. Between 1993 and 1998 she was Director General of Ofgas and has also served as a member of the Government's Deregulation Task Force (1993) and the Public Services Productivity Panel (1998). Mrs Spottiswoode currently chairs Busy Bees Nurseries Group Limited and Economatters Limited and was previously a non-executive Director of Booker plc. She is also currently a non-executive Director of Advanced Technology (UK) plc, Tullow Oil plc and Petroleum Geo-Services ASA. Awarded a CBE for services to industry in 1999, she holds degrees from Cambridge and Yale Universities. She is the Chairman of the Remuneration Committee, a member of the Trading Review Committee and she is the senior independent non-executive Director.

***Sir Robert Walmsley***

Appointed as an independent non-executive Director of New British Energy and Holdings plc on 16 September 2004. Currently an independent non-executive Director of British Energy having been appointed in August 2003. Previously he served in the Royal Navy where his final appointment was as Controller of the Navy and member of the Navy Board as a Vice Admiral, starting in 1994. He was knighted in 1995. During his earlier naval career he held a number of nuclear related posts including service as the Chief Engineer of a nuclear submarine, Project Manager of a Nuclear Submarine Refit and Refuel, and Chairman of the Naval Nuclear Technical Safety Panel; he was Director General, Submarines between 1993 and 1994. After retiring from the Navy, he was appointed as Chief of Defence Procurement (a Permanent Secretary grade post in the Civil Service), occupying that position from 1996 until 2003. Holding an MA from Cambridge University and a postgraduate diploma in control engineering, he also was awarded an MSc in Nuclear Science and Technology from the Royal Naval College. He is an independent director of General Dynamics Corporation, EDO Corporation, Stratos Global Limited and he is Chairman of EDO (UK) Limited and the Major Projects Association. Earlier this year he was appointed as a Senior Adviser at Morgan Stanley. He is Chairman of the Safety, Health and Environment and Governance and Nominations Committees. He is also a member of the Remuneration, Audit and Nuclear Performance Review Committees. He is also a non-executive Director of the Group's licensed nuclear generator subsidiaries.

**Senior management**

In addition to the executive Directors referred to above, the current executive management team are:

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<u>Name</u>	<u>Position</u>	<u>Age</u>
Robert Armour	General Counsel and Company Secretary	45
Neil O Hara	Trading Director	38
Sally Smedley	HR Director	55

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)****Robert Armour**

Appointed Company Secretary of New British Energy and Holdings plc on 2 July 2004. Appointed Company Secretary of British Energy on 13 December 1995 and General Counsel in 2003. A solicitor, he was a partner in Wright Johnston & Mackenzie, solicitors, between 1986 and 1990 before joining Scottish Nuclear as Company Secretary in 1990. He was Director of Performance Development for Scottish Nuclear between 1993 and 1995. From 1997 to 2003 he was Director of Corporate Affairs. He holds a law degree and MBA from Edinburgh University and has also attended INSEAD's Advanced Management Programme.

**Neil O Hara**

Appointed Trading Director of British Energy on 4 May 2004. He was previously employed by RWE Innogy and before that was Managing Director for Strategy and Business Development at American Electric Power.

**Sally Smedley**

Appointed HR Director of British Energy on 8 February 1999. Previously Human Resources and Corporate Relations Director of East Midlands Electricity plc and Employee Relations Director of BOC Group plc. She has a BSc (Tech) in Occupational Psychology.

We are looking to appoint a new Technical Director, to lead our Technical division on a permanent basis, to replace one of our executives who is fulfilling this role on a temporary basis.

**Employees**

The table below sets out the average number of full-time equivalent permanent employees of the British Energy Group, categorised by business area, for each of the last three financial years.

<b>Business Area</b>	<b>Year to 31 March</b>		
	<b>2002</b>	<b>2003</b>	<b>2004</b>
Power Stations - Generation	3499	3579	3612
Corporate Support Functions	399	430	467
Engineering & Technical Support	603	586	552

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Group Services	49	67	82
Business Development	18	16	10
North America	32	28	12
Eggborough	251	247	258
Power & Energy Trading	101	129	146
	<hr/>	<hr/>	<hr/>
Total	4952	5082	5139
	<hr/>	<hr/>	<hr/>

Source: British Energy

The classification of employees is for our internal purposes and has and may change from time to time to reflect our business needs. A large proportion of our employees (approximately 80 per cent. of the total) are members of trade unions. We believe that the number of employees will likely have increased by approximately 254 in the financial year ending 31 March 2005.

**CORPORATE GOVERNANCE**

The Directors support high standards of corporate governance. We have undertaken an evaluation of the Board's performance to date as recommended by the Higgs Report 'Review of the role and effectiveness of non-executive directors' and from Admission we intend to comply with best practice in corporate governance, including the requirements of Section 1 of the

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**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

revised Combined Code. We intend to comply with the requirements of the US Sarbanes-Oxley Act of 2002 (Sarbox) and to adopt a code of business conduct and ethics that meets the standards set forth in Sarbox and, if our New ADRs are listed on the NYSE, the NYSE Listed Company Manual as if, to the extent required to do so under the terms of the New Bonds, we were a domestic US issuer. As the successor company to British Energy, we have built on its experiences of corporate governance to assist us formulating our practices and policies outlined below.

**The Board**

Our Chairman is Adrian Montague. Mike Alexander is our Chief Executive and will be responsible for safety throughout our business. Stephen Billingham is our Finance Director and, subject to NII approval, Roy Anderson will be our Chief Nuclear Officer. The Board also comprises seven non-executive Directors. Biographies of the Directors are set out in the paragraph above headed Directors, senior management and employees .

We intend to comply with the sections of the Combined Code concerning the balance of the Board. We will have three executive and seven non-executive Directors in addition to the Chairman and all our non-executive Directors are independent. The independent non-executive Directors are William Coley, Pascal Colombani, John Delucca, Ian Harley, David Pryde, Clare Spottiswoode and Sir Robert Walmsley. Clare Spottiswoode is the Company's senior non-executive Director and Deputy Chairman. It is intended that at each annual general meeting any Director who has been appointed by the Board since the previous annual general meeting will be required to retire and may seek election, together with such other Directors as necessary, to ensure that the number nearest to, but not less than, one third of the Directors for the time being stand for election (or re-election) at that meeting. In order to comply with the provisions of Rule A.7 of the Combined Code, we intend to ensure that all Directors seek re-election at least every three years. We intend to review the composition of the Board from time to time and to make any appropriate appointments.

All of the non-executive Directors who will be serving on the Board have held senior positions in other major organisations either in the UK or internationally. Each of them will be involved in decision making on key issues facing the Group and will bring a wide range of experience to the Board. It is intended that our non-executive directors meet as a group from time to time without executive directors present. Although the Chairman will be present at some of these meetings, he will not be present at meetings to appraise his performance.

In accordance with the requirements of the Combined Code, the Board will have a number of matters reserved to it, including appropriate strategic, financial and organisational matters. These will be considered at the Board's monthly meetings. The Board will receive reports covering operational, financial, safety, risk management and regulatory performance to assist it in identifying key issues for the business on a regular and timely basis. All Directors may obtain independent professional advice at the Company's expense, and all Directors will have access to the advice and services of the Company Secretary, Robert Armour, who will be accountable to the Board through the Chairman on all corporate governance matters. Where appropriate, matters may be delegated to Board committees, all of which will have written constitutions and terms of reference. The various committees and their intended roles and memberships are identified below.

**Matters requiring Board approval**

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The Board is responsible for ensuring compliance of all Group activities with statutory and regulatory requirements and has specified that the following actions must be subject to Board approval:

- any alteration of the articles of association or the memorandum of association of the Company or its operating subsidiaries and approval of the procedures and regulations of the Board;



**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

- approval of the Group corporate plan and the Group budget;
- approval of financial transactions, borrowings and contracts, except as delegated by financial and contractual authorities for the Group;
- approval of the annual report and accounts, the half yearly results and major price sensitive announcements on behalf of the Company;
- the undertaking by the Company of material litigation;
- disposal of land or assets except as delegated under the Board authorities;
- the entry into contracts for land or non-operational assets except as delegated under the Board authorities;
- the acquisition or disposal of shareholdings in companies;
- investment decisions except as delegated under the Board authorities;
- the appointment of key advisers to the Group;
- amalgamation of the pension schemes of Group companies or major alterations to the pension scheme trust deeds;
- group electricity trading and contracting strategy; and
- the approval of the Group's capital and funding structure.

**Duties of the Chairman and the Chief Executive**

The division of responsibilities between the Chairman and Chief Executive has been documented and approved by the Board in accordance with good practice. The division of responsibility is reviewed periodically. In essence Adrian Montague, as non-executive Chairman, is responsible for the proper and efficient running of the Board and its scrutiny of, and assistance to, management. Mike Alexander, as Chief Executive, is responsible for the proper and efficient running of our business.

**Risk management**

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The Board will be responsible for determining strategies and policies for risk and control and management will be responsible for designing, operating and monitoring risk and control processes which implement Board policies effectively. The Board and its committees will consider risk management and internal control on a regular basis in accordance with the recommendations of the Turnbull report, Guidance for directors on the Combined Code .

The New British Energy Group s risk management process will be based on the identification, mitigation and monitoring of the key risks that influence our strategy and business objectives.

At its regular meetings, the Board will review our business objectives and the risks and controls associated with these. Specific categories of risk will also be reviewed by appropriate committees, including the group risk management committee and subsidiary boards. Risks reviewed by the Board will include: safe operation of our plant; operational risks including reliability, output, plant condition and human performance; the financial position of the New British Energy Group; changes in energy markets; nuclear safety and safety regulations; commercial and environmental regulation; policy proposals by legislative bodies in the markets in which we operate; treasury and trading financial exposures; major contracts; and the acquisition of radioactive waste management services.

Our reporting arrangements will operate across the New British Energy Group s operating subsidiaries and corporate functions, monitoring business performance against key

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

performance indicators and the business plan. Risk logs identifying business risks facing the New British Energy Group as a whole and particular parts of the business will be regularly considered at subsidiary and divisional level and reported to the Executive Committee so that mitigation plans may be established and monitored. Our principal operating subsidiaries will also monitor internal control and risk mitigation. In particular the boards of BEG and BEG UK will review the operation of the New British Energy Group's UK nuclear fleet and risk and internal control issues affecting those businesses.

The conduct of risk assessment will involve senior management of the New British Energy Group in addition to the Executive Directors. The results of these assessments will be summarised and reported to the Board. These risk assessments will continue to be used as part of our evaluation of the risks we face.

The Board intends to report on management and decommissioning liabilities to the boards of BEG and BEG UK as the authorised licence holders which will, in turn, approve the Annual Liabilities Report required under the NLFA.

**Committee structure and reporting**

The chairman of each committee will report to the full Board following each committee meeting reporting on decisions taken or endorsed and making recommendations as appropriate to the Board. The Board may delegate authority to each of the said committees where the subject of the delegation does not require Board approval. The papers for each committee are made available to all Board members, other than the Remuneration and Nominations Committee papers which are only circulated to independent members or as those committees may direct. The Chief Executive reports to the Board each month on the decisions or recommendations of the executive committee. The intention of the committee structure is to allow the committees to scrutinise performance in more detail than the Board could achieve in full session and so allows the Board to focus to a greater extent on strategic issues.

Our committee structure is described below:

***Audit Committee***

The Audit Committee will be comprised entirely of independent Directors and will be chaired by Ian Harley. John Delucca will be deputy chairman. Ian Harley and John Delucca are considered to be the financial experts on the Audit Committee. The Audit Committee's primary purpose will be to assist the Board in overseeing the integrity of our financial statements and compliance with legal and regulatory requirements and for scrutinising announcements with a material financial impact. The Committee will also be responsible for considering and recommending appropriate accounting policies for the Group, and reviewing the adequacy and effectiveness of internal control and compliance procedures and ensuring that the Group complies with all statutory requirements in relation to the principles, policies and practices adopted in the preparation of financial statements. The Committee will review risk management processes across the Group including actions to mitigate or control key risks facing us. The Committee will receive reports twice per annum from both our external and internal auditors in relation to matters arising from their work. The Committee will receive reports regularly (being at least twice per annum) from the Group Risk Management Committee. The Committee will review the scope and results of the external audit including the auditors' effectiveness, independence and objectivity, and will be responsible for making recommendations to the Board in relation to the appointment and independence of the external auditors and

their remuneration. The Committee will also review the nature and extent of the non-audit services provided by the external auditors to the New British Energy Group to ensure that these are appropriate, and that a balance of objectivity and value for money is maintained. The Committee will normally meet the day prior to a Board meeting and otherwise as required by the business of the Company.

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

***Remuneration Committee***

The Committee will be comprised entirely of independent Directors and will be chaired by Clare Spottiswoode. The Chief Executive, Mike Alexander, will attend meetings to give advice as required by the committee. He will not be present when matters affecting his own terms and conditions are being discussed. The Committee will advise the Board on the pay, benefits and other employment conditions of the executive Directors and the members of the executive committee. The committee will also review the pay and benefits of other senior staff to ensure reasonable consistency. The committee will meet at least four times per annum.

In determining the remuneration package for individual Directors, the committee will target total remuneration at the middle-market level of its comparator companies. The comparator group consists of other utilities and other companies of similar size, type of activity or complexity.

The committee's aim will be to ensure that the total package (which includes benefits) is competitive and that, as a consequence, we will attract and retain executive Directors with the skills and abilities to manage and develop the business.

It will be our policy that a significant proportion of our executive Directors' total remuneration should be variable and linked to our performance. Recognising the external market, the movement in the base pay of our executive Directors and executive committee members should be broadly in line with the pay increases awarded to other staff. Additionally, it will be our policy that in determining the link between base and variable pay, our commitment to safety and the environment should be reflected, and that there should be a strong and clear link between reward and performance against agreed stretch targets. No elements of remuneration other than base pay are pensionable.

The remuneration of our non-executive Directors will be determined by the Board without the participation of the Directors concerned. As they will be appointed for three-year terms they will not have service contracts. They will not be eligible for participation in any of our share schemes and they will not receive any pension provisions from us.

The policy of the remuneration committee will be to set notice or contract periods for executive Directors at one year or less. Where it is necessary to offer longer notice or contract periods to new Directors who are externally recruited our policy will be to reduce these as soon as possible after the initial period. From Admission, all our executive Directors have a 12 month rolling contract.

***Governance and Nominations Committee***

The Governance and Nominations Committee will be comprised entirely of independent Directors and will be chaired by Robert Walmsley. The Committee will be responsible for encouraging and monitoring the adoption of good corporate governance practice drawing on the practices and codes prevailing in the UK, US and the EU. It will review the Company's code of conduct and ethics and compliance with this and legal obligations generally. The Committee will also advise on the corporate social responsibility performance of the Group.

The Committee will also advise our Board in relation to senior appointments throughout the Group including appointments to Committees, in consultation with the Chairman of the Company. Board appointments recommended by the Committee will be made after an appropriate search and selection process has been undertaken including, where appropriate, the use of external advisers to identify suitable candidates.

***Safety, Health and Environment Committee***

This Committee will provide advice to the Board in relation to the health and safety of our staff, contractors, visitors and the general public, plant safety and our environmental performance. It

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

will review key safety and environmental risks affecting the business and the actions taken to mitigate or control them. It will be chaired by Robert Walmsley and will include three independent experts as well as other Directors and certain senior members of management. The meetings, which will consider both site specific and generic issues, will be held in rotation at our nuclear power stations with the station manager and site safety representatives in attendance. The Committee will normally meet quarterly.

***Nuclear Performance Review Committee***

The Nuclear Performance Review Committee will consider and advise the Board and the Executive Committee on issues relating to the performance of and improvements to our nuclear fleet including operational performance, performance improvement, plant reliability, preventive maintenance and materiel condition. The Committee will review and advise on the implementation and direction of PIP. The Committee will be chaired by William Coley and its membership will include Mike Alexander, other non-executive Directors with appropriate technical expertise, Roy Anderson and certain other senior managers with technical expertise. Mike Alexander and executives of the nuclear generation subsidiary boards will continue to have responsibility for and will direct the operational and safety policy of our nuclear operations. The Committee will normally meet the day prior to a Board meeting.

***Executive Committee***

Chaired by Mike Alexander, the Executive Committee, comprising the senior executives, will direct our business in accordance with delegated authorities from the Board. The Executive Committee will meet weekly to maintain close scrutiny and management of our affairs, directing performance, taking corrective action and ensuring the Board is kept abreast of all material events.

**Management Committees**

A number of Executive Management Committees will also be used to assist the Directors in controlling the business. These will include the boards of our two nuclear generation subsidiaries (which hold nuclear site licences) which will continue to have responsibility for, and direct operational and safety policy in, our nuclear operations.

***Group Risk Management Committee***

This Committee will be an Executive Committee chaired by Mike Alexander. Stephen Billingham will be Deputy Chairman. It will meet every two months to review the group-wide risk management processes of the business, maintain an overview of the risks facing the business and report to the audit committee on a regular basis.

***Trading Review Committee***

The Trading Review Committee will be chaired by David Pryde and will meet at least six times a year to review hedging and risk management strategy for trading and to ensure activities are conducted within overall risk limits. The Committee will review and provide advice on the management and use of risk measurements and control, as well as monitor performance against strategy. It will also oversee the management and maintenance of the policies, procedures, authorisation and overall risk control framework which will be carried out by a sub-committee, the Trading Risk Sub-Committee.

***Pensions Committee***

This will be an Executive Committee which will monitor the management of our two pension schemes and will be chaired by Sally Smedley. The Chairmen of the British Energy Generation Group Trustees and the British Energy Combined Group Trustees are members, as are certain



**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

other Directors and Senior Managers of the Group. The Committee will review and advise on the policies being adopted by the trustees of these schemes and will be responsible for advising the Board and reporting to the Audit Committee on all matters relating to these schemes.

***Disclosure committee***

This Management Committee was established as part of our response to the requirements of Sarbox. The Committee will be chaired by the Group Financial Controller and will comprise management level representatives of operational and corporate departments from throughout the Group. Its role will be to review the accuracy and completeness of our proposed financial and certain other public statements and/or reports. It will report to the Audit Committee and to our Chief Executive Officer and Finance Director.

***Sarbox***

Sarbox introduced new and enhanced standards of corporate governance and business and financial disclosure for companies with securities registered pursuant to the US Securities Exchange Act of 1934, as amended (Exchange Act). Many of these requirements apply to us as a non-US company with securities registered under the Exchange Act. Examples of these standards include the requirement that our Chief Executive and Chief Financial Officer certify the accuracy of the disclosure, the efficacy of the internal controls and other matters relating to the preparation of our annual report filed with the SEC; changes to the role and composition of the audit committee; and rules relating to internal controls. Furthermore, under the terms of the New Bonds, we have agreed to prepare quarterly reports on Form 10-Q and annual reports on Form 10-K containing the information required to be disclosed therein as if we were a domestic US issuer and not a foreign private issuer. In order to disclose the information that would be required for a domestic US issuer, we would be required to disclose our compliance with the standards required of a domestic US issuer, including the corporate governance requirements pertaining to Board committee composition applicable to NYSE-listed domestic US issuers; provided the New ADRs are listed on that exchange. In all cases however, we will comply with Sarbox as if we were a domestic US issuer only to the extent it does not conflict with or violate any law, rule or regulation of the UK, including, but not limited to, the Act, or any code or other requirement (including, but not limited to, the Combined Code and the listing standards of the UKLA).

The SEC, as directed by Section 404 of Sarbox (Section 404), adopted rules requiring public companies to include a report by management in their annual filing with the SEC that contains an assessment by management of the effectiveness of internal controls over financial reporting. In addition, independent auditors must report two opinions; firstly, on management's assessment of the effectiveness of internal controls over financial reporting, and secondly, on their own assessment of the effectiveness of internal controls over financial reporting.

This legislation is, therefore, a new requirement for domestic US registrants as well as overseas registrants. Under the SEC implementation rules, overseas registrants would normally have an additional year to comply with this requirement, however, as part of our undertaking to Bondholders, we have agreed to comply for our annual filing for the period ended 31 March 2005.

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As with many US domestic registrants, we have been working diligently and vigorously to review and test our internal controls over financial reporting in order to ensure our compliance with the Section 404 requirements. We have set up a dedicated implementation team to work on this, led by a senior member of our finance function, who reports directly to the finance director, as well as having regular dialogue with the Chairman of the Audit Committee, who regularly attends Audit Committee meetings to provide status reports. The implementation team includes representatives from Internal Audit. We have also appointed independent external consultants

**PART I DESCRIPTION OF THE NEW BRITISH ENERGY GROUP (Continued)**

to work with the implementation team to ensure that our approach to compliance with Section 404 is thorough and robust. They also provide us with regular advice on how interpretation of this new regulation is developing in the US and the rest of the world to ensure that we are able to adapt our approach to emerging practice as necessary.

We believe that we are on course to complete the work required in order to meet the deadlines. However, there is still much to be done and because this is new legislation and interpretations and working practices continue to develop, there remains a risk that issues may emerge that require to be reported by management and/or our independent auditors.

## PART II RISK FACTORS

*This Part sets out the principal risk factors affecting New British Energy and Holdings plc and should be read in conjunction with all other information relating to New British Energy and Holdings plc contained in this document. You should not rely on the information in this part of the document only. Additional risks and uncertainties not presently known to New British Energy or Holdings plc or that New British Energy or Holdings plc deem immaterial may also have a material adverse effect on the business, financial condition or results of operations of any or all of them. None of the risk factors identified below seek to qualify or limit the working capital statement in Part X: Additional information, paragraph 13.*

*For ease of reference only, the risk factors set out below have been grouped into the following two categories:*

- (A) *operating, industry, environmental and regulatory risks; and*
- (B) *risks related to ownership of New Shares, New Bonds and Warrants.*

### **(A) OPERATING, INDUSTRY, ENVIRONMENTAL AND REGULATORY RISKS**

***If we do not find alternative sources of income as our nuclear power stations start to close we may not be able to recover our costs from our turnover.***

Five of our AGR power stations are, based on current scheduled accounting closure dates, due to close by 2014. This will reduce our generating capacity by 61.5 per cent. of our current generating capacity. There can be no assurance that station lifetime extensions will be achievable at any of our AGR power stations or at our PWR power station. Since our ability to find alternative sources of income is restricted by the compensatory measures we have agreed to undertake in connection with the Commission's approval of the State Aid elements of the Restructuring, the terms of our arrangements with Government (including, in particular, the Contribution Agreement and the HLFA) and the restrictive covenants in the New Bonds and the Receivables Facility Agreement, if our remaining assets do not generate income in line with our expectations at that time (for example as a result of earlier than anticipated closure of a nuclear power station) our costs may exceed our turnover and this may adversely affect our financial results and our ability to pay dividends and may require us to close the remainder of our AGR and/or PWR power stations earlier than anticipated.

***Our future profitability is dependent upon several factors, some of which are outside our control.***

*Costs structure and variable electricity prices*

The operation of our nuclear power stations is characterised by high fixed costs. Additionally, some of our costs are not borne by our non-nuclear competitors because they are unique to the nuclear power generation industry.

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Our ability to generate sufficient turnover at sufficient margin to cover our fixed costs is dependent, in part, on favourable electricity prices and our sales and trading strategy. Electricity prices depend on a number of market factors, including, the impact of worldwide demand for fossil fuel, UK demand for power and environmental legislation. Because our costs are primarily fixed in nature, they cannot be reduced in periods of low electricity prices. Therefore, in these circumstances it is possible that we may not produce sufficient turnover from our electricity sales and/or trading to cover our generation costs.

In addition, increasing vertical integration in the electricity sector is likely to affect the liquidity of the markets in which we trade and the volatility of those markets. This in turn may affect the revenue from our electricity sales or trading, and may adversely impact our proposed trading going forward.

### *Unplanned outages*

Unplanned outages of our nuclear and fossil power stations result in lost generation and, due to our contractual obligations to deliver electricity at pre-established prices and quantities, we

**PART II RISK FACTORS (Continued)**

may, therefore, be required to purchase replacement electricity volume in the open market which may be at unfavourable prices. Given the complexity of operating nuclear and fossil fuel power stations, we do not believe that we will be able to completely eliminate the risk of unplanned outages and we cannot predict the timing or impact of these outages with any certainty.

Therefore, there is no assurance that we will be profitable or generate sufficient cash to fund our operations.

***Unplanned outages at our nuclear power stations could adversely affect our turnover and profitability.***

Historically, our nuclear output has been adversely affected by unplanned outages and unplanned reductions in output. We believe that the loss of output is indicative of a deterioration of the material condition of plant over time in part caused by inadequate investment over the last few years which has resulted in an increase in our maintenance backlog and failure to carry out required maintenance on a timely basis.

Further, some of our unplanned outages flow from human errors in the operation and maintenance of our plant.

Plant unreliability can result in significant imbalance costs being incurred. In the medium term we have contracted to supply most of our electricity to customers at pre-agreed prices and volumes. If our nuclear power stations fail to produce the amount of electricity that we have contracted to supply or have otherwise already balanced in the wholesale market, we may have to enter into the short term market or accept the prices prevailing in the balancing mechanism to meet any such shortfall in output. Prices in the short-term market and imbalance mechanism may be very high, particularly in periods of tight capacity margins for generating plant in the UK, and the unplanned outages of our nuclear power stations may raise demand and therefore raise prices in these markets.

***PIP may be constrained by our cash resources and there is no assurance that the hoped for benefits of PIP will materialise. This may adversely affect our prospects in the long term.***

Although we are attempting to improve our plant reliability through increased investment and the implementation of PIP, there is no guarantee that we will be able to identify and/or remedy the causes of plant unreliability. Even if we can identify the causes, there is no assurance that we will be able to implement cost effective solutions or PIP in such a way as to maximise the potential benefits that PIP may afford due to the requirements to maximise the output of our plants. The amount we are able to spend on PIP will be affected by the availability of our cash resources and, in the future in certain circumstances, may be restricted or prohibited by our arrangements with the NLF.

***Our nuclear stations utilise sea water for condensing the steam from the turbines and for cooling the reactor pressure vessel and turbine-generator auxiliaries. These systems are essential to support generation and their failure could result in lost generation, adversely affecting our revenues and profitability.***

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In 2003, the failure of a cast iron pipe carrying sea water at Heysham 1 resulted in unplanned losses of some 3.2 TWh. Hunterston B, Hartlepool and Hinkley Point B and to a much lesser extent Dungeness B, Heysham 2 and Torness nuclear power stations also use cast iron pipe work for carrying sea water.

To address the problem, we have developed a strategy to systematically replace the existing cast iron pipe work at these nuclear power stations with steel pipe work coated with a corrosion

**PART II RISK FACTORS (Continued)**

resistant barrier. The corrosive nature of sea water may affect other parts of our pipe work systems, although inspection and maintenance strategies are in place to mitigate this risk. This program of work is planned to take place in 2004/2005, 2005/2006 and 2006/2007 and we have made allowances for additional outages to enable this work to take place. We cannot assure you that there will not be further unplanned losses if any failure occurs before the planned program of work is completed.

***Problems of potentially damaged boiler closure unit pre-stressing tendons and subsequent inspection requirements at our Hartlepool and Heysham 1 nuclear power stations could negatively affect our profitability or revenues.***

At our AGR power stations, tendons (comprised of steel wires) are used to maintain the integrity of the pre-stressed concrete pressure vessel. We have recently identified corrosion induced failure in a small number of individual tendon wires at our Hartlepool nuclear power station. The access for inspection and repair to these tendon wires is straightforward, and hence repairs are considered to be undemanding.

However, steel pre-stressing wires are used to fulfil a similar safety functional requirement to assure the integrity of the boiler closure units (which are housed within the concrete pressure vessels) at our Hartlepool and Heysham 1 nuclear power stations. As a result of the discovery of corrosion induced failure of the tendon wires (as described above), the NII has concluded that boiler closure unit steel wires could also suffer from corrosion induced failure. Unlike the pressure vessel tendon wires, these boiler closure unit wires were not designed with an engineered facility for inspection and therefore are more difficult to inspect.

To address the NII's concern we have completed a limited inspection of the boiler closure unit tendon top anchorages and limited sections of the tendon wires at three of our Hartlepool and Heysham 1 reactors and have demonstrated as far as can be determined, that the tendon wires are intact and free from corrosion. The inspection programme is no longer impacting on the return to service of these reactors.

However, we may wish, or be required by the NII, to make further more detailed inspections at these three reactors. Such inspections would be complex and invasive and therefore could result in a substantial loss of output, which could adversely affect our profitability. Until any such inspections are completed we cannot give assurances as to the length of outages or the cost of work that may be required to complete the inspections or any repairs.

***A significant engineering fault or a design flaw at one of our nuclear power stations, or one which is generic to a class of nuclear plants, could decrease our revenues and increase our costs.***

A major engineering fault at one of our nuclear power stations for example, affecting gas circulators, reactor coolant pumps and pipework systems, could result in the closure of that station ahead of its expected closure date. Furthermore, engineering faults or safety risks arising from a design problem that is generic to a particular type of nuclear plant could result in the closure of all our nuclear power stations of the same nuclear plant design ahead of their expected closure dates. The early closure of one nuclear power station or any one type of nuclear power station would result in a loss of planned future output and result in costs associated with the closure of the affected nuclear power station or stations.



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To deal with the potential of a major engineering fault we have extensive inspection and testing programs in place in order to evaluate the physical condition of our nuclear power stations. These programs periodically identify certain technical issues for resolution. However, there is no assurance that our inspection process will identify all significant problems and the identification of technical issues with respect to our nuclear power stations may require us to incur significant expenditure for repairs or replacement of parts or equipment. This may result in lost output due to the outages necessary to complete such repairs or replacements.

**PART II RISK FACTORS (Continued)**

There is also a risk that we may, through our ongoing review of our safety cases (i.e. PSRs) or our ongoing investigations and research activities, identify a significant shortfall. This may be in a safety case argument or supporting analysis or revised material properties or other plant performance aspect, which undermines a critical leg or legs of a safety case. The resolution of the issue may entail plant shutdown, reduced power operation or extensive plant modifications

***Problems of graphite core brick cracking and reduced boiler life could negatively affect our profitability and the lifetime of our AGR power stations.***

Graphite core brick cracking and reduced boiler life could lead to prolonged outages for testing and, potentially, early closures at certain of our AGR power stations. These risks are explained in greater detail below.

*Graphite core brick cracking*

The graphite cores in the AGRs are made up of a number of graphite bricks arranged in layers. Over the course of the nuclear generation process, the graphite bricks suffer from degradation.

Analysis has shown that this degradation can result in a significant number of the graphite bricks developing single or multiple cracks. We are not aware of any technique for eliminating the cracks. Such cracking can lead to the distortion of the core structure and the reduction of the AGRs operational capacity.

While our understanding of this issue continues to develop, there is uncertainty as to the level of tolerance of graphite bricks to multiple cracks that can be demonstrated and which may be acceptable to the NII. As such, the development of a safety case, and therefore the continued operation of the reactor, may not be possible. The potential impact of this risk is that currently assumed nuclear power station lifetime may not be achieved, particularly at Hinkley Point B, Hunterston B, Heysham 2 and Torness, and extensions to station lifetimes at those stations may not be possible.

We carry out periodic inspections on the AGR cores and continue to develop safety cases to attempt to demonstrate the tolerance of graphite core brick cracking. However, until we fully understand whether it is possible to devise ways to control or minimise further graphite core brick cracking (if at all), our plants may require more frequent inspection to support our safety cases, which could result in prolonged statutory or unplanned outages or a refusal by the NII to permit us to operate a particular reactor.

*Boiler life*

The boilers at our AGR power stations consist of multiple steel tubes over which the hot reactor gas flows in order to boil the water that flows through the tubes. Actual or potential failure or fouling of any of the boiler tubes could result in prolonged outages in

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order to complete inspections or repairs or could lead to station closure. Outages may also arise as a result of inspections necessary to demonstrate the integrity of the boilers.

If a boiler tube were to fail, action would be taken to permanently seal-off the leaking tube from the incoming water supply. This may result in a permanent reduction in boiler performance and, consequently, our ability to generate electricity if a material number of tubes are sealed. If, ultimately, we are not able to repair the boiler tubes, it may not be possible for us to maintain a safety case for the continued operation of that reactor and the currently assumed station lifetimes may not be achieved.

In addition to the general problem of boiler tube leaks at each of our AGR power stations, specific design issues at some of our nuclear power stations could lead to further significant threats to boiler life. For Hartlepool and Heysham 1, the design adopted is unique in that a

**PART II RISK FACTORS (Continued)**

central cylindrical segment called a spine supports the boiler. The spine construction incorporates the main water inlet and is fabricated from different materials selected to suit the specific operating conditions. The various elements that make up the spine are welded together to form one fabricated section. A small number of these welds are susceptible to high temperature re-heat cracking. Failure of these welds could result in collapse of the boiler with consequential damage to the reactor pressure vessel and other reactor internal components. The boiler spine design and layout makes physical inspection or repair of the vulnerable welds difficult. The safety case for boiler operations is therefore extremely complex and has required us to develop novel methods of analysis to establish the safety justification. If further material analysis and remote inspection fails to strengthen the current safety case, this could shorten station life at some of our nuclear power stations.

***Our Hartlepool and Heysham 1 nuclear power stations are, at the date of this document, not operating pending safety case modifications. The return to service of these nuclear power stations is anticipated later this year although we may experience delays that would have an adverse impact on our profits.***

*Fire and flooding threats*

The potential for turbine hall flooding events at our Hartlepool and Heysham 1 nuclear power stations resulting in consequential flooding of the reactor buildings was highlighted by the cast iron pipework failure at Heysham 1 in 2003.

It is possible that other unplanned incidents (in particular the possibility of turbine-alternator disintegration) could result in flooding and coincident fire in the turbine hall. At Hartlepool and Heysham 1 this flood and fire could move into the reactor buildings and may interfere with the electrical equipment that supports the gas circulators and other essential reactor cooling systems causing these systems to become inoperable.

Our Hartlepool and Heysham reactors are not operating at the date of this document and the fire and coincident flooding threats require to be addressed and significant modifications made to the safety case before we can restart these reactors.

We are presently engaged in modifications to the plant (including a barrier to prevent flood and fire from moving from the turbine hall into the reactor building) to enable a new safety case to be made. Additionally we are in the process of assessing the robustness of our safety cases against flood at our other nuclear power stations.

*Graphite core brick cracking*

Additionally, recent graphite brick inspections at our Hartlepool nuclear power station revealed double, axial cracking in two graphite bricks in one of the reactors. This type of cracking had not been anticipated by our analytical models. A revised safety case is required to support the return to service of the Hartlepool and Heysham 1 power stations (which are of a very similar design) and this safety case will place increased emphasis on inspection and monitoring of the graphite core. We have undertaken further inspections of graphite bricks at these power stations and safety case modification work is in progress but we cannot rule out a delay to the successful conclusion of this work.

The modified safety case will require longer than anticipated statutory and refuelling outages to enable further inspections of the graphite bricks in future years and this will adversely affect our profitability.

We anticipate that the revised safety cases (addressing flooding/fire and graphite brick issues) will be in place later this year but until we have completed the necessary plant modifications no guarantee can be given that the return to service of the Hartlepool and Heysham 1 reactors will not be delayed. Such delays would adversely affect our profitability.

**PART II RISK FACTORS (Continued)**

***Obsolescence of some of our equipment, component parts and computer systems (for example, our data processing systems) that are required to operate our power stations and monitor plant stability could result in higher operating costs, unplanned losses or the closure of our power stations.***

The first of our nuclear power stations became operational in 1976 and our Eggborough power station became operational in 1968. As a result, it is becoming increasingly difficult to source replacement parts for older equipment and to find engineers qualified to service certain equipment, in particular our aging computer and other information technology systems that were installed at or about the time the plants were constructed. We may not be able to maintain our older equipment on a cost effective basis or at all. We believe the increasing obsolescence of some of our parts and systems may result in an increase in unplanned losses, longer planned outages, significantly higher repair costs and/or the closure of our stations.

***The condition of some of the plant, equipment and components at our power stations is subject to gradual deterioration over time.***

The impact on the condition of some of the plant, equipment and components at our power stations of operations and natural processes such as erosion and corrosion tends to increase as such plant, equipment and components grow older. Whilst we attempt to implement inspection and maintenance practices such that we repair or replace such plant, equipment and components before they fail, there is no guarantee that we will be successful and consequently we may experience unplanned losses which will adversely impact on our profitability.

In addition, the Group's insurances contain standard exclusions and restrictions and the material damage and business interruption cover does not therefore provide cover for damage caused by, for example, losses due to erosion, corrosion, stress corrosion or cracking. Consequently we may not be able to claim under our material damage and business interruption cover in such circumstances.

***The failure of our AGR fuel could result in decreases in our output and revenues.***

Our AGR fuel is contained inside a stainless steel fuel can which acts as the primary barrier for any fission products produced by the fuel during operation. If the steel fuel can cracks, then the fission products will leak into the carbon dioxide gas that is used to cool the reactor. As many of these fission products are radioactive, any major leakage into the carbon dioxide gas will potentially contaminate large parts of the reactor which in turn will lead to major operational difficulties. It is therefore important to minimise fuel failures of this type.

We have experienced on average one fuel failure per year across our fleet of AGR power stations in the period 1975 to 2000. In 2001 and 2002, we experienced ten and nine failures respectively. Subsequently, the average failure rate has returned to the previously experienced level.

Depending on the cause of fuel failures we may have to shut down one or more of our nuclear reactors until we have determined the cause of such failures. In order to do so, we are, in certain cases, reliant upon services provided to us by BNFL. If they were unable or unwilling to provide such services, we may be unable to determine the cause of such failures. Any nuclear power station closure or prolonged outage could adversely affect our business and profitability.

***Our business depends on equipment and service suppliers of a specialised nature. If they fail to provide necessary equipment and services on a timely basis, discontinue their products or services and/or seek to charge us prices that are not competitive, this could adversely affect our business and/or profitability.***

We depend upon a small number of specialised suppliers for essential products and services which are unique or highly specialised to our industry. Consequently, if our suppliers are unable

**PART II RISK FACTORS (Continued)**

or unwilling to deliver products and services on a timely basis and at reasonable prices, or if their products are found to be faulty or outside specification, this may impact negatively on our ability to continue to operate our power stations economically (or at all), and would have an adverse effect on our financial condition and results of operations. In addition, as our plants age, the costs associated with the sourcing of spare parts are likely to increase.

Our AGR fuel is fabricated by BNFL, the only supplier of AGR fuel in the world. To protect against any short term disruptions in supply, we maintain a stock of fuel elements at each of our sites. This, along with the fuel in our reactors, is sufficient to maintain normal operations for between three to six months. However, we cannot rule out a more extended disruption in fuel supply which could result in reductions in our output. The availability and quality of tie bars, CO<sub>2</sub> and other gasses is also important in maintaining output.

Our spent AGR fuel is delivered to BNFL which provides spent fuel management services. We are able to store approximately nine months arisings of spent fuel at each nuclear power station and, of that, have approximately three months additional capacity in the event of any short term interruptions in the movement of spent fuel to BNFL's Sellafield site. If a nuclear power station's spent fuel storage facilities became full, the station could theoretically continue to generate electricity but the volume of electricity produced would gradually reduce as the fuel in the reactor was consumed. It would not be possible to load additional fuel into the reactor until at least the equivalent quantity of stored spent fuel was despatched to Sellafield.

Further, our front-end and back-end fuel services contracts with BNFL envisage that BNFL may cease to carry on business in the relevant services or notify us that it is otherwise unwilling or permanently unable to provide the services it has contracted to provide. In those circumstances, notwithstanding our other rights under the relevant contract, if we cannot obtain the services from another party, BNFL will provide us with access and rights for us to use their relevant intellectual property and facilities necessary to procure such services and will seek to secure rights for us to utilise rights and licences that they may have with third parties which are reasonably necessary for the supply of the service. Further, if BNFL is unable for technical reasons at any stage to supply a service provided for under the relevant contract, BNFL is required to use its reasonable endeavours to secure such service from an appropriate alternative supplier.

In the case of certain of our contracts for the provision of services, the liability of the service provider is capped and consequential losses that may be suffered by the relevant Group company are excluded. Whilst these are not unusual contractual provisions, the consequences to the Group of a breach or non-performance by a service provider may be severe (for example certain agreements are required to be in place to meet nuclear site licence requirements and may be difficult to replace) and the Group would almost certainly not be able to recover the loss it may suffer as a result of breach or non-performance by these counterparties.

Our turbines, generators and certain other plant components are designed, manufactured and maintained by a small number of key suppliers. We are reliant upon certain of these suppliers for the supply of parts and for servicing and maintenance. If they fail to provide parts and/or perform servicing or maintenance to an appropriate quality, this could result in the shutdown or catastrophic failure of one or more of our turbines, generators or other plant components.

***Certain of our office facilities are at risk from fire, flood and explosion which may lead to business interruption.***



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Certain of our offices contain concentrated groupings of suitably qualified and experienced staff and computer systems that are necessary for the efficient operation of our business. If these facilities were to be sufficiently damaged by fire, flood or explosion then we may experience difficulties in maintaining business continuity, for example in our trading operations and work management support, which could adversely affect our profitability and cash.

**PART II RISK FACTORS (Continued)**

***We employ a large number of agency staff at our power stations and in our support functions.***

We depend on a large number of agency staff to support our power stations and other corporate functions. Consequently if we are unable to employ an adequate number of suitably experienced staff as required or the employment agencies used by us seek to charge us prices that are not competitive, this could adversely affect our business and/or profitability.

***The unavailability of component parts could adversely affect our revenues and profitability.***

The failure of certain components in use at our power stations could result in unplanned outages to affect repairs. The duration of the outage is influenced by, among other things, the lead-time required to manufacture and procure replacement components. Certain components (e.g. turbine rotors and transformers) are complex and may take several months to manufacture. To reduce the impact of the failure of such items we hold spare components at our nuclear power stations and in a central storage facility. We also participate in a spares club where the cost of holding expensive replacement components is shared with other parties. Although we aim to optimise our spares holdings we cannot guarantee that we will always have ready access to the required component in the event of a failure and we may incur extended unplanned outages while we obtain the required component.

***We continue to face liquidity risks associated with the seasonality of our business and the provision of collateral to our counterparties.***

The UK electricity market is characterised by lower demand in the summer months and therefore comparatively lower market prices, which leads us, where possible, to plan statutory outages in this period. Accordingly, positive cash flow is reduced through the combined effect of lower prices and output. In addition, the historic high volatility of market prices increases the liquidity risk as a result of collateral calls due to increases in market prices. We may also receive requests to provide collateral (or increased collateral) from counterparties who do not currently require collateral (or who have not exercised their contractual right to have contractual obligations fully supported by collateral). Whilst management closely monitor these risks and continue to adopt mitigation strategies through trading and procurement operations, it is possible that these strategies will not be as effective in minimising these risks as planned.

***We have entered into a trading strategy that seeks to reduce the price risk associated with the cost of our electricity generation. However, this has reduced our ability to benefit from increasing market prices in the medium-term and may also result in an increase in collateral requirements as market prices rise. In addition, should various other unforeseen events occur which place demands on cash flow, our financial resources may prove to be insufficient.***

We have entered into short term and medium term trading contracts with market counterparties and short term and medium term sales contracts with other industrial and commercial customers to hedge a significant proportion of our output against downward movements in market price. However, as a result of this, our cash flow benefits from market price increases are reduced while the level of collateral calls made by certain trading counterparties increases to cover their mark to market exposure.

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We are reviewing our trading strategy to attempt to maintain an appropriate balance between the importance to us of maintaining a high degree of certainty of our revenues and collateral requirements, as well as continuing to take steps to identify and manage cash flow risks and manage cash resources.

***Lack of liquidity in the wholesale market for electricity may adversely affect us or require us to alter our trading strategy.***

Liquidity in the market for wholesale electricity market is dependent on there being a sufficient number of counterparties willing to trade actively. Changes to the market structure, and yet

**PART II RISK FACTORS (Continued)**

further consolidation of the existing generation and supply businesses, could result in a reduction in the number of active participants in the market with whom we are able to trade. This may affect our ability to sell all of our output.

This could also reduce the level of liquidity in the traded market to such an extent that we are no longer able to rely on wholesale market trading as a means of hedging our short-to-medium term exposure to wholesale electricity market prices and balancing our portfolio. We also rely on reported prices from a liquid traded market to deliver reliable reference prices which are used within a number of our indexed price contracts. Thus a lack of liquidity could result in us incurring higher hedging or balancing costs to achieve our trading objectives.

***We may suffer financial loss as a result of parties to whom we supply under contracts defaulting due to bankruptcy or other financial hardship.***

We are a net seller of electricity and receipts for electricity delivered are normally received about one month in arrears; consequently there is a risk of financial loss arising from the financial difficulties of our counterparties. In addition, movements in market price from the time a particular sale (or purchase) contract was agreed expose us to risks of loss in the event of default. Additional costs of having to replace these contracts at the prevailing market price will be incurred if market prices have fallen in the case of sales contracts (or risen in the case of purchase contracts).

***Further changes to the regulatory environment in the UK market and introduction of the British Electricity Transmission and Trading Arrangements (BETTA) may adversely affect our cash reserves.***

The introduction of BETTA is expected to result in changes to the terms and conditions that existing parties have in place for connection to or use of the transmission system and for trading electricity. In the main, the arrangements under BETTA will be based on those currently prevailing in England and Wales. As a consequence, the changes are likely to be particularly significant for those connected to/using the transmission system in Scotland. The introduction of BETTA may also require, among other things, an increase in the amount of cash collateral necessary to support our generation, supply and trading operations. Consequently, it is possible that our cash reserves may also be adversely affected.

***Proposed arrangements governing the cost of electricity transmission in the UK could reduce our ability to trade profitably in the future.***

In May 2001, GEMA proposed a number of possible reforms to the market arrangements governing electricity transmission system access and transmission losses in England and Wales. Transmission losses primarily occur from the electricity that is lost to the network in the form of heat as it is transmitted. If GEMA were to implement its proposals in the form originally proposed, this would result in a significant redistribution of transmission costs between electricity market participants. Under the proposals, some generators would pay for a proportion of transmission losses for which they were not previously responsible. The proposal would be unfavourable to generating plants located in the North of England and Scotland, which make up a significant portion of our generating capacity.

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On 17 January 2003, GEMA directed that a modification should be implemented to the BSC, to introduce zonal marginal transmission losses, with effect from April 2004 in England and Wales. On 30 January 2003, the Government issued a consultation paper on whether these changes were appropriate for Great Britain as a whole, and concluded on 27 June 2003 that they were not minded to include zonal losses as part of the initial reforms to the BSC .

The original GEMA direction was subject to judicial review proceedings during 2003/2004 which resulted in the direction being quashed in January 2004. However, there is a risk that a new

**PART II RISK FACTORS (Continued)**

proposal to introduce zonal charging for losses will be made to take effect after BETTA is implemented (currently planned for April 2005). Therefore, there is a risk that, given the geographical distribution of our power stations, we might be significantly adversely affected by such a proposal. In addition, the charging arrangements for access to, and use of, the transmission network under BETTA are not yet finalised and there is a risk that, given the geographical distribution of our power stations, we might be significantly adversely affected by the finally approved arrangements.

There is also a risk that unfavourable changes to the regulatory environment including arrangements under the BSC, CUSC or the Grid Code, could be introduced that increase the costs or otherwise disadvantage our generation or supply activities relative to our competitors.

***Our current sales contract for generation from our two Scottish nuclear stations will expire in April 2006 or, if earlier, upon the implementation of BETTA which may adversely affect our profitability and our available cash. A delayed introduction of BETTA (beyond 1 April 2006) may also adversely impact our profitability and our available cash.***

We currently sell all the output from our Scottish nuclear power stations to Scottish Power and Scottish and Southern Energy under the terms of the NEA. The NEA will continue in operation until whichever is the earlier of the introduction of BETTA and 1 April 2006. The extension of the NEA beyond its original expiry date of 1 April 2005 will be subject to regulatory approval and there is a risk that such approval may not be forthcoming. Upon the expiry of the NEA or in the event of a delayed introduction of BETTA, we will need to make alternative sales arrangements for this output and/or constrain output. We can give no assurance that alternative sales arrangements will be available at that time on similar financial terms to the current sales contract. This may also require an increase in the amount of cash collateral necessary to support our generation, supply and trading operations. Consequently it is possible that our cash reserves may be adversely affected.

***Our trading contracts and certain of our other contracts may be subject to credit support obligations, such as the posting of collateral. Upon the implementation of the Restructuring, we are required to release the collateral provided to support our trading activities pursuant to the Government Facility and provide alternative credit support arrangements to counterparties. Certain counterparties may request credit support which may, if not provided, lead to such counterparties considering their willingness to trade with the Group.***

As our credit rating is below investment grade we have needed to establish alternative credit support to a parent company guarantee in respect of our obligations under certain contracts (including our trading contracts) by posting collateral to support our obligations under these agreements.

In the case of a significant proportion of our contracts, the financial obligations to be covered by the credit support are generally related to the prevailing wholesale price of electricity. During a period of rising market prices, the amount of collateral that we are required to post will generally increase. In periods of rising market prices, the increase in the level of collateral that we could be required to post may result in us having to reduce expenditure in other areas, including capital expenditures and could exceed our available cash resources.

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The Company is required to ensure that the collateral provided pursuant to the Government Facility be released upon the Restructuring. There can be no assurance that the provision of alternative charge arrangements in satisfaction of our credit support obligations to counterparties will not result in counterparties seeking to obtain other forms of credit support. The Group may be restricted from providing certain forms of alternative credit support by the terms of the New Bonds (which may restrict the nature of third party financing available to the Group).

**PART II RISK FACTORS (Continued)**

If alternative types of credit support are sought but not provided, this may affect the willingness of certain counterparties to continue to trade with the Group. This may limit the number of counterparties with whom we may trade, and may adversely affect our financial results.

***While our understanding of potential contaminated land liabilities at our power stations continues to grow, we have yet to fully implement risk management systems at all sites that will allow us to monitor liabilities at those sites and develop more informed assessments of any such liabilities. Consequently, we are currently unable to predict the likely cost of all our contaminated land liabilities.***

With the exception of Dungeness B, where an extensive remedial operation in response to historic spillages of diesel to ground has now been completed, we currently have only limited data from physical site investigations to support our assessments of contaminated land liability at our power stations. However, an independent expert review was recently carried out to review the potential for any significant contaminated land at our nuclear power stations. This expert review, completed in January 2002, suggested that there were no obviously significant problems but it did highlight areas of vulnerability to contamination at a number of our sites and the need to establish groundwater monitoring networks and allied procedures at each.

Work is now underway to establish these networks and once complete they should further facilitate both our assessment of any such potential liability and any necessary review of local management procedures.

A ground contamination risk assessment carried out at the Eggborough power station has concluded that the site has significant potential to affect local groundwater quality and is vulnerable to contamination migrating from neighbouring landfill sites. Although no significant contamination problems have been observed at the Eggborough power station to date, we cannot be certain that none will occur in the future and therefore cannot exclude the risk of significant unforeseen clean-up costs.

***Certain types of nuclear liabilities arising at our nuclear power stations will not be covered by the scope of the Nuclear Liabilities Funding Agreement (NLFA) or the Historic Liabilities Funding Agreement (HLFA).***

These include, those which are adjudged to have arisen as a result of our compliance standards (including our safety and environmental standards) falling below those of the minimum performance standard or minimum contracting standard agreed under the NLFA or HLFA respectively, or by the implementation of operational changes made by us other than to meet current or reasonably anticipated legal or regulatory requirements or to comply with practices and procedures both considered by, and acceptable to, the relevant regulators and will thus remain for our account. While the definition of the minimum performance standard or minimum contracting standard may be known it is not currently certain how such minimum standards would be interpreted or applied. It may also be difficult to be certain whether the implementation of operational changes would be considered to meet reasonably anticipated legal or regulatory requirements or to comply with practices and procedures both considered by, and acceptable to, the relevant regulators. Consequently, the nature or quantum of these liabilities is uncertain.

***The potential hazards of nuclear operations (including nuclear operations carried out by other operators in the UK and elsewhere in the world) could expose us to the risk of, amongst others, material liabilities, lost revenues and increased expenses.***



Our operations use and generate radioactive and hazardous substances that have the potential to seriously impact human health and the environment. There are particular risks associated with the operation of nuclear power stations. These include accidents, the breakdown or failure of equipment or processes or human performance, including our safety controls, and other

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**PART II RISK FACTORS (Continued)**

catastrophic events such as earthquakes, fire and flood that could result in the dispersal of radioactive material over large areas, thereby causing injury or loss of life and extensive property or environmental damage. Certain of these events, including those arising as a result of third party acts, such as acts of terrorism or war, are not within our control. Liabilities we may incur, and interruptions in the operation of a nuclear power station caused by these events or associated with any of the radioactive or hazardous materials involved, could significantly reduce our revenues and increase our expenses. Insurance proceeds may not be adequate to cover all liabilities incurred, lost revenue or increased expenses. Analogous incidents occurring at other nuclear power stations elsewhere in the world may result in similar losses regardless of our having no control or influence over such incidents.

***The continued operation of the Eggborough power station is subject to a number of factors which could increase our costs and decrease our revenues. In particular, the introduction of the EU Emissions Trading Scheme (ETS) and Large Combustion Plant Directive (LCPD) are major environmental initiatives which will have an important impact on the Eggborough power station as they seek to reduce carbon dioxide and other emissions.***

The Eggborough power station was constructed in the 1960 s and is approaching the end of its originally anticipated operating life. The Eggborough power station has been, and will continue to be, subject to routine and other maintenance and repair. In order to continue its economic operation, and to comply with environmental and other regulations, it has also been, and may in future be, necessary to make modifications to the Eggborough power station. We believe that we are likely to be required to make further repairs and/or modifications to the Eggborough power station as its age increases and, insofar as such requirements are currently understood, such requirements are already in our plans.

We cannot guarantee that we will be able to make any required repairs or modifications to the Eggborough power station either economically or at all (including pursuant to our legal obligations under the documentation entered into in connection with our Restructuring). Similarly, we cannot be certain that any such repairs or modifications will successfully rectify any problems and/or allow the continued operation of the Eggborough power station without interruption or at all. This may result in lost output and could adversely affect our revenues and profitability.

The ETS is due to be implemented in January 2005 and will limit pollution by the Eggborough power station. The LCPD is due to become effective on 1 January 2008 and, in replacing the previous Large Combustion Plant Directive (1988/609/EEC), will further restrict the limits of permitted pollution by the Eggborough power station. The full extent of the possible implications of this legislation are not yet known and therefore we cannot be certain of: (i) the impact on output; (ii) the likely costs associated with any required engineering or structural changes to the Eggborough power station which may be required to ensure compliance; or (iii) how the legislation will affect the electricity generation market and, in particular, the price of electricity in the medium to long term.

***Our business is subject to extensive and unique regulations.***

As an owner and operator of nuclear power stations and the owner and operator of a coal-fired power station, we are subject to extensive governmental regulations. We are subject to, amongst others, nuclear safety, electricity market and environmental regulations of the UK, the EU and other governmental authorities. Unexpected or adverse changes in these regulatory regimes could adversely impact our business and profitability. Changes in regulations governing, and/or the personnel regulating, nuclear safety in the UK may result in the modification, suspension or revocation of our licences to operate nuclear power stations, or require us to incur substantial additional cost for capital expenditure and/or services and labour.



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**PART II RISK FACTORS (Continued)**

A feature of the nuclear licensing regime is that we must conduct PSRs at each of our nuclear power stations which may affect how we operate our nuclear power stations and may result in significant additional costs. We must also obtain the approval of the NII to restart a nuclear power station after a statutory outage. In granting permission to re-start, the NII take comfort from the level of British Energy's knowledge and understanding of reactor performance. Consequently, wherever outage inspections indicate potential issues outside of the predicted norm, there is a heightened risk that delays to re-start may occur as a result of the regulator's intervention. The refusal of the NII to approve, or any delay in gaining approval from the NII, to continue or restart the operation of any of our nuclear power stations, would adversely affect future revenues and reduce our ability to trade profitably.

We are revising certain aspects of the safety cases at our AGR power stations in the light of developing regulatory standards. Whilst we are dedicating significant resources to resolving these outstanding safety case points, there can be no assurance that one of these issues may not lead the NII to refuse consent to restart one of our reactors following a statutory or unplanned outage or require it to communicate to us that it would oppose our restarting a reactor on its return from a refuelling outage. If the NII takes such action, this, too, would affect future revenues and reduce our ability to trade profitably.

Our operations are regulated and subject to audit by the Office for Civil Nuclear Security (OCNS). The OCNS published its latest annual report (entitled: The State of Security in the Civil Nuclear Industry and Effectiveness of Security Regulation April 2003-March 2004) in July 2004. This report outlines the changes in the strategy for securing the safety of the UK's nuclear power stations. We are working with the OCNS, along with other nuclear operating companies, to introduce, where necessary, improvements to our security arrangements which may result in increased security costs.

***We have agreed, in some cases informally, with most of our key suppliers to defer payments due to them.***

We have reached, in some cases informal, agreements with most of our key suppliers to defer payments due to them from the summer months until later in the financial year. Cash balances are therefore likely to be higher for the remainder of the financial year as a result. The amount of our trade creditors will however continue to reflect the amount owed to these creditors and will accrue late payment interest in accordance with the terms of the underlying agreements with creditors. In cases where this has not been formalised, we can give no assurance that our creditors will not seek to enforce their respective contractual rights to have the amount due to them paid strictly in accordance with the payment terms of their respective agreements with us. Demands for payments to be made in advance of an agreed deferral schedule by a supplier may reduce the cash available to other parts of our business and may affect our investment, trading or operational decisions which may in turn affect our financial condition or profitability adversely. Since we have already sought deferrals from a number of our creditors this may reduce the likelihood of our being able to achieve further deferrals at other times in the financial year when our cash resources may benefit from some flexibility from our suppliers with regard to payment terms.

***A failure to comply with, or the incurrence of liabilities under, environmental, health and safety, economic and competition laws and regulations to which we are subject, or a failure to obtain or maintain required environmental, health and safety regulatory approvals, could adversely affect our business or our ability to trade profitably.***

We are subject to various environmental and health and safety, economic and competition laws and regulations governing, amongst other things: (i) the generation, storage, handling, release, use, disposal and transportation of hazardous and radioactive materials; (ii) the emission and discharge of hazardous materials into the ground, air or water; (iii) decommissioning and



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**PART II RISK FACTORS (Continued)**

decontamination of our facilities and the health and safety of the public and our employees and (iv) the generation, trading and supply of electricity and electricity-related products, including the dealing in energy investments. Regulators in the UK, including the NII, EA, SEPA, GEMA, FSA and OFT administer these laws and regulations. Additionally, the EC administers European laws and regulations.

We are also required to obtain environmental and safety permits from various governmental authorities for our operations. Certain permits require periodic renewal or review of their conditions and we cannot predict whether we will be able to renew such permits or whether material changes in permit conditions will be imposed. Therefore, we may not have been, or may not at all times in the future be, in complete compliance with such laws, regulations and permits. In this regard, following a number of minor incidents in 2003, the Environment Agency have indicated that there will be increased scrutiny by them over us. Violations of these laws, regulations or permits could result in plant shutdowns, fines and/or litigation being commenced against us or other sanctions. Other liabilities under environmental laws, including clean-up of radioactive or hazardous substances, can be costly to discharge. Environmental liabilities or failure to comply with environmental laws could also lead to negative publicity and significant damage to our reputation.

While we cannot predict with any certainty the nature of developments in environmental regulation and control, we anticipate that the direction of future changes will be toward stricter controls. In view of the age and history of many sites we own or operate, we may incur liability in respect of sites that are found to be contaminated, together with increased costs of managing or cleaning up such sites. Site values could be affected and potential liabilities and clean-up costs may make disposal of potentially contaminated sites more difficult. It is possible that any clean-up costs would have an adverse effect on our business or our financial condition or results of operations.

Environmental and health and safety laws are complex, change frequently and have tended to become more stringent over time. Whilst we have budgeted for future capital and operating expenditures to comply with current environmental and health and safety laws, it is possible that any of these laws will change or become more stringent in the future. Therefore, our costs of complying with current and future environmental and health and safety laws, and our liabilities arising from past or future releases of, or exposure to, radioactive or hazardous substances, could adversely affect our business or our operating or financial performance.

Violations of economic or competition laws or regulations could result in the imposition of fines, the revocation of licences to operate within the UK electricity market or the voiding of agreements.

***The proximity of certain of our nuclear power stations to Magnox stations could result in potentially harmful materials in the ground migrating across the boundary onto our own sites. UK law currently provides that, unless we can provide adequate evidence to the contrary, any liability associated with such material under our sites would belong to us even though its initial occurrence there is beyond our control. Radiological contamination from neighbouring Magnox plant may render one of our sites radioactive and could prevent its operation.***

Each of Hunterston B, Dungeness B, Hinkley Point B and Sizewell B is located close to Magnox nuclear power stations operated by the British Nuclear Group (a division of BNFL) and its subsidiary companies. Groundwater monitoring networks are now in place at Hunterston B, Dungeness B and Sizewell B that should allow the migration of potentially contaminating material from the neighbouring sites to be identified. Although the need has been identified, an equivalent network has yet to be established at Hinkley Point B.

The statutory regime governing contaminated land in the UK provides, broadly, that if the person who is alleged to have caused a contaminated land liability cannot be identified, the land owner/occupier will be held liable for the costs of remedying the problem. Therefore, we cannot

**PART II RISK FACTORS (Continued)**

be certain that the costs of complying with this regime will not adversely affect our business or our operating or financial performance, as it may not always be possible to identify another operator as a responsible party.

***We are involved in several disputes that if resolved or determined against our interests could adversely affect our profitability and our available cash.***

*Bruce Power*

On 12 February 2004, the consortium that purchased our 82.4 per cent. interest in Bruce Power served a notice on us alleging a breach of certain warranties and representations relating to tax and to the condition of certain parts of the plant at the Bruce power station.

The tax claim relates to the treatment of expenditures at the Bruce power station during the period of our ownership which is currently under review by the Canadian tax authorities. While we have proposed a treatment that could result in a material tax rebate, the consortium claims that the allowance of the expenditures for that period would cause it to lose future deductions. The Company is confident that the amount of the claim should not, in any event, materially exceed the amount of the rebate, and that the claim should have no material cash flow impact on the Group.

The claim relating to the condition of the plant is based upon alleged erosion of certain parts of the steam generators including support plates through which boiler tubes pass. It is alleged that this erosion resulted in an extended outage at one unit at the plant in order to carry out repair works and loss of revenues and costs of approximately C\$64.5m. The consortium also claims that the alleged erosion may reduce the operating life of the unit and/or result in expenditures for further repairs. We have rejected the foregoing claims and intend to defend them if they are pursued further. In accordance with accounting standards, no provision has been made in the financial statements at 30 June 2004 for either claim.

*AmerGen*

We are involved in a dispute with Exelon arising in connection with the sale of our 50 per cent. interest in AmerGen to Exelon. Under the terms of the AmerGen sale agreement, we gave certain indemnities and guarantees in connection with the sale of our interest. As a result of an accounting adjustment made by Exelon to the value of nuclear fuel contained in AmerGen's balance sheet dated 21 December 2003, we may be required to make a payment to Exelon of up to US\$13.7m. British Energy disputes any such claim. British Energy served a dispute notice on Exelon on 4 June 2004 to preserve its rights and the parties are endeavouring to resolve the matter amicably. The agreement with Exelon for the sale of AmerGen requires that, prior to instituting any litigation or other dispute resolution procedure, the companies will in good faith seek to resolve any dispute. Furthermore, we are reviewing with Exelon the effect on the working capital adjustment resulting from a change to the estimated tax recoverable for prior periods made after the consummation of the sale, and this may result in an increase in the purchase price adjustment payable to Exelon. The increase in the purchase price adjustment resulting from the change in estimated tax recoverable is currently estimated to be in the range of up to US\$6.3m.



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If either of the Bruce claims or the AmerGen dispute is resolved against us, it could have an adverse effect on our results of operation and our available cash. Further information on each of these claims is set out in Part X: Additional information, paragraph 16.

### *Polygon/Brandes*

On 3 September 2004, two groups of shareholders, together holding 10.22 per cent. of British Energy's Ordinary Shares, requisitioned an extraordinary general meeting (the Requisitioned EGM). Those groups of shareholders were Polygon Investment Partners LLP (Polygon), Brandes Investment Partners, LLC (Brandes) and their respective associates. British Energy was, as a result, obliged under the Companies Act 1985 (the Act) to call the Requisitioned EGM. One of

**PART II RISK FACTORS (Continued)**

the resolutions proposed by Polygon and Brandes would have had the effect, if passed, of requiring British Energy to seek shareholder approval prior to applying for the cancellation of its listings in London and New York.

Further to the receipt of the requisition notice from Polygon and Brandes, British Energy announced on 21 September 2004 that it had made an application to the United States District Court, Southern District of New York, for an order against Polygon and its associates relating to its Schedule 13D filing (under the US Securities Exchange Act of 1934) in respect of British Energy, which British Energy considered was filed late and defective because it failed to include material information. Separately, the ad hoc committee of Bondholders (the ad hoc committee) commenced proceedings in the High Court in London against Polygon, Brandes and British Energy making different claims and seeking a variety of relief against the different defendants. For further details, see Part X: Additional information, paragraph 16.9.

British Energy announced on 23 September 2004 that the Requisitioned EGM would be held on 22 October 2004 and that as a result of this attempt to hinder the Restructuring agreed by British Energy in October 2003, it would be applying to the UKLA to cancel the listings of its Ordinary Shares and A Shares. As a consequence, and as announced on 23 September 2004, the NYSE suspended trading in British Energy's ADRs prior to the opening of trading on 28 September 2004. At that time, the NYSE also commenced delisting proceedings. At the request of British Energy, the UKLA cancelled the listings of the British Energy Shares from the Official List with effect from 8.00 a.m. on 21 October 2004 and the last day for dealings in British Energy Shares on the main market of the London Stock Exchange was 20 October 2004.

On 24 September 2004, British Energy announced: (i) the unanimous recommendation of the British Energy board to shareholders to vote against the resolutions proposed by Polygon and Brandes at the Requisitioned EGM; (ii) that it intended to seek an extension to the Creditor Restructuring Long Stop Date of 31 January 2005 for the Restructuring; and (iii) that, in accordance with the Creditor Restructuring Agreement, it would execute a business transfer agreement whereby the Company's assets would, conditional on the Restructuring becoming effective, be transferred to Holdings plc.

On 30 September 2004, Polygon announced that it would withdraw its support for the Requisitioned EGM. Polygon stated that, having considered British Energy's recent circulars, it believed there was no commercial logic for it to support the resolutions to be considered at the Requisitioned EGM and consequently confirmed that it would vote against the resolutions and not further oppose the Restructuring. The Requisitioned EGM took place on 22 October 2004 and the resolutions that had been proposed were defeated.

In connection with the withdrawal of support by Polygon, British Energy agreed to withdraw its action against Polygon in New York. British Energy, Polygon and others entered into an agreement to this effect on 30 September 2004 (Heads of Agreement), a summary of which is set out in Part X: Additional information, paragraph 17.1 (ww). Brandes is not a party to the Heads of Agreement which does not therefore prevent it from pursuing any further action, or further action being taken against it.

***We do not currently own the rights of support for the land under the Eggborough power station.***

The Eggborough power station does not enjoy a protected right of support. As a result, there is presently no restriction on coal mining taking place in circumstances whereby the stability of the Eggborough power station could be affected. EPL has tried,

without success, to negotiate an acceptable pillar of support agreement with UK Coal Mining Limited (UKC) (the holders of a licence from the Coal Authority to mine coal).

**PART II RISK FACTORS (Continued)**

If UKC were to mine under or in proximity to the Eggborough power station in circumstances affecting its stability, then extensive liabilities would fall on UKC pursuant to the Coal Mining Subsidence Act 1991. Under this Act, the coal operator is required to make payments for the consequences of the mining damage.

We have submitted an application to the Secretary of State pursuant to the Mines (Working Facilities and Support) Act 1966 for restrictions to be imposed on the working of minerals under part of the land affecting the Eggborough power station, and land adjacent to it as may be necessary to secure sufficient support. If the Secretary of State is satisfied that a case has been established, the application will be referred to court. The court can only grant the application if it is considered to be in the national interest that restrictions on mining should be imposed. In order to limit our potential liability to pay compensation, we have only applied for the restriction on mine working to apply to the area covered by a previous notice served earlier in 2004.

There can be no guarantee that our application to the Secretary of State to refer this matter to the court will be successful or that if it is, that the court will find in our favour. We have received legal advice that if the court were to find in our favour, compensation is unlikely to be payable to UKC. If our application is not successful, or the court does not find in our favour, then the stability of the Eggborough power station may be adversely affected if the UKC were to mine under or in proximity to it. If this were to occur, it may not be possible to continue the operation of the Eggborough power station, or substantial repairs could be required, adversely affecting our financial condition.

***Our right to title to certain ash and water pipelines which benefit Gale Common and the Eggborough power station is not registered with the Land Registry and is based solely on statutory declarations. In the event that we cannot establish title by long use of these pipelines, we would be unable to continue to benefit from them and the operation of Gale Common and the Eggborough power station would be adversely affected.***

Title to the use of much of the ash pipeline at the Eggborough power station, the water pipeline from Gale Common to the River Aire and sections of the Eggborough cooling water pipes is not granted by deed nor referred to on the relevant registers at the Land Registry and is based solely on statutory declarations for a period from 1974 (in relation to the water pipelines) and from 1983 (in relation to the ash pipelines and cooling water pipes). The evidence contained in the statutory declarations will only be an effective step towards establishing title by long use provided that no contrary evidence comes to light which cannot be satisfactorily explained and no arguments are upheld based on lack of relevant knowledge of the existence of the pipelines by landowners. We cannot guarantee that we will be able to establish title by long use and therefore that if the pipelines were disconnected, that the work required to relocate them would not be detrimental to the operation of the Eggborough power station.

In addition, title to the use of the remainder of the ash pipeline is based on the grant of licences, many of which are terminable on notice of various lengths but frequently of six months or less.

***The cost of providing pensions benefits to employees is subject to changes in pension fund values, changing demographics and changes to pension legislation, and might have a material adverse effect on our financial results.***

We operate two pension schemes that provide defined benefits to eligible members and beneficiaries. The preliminary reports on the actuarial valuations of the two pension schemes as at 31 March 2004 disclose funding deficiencies (on the actuarial bases used

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for the valuations) in the two schemes at that date of £375,800,000 and £8,800,000, respectively. The investment performance of our pension fund assets may have an adverse effect on our business. The cost of providing pension benefits could increase as a result of changes in pension fund asset values and changing demographics, including longer life expectancy of the schemes beneficiaries. As

**PART II RISK FACTORS (Continued)**

we explain in Part I: Description of the British Energy Group and in Part X: Additional information, paragraph 9 headed: Pensions, we are required to pay increased pension contributions in accordance with obligations under the pension schemes and statutory regulations to address funding deficiencies as determined in accordance with the schemes and the regulations. It is possible that such increases in our pension contribution obligations in the future could have an adverse effect on our financial condition.

Additional contributions are required from us from time to time, as advised by the scheme actuary, to fund certain additional liabilities such as the additional costs of redundancy related early retirement benefits. These additional contributions could be significant in the years following closure of a station and no provision is currently made, as it is assumed that any such additional contributions would be funded from operational cash flows.

We have also granted the Secretary of State an option (under the Government Option Agreement, a summary of which is set out in Part X: Additional information, paragraph 17.2 (i)) to acquire our nuclear power stations in order to decommission them or extend their operating lives. The Option Agreement provides for, amongst other things, arrangements in respect of pensions of employees following the exercise of the option. This is a matter that is to be addressed at a date closer to the relevant nuclear power station's scheduled closure date. It is not possible to say what, if any, effect the arrangements, when agreed, will have on our financial position.

A high proportion of our pension schemes' investments are held in equities. One consequence of this investment policy, and the methodology and assumptions used for determining our pension schemes' liabilities under FRS17, is that the difference between the market value of the funds' assets and their FRS17 liabilities is expected to be volatile, resulting in potentially significant movements in the balance sheet position and the statement of total recognised gains or losses. The values of our pension schemes' assets and liabilities are likely to be high in relation to our market capitalisation and any FRS17 adjustment could have a material impact on the level of distributable reserves and our ability to pay dividends.

Certain reforms to pensions law are expected to come into force in April 2005 which could give rise to more onerous pension funding obligations for the Group in certain circumstances. In particular, under the proposed new legislation, substantial additional pension contribution obligations could arise: (i) should a member of the Group cease to participate as an employer in the Generation Group or the Combined Group of the Electricity Supply Pension Scheme (as defined in Part X: Additional information, paragraph 9 headed: Pensions); and/or (ii) if the proposed new pensions regulator is of the opinion that such an employer (or a person associated or connected with such an employer) has been a party to an act, or a deliberate failure to act, one of the main purposes of which was to (A) prevent the recovery of a deficiency liability or, (B) otherwise than in good faith, prevent one arising or to reduce its amount. In addition, the proposed new pensions regulator is to be given powers, in certain circumstances, to require employers and certain associated or connected persons to put financial support in place for a pension scheme. If the Members Scheme does not become effective, we expect the Disposal will be made and British Energy plc will cease to be an employer before the introduction of these changes. We also expect BEGUK and BEG to remain employers following completion of the merger of their nuclear generation businesses and the hive out of the DSB from BEG in accordance with the compensatory measures imposed by the State Aid Approval. However, it is possible that by reason of a change of circumstances or otherwise the more onerous provisions would apply which would materially affect the Group's financial condition.

Further information on the pension schemes is set out in Part I: Description of the British Energy Group, Part III: Operating and financial review and prospects, Part IV: Financial information and Part X: Additional information.



**PART II RISK FACTORS (Continued)**

***Our inability to attract and retain senior management and employees could adversely affect our business.***

The success of our operations depends largely on our ability to retain and attract senior management and employees who are suitably qualified in nuclear sciences, operating nuclear and fossil power plants and also individuals with a proven accounting background and strong commercial skills in trading with our sector. In addition, our internal restructuring and the implementation of PIP may require us to hire additional staff. It should be noted that there is a

limited pool of candidates with these credentials and competition amongst employers is intense. Some of the candidates may come from the international market, where total compensation payable to senior executives may be significantly higher than in the domestic market. We may not always be successful in hiring or retaining the best candidate. An inability to attract or retain the relevant people could have a significant impact on our ability to operate and could adversely affect our business.

***We have a complex relationship with the Government documented by a number of detailed and structurally intricate agreements. These agreements have yet to come into effect fully and we may find that, once in effect, they inhibit the way we operate our business. If this is the case, our financial results and performance may be adversely affected.***

The arrangements we have entered into, details of which are described in the Part VI, paragraph headed: Other material contracts relating to the Restructuring, are complex and intricate, including the way in which we are classified by the Government and have yet to be tested. If the arrangements as currently drafted prove to be onerous in practice this may inhibit our ability to operate our plant effectively and/or to maximise opportunities for revenue generation and/or output enhancement. The complexity of the arrangements and the possibility that they may prove to be cumbersome may also affect the morale of our employees and their willingness or ability to develop innovative solutions.

Furthermore, the Contribution Agreement may inhibit us from pursuing opportunities to enhance the value of our asset base, for example, by undertaking technical evaluations in relation to lifetime extensions or by improving the materiel condition of our plant.

***Our business is affected by a number of restrictions which restrict our ability to develop new sources of income.***

As a result of the compensatory measures undertaken in relation to the State Aid Approval, we undertook not to increase our existing operational nuclear generating capacity or fossil fuel generation capacity in the EEA and, not to acquire large scale registered hydro-electric generating capacity in the UK, prior to 23 September 2010. Furthermore, the arrangements we have entered into with the Government, details of which are described in the risk factor with the heading beginning: The decision of the Commission, prohibit us from making expenditure in certain circumstances without its consent. In addition, the restrictive covenants under the New Bonds and the Receivables Facility Agreement prohibit us from making, amongst other things, material acquisitions. These restrictions significantly limit our ability to develop new sources of income.

Further information on restrictions affecting the Eggborough power station is set out below in Risk Factor: As part of the Restructuring we will enter into new agreements in relation to the Eggborough power station. These agreements place certain constraints on the funding of the Eggborough power station and grant the Eggborough Banks certain rights.





**PART II RISK FACTORS (Continued)**

***Our levels of debt could adversely affect our financial condition or results of operations and prevent us from fulfilling our obligations under the New Bonds.***

Our pro forma total consolidated gross debt as of 31 March 2004 (as set out in Part V: Pro forma financial information) would be £700m which is to be repaid by 2022. This level of debt could have important consequences, for example, it could:

- require us to dedicate a substantial portion of our cash flows from operations to payments on our debt, which will reduce our cash flow available to fund capital expenditures, working capital, research and development and other general corporate purposes;
- place us at a competitive disadvantage compared to our competitors who may have less debt than we do;
- limit our flexibility in planning for, or reacting to, changes to our industry;
- increase our vulnerability, and reduce our flexibility to respond to general and industry-specific adverse economic conditions; and
- affect our ability to borrow additional funds, increase the cost of any such borrowing and/or limit our ability to raise equity funding.

***We require a significant amount of cash to make payments on the New Bonds and to service our debt. Our ability to generate sufficient cash depends on a number of factors, many of which are beyond our control.***

Our ability to make payments on, and to refinance, our debt will depend on our future operating performance and ability to generate sufficient cash subject to the collateral requirements under our trading arrangements. We are therefore dependent, to some extent, on general economic, financial, competitive, market, legislative, regulatory and other factors, many of which are beyond our control, as well as the other factors discussed in these Risk Factors.

Historically, we have serviced our debt and met our other cash requirements with cash flows from operations and the refinancing of debt. Although we believe that our expected cash flows from operating activities, together with cash in hand and available borrowings, will be adequate to meet our anticipated liquidity and debt service needs, we cannot be sure that our business will generate sufficient cash flows from operating activities, or that future debt and equity financing will be available to us in an amount sufficient to enable us to pay our debts when due, including the New Bonds, or to fund our other liquidity needs.

If our future cash flows from operations and other capital resources are insufficient to pay our obligations as they mature or to fund our liquidity needs, we may be forced to:

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- reduce or delay our business activities, capital expenditures and research and development;
- sell assets;
- obtain additional debt or equity capital; or
- restructure or refinance all or a portion of our debt, including the New Bonds, on or before maturity.

We may not be able to accomplish any of these alternatives on a timely basis or on satisfactory terms, if at all. In addition, the terms governing the New Bonds and the Nuclear Liabilities Agreements will limit our ability to pursue any of these alternatives. If we obtain additional debt financing, the related risks we now face will increase.

**PART II RISK FACTORS (Continued)**

***We are subject to restrictive covenants.***

The terms governing certain of our financing arrangements, in particular the New Bonds, the Receivables Facility and the Nuclear Liabilities Agreements, contain certain provisions that restrict our ability and the ability of our subsidiaries to do, amongst other things, any of the following:

- make dividends, distributions, investments, and other restricted payments;
- enter into asset sales; and
- incur indebtedness, give guarantees or enter into lease-back transactions.

These limitations will be subject to exceptions and qualifications that may be important. These restrictive covenants could adversely affect our ability to finance our future operations or capital needs or engage in other business activities that may be in our best interests.

In addition to limiting our flexibility in operating our business, a breach of these covenants could cause a default under the terms of other financing agreements we may enter into or have entered into causing all the debt under those agreements to be accelerated. If this were to happen, it would adversely affect our financial condition and our ability to continue operating as a going concern.

***Given our circumstances and the Restructuring, certain of our contracts may be capable of being terminated.***

Given our circumstances and as a result of the Restructuring itself, certain contracts, including GTMAs, may be capable of being terminated. Although the Group and individual Group companies have faced financial difficulties for some two years, we continue to have trading relationships with a high proportion of our contracted counterparties from 2002 and our circumstances and the Restructuring have been widely known for many months. We would likely vigorously resist attempts by counterparties to terminate contracts on these grounds. However, no assurance can be given that counterparties will not successfully exercise termination or other default rights on these grounds even after completion of the Restructuring, in which case we may be liable for termination payments or payments may be withheld from us or supplies of goods or services to our business may be interrupted, any of which could have an adverse affect on our cash flows or our operations.

***The amount of insurance cover we are mandatorily required to maintain in relation to nuclear liabilities by virtue of the NIA will increase significantly, and there is no assurance that cover for nuclear liability for acts of terrorism will be available from the Nuclear Pool in future.***

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In early 2004 the Government signed an international treaty amending the existing international conventions dealing with third party liability in the field of nuclear energy with the effect that, amongst other things, the liability of nuclear operators for events involving nuclear material or ionising radiation which cause damage or personal injury is likely to be increased to £700m. Furthermore, the definition of nuclear damage is likely to be expanded to include, amongst other things, economic loss. It is likely that the NIA will be amended to increase the level of insurance cover we are required to maintain from the existing £140m to £700m. Whilst the Directors believe the insurance market will have sufficient capacity to offer cover for these increased limits, there is no assurance that such cover will be available when required nor that the cost of the insurance will increase in line with the increases in liability limit on a straight-line basis. Our insurers may also seek exclusions and/or higher levels of retention which may affect the ability to make a claim if required to do so.

Cover for nuclear liability sustained by acts of terrorism has been obtained for the year ending 30 March 2005 from the Nuclear Pool. The limit for this cover and the right of recovery by

**PART II RISK FACTORS (Continued)**

insurers mirrors that under the NIA in respect of nuclear liability. The Nuclear Pool indicated following the terrorist attacks in the World Trade Centre in New York that it would not provide cover for nuclear liability without agreement from the Government that the Government would provide reinsurance cover. This arrangement is subject to annual review and has been forthcoming for the last three years. There is no assurance that the Government will be able to do so in the future.

***As part of the Restructuring we will enter into new agreements in relation to the Eggborough power station. These agreements place certain constraints on the funding of the Eggborough power station and grant the Eggborough Banks certain rights.***

The Restructuring imposes certain constraints on the funding of the Eggborough power station by the New British Energy Group in the period from the Restructuring Effective Date until 31 March 2010 including: (i) specifying the operating and maintenance costs that may be met; and (ii) imposing an approximately £70m cap (subject to certain *de minimis* exceptions) on capital investment (the Relevant Cap).

In the event that: (i) an operating and/or maintenance cost is not specified; or (ii) capital investment work over and above the Relevant Cap is required, such costs and/or investment will be treated as Restricted Payments (as defined in Part VII: Terms and conditions of the New Bonds, paragraph 8.2) under the New Bonds (as such costs and investment work would have to be funded by BEPET, which is a Restricted Subsidiary for the purposes of the New Bonds) unless the limitation on Restricted Payments in the New Bonds has been suspended (by reason of the New Bonds attaining an investment grade rating from Moody's and at least one other rating agency at the relevant time).

Post 31 March 2010, under the New Bonds any funding of EPL by the New British Energy Group is limited to amounts: (i) required for EPL to operate and maintain the Eggborough power station in accordance with the standards of a reasonable and prudent operator and comply with its obligations under the Amended Credit Agreement (and associated documentation); and (ii) to fund capital expenditure, the primary purpose of which is the maintenance (including non-recurring maintenance) and/or repair of a capital nature at the Eggborough power station. Any additional funding in this period will be treated as Restricted Payments under the New Bonds unless the limitation on Restricted Payments in the New Bonds has been suspended (by reason of the New Bonds attaining an investment grade rating from Moody's and at least one other rating agency at the relevant time).

In addition, under the Contribution Agreement capital expenditure at the Eggborough power station is limited to amounts the primary purpose of which is maintenance or repair or is otherwise required to enable output to continue at a level consistent with historical performance levels (unless our cash exceeds the thresholds set out in the Contribution Agreement). For further detail on the Contribution Agreement see paragraph headed: Contribution Agreement in Part VI: Further information relating to the Restructuring.

Inability to meet operating and/or maintenance costs and/or to fund capital investment at the Eggborough power station as a result of the restrictions described above may result in loss of output and could adversely affect our revenues and profitability.

As part of the Restructuring, the Eggborough Options will be granted to the Eggborough Banks. In addition, the Eggborough Banks will benefit from the Eggborough Security. As a result, the New British Energy Group may cease to own the shares in, or assets of

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EPL on: (A) where the Eggborough Options are enforced (i) 31 March 2010; or (ii) at any time prior to 31 August 2009, on or after the occurrence of an event of default that is continuing under the Amended Credit Agreement and (B) where the Eggborough Security is enforced, on or at any time after the occurrence of an event of default that is continuing under the Amended Credit Agreement.

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**PART II RISK FACTORS (Continued)**

**(B) RISKS RELATED TO OWNERSHIP OF NEW SHARES, NEW BONDS AND WARRANTS**

***There is no prior market for the New Bonds, New Shares or Warrants.***

The New Bonds, the New Shares and Warrants will be new securities for which there is no established trading market. Application has been made to the UK Listing Authority for admission of the New Bonds, the New Shares and Warrants to the Official List and to the London Stock Exchange for the New Bonds, the New Shares and the New Warrants to be admitted to the London Stock Exchange's market for listed securities. However, an active market for these securities may not develop. The trading price for the securities depends on many factors, including prevailing interest rates, general economic conditions, our performance and financial results, and the markets for similar securities. As such, the trading price for the securities may be subject to disruptions and to substantial volatility in their prices. Any disruptions may have an adverse effect on the holders of the securities.

***The New Bonds, New Shares and Warrants are subject to restrictions on transfer.***

Although it is our present intention that the securities will be listed on the Official List and traded on the London Stock Exchange, the securities are subject to certain restrictions on transfer in the United States. The securities have not been and will not be registered under the Securities Act. New Shares issued pursuant to the Creditors' Scheme and New Shares and Warrants issued pursuant to the Members' Scheme will be issued pursuant to an exemption from the registration requirements of the Securities Act pursuant to Section 3(a)(10) of the Securities Act. The New Shares to be issued upon exercise of the Warrants will constitute restricted securities in the US and will not be issued in the US unless an exemption from the registration requirements under the Securities Act is available. Furthermore, to the extent that a person receiving New Shares is deemed to be an affiliate (within the meaning of Rule 144 under the Securities Act) of the Company or British Energy, the New Shares they hold will be restricted securities and may be transferred in the United States only in accordance with the provisions of Rule 144, Rule 145 and Section 4(2) of the Securities Act or outside the United States pursuant to Regulation S under the Securities Act or another applicable exemption from the registration requirements of the Securities Act. The New Bonds will also be restricted securities and may be transferred in the United States only in accordance with the provisions of Rule 144, Rule 144A and Section 4(2) or outside the United States pursuant to Regulation S under the Securities Act or another applicable exemption from the registration requirements of the Securities Act and in accordance with the transfer restrictions of the New Bonds. If the Disposal is approved, Warrants will not be issued in the US unless an exemption from the registration requirements under the Securities Act is available. To the extent an exemption is available, the Warrants will constitute restricted securities and may only be transferred in the US in accordance with the provisions of Rule 144 and Rule 144A or outside the US pursuant to Regulation S. It is the obligation of holders of the securities to ensure that sales of securities within the United States or other countries comply with applicable securities laws. The foregoing transfer restrictions could impact on the selling price of the securities and the ability of the holders of the securities to sell the securities received in the Restructuring.

***The decision of the Commission that, as far as the Restructuring involves the grant of State Aid by the Government, such aid is compatible with the Common Market and the objectives of the Euratom Treaty (the State Aid Approval) may be appealed against by interested third parties to the EC Court. If such an appeal is successful, it may result in the annulment of the whole or part of the State Aid Approval or the possible imposition of further conditions on the Group. Interested third parties may also seek an order from the EC Court for an order that the arrangements whereby the Government provides aid to the Group be suspended, provided that they can establish they have an interest in the case and that the suspension is urgent. Interested third parties may also complain to the Commission or bring actions in the courts in England or Scotland that the Group or the Government are not complying with one or more of the conditions to the State Aid Approval. Any of these events could adversely affect our business or profitability.***





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**PART II RISK FACTORS (Continued)**

The State Aid Approval may be appealed to the Court of First Instance of the European Communities (the CFI) by any interested third party provided that it can show that it is directly and individually concerned by the State Aid Approval. A party will be directly and individually concerned by the State Aid Approval, where it can show, for example, that its competitive position in the market was or may be adversely affected by it. An interested third party whose competitive position is not adversely affected by the State Aid Approval may also be able to show in other ways it is directly and individually concerned by the State Aid Approval. The government of another Member State may also appeal against the State Aid Approval to the CFI. In each case the application for the appeal must be filed within two months and ten days from either: (i) the date when the interested third party or the government of the Member State receives a full copy of the non-confidential version of the State Aid Approval from the Commission; or (ii) from the date of the publication of the non-confidential version of the State Aid Approval in the Official Journal of the European Union, where the interested third party has not already received a copy of State Aid Approval directly from the Commission. An appeal to the CFI may result in the State Aid Approval being annulled in whole or in part on grounds of procedural or substantive issues. Any such appeal will be defended by the Commission. The Government and we may intervene to support the Commission in defending the State Aid Approval. The arguments raised by us and /or the Government must support the Commission's conclusions. The process that led to the State Aid Approval was conducted almost exclusively between the Government and the Commission; we were not directly involved in it except to a limited extent. Nevertheless, we believe that the State Aid Approval should not be annulled in whole or part on appeal, but we cannot give an assurance that that is the case.

The applicant may also request the CFI to suspend in whole or in part the State Aid Approval or apply for other interim measures pending the outcome of the appeal. The CFI may make such orders with or without conditions attached, where the applicant can show that: (i) it has an interest in the State Aid Approval and, when the point is raised, that its application for the annulment of the State Aid Approval is not manifestly inadmissible; (ii) there is urgency to suspend the State Aid Approval so as to prevent the applicant suffering serious and irreparable damage (the applicant needing to show that the damage is foreseeable with a sufficient degree of probability and cannot ultimately be financially compensated); (iii) it has a *prima facie* case for the annulment of the State Aid Approval; and (iv) the balancing of the interests of the different parties calls for the State Aid Approval to be suspended or other measures to be imposed. In light of the above, we do not believe that any interested third party would succeed in suspending, or obtaining any other interim measures against the State Aid Approval.

A decision of the CFI can be appealed to the European Court of Justice (ECJ), but only on points of law. In the event of an appeal against the State Aid Approval in the CFI or the ECJ being successful and the State Aid Approval being annulled in whole or in part, the Commission would have to issue a new decision taking into account the judgment(s). The effect of a successful appeal, the details of any subsequent decision and the impact that it might have on our business's profitability or financial position is impossible to predict.

An interested third party may also complain at any time to the Commission that either the Government or we are in breach of any of the conditions imposed by the State Aid Approval. There can be no assurance that the Commission may not, as a result of any investigation it makes into the complaint, order the recovery of any aid which has been unlawfully given as a result of a breach and/or modify the conditions of the State Aid Approval or impose additional ones.

An interested third party which can show sufficient interest (under English law) or both title and interest to sue (under Scottish law) can also bring an action in a court in the appropriate jurisdiction alleging that either the Government or we are in breach of any of the conditions imposed by the State Aid Approval. The court could decide to consult with the Commission or to refer questions to the ECJ in so far as it considers them to be necessary to interpret or apply the provisions of the State Aid Approval that may be in dispute. There can be no assurance that the court would not order that the arrangements whereby the Government provides aid to the



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**PART II RISK FACTORS (Continued)**

Group be suspended pending compliance with the State Aid Approval and the court could order any aid given in breach of the State Aid Approval to be recovered from the Group by the Government. However, we consider this to be unlikely in view of the fact that the court would have to consider the balance of convenience to the parties in the case as a whole and must have regard to the wider public interest which in this case would, in our view, be in favour of us.

Any such appeals or procedures may have an adverse effect on the Group, our shareholders, and holders of other kinds of securities issued by the Group.

***The State Aid Approval may restrict the amounts the Government may be permitted to pay to us in respect of our liabilities under the Historic Spent Fuel Contracts and assumed by it under the HLFA. This may, in the longer term, adversely affect our financial position.***

The State Aid Approval provides that the Government is permitted to fund the payment of: (a) liabilities related to the cost of management of spent fuel loaded into our AGRs prior to the Effective Date (historic spent fuel), up to £2,185 million (which is calculated in real terms as at March 2003 in December 2002 (money) values); (b) the costs of certain other liabilities set out in the Historic Liabilities Funding Agreement (the HLFA) which are not however taken into account to calculate the £2,185 million cap; and (c) any shortfall of the NLF as regards the payment of liabilities related to our nuclear assets decommissioning and un-contracted liabilities. The State Aid Approval states that as soon as expenditure corresponding to: (i) the nuclear decommissioning and un-contracted liabilities referred to above; and (ii) the costs of the certain other liabilities set out in the HLFA referred to under (b) above, exceed £1,629 million (in December 2002 (money) values), the Government shall submit enhanced additional reports (on an annual basis) to the Commission demonstrating that the Government payments are restricted to meeting these liabilities, and that proper steps have been taken to limit expenditure to the minimum necessary to meet those liabilities. (The £1,629 million reporting threshold requirement is more fully discussed in Part X: Additional information, paragraph 17.1(o)).

Article 4 of the State Aid Approval provides that for the purposes of computing the £2,185 million cap and the £1,629 million threshold in December 2002 values, the Government shall use the reference and discount rate published by the Commission for the UK updating this rate every five years.

The historic spent fuel contracts between BNFL and BE provide for contractual payments to be subject to adjustment based on UK RPI. The Government therefore proposed to the Commission that UK RPI, together with a fixed discount rate, be applied in calculating whether payments under the HLFA reach the £2,185 million cap in (December 2002 money values). The Commission's position, reflected in its decision, is that the reference and discount rate it sets for the UK from time to time should be used in calculating whether the cap is reached. There is a risk that applying the Commission's reference rate to payments made under the HLFA may result in a greater figure than the method proposed to the Commission by the Government. If this were to occur, the Government's obligation to pay amounts under the HLFA would be limited by the cap unless and until the State Aid Approval were modified.

If the Restructuring is not implemented by 31 March 2005, the schedules of payments in the contracts relating to historic spent fuel are not specified in the absence of further agreement between the relevant contracting parties. Prior to that date the parties are required to use their reasonable endeavours to renegotiate these schedules, and any new schedule would require agreement between us, BNFL and (pursuant to the HLFA) the Secretary of State. This may affect whether the cap would, in practice, be reached.



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**PART II RISK FACTORS (Continued)**

***The State Aid Approval imposes on the Government a requirement that by 1 April 2005 we undertake to extract our electricity supply business from BEG and incorporate it as a separate subsidiary company, and that we consolidate our nuclear generation business in a single company. We might be unable to obtain all the relevant regulatory and other consents required, to consolidate our nuclear generation activities by 1 April 2005.***

The State Aid Approval imposes on the Government a requirement that, by not later than 1 April 2005, we undertake to: (a) extract our electricity supply business from BEG and incorporate it as a separate subsidiary company; and (b) consolidate its existing nuclear generation activities in a single company. There is no explicit guidance as to how this consolidation will be effected. The purpose of this measure is to assist the ring-fencing of British Energy nuclear generation activities to avoid the State Aid by the Government leaking to other parts of the Group.

Such consolidation requires British Energy to obtain various consents from regulatory and other bodies. In addition, we have agreed with the Government under the Deed of Undertaking (a summary of which is set out in Part X: Additional information, paragraph 17.1(o)) that, if the relevant consents are not obtained in time, to put in place alternative arrangements which would have the same effect, whilst we continue to use our reasonable endeavours to obtain the relevant consents.

With regard to the consolidation of our nuclear generation activities, it is now unlikely that we will be able to obtain all the necessary consents by 1 April 2005 and we will need to implement the alternative arrangements we have agreed with the Government. The Government has informed the Commission of the potential delays and of the alternative arrangements referred to above and we do not foresee that an inability to perfect the consolidation of our nuclear generation activities represents a material risk to the business.

***In the event of our insolvency the holders of our New Shares and Warrants are unlikely to receive any return and the New Bondholders will rank behind certain other creditors of the Group. In the event of an insolvency where there is a deficit to creditors our equity securities will be worthless.***

In the event of an insolvency our New Bonds rank behind: (i) the Decommissioning Default Payment due to the NLF under the Contribution Agreement (a summary of which is contained in Part X: Additional information, paragraph 17.2 (e)); (ii) the monies owed to the bank which has provided our Receivables Facility (if any are outstanding at that time); and (iii) certain excluded nuclear liabilities which are not covered by the NLFA and which will likely be paid in priority to other creditors, details of which are set out below in Part VI, paragraph headed: Nuclear liabilities funding agreement. Furthermore, the Eggborough Banks retain security over, amongst other things, the shares in, and assets, of EPL and in the event of an insolvency of the Group these assets would not be available to New Bondholders. Accordingly, the return to New Bondholders in the event of insolvency may be less than the par value of the New Bonds together with accrued interest thereon. If such circumstances were to arise, there would be no return to Shareholders and the Warrants would be worthless.

***New accounting rules are currently in the process of being introduced and will affect the reporting of New British Energy's results for the year commencing 1 April 2005. At this time, the rules have yet to be finally determined and we can give no assurance that these new rules will not adversely affect the way our results are reported in our financial statements.***

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International Financial Reporting Standards (IFRS) will become applicable for all companies from the first year end following 1 January 2005. The introduction of IFRS represents the most significant change in accounting standards for a considerable period of time. The standards themselves are still being finalised and it is not yet possible to determine what impact IFRS will

**PART II RISK FACTORS (Continued)**

have on the way our results appear in our financial statements. Whilst this will not affect our underlying operations or our ability to generate cash, it may have a significant impact on our reported profitability which may impact on the level of distributable reserves available to the group. This in turn could adversely affect our ability to pay dividends to our shareholders at a time when we would be otherwise free from the constraints imposed by our arrangements with Government and under the New Bonds to do so.



## **PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS**

*This Part sets out an operating and financial review of the prospects of the Group. It should be read in conjunction with all other information relating to New British Energy and Holdings plc contained in this document. You should not rely on the information in this Part of the document only. Our cash and sales figures have been extracted from our underlying accounting and sales records used in the preparation of Part IV: Financial information and the information relating to PIP has been extracted from our own internal records regarding how we allocate our expenditure.*

### **SECTION 1: CURRENT TRADING AND PROSPECTS**

#### **Trading at the time of the announcement of the Restructuring**

At the time of the announcement of the outline terms of our Restructuring on 28 November 2002, we indicated that: if the formal agreements that needed to be reached with the Bondholders, RBS, the Significant Creditors and the Eggborough Banks could not be reached; or the required approvals from, amongst others, the Commission were not forthcoming in the timescale we had envisaged; or the assumptions underlying the outlined proposal were not fulfilled, we may have been unable to meet our financial obligations as they fell due and may have been required to take appropriate insolvency proceedings. Furthermore, we considered at that time that in the event of insolvency, distributions, if any, to unsecured creditors would represent only a small fraction of their unsecured claims and that it would be unlikely that there would be any return to shareholders.

The wholesale market price for electricity had been around £17.0 per MWh for delivery in 2003/2004 whilst average unit operating costs (including those in relation to the Eggborough power station) for the six months ended 30 September 2002 were approximately £19.9 per MWh. In short, as a result of our high fixed cost base (particularly the costs associated with our fuel), on a per MWh basis, our costs of producing electricity were exceeding our achieved selling price. We entered into the agreements with Creditors, BNFL and the Secretary of State in October 2003 in order to avoid administration in circumstances where no other viable option was available to the Group. The agreements provide the best that we could negotiate for shareholders at the time. We believe the only alternative would have been for us to take appropriate insolvency proceedings under which any distribution to shareholders would have been highly unlikely.

At the time of the announcement of the formal terms of the Restructuring on 1 October 2003, we had contracted to sell our electricity for the remainder of that financial year at what we estimated at that time would be an average price of £17.1 per MWh. At that time, we had entered into fixed price contracts for summer 2004 and winter 2004/2005 in relation to approximately 50 per cent. of our output for 2004/2005 at an average price of £18.3 per MWh and altogether had contracts to sell approximately 90 per cent. of our output for that period. Taken together with the partial hedge provided by the New BNFL Contracts (assuming the market price could fall below £21.0 per MWh), this meant we would only be 8 per cent. exposed to fluctuations in the wholesale electricity price. The prevailing market price at the time had been £21.6 per MWh for 2004/2005.

The wholesale market price for electricity has increased significantly compared to the price at the time that the Restructuring was announced. This increase in the wholesale price for electricity, together with key elements of the Restructuring, details of which are set out in summary in the bullet points on the second half of page 9 and on page 10 (and which are dealt with more fully in Part VI: Further information relating to the Restructuring) mean that the outlook for the Group has improved since the announcement made on 28 November 2002, although this has been offset by declines in output.

**Current, financial and trading prospects**

Nuclear output was 15.0 TWh (a 72 per cent. load factor) for the three month period ended 30 June 2004, 28.7 TWh (a 68 per cent. load factor) for the six month period ended

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

30 September 2004 and 33.1 TWh (a 67 per cent. load factor) for the seven month period ended 31 October 2004. The UK nuclear output for the equivalent periods in 2003 was 17.0 TWh (a 82 per cent. load factor), 33.3 TWh (a 79 per cent. load factor) and 37.9 TWh (a 77 per cent. load factor). The reduction on the previous year, and in the second quarter of this year compared to the first quarter, has been primarily due to unplanned outages.

During the three-month period ended 30 June 2004 and six-month period ended 30 September 2004, investment expenditure on plant projects, major repairs and strategic spares across the whole Group, including incremental costs associated with PIP, totalled £32m and £64m respectively of which we estimate that £17m and £32m respectively may have been capitalised, with the main projects in the period including replacement of cast iron pipework, fuel route improvements and the implementation of the work management programme. As a result of the FRS11 impairment review in the financial year ended 31 March 2003, all expenditure of a capital nature has been expensed and will continue to be expensed until such time as it is possible to demonstrate that it results in an enhancement to the carrying value of fixed assets.

As previously indicated, the Company had already contracted to sell much of its planned nuclear output for the current year during the previous financial year and has had to buy back power. Therefore it has not seen the full benefit of the recent rises in electricity prices. These factors, as well as increased pension costs and an increased depreciation charge related to the impairment reversal made in March 2004 have had a significant adverse impact on our profitability and cash flow. In view of the recent unplanned outages and the delayed return to service of Hartlepool and Heysham 1, the Directors consider that the outlook for the Company's financial and trading prospects for the remainder of the financial year will be challenging.

The principal factors affecting the financial and trading prospects of the Group for the current financial year are: output, nuclear unit cash costs, sales, PIP and cash and liquidity:

***Nuclear output***

Following the unplanned outage at Heysham 1, as a result of cast iron pipework failure, we reviewed the implications for further cast iron pipework replacement at our other nuclear power stations and, accordingly, on 19 March 2004 we announced that our indicative target for nuclear output for 2004/2005 was reduced from 67.0 TWh to 64.5 TWh. We have suffered a number of unplanned outages since that date and following the evaluation of structural inspections carried out during a statutory outage at our Hartlepool power station, we decided that further work was required to demonstrate the integrity of certain boilers. This work entailed intrusive visual inspections of a number of boiler closure units. This also involved certain inspections being undertaken at Heysham 1. In addition, we are making modifications to our safety cases for Hartlepool and Heysham 1 to address flooding and fire threats and also to address graphite core brick cracking. On 30 July 2004, we announced that we had revised our target nuclear output for 2004/2005 to around 61.5 TWh. However, following discussions with the NII concerning our programme of works at Hartlepool and Heysham 1, we currently expect that Hartlepool and Heysham 1 will not return to service until later this calendar year and consequently we expect nuclear output of 59.5 TWh in the financial year ending 31 March 2005 (as we announced on 18 November 2004). Based on the Company's business plans, we further expect the average annual nuclear output over the next 3 financial years (including this financial year) to be approximately 61.8 TWh.

Subject always to our continuing obligations as a listed company, we propose to publish information regarding our output on a quarterly basis at the same time as we publish the results for that quarter (rather than on a monthly basis) and we do not propose to make further forward-looking statements regarding our proposed annual output during a financial year.



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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

***Nuclear unit cash costs***

Average unit costs for our nuclear power stations include maintenance, expenditure on nuclear plant and equipment and corporate overheads but exclude the impact of the NLF Cash Sweep Payment and working capital movements. In determining projected average nuclear unit cash costs, we make a number of assumptions relating to, amongst other things, output, fuel, operating costs (including staff and pension contributions), operational maintenance expenditure and capital expenditure, electricity prices and inflation. The resulting projections may change over time as a result of changes to one or more of these variables. Payments due to BNFL for fuel and ancillary services under the revised arrangements vary with electricity prices (as determined by the electricity reference price in the new arrangements) and movements in electricity prices may result in changes to our average nuclear unit cash costs. An illustration of this is provided below.

In October 2003, we announced our projected three year average nuclear unit cash costs per MWh for our nuclear power stations. These were costs based on an assumed level of output of 67.0 TWh per annum, levels of capital expenditure in the range of £85m to £90m and electricity prices ranging from £14.0 per MWh to £22.0 per MWh.

In June 2004, we announced an increase in our estimate for average nuclear unit cash costs to take account of increased investment in plant projects, major repairs and strategic spares across the whole Group (which includes incremental PIP expenditure). Based on the financial resources we expect to have available to us, for the financial year ending 31 March 2005, this investment will be in the range of £140m to £170m including incremental PIP expenditure of approximately £20m. If our financial resources are otherwise required due to unforeseen outages or changes to electricity prices and collateral requirements, we may be required to adjust our investment plans accordingly. In addition electricity prices have risen substantially since October 2003 and as a result we are now making additional payments to BNFL as provided for under the new arrangements for back-end fuel services. This will continue for so long as electricity prices remain above £16.0 per MWh (in 2002/2003 monetary values and indexed to RPI). Taking both factors into account, average nuclear unit cash costs were estimated in June 2004 to be £18.1 per MWh at then current electricity prices and assuming average annual output of 67.0 TWh.

The Directors have conducted a review of the projections for the three year period ending 31 March 2007 and annual average nuclear output for the period is now expected to be on average around 61.8 TWh per annum. On this basis, our average nuclear unit cash costs are projected to be £19.1 per MWh at current price levels. The Directors expect that these average unit costs will remain unchanged whilst wholesale baseload electricity prices remain at or above £22.7 per MWh at 2003/2004 price levels (or £21.0 per MWh, at 2002/2003 price levels, indexed to RPI), and assuming we achieve our average annual nuclear output figure. However, should wholesale baseload electricity prices fall below this figure, our fuel costs will decrease in accordance with the provisions of our revised arrangements with BNFL.

Since the October 2003 announcement, nuclear unit cash costs have increased due to the higher level of projected investment and the costs of PIP, the increase in electricity prices and the reduction in projected output and inflation. The original nuclear unit cash cost of £14.5 per MWh was quoted at a reference electricity price of £16.0 per MWh (at 2002/2003 price levels) and an annual output level of 67.0 TWh. Rebased to current electricity prices, the nuclear unit cash costs would have been £16.4 per MWh compared with the current projection of £19.1 per MWh. Of this £2.7 increase, £1.1 is due to PIP, £0.2 is due to other cost increases, £0.4 is due to inflation and £1.0 is due to the output reduction.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

The table below shows how average nuclear unit cash costs vary as a result of the revised BNFL arrangements at different electricity reference prices assuming an average nuclear output for the three years starting 1 April 2004 of 61.8 TWh:

Average electricity reference price under the new BNFL arrangements £ per MWh*	Average nuclear unit cash costs £ per MWh*
16.2 and below	16.6
17.3	17.1
18.4	17.7
19.4	18.2
20.5	18.7
21.6	18.9
22.7 and above	19.1

\* at current price levels

Source: British Energy

**Sales**

As of 22 November 2004, contracts were in place covering virtually all of the planned output for the financial year ending 31 March 2005, of which nearly all are at fixed prices. The average price for these fixed price contracts is £21.0 per MWh. For 2005/2006, contracts are in place for approximately two-thirds of planned generation, with approximately half of these being at fixed prices at an average price of approximately £25 per MWh. The market price for forward baseload contracts has continued to rise and the wholesale price for annual contracts with delivery in 2005/2006 has risen from around £24.5 per MWh at the end of March 2004 to over £30.0 per MWh by 22 November 2004, an increase of some 20 per cent. Whilst there is no guarantee that these prices will continue to prevail they are comfortably above our estimates of average nuclear unit cash costs.

**PIP**

Following an initial mobilisation phase which ended in July 2004 and which included an asset condition survey to develop a detailed plan of action, the next phases of PIP implementation will focus on staff organisation, prioritisation of work activities, human performance initiatives and investing in people, processes and the materiel condition of our plant (as described in more detail below in the paragraph headed: Business strategy). The final phases are targeted to complete, subject to necessary working capital headroom being available, by 31 March 2007. Certain aspects of remedial capital investment will, however, likely run beyond that

into the financial year ending 31 March 2008.

By putting in place and implementing PIP which in essence, involves investing in our people, processes and plant, we are aiming to increase the reliability of our nuclear generating assets. PIP should also lead to a reduction in our maintenance backlog. We believe that as a result of PIP, if properly implemented, we will be better placed to play a role in any future review by the Government of UK energy policy.

However, because of PIP's wide ranging nature and the time and costs involved in implementing it, we do not expect to see the benefits of the hoped for improvement in operational reliability in the current or next financial year. The degree of improvement in operational reliability and the quantification of its impact on our financial results will depend on how the implementation of PIP progresses in the next 12 months but the Directors believe, on the basis of other improvement programmes implemented elsewhere in the world, that enhancements in output reliability should be capable of being achieved.

AGR power stations are unique to the UK and were built in the 1970s and 1980s by different design consortia to different design specifications. Accordingly, there can be no assurance that

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

the improvement in reliability achieved in other nuclear power station improvement programmes, upon which PIP is based and which have been undertaken on newer fleets of nuclear power stations based on non-AGR technology, will be capable of being achieved in respect of our AGR power stations.

Based on our current expectations of future electricity prices and output, and therefore our financial resources, we believe that annual investment in plant projects, major repairs and strategic spares across the whole New British Energy Group, which includes incremental PIP annual expenditure of £70m to £120m, will be in the range of £200m to £250m in each of the two years ending 31 March 2006 and 2007. This compares with the range of capital expenditure of £85m to £90m announced in October 2003 which did not include expenditure on PIP, major repairs or strategic spares. If our financial resources are otherwise required due to unforeseen outages or changes to electricity prices and collateral requirements, we may be required to adjust our investment plans accordingly.

We are also implementing changes to our trading operations which are designed to improve and extend existing skills and asset utilisation in our trading function. These changes will be largely implemented by April 2005 and further details are summarised below in the paragraph headed: Role of trading.

***Cash and liquidity***

On 30 June 2004 net debt was £382m with gross debt standing at £883m. We had cash and liquid resources of £501m of which £321m was deposited as collateral in support of our trading activities. At 31 October 2004 the amounts were £450m and £332m respectively. We also entered into a Receivables Facility Agreement on 25 August 2004 to provide additional liquidity. We have agreed to defer amounts due to certain suppliers in order to better match the profile of monthly expenditure with the receipt of income from the sale of electricity.

In an attempt to align our nuclear fuel costs with receipts from sales of electricity in a year more closely, we have deferred an agreed sum of £20m in this financial year under certain of our contractual arrangements with BNFL which we intend to pay in respect of July invoiced payments, on 1 February 2005 and in respect of August and September invoiced payments, on 1 March 2005.

In addition, we have agreed a further side letter with BNFL dated 10 November 2004 under which it has been agreed that certain other payments under our existing fuel arrangements may be deferred. These payments were due in August, September and October 2004 and aggregate approximately £35m. We have agreed to pay approximately £10m of this amount on or before 31 December 2004, and the balance in two tranches in amounts to be agreed on or before 31 January 2005 and 28 February 2005, respectively. The contractual late payment interest at the rate of LIBOR plus 2 per cent. has started to accrue in relation to the amounts outstanding. BNFL has agreed that these late payments will not constitute non-compliance with our payment obligations for the purpose of our June 2004 deferral arrangements described above, provided the additional deferred amounts are paid in accordance with the proposal set out above.

**Business strategy**



Our business strategy is constrained by, amongst other things, the terms of the Contribution Agreement, a summary of which is set in Part X: Additional information, paragraph 17.2 (e), the New Bonds, the Receivables Facility Agreement and the compensatory measures we have agreed to in connection with the State Aid Approval. Therefore, we expect to execute the following strategy:

- ***Improving reliability*** Our principal business objective is to improve operational reliability through: investment in plant projects, major repairs and strategic spares; improving the way our plant is maintained and operated; and reducing human errors that have led to unplanned outages. In short, we aim to produce more electricity more reliably from our nuclear power stations and this will be the most significant element of our strategy by a considerable margin;

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

- **Seek life extensions** Progress on improving the material condition of our nuclear power stations may allow us to demonstrate safety cases that support the extension of their operating lives; and
- **Input into wider UK energy debate** In the longer term, we will seek to apply our skills, expertise and assets in playing a part in the evolution of the power market and in any future debate commenced by the Government regarding the UK's energy strategy.

Overall we are aiming to raise our standing in the worldwide nuclear community by demonstrating increasing capability to WANO and INPO as a basis of establishing our credentials as an operator and manager of choice.

As our nuclear power stations close, our ability to invest in new business development opportunities may be further restricted due to a lack of sufficient cash resources and this issue may be exacerbated should some of our nuclear power stations be required to close earlier than the estimated closure date used in our financial statements.

**Trading**

We have agreed a set of principles with the Secretary of State and the NLF (the Principles) although our detailed trading policies within this framework are a matter to be decided upon by the Board. Further details of the Principles are set out in the summary of the Contribution Agreement in Part X: Additional information, paragraph 17.2 (e).

**The Principles**

The overriding objective of the Principles is to ensure our ongoing viability. The key principles are set out below.

- Our trading activities will be limited to those appropriate or necessary to protect and enhance the value of our core assets;
- We will not undertake material new trading activities or engage in new markets which will incur significant additional risk of a shortfall of financial resources or of which the medium term risk-return profile of the activity or new markets supports value creation;
- We will have rigorous trading governance arrangements in place at all times, run by appropriately qualified and experienced staff;
- An independent expert will conduct an annual review of our governance, control and risk management systems; and

- We will seek to carry out our trading activities with the objective of ensuring that we have adequate working capital headroom.

Once a trading policy in accordance with the Principles has been adopted, we are under an obligation to endeavour to comply with such policy under the terms of the Contribution Agreement. The Board may however review and adopt other trading policies from time to time provided they are in accordance with the Principles.

### ***Role of trading***

Our approach to trading which we consider is in accordance with the Principles, seeks to use diverse routes to market to sell our output. These include bespoke contracts for supply over periods of varying durations, some of which are for the supply of electricity in excess of a year, over-the-counter transactions in the wholesale traded market, electronic power exchange trading, direct supply to industrial and commercial customers, and sales of balancing and ancillary services to the National Grid. We also sell forward in order to manage the risks of short to medium term price volatility in wholesale electricity market prices and because there is insufficient liquidity in the short term markets alone for us to be sure that we would be able to sell our generation at an acceptable price.

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

Our trading strategy utilises these different routes to market with a view to reducing overall exposure to volatility in short and medium term wholesale electricity market prices whilst seeking to reduce the amount of credit support required. We aim to build a portfolio of wholesale trades and direct supply contracts (generally at fixed prices) to approximately match our planned generation output and to further mitigate the exposure to the wholesale market and, in particular, the risk of wholesale electricity market prices falling. This approach does however reduce, in the medium term, the benefit we receive from wholesale electricity market prices rising. As of the end of October 2004, we had in place contracts for volume equivalent to virtually all of our planned generation in 2004/2005, of which nearly all are at fixed prices. For 2005/2006, contracts are in place for approximately two-thirds of planned generation, with approximately half of these being at fixed prices at an average price of approximately £25 per MWh. This includes an element of the Centrica contract and DSB and structured trades fixed during the period the year ended 31 March 2004 or before. The average price under fixed price contracts for 2004/2005 was £21.1 per MWh as of the end of October 2004. This is substantially higher than the average realised price of £16.9 per MWh for the year ended 31 March 2004 but is lower than the prevailing wholesale electricity price for delivery in 2005/2006 which was in excess of £34.0 per MWh by the end of October 2004.

We propose to enhance the use of financial products (such as options) to better hedge against the impact of increased levels of collateral being required by counterparties to our energy sales contracts, as a result of sudden increases in price and/or decreases in output due to unplanned outages at our nuclear power stations.

In addition to our hedging activities we may also undertake non-hedging related trades from time to time within set limits and policies approved by the Board.

During 2003/2004 we undertook a comprehensive review of our trading capabilities and embarked upon a Trading Development Programme to improve and extend existing skills and asset utilisation. This programme involves strengthening the analysis, risk management and back office functions (including new risk measurement processes) and reviewing trading procedures and performance incentives. In addition we will be upgrading the IT systems used within trading. These changes should enable better risk management and control. The Trading Development Programme should be largely complete by April 2005.

### **Eggborough power station**

As the Eggborough power station is operated primarily as a flexible mid-merit plant, its output level is influenced by market prices, our contracted trading position and the extent to which it is operated as cover for unplanned outages arising from our nuclear power stations. The revised NAP referred to in Part I, paragraph headed: Legislation affecting the Eggborough power station's output, gives an allocation of 4.9m tonnes of carbon dioxide emissions allowances under the ETS for each of the calendar years 2005, 2006 and 2007 for the Eggborough power station (equivalent to output of approximately 5.4 TWh) in each such year. This allocation is scheduled to be finalised in autumn 2004 but may change depending on the final allocations. Additional allowances may need to be acquired if the Eggborough power station is to maintain its output at 2003/2004 levels. The market for carbon dioxide emission allowances is growing and it is too early to give a meaningful indication as to what the carbon allocations required to operate Eggborough at current output levels would cost.

The Eggborough power station's future output will also be affected by the impact of the LCPD, which is intended to limit the emissions of sulphur and nitrogen from fossil fuel power stations. The FGD has been installed and commissioning tests are in progress. Handover of the project has been delayed pending resolution of certain performance issues. We currently believe that the issues can be resolved without having a material adverse effect on our financial or trading position. Once operational, the

equipment is designed to reduce emissions of SO<sub>2</sub> to the atmosphere from the units which have been fitted with FGD by approximately 90 per cent.

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

**Relationship with Government**

The Secretary of State's statement to Parliament on 28 November 2002 set out the limits of the support which the Government was prepared to provide to the Restructuring in order to support its overriding objectives of securing the safety of British Energy's nuclear power stations and the security of electricity supply to the Grid and customers. For further details of the Government support to be provided, see the summaries of the NLFA, the HLFA and the Contribution Agreement set out in Part X: Additional information, paragraphs 17.2 (c), (d) and (e).

As a result of these objectives, the Government, both directly and through the NLF, has availed itself of a number of rights granted to it under the Government Restructuring Agreement (pursuant to the immediately operative provisions of the Nuclear Liabilities Agreements) to protect its significant financial interest in the Group. However, the Restructuring has been implemented on the basis that the Board will manage the business of the Group going forward, albeit within these constraints.

During the period prior to the signing of the Creditor Restructuring Agreement, we kept and since then, have continued to keep the Secretary of State closely informed of, amongst other things, our financial and trading prospects. We also provide the Secretary of State with reports and other information as required under the Government Restructuring Agreement and the Creditor Restructuring Agreement. Post-Restructuring, New British Energy will be required to supply information to the Secretary of State and the NLF (see Part VI: Further information relating to the Restructuring, paragraph headed: Nuclear liability arrangements). We are also required under the terms of the Nuclear Liabilities Agreements, amongst other things, to provide the Secretary of State with all the information she would reasonably need to monitor the financial health of the Group (including monthly cashflow information covering the period 18 months ahead) and to only adopt trading policies which are prudent in light of the Group's on-going financial resources and obligations and to comply with such trading policies. As a result of these requirements, the Company has agreed to provide the Secretary of State and Shareholder Executive with, amongst other things, periodic reports on its business performance and strategic and business plans and for there to be regular meetings and communication between the Secretary of State and senior executives and the Board on a range of topics. Over time, the frequency and content of the reporting may be reviewed.

***ONS classification and the NAO conclusion***

On 24 September 2004, the Office of National Statistics (ONS) announced that, for the purposes of production of the United Kingdom National Accounts (National Accounts), British Energy had been classified as in the public sector. As explained in the announcement, the National Accounts are produced to describe activities in a national economy, including transactions taking place between sectors of that economy. The ONS is responsible for the National Accounts which are compiled in accordance with international standards. In assessing the status of British Energy as a public sector body, the ONS stated that it took into account the powers conferred on the Government under the terms of the Government Facility and to be conferred on the Government as a result of the Restructuring.

The National Audit Office (NAO) has independently concluded, on the basis of the circumstances extant as at 21 September 2004, that British Energy should be accounted for post- Restructuring as a quasi-sub subsidiary of the DTI.

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This classification of British Energy as a public sector body is relevant for the purposes of compiling the National Accounts but does not prevent the implementation of the Restructuring. Similarly, the NAO's opinion that the DTI should account for British Energy as a quasi-subsiidiary does not impact on the implementation of the Restructuring. The Company is a public limited company owned by its shareholders and managed independently by its Board who will be

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

subject to the normal private sector disciplines, fiduciary duties and Companies Act requirements. The Company is an independent entity and has control over a majority of its assets.

In the light of the level and type of interaction we will have with the Government post-Restructuring, the Company will need to conclude whether, for the purposes of FRS8, the Government constitutes a related party and if so, what level of disclosure will be required with regard to transactions with the Government, including transactions of a routine nature with parties such as the Inland Revenue, Customs and Excise and local authorities, amongst others.

The NAO's conclusion does not change the position that the Group has adopted in relation to the application to it of the Utilities Public Procurement Rules.

**Dividend and financial policy**

The Board intend to distribute to Shareholders as much of the Company's available cash flow as prudently possible, but not until operational requirements of the business permit. In addition, under the terms of the Restructuring, there are certain restrictions on, or factors affecting, the Board's ability to pay dividends including:

- we are required to fund cash reserves out of our net cash flow in order to support the New British Energy Group's collateral and liquidity requirements post-Restructuring (the Cash Reserves). The initial target amount for the Cash Reserves is £490m plus the amount by which cash employed as collateral exceeds £200m (the Target Amount). Prior to paying any dividends, our cash needs to equal or exceed the Target Amount and certain amounts specified in the Contribution Agreement, a summary of which is set out in Part X: Additional information, paragraph 17.2 (e);
- the terms of the Contribution Agreement also require that once the Cash Reserves are funded to the Target Amount, we must make the NLF Cash Sweep Payment. Initially this is 65 per cent. (the Payment Percentage) of the New British Energy Group's adjusted net cash flow (calculated on the basis set out in the summary of the Contribution Agreement). The Payment Percentage may be adjusted for certain corporate actions but may never exceed 65 per cent. The requirement to make the NLF Cash Sweep Payment will greatly reduce the amount of cash that would otherwise be available for distribution to Shareholders. In addition, we may not pay any dividends without making an additional payment to the NLF if the result of paying such dividends would be that the aggregate amount of dividends paid to Shareholders in the period following the Restructuring would exceed the aggregate of our annual adjusted net cash flow in such period less the aggregate NLF Cash Sweep Payment payable in such period;
- the terms of the New Bonds contain certain covenants (which are described in detail in Part VII: Terms and conditions of the New Bonds), including a restriction that allows us to pay a dividend only if the Target Amount is met and no event of default has occurred; and
- we must have distributable reserves.



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As a result of these restrictions and after making a prudent allowance for collateral requirements the Directors consider that the earliest period for which a dividend may be declared is the financial year ending 31 March 2007.

Subject to these restrictions, the Board intends to distribute to Shareholders as much of the Company's available cash flow as prudently possible. Any such decision to make such a distribution will be made in the circumstances of the time. In relation to any financial year in respect of which the Company might otherwise be permitted to pay a dividend, the Directors might, for example, consider during the course of that year (or subsequent to it) whether it would be prudent to redeem or repurchase New Bonds (which in turn would require an Accelerated Decommissioning Payment to be made to the NLF), make additional contributions

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

to the Group's pension schemes, allocate cash to the Forecast Expenditure Reserve in accordance with the Contribution Agreement (for instance, to meet certain qualifying expenditure on PIP which is due in the following financial period, to acquire or fund a specific fixed asset or undertaking (expected to be from cash and not from borrowings)) or retain Cash Reserves in excess of the Target Amount.

Movements in the operational cash flow of the Group (prior to debt service and the adjustments referred to above) from one financial year to another are likely to be volatile, for example because of movements in the wholesale price of electricity and variability in our output.

Taking account of the constraints set out above, consideration of prudence and the likely volatility of operating cash flows, the Directors believe that any dividends paid by the Company may vary in size and frequency.

Under the terms of the Contribution Agreement, the Company may reduce the Target Amount if the New Bonds are rated investment grade by Moody's, Standard & Poor's or Fitch. The Directors believe that even with the achievement of a low investment grade rating, the financial position of the Group would not likely allow any reduction of the Target Amount to enable any release of Cash Reserves.

Under the terms of the New Bonds, certain covenants, including in relation to dividends and debt incurrence, will be suspended if Moody's and one other rating agency rate the New Bonds as investment grade. However, in view of the feedback received from the ratings agencies which resulted in the announcement on 23 September 2004, of indicative non-investment grade ratings, the Directors consider that it will be difficult to meet this condition.

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

**SECTION 2: OPERATING AND FINANCIAL REVIEW**

*You should read the following information in conjunction with the document as a whole and in particular our audited consolidated financial statements and the related notes in Part IV: Financial information. You should not rely on the information in this section only. The financial information contained in the following discussion and analysis is extracted without material adjustment from our audited consolidated financial statements, which have been prepared in accordance with UK GAAP. UK GAAP differs in a number of significant respects from US GAAP. A description of the differences between UK GAAP and US GAAP relevant to our audited consolidated financial statements and reconciliations of (loss)/profit after tax (or net (loss)/income) and deficit on equity shareholders funds is set out in section 5 of Part IV: Financial information.*

*In this Section 2 of Part III, except as otherwise specified, we, us or our refers to British Energy and/or its subsidiaries.*

**Overview of the Group**

Our principal activities are the generation, sale and trading of electricity. We are the UK's largest generator of electricity, producing over one fifth of the UK's electricity and employing approximately 5,100 staff. We own and operate eight nuclear power stations and one coal-fired power station in the UK. Of our nuclear power stations, seven are AGRs (Dungeness B, Hartlepool, Heysham 1, Heysham 2, Hunterston B, Hinkley Point B and Torness) and the eighth (Sizewell B) is our sole PWR. Our nuclear power stations have a combined capacity of approximately 9,600 MW. The Eggborough power station has capacity of 1,960 MW. During the year ended 31 March 2004, our power stations produced total output of 72.6 TWh, which was comprised of output of 65.0 TWh from our nuclear power stations and 7.6 TWh from the Eggborough power station.

We made two significant divestitures: in February 2003, we disposed of our majority interest in Bruce Power, which operates the Bruce nuclear power station in Canada and in December 2003, we sold our 50 per cent. interest in AmerGen, a joint venture which operated three nuclear power stations in the United States.

We generated turnover (excluding turnover from discontinued operations) of £1,516m during the year ended 31 March 2004 resulting in operating profits of £57m (before net exceptional operating credits of £283m). During the year ended 31 March 2003, we generated turnover of £1,903m of which £1,528m was from continuing activities (£1,487m excluding exceptional items) and resulted in operating profits from continuing activities of £5m before exceptional income of £41m and exceptional operating costs of £3,845m. Operating profits from continuing activities (after exceptional operating credits) were £340m during the year ended 31 March 2004 as compared with an operating loss from continuing activities (after exceptional operating costs) of £3,799m during the year ended 31 March 2003.

**The Restructuring**

We are currently in the process of a major financial restructuring. In October 2003, we announced that we had agreed the terms of the Restructuring. Completion of the Restructuring remains subject to the satisfaction of a number of important conditions. If the

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Restructuring is completed, our creditors will have agreed to compromise at least £1,199m in debt and other obligations. The Restructuring involves the Bondholders, the Eggborough Banks, RBS and the Significant Creditors compromising their claims against the British Energy Group in exchange for, amongst other things, the issue to those creditors of New Bonds of our subsidiary Holdings plc and New Shares of the Company. The Restructuring contemplates that the Bondholders and RBS will compromise their claims through a scheme of arrangement under section 425 of the Act (referred to as the Creditors Scheme). The Significant Creditors will extinguish all, and the Eggborough Banks will extinguish part, of their existing claims against the British Energy Group pursuant to the various arrangements under the Creditor Restructuring Agreement and related documents.

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

The Government Restructuring Agreement was also entered into in connection with the Restructuring and sets out new arrangements with the Secretary of State and the NLF regarding the funding of qualifying uncontracted nuclear liabilities and the qualifying costs of decommissioning the New British Energy Group's nuclear power stations which will become effective on Restructuring (although we are currently obliged to comply with certain of their provisions. See Part VI: Further information in relation to the Restructuring, paragraph headed Nuclear liability arrangements, for further details.) The Secretary of State will fund: (i) qualifying uncontracted nuclear liabilities and qualifying decommissioning costs to the extent they exceed the assets of the NLF; and (ii) subject to certain exceptions, contracted liabilities for historic spent fuel (Further information regarding the implications of the State Aid Approval on the liabilities of the Secretary of State under these agreements is set out in Part VI: Further information relating to the Restructuring under paragraph headed State Aid). To the extent there is any surplus in the NLF, this amount will be paid to the Secretary of State. The New British Energy Group will be responsible for funding certain excluded or disqualified liabilities and will be, in certain circumstances, required to compensate or indemnify the NLF and the Secretary of State in relation to such liabilities. Our obligations under these arrangements with the Secretary of State will be guaranteed by each Material New British Energy Group Company. The excluded liabilities include, amongst others, employment and redundancy costs and certain environmental expenses. These excluded and disqualified liabilities include, amongst others, costs incurred as a result of our failure to operate in accordance with a minimum performance standard or introduction of certain operational changes at our power stations. The excluded and disqualified liabilities are described in greater detail in Part VI: Further information relating to the Restructuring, paragraph headed: Nuclear liability arrangements.

In consideration for the Secretary of State and the NLF assuming these liabilities, Holdings plc will issue £275m in New Bonds to the NLF and the New British Energy Group will make various payments to the NLF including the NLF Cash Sweep Payment. The NLF's entitlement to the NLF Cash Sweep Payment is convertible into Convertible Shares and on a full conversion, the NLF would hold up to 65 per cent. of the thereby enlarged equity share capital of the Company. However, the terms of the Convertible Shares include a limit on the voting rights attaching to such shares equal to the maximum amount which can be held by the NLF without triggering a mandatory offer under the Takeover Code, being currently 29.9 per cent. of the voting rights of the Company (and, for this purpose, taking into account the voting rights attributable to any other ordinary shares in the Company held or acquired by any person acting in concert with the NLF). This voting restriction applies for so long as the Convertible Shares are held by the NLF. The Convertible Shares will convert automatically into ordinary shares in the Company on transfer to a third party but are not convertible at the election of the NLF prior to such transfer. There are restrictions on the manner in which the NLF may convert its entitlement to the NLF Cash Sweep Payment or dispose of any of its shares in the Company.

For further information about the Restructuring, the NLF and the related agreements see Part VI: Further information relating to the Restructuring, paragraph headed: Nuclear liability arrangements.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)****Financial reporting requirements and format of the New British Energy Group**

New British Energy has agreed, in addition to UK reporting obligations, within the New Bond terms to adopt the following reporting to financial markets which will include in all cases Management's Discussion and Analysis:

<b>Period ending</b>	<b>Document</b>	<b>Deadline after period end</b>	<b>GAAP</b>
31 December 2004	UK quarterly results	45 days	UK GAAP
31 December 2004	10-Q	45 days	US GAAP
31 March 2005	UK annual results	Per US domestic* accelerated filers <sup>(1)</sup>	UK GAAP
31 March 2005 and annually thereafter	10-K	Per US domestic accelerated filers <sup>(1)</sup>	US GAAP
30 June 2005 and quarterly thereafter	UK quarterly results	45 days <sup>(2)</sup>	IFRS
30 June 2005 and quarterly thereafter	10-Q	45 days <sup>(2)</sup>	US GAAP
31 March 2006 and thereafter	UK annual results	Per US domestic* accelerated filers	IFRS

\* Deadline driven by US GAAP filing deadline

<sup>(1)</sup> To be extended to 120 days for the year ending 31 March 2005 if approved by Consenting Creditors prior to the Issue Date of the New Bonds.

<sup>(2)</sup> To be extended to 90 days for period ending 30 June 2005, and 75 days for periods ending 30 September 2005 and 31 December 2005, if approved by Consenting Creditors prior to the Issue Date of the New Bonds.

Compliance with Section 404 of Sarbox will require New British Energy to evaluate and report annually on the effectiveness of internal controls over financial reporting. The Audit Committee will oversee management's process, findings, and remediation actions arising in relation to its Section 404 compliance plan. New British Energy's external auditors will opine on management's assessment of Section 404 compliance as well as reporting their own opinion on New British Energy's internal controls over financial reporting. Sections 302 and 906 of Sarbox require a certification by Executive Officers of New British Energy as to the accuracy and completeness of financial statements and review of the disclosure controls process in relation to each financial reporting period.

The requirement noted above to provide comparatives will only however be required to the extent that the reporting entity post restructuring has relevant comparatives.

### **Critical accounting policies**

UK GAAP requires our Directors to adopt those accounting policies which are most appropriate for the purpose of the preparation of the accounts. In preparing the accounts in conformity with UK GAAP, the Directors are required to make estimates and assumptions which impact on the reported amounts of revenues, expenses, assets and liabilities. Actual results may differ from these estimates. Certain of our accounting policies have been identified as the most critical accounting policies by considering which policies involve particularly complex or subjective decisions or assessments and these are discussed below.

#### *Going concern*

Our audited consolidated financial statements have been prepared on a going concern basis because our Directors are currently seeking an alternative to liquidation or ceasing trading operations. The going concern basis assumes that we will continue in operational existence for the foreseeable future. The validity of this assumption is dependent on completion of the Restructuring.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

If the remaining conditions and approvals to the Restructuring are not satisfied, we may no longer be considered to be operating as a going concern. Some of the conditions required to implement the Restructuring are beyond our control, such as Court approval of the Schemes. If for any reason we are unable to complete the Restructuring and cease to be a going concern, adjustments may have to be made to reduce the monetary values of our assets to their recoverable amounts, to provide for further liabilities that might arise and to reclassify our fixed assets and long-term liabilities as current assets and liabilities.

*Fixed assets and depreciation*

Fixed assets (other than assets in the course of construction) are stated in the balance sheet at cost less accumulated depreciation. Accumulated depreciation includes additional charges made where necessary to reflect impairment in value. Assets in the course of construction are stated at cost and are not depreciated until brought into commission.

The charge for depreciation of fixed assets is based on the straight line method so as to write off the costs of assets, after taking into account provisions for diminution in value, over their estimated useful lives.

The carrying values of fixed assets are reviewed for impairment where there has been a trigger event by assessing the present value of estimated future cash flows and net realisable value compared with net book value. The calculation of estimated future cash flows is based on the Directors' best estimates of future prices, output and costs and is therefore subjective.

British Energy performed an impairment review in 2003 which resulted in a £3,738m write-down of the fixed assets. This impairment review was reperformed in 2004 which resulted in a reversal of £295m of the amount previously impaired.

Since the impairment review in 2003, all expenditure of a capital nature has been expensed, and will continue to be expensed until such time as it is possible to demonstrate that it results in an enhancement to the carrying value of fixed assets.

*Nuclear liabilities and decommissioning*

Nuclear liabilities represent provision for the Group's liabilities in respect of the costs of waste management of spent fuel and nuclear decommissioning. The provisions represent the Directors' best estimates of the costs expected to be incurred. They are calculated based on the latest technical evaluation of the processes and methods likely to be used, and reflect current engineering knowledge. The provisions are based on such commercial agreements as are currently in place, and reflect the Directors' understanding of the current Government policy and regulatory framework. The Directors carry out an in-depth review of the adequacy of amounts provided on a five-yearly basis, and also review the amounts provided for significant change during the intervening years. Given that Government policy and the regulatory framework on which our assumptions have been based may be expected to develop and that the Directors' plans will be influenced by improvements in technology and experience gained from decommissioning activities, liabilities and the resulting provisions are likely to be adjusted.



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In matching the costs of generating electricity against the income from sales, accruals are made in respect of the following:

(a) Fuel costs - back-end

These accruals cover reprocessing and storage of spent nuclear fuel and the long term storage, treatment of eventual disposal of nuclear waste. They are based, as appropriate, on contractual arrangements or the latest technical assessments of the processes and methods likely to be used to deal with these obligations under the current regulatory regime. Where accruals are based on contractual arrangements they are included within creditors. Other accruals are based on long term cost forecasts which are reviewed regularly and adjusted where necessary, and are included within provisions.

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

(b) Decommissioning of nuclear power stations

The financial statements include provision for the full cost of decommissioning the Group's nuclear power stations. Provision is made on the basis of the latest technical assessments of the processes and methods likely to be used for decommissioning under the current regulatory regime. The provision established at the commencement of a nuclear power station's operating life is capitalised as part of the costs of the station and depreciated over the station life, and is assessed for impairment.

The estimated costs of decommissioning are discounted to reflect the timescale before and during which the work will take place (following closure of the nuclear power station). As stated above, we anticipate that following the end of generation, dismantling the reactors will be deferred for a period of at least 85 years (for AGR power stations) and up to 50 years (for PWR power stations). However, the discounted costs of decommissioning prudently assume dismantling at 70 years (for AGR power stations) and 10 years (for PWR power stations).

The actual liability for decommissioning may vary significantly from our estimate, and as a result, the liabilities we report in our results may vary significantly if our assessment of these costs changes. Many of the factors that are integral to the determination of our estimate, such as governmental regulations and inflation, are beyond our control.

Accruals and provisions for back-end fuel costs and decommissioning are stated in the balance sheet at current price levels, discounted at a long-term real rate of interest of 3 per cent. per annum to take account of the timing of payments. Each year the financing charges in the profit and loss account include the revalorisation of liabilities required to discharge one year's discount from provisions made in prior years and restate these provisions to current price levels.

*Onerous contracts*

Following the introduction of NETA and the renegotiation of certain contracts, a number of our electricity trading contracts no longer hedged our physical output. As the status of these contracts changed under UK GAAP, a provision was made for the out of market element of the contracts under FRS 12 Provisions, contingent liabilities and contingent assets. In arriving at the provision, the terms of the contract are considered along with our estimate of the expected future electricity prices over the period of the contracts. The financial statements for the year ended 31 March 2004 reflect the claim amounts for these contracts which have been agreed in principle for the purpose of the Restructuring.

*Decommissioning fund*

The Group makes contributions into the NDF, an externally administered fund to cover certain longer-term decommissioning costs. The Group's annual contributions to the fund are assessed by qualified actuaries, taking into account the timing and expected decommissioning costs and the period until station closures. The value of the asset in the balance sheet represents the contributions made by the Group, together with an estimated actuarially determined long term rate of return on the fund. The change in value arising from applying the estimated long term rate of return is taken to the profit and loss account and disclosed as part of revalorisation.

The revalorisation of the decommissioning fund, which has been taken through the profit and loss account, is not a realised profit for the purposes of the Act because the income is unrealised until the Group receives the related cash from the fund to reimburse decommissioning expenditure. The inclusion of this profit in the profit and loss account is a departure from the requirements of the Act. Revalorisation of the accrued decommissioning provision is charged to the profit and loss account each year and accordingly, in the opinion of the Directors, it is necessary to include the estimated annual long term rate of return of the fund

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

in the Group's profit and loss account in the order for the financial statements to give a true and fair view. In the event that the net realisable value as indicated by the market value of the fund is lower than the value determined under the accounting policy set out above, the lower value is included in the Group accounts.

**Impact of the Restructuring**

The material accounting policies set out above will continue to be applied to the business of the New British Energy Group if the Restructuring is successfully implemented. In addition, upon Restructuring we will enter into a number of new contractual arrangements that will have a material impact on the results and financial position of the New British Energy Group, and given that these new contractual arrangements are future events, can only be adopted in the preparation of our post-Restructuring financial statements. The pro forma financial information in Part V, which has been prepared using the current accounting policies of the Group, reflects new contractual terms and, with the exception of fair value adjustments, as they cannot be accurately calculated at this date as they will require an assessment of the circumstances prevailing at the time of the Restructuring, shows the illustrative impact on the net asset position as at 31 March 2004 and the profit and loss account for the year ended 31 March 2004 as if the Restructuring had occurred at that date.

The Company will include a table detailing the assets and liabilities acquired pursuant to the Restructuring, as well as the fair value adjustments made, in the next set of annual accounts to be published following the Restructuring Effective Date. The narrative attached to the table will set out the basis for the fair value adjustments and will also explain the reason for any significant differences from the values or approach included in the pro forma consolidated net asset statement set out in Part V: Unaudited pro forma financial information. Should a material adjustment to the value of our assets arise as a result of a fair value adjustment exercise undertaken prior to our next set of annual accounts, we would announce the results of such an exercise in accordance with our continuing obligations as a listed company.

Significant matters which involve either complex or subjective decisions or assessments are set out below.

*Acquisition accounting*

The accounting for the Restructuring is expected to follow the principles of acquisition accounting owing to the significance of the change in ownership of the Group. Accordingly, in accordance with UK GAAP, all of the Group's assets and liabilities are required to be fair valued at the Restructuring Effective Date. Significant adjustments are expected to result from fair valuing the fixed assets, liabilities which are compromised under the Restructuring, the pension deficit, the British Energy Group's electricity trading and supply commitments, and the deferred tax asset. The impact of the changes in values will in turn have an impact on future amounts charged to the profit and loss account, for example in respect of depreciation of fixed assets.

Positive or negative goodwill will arise on consolidation in the event that the market price of the New Shares on Admission differs from the fair value of the assets and liabilities. Any goodwill arising will be required to be assessed for impairment at the Restructuring Effective Date.

*Compromise of indebtedness and certain onerous contracts*

The Restructuring involves the Bondholders, the Eggborough Banks, RBS and the Significant Creditors compromising their claims against the British Energy Group in exchange for, among other things, the issue to those Creditors of New Bonds of Holdings plc and New Shares of New British Energy. The reduction in creditors will be reflected in the acquisition accounting. Thereafter there will be a periodic charge to profit for the interest cost on the New Bonds which is expected to be lower than amounts charged on the liabilities compromised.

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

*NLF or Secretary of State undertaking*

Under the terms of the Restructuring, the NLF will fund qualifying uncontracted nuclear liabilities and qualifying decommissioning costs. The Secretary of State has provided an undertaking to fund any future shortfall in the NLF's ability to fund these qualifying uncontracted nuclear liabilities and qualifying decommissioning costs and also to meet certain qualifying contracted liabilities in relation to historic spent fuel. (Further information regarding the implications of the State Aid Approval on the liabilities of the Secretary of State under these agreements is set out in Part VI: Further information relating to the Restructuring under paragraph headed State Aid.)

We will continue to recognise a provision for our best estimate of nuclear liabilities and decommissioning costs as in the past and recognise a receivable from the NLF or Secretary of State for the amount of qualifying nuclear liabilities. Any future movements in qualifying nuclear liabilities would result in an equal and opposite movement in the NLF or Secretary of State receivable. Accordingly, the revalorisation charge recognised in prior years in respect of the unwinding of the discounted provision for nuclear liabilities will be offset by an equal and opposite credit from the movement of the NLF or Secretary of State receivable.

*Spent fuel management of AGR fuel loaded post-Restructuring*

Under the proposed New Spent Fuel Agreements, ownership of the new spent fuel (ie. spent fuel arising from AGR fuel which is loaded into our reactors on or after the Effective Date) reverts to BNFL such that New British Energy is no longer directly responsible for storage, reprocessing and disposal costs beyond those paid under the agreements. Going forward, the Group's AGR back-end fuel costs for these services will be paid in advance (at the time of loading fuel into the reactor) based on an amount per tonne of uranium in the fuel loaded. Accordingly, the New British Energy Group will no longer build a provision for this liability as it consumes the fuel but will treat this as a prepaid operating expense and amortise over the period that the fuel is consumed.

*The NLF Cash Sweep Payment*

As part of the Restructuring, the New British Energy Group will make certain payments to the NLF including the NLF Cash Sweep Payment. Following the Restructuring Effective Date, the Group is required to retain a minimum amount of cash in reserve, initially set at a target of £490m, which will be adjusted for any incremental collateral requirements above £200m, prior to the proposed NLF Cash Sweep Payment being made, to support collateral and liquidity requirements post Restructuring.

A liability for 65 per cent. of the Group's cash and liquid funds balance, as well as its net financial working capital (being short term debtors less creditors expected to crystallise into cash in less than one year), will be established as part of the acquisition accounting at the Restructuring Effective Date. Thereafter, movements in this liability will be expensed as an operating expense in the year that the movement in cash or working capital arose. This operating expense will not be tax deductible.

The NLF's entitlement to the NLF Cash Sweep Payment is convertible into Convertible Shares (the NLF Conversion Right). On a full conversion, the NLF would hold up to 65 per cent. of the thereby enlarged equity share capital of the Company. However, the

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terms of the Convertible Shares include a limit on the voting rights attaching to such shares equal to the maximum amount which can be held by the NLF without triggering a mandatory offer under the Takeover Code, being currently 29.9 per cent. of the voting rights of the Company (and, for this purpose, taking into account the voting rights attributable to any other ordinary shares of the Company held or acquired by any person acting in concert with the NLF). This voting restriction applies for so long as the Convertible Shares are held by the NLF. The Convertible Shares will convert

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

automatically into ordinary shares in the Company on transfer to a third party but are not convertible at the election of the NLF prior to such transfer. There are restrictions on the manner in which the NLF may exercise the NLF Conversion Right or dispose of any of the shares arising from such exercise. The implications of the conversion will only be recognised if the NLF Conversion Right is exercised.

*NLF fixed annual commitment*

In addition to the NLF Cash Sweep Payment and the pre-paid reprocessing services, the Group will undertake to make an annual fixed payment to the NLF of £20m per annum (stated in March 2003 monetary values, indexed to RPI) and tapering off as our nuclear power stations are currently scheduled to close. The Group will recognise as a fair value adjustment a provision for the present value of the total amount payable based on the contracted payment schedule. The provision will be utilised for the annual payment and the effect of the discount unwound through the interest line of the profit and loss account.

*£150,000 per tonne of uranium in PWR fuel loaded payable under the Contribution Agreement*

Under the Contribution Agreement, £150,000 (stated in March 2003 monetary values and indexed to RPI) per tonne of uranium in PWR fuel is payable on loading of the fuel and will be charged as a part of operating costs as the fuel is consumed.

*Deferred taxation*

As at 31 March 2004, the Group had an unrecognised deferred taxation asset of £375m (£291m discounted) which was not recognised due to uncertainty over the level of future taxable profits. It is the Group's policy to recognise deferred taxation assets when the Directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted. An assessment as to appropriateness of recognising a deferred taxation asset will be made in future periods based on circumstances at that time.

**Fixed assets**

As at 31 March 2004, British Energy's fixed assets are held at historic cost, adjusted for impairments recognised previously. The carrying value of the nuclear power stations as at 31 March 2004 was based on a value in use calculation of the net present value of estimated future cash flows from those assets under the contracts in place at that time, and uses assumptions for future electricity prices and operational performance.

The Restructuring will be implemented following the principles of acquisition accounting which requires all assets and liabilities to be fair valued. At the Restructuring Effective Date, the fair value of the fixed assets is expected to be assessed on a value in use



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basis as the net present value of estimated future cash flows from the fixed assets under the revised contracts. Those estimates will require judgments on a number of significant variables including electricity prices, operating costs and output projections. To the extent that cash flows are recognised in the fair value of other assets or liabilities (for example, in the fair value of the pension scheme deficits) they would be omitted from the fair value assessment of the fixed assets.

A consequence of the change in estimates and the changes in cash flows attributable to fixed assets following implementation of the Restructuring and consequent changes to payments for fuel and nuclear liabilities, as well as potential changes in discount rates, is that the fair values of fixed assets may, or may not, be significantly different from the carrying values of those fixed assets as included in the financial statements of the British Energy Group at 31 March 2004.

The change to the fair value of fixed assets will be recognised as part of the acquisition accounting. Thereafter, the fair values of the fixed assets will constitute the cost to the New British Energy Group and depreciation will be calculated based on that cost, and any subsequent expenditure capitalised, and charged over the remaining useful lives of the assets. Any further impairment reviews will be assessed against the resultant carrying value.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)****Factors affecting our results of operations**

Our results of operations during the periods under review were affected by operational and other factors. Operational factors include changes in plant output, achieved electricity prices, operating costs and capital expenditures. Other factors that affected our results of operations include the impact of accounting for discontinued operations and revalorisation charges. Our results of operations during the year ended 31 March 2004 have been affected by the implementation of the New BNFL Contracts and the standstill arrangements with BNFL. Furthermore, results of operations during the periods under review were also affected by a change in the manner in which we accounted for turnover and certain operating costs to reflect the new trading arrangements in England and Wales as a result of NETA. Each of these factors is discussed below.

*Operational factors affecting our results of operations**Nuclear output*

The electrical output that our nuclear power stations can achieve is affected by a number of factors, including plant operating conditions and operating strategies, and the frequency and duration of outages. The principal factor affecting our nuclear output (assuming the overall generating capacity and output level at which we run our nuclear power stations is broadly constant) for any given period is the number and duration of outages. The table set out below shows our nuclear output from continuing operations for the periods under review:

Output	Year ended 31 March			Variance	
	2004	2003	2002	2003-2004	2003-2002
	<i>(in TWh)</i>				
Nuclear output	65.0	63.8	67.6	1.9%	(5.6)%

Source: British Energy

The nuclear regulatory regime in the UK requires each nuclear power station to be shut down periodically for maintenance and inspection as a condition of that power station's nuclear site licence. We refer to such a shut down as a statutory outage. Certain of our nuclear power stations must also be shut down to allow for refuelling, which we refer to as a refuelling outage. Nuclear power stations must also be shut down for maintenance and testing or to address an unplanned technical malfunction or engineering failure, which we refer to as an unplanned outage.

Our level of unplanned outages in recent years has significantly affected our operating and financial performance. Nuclear output for both the years ended 31 March 2003 and 2004 was adversely affected by a number of unplanned outages. In particular, we experienced unplanned outages at both reactors at Heysham 1 in 2004. We estimate that this loss of output at Heysham 1 equated to approximately £71m in lost profits after considering imbalance costs and associated fuel savings. Since 2002, the proportion of

unplanned outages arising from incidents other than major plant failures has gradually increased during the periods under review. To date these unplanned outages have been caused by a variety of technical issues, the most significant of which are: problems with our refuelling equipment and processes; turbine-generators; tendons; boilers; boiler feed pumps; gas circulators (which are used to pump carbon dioxide coolant gas around the reactor core); and the seawater coolant system. We believe that the loss of output arising from these outages is indicative of a deterioration in the materiel condition of our plant over time, caused by: (i) inadequate investment when compared with international benchmarks for spending at nuclear power stations; (ii) by a failure to perform required maintenance on a timely basis; and (iii) human errors in the operation and maintenance of our plant including conducting our operations and maintenance functions on a station by station basis rather than fleet wide basis. This conclusion is consistent with the findings of WANO corporate review carried out in 2001.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)****Total unplanned outages (TWh)/Year to 31 March**

2004	2003	2002	2001	2000
10.7	10.6	9.1	12.8	12.4

Source: British Energy

In recent years, we have sought to reduce the impact of refuelling outages through the introduction of low power on-load refuelling (that is, refuelling while the reactor is still on) at four of our seven AGR power stations as well as scheduling refuelling outages to coincide with statutory outages. (PWRs are not designed to refuel on-load and must be shut down for refuelling.) We have reached an agreement with the NII which has allowed us to extend the period between statutory outages at all of our AGR power stations to three years and to extend the period between statutory outages to 18 months in the case of our PWR power station. We seek to reduce the impact of statutory outages on revenue by timing such outages to occur during periods of lower demand for electricity when prices are lower (generally between March and October). We also seek to reduce the duration of any statutory outages by improving the efficiency with which we conduct the required programme of work. For additional information regarding outages, see Part I: Description of the New British Energy Group, paragraph headed: Operating regime.

*Coal output*

Output from the Eggborough power station for the periods under review was as follows:

Coal Output	Year ended 31 March			Variance	
	2004	2003	2002	2003-2004	2003-2002
	<i>(in TWh)</i>				
Total output	7.6	5.7	7.1	33.3%	(19.7)%

Source: British Energy

The Eggborough power station is operated at various output levels rather than at constant levels in the manner of our nuclear power stations. We operate the Eggborough power station principally to take advantage of favourable electricity prices, to generate additional power during unplanned outages at our nuclear power stations and to change output in response to changing requirements. As such, prevailing electricity prices, our contracted trading position and unplanned outages at our nuclear plants are the primary factors driving our total output for each of the periods under review.

*Electricity prices*

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Our realised price for electricity is critical to our profitability. During the year ended 31 March 2004, our realised price, which is calculated by dividing total UK turnover (net of energy supply costs and miscellaneous and exceptional income) by total output during the period, was £16.9 per MWh. The average forward price for baseload power which we consider to represent a market price for wholesale electricity sales for 2003/2004 delivery was £16.7 per MWh. During the year ended 31 March 2003, our realised price was £18.3 per MWh as compared with a market price of £18.6 per MWh. The difference between our realised price and the market price (as defined below) primarily reflects the impact on turnover of fixed price contracts entered into prior to the period of delivery when, during the intervening period the wholesale electricity prices were rising. However, while these contracts reduce our exposure to potential falls in market prices, it also means that we are not able to fully benefit from rising electricity prices. We currently have contracts in place for virtually all our planned output for the financial year ended 31 March 2005. Nearly all of these contracts are fixed price contracts and as of 22 November 2004 were at an average price of £21.0 per MWh for 2004/2005 delivery. As at 31 March 2004, the forward price for baseload power for 2004/2005 delivery was approximately £20.3 per MWh. As a result of these contracts, our realised price for electricity may differ from the average market price for the year.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

For further information on the Group's current prospects, see the paragraph headed: Current prospects in Section 1 of this Part III.

Our realised price for the years ended 31 March 2002 and 2003 also reflects the effect of several changes to the manner in which we account for turnover and certain operating costs as a result of the introduction of new trading arrangements brought about by the commencement of NETA. Turnover for the year ended 31 March 2002 includes £41m in respect of sales made in Scotland in earlier years in accordance with normal settlement arrangements. On a comparable basis, adjusted to reflect the trading arrangements in place prior to the commencement of NETA, our realised price for the periods under review were as follows:

	Year ended 31 March		
	2004	2003	2002
Realised Price	£ 16.9/MWh	£ 18.3/MWh	£ 20.3/MWh
Market Price <sup>(1)</sup>	£ 16.7/MWh	£ 18.6/MWh	(2)

Source: British Energy

<sup>(1)</sup> The Market Price quoted is the average of the mid-point of the closing prices for annual baseload contracts during the year prior to delivery as reported on European Daily Electricity Markets, published by Heren Energy.

<sup>(2)</sup> An equivalent market price for contracts traded in 2001/02 is not available because of limited liquidity immediately before the introduction of NETA on 27 March 2001.

*Operating costs*

In general, the operation of nuclear power stations is characterised by high fixed costs. Fixed costs include costs of decommissioning our power stations and other costs that are unique to the nuclear power generation industry. Fuel costs represent our most significant operating cost and reflect not only the amount of fuel burnt during the period (based on total output) and the efficiency of our fuel utilisation (the percentage of nuclear fuel used before it is removed from the reactor) but also including the cost of reprocessing and storage of spent fuel and storage and disposal of nuclear waste, collectively referred to as back-end fuel costs.

*Rateable values*

The rates that are assessed on our power stations represent a significant cost of our business (£74m in the year to 31 March 2004). Rateable values are set by the Valuation Office Agency in England and Wales and by the Scottish Assessors in Scotland and recalculated once every five years. Phasing provisions moderate the impact of significant changes in value. The Office of the Deputy Prime Minister (ODPM) is presently consulting on the phasing mechanism for the next revaluation cycle. We, and other generators, are participating in this consultation and arguing that reductions in rates should be implemented immediately whilst significant increases should continue to be phased in. The ODPM is expected to reach a decision on the phasing later this year.

The new assessed rates will take effect from 1 April 2005.

*New BNFL Contracts*

On 31 March 2003 and 16 May 2003 respectively, we exchanged contracts covering front-end and back-end fuel services, which give effect to the non-binding heads of terms which we entered into with BNFL on 28 November 2002 (the New BNFL Contracts). The revised and amended front-end and back-end fuel arrangements provide for elements of the amounts paid to BNFL to reflect changes to wholesale electricity prices within certain agreed parameters, thereby partially hedging our fuel costs against market price movements. The amendments to the Existing AGR Fuel Supply Agreements (which are set out in the March 2003 Deeds of Amendment) became effective on 1 April 2003 but (except in relation to the supply of uranium by BNFL to BEG until 31 March 2006) may be terminated if the Restructuring is not completed. The Post 2006 AGR Fuel Supply Agreements, and the amendments to the existing back-end

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

contracts (which will become the BNFL Historic Contracts) and the New Spent Fuel Agreements are also conditional on completion of the Restructuring. Under the terms of the New Standstill Agreement, pending implementation of the Restructuring and the effectiveness of the New Spent Fuel Agreements, our payments to BNFL for back-end fuel services are being made as if the New Spent Fuel Agreements had become effective on 1 April 2003.

The profit and loss account for the year ended 31 March 2004 was prepared on the basis of the existing BNFL contracts in respect of back-end fuel costs, pending satisfaction of the BNFL Conditions. The accounting treatment has taken this approach, as this element of the Restructuring will have a retrospective impact. Consequently, our results of operations for the year ended 31 March 2004 do not reflect the profit and loss account savings that will arise under the New BNFL Contracts, which we estimate would have amounted to £58m for the year ended 31 March 2004 (see note 4 to the unaudited pro forma income statement in Part V: Unaudited pro forma financial information). This amount will be recognised on the completion of the Restructuring, together with other restructuring adjustments. The saving has been calculated using an average electricity price, as defined in the New BNFL Contracts, of £17.6 per MWh.

As noted above, and as part of the standstill arrangements, we have made payments during the year ended 31 March 2004 to BNFL as if the New Spent Fuel Agreements were in place. The difference in the cash payments, taken together with the profit and loss account savings under the New Spent Fuel Agreements, means that included within current liabilities are amounts due to BNFL which will never be paid, provided the Restructuring is completed. These amounts totalled £306m as at 31 March 2004 and £113m as at 31 March 2003.

The pricing provisions in the New BNFL Contracts are intended to enable us to reduce the proportion of our fuel costs which are fixed by providing for a discount when the wholesale market price of electricity is below a specified amount and a surcharge when above this amount. In this way the amended provisions are intended to mitigate our exposure to variations in the wholesale electricity markets within specified parameters.

*Impairment of fixed assets*

During the period we have undertaken annual reviews of the carrying value of our fixed assets compared with the economic value and net realisable value of those assets. In carrying out the economic valuations, significant estimates are made of the future cash flows being generated by the assets, taking into account current and expected future market conditions and the expected lives of our power stations. The assessment of future market conditions including expectations of electricity prices, which requires, for example, a view of likely over capacity in the market over a number of years and the likely timing of the market returning to new entrant prices. The actual outcome can vary significantly from our forecasts, thereby affecting our assessment of expected future cash flows. The expected future cash flows are discounted at a rate approximating to our weighted average cost of capital as this is the rate most representative of those assets. The impairment reviews resulted in the value of our fixed assets being written up by £295m for UK GAAP during the year ended 31 March 2004, and written down by £3,738m and £300m in the years ended 31 March 2003 and 2002 respectively.

*Capital expenditures*



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Following the substantial write down of our fixed asset carrying values with respect to our power stations during the year ended 31 March 2003, it has not been possible to demonstrate that expenditure of a capital nature has enhanced the value of our fixed assets. Accordingly, the cost of non-recurring expenditures as well as expenditures on strategic spares during the year ended 31 March 2004 has been recognised as an operating cost in our profit and loss account. We estimate that, of the total investment in power stations of £92m during the year ended 31 March 2004, approximately £70m would have been capitalised as capital expenditure but for the impairment review. The principal determining factor in the recommencement of the

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

capitalisation of such expenditure will be a demonstrable and sustainable improvement in reliability of output arising as a result of incurring such expenditure. There is no certainty as to when this will occur and the accounting treatment for future capital expenditure will be assessed when it is incurred.

*Nuclear power station accounting lives*

Accounting lifetimes of our nuclear power stations reflect our current assessment of potential life-limiting technical factors and independent engineering assessments. The operating lifetime of a nuclear power station is limited principally by the lifetime of items which are uneconomical to replace such as the graphite core, the boiler (in AGRs) and other components inside the reactor pressure vessel. The methodologies and technology used to evaluate the expected lifetimes of nuclear stations are dynamic, resulting in progressively improved measurement capabilities that allow us to determine whether the safety case for an extended accounting life of a nuclear power station can be supported. The estimates of nuclear power station accounting lives are therefore subjective. The extension of a nuclear power station's life may improve our results, in light of the incremental income and the largely fixed cost base. We have not considered it appropriate to extend the accounting lives of any of our nuclear power stations in the financial year ended 31 March 2004. As noted in Part I: Description of the New British Energy Group under the paragraph headed: Extension of operating lifetimes, the consent of the NDA pursuant to the terms of the NLFA is required, in certain circumstances, for station lifetime extension.

*Non-operational factors affecting our results of operations*

*Revalorisation*

In each financial year during the periods under review, we recompute our back-end fuel costs and decommissioning costs to reflect the impact of inflation during the year and to remove the effect of one year's discount to the estimated costs of decommissioning (which is capitalised at the commencement of commercial operation of a nuclear power station) and depreciated over the life of the station as the estimated payment date moves a year closer. These two effects combined, known as revalorisation, are accounted for as part of the financing charge in our profit and loss account. The charge in respect of the revalorisation of decommissioning liabilities is partially offset by a credit in respect of the actuarially determined value of the NDF on an assumed long term real rate of return of 3 per cent. on investments. The amount of the revalorisation charge in any given year will be affected, principally, by the rate of inflation in the UK. For the periods under review, the rate of inflation has fluctuated from 1.7 per cent. in 2002 to 2.6 per cent. in 2004.

Under the Restructuring, the existing NDF will be enlarged into and renamed the NLF. New British Energy Group will make periodic contributions to the NLF as well as an initial contribution of £275m in New Bonds. In addition, the NLF will be entitled to receive the NLF Cash Sweep Payment, which is convertible into Convertible Shares at its option. Following the Restructuring, therefore, we will continue to recognise a revalorisation charge. However, we anticipate that this expense, so long as it stems from qualifying nuclear liabilities, will be offset by an equal and opposite credit as the discount on the NLF or Secretary of State receivable is unwound. For further information on revalorisation, see Note 6 of Part V: Unaudited pro forma financial information, Notes to the unaudited pro forma consolidated income statement.

*Discontinued operations*

During the periods under review, we disposed of our interests in Bruce Power, our Canadian operations, and of our interest in AmerGen, a joint venture in the United States. The results of operations of Bruce Power and the share of joint venture turnover from AmerGen during the periods under review were recognised as discontinued operations.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

*Disposal of Bruce Power*

In May 2001, our 82.4 per cent. owned Canadian subsidiary, Bruce Power, leased the two nuclear power stations at the Bruce nuclear site in Canada from the Ontario Provincial Government (OPG). In the period of 1 April 2002 to 14 February 2003, Bruce Power generated 19.2 TWh and made an operating profit contribution before minority interest of £97m.

On 14 February 2003, we sold our entire interest in Bruce Power to a consortium consisting of Cameco Corporation (an existing partner in Bruce Power), BPC Generation Infrastructure and TransCanada Pipelines Limited. At completion of the disposal, we received initial consideration of C\$627m (after minor closing adjustments), and a payment of C\$51m in recognition of our earlier capital contributions paid to Bruce Power. On 28 April 2003, we announced that we had received a further C\$20m that had been retained upon completion of the sale for a possible price adjustment relating to pensions, following confirmation that no such adjustment was required within specified time periods.

In addition to the consideration received at the time of the disposal of our interest in Bruce Power, we are entitled to receive up to C\$100m, contingent on the restart of Units 3 and 4 at the Bruce plant within specified time periods. On 22 March 2004, we received C\$20m for the restart of Unit 4 and, on 25 May 2004, we received a further C\$10m in respect of the restart of Unit 3. While discussions are continuing with OPG regarding the release of further amounts, if any, the total amount that may be released will be substantially less than C\$100m.

Pursuant to the terms of the sale of Bruce Power, a further C\$20m was retained as security against any representation and warranty claims. On 12 February 2004, we received a notice of warranty claims from the purchasers alleging breach of certain warranties and representations relating to tax matters and the condition of the Bruce Power station. We expect that the C\$20m will remain in trust pending resolution of the dispute. For additional information regarding these claims, see Part X: Additional information, paragraphs 16.2 and 16.3.

*Disposal of AmerGen*

On 23 December 2003, British Energy Investment Limited (BEIL) announced the completion of the disposal of our 50 per cent. interest in AmerGen to Exelon, our equal joint venture partner in AmerGen. AmerGen operates three nuclear power stations in the United States. AmerGen contributed an operating profit of £43m during the year ended 31 March 2003 and £21m during the year ended 31 March 2004.

At closing, consideration of approximately US\$277m was received prior to adjustments relating to working capital levels, unspent nuclear fuel, inventory, capital expenditures and low-level waste disposal costs which were to be determined as at the time of closing. Finalisation of these adjustments is still outstanding. Approximately £94m of the consideration was used to pay down outstanding amounts under the Government Facility and the balance was used to fund ongoing working capital requirements.

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Prior to the disposal of our interest in AmerGen to Exelon, we entered into a conditional agreement to dispose of our interest in AmerGen to the FPL Group Inc., subject to Exelon's right of first refusal to purchase our interest on the same terms and conditions as those offered by FPL. Exelon exercised its right of first refusal and, as a result, the original agreement with FPL terminated on 13 October 2003. As a consequence, on 24 December 2003 we paid a break fee of US\$8.3m to FPL.

In connection with the disposal of our interest in AmerGen, we gave certain indemnities and guarantees. As a result of an accounting adjustment made by Exelon to the value of nuclear fuel contained in AmerGen's balance sheet dated 21 December 2003, we may be required to pay Exelon up to US\$13.7m. We are disputing the claim and have served a dispute notice on Exelon on 4 June 2004 to preserve our rights.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)****Exceptional operating and financing items**

During the three years ended 31 March 2004, our financial results have been significantly impacted by a number of exceptional operating and financing items. The table below summarises the impact of exceptional operating and financing items (before tax) for each of the three prior financial years.

	<b>Year ended 31 March</b>		
	<b>2004</b>	<b>2003</b>	<b>2002</b>
	<i>(pounds in m)</i>		
(Reversal of write-down)/write-down of fixed asset carrying values	(295)	3,738	300
UK decommissioning fund (credit)/charge	(13)	13	
Provision for slow moving stocks		57	
Restructuring costs	43	35	
Onerous trading contracts		2	209
Siemens settlement	(18)		
Nuclear Energy Agreement		(41)	
<b>Exceptional (credits)/charges included within operating results</b>	<b>(283)</b>	<b>3,804</b>	<b>509</b>
UK/AmerGen decommissioning fund (credit)/charge	(68)	159	27
(Credit)/charge for interest rate swap provision	(5)	56	
Write-off of capitalised borrowing costs		6	
Exceptional items included within financing costs	(73)	221	27
Exceptional (gain)/loss on sale of joint venture and businesses	(47)	35	(4)
<b>Total net exceptional (credits)/charges</b>	<b>(403)</b>	<b>4,060</b>	<b>532</b>

We recognised net exceptional operating and financial credits of £403m for the year ended 31 March 2004, and net exceptional operating and financial charges of £4,060m for the year ended 31 March 2003 and £532m for the year ended 31 March 2002. These exceptional items were comprised of:

*For the year ended 31 March 2004:*

- An exceptional credit of £295m following the review of the carrying value of our fixed assets to reflect the partial reversal of previous impairment losses. At 31 March 2004, we reassessed the fixed asset carrying values of our nuclear power stations, determining that revisions to the impairment of their fixed asset carrying values were appropriate principally due to an expectation of higher electricity prices. The carrying value of our nuclear stations was calculated by discounting the expected future cash flows from the continued use of the assets.

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- An exceptional charge of £43m relating to advisory fees and other costs associated with the Restructuring.
- An exceptional credit of £18m from the settlement of a dispute with Siemens Power Generation Limited in connection with work carried out relating to the design and manufacture of turbines at Heysham 2.
- Total NDF and AmerGen decommissioning fund exceptional credits of £81m (NDF: £59m; AmerGen: £22m):
  - At 31 March 2004, the market value of the NDF had increased to £440m compared with £334m for the year ended 31 March 2003 thereby necessitating an exceptional credit of £59m for the year ended 31 March 2004. The £59m included a £13m exceptional credit to reverse the write-down on non-operational assets made in the year ended 31 March 2003. The remaining balance of the restatement to market value of £46m has been dealt with as an exceptional financing credit to reverse previously written-down revalorisation amounts.

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

- The market value of the AmerGen decommissioning fund had also increased and our share of the exceptional credit was £22m in the year 31 March 2004.
- At 31 March 2004, the value of interest rate swaps were marked to market and the resultant valuation was lower than the book value. The exceptional credit is £5m for the year ended 31 March 2004.
- An exceptional credit of £47m related to the gain on the sale of our investments in AmerGen and Offshore Wind and receipts in relation to the re-start of the Bruce A reactor.

*For the year ended 31 March 2003:*

- An exceptional charge of £3,738m (which was reversed in part in the year ended 31 March 2004 as described above) resulted from the write-down of our fixed assets. This is explained below:
  - The carrying value of the nuclear stations was calculated by discounting the expected future cash flows (on a pre-Restructured basis) from continued use of the assets, having made appropriate assumptions regarding future operating performance, including in relation to electricity price assumptions. The valuation of the Eggborough power station was based on an assessment of net realisable value.
  - The electricity price assumptions were a significant component of the asset value calculation. We considered the market's views on future prices of wholesale electricity and also specifically commissioned and commercially available forecasts. We considered the potential for rationalisation of generation capacity in the UK and the potential effect on the market of changes in Government policy on renewables generation and of any potential changes to that policy. In determining the price assumptions, we also took account of the effect on the market as a result of the dramatic fall in prices over the two years ended 31 March 2003 and took a cautious view on there being a significant recovery in prices.
- At 31 March 2003, the market value of the NDF at £334m was lower than the value of £458m that would have been derived from revalorising the amounts contributed. As a result, an exceptional charge of £124m was recognised to record the fund at market value of which £111m relates to the write-off of previous revalorisation and £13m has been classified as a write-off of non-operational assets.
- The market value of the AmerGen decommissioning fund was also lower than the value that would have been derived from revalorising the amounts contributed. Our share of the adjustment required to restate the value of the fund to market value is £48m, all of which relates to previous revalorisation.
- The total of the decommissioning funds' exceptional revalorisation charges amounted to £159m.
- An exceptional charge of £57m related to a provision for slow-moving and obsolete stocks.
- An exceptional charge of £35m related to advisory and other costs associated with the Restructuring.



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- A £2m charge when two trading contracts were terminated, thus giving rise to claims for certain amounts which became payable. The amounts reflect the claimed amounts that have been agreed in principle with the three relevant counterparties for the purposes of Restructuring.
- An exceptional credit of £41m related to the revised terms for the electricity supply agreement with ScottishPower and Scottish and Southern Energy. Under the terms of the agreement, we released a balance of £41m in respect of cash previously received.

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

- An exceptional charge of £56m related to interest swap provisions in respect of interest rate swap contracts which are no longer effective as hedges.
- An exceptional charge of £6m related to borrowings that are now part of the Restructuring. These costs had been capitalised and were being amortised over the duration of the borrowings.
- An exceptional charge of £35m related to a loss on our disposal of Bruce Power and Huron Wind. The calculation of the loss on disposal incorporates receipt of the C\$20m retention relating to pensions.

*For the year ended 31 March 2002:*

- An exceptional charge of £300m resulting from the write-down of our investment in the Eggborough power station. This write-down arose as a result of lower than anticipated electricity selling prices in England and Wales and our assessment as to the effect of continued over-capacity in the UK electricity market on the value of similar coal-fired power stations.
- An exceptional charge of £209m arising as a result of a provision for three significant out-of-the-money trading contracts due to lower than anticipated electricity prices in the UK. These contracts had previously been accounted for as a hedge against our electricity output in the UK. However, since the introduction of NETA, these contracts were no longer accounted for as hedge contracts and, because they were out-of-the-money, they were provided for as onerous contracts under UK GAAP.
- An exceptional charge of £27m related to the market value of the NDF.
- An exceptional credit of £4m related to the gain on the sale of our investment in Humber Power Limited. We acquired a 12.5 per cent. interest in Humber Power Limited, the operator of a 1,260 MW combined cycle gas fired power plant in 1997.

**Results of operations for the year ended 31 March 2004 compared with the year ended 31 March 2003**

*Turnover*

Turnover and our share in turnover from the AmerGen joint venture for the year ended 31 March 2004 was £1,660m. Turnover from continuing activities for the year ended 31 March 2004 was £1,516m, a decrease of £12m compared with turnover from continuing activities of £1,528m for the year ended 31 March 2003. Turnover from discontinued activities for the year ended 31 March 2003 was £375m and represented sales by Bruce Power prior to its disposal on 14 February 2003. The principal factors resulting in the decrease in turnover from continuing activities are set forth in the table below.

**Changes in  
Turnover from**

	<u>2003</u>
	<i>(pounds in m)</i>
<b>Increased/(Decreased) Turnover:</b>	
Due to increased output	57
Due to lower achieved electricity prices	(103)
Due to increased energy supply costs recharged to customers	76
Decrease in miscellaneous sales	(1)
Decrease in exceptional turnover	(41)
	<hr/>
<b>Total decrease in turnover</b>	<b>(12)</b>
	<hr/>

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

The decrease in turnover was primarily due to lower realised prices for our electricity. Our realised price<sup>1</sup> for the year ended 31 March 2004 was £16.9 per MWh compared with £18.3 per MWh for the year ended 31 March 2003, a 7.7 per cent. decrease. For a discussion on the movement of prices and our strategy on trading, see the paragraph headed: Role of trading.

The decrease in realised prices for electricity was partially off-set by the growth in our DSB and increases in output. Our DSB has become one of our more important routes to market. Our target customer base is predominantly amongst the energy intensive industrial and commercial users, with electricity demands of over 1,000 MWh per annum. In the year ended 31 March 2004, we had contracts in place to supply some 1,350 direct supply customers at 7,500 sites. Our DSB has increased by almost 30 per cent. in volume terms in the year to 31 March 2004, to 29.1 TWh. The volume of power sold directly to customers through the DSB is now equivalent to 40 per cent. of total output. This follows an increase of 20 per cent. in volume terms in the year to 31 March 2003. The table below sets forth the turnover generated by our each of our wholesale and direct supply routes to market.

	<b>Year ended 31 March</b>	
	<b>2004</b>	<b>2003</b>
	<i>(pounds in m)</i>	
<b>Turnover analysis</b>		
Wholesale generation	703	852
Direct supply (including energy supply costs)	782	603
<b>Total turnover</b>	<b>1,485</b>	<b>1,455</b>
Less: energy supply costs	(260)	(184)
<b>Total turnover excluding energy supply costs</b>	<b>1,225</b>	<b>1,271</b>
<b>Per cent. split excluding energy supply costs</b>		
Wholesale generation	57%	67%
Direct supply	43%	33%

Total output from our plants in the UK for the year ended 31 March 2004 was 72.6 TWh, representing an increase of 3.1 TWh as compared with total output of 69.5 TWh for the year ended 31 March 2003. This increase was the result of output increases of 1.2 TWh from our nuclear plants and 1.9 TWh from the Eggborough power station. Our nuclear output was nevertheless affected by a number of unplanned outages. In particular, the major outage in both reactors at Heysham 1 resulted in the loss of 3.2 TWh due to cast iron pipe-work failure. The outages at Heysham 1 were equivalent to some £71m of lost profit contribution inclusive of imbalance costs and associated fuel savings. Output at the Eggborough power station increased in 2004 compared to prior years in order to take advantage of higher electricity prices and to provide cover for the unplanned outages at our nuclear plants during the year.

<sup>1</sup> Realised price is calculated by dividing UK turnover, net of energy supply costs and miscellaneous and exceptional income, by total output during the same period.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)***Operating costs*

Total operating costs (including exceptional items) for continuing activities for the year ended 31 March 2004 were £1,176m compared to £5,327m in the year ended 31 March 2003. Operating costs from continuing activities (excluding exceptional items) were £1,459m for the year ended 31 March 2004, a reduction of £23m compared to £1,482m for the year ended 31 March 2003. The following table sets forth the various components of our operating costs for the years ended 31 March 2004 and 2003.

	Year ended 31 March	
	2004	2003
	<i>(pounds in m)</i>	
<b>Continuing activities excluding exceptional items:</b>		
Fuel	413	371
Materials and services	512	425
Staff costs	224	229
Depreciation charges	50	273
Energy supply costs	260	184
	<u>1,459</u>	<u>1,482</u>
<b>Continuing activities exceptional items:</b>		
Materials and services	25	94
Depreciation (credits)/charges due to impairment review	(295)	3,738
Amounts (credited)/charged to non-operational assets	(13)	13
	<u>(283)</u>	<u>3,845</u>
<b>Continuing activities total costs:</b>		
Fuel	413	371
Materials and services	537	519
Staff costs	224	229
Depreciation (credits)/charges	(245)	4,011
Energy supply costs	260	184
Amounts (credited)/charged to non-operational assets	(13)	13
<b>Total operating costs continuing activities</b>	<u><b>1,176</b></u>	<u><b>5,327</b></u>

*Fuel costs*

Total fuel costs for the year ended 31 March 2004 amounted to £413m, an increase of £42m compared with £371m for the year ended 31 March 2003. Nuclear fuel costs were £318m for the year ended 31 March 2004, representing an increase of £20m as compared with £298m for the year ended 31 March 2003. Coal costs were £95m for the year ended 31 March 2004, representing an increase of £22m as compared with £73m for the year ended 31 March 2003.

Of the £20m increase in the cost of nuclear fuel, £7m was attributable to increased output from our plants, offset by savings and efficiencies of £1m. The main increase, however, was due to costs in 2003 being £14m lower following a one-off review of contract cost schedules with BNFL in 2003. The £22m increase in coal costs related primarily to the increase in output from the Eggborough power station for the year ended 31 March 2004.

*Materials and services*

Materials and services costs comprise the operating expenses of the power stations and support functions (such as administrative, engineering and maintenance costs), excluding fuel costs, staff costs and depreciation. The costs of materials and services for the year ended 31 March 2004, excluding exceptional items, were £512m compared with £425m for the year ended 31 March 2003, an increase of £87m. The increase in materials and services costs was largely the

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

result of capital investment expenses of £92m that were expensed as operating costs for the year ended 31 March 2004. This arose because it was not possible to demonstrate that this expenditure enhanced the value of our fixed assets after taking account of the impairment review. We have reviewed the capital investment expenditure of £92m incurred, primarily on our power stations, and concluded that of this amount, £70m may have been capitalised in the absence of the impairment review. The balance of capital investment expenditure of £22m has been classified as refurbishment costs within materials and services.

*Staff costs*

Staff costs decreased by £5m from £229m for the year ended 31 March 2003 to £224m for the year ended 31 March 2004 mainly due to reduced severance costs of £11m but this was partly offset by salary inflation and an increased head count.

*Depreciation*

Depreciation charges (excluding exceptional charges) were £50m for the year ended 31 March 2004 compared to £273m for the year ended 31 March 2003. The charges for depreciation for the year ended 31 March 2004 were significantly affected by the fixed assets write down of £3,738m at 31 March 2003. For additional information regarding the writedown of these assets, see Note 12 in Section I of Part IV: Financial information.

*Energy supply costs*

Energy supply costs mainly comprise the costs incurred by our DSB for the use of the distribution and transmission systems. These costs, however, are passed on to our customers and are fully recovered through turnover.

For the year ended 31 March 2004, energy supply costs also included costs of £36m related to meeting the cost of compliance with the Renewables Obligation. We are required to comply with the Renewables Obligation as part of the regulations introduced by the Government which are intended to address climate change. The costs for the year ended 31 March 2004 were £260m compared with £184m for the year ended 31 March 2003, an increase of £76m. This increase reflects the inclusion of Renewables Obligation costs and growth in the DSB since 31 March 2003 as discussed above.

*Discontinued activities*

Operating costs from discontinued activities for the year ended 31 March 2003 were £278m and represented the costs of Bruce Power prior to its disposal on 14 February 2003.





**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

The increase of £52m in operating profit before exceptional item for continuing activities, over the results for the year ended 31 March 2003 is explained as follows:

	<i>(pounds in m)</i>
Increased/(decreased) operating profit due to:	
Output increases turnover	57
Output increases operating cost impact	(31)
Price movements	(103)
Capital investment expenditure now expensed	(92)
Depreciation decrease	223
Other	(2)
	<hr/>
Variance	52

*Share of operating profit of discontinued joint venture*

On 22 December 2003, we sold our 50 per cent. share in AmerGen to Exelon for US\$277m. Our share of the operating profit of AmerGen prior to the date of disposal was £21m. Our share of operating profit was £43m for the year ended 31 March 2003. This reduction of £22m was due to an extended outage at the Three Mile Island nuclear power station and the contribution of only a part-year result within the period.

*Financing charges, net interest and revalorisation*

The total financing charges were £176m, consisting of revalorisation and net interest of £249m, exceptional financing credits of £5m and exceptional revalorisation credits of £68m. This compares with total financing charges of £498m for the year ended 31 March 2003 made up of revalorisation and net interest of £277m, exceptional financing charges of £62m and exceptional revalorisation of £159m.

The total financing charges are analysed below:

	<b>Year ended 31 March</b>	
	<b>2004</b>	<b>2003</b>
	<hr/>	
	<i>(pounds in m)</i>	
Revalorisation of nuclear liabilities	215	228

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Revalorisation of decommissioning fund	(28)	(29)
Revalorisation of other provisions		10
Share of revalorisation of joint venture	(2)	(4)
	<u>          </u>	<u>          </u>
Total revalorisation	185	205
Net interest expense	64	72
	<u>          </u>	<u>          </u>
Financing charges before exceptional items	249	277
Exceptional interest (credit)/charge	(5)	62
Exceptional revalorisation (credit)/charge	(68)	159
	<u>          </u>	<u>          </u>
Total financing charges	176	498
	<u>          </u>	<u>          </u>

The net revalorisation charge (excluding exceptional items) was £185m, a decrease of £20m from the year ended 31 March 2003 principally due to a reduction in inflation and discontinuation of revalorisation of onerous contract provisions. The weighted average of RPI and RPIX used to revalorise our nuclear liabilities was 2.4 per cent. compared with 3.0 per cent. for the year ended 31 March 2003.

The net interest expense charge of £64m for the year ended 31 March 2004 was £8m lower than the charge for the year ended 31 March 2003. The principal reasons for this decrease were due

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

to lower charges in relation to the interest rate swaps and additional interest earned on deposits. These increases were offset by an increase in standstill interest due to a full year charge in the year ended 31 March 2004.

In the year ended 31 March 2003, there were exceptional interest charges of £62m resulting from the provision for the out-of-the-money element of interest rate swaps which were no longer considered to be effective as hedges and the write-off of borrowing costs. The borrowing costs had been previously capitalised and were being amortised over the expected duration of loan financing in respect of the acquisition of the Eggborough power station. For the year ended 31 March 2004, there were exceptional interest credits of £5m reflecting a partial reversal of the provision for interest rate swaps.

*Profit/(loss) before tax*

The profit before taxation was £232m compared with a loss before tax of £4,192m in the year ended 31 March 2003. The main reason for the movement of £4,424m is the exceptional costs in the prior year, some of which were partially reversed in the period.

*Taxation*

There was a £2m taxation credit on ordinary activities for the period relating to the release of an over provision for foreign tax in prior years. The share of taxation for the discontinued joint venture was £nil, comprising a tax charge on trading results to the date of the AmerGen disposal of £9m, offset by credits for overprovisions of £9m in earlier years.

In the year ended 31 March 2003, there was a net tax credit of £368m, comprising tax charges of £18m on North American activities, £10m share of taxation for joint venture and a £396m credit for release of UK deferred tax provisions. The deferred tax credit in the year ended 31 March 2003 arose as a result of the exceptional charges.

The deferred tax assets of £291m and £150m at 31 March 2004 and at 31 March 2003 respectively were not recognised because there is insufficient certainty of recovery within the foreseeable future.

*Earnings per share*

The earnings per share in the period was 38.9p compared to a deficit of 638.0p for the year ended 31 March 2003, being an improvement of 676.9p.

**Results of operations for the year ended 31 March 2003 compared with the year ended 31 March 2002**

*Turnover*

Turnover in the year ended 31 March 2003 was £1,903m, a decrease of £146m compared with turnover of £2,049m for the year ended 31 March 2002. The principal factors resulting in this decrease are set forth in the table below.

	<b>Changes in turnover from 2002</b>
	<b>(pounds in m)</b>
<b>Decreased UK turnover</b>	
Due to decreased output	(118)
Due to lower achieved electricity prices	(111)
Due to exceptional NEA income	41
Increase in miscellaneous income	15
	<hr/>
Decrease in turnover from continuing activities	(173)
	<hr/>
Increase in Bruce Power turnover	27
	<hr/>
Total decrease in turnover	(146)
	<hr/>

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

Our output in the UK was 69.5 TWh in the year ended 31 March 2003 as compared with 74.7 TWh in the year ended 31 March 2002. Nuclear generation output was 63.8 TWh in the year ended 31 March 2003 compared with 67.6 TWh in the year ended 31 March 2002. Eggborough power station output fell from 7.1 TWh to 5.7 TWh in the year ended 31 March 2003. Decreased output from our UK power stations resulted in reduced turnover of £118m.

Our realised price during the year ended 31 March 2003 was £18.3 per MWh, a decrease of 10 per cent. as compared with the prior year, resulting in a decrease in our UK turnover of £111m. UK turnover increased by £41m in respect of the exceptional credit relating to the release of the balance that had been held awaiting settlement of our dispute with Scottish Power and Scottish and Southern Energy for the Nuclear Energy Agreement. Miscellaneous income increased by £15m, mainly due to insurance receipts relating to outages at Torness. The increase in turnover at Bruce Power was mainly due to increased electricity prices, offset to some extent by a reduction in output.

	Year ended 31 March	
	2003	2002
	<i>(pounds in m)</i>	
<b>Turnover analysis</b>		
Wholesale generation	852	1,162
Direct supply (including energy supply costs)	603	522
	<hr/>	<hr/>
Total turnover	1,455	1,684
Less: energy supply costs	(184)	(171)
	<hr/>	<hr/>
Total turnover excluding energy supply costs	1,271	1,513
	<hr/>	<hr/>
<b>Per cent. split - excluding energy supply costs</b>		
Wholesale generation	67%	77%
Direct supply	33%	23%

## PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)

*Operating costs*

Operating costs were £5,605m in the year ended 31 March 2003, an increase of £3,285m compared with £2,320m in the year ended 31 March 2002. Excluding exceptional items, operating costs decreased by £51m to £1,760m in the year ended 31 March 2003 from £1,811m in the year ended 31 March 2002. The following table sets forth the various components of our operating costs for the years ended 31 March 2003 and 31 March 2002.

	Year ended 31 March	
	2003	2002
	<i>(pounds in m)</i>	
<b>Continuing activities excluding exceptional items:</b>		
Fuel	371	467
Materials and services	425	395
Staff costs	229	202
Depreciation charges	273	280
Energy supply costs	184	171
	1,482	1,515
<b>Continuing activities exceptional items:</b>		
Materials and services	94	209
Depreciation charges due to impairment review	3,738	300
Amounts charged to non-operational assets	13	
	3,845	509
<b>Continuing activities total costs:</b>		
Fuel	371	467
Materials and services	519	604
Staff costs	229	202
Depreciation charges	4,011	580
Energy supply costs	184	171
Amounts charged to non-operational assets	13	
	5,327	2,024
<b>Discontinued activities</b>		
Fuel	17	23
Material and services	143	149
Staff costs	111	119
Depreciation	7	5
	278	296
<b>Total operating costs</b>	5,605	2,320

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Fuel costs for our continuing UK activities were £371m in the year ended 31 March 2003 compared with £467m in the year ended 31 March 2002. The reduction reflects decreased output by our UK power stations, fuel efficiencies, price variances and changes in accounting estimates.

Materials and services costs comprise the operating expenses for the power stations and support functions (such as administrative, engineering and maintenance costs) excluding fuel costs, staff costs and depreciation. Materials and services costs for our continuing UK activities in the year ended 31 March 2003 were £519m, a decrease of £85m compared with the year ended 31 March 2002. These figures include exceptional charges in the year ended 31 March 2003 of £57m in respect of a write down of slow moving stocks, £35m in respect of Restructuring costs and £2m in respect of additional provisions for onerous trading contracts. They include exceptional charges of £209m in the year ended 31 March 2002 in respect of provisions for onerous trading contracts. Excluding these exceptional items, materials and services costs for our continuing UK activities increased by £30m to £425m in the year ended 31 March 2003 compared with £395m in the year ended 31 March 2002. This increase was primarily due to the costs associated with a higher number of outages in the year ended 31 March 2003.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

*Staff costs*

Staff costs for our continuing UK activities in the year ended 31 March 2003 were £229m, an increase of £27m compared with the year ended 31 March 2002. The main reason for the increase was additional severance costs of £8m.

*Depreciation*

Depreciation charges for our continuing UK activities were £4,011m in the year ended 31 March 2003 compared with £580m in the year ended 31 March 2002. These figures include exceptional charges associated with the write down of our fixed assets amounting to £3,738m in the year ended 31 March 2003 and £300m in the year ended 31 March 2002. Excluding these exceptional charges, the depreciation charges for our continuing UK activities decreased by £7m to £273m in the year ended 31 March 2003 compared with £280m in the year ended 31 March 2002.

Amounts written off as non-operational assets in our continuing activities amounted to £13m in the year ended 31 March 2003 compared to £nil in the year ended 31 March 2002. This amount consists of an exceptional item relating to the write down of the UK decommissioning fund receivable.

*Energy supply costs*

Energy supply costs in the UK were £184m in the year ended 31 March 2003 compared with £171m in the year ended 31 March 2002. The increase primarily reflects the increase of sales through our DSB.

*Discontinued activities*

Operating costs in our discontinued Canadian activities were £278m in the year ended 31 March 2003 compared with £296m in the year ended 31 March 2002. The decrease was partly attributable to reduced fuel costs arising from the reduction in output and partly attributable to operational efficiencies.

Our share of the operating profit of AmerGen increased by £6m to £43m in the year ended 31 March 2003. The output from the three AmerGen power stations totalled 20.2 TWh in the year ended 31 March 2003, an increase of 1.5 TWh compared with 18.7 TWh in the year ended 31 March 2002.

*Operating loss*



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The following table sets forth certain summary operating information and the variance from period to period as indicated.

Operating profit/(loss):

	<u>Year ended 31 March</u>		<u>Variance</u>
	<u>2003</u>	<u>2002</u>	<u>2002-2003</u>
	(pounds in m)		
Operating profit before exceptional items continuing activities	5	186	(181)
Exceptional items	(3,804)	(509)	(3,295)
Total operating loss continuing activities	(3,799)	(323)	(3,476)
Operating profit discontinued activities	97	52	45
Group operating loss	(3,702)	(271)	(3,431)

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

The decrease of £181m in operating profit before exceptional items for continuing activities, over the results for the year ended 31 March 2002 is explained as follows:

	(pounds in m)
Increased/(decreased) operating profit due to:	
Output decreases turnover	(118)
Output decreases operating cost impact	52
Price movements	(111)
Depreciation decrease	7
Other	(11)
	<hr/>
Variance	(181)
	<hr/>

The operating loss in the year ended 31 March 2003 was £3,702m compared with an operating loss of £271m in the year ended 31 March 2002. The operating loss of our continuing activities was £3,799m in the year ended 31 March 2003 compared with an operating loss of £323m in the year ended 31 March 2002. The operating profit of our discontinued activities was £97m in the year ended 31 March 2003 compared with an operating profit of £52m in the year ended 31 March 2002.

Excluding exceptional items, operating profit in the year ended 31 March 2003 was £102m, compared with an operating profit of £238m in the year ended 31 March 2002. The operating profit of our continuing activities was £5m in the year ended 31 March 2003 compared with an operating profit of £186m in the year ended 31 March 2002. The operating profit of our discontinued activities was £97m in the year ended March 2003 compared with an operating profit of £52m in the year ended 31 March 2002.

*(Loss)/profit on sale of business*

The results for the year ended 31 March 2003 include a loss of £35m in respect of the disposal of our interests in Bruce Power and Huron Wind. The results for the year ended 31 March 2002 include a profit of £4m on the disposal of our interests in Humber Power.

*Financing charges*

	Year ended 31 March	
	2003	2002
	<hr/>	
	(pounds in m)	
Revalorisation of nuclear liabilities	228	175

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Revalorisation of decommissioning fund	(29)	(23)
Revalorisation of other provisions	10	12
Share of revalorisation of joint venture	(4)	(4)
	<u>        </u>	<u>        </u>
Total revalorisation	205	160
Net interest expense	72	66
	<u>        </u>	<u>        </u>
Financing charges before exceptional items	277	226
Exceptional interest (credit)/charge	62	
Exceptional revalorisation (credit)/charge	159	27
	<u>        </u>	<u>        </u>
Total financing charges	498	253
	<u>        </u>	<u>        </u>

Financing charges, which comprise revalorisation charges and net interest expense, were £498m in the year ended 31 March 2003, an increase of £245m compared with £253m in the year ended 31 March 2002. The financing charges for the year ended 31 March 2003 include exceptional items amounting to £159m in respect of a write down of our decommissioning fund receivables, £56m in respect of a provision for interest rate swaps and £6m in respect of a write off of capitalised borrowing costs. Financing charges for the year ended 31 March 2002 include

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

an exceptional write down of £27m in respect of the decommissioning fund receivable. Excluding these exceptional items, financing charges increased by £51m to £277m in the year ended 31 March 2003 compared with £226m in the prior year. The increase primarily reflects higher revalorisation as a result of higher UK inflation. Excluding the exceptional items, the revalorisation charge was £205m in the year ended 31 March 2003 compared with £160m in the prior year. The increase in revalorisation reflects the weighted average UK inflation rate of 3.0 per cent. in the year ended 31 March 2003 compared with 1.7 per cent. in the year ended 31 March 2002.

*Taxation*

In the year ended 31 March 2002 we adopted FRS19 Deferred tax, the UK deferred tax accounting standard, on a discounted basis. The tax credit for the year ended 31 March 2003 was £368m. Excluding tax relating to exceptional items, the tax credit for the year ended 31 March 2003 was £8m. The effective tax rate is higher than the standard rate of 30 per cent. as a result of overseas profits being taxed at rates in excess of 30 per cent., the impact of items that are non-deductible for tax purposes, such as the write-down of our investment in the Eggborough power station, and the impact of unwinding one year's discount from our opening deferred tax liability. The tax charge for the year ended 31 March 2003 comprises a deferred tax credit of £396m, an overseas tax charge of £18m and a £10m charge in respect of AmerGen. The tax charge for the year ended 31 March 2002 comprise a prior year UK corporation tax credit of £11m, a deferred tax credit of £8m, an overseas tax charge of £15m and £29m charge in respect of AmerGen.

As of 31 March 2003 there were deferred tax assets of £382m and deferred tax liabilities of £20m on an undiscounted basis. Of the deferred tax asset, £262m relates to tax relief from operating losses carried forward. A further £64m relates to the expected tax relief associated with accrued decommissioning costs which were expected to be deductible against future taxable income and £56m relates to accelerated depreciation in excess of capital allowances. The deferred tax liability relates to other short term timing differences.

The net discounted deferred tax asset under UK GAAP at 31 March 2003 of £150m was not recognised as it is not likely to be realised due to uncertainty over its recoverability. The deferred tax liability was a discounted provision of £414m at 31 March 2002.

*Deficit per share*

There was a deficit per share of 638.0p per share for the year ended 31 March 2003 compared with a deficit per share of 86.8p per share in the year ended 31 March 2002.

*Loss on ordinary activities*

As a result of the factors discussed above, there was a loss on ordinary activities after taxation for the year ended 31 March 2003 of £3,824m compared with a loss of £508m in the year ended 31 March 2002. Excluding exceptional items there was a loss of £134m in the year ended 31 March 2003 compared with a loss of £32m in the year ended 31 March 2002.

*Minority interests*

There was a minority interest in respect of the 17.6 per cent. minority shares of the profits of Bruce Power of £17m in the year ended 31 March 2003 compared with £9m in the year ended 31 March 2002.

**Review of our balance sheet items as at 31 March 2004**

*Fixed assets*

At 31 March 2004 the Directors reassessed the fixed asset carrying values, in line with the requirements of FRS11, to determine whether any revisions to fixed asset carrying values were

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

appropriate. In carrying out such a review the Directors concluded that, pending completion of the Restructuring it was appropriate to carry out a full review of valuations. The carrying value of the nuclear stations was calculated by discounting the expected future cash flows from continued use of the assets, having made appropriate assumptions regarding future operating performance. The valuation of the Eggborough power station was based on an assessment of net realisable value. Following the review the carrying value of fixed assets was increased by £295m to £931m at 31 March 2004 to reflect reversal of previous impairment losses.

*Current assets*

Total current assets increased in the year ended 31 March 2004 by £323m to £1,737m, from £1,414m in the year ended 31 March 2003. The largest component of this rise was the £240m increase in cash and liquid funds from £333m in the year ended 31 March 2003 to £573m in the year ended 31 March 2004. Included within cash and liquid funds at 31 March 2003 and 31 March 2004 is collateral of £209m and £297m respectively.

Total stocks were reduced by £10m. Nuclear fuel stocks were reduced by £18m following a supply chain review. This reduction was partly offset by an increase in stores of £7m mainly due to the acquisition of certain key strategic spares at Eggborough power station following a risk review and an increase in coal stock of £1m.

The level of total debtors reduced by £13m to £374m. This was due to a decrease in the taxation and social security balance recorded in debtors of £65m, which was reallocated to current liabilities. This decrease was offset by an increase in the pension prepayment of £29m and there was also an increase of £23m in trade debtors and other prepayments and other debtors.

The NDF (which will be enlarged and renamed the NLF) will be used to fund certain longer-term decommissioning costs. The balance sheet carrying value of the decommissioning fund receivable was restated to a market value of £440m compared to £334m for the ended 31 March 2003. The increase in market value reflected the upturn in equity market values that occurred in the year ended 31 March 2004 and the fact that we contributed £19m to the fund.

*Current liabilities*

The level of creditors due within one year (excluding borrowings) increased from £1,033m to £1,250m. The main movement was an increase in the level of nuclear liabilities classed as due within one year from £355m to £554m. The difference arose because the liability continues to be recorded under the existing contracts with BNFL (which will become the Historic Fuel Agreements on the Effective Date) while payments are based on the New Spent Fuel Agreements.

The other movements within creditors comprise a net increase in the other taxes and social security balances of £40m relating to the reallocation from debtors of £65m, reallocation of VAT from the tax creditors of £86m and an increase in the amount of £19m during the year ended 31 March 2004. Trade creditors decreased by £18m due to a reallocation of £86m, as mentioned, to the other taxes and social security balance and an increase in trade creditors of £68m. There were other decreases of £4m in retentions, accruals and other creditors.

*Provisions for liabilities and charges*

Included in provisions at 31 March 2004 were accrued nuclear liabilities of £1,776m, an increase of £103m over the year ended 31 March 2003. The liabilities increased due to additional fuel consumed in our nuclear power stations, revalorisation (inflation and removal of one year's discount to restate the provision at balance sheet money values) and reduced by cash payments made during the year ended 31 March 2003.

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

*Pensions*

Note 24 to the Financial Statements provides the disclosures required under the transitional requirements of FRS17, the UK accounting standard dealing with retirement benefits. The FRS17 valuation is based on a valuation of assets and liabilities at a particular point in time and does not necessarily take account of the long term nature of pension schemes. Movements in equity markets and bond yields can create considerable volatility in the FRS17 valuation at different points in time.

Under FRS17, the net pension deficit was £325m as at 31 March 2004, a decrease of £27m compared to the deficit of £352m as at 31 March 2003. The value of the scheme assets has increased with the rise of the equity markets, but this was offset by increased liabilities due to future higher inflation rate assumptions and improved actuarial information.

The Trustees of the Schemes follow an investment policy whereby a high proportion of the Scheme's assets is invested in equities. One consequence of this investment policy, and the methodology and assumptions used for determining the schemes liabilities under FRS17, is that the difference between the market value of the schemes' assets and its FRS17 liabilities (ie. its FRS17 surplus or deficit) is expected to be volatile. Indeed, the amount of any surplus or deficit could change significantly over periods as short as a day (in the event of significant market movements). The results reported should not, therefore, be taken as an indication of the Scheme's financial position in accordance with FRS17 on any date other than 31 March of the relevant year.

The funding of the pension schemes is based on the results of three yearly valuations by independent actuaries rather than on the results of the FRS17 valuation. Formal actuarial valuations of the schemes as at 31 March 2004 are currently being undertaken, and are expected to be completed later in 2004. The combined deficits are understood to be £385m.

When the valuations are completed, the level of increase in future employer contributions will be formalised with the scheme actuary and the Trustees of the Schemes.

During the year ended 31 March 2003, the actuary of the British Energy Generation Group scheme (our main UK pension scheme) carried out an interim review of scheme assets and liabilities in order to assess the appropriateness of continued use of the surplus that arose at the 31 March 2001 valuation. As a result of that review, the employer's contributions to that scheme were increased from 10 per cent. to 17.1 per cent. from 1 November 2002. The employer's contributions to the British Energy Combined Group scheme (our smaller UK pension scheme) were increased from 12 per cent. to 15.3 per cent. from 1 April 2002. There were no changes to the contribution rates in the year ended 31 March 2004. In total, cash contributions were £34m for the year ended 31 March 2004 and £32m for the year ended 31 March 2003.

Our balance sheet reported at 31 March 2004 and 31 March 2003 does not include the FRS17 deficits. We anticipate that a provision for the pension deficits will be recognised in New British Energy's balance sheet for the year ended 31 March 2005, as part of the fair value exercise required under acquisition accounting. For further information, see Part V: Unaudited pro forma financial information.



*Total recognised gains and losses*

In addition to the profit after tax of £234m for the year ending 31 March 2004 (2003: loss of £3,841m) exchange translation losses on foreign currency net investments arose amounting to £15m (2003: £25m). These were all in relation to the investment in the AmerGen joint venture and its subsequent disposal.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)****Liquidity and capital resources***Government facility*

Following the sale of AmerGen, the Government Facility was repaid in full. The amount of credit available under the Government Facility was £200m all of which was undrawn and available as at 31 March 2004 (2003: £200m). The Government Facility (as amended and extended) ceased to be available for drawing by the Group on 22 September 2004 following the issue of State Aid Approval and the Government Facility will terminate upon the Restructuring Effective Date in accordance with its terms.

*Capital expenditure*

There were no additions to fixed assets recorded in the year ended 31 March 2004 following the fixed asset write down in the year ended 31 March 2003 as the result of an impairment review at that date. It was not been possible to demonstrate that the capital investment expenditure enhanced the value of our fixed assets after taking account of the impairment review. Included within material and services, an element of operating costs, for the year ended 31 March 2004 were £92m of capital investment expenditures. Of this amount, £70m may have been capitalised in the absence of an impairment review, with the balance of £22m being classified as refurbishment costs which were expensed. In the prior year expenditure of £112m was capitalised within fixed assets.

*Cash flow*

A reconciliation of profit after tax and exceptional items to EBITDA<sup>1</sup> is shown in the table below. The EBITDA calculations are shown for the total results and also excluding the disposals during the year ended 31 March 2004 and exceptional items for the continuing business. The EBITDA calculation for the continuing activities is further expanded to show the operating cash flow and the increase in total cash. The total cash flow is however subject to restricted use prior to the completion of the Restructuring and thereafter to the terms of the NLF Cash Sweep Payment.

	<b>Year ended 31 March</b>		
	<b>2004</b>	<b>2003</b>	<b>2002</b>
	<i>(pounds in m)</i>		
<b>Profit/(loss) after tax and exceptional items</b>	234	(3,824)	(508)
Interest (including exceptional items)	59	134	66
Revalorisation (including exceptional items)	117	364	187
Tax (including exceptional items)	(2)	(368)	25
Depreciation charges	50	273	280
Exceptional depreciation (credits)/charges due to impairment review	(295)	3,738	300

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<b>EBITDA<sup>(1)</sup></b>	163	317	350
(Gain)/loss on sale of business	(47)	35	(4)
AmerGen profits	(21)	(43)	(37)
Bruce Power contributions		(97)	(52)
Net exceptional charges other than depreciation, interest, tax and revaluation	12	68	202
	<u>          </u>	<u>          </u>	<u>          </u>
<b>EBITDA continuing activities<sup>(2)</sup></b>	107	280	459
Nuclear liabilities charged to operating costs	130	105	156
Nuclear liabilities discharged	(59)	(115)	(332)
Regular contributions to decommissioning fund	(19)	(18)	(18)
Other provisions discharged	(3)	(45)	(43)
Exceptional operating cash costs	(25)	(154)	
Working capital movements	25	191	101
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Operating cash flow from continuing activities</b>	156	244	323
Capital expenditure		(112)	(187)
Taxation (paid)/received	(12)	3	4
Disposal/(purchase) of investments	171	262	(129)
Net interest paid	(75)	(84)	(53)
Net cash outflow/(inflow) of discontinued activities		(78)	57
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Increase in cash (before equity dividends)</b>	240	235	15
Equity Dividend		(31)	(46)
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Increase/(decrease) in total cash (after equity dividends)</b>	240	204	(31)
	<u>          </u>	<u>          </u>	<u>          </u>

<sup>1</sup> EBITDA represents earnings before interest, taxes, depreciation and amortisation, extraordinary and other non-cash items and minority interests. EBITDA and EBITDA from continuing activities are not GAAP measures in either the UK or in the United States and should not be considered in isolation or as a substitute for, or as an alternative to, net income, operating income, cash flow from operations, other cash flow data or any other performance measures prepared in accordance with UK GAAP or US GAAP. We have included information concerning EBITDA because we believe that it is used by certain investors as one measure of our financial performance.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)***Operating cash flow from continuing activities*

The operating cash flow from continuing activities for the year ended 31 March 2004 was £156m, £88m lower than the prior year. The cash flows for the year ended 31 March 2004 include capital investment expenditures totalling £92m that are expensed as part of materials and services costs. Of this, an amount estimated at £70m, may have been capitalised in the absence of the impairment review with the balance of £22m being classified as refurbishment costs. During the year ended 31 March 2003, £112m of capital expenditure was not deducted in calculating net cash inflow from operating activities. Operating cash flows benefited from lower payments to BNFL under the standstill of certain payments to BNFL and improved cash management procedures.

When adjusted for the capital expenditure, the taxation paid or received, the receipts from sale of investments, the net interest paid and discontinued activities, the free cash flow position was £240m for the year ended 31 March 2004 compared to £235m (before equity dividends paid of £31m) in the year ended 31 March 2003.

Net cash outflows for returns on investments and servicing of finance reduced by £9m. Net receipts from disposals of £171m mainly represented the proceeds from the sale of AmerGen. In the prior year there were net receipts of £262m from the sale of Bruce Power.

*Capital resources*

At 31 March 2004, total debt of £883m comprised:

- A project finance loan of £475m secured on the assets of EPL, a subsidiary company that operates the Eggborough power station. At 31 March 2004, the effect of our interest rate contracts was to classify the borrowings as fixed rate. We do not guarantee amounts owed by EPL but we do guarantee the payment of amounts by BEPET to EPL under the CTA between BEPET and EPL. The contractual amounts payable by BEPET under the CTA are calculated so as to cover, amongst other things, EPL's borrowing requirements and operating costs. We also provide a subordinated loan facility to EPL. The final instalment of loan principal under the project finance loan is due to be repaid in 2011. The project finance loan currently bears interest at LIBOR plus 1.3 per cent. It is proposed that these arrangements will be restructured as part of our Restructuring. For further details of the Restructuring see Part VI: Further information relating to the Restructuring.
- An aggregate principal amount of £408m sterling denominated bonds due 2003, 2006 and 2016. The bonds bear interest at a rate of 5.9 per cent., 6.07 per cent. and 6.2 per cent respectively. An aggregate principal amount of £110m matured in March 2003 but payment has been stoodstill as part of the standstill arrangements. It is proposed that these bonds will be restructured as part of our Restructuring. For further details of the Restructuring see Part VI: Further information relating to the Restructuring.

<u>Cash at bank</u>	<u>Term deposits/ bank</u>	<u>Debt due in less than one year</u>	<u>Debt due after more than one</u>	<u>Net debt</u>
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	<u>balances*</u>		<u>year</u>		
				<i>(pounds in m)</i>	
Net debt at 1 April 2003	87	246	(152)	(731)	(550)
Cash flows	175	65	(45)	45	240
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<b>Net debt at 31 March 2004</b>	<b>262</b>	<b>311</b>	<b>(197)</b>	<b>(686)</b>	<b>(310)</b>
	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>

\* including amounts deposited as trading collateral

As at 31 March 2004, our net debt was £310m, a decrease of £240m compared to our net debt as at 1 April 2003. The main reasons for the reduction in our net debt were the proceeds from the sale of AmerGen and improved cash management procedures including the standstill of outstanding amounts to BNFL, Significant Creditors and deferral of certain supplier payments.

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**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

*Future liquidity*

Our main source of liquidity is our operating businesses. Cash generated by our operating businesses is dependent upon the reliability of our power stations in producing electricity, the realised selling price for electricity, operational risk and capital investment expenditure (expensed in the profit and loss account since 1 April 2003), maintenance requirements as well as collateral requirements relating to our trading activities.

During the third quarter of the year ended 31 March 2004, we faced short term pressures on liquidity resulting from the combined effect of seasonality, the major unplanned outage at Heysham 1 and the increased levels of collateral brought about by increased volatility in electricity prices. As at 31 March 2004 we had £276m in unrestricted cash which was not the subject of restrictions. In addition, we had £297m deposited as collateral in support of trading activities. In the event that outages, collateral requirements or other events impact our ability to generate sufficient cash or liquidity for our operations, we have a maximum of £60m in available credit under the Receivables Facility entered into with Barclays on 25 August 2004, a summary of which is set out in paragraph 17.1(q) of Part X: Additional information.

**Post balance sheet events**

In connection with our agreement for the sale of Bruce Power, we received the sum of C\$10m in respect of the restart of Unit 3 of the Bruce Power station on 25 May 2004, which brings the total sale proceeds relating to the sale of Bruce Power to C\$728m. See Note 34 to our Financial information as set out in Section 1 of Part IV: Financial information.

**Contingent liabilities**

On 12 February 2004, we received a notice of warranty claims from the consortium that purchased our 82.4 per cent. interest in Bruce Power alleging breach of certain representations and warranties relating to taxation and the condition of certain plants at the Bruce Power station.

The principal tax claim relates to the treatment of expenditures at the Bruce plant during the period of our ownership that is currently being considered by the Canadian tax authorities. The treatment that we have proposed could result in a rebate of a material amount of tax that has not been recognised in our financial statements for the year ended 31 March 2004. The consortium claims that allowance of the expenditure for that period would cause it to lose future deductions. We have rejected the tax claim and expect to defend it if it is pursued further. On the basis of advice received, we are confident that the amount of the tax claim should not, in any event, materially exceed the amount of the rebate, and that the tax claim should have no material impact on our cash flow.

The claim relating to the condition of the plant is based upon alleged erosion of some of the steam generator support plates, through which boiler tubes pass, which it is alleged resulted in an extended outage of one unit at the plant to carry out repair works and loss of revenues and costs of approximately C\$64.5m. The consortium also claims that the alleged erosion may reduce the

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operating life of the unit and/or result in further repairs involving further losses. We have rejected the claim and expect to defend it if it is pursued further. In accordance with UK GAAP, no provision has been made in the financial statements at 31 March 2004 for either element of the claim.

Under the Bruce Power sale agreement, C\$20m has been placed in trust to satisfy any representation and warranty claim. The C\$20m may be retained pending agreement or determination of the claims.

Following an accounting adjustment made by Exelon to the value of nuclear fuel contained in AmerGen's balance sheet dated 21 December 2003 (as a result of which we may be required to

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

make a payment to Exelon of up to US\$13.7m) we served a Dispute Notice on Exelon on 4 June 2004 to preserve our rights. The agreement with Exelon for the sale of AmerGen requires that, prior to instituting any litigation or other dispute resolution procedure, the companies will in good faith seek to resolve any dispute.

Furthermore, we are reviewing with Exelon the estimated tax liability related to AmerGen to the date of the disposal which, if agreed, may result in a further payment of up to US\$6.3m to Exelon.

Our further contingent liabilities are described in Note 32 to the audited consolidated financial statements for the period as set out in Section 1 of Part IV: Financial information.

**Financial instruments and risk management**

*Overview*

The main financial risks faced are trading risks in England and Wales in respect of both price and volume output on the sale of electricity while in Scotland the risk is entirely price related during the term of the NEA. There is also an exposure to risks associated with fluctuations in the equity markets through the NDF and Pension Schemes. Policies have been instituted for managing each of these risks, which have been approved by the Board. Each of these risks is discussed in more detail below.

The Power and Energy Trading Division manage electricity trading risks. The Power and Energy Trading Division operate within policies and procedures that are approved by the Board and monitored by a sub-committee of the Executive Committee.

Non-trading risks (i.e. cash resources, debt finance and financial risks) are managed by the central treasury function (the Treasury Department). The Treasury Department operates within policies and procedures approved by the Board. The Treasury Department uses appropriate and available instruments, within specified limits, to manage financial risk but is not permitted to take speculative, open positions. Both the Treasury Department and the Power and Energy Trading Division are subject to regular scrutiny from the Internal Audit Department (as are our other Departments and business units).

*Interest rate risk management*

The market value of debt varies with fluctuations in prevailing interest rates in the UK.



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Eggborough related derivative agreements (nominal amount of £377m as at 31 March 2004 and £398m as at 31 March 2003) have been amended in the period ended 31 March 2004 as part of the Restructuring. The effect has been to fix future interest payments under the swaps from October 2004 onwards.

At 31 March 2004, the total of investments in liquid funds and cash amounted to £573m, and had maturity dates due within one year. Cash not immediately required for business purposes is invested in fixed-rate term deposits and money market funds. At 31 March 2004, the term deposits and money market funds not used to fund our collateral agreements were due to mature or were available within one day and earned interest at an average rate of 3.9 per cent. Term deposits, such as money market funds and bank balances, at 31 March 2004 include £297m of cash that has been deposited in collateral bank accounts and earned interest at an average rate of 3.1 per cent. However, this cash is restricted over the periods of our collateralised positions.

As the deposit terms are short term, the carrying value of our investment in liquid funds and cash at 31 March 2004 approximates to the fair market value.

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

*Foreign exchange risk management*

At 31 March 2004, we did not hedge foreign currency risk. However, we will continue to evaluate currency hedging opportunities based on our exposure to foreign currency risk.

At 31 March 2003, there were deferred losses of £2m accounted for as part of stock that arose on the rollover of maturing forward contracts used for hedging the future purchase of nuclear fuel prior to and including the year ended 31 March 2003. See Note 19 to the audited consolidated financial statements as set out in Section 1 of Part IV: Financial information.

*Electricity trading risk management*

Our trading activities relate principally to supporting our power generation business and DSB. The trading operations, therefore, act principally as wholesale marketers rather than as pure financial traders. The principal objective of our trading activities is to increase the return on our assets while hedging the market risk associated with plant output and market price.

Under NETA in England and Wales, any mismatch between actual metered generation (or demand) and the notified contract position is settled through the balancing mechanism at generally unfavourable prices. We generally sell all planned nuclear output forward to minimise our exposure to unfavourable prices pursuant to the balancing mechanism. The risks in the wholesale market are managed through a contracting strategy that builds a portfolio of forward contracts of different lengths.

Eggborough power station provides a flexible generation capability that fulfils three purposes designed to enhance profitability. Firstly, it provides a means for compensating for unplanned lost output from our nuclear units at short notice; secondly it provides the capability to profile the output to meet the requirements of both wholesale and DSB customers; and thirdly, it provides a flexible capability.

Our policy is to manage credit exposure to trading and financial counterparties within clearly defined limits. Our Trading Review Committee will strictly monitor electricity trading activities and place controls through delegated authorities and procedures, which include specific criteria for the management of counterparty credit exposures.

Output from the two nuclear power stations in Scotland will continue to be sold under the terms of the Nuclear Energy Agreement to Scottish Power and Scottish and Southern Energy until 1 April 2006, or the introduction of BETTA (currently scheduled for 1 April 2005), whichever is earlier.

*Equity risk management*

The NDF was established to provide for certain longer-term costs of decommissioning our nuclear power stations. Cash contributions are made on a quarterly basis to a payment profile set out in a contract between us and the NDF and are invested by it in UK marketable fixed income debt, equity securities and property. British Energy is ultimately responsible for contributions to the NDF. Therefore, the level of future contributions, which are reviewed every five years in conjunction with the review of ultimate decommissioning costs, depend partly on the estimated long term investment performance of the equity and debt instruments in which the contributions are invested and returns on investments in property. Income from dividends and other returns on the underlying investments are retained by the NDF and then reinvested in debt and equity securities. As of the Restructuring Effective Date, the NDF will be enlarged and renamed to form the NLF.

The balance held by the NDF was recorded in the balance sheet at £440m at 31 March 2004, which approximates to its market value. The NDF comprised property and debt and equity

**PART III OPERATING AND FINANCIAL REVIEW AND PROSPECTS (Continued)**

securities with market values of £44m and £396m respectively at 31 March 2004. Under the terms of the Restructuring, the NDF will be enlarged into and renamed as the NLF and we will have no liability for short falls or access to any surplus in the NLF resulting from changes in the market value of its property, debt and equity securities due to the Secretary of State undertaking.

We reported a deficit of £325m on our employee pension schemes, on an FRS17 basis, in our financial statements at 31 March 2004. As at 31 March 2004, the pension schemes' assets were valued at £1,822m compared to £1,525m as at 31 March 2003, of which £1,571m was held in equities and bonds compared to £1,316m as at 31 March 2003. The level of employer contribution to the schemes will be re-assessed following the triennial actuarial valuation that is being carried out as at 31 March 2004. The level of re-assessed contribution will depend partly on the estimated long term investment performance of the equity and debt instruments in which the contributions are invested.

**PART IV FINANCIAL INFORMATION**

**SECTION 1: FINANCIAL INFORMATION ON BRITISH ENERGY PLC**

The Directors

British Energy Group plc

and British Energy Holdings plc

each of

3 Redwood Crescent

Peel Park

East Kilbride

G74 5PR

Citigroup Global Capital Markets Limited

Citigroup Centre

33 Canada Square

London

E14 5LB

29 November 2004

Dear Sirs

**British Energy plc ( British Energy )**

**Introduction**

## Edgar Filing: BRITISH ENERGY GROUP PLC - Form 6-K

We report on the financial information set out below. This financial information has been prepared for inclusion in the document comprising a prospectus and listing particulars dated 29 November 2004 (the **document** ) of British Energy Group plc (the **Company** ) and British Energy Holdings plc ( **Holdings plc** ).

Following the Restructuring, as described in the document, the Company will replace British Energy as the ultimate holding company of the British Energy Group (as defined below) or all the subsidiaries and assets and liabilities of British Energy will be acquired by Holdings plc. In consideration for this acquisition, the Company and Holdings plc will issue the New Shares and the New Bonds, respectively.

British Energy and its subsidiaries are referred to as the **British Energy Group** and the Company and its subsidiaries are referred to as the **New British Energy Group** .

### **Basis of preparation**

The financial information set out below is based on the audited consolidated financial statements of the British Energy Group for the three years ended 31 March 2004 and has been prepared on the basis set out in Note 1, after making such adjustments as we considered necessary.

**PART IV FINANCIAL INFORMATION (Continued)**

**Responsibility**

The financial statements are the responsibility of the directors of British Energy, who have approved their issue.

The directors of the Company and Holdings plc are responsible for the contents of the document in which this report is included.

It is our responsibility to compile the financial information set out in our report from the financial statements of British Energy, to form an opinion on the financial information and to report our opinion to you.

**Basis of opinion**

We conducted our work in accordance with the Statements of Investment Circular Reporting Standards issued by the Auditing Practices Board. Our work included an assessment of evidence relevant to the amounts and disclosures in the financial information. The evidence included that previously obtained by us relating to the audits of the financial statements underlying the financial information. Our work also included an assessment of significant estimates and judgements made by those responsible for the preparation of the financial statements underlying the financial information and whether the accounting policies are appropriate to the circumstances of British Energy, consistently applied and adequately disclosed.

We planned and performed our work so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial information is free from material misstatement, whether caused by fraud or other irregularity or error.

**Fundamental uncertainty going concern**

In forming our opinion, we have considered the adequacy of the disclosures made under the heading 'Basis of preparation' in Note 1 to the financial information below concerning the preparation of the financial information on the going concern basis. The validity of this depends on the fulfilment of the conditions of the Restructuring, within the time scales envisaged or required, the continuation of the restructuring and standstill arrangements with certain creditors and there being no material deterioration in British Energy Group's cash flow position, performance or outlook. Admission is conditional upon the implementation of the Restructuring and will only occur when the uncertainties concerning all of the above matters are resolved. In view of the significance of these uncertainties, we consider that they should be brought to your attention but our opinion is not qualified in this respect.

**Opinion**

In our opinion, the financial information gives, for the purposes of the document, a true and fair view of the state of affairs of the British Energy Group as at the dates stated and of its results, cash flows and recognised gains and losses for the years then ended.



## PART IV FINANCIAL INFORMATION (Continued)

## CONSOLIDATED PROFIT AND LOSS ACCOUNTS OF BRITISH ENERGY PLC

	Notes	Year ended 31 March		
		2002	2003	2004
		£m	£m	£m
<b>Turnover:</b>				
Group and share of discontinued joint venture turnover		2,259	2,074	1,660
Exceptional income	3		41	
Group and share of discontinued joint venture turnover including exceptional income		2,259	2,115	1,660
Less: share of turnover in discontinued joint venture	3	(210)	(212)	(144)
Continuing activities	3	1,701	1,528	1,516
Discontinued activities	3	348	375	
<b>Group turnover</b>	3	2,049	1,903	1,516
Operating costs before exceptional items	4	(1,811)	(1,760)	(1,459)
Exceptional operating items	4	(509)	(3,845)	283
Operating costs after exceptional items	4	(2,320)	(5,605)	(1,176)
<b>Group operating (loss)/profit:</b>				
Continuing activities		(323)	(3,799)	340
Discontinued activities		52	97	
Group operating (loss)/profit		(271)	(3,702)	340
Share of operating profit of discontinued joint venture		37	43	21
Operating (loss)/profit: Group and share of discontinued joint venture		(234)	(3,659)	361
Exceptional gain/(loss) on sale of joint venture and businesses	5	4	(35)	47
<b>Financing (charges)/credits:</b>				
Revalorisation charges	8	(160)	(205)	(185)
Net interest	8	(66)	(72)	(64)
Exceptional revalorisation (charges)/credits	8	(27)	(159)	68
Exceptional financing (charges)/credits	8		(62)	5
Total financing (charges)/credits		(253)	(498)	(176)
<b>(Loss)/profit on ordinary activities before taxation</b>	3	(483)	(4,192)	232
Taxation on (loss)/profit on ordinary activities	9	4	378	2
Share of taxation for discontinued joint venture	9	(29)	(10)	
Total taxation		(25)	368	2
<b>(Loss)/profit on ordinary activities after taxation</b>		(508)	(3,824)	234
Minority interest		(9)	(17)	
<b>(Loss)/profit for the year attributable to shareholders</b>		(517)	(3,841)	234
Dividends:	10			
annual		(48)		
non-equity		(2)		

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<b>(Loss)/profit for the period</b>	26	<u>(567)</u>	<u>(3,841)</u>	<u>234</u>
<b>(Deficit)/earnings per share (p):</b>				
Basic	11	(86.8)	(638.0)	38.9

The accompanying notes form an integral part of the financial information.

## PART IV FINANCIAL INFORMATION (Continued)

## CONSOLIDATED BALANCE SHEETS AS AT 31 MARCH OF BRITISH ENERGY PLC

	Notes	2002	2003	2004
		£m	£m	£m
<b>Fixed assets</b>				
Tangible assets	12	4,714	686	931
Interest in joint venture:				
share of gross assets		544	477	
share of gross liabilities		(457)	(406)	
Other investments	13	87	71	
	13	4	4	4
		<u>4,805</u>	<u>761</u>	<u>935</u>
<b>Current assets</b>				
Decommissioning fund	14	411	334	440
Stocks	15	514	360	350
Debtors	16	732	387	374
Investments liquid funds including collateral	30	209	246	311
Cash at bank	30		87	262
		<u>1,866</u>	<u>1,414</u>	<u>1,737</u>
<b>Creditors: amounts falling due within one year</b>				
borrowings	18	(153)	(152)	(197)
other	17	(822)	(1,033)	(1,250)
		<u>(975)</u>	<u>(1,185)</u>	<u>(1,447)</u>
<b>Net current assets</b>		<u>891</u>	<u>229</u>	<u>290</u>
<b>Total assets less current liabilities</b>		5,696	990	1,225
<b>Creditors: amounts falling due after more than one year</b>				
borrowings	18	(915)	(731)	(686)
other	17	(1,858)	(1,909)	(1,893)
Provisions for liabilities and charges	20	(2,400)	(1,735)	(1,812)
		<u>(5,173)</u>	<u>(4,375)</u>	<u>(4,391)</u>
<b>Net assets/(liabilities)</b>	3	<u>523</u>	<u>(3,385)</u>	<u>(3,166)</u>
<b>Capital and reserves</b>				
Called up equity share capital	25	277	277	277
Share premium		76	76	76
Capital redemption reserve		350	350	350
Profit and loss account	26	(317)	(4,181)	(3,962)
		<u>386</u>	<u>(3,478)</u>	<u>(3,259)</u>
<b>Equity shareholders funds</b>	27	386	(3,478)	(3,259)
Non-equity shareholders interests	25	93	93	93
Minority interests		44		
		<u>523</u>	<u>(3,385)</u>	<u>(3,166)</u>

The accompanying notes form an integral part of the financial information.

## PART IV FINANCIAL INFORMATION (Continued)

## CONSOLIDATED CASH FLOW STATEMENTS OF BRITISH ENERGY PLC

	Notes	Year ended 31 March		
		2002	2003	2004
		£m	£m	£m
<b>Net cash inflow from operating activities</b>	28	380	336	156
Interest paid		(62)	(91)	(85)
Interest received		13	9	10
Fees paid		(2)		
Dividends paid on non-equity shares		(2)	(2)	
<b>Returns on investments and servicing of finance</b>		(53)	(84)	(75)
<b>Taxation received/(paid)</b>	9	4	3	(12)
Payments to acquire tangible fixed assets		(225)	(282)	
Receipts from sales of financial investments		38		
<b>Capital expenditure and financial investment</b>		(187)	(282)	
Receipts from sales of investments	5		262	171
Investment in Canadian operations		(129)		
<b>Acquisitions and disposals</b>		(129)	262	171
<b>Equity dividends paid</b>		(46)	(31)	
<b>Net cash (outflow)/inflow before use of liquid resources and financing</b>		(31)	204	240
Decrease/(increase) in term deposits/bank balances		18	(37)	(65)
<b>Management of liquid resources</b>	30	18	(37)	(65)
Minority funding of Bruce Power		4	12	
Net drawdown/(repayment) of amounts borrowed		9	(92)	
<b>Financing</b>		13	(80)	
<b>Increase in cash</b>	30		87	175

## STATEMENTS OF TOTAL CONSOLIDATED RECOGNISED GAINS AND LOSSES OF BRITISH ENERGY PLC

	Notes	Year ended 31 March		
		2002	2003	2004
		£m	£m	£m
(Loss)/profit for the financial year		(517)	(3,841)	234
Translation differences on foreign currency net investments	27	(8)	(25)	(15)
<b>Total recognised (losses)/gains in the year</b>		<b>(525)</b>	<b>(3,866)</b>	<b>219</b>

The accompanying notes form an integral part of the financial information.

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**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC**

**1. BASIS OF PREPARATION**

**(i) Introduction**

The Group accounts are a consolidation of the financial statements of British Energy plc and all its subsidiary undertakings.

For the years ended 31 March 2004, 31 March 2003 and 31 March 2002 they are drawn up on a non-restructured basis, i.e. on the basis of contracts and agreements in place during the years ended and at 31 March 2004, 31 March 2003 and 31 March 2002 respectively. In the following discussion British Energy plc is referred to as British Energy and the British Energy Group refers to British Energy and its subsidiary undertakings.

On 14 February 2003, the British Energy Group disposed of its stake in Bruce Power and Huron Wind Limited Partnership (Huron Wind), therefore, their results up to the point of disposal have been classified as discontinued activities. On 22 December 2003, the British Energy Group disposed of its 50 per cent. interest in AmerGen, therefore, its results up to the point of disposal have been classified as discontinued joint venture operations. All other activities of the British Energy Group have been shown as continuing activities.

**(ii) Background to the Restructuring**

Having reviewed the longer-term prospects of the business, on 5 September 2002 the Directors of British Energy announced that they had no alternative but to seek financial support from the Government. On 9 September 2002 the Government granted British Energy a credit facility of up to £410m to provide working capital for the British Energy Group's immediate requirements and to allow British Energy to stabilise its trading position in the UK and North America. On 26 September 2002 British Energy announced that the Government had agreed to extend a revised Government Facility for up to £650m until 29 November 2002 to give British Energy sufficient opportunity to develop a restructuring plan. On 28 November 2002 British Energy announced that the Government Facility had been further extended until 9 March 2003. The Government Facility is cross-guaranteed by the principal British Energy Group subsidiaries (excluding EPHL and EPL) and is secured by, among other things, fixed and floating charges and/or share pledges granted by those subsidiaries. The Government Facility also contains a requirement to provide further security as required by the Secretary of State provided that the creation of such security would not cause a material default under any contract to which any member of the British Energy Group is a party or a breach of law.

On 14 February 2003 British Energy and certain of its subsidiaries announced that they had entered into binding standstill agreements, namely:

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- (a) the Standstill Agreement between British Energy and its subsidiaries and the Eggborough Banks, RBS as provider of a letter of credit to the Eggborough Banks, its significant trade creditors, TPL, Total and Enron (TPL, Total and Enron have subsequently transferred their respective interests to Deutsche Bank being collectively referred to as the Significant Creditors ) and British Nuclear Fuels plc (BNFL); and
  
- (b) the Bondholder Restructuring Agreement between British Energy, BEG, BEG UK and certain Bondholders.

At meetings of Bondholders held on 24 March 2003, resolutions were passed approving the terms of the standstill arrangements in relation to the Existing Bonds and extending such arrangements to include all Bondholders pursuant to and on the terms of the First Supplemental Trust Deed.

On 7 March 2003, British Energy announced that the Government had agreed to extend the Government Facility in the reduced amount of £200m, such that it would mature on the earliest



**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

of (1) 30 September 2004, (2) the date on which the Restructuring, outlined in (iii) below, becomes effective, and (3) any date notified by the Secretary of State to British Energy on which repayment of amounts outstanding under the Government Facility are required as a result of a Commission decision or an obligation under EU law (the Final Maturity Date). In the meantime the Secretary of State may require repayment of the Government Facility if she concludes that the Restructuring cannot be completed in the manner or time scales envisaged. Following the receipt by the Secretary of State of notification from the Commission that as far as the Restructuring involves the grant of State Aid by the Government, such aid is compatible with the Common Market, no further drawings can be made under the Government Facility. Since no incremental collateral can be posted under the Government Facility, incremental collateral requirements are being provided by a charge over cash deposits in certain of our accounts. The Final Maturity Date is the earliest of (i) 31 January 2005, (ii) the date falling 120 days after the effective date (as defined in the Creditor Restructuring Agreement), (iii) any date notified by the Secretary of State to British Energy on which payment of amounts outstanding under the Government Facility are required as a result of a decision of the Commission or any obligation under the law and (iv) the date on which the Restructuring becomes effective.

On 1 October 2003, British Energy announced that it had agreed the terms of the Restructuring of the British Energy Group with certain of British Energy Group's creditors, BNFL and the Secretary of State and by 31 October 2003 had obtained the further approvals and agreements required.

British Energy also agreed the proposed disposal of its 50 per cent. interest in AmerGen to Exelon in October 2003 for US\$277m, subject to various adjustments and conditions including a break fee of US\$8.295m payable to FPL Group Inc. The disposal was completed on 22 December 2003.

The Government Facility was temporarily increased to £275m on 27 November 2003. The additional £75m ceased to be available on the receipt by British Energy of the proceeds from the sale of AmerGen on 23 December 2003.

On 19 December 2003, the Bondholders approved amendments to the Existing Trust Deed to facilitate the implementation of the Restructuring and to amend the standstill arrangements under the Existing Trust Deed on terms consistent with the Creditor Restructuring Agreement. Following formal amendment of the Existing Trust Deed, the New Standstill Agreement has been entered into with Creditors and BNFL in place of the Old Standstill Agreement dated 14 February 2003 in accordance with the terms of the Creditor Restructuring Agreement.

The British Energy Group has retained a trading relationship with a high proportion of its existing contracted counterparties during the period since its announcement of 5 September 2002, although in most cases it has been required to provide alternative credit support to a parent company guarantee. Given the financial circumstances of the British Energy Group, certain contracts may be capable of being terminated. Such termination may result in termination payments being payable as well as having an adverse effect on the British Energy Group's cash flows.

**(iii) Terms of the Restructuring**

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The terms of the Restructuring are set out in:

- (a) the Creditor Restructuring Agreement dated as of 30 September 2003 and entered into by British Energy, certain other British Energy Group companies, the Significant Creditors, RBS, the members of the ad hoc committee of British Energy's Bondholders and BNFL (as amended by a side letter entered into on 31 October 2003); and

**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

- (b) the Government Restructuring Agreement dated 1 October 2003 and entered into between British Energy, BEG UK, BEG, BEPET, BEIL, District Energy Limited, BEIHL, BEUSH, BELP, Peel Park Funding Limited, the Secretary of State, the Nuclear Generation Decommissioning Fund Limited (to be renamed the NLF) and the trustees of the Nuclear Trust.

The Creditor Restructuring Agreement required certain further Creditor approvals and sign ups. By 31 October 2003 all these requirements had been satisfied as follows:

- (a) Bondholders representing, in aggregate with RBS, 88.8 per cent. of the combined amount owing to the Bondholders and RBS had signed up to the Creditor Restructuring Agreement;
- (b) the terms of the Restructuring had been approved by the credit committee of RBS; and
- (c) all the lenders and swap providers comprising the Eggborough Banks had signed up to the Creditor Restructuring Agreement with full credit committee approvals.

The principal features of the Restructuring include:

- compromising the existing claims of Bondholders, RBS, Significant Creditors and the Eggborough Banks in exchange for New Bonds and New Shares and settling new arrangements for Eggborough (the claims of the Bondholders and RBS will be compromised pursuant to the Creditors' Scheme. In the case of the Significant Creditors and the Eggborough Banks, claims will be compromised pursuant to the terms of the Creditor Restructuring Agreement itself);
- the amendment and extension of the BNFL contracts for front-end and back-end related fuel services for the British Energy Group's AGR nuclear power stations entered into on 31 March 2003 and 16 May 2003 respectively and the implementation of a new trading strategy;
- establishing the NLF which will fund certain uncontracted nuclear liabilities and decommissioning costs of the British Energy Group's nuclear power stations in return for initial and ongoing contributions from New British Energy; and
- the Government funding certain contracted liabilities relating to historic spent fuel and certain uncontracted nuclear liabilities and decommissioning costs to the extent of any shortfall in the NLF.

**Creditor Restructuring Agreement**

*Conditions*

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Completion of the Restructuring is subject to a large number of conditions in the Creditor Restructuring Agreement including, amongst other things:

- the receipt by the Secretary of State of notification of a satisfactory decision by the Commission that insofar as the proposals involve the grant of State Aid by the Government, such aid is compatible with the Common Market. The Secretary of State received this notification on 24 September 2004;
- there being no material adverse change (see below);
- the Government Restructuring Agreement becoming unconditional;
- agreement of presently unsettled documents with creditors;
- the approval of the Court; and
- the listing of the New Shares and New Bonds.

For the purposes of the Creditor Restructuring Agreement, a material adverse change is defined as a material adverse change in the current or future business or operations, the financial or

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**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

trading position, profits or prospects of the British Energy Group as a whole or of EPL or a change in the current or future business or operations, the financial or trading position, profits or prospects of the British Energy Group as a whole which is likely to have a material adverse effect on the value of the New Bonds, the New Shares (to be issued as part of the Restructuring), the CTA bonds to be held by EPL to fund the £150m of New Bond - equivalent payments under the new Eggborough arrangements.

*Creditor allocations*

Under the terms of the Creditor Restructuring Agreement the Creditors have agreed (subject to certain conditions) to extinguish their existing unsecured claims against the British Energy Group in exchange for £275m of New Bonds and at least 97.5 per cent. of the issued New Shares.

The Eggborough Banks as creditors with security over, amongst other things, the shares in, and assets of, EPL have agreed to replace their existing secured claims with a right to receive £150m under the Amended Credit Agreement on substantially the same payment terms as the New Bonds. In addition, the Eggborough Banks will be granted: (i) options under which they may acquire the shares in, or assets of, EPL on 31 March 2010 in consideration for, amongst other things, £104m (subject to certain adjustments depending on the condition of the Eggborough power station) and the cancellation of the outstanding payments under the Amended Credit Agreement at such time; and (ii) options under which they may acquire the shares in, or assets of, EPL at any time prior to 31 August 2009, on or after the occurrence of an event of default under the Amended Credit Agreement that is continuing in consideration for, amongst other things, a fee (this fee varies depending on the type of event of default) and the cancellation of the outstanding payments under the Amended Credit Agreement at such time. The Eggborough Banks will be entitled to assign and/or transfer all (but not part only) of their rights under the Eggborough Options to a third party, subject to a pre-emption right in favour of New British Energy under which a member of New British Energy may purchase such rights at 105 per cent. of the price offered by the relevant third party. The Eggborough Banks' security will secure, amongst other things, the Eggborough Banks' rights under the Amended Credit Agreement and the Eggborough Options.

*Standstill arrangements*

The Creditor Restructuring Agreement and ancillary agreements restrict the Consenting Creditors from taking any steps to initiate insolvency proceedings or demand or accelerate any amounts due and payable by British Energy during the period of the Standstill Period until the earliest of:

- (a) the Restructuring Long Stop Date;
- (b) termination following the occurrence of a Termination Event (as described below); or
- (c) the completion of the Restructuring.

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Any of the Consenting Creditors may terminate the standstill arrangements following the occurrence of a termination event. The termination events include, inter alia: (i) certain insolvency events affecting British Energy, BEG, BEG UK, BEPET or EPL; (ii) acceleration of the Government Facility; (iii) any of British Energy, BEG, BEG UK, BEPET or EPL failing to discharge certain continuing obligations. If the standstill arrangements terminate, the Creditor Restructuring Agreement will also terminate and vice versa.

The standstill arrangements in relation to the Existing Bonds were amended by resolutions of the holders of each series of Existing Bonds passed on 19 December 2003 and thereby extended to all Bondholders pursuant to the Third Supplemental Trust Deed.

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**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

Under the standstill arrangements, RBS, the Eggborough Banks, Significant Creditors and Bondholders are to be paid interest but not principal in respect of any claims against the British Energy Group. Interest will continue to be paid to Bondholders and the Eggborough Banks in accordance with existing arrangements. The terms of the bonds were amended in March 2003 for interest to be paid semi-annually rather than an annual basis. In respect of the Significant Creditors and RBS, interest was paid first on 25 March 2003 and is subsequently payable on the last business day of every six month period thereafter based on the agreed claim amounts (except in the case of RBS where interest payments will be based on the present value of its claim amount as at 14 February 2003). Commission will also continue to be paid to RBS under the facility agreement for the letter of credit to the Eggborough Banks.

The Creditor Restructuring Agreement also contains certain covenants by British Energy for the benefit of the Consenting Creditors that have signed it, including certain limitations on acquisitions and disposals, and a prohibition on the payment of dividends and on the issuing of equity as well as a negative pledge. Bondholders also have the benefit of these covenants pursuant to the First and Third Supplemental Trust Deeds.

***Mechanics for implementation and shareholder allocation***

The Restructuring will involve establishing New British Energy as the new parent company of the New British Energy Group and its directly wholly-owned subsidiary Holdings plc as an intermediate holding company. In order to achieve this British Energy proposes to cancel its existing ordinary shares of 44<sup>28</sup>/<sub>43</sub> pence each and A shares of 60 pence each under the Members Scheme, and issue to British Energy Shareholders: (i) new ordinary shares in New British Energy equal to 2.5 per cent. of the issued share capital of New British Energy immediately following implementation of the Restructuring, and (ii) warrants to subscribe for a maximum of 5 per cent. of the thereby diluted ordinary issued share capital of New British Energy (excluding, amongst others, the impact of conversion of the NLF Cash Sweep Payment (see section entitled Government Restructuring Agreement below)) immediately following implementation of the Restructuring. The subscription price under the Warrants is £28.95m in aggregate, equivalent to an equity market capitalisation of the New British Energy Group of £550m. This will result in a very significant dilution of the holdings of the existing British Energy Shareholders.

If the Members Scheme is not approved by the requisite majority of British Energy Shareholders or for any other reason the Members Scheme is not implemented, British Energy will dispose of all its business and assets to Holdings plc. If the disposal is approved by the British Energy Shareholders in general meeting, British Energy Shareholders will receive only the Warrants. If the disposal is not approved by British Energy Shareholders in general meeting, they will not receive any New Shares or Warrants.

**Government Restructuring Agreement**

The Government Restructuring Agreement provides for the circumstances in which the Secretary of State will support the Restructuring, including entering into the agreements with the New British Energy Group and, in certain cases, the NLF, which affect the proposals regarding the manner in which the decommissioning and other uncontracted liabilities of the New British Energy Group are to be funded (the Nuclear Liabilities Agreements). It also provides for certain of the New British Energy Group's obligations under those agreements to become immediately effective and effects some further amendments to the Government Facility. The Government Facility, as amended and extended, ceased to be available for drawing by the Group on 22 September

2004 following the issue of State Aid Approval.



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**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

*Conditions*

Under the Government Restructuring Agreement, the obligations of the Secretary of State to support the Restructuring (including as the holder of a number of special shares) and of the parties to the Nuclear Liabilities Agreements (and other related agreements) to enter into them are conditional on, among other things:

- the Creditor Restructuring Agreement becoming unconditional in all respects by the Restructuring Long Stop Date;
- the Secretary of State not having determined and notified British Energy in writing that, in her opinion, the British Energy Group (including New British Energy and Holdings plc) will not be viable in all reasonably foreseeable conditions without access to additional financing (other than financing which the Secretary of State is satisfied has been committed and will continue to be available when required);
- there being no continuing event of default under the Government Facility;
- receipt by the Secretary of State of copies of letters giving the confirmations relating to working capital referred to in the terms of Rule 2.18 of the UKLA Listing Rules without qualification (whether or not New British Energy is to be listed on the Official List of the UKLA);
- the representations and warranties given by the members of the British Energy Group being true, accurate and not misleading when given and if repeated at the effective date of the Restructuring; and
- there being no breach of any undertaking given by any member of the British Energy Group pursuant to the Government Restructuring Agreement which, in the opinion of the Secretary of State, is or is likely to be material in the context of the Restructuring.

If any of the conditions in the Creditor Restructuring Agreement or the Government Restructuring Agreement are not fulfilled or waived by the Secretary of State and the Creditors (as appropriate) by the time specified in the requisite conditions or if no such date is specified, by the Restructuring Long Stop Date, the Government Restructuring Agreement and the Creditor Restructuring Agreement will terminate. In addition if a material adverse change (as defined in the Creditor Restructuring Agreement as referred to above) occurs at any time before the Court order sanctioning the Creditors' Scheme is filed with the Scottish Registrar, the Secretary of State may give written notice to British Energy to terminate the Government Restructuring Agreement.

*Nuclear Liabilities Agreements*

Under the Nuclear Liabilities Agreements to be entered into pursuant to the Government Restructuring Agreement between British Energy and the Secretary of State, among others, dated 1 October 2003, the NLF will fund certain of the British Energy Group's qualifying uncontracted nuclear liabilities and costs of decommissioning the British Energy Group's nuclear power stations, and the

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Secretary of State will fund certain of the British Energy Group's qualifying contracted liabilities relating to historic spent fuel, and qualifying uncontracted nuclear liabilities and qualifying decommissioning costs to the extent there is any shortfall in the NLF. In consideration for the assumption of these liabilities, Holdings plc will issue £275m in New Bonds to the NLF. In addition, members of the British Energy Group will make the following payments to the NLF: (i) fixed decommissioning contributions of £20m per annum (indexed to RPI and tapering off as our nuclear power stations are currently scheduled to close); (ii) £150,000 (stated in March 2003 monetary values and indexed to RPI) for every tonne of uranium loaded into Sizewell B, our PWR power station, after completion of the Restructuring; and (iii) the NLF Cash Sweep Payment.

**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

The entitlement of the NLF to the NLF Cash Sweep Payment is convertible into an equity shareholding in New British Energy equal to the same percentage of the thereby enlarged issued share capital. Although the NLF will receive convertible ordinary shares equal to the then prevailing NLF Cash Sweep Payment percentage (again subject to a maximum of 65 per cent.) the terms of the convertible ordinary shares into which such entitlement will convert will limit the general voting rights attaching to such shares equal to the amount which can be held without triggering a mandatory offer under the Takeover Code, being currently 29.9 per cent. of the voting rights in New British Energy (and, for this purpose, taking into account the voting rights attributable to any other ordinary shares held or acquired by any person acting in concert with the NLF). The convertible ordinary shares will be converted into ordinary shares with no such restrictions on voting rights automatically on their transfer by the NLF to a third party but may not otherwise be converted at the election of the NLF.

In addition, under the Nuclear Liabilities Agreements, New British Energy is required to establish and maintain cash reserves to provide collateral for trading and operations, cover lost revenue and costs resulting from plant outages and to meet other working capital requirements (the Cash Reserve). The initial target amount for the Cash Reserve is £490m plus the amount by which cash employed as collateral exceeds £200m.

**(iv) Principles underlying going concern assumption**

The financial statements have been prepared on a going concern basis in accordance with FRS18 because British Energy has not been liquidated nor is it ceasing to trade. The validity of this assumption depends on the fulfilment of the conditions of the Restructuring in each case within the time scales envisaged or required and the continuation of the Restructuring and standstill arrangements with certain creditors and there being no material deterioration in the British Energy Group's cash flow position, performance or outlook. This assumption is, therefore, subject to a large number of significant uncertainties and important conditions.

If for any reason British Energy is unable to meet its financial obligations as they fall due it may have to take appropriate insolvency proceedings and cease to be a going concern, in which case adjustments may have to be made to reduce the monetary values of assets to the recoverable amounts, to provide for further liabilities that might arise and to reclassify the fixed assets and long term liabilities as current assets and liabilities.

**2. ACCOUNTING POLICIES**

**(i) Basis of accounting**

The financial statements are prepared under the historical cost convention and in accordance with the Act and applicable accounting standards, except for the departures noted below.

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Commodity trading contracts, where there is no associated physical delivery, are marked to market using externally derived market prices. This is a departure from the general provisions of Schedule 4 of the Act. An explanation of this departure is given in note 2 (xix).

The income recognised by the British Energy Group in respect of the long term rate of return of the NDF is unrealised and its recognition is a departure from one of the accounting principles set out in Schedule 4 of the Act. An explanation of this departure is given in note 2 (xvii).

From 1 April 2004, the Group has adopted UITF Abstract 17 (revised 2003) (Employee Share Schemes) and UITF Abstract 38 (Accounting for ESOP Trusts) which relate to the measurement of the Employee Share Scheme charge and the presentation and disclosure of own shares held. The adoption of these UITF Abstracts represents a change in accounting policy, which has been adjusted in each of the three years ended 31 March 2002, 2003 and 2004.

**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

The financial information in this Part IV has been restated compared to that previously published to comply with the above UITF Abstracts.

The preparation of accounts in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the accounts and the reported amounts of revenues and expenses during the reporting period. Actual results can differ from those estimates.

In accordance with FRS18 the Directors have reviewed the British Energy Group's accounting policies and confirm that they continue to be the most appropriate. A number of the policies require the British Energy Group to use a variety of estimation techniques. Significant factors considered when assessing the carrying value of assets include future electricity prices, expected annual output, expected station operating costs, remaining station lives and discount rates. Estimates of output, costs and timing of associated cash flows as well as the expected regulatory framework are key factors used to apply the stated policies for long term nuclear liabilities and decommissioning as discussed further in note 2 (xvi) below.

The effect of the Restructuring, as noted above, will be significant and will result in, among other matters, the reassessment of estimates and assumptions which have been used to prepare these financial statements. In particular, the calculation of the carrying value of the nuclear power stations will be reassessed on the basis of the New BNFL Contracts, the contribution of 65 per cent. of cash flow to the NLF and the likely review of the risk discount rate applied to the future cash flows.

**(ii) Basis of consolidation**

The British Energy Group financial statements consolidate the financial statements of British Energy and all its subsidiary undertakings. Inter-company profits, transactions and balances are eliminated on consolidation.

**(iii) Turnover**

Turnover represents sales of electricity, net of electricity purchases, and sales of other related goods. Turnover is shown net of value added tax and climate change levy.

Wholesale generation and direct supply sales are recognised on an accruals basis with reference to meter readings or where required based on management's best estimate of electricity supplied.

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Included within turnover is the mark to market of net unrealised gains and losses made from trades recorded within the proprietary trading book. Refer to note (xix) for details of accounting treatment of proprietary trading.

### **(iv) Fuel costs nuclear front-end**

#### Advanced Gas-cooled Reactors (AGR)

Front-end fuel costs consist of the costs of uranium procurement, conversion and enrichment and fuel element fabrication. Fabrication costs comprise fixed and variable elements. The fixed element is charged to the profit and loss account as incurred and the variable element, other than for unburnt fuel at shutdown, is charged to the profit and loss account in proportion to the amount of fuel burnt.

#### Pressurised Water Reactor (PWR)

All front-end fuel costs are variable and, other than for unburnt fuel at shutdown, are charged to the profit and loss account in proportion to the amount of fuel burnt.

**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

Bruce Power

Front-end fuel costs are recognised when fuel is loaded into the reactor. The reactors are continually reloaded and as such this method closely reflects fuel burnt. British Energy disposed of its interest in Bruce Power on 14 February 2003.

**(v) Fuel costs nuclear back-end**

AGR

Spent fuel extracted from the reactors is sent for reprocessing and/or long term storage and eventual disposal of resulting waste products. Back-end fuel costs comprise the estimated cost of this process at current prices discounted back to current value in respect of both the amount of irradiated fuel burnt during the year and an appropriate proportion of unburnt fuel which will remain in the reactors at the end of their lives. All back-end fuel costs, other than for unburnt fuel at shutdown, are charged to the profit and loss account in proportion to the amount of fuel burnt.

PWR

Back-end fuel costs are based on wet storage in station ponds followed by dry storage and subsequent direct disposal of fuel. Back-end fuel costs comprise the estimated cost of this process at current prices discounted back to current value. All back-end fuel costs, other than for unburnt fuel at shutdown, are charged to the profit and loss account in proportion to the amount of fuel burnt.

Bruce Power

Under the terms of the Bruce Power lease, the responsibility for spent fuel, waste and decommissioning remains with OPG. British Energy disposed of its interest in Bruce Power on 14 February 2003.

**(vi) Unburnt fuel at shutdown**

Due to the nature of the nuclear fuel process there will be some unburnt fuel in the reactors at station closure. The front-end and back-end costs of this fuel are charged to the profit and loss account over the estimated useful life of each nuclear station on a straight line basis.

**(vii) Fuel costs Coal**

Fuel costs for coal are determined on a weighted average cost basis.

**(viii) Energy supply costs**

Annual commitments payable under Renewable Obligation Certificates are reflected in the profit and loss account based on the volume of direct supply sales. Acquired certificates are recognised as assets on purchase and are offset against related obligation payments.

**(ix) Research and development**

Research and development expenditure is charged to the profit and loss account as incurred.

**(x) Pensions and other post-retirement benefits**

The British Energy Group continues to provide for UK pension costs in accordance with SSAP24. Contributions to British Energy Group's defined benefit pension schemes are assessed by qualified actuaries and are charged to the profit and loss account so as to spread the cost of



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**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

pensions over employees' working lives with the British Energy Group. The capital cost of ex-gratia and supplementary pensions is charged to the profit and loss account, to the extent that the arrangements are not covered by the surplus in schemes, in the accounting period in which they are granted. Differences between the amounts funded and the amounts charged to the profit and loss account are included in the balance sheet.

In Canada, the charges for pensions and other post retirement benefits were determined annually by actuaries on the basis of management estimates. These costs consisted of current service costs, interest and adjustments arising from plan amendments, changes in assumptions, and experience gains or losses, which were amortised on a straight line basis over the expected average remaining service lives of the employees covered by the plan. Costs were recorded in the year in which employees rendered services. British Energy disposed of its interests in Canada on 14 February 2003.

**(xi) Foreign currencies**

Transactions in foreign currencies are recorded at the rate of exchange at the date of the transaction or, if hedged forward, at the rate of exchange under the related forward currency contract. Assets and liabilities denominated in foreign currencies are retranslated into Sterling at the rate of exchange ruling at the date of the balance sheet or at the contracted rate if applicable. All differences are taken to the profit and loss account.

For consolidation purposes the assets and liabilities of overseas subsidiary undertakings and joint ventures are translated at closing exchange rates. Profit and loss accounts of such undertakings are consolidated at the average rates of exchange during the year up until the date of disposal. Differences on foreign exchange arising from the retranslation of the opening net investment in, and results of, subsidiary and associated undertakings and joint ventures are taken to reserves. Where appropriate, these are matched with differences arising on the translation of related foreign currency borrowings and are reported in the statement of total recognised gains and losses.

**(xii) Tangible fixed assets and depreciation, including decommissioning costs**

Fixed assets comprise assets acquired or constructed by the British Energy Group. During the year ended 31 March 2004 all capital expenditure investment that would previously have been capitalised as fixed assets was expensed as operating costs following the fixed asset impairment review carried out in the year ended 31 March 2003. This arises because it is not possible to demonstrate that this expenditure enhanced the value of British Energy's fixed assets after taking account of the impairment review.

Fixed assets (other than assets in the course of construction) are stated in the balance sheet at cost less accumulated depreciation. Accumulated depreciation includes additional charges made where necessary to reflect impairment in value. Assets in the course of construction are stated at cost and not depreciated until brought into commission.

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The carrying values of fixed assets are reviewed for impairment where there has been a trigger event by assessing the present value of estimated future cash flows and net realisable value compared with net book value. The calculation of estimated future cash flows is based on the Directors' best estimates of future prices, output and costs and is therefore subjective.

The charge for depreciation of fixed assets is based on the straight line method so as to write-off the costs of assets, after taking into account provisions for diminution in value, over their estimated useful lives.

**PART IV FINANCIAL INFORMATION (Continued)****NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

The asset lives adopted are subject to regular review and for the years ended 31 March 2004, 2003 and 2002 were:

AGR power stations	25-35 years
PWR power stations	40 years
Bruce Power station assets	18 years
Coal power station	12 years
Other buildings	40 years
Other plant and equipment	5 years

The estimated costs for decommissioning the British Energy Group's nuclear power stations are capitalised as part of the cost of construction and are depreciated over the same lives as the stations. These estimated costs are discounted having regard to the time scale whereby work will take place over many years after station closure. The estimated costs include the demolition and site clearance of the stations' radioactive facilities and the management of waste.

**(xiii) Fixed asset investments***Other investments*

Fixed asset investments are stated at cost less amortisation or provisions for diminution in value. The British Energy Group's interest in its joint ventures is stated at cost plus the British Energy Group's share of retained earnings up until the date of disposal. The carrying value of all fixed asset investments is regularly assessed for permanent impairment and provision made, if appropriate.

*Own shares*

The net consideration of own shares purchased in respect of the Employee Share Option and Sharesave Option Schemes is deducted from the profit and loss account reserve in arriving at the total equity shareholders' funds. Where such shares are subsequently sold or reissued, any consideration received is included in equity shareholders' funds.

**(xiv) Stocks of fuel, stores and spares**

Stocks of fuel, stores and spares are valued at the lower of cost and net realisable value. The nuclear fuel stock is reduced by the provision for unburnt fuel at shutdown (note 2 (vi)). Strategic spares are amortised over the life of the asset to which they relate.

**(xv) Deferred taxation**

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more, or a right to pay less, tax in the future have occurred at the balance sheet date. The full amount of the provision is discounted using a discount rate similar to the current post tax rates of return on UK treasury gilts. Deferred tax assets are recognised only to the extent that the Directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

**(xvi) Nuclear liabilities**

Nuclear liabilities represent provision for the Group's liabilities in respect of the costs of waste management of spent fuel and nuclear decommissioning. The provisions represent the Directors' best estimates of the costs expected to be incurred. They are calculated based on the latest technical evaluation of the processes and methods likely to be used, and reflect current engineering knowledge. The provisions are based on such commercial agreements as are currently in place, and reflect the Directors' understanding of the current Government policy and regulatory framework. The Directors carry out an in-depth review of the adequacy of amounts provided on a five-yearly basis, and also review the amounts provided for significant change

**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

during the intervening years. Given that Government policy and the regulatory framework on which British Energy Group's assumptions have been based may be expected to develop and that the Directors' plans will be influenced by improvements in technology and experience gained from decommissioning activities, liabilities and the resulting provisions are likely to be adjusted.

In matching the costs of generating electricity against the income from sales, accruals are made in respect of the following:

a) Fuel costs - back-end

The treatment of back-end fuel costs in the profit and loss account has been dealt with in notes 2(v) and (vi). These accruals cover reprocessing and storage of spent nuclear fuel and the long term storage, treatment and eventual disposal of nuclear waste. They are based, as appropriate, on contractual arrangements or the latest technical assessments of the processes and methods likely to be used to deal with these obligations under the current regulatory regime. Where accruals are based on contractual arrangements they are included within creditors. Other accruals are based on long term cost forecasts which are reviewed regularly and adjusted where necessary, and are included within provisions.

The estimated costs of decommissioning are discounted to reflect the timescale before and during which the work will take place (following closure of the nuclear power station). British Energy anticipates that following the end of generation, dismantling the reactors will be deferred for a period of at least 85 years (for AGR power stations) and 50 years (for PWR power stations). However, the discounted costs of decommissioning assume dismantling at 70 years (for AGR power stations) and 10 years (for PWR power stations).

The actual liability for decommissioning may vary significantly from the estimate, and as a result, the liabilities reported in the financial statements may vary significantly if the assessment of these costs changes. Many of the factors that are integral to the determination of the estimate, such as governmental regulations and inflation, are beyond the control of British Energy.

b) Decommissioning of nuclear power stations

The financial statements include provision for the full cost of decommissioning the British Energy Group's nuclear power stations. Provision is made on the basis of the latest technical assessments of the processes and methods likely to be used for decommissioning under the current regulatory regime. The provision established at the commencement of a nuclear power station's operating life is capitalised as part of the costs of the station and depreciated over the station life, and is assessed for impairment.

Accruals and provisions for back-end fuel costs and decommissioning are stated in the balance sheet at current price levels, discounted at a long term real rate of interest of 3 per cent. per annum to take account of the timing of payments. Each year the financing charges in the profit and loss account include the revalorisation of liabilities required to discharge one year's discount from provisions made in prior years and restate these provisions to current price levels.

**(xvii) Decommissioning fund**

The British Energy Group currently makes contributions into the NDF to cover all costs of decommissioning nuclear power stations, except de-fuelling costs. The British Energy Group's annual contributions to the fund are assessed by qualified actuaries, taking into account the amount and timing and expected decommissioning costs and the periods until station closures. The value of the asset in the balance sheet represents the contributions made by the British Energy Group, together with an estimated actuarially determined long term rate of return on the fund. The change in value arising from applying the estimated long term rate of return is taken to the profit and loss account and disclosed as part of revalorisation.

**PART IV FINANCIAL INFORMATION (Continued)**

**NOTES TO THE FINANCIAL INFORMATION OF BRITISH ENERGY PLC (Continued)**

The revalorisation of the decommissioning fund, which has been taken through the profit and loss account, is not a realised profit for the purposes of the Act because the income is unrealised until the British Energy Group receives the related cash from the fund to reimburse decommissioning expenditure. The inclusion of this profit in the profit and loss account is a departure from the requirements of the Act. Revalorisation of the accrued decommissioning provision is charged to the profit and loss account each year and accordingly, in the opinion of the Directors, it is necessary to include the estimated annual long term rate of return of the fund in the British Energy Group's profit and loss account in order for the financial statements to give a true and fair view. In the event that the net realisable value as indicated by the market value of the fund is lower than the value determined under the accounting policy set out above, the lower value is included in the British Energy Group accounts.

The effect of the departure for the UK fund is to increase the profit before tax for the year ended 31 March 2004 by £74m (2003: increase the loss before tax by £82m and 2002: increase the loss before tax by £4m) and to reduce the reported loss before exceptional items for the year ended 31 March 2004 by £28m (2003: £29m and 2002: increase the reported profit before exceptional items for the year by £23m). There is no impact on the net assets at 31 March 2004 and 31 March 2003 as the fund has been restated at market value. For 2002, the effect on net assets would have been an increase of £82m. There are no tax consequences of this departure.

A similar decommissioning fund existed in the United States for AmerGen that was accounted for on a consistent basis as outlined above for the UK fund. Up until the date of sale the effect of the departure for the AmerGen Fund was to increase the profit before tax for the year ended 31 March 2004 by £36m (2003: increase the loss before tax by £28m and 2002: £nil) and to reduce the reported loss before exceptional items for the year ended 31 March 2004 by £14m (2003: £20m and 2002: £nil). There was no impact on net assets as the AmerGen Fund had been restated at market value.

**(xviii) Liquid funds**