

PMC COMMERCIAL TRUST /TX  
Form 10-K  
March 15, 2012  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10 K**

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the Fiscal Year Ended December 31, 2011**

**OR**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the Transition Period From            to**

**Commission File Number: 1-13610**

**PMC COMMERCIAL TRUST**

(Exact name of registrant as specified in its charter)

**Texas**  
(State or other jurisdiction of  
incorporation or organization)

**75-6446078**  
(I.R.S. Employer  
Identification No.)

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17950 Preston Road, Suite 600, Dallas, TX 75252  
(Address of principal executive offices)

(972) 349-3200  
(Registrant's telephone number)

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Name of Each Exchange on Which Registered
Common shares of beneficial interest, \$.01 par value	NYSE Amex

Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark whether the Registrant is a well-known seasoned issuer (as defined in Rule 405 of the Securities Act). YES  NO

Indicate by check mark whether the Registrant is not required to file reports pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. YES  NO

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files). YES  NO

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the Registrant is a shell company (as defined in Exchange Act Rule 12b-2). YES  NO

The aggregate market value of common shares held by non-affiliates of the Registrant, based upon the closing sale price of the Common Shares of Beneficial Interest on June 30, 2011 as reported on the NYSE Amex, was approximately \$82 million. Common Shares of Beneficial Interest held by each officer and trust manager and by each person who owns 10% or more of the outstanding Common Shares of Beneficial Interest have been excluded because such persons may be deemed to be affiliates. This determination of affiliate status is not necessarily a conclusive determination for other purposes.

As of March 5, 2012, the Registrant had outstanding 10,574,554 Common Shares of Beneficial Interest.

DOCUMENTS INCORPORATED BY REFERENCE:

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Portions of the Registrant's Proxy Statement to be filed with the Securities and Exchange Commission within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders are incorporated by reference into Part III of this Form 10-K.

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**PMC COMMERCIAL TRUST**

**Form 10-K**

**For the Year Ended December 31, 2011**

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### **Forward-Looking Statements**

*This Form 10-K contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, which are intended to be covered by the safe harbors created thereby. These statements include the plans and objectives of management for future operations, including plans and objectives relating to future growth of our loans receivable and availability of funds. Such forward-looking statements can be identified by the use of forward-looking terminology such as may, will, expect, intend, believe, anticipate, estimate, or continue, or the negative thereof or other variations or similar words or phrases. The forward-looking statements included herein are based on current expectations that involve numerous risks and uncertainties identified in this Form 10-K, including, without limitation, the risks identified under the caption Item 1A. Risk Factors. Assumptions relating to the foregoing involve judgments with respect to, among other things, future economic, competitive and market conditions and future business decisions, all of which are difficult or impossible to predict accurately and many of which are beyond our control. Although we believe that the assumptions underlying the forward-looking statements are reasonable, any of the assumptions could be inaccurate and, therefore, there can be no assurance that the forward-looking statements included in this Form 10-K will prove to be accurate. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by us or any other person that our objectives and plans will be achieved. Readers are cautioned not to place undue reliance on forward-looking statements. Forward-looking statements speak only as of the date they are made. We do not undertake to update them to reflect changes that occur after the date they are made, except to the extent required by applicable securities laws.*

## **PART I**

### **Item 1. BUSINESS**

#### **INTRODUCTION**

PMC Commercial Trust ( PMC Commercial and together with its wholly-owned subsidiaries, the Company, our or we ) is a real estate investment trust ( REIT ) organized in 1993 that primarily originates loans to small businesses collateralized by first liens on the real estate of the related business. As a REIT, we seek to maximize shareholder value through long-term growth in dividends paid to our shareholders. We must distribute at least 90% of our REIT taxable income to shareholders to maintain our REIT status. See Tax Status. Our common shares are traded on the NYSE Amex under the symbol PCC.

We generate revenue primarily from the yield and other fees earned on our investments. Our loans are predominantly (93.5% at December 31, 2011) to borrowers in the hospitality industry. Our operations are located in Dallas, Texas and include originating, servicing and selling the government guaranteed portions of certain loans. During the years ended December 31, 2011 and 2010, our total revenues were approximately \$16.1 million and \$15.5 million, respectively, and our net income was approximately \$3.6 million and \$4.3 million, respectively. See Item 8. Financial Statements and Supplementary Data.

We originate loans through PMC Commercial and its wholly-owned lending subsidiaries: First Western SBLC, Inc. ( First Western ), PMC Investment Corporation ( PMCIC ) and Western Financial Capital Corporation ( Western Financial ). First Western is licensed as a small business lending company ( SBLC ) that originates loans through the Small Business Administration s ( SBA ) 7(a) Guaranteed Loan Program ( SBA 7(a) Program ). PMCIC and Western Financial are licensed small business investment companies ( SBICs ).

First Western is a national Preferred Lender, as designated by the SBA, and originates, sells and services small business loans. As a non-bank SBA 7(a) Program lender, First Western is able to originate loans on which a substantial portion of the loan (generally 75% to 85%) is guaranteed as to payment of principal and interest by the SBA. Due to the existence of the SBA guarantee, we are able to originate loans that meet the criteria of the SBA 7(a) Program and have less stringent underwriting criteria than our non-SBA 7(a) Program loan originations. See Lending Activities SBA Programs.

We continue to focus on the origination of SBA 7(a) Program loans which require less capital due to the ability to sell the government guaranteed portion of such loans. We utilize the SBA 7(a) Program to originate small business loans, primarily secured by real estate, and then sell the government guaranteed portion to investors.

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Our ability to generate interest income, as well as other revenue sources, is dependent on economic, regulatory and competitive factors that influence interest rates and loan originations, and our ability to secure financing for our investment activities. The amount of revenue recorded will vary from current levels based on a number of factors including, but not limited to:

The volume of loans funded;

The volume of loans which prepay;

The timing and availability of leverage;

The amount of non-performing loans;

Recognition of premium income, if any, on secondary market loan sales depending on the type of sale;

The interest rate and type of loans originated (whether fixed or variable); and

The general level of interest rates.

The majority of our loans (81% at December 31, 2011) have variable rates of interest. As a result, during periods of declining interest rates, our interest income is subject to interest rate risk. See Item 7a. Quantitative and Qualitative Disclosures About Market Risk.

Generally, in order to fund new loans, we need to borrow funds or sell loans. Since 2006, our working capital was primarily provided through credit facilities and principal payments (including prepayments) on loans receivable. Prior to 2006, our primary source of long-term funds was structured loan sale transactions and the issuance of junior subordinated notes. At the current time, there is a limited market for structured loan sale transactions (more commonly known as securitizations) and there is no market for the issuance of trust preferred securities (junior subordinated notes). We cannot anticipate when, or if, these markets will be available to us. Until these markets become available or alternative debt and/or equity structures become available, our ability to grow is limited. Due to (1) the lack of a market for our type of securitization and the prospect that this market may never recover to its prior form or may return with costs or structures that we may not be able to accept and (2) limits on the amounts of capital available through credit or warehouse facilities, we continue to focus our lending activities on originating loans under the SBA 7(a) Program.

## **LENDING ACTIVITIES**

### **Overview**

We are a national lender that primarily originates loans to small businesses, principally in the limited service hospitality industry. In addition to first liens on the real estate of the related business, our loans are typically personally guaranteed by the principals of the entities obligated on the loans.

We identify loan origination opportunities through personal contacts, internet referrals, attendance at trade shows and meetings, direct mailings, advertisements in trade publications and other marketing methods. We also generate loans through referrals from real estate and loan brokers, franchise representatives, existing borrowers, lawyers and accountants. Payments are sometimes made to non-affiliated individuals who assist in generating loan applications, with such payments generally not exceeding 1% of the principal amount of the originated loan.

### **Limited Service Hospitality Industry**

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Our outstanding loans are generally collateralized by first liens on limited service hospitality properties and are typically for owner-operated facilities operating under national franchises, including, among others, Comfort Inn, Days Inn, Holiday Inn Express, Ramada and Best Western. We believe that franchise operations offer attractive lending opportunities because such businesses generally employ proven business concepts, have national reservation systems and advertising, consistent product quality, are screened and monitored by franchisors and generally have a higher rate of success when compared to other independently operated hospitality businesses.

### **Loan Originations and Underwriting**

We believe that we successfully compete in certain sectors of the commercial real estate finance market, primarily the limited service hospitality sector, due to our diligent underwriting which is benefitted by our understanding of our borrowers' businesses and our responsive customer service.

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We consider traditional underwriting criteria such as:

The underlying cash flow of the owner-operator;

The components, value and replacement cost of the borrower's collateral (primarily real estate);

The industry and competitive environment in which the borrower operates;

The financial strength of the guarantors;

Analysis of local market conditions;

The ease with which the collateral can be liquidated;

The existence of any secondary repayment sources;

Evaluation of the property operator; and

The existence of a franchise relationship.

Upon receipt of a completed loan application, our credit department conducts: (1) a detailed analysis of the potential loan, which typically includes a third-party licensed appraisal and a valuation by our credit department of the property that will collateralize the loan to ensure compliance with loan-to-value percentages, (2) a site inspection for real estate collateralized loans, (3) a review of the borrower's business experience, (4) a review of the borrower's credit history, and (5) an analysis of the borrower's debt-service-coverage, debt-to-equity and other applicable ratios. We also utilize local market economic information to the extent available.

We believe that our typical non-SBA 7(a) Program loan is distinguished from those of some of our competitors by the following characteristics:

*Substantial down payments are required.* We usually require an initial down payment of not less than 20% of the total cost of the project being financed. Our experience has shown that the likelihood of full repayment of a loan increases if the owner/operator is required to make an initial and substantial financial commitment to the project being financed.

*Cash outs are typically not permitted.* Generally, we will not make a loan in an amount greater than the lesser of 80% of either the replacement cost or current appraised value of the property which is collateral for the loan. For example, a hotel property may have been originally constructed for a cost of \$2.0 million, with the owner/operator initially borrowing \$1.6 million of that amount. At the time of the borrower's loan refinancing request, the property securing the loan is appraised at \$4.0 million. Some of our competitors might loan from 70% to 90% or more of the new appraised value of the property and permit the owner/operator to receive a cash distribution from the proceeds. Generally, we would not permit this type of cash-out distribution.



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*The obligor is personally liable for the loan.* We typically require the principals of the borrower to personally guarantee the loan.

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Interest rates on our loans receivable, net, were as follows:

	September 30, 2011	September 30, 2011	September 30, At December 31, 2010	September 30, 2010	September 30, 2010	September 30, 2010
	Loans Receivable, net Amount	%	Weighted Average Interest Rate (Dollars in thousands)	Loans Receivable, net Amount	%	Weighted Average Interest Rate
Variable-rate - LIBOR	\$ 132,596	56.6%	4.4%	\$ 125,606	53.9%	4.2%
Variable-rate - prime	57,338	24.4%	5.8%	44,349	19.0%	5.7%
Fixed-rate	44,493	19.0%	9.2%	63,263	27.1%	9.1%
Total	\$ 234,427	100.0%	5.6%	\$ 233,218	100.0%	5.8%

Our variable-rate loans generally require monthly payments of principal and interest, reset on a quarterly basis, to amortize the principal over the remaining life of the loan. Fixed-rate loans generally require level monthly payments of principal and interest calculated to amortize the principal over the remaining life of the loan.

**Industry Concentration**

The distribution of our loans receivable by industry was as follows at December 31, 2011:

	September 30, Number of Loans	September 30, Cost (1) (Dollars in thousands)	September 30, % of Total Cost
Hotels and motels	240	\$ 220,896	93.5%
Convenience stores/service stations	16	8,740	3.7%
Services	18	1,549	0.7%
Restaurants	23	661	0.3%
Retail	6	397	0.2%
Other	21	3,872	1.6%
	324	\$ 236,115	100.0%

(1) Loan portfolio outstanding before loan loss reserves and deferred commitment fees.

**Table of Contents****Loan Portfolio Statistics**

Information on our loans receivable was as follows:

	September 30, At December 31, 2011	September 30, 2010
	<i>(Dollars in thousands)</i>	
Principal outstanding (1)	\$ 236,115	\$ 234,867
Weighted average interest rate	5.6%	5.8%
Average yield (2)	5.8%	5.8%
Weighted average contractual maturity in years	15.0	14.9
Hospitality industry concentration	93.5%	93.8%
Texas concentration (3)	18.1%	19.5%

(1) Loans receivable outstanding before loan loss reserves and deferred commitment fees.

(2) The calculation of average yield divides our interest income, prepayment fees and other loan related fees, adjusted by the provision for loan losses, by the weighted average loans receivable outstanding.

(3) No other state concentrations greater than or equal to 10% existed at December 31, 2011 or 2010.

**Loans Funded**

The following table is a breakdown of loans funded during the years indicated:

	September 30, 2011	September 30, 2010	September 30, Years Ended December 31, 2009	September 30, 2008	September 30, 2007
	<i>(In thousands)</i>				
Commercial mortgage loans	\$ 4,680	\$ 4,908	\$ 2,425	\$ 19,739	\$ 28,416
SBA 7(a) Program loans	33,672	33,532	28,010	10,971	2,888
SBA 504 Program loans (1)				3,877	2,452
Total loans funded	\$ 38,352	\$ 38,440	\$ 30,435	\$ 34,587	\$ 33,756

(1) Represents second mortgages originated through the SBA 504 Program which were repaid by certified development companies.

**Secondary Market Loan Sales**

Our SBA 7(a) subsidiary sells loans pursuant to the SBA 7(a) Program. The SBA guaranteed portions of these loans are sold in legal sale transactions to either dealers in government guaranteed loans or institutional investors ( Secondary Market Loan Sales ) as the loans are fully funded. These government guaranteed portions of loans may be sold for (1) a cash premium and the minimum 1% required servicing spread, (2) significant future servicing spread and no cash premium or (3) future servicing spread and a cash premium of 10% ( hybrid loan sales ). Prior to January 1, 2010, all of these types of transactions were recorded as sales (*i.e.*, we recorded premium income) for accounting purposes. Effective January 1, 2010, due to a change in accounting rules, we were required to permanently treat certain of the proceeds received from these

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legally sold portions of loans (those loans sold solely for future servicing spread and those loans sold for a cash premium of 10% and future servicing spread) as secured borrowings (debt) for the life of the loan and 100% of the loan is included in our loans receivable. We can no longer record premium income on these types of sales. Cash premiums collected on hybrid loan sales are deferred and reflected as a liability on our consolidated balance sheet and amortized as a reduction to interest expense over the life of the loan. Deferred cash premiums at December 31, 2011 were \$2.4 million.

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### **SBA Programs**

#### ***General***

We utilize programs established by the SBA to generate loan origination opportunities and provide us with a funding source as follows:

We have an SBLC that originates loans through the SBA 7(a) Program;

We have participated as a private lender in the SBA 504 Program which allowed us to originate first mortgage loans with lower loan-to-value ratios;

We have two licensed SBICs regulated under the Small Business Investment Act of 1958, as amended. Our SBICs use long-term funds provided by the SBA, together with their own capital, to provide long-term collateralized loans to eligible small businesses, as defined under SBA regulations.

Our regulated SBA subsidiaries are periodically examined and audited by the SBA to determine compliance with SBA regulations.

#### ***SBA 7(a) Program***

Under the SBA 7(a) Program, the SBA typically guarantees 75% of qualified loans over \$150,000. While the eligibility requirements of the SBA 7(a) Program vary by the industry of the borrower and other factors, the general eligibility requirements include, but are not limited to: (1) gross sales of the borrower cannot exceed size standards set by the SBA (*i.e.*, \$7.0 million for limited service hospitality properties) or alternatively average net income cannot exceed \$5 million for the most recent two fiscal years, (2) liquid assets of the borrower and affiliates cannot exceed specified limits, (3) tangible net worth of the borrower must be less than \$15 million, (4) the borrower must be a U.S. citizen and (5) the maximum aggregate SBA loan guarantees to a borrower cannot exceed \$3.75 million. Maximum maturities for SBA 7(a) Program loans are 25 years for real estate and between seven and 10 years for the purchase of machinery, furniture, fixtures and/or equipment. In order to operate as an SBLC, a licensee is required to maintain a minimum regulatory capital (as defined by SBA regulations) of the greater of (1) 10% of its outstanding loans receivable and other investments or (2) \$1.0 million, and is subject to certain other regulatory restrictions such as change in control provisions. See Item 1A. Risk Factors.

#### ***SBIC Program***

We originate loans to small businesses through our SBICs. According to SBA regulations, SBICs may make long-term loans to small businesses and invest in the equity securities of such businesses. Under SBA regulations, eligible small businesses include those that have a net worth not exceeding \$18 million and have average annual fully taxable net income not exceeding \$6 million for the most recent two fiscal years. To the extent approved, an SBIC can issue debentures whose principal and interest is guaranteed to be paid to the debt holder in the event of non-payment by the SBIC. As a result, the debentures' costs of funds are usually lower compared to alternative fixed-rate sources of funds available to us.

#### ***SBA 504 Program***

The SBA 504 Program assists small businesses in obtaining subordinated, long-term financing by guaranteeing debentures available through certified development companies ( CDCs ) for the purpose of acquiring land, building, machinery and equipment and for modernizing, renovating or restoring existing facilities and sites. A typical finance structure for an SBA 504 Program project would include a first mortgage covering 50% of the project cost from a private lender, a second mortgage obtained from a CDC covering up to 40% of the project cost and a contribution of at least 10% of the project cost by the principals of the small businesses being assisted. We typically require at least a 20% contribution of the equity in a project by our borrowers. The SBA does not guarantee the first mortgage. Although the total sizes of projects utilizing the SBA 504 Program are unlimited, currently the maximum amount of subordinated debt in any individual project is generally \$5 million (or \$5.5 million for certain projects). Typical project costs range in size from \$1 million to \$6 million. Our SBA 504 Program has been inactive since the beginning of 2008 due to our limited liquidity.

### **TAX STATUS**

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PMC Commercial has elected to be taxed as a REIT under the Internal Revenue Code of 1986, as amended (the Code ). As a REIT, PMC Commercial is generally not subject to Federal income tax (including any applicable alternative minimum tax) to the extent that it distributes at least 90% of its REIT taxable income to shareholders. Certain of PMC Commercial's subsidiaries, including First Western and PMVIC, have elected to be treated as taxable REIT subsidiaries; thus, their earnings are subject to U.S. Federal income tax. To the extent PMC Commercial's taxable REIT subsidiaries retain their earnings and profits, these earnings and profits will be unavailable for distribution to our shareholders.

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PMC Commercial may, however, be subject to certain Federal excise taxes and state and local taxes on its income and property. If PMC Commercial fails to qualify as a REIT in any taxable year, it will be subject to Federal income taxes at regular corporate rates (including any applicable alternative minimum tax) and will not be able to qualify as a REIT for four subsequent taxable years. REITs are subject to a number of organizational and operational requirements under the Code. See Item 1A. Risk Factors REIT Related Risks for additional tax status information.

## **EMPLOYEES**

We employed 33 individuals including marketing professionals, investment professionals, operations professionals and administrative staff as of December 31, 2011. We have employment agreements with our executive officers. Our operations are centralized in Dallas, Texas. We believe the relationship with our employees is good.

## **COMPETITION**

When originating loans we compete with other specialty commercial lenders, banks, broker dealers, other REITs, savings and loan associations, insurance companies and other entities that originate loans. Many of these competitors have greater financial and managerial resources than us, are able to provide services we are not able to provide (*i.e.*, depository services), and may be better able to withstand the impact of economic downturns.

*Variable-rate lending:* For our variable-rate loan products, we believe we compete effectively on the basis of interest rates, our long-term maturities and payment schedules, the quality of our service, our reputation in the marketplace, and greater responsiveness to renewal and refinancing requests from borrowers.

*Fixed-rate lending:* In the current market, borrowers are looking predominately for fixed-rate loans; however, our ability to offer fixed-rate loans is limited by our cost and availability of funds.

## **SECURITIES EXCHANGE ACT REPORTS**

We file with or furnish to the Securities and Exchange Commission ( SEC ) in accordance with the Securities Exchange Act of 1934, as amended (the Exchange Act ) our annual reports on Form 10-K, our quarterly reports on Form 10-Q and our current reports on Form 8-K. These reports are available free of charge on our website, [www.pmctrust.com/investors](http://www.pmctrust.com/investors), as soon as reasonably practicable after we electronically file the information with the SEC. We are providing the address to our internet site solely for the information of investors. We do not intend the address to be an active link or to otherwise incorporate the contents of the website into this report.

The SEC maintains an internet site, [www.sec.gov](http://www.sec.gov), that contains reports, proxy and information statements and other information regarding issuers that file electronically with the SEC.

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**Item 1A. RISK FACTORS**

*Due to the complexity of the Company, a wide range of factors could materially affect our future developments and performance. In addition to the factors affecting specific business operations identified in connection with the description of these operations and the financial results of these operations described elsewhere in this report, management has identified the following important factors that could cause actual results to differ materially from those reflected in forward-looking statements or from our historical results. These factors, which are not all-inclusive, could have a material impact on our asset valuations, results of operations or financial condition and could also impair our ability to maintain dividend distributions at current or anticipated levels.*

**Investment Risks – Lending Activities**

**Changes in economic conditions could have a continuing adverse effect on our profitability.**

Turmoil in the financial markets adversely affects economic activity. This turmoil (including the effect of any perceived or actual economic recession) subjects our borrowers to financial stress which could impair their ability to satisfy their obligations to us. During periods of economic stress, delinquencies and losses may increase and losses may be substantial.

In addition, an increase in price levels generally, or in price levels in a particular sector such as the energy sector, could result in a shift in consumer demand away from limited service hospitality properties which collateralize the majority of our loans. A significant increase in gasoline prices within a short period of time could affect the limited service sector of the hospitality industry. A significant portion of the limited service hospitality loans collateralizing our loans are located on interstate highways. When gas prices sharply increase, occupancy rates for properties located on interstate highways may decrease. This may cause a reduction in revenue per available room. Any sustained increase in gasoline prices could materially and adversely affect the financial condition of our borrowers which could cause us to experience increased defaults.

**Commercial mortgage loans expose us to a high degree of risk associated with investing in real estate.**

The performance and value of our loans depends upon many factors beyond our control. Commercial real estate has experienced cyclical performance and significant fluctuations in the past that impacts the value of our real estate collateralized loans. The ultimate performance and value of our loans are subject to risks associated with the ownership and operation of the properties which collateralize our loans, including the property owner's ability to operate the property with sufficient cash flow to meet debt service requirements. The performance and value of the properties collateralizing our loans may be adversely affected by:

Changes in national economic conditions;

Changes in local real estate market conditions due to changes in national or local economic conditions or changes in local property market characteristics;

Disruptions in the credit markets including the asset-backed securitization market;

Competition from other properties;

Changes in interest rates and the condition of the debt and equity capital markets;

The ongoing need for capital improvements;

Increases in real estate tax rates and other operating expenses (including utilities);



A significant increase in gasoline prices in a short period of time;

Adverse changes in governmental rules and fiscal policies; acts of God, including earthquakes, hurricanes and other natural disasters; acts of war or terrorism; or a decrease in the availability of or an increase in the cost of insurance;

Adverse changes in zoning laws;

The impact of environmental legislation and compliance with environmental laws; and,

Other factors that are beyond our control or the control of the commercial property owners.

In the event that any of the properties underlying our loans experience any of the foregoing events or occurrences, the value of, and return on, such loans may be negatively impacted. Moreover, our profitability and the market price of our common shares may be negatively impacted.

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### **Payment defaults and other credit risks in our investment portfolio may increase which may cause adverse effects on our cash flows, net income and ability to make distributions.**

Recessionary economic conditions and adverse developments in the credit markets have led to business contraction, liquidity issues and other problems for many of the businesses we finance. As a result, payment defaults and other credit risks in our investment portfolio substantially increased, and may continue to increase, which has caused, and may continue to cause, adverse effects on our cash flows, net income and ability to make distributions.

Historically, we have not experienced significant losses for most of our real estate secured loans due to our borrowers' equity in their properties, the value of the underlying collateral, the cash flows from operations of the businesses and other factors such as having recourse to the guarantors. However, due to the previous economic recession and the current economic environment, we believe that in many instances, our borrowers' equity in their properties has eroded and may further erode which may result in increased foreclosure activity and credit losses. Whenever our borrowers experience significant operating difficulties and we are forced to liquidate the collateral underlying the loan, losses may be substantial.

We may increase loan loss reserves due to general business and economic conditions and increased credit and liquidity risks which may continue to have an adverse effect on our financial performance; however, there can be no assurance any loan loss reserves we establish will be sufficient.

### **The commercial real estate loans we originate are subject to the risks of default and foreclosure which could result in losses to us.**

The commercial real estate loans we originate are collateralized by income-producing properties (primarily limited service hospitality properties) and we are subject to risks of default and foreclosure. In the event of a default under a mortgage loan, we bear a risk of loss of principal to the extent of any deficiency between the value of the collateral and the unpaid principal balance of the mortgage loan, which could have a material adverse effect on our cash flows from operations. If a borrower defaults on one of our commercial real estate loans and the underlying property collateralizing the loan is insufficient to satisfy the outstanding balance of the loan, we may suffer a loss. In addition, during the foreclosure process we may incur costs related to the protection of our collateral including unpaid real estate taxes, legal fees, insurance and operating shortfalls to the extent the property is being operated by a court-appointed receiver.

Foreclosure and bankruptcy are complex and sometimes lengthy processes that are subject to Federal and state laws and regulations. An action to foreclose on a property is subject to many of the delays and expenses of other lawsuits if the defendant raises defenses or counterclaims. In the event of a default by a mortgagor, these restrictions, among other things, may impede our ability to foreclose on or sell the mortgaged property or to obtain proceeds sufficient to repay all amounts due to us on the mortgage loan. Borrowers have the option of seeking Federal bankruptcy protection which could delay the foreclosure process. In conjunction with the bankruptcy process, the terms of the loan agreements may be modified. Typically, delays in the foreclosure process will have a negative impact on our results of operations and/or financial condition due to direct and indirect costs incurred and possible deterioration of the value of the collateral.

Our ability to sell any properties we own as a result of foreclosure will be impacted by changes in economic and other conditions. Our ability to sell these properties and the prices we receive on their sale are affected by many factors, including but not limited to, the number of potential buyers, the number of competing properties on the market and other market conditions. If we are required to hold a property for an extended period of time or choose to operate the property, it could have a negative impact on our results of operations and/or financial condition due to direct and indirect costs incurred and possible deterioration of the value of the collateral resulting in impairment losses.

### **There are significant risks in lending to small businesses.**

Our loans receivable consist primarily of loans to small, privately-owned businesses. There is no publicly available information about these businesses; therefore, we must rely on our own due diligence to obtain information in connection with our investment decisions. Our borrowers may not meet net income, cash flow and other coverage tests typically imposed by banks. A borrower's ability to repay its loan may be adversely impacted by numerous factors, including a downturn in its industry or other negative local or macro economic conditions. Deterioration in a borrower's financial condition and prospects may be accompanied by deterioration in the collateral for the loan. In addition, small businesses typically depend on the management talents and efforts of one person or a small group of people for their success. The loss of services of one or more of these persons could have an adverse impact on the operations of the small business. Small companies are typically more vulnerable to customer preferences, market conditions and economic downturns and often need additional capital to expand or compete. These factors may have an impact on the ultimate recovery of our loans receivable from such businesses. Loans to small businesses, therefore, involve a high degree of business and financial risk, which can result in substantial losses and accordingly should be considered speculative.



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### **We depend on the accuracy and completeness of information provided by potential borrowers and guarantors.**

In deciding whether to extend credit or enter into transactions with potential borrowers and/or their guarantors, we rely on certain information furnished to us by or on behalf of potential borrowers and/or guarantors. We also rely on representations of potential borrowers and/or guarantors as to the accuracy and completeness of that information. Our financial condition and results of operations could be negatively impacted to the extent we rely on financial statements or other information that is materially misleading.

### **Longer term loans and our real estate owned ( REO ) are typically illiquid and their value may decrease.**

Our commercial real estate loans and real estate acquired through foreclosure are typically illiquid investments. Therefore, we will be unable to vary our portfolio promptly in response to changing economic, financial and investment conditions. As a result, the fair market value of these investments may decrease in the future and losses may result.

There is typically no public market or established trading market for the loans we originate. The illiquid nature of our loans may adversely affect our ability to dispose of such loans at times when it may be advantageous or necessary for us to liquidate such investments.

### **Changes in interest rates could negatively affect lending operations, which could result in reduced earnings and dividends.**

As a result of our current dependence on variable-rate loans, our interest income will be reduced during low interest rate environments. During any period that LIBOR or the prime rate decreases, interest income on our loans will decline.

Changes in interest rates do not have an immediate impact on the interest income of our fixed-rate loans. Our interest rate risk on our fixed-rate loans is primarily due to loan prepayments and maturities. The average maturity of our loan portfolio is less than its average contractual terms because of prepayments. Assuming market liquidity, the average life of mortgage loans tends to increase when the current mortgage rates are substantially higher than rates on existing mortgage loans and, conversely, decrease when the current mortgage rates are substantially lower than rates on existing mortgage loans (due to refinancings of fixed-rate loans at lower rates).

Our net income is impacted by the spread between the rate at which we borrow funds and the rate at which we loan these funds. During periods of changing interest rates, interest rate mismatches could negatively impact our net income, dividend yield, and the market price of our common shares.

At the present time, we are primarily originating variable-rate loans and have certain debt which is long-term and at fixed interest rates. If the yield on loans originated with funds obtained from fixed-rate borrowings fails to cover the cost of such funds, our cash flow will be reduced.

### **Competition might prevent us from originating loans at favorable yields, which would harm our results of operations and our ability to continue paying dividends at current or anticipated levels.**

Our net income is impacted by our ability to originate loans at favorable spreads over our cost of funds. In originating loans, we compete with other SBA 7(a) lenders, specialty commercial lenders, banks, broker dealers, other REITs, savings and loan associations, insurance companies and other entities that originate loans, many of which have greater financial resources than us. As a result, we may not be able to originate sufficient loans at favorable spreads over our cost of funds, which would harm our results of operations and consequently, our ability to continue paying dividends at current or anticipated levels.

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### **Our operating results will depend, in part, on the effectiveness of our marketing programs.**

In general, due to the highly competitive nature of our business, we must execute efficient and effective promotional and marketing programs. We may, from time to time, change our marketing strategies, including the timing or nature of promotional programs. The effectiveness of our marketing and promotion practices is important to our ability to locate potential borrowers and retain existing borrowers. If our marketing programs are not successful, our results of operations and financial condition may be adversely affected.

### **Government Program and Regulatory Risks**

#### **We have specific risks associated with originating loans under the SBA 7(a) Program.**

We sell the guaranteed portion of our SBA 7(a) Program loans into the secondary market. These sales have resulted in collecting cash premiums and/or have created a stream of future servicing spread. There can be no assurance that we will be able to continue originating these loans, that a secondary market will exist or that we will continue to realize premiums upon the sale of the guaranteed portion of these loans. For a few months during late 2008 and early 2009 the secondary market for SBA 7(a) Program loans offered minimal loan premiums and we suspended loan sales. While premiums subsequently rebounded there can be no assurance that premiums will remain at current levels.

We sell the guaranteed portion of our SBA 7(a) Program loans and retain the credit risk on the non-guaranteed portion of the loans. We share pro-rata with the SBA in any recoveries. In the event of default on an SBA loan, our pursuit of remedies against a borrower is subject to SBA rules and in some instances SBA approval. If the SBA establishes that a loss on an SBA guaranteed loan is attributable to significant technical deficiencies in the manner in which the loan was originated, funded or serviced by us, the SBA may seek recovery of the principal loss related to the deficiency from us. With respect to the guaranteed portion of SBA loans that have been sold, the SBA will first honor its guarantee and then seek compensation from us in the event that a loss is deemed to be attributable to technical deficiencies. There can be no assurance that we will not experience a loss due to significant deficiencies with our underwriting of SBA loans. Although the SBA has never declined to honor its guarantees with respect to SBA loans made by our SBA 7(a) subsidiary, no assurance can be given that the SBA would not attempt to do so in the future.

#### **Curtailment of our ability to utilize the SBA 7(a) Program could adversely affect our financial condition and results of operations.**

We are dependent upon the Federal government to maintain the SBA 7(a) Program. There can be no assurance that the program will be maintained or that loans will continue to be guaranteed at current levels. In addition, there can be no assurance that our SBA 7(a) Program lending subsidiary will be able to maintain its status as a Preferred Lender or that we can maintain our SBA 7(a) license.

If we cannot continue originating and selling government guaranteed loans, we would experience a decrease in future servicing spreads and no longer earn premiums. From time-to-time the SBA has reached its internal budgeted limits and ceased to guarantee loans for a stated period of time. In addition, the SBA may change its rules regarding loans or Congress may adopt legislation that would have the effect of discontinuing or changing loan programs.

#### **Our profitability may be impacted by the volume of SBA 7(a) Program loan originations.**

Our net income and ability to continue to pay dividends at current or anticipated levels is dependent upon the volume of our SBA 7(a) Program loan originations due to the ability to sell the government guaranteed portion of these loans. In originating SBA 7(a) Program loans, we compete with other SBA 7(a) lenders, specialty commercial lenders, banks, broker dealers, other REITs, savings and loan associations, insurance companies and other entities that originate loans, many of which have greater financial resources than us. Any reduction in the volume of these loan originations could negatively affect us.

#### **Any downgrade in the U.S. s credit rating could materially adversely affect our business, financial condition, results of operations and share price.**

U.S. debt ceiling and budget deficit concerns caused a credit rating agency downgrade to the U.S. s credit rating for the first time in history. In addition, there potentially may be future downgrades. Any default by the U.S. on its obligations, the perceived risk of such a default or any downgrade of the U.S. s credit rating could have a material adverse effect on the financial markets and economic conditions in the U.S. and throughout the world which could negatively affect our business, financial condition, results of operations and share price.



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These economic and market conditions could negatively impact the value of the government guaranteed portion of our SBA 7(a) Program loans or the interest rates that we may be charged on future SBIC debenture issuances. In addition, these economic and market conditions could adversely affect our business in many ways, including but not limited to, adversely impacting our ability to obtain financing for our investments or increasing the cost of such financing if it is obtained.

### **Liquidity and Capital Resources Risks**

*In general, in order for us to repay indebtedness on a timely basis, we may be required to dispose of assets when we would not otherwise do so and at prices which may be below the net book value of such assets. Dispositions of assets could have a material adverse effect on our financial condition and results of operations.*

**If an event of default occurs under our revolving credit facility ( Revolver ), the lender is permitted to accelerate repayment of the outstanding obligation.**

The occurrence of an event of default permits the lender under our Revolver to accelerate repayment of all amounts due and to terminate commitments thereunder. Our investments are predominantly long-term; therefore, if the Revolver is accelerated, we could be forced to reduce SBA 7(a) Program loan originations or to liquidate or otherwise dispose of assets at a time we would not ordinarily do so and/or at prices which we may not believe are reasonable. The existence of an event of default can restrict us from borrowing under our Revolver and from declaring dividends or other cash distributions to our shareholders. There can be no assurance that an event of default will not occur.

**Our operating results could be negatively impacted by our inability to access certain financial markets.**

We rely upon access to capital markets as a source of liquidity to satisfy our working capital needs, grow our business and invest in loans. Turmoil in the capital markets has constrained equity and debt capital available for investment in commercial real estate. Prolonged recent recessionary conditions, continued distress in the limited service hospitality industry and increased loan losses could further limit access to these markets and may restrict us from continuing our current business strategy or implementing new business strategies.

**Turmoil in financial markets could increase our cost of borrowing and impede access to or increase the cost of financing our operations or investments.**

To the extent credit and equity markets continue to experience significant disruption, many businesses will be unable to obtain financing on acceptable terms, if at all. In addition, when equity markets experience rapid and wide fluctuations in value, credit availability could diminish or disappear. During periods of credit and equity market disruptions, our cost of borrowing may increase and it may be more difficult or impossible to obtain financing on acceptable terms.

**The market demand for Secondary Market Loan Sales may decline or be temporarily suspended.**

The market for the sale of the government guaranteed portion of SBA 7(a) Program loans may diminish and/or the premiums, if any, achieved on selling loans into that market may be reduced which could have a material adverse effect on our ability to create availability under our Revolver and originate new loans. To the extent the capital and credit markets experience volatility and disruption, there may be a decrease in liquidity to acquire the government guaranteed portion of loans which are typically sold into the secondary market. In addition, if market disruption and volatility are substantial, we may experience an adverse effect, which may be material, on our ability to access capital markets and on our financial condition and results of operations. This market dislocation could be a result of decreased investor demand for asset-backed securities in general or loans to a particular industry and/or increased investor yield requirements.

**We use leverage to fund our capital needs which magnifies the effect of changing interest rates on our earnings.**

We have borrowed funds and, as markets allow, intend to borrow additional funds for our capital needs. Private lenders and the SBA have fixed dollar claims on our assets superior to the claims of the holders of our common shares. Leverage magnifies the effect that rising or falling interest rates have on our earnings. Any increase in the interest rate earned on investments in excess of the interest rate on the funds obtained from borrowings would cause our net income and earnings per share to increase more than they would without leverage, while any decrease in the interest rate earned by us on investments would cause net income and earnings per share to decline by a greater amount than they would without leverage. Leverage is thus generally considered a speculative investment technique.





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### Investment Risks – General

#### **We have concentrations of investments which may negatively impact our financial condition and results of operations.**

Substantially all of our revenue is generated from loans collateralized by hospitality properties. At December 31, 2011, our loans were 93.5% concentrated in the hospitality industry. Any economic factors that negatively impact the hospitality industry, including recessions, depressed commercial real estate markets, travel restrictions, bankruptcies or other political or geopolitical events, could have a material adverse effect on our financial condition and results of operations.

At December 31, 2011, 18% of our loans receivable were collateralized by properties in Texas. No other state had a concentration of 10% or greater of our loans receivable at December 31, 2011. A decline in economic conditions in any state in which we have a concentration of investments could have a material adverse effect on our financial condition and results of operations.

We have not loaned more than 10% of our assets to any single borrower; however, we have an affiliated group of obligors representing 5% of our loans receivable at December 31, 2011. Any significant decline in the financial status of this group could have a material adverse effect on our financial condition and results of operations.

#### **We are subject to prepayment risk on our loans receivable which could result in losses or reduced earnings and negatively affect our cash available for distribution to shareholders.**

We experience prepayments on our loans receivable. Assuming capital availability, during decreasing interest rate environments and when competition is greater, prepayments of our fixed-rate loans have generally been re-loaned or committed to be re-loaned at lower interest rates than the prepaid loans receivable. For prepayments on variable-rate loans, if the spread we charge over LIBOR or the prime rate were to decrease, the lower interest rates we would receive on these new loans receivable would have an adverse effect on our results of operations and, depending upon the rate of future prepayments, may further impact our results of operations.

#### **Changes in our business strategy or restructuring of our business may increase our costs or otherwise affect the profitability of our business and/or the value of our common shares.**

As changes in our business environment occur, we may need to adjust our business strategies to meet these changes or we may otherwise find it necessary to restructure our operations. We may also need to invest in new businesses that have short-term returns that are negative or low and whose ultimate business prospects are uncertain. Costs may increase and the return on new investments may be lower than prior to the change in strategy or restructuring.

Costs include both direct expenses and the indirect cost of management's time which may be focused on strategic alternatives instead of oversight of our current business strategy and day-to-day operations. In addition, these costs of evaluating new business strategies have been and may continue to be significant and there can be no assurance that we will consummate a transaction or if consummated, that it will be successful. Primarily during the fourth quarter of 2011, we expensed \$778,000 in costs associated with exploring strategic alternatives. As of March 5, 2012, we have expensed an additional \$510,000 related to potential strategic alternatives. As a result, our results of operations were negatively impacted during these periods.

Costs incurred in conjunction with the evaluation of strategic alternatives and/or uncertain prospects may have a material adverse effect on our financial condition, results of operation and value of our common shares. The market price of our shares could be volatile as strategies are explored.

#### **Our Board of Trust Managers may change operating policies and strategies without shareholder approval or prior notice and such change could harm our business and results of operations and the value of our common shares.**

Our Board of Trust Managers has the authority to modify or waive our current operating policies and strategies without prior notice and without shareholder approval. We cannot predict the effect any changes to our current operating policies and strategies would have on our business, operating results and value of our common shares; however, the effect could be adverse.

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### **We may not be able to successfully integrate new investments, which could decrease our profitability.**

Our future business and financial performance may depend, in part, on our ability to grow through successfully integrating new investments. We may incur significant costs in the evaluation of new investment opportunities. Successfully integrating new investments puts pressure on our marketing and management resources and we may fail to invest sufficient funds and/or resources to make it successful. If we are not successful in the integration of new investments, our results of operations could be materially adversely affected, our revenues could decrease and our profitability could decline.

## **Operating Risks**

### **Economic slowdowns, negative political events and changes in the competitive environment could adversely affect future operating results.**

Several factors impact the hospitality industry. Many of the businesses to which we have made, or will make, loans are susceptible to economic slowdowns or recessions. Generally, during economic downturns there may be reductions in business travel and consumers take fewer vacations. In addition, the environment for travel can be significantly affected by a variety of factors including adverse weather conditions or natural disasters, health concerns, international, political or military developments and terrorist attacks. If revenue for the limited service sector of the hospitality industry were to experience significant sustained reductions, the ability of our borrowers to meet their obligations could be impaired and loan losses could increase. Bankruptcies, recessions, or other political or geopolitical events could continue to negatively affect our borrowers. Our non-performing assets may increase during these periods. These conditions could lead to additional losses in our portfolio and a decrease in our interest income, net income and the value of our assets.

We believe the risks associated with our operations are more severe during periods of economic slowdown or recession. Declining real estate values may further reduce the level of new mortgage loan originations, since borrowers often use existing property value increases to support investment in additional properties.

Borrowers may also be less able to meet their debt service, property tax, insurance and/or franchise fee requirements if economic conditions do not further improve. Furthermore, declining commercial real estate values significantly increase the likelihood that we will incur losses on our loans in the event of default because the value of our collateral may be insufficient to cover our exposure. Increased payment defaults, foreclosures and/or losses could adversely affect our results of operations, financial condition, liquidity, business prospects and our ability to make dividend distributions.

Many of our competitors have greater financial and managerial resources than us and are able to provide services that we are not able to provide (*i.e.*, depository services). As a result of these competitors' size and diversified income resources, they may be better able to withstand the impact of economic downturns.

### **There may be significant fluctuations in our quarterly results which may adversely affect our share price.**

Our quarterly operating results fluctuate based on a number of factors, including, among others:

Interest rate changes;

Expenses related to REO or assets currently in the foreclosure process;

Expenses related to exploration of strategic alternatives;

The amount of non-performing loans;

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The volume and timing of loan originations and prepayments of our loans receivable;

Recognition and amount of premium, if any, on secondary market loan sales depending on the type of sale;

The recognition of gains or losses on investments;

The level of competition in our markets; and

General economic conditions, especially those which affect the hospitality industry.

As a result of the above factors, quarterly results should not be relied upon as being indicative of performance in future quarters.

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### **Establishing loan loss reserves entails significant judgment and may materially impact our results of operations.**

We have a quarterly review process to identify and evaluate potential exposure to loan losses. The determination of whether significant doubt exists and whether a loan loss reserve is necessary requires judgment and consideration of the facts and circumstances existing at the evaluation date. Loans that require specific identification review are identified based on one or more negative characteristics including, but not limited to, non-payment or lack of timely payment of principal and/or interest, non-payment or lack of timely payment of property taxes for an extended period of time, insurance defaults and/or franchise defaults. The specific identification process begins with an evaluation of the estimated fair value of the loan. In determining estimated fair value, management utilizes the present value of the expected cash flows discounted at the loan's effective interest rate and/or an estimation of underlying collateral values using appraisals, broker price opinions, tax assessed value and/or revenue analysis. Additionally, further changes to the facts and circumstances of the individual borrowers, the limited service hospitality industry and the economy may require the establishment of additional loan loss reserves and the effect to our results of operations may be material. If our judgments underlying the establishment of our loan loss reserves are not correct, our results of operations may be materially impacted.

Whenever our loans experience significant operating difficulties and we are forced to liquidate the loans, losses may be substantial.

### **If we lower our dividend, the market value of our common shares may decline.**

The level of our dividend is established by our Board of Trust Managers from time to time based on a variety of factors, including market conditions, actual and projected cash flows and REIT taxable income and maintenance of REIT status. Various factors could cause our Board of Trust Managers to decrease our dividend level, including continued credit market dislocations, terms of our Revolver covenants, additional borrower defaults resulting in a material reduction in our cash flows or material losses resulting from loan liquidations. If we lower our dividend, the market value of our common shares could be adversely affected.

### **We have risk and substantial expenses associated with holding and/or operating our REO.**

Our REO is subject to a variety of risks including, but not limited to:

We are dependent upon third-party managers to operate and manage our REO. As a REIT, PMC Commercial or its subsidiaries cannot directly operate hospitality properties;

Our REO is generally operated at a loss and such losses may be substantial;

Our insurance coverage may not be sufficient to fully insure our businesses and assets from claims and/or liabilities, including environmental liabilities;

We may be required to make significant capital improvements to maintain our REO;

In conjunction with the operations of our REO, we are subject to numerous Federal and state laws and government regulations including environmental, occupational health and safety, state and local taxes and laws relating to access for disabled persons; and

Under various laws and regulations, we may be considered liable for the costs of remediating or removing hazardous substances found on our property, regardless of whether we were responsible for its presence.

The ultimate costs may be material to our financial condition or results of operations.

### **We depend on our key personnel, and the loss of any of our key personnel could adversely affect our operations.**

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We depend on the diligence, experience and skill of our key personnel (executive officers) who provide management services for the selection, acquisition, structuring, monitoring and sale of our portfolio assets and the borrowings used to acquire these assets. The loss of any executive officer could harm our business, financial condition, cash flow and results of operations.

**We operate in a highly regulated environment and subsequent changes could adversely affect our financial condition or results of operations.**

As a company whose common shares are publicly traded, we are subject to the rules and regulations of the SEC. In addition, many of our operations are regulated by the SBA. Changes in laws that govern our entities may significantly affect our business. Laws and regulations may be changed from time to time, and the interpretations of the relevant laws and regulations are also subject to change. Any change in the laws or regulations governing our business could have a material impact on our financial condition or results of operations.

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At any time, U.S. Federal income tax laws governing REITs or the administrative interpretations of those laws may be amended. Any of those new laws or interpretations thereof may take effect retroactively and could adversely affect our financial condition or results of operations. The tax rate on both dividends and long-term capital gains for most non-corporate taxpayers to 15% has been reduced through 2012. This reduced maximum tax rate generally does not apply to ordinary REIT dividends, which continue to be subject to tax at the higher tax rates applicable to ordinary income (a maximum rate of 35%). However, the 15% maximum tax rate does apply to certain REIT distributions. This legislation may cause shares in non-REIT corporations to be a more attractive investment to individual investors than shares in REITs and may adversely affect the market price of our common shares.

### **Changes in accounting standards may adversely impact our financial condition and/or results of operations.**

As a company whose common shares are publicly traded, we are subject to the rules and regulations of the U.S. Financial Accounting Standards Board ( FASB ) related to generally accepted accounting principles ( GAAP ). Various changes to GAAP are constantly being considered, some of which could materially impact our financial condition and/or results of operations. In addition, the SEC is currently considering whether publicly traded companies in the U.S. should be required to prepare financial statements in accordance with International Financial Reporting Standards ( IFRS ) instead of the current GAAP in the U.S. IFRS is a comprehensive set of accounting standards promulgated by the International Accounting Standards Board which are currently in effect for most other countries in the world. A change in any accounting standard could materially impact our financial condition and/or results of operations.

## **REIT Related Risks**

### **Failure to qualify as a REIT would subject PMC Commercial to U.S. Federal income tax.**

If a company meets certain income and asset diversification and income distribution requirements under the Code, it can qualify as a REIT and be entitled to pass-through tax treatment. We would cease to qualify for pass-through tax treatment if we were unable to comply with these requirements, including any available remedies. PMC Commercial is also subject to a non-deductible 4% excise tax (and, in certain cases, corporate level income tax) if we fail to make certain distributions. Failure to qualify as a REIT would subject us to Federal income tax as if we were an ordinary corporation, resulting in a substantial reduction in both our net assets and the amount of income available for distribution to our shareholders.

We believe that we have operated in a manner that allows us to qualify as a REIT under the Code and intend to continue to so operate. Although we believe that we are organized and operate as a REIT, no assurance can be given that we will continue to remain qualified as a REIT. Qualification as a REIT involves the application of technical and complex provisions of the Code for which there are limited judicial or administrative interpretations and involves the determination of various factual matters and circumstances not entirely within our control. In addition, no assurance can be given that new legislation, regulations, administrative interpretations or court decisions will not significantly change the tax laws with respect to qualification as a REIT or the Federal income tax consequences of such qualification.

In addition, compliance with the REIT qualification tests could restrict our ability to take advantage of attractive investment opportunities in non-qualifying assets, which would negatively affect the cash available for distribution to our shareholders.

If PMC Commercial fails to qualify as a REIT, we may, among other things:

Not be allowed a deduction for distributions to our shareholders in computing our taxable income;

Be subject to U.S. Federal income tax, including any applicable alternative minimum tax, on our taxable income at regular corporate rates;

Be subject to increased state and local taxes; and,

Unless entitled to relief under certain statutory provisions, be disqualified from treatment as a REIT for the taxable year in which we lost our qualification and the four taxable years following the year during which we lost our qualification.

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As a result of these factors, failure to qualify as a REIT could also impair our ability to expand our business and raise capital, substantially reduce the funds available for distribution to our shareholders and may reduce the market price of our common shares.

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### **Ownership limitations associated with our REIT status may restrict change of control or business combination opportunities.**

In order for PMC Commercial to qualify as a REIT, no more than 50% in value of our outstanding common shares may be owned, directly or indirectly, by five or fewer individuals during the last half of any calendar year. Individuals include natural persons, private foundations, some employee benefit plans and trusts, and some charitable trusts.

To preserve PMC Commercial's REIT status, our declaration of trust generally prohibits any shareholder from directly or indirectly owning more than 9.8% of any class or series of our outstanding common shares or preferred shares without specific waiver from our Board of Trust Managers. The ownership limitation could have the effect of discouraging a takeover or other transaction in which holders of our common shares might receive a premium for their shares over the then prevailing market price or which holders might believe to be otherwise in their best interests.

### **Failure to make required distributions to our shareholders would subject us to tax.**

In order to qualify as a REIT, an entity generally must distribute to its shareholders, each taxable year, at least 90% of its taxable income, other than any net capital gain and excluding the non-distributed taxable income of taxable REIT subsidiaries. As a result, our shareholders receive periodic distributions from us. Such distributions are taxable as ordinary income to the extent that they are made out of current or accumulated earnings and profits. To the extent that a REIT satisfies the 90% distribution requirement, but distributes less than 100% of its taxable income, it will be subject to Federal corporate income tax on its undistributed income. In addition, the REIT will incur a 4% nondeductible excise tax on the amount, if any, by which its distributions in any calendar year are less than the sum of:

85% of its ordinary income for that year;

95% of its capital gain net income for that year; and

100% of its undistributed taxable income from prior years.

We have paid out, and intend to continue to pay out, our REIT taxable income to shareholders in a manner intended to satisfy the 90% distribution requirement and to avoid Federal corporate income tax.

Our taxable income may substantially exceed our net income as determined based on GAAP because, for example, capital losses will be deducted in determining GAAP income, but may not be deductible in computing taxable income. In addition, we may invest in assets that generate taxable income in excess of economic income or in advance of the corresponding cash flow from the assets, referred to as excess non-cash income. Although some types of non-cash income are excluded in determining the 90% distribution requirement, we will incur Federal corporate income tax and the 4% excise tax with respect to any non-cash income items if we do not distribute those items on an annual basis. As a result of the foregoing, we may generate less cash flow than taxable income in a particular year. In that event, we may be required to incur debt, liquidate non-cash assets at rates or times that we regard as unfavorable or, if available, use cash reserves in order to satisfy the distribution requirement and to avoid federal corporate income tax and the 4% excise tax in that year.

### **Our ownership of and relationship with our taxable REIT subsidiaries will be limited, and a failure to comply with the limits would jeopardize our REIT status and may result in the application of a 100% excise tax.**

Subject to certain restrictions, a REIT may own up to 100% of the stock of one or more taxable REIT subsidiaries. A taxable REIT subsidiary may earn income that would not be qualifying income if earned directly by the parent REIT. Both the subsidiary and the REIT must jointly elect to treat the subsidiary as a taxable REIT subsidiary. A corporation of which a taxable REIT subsidiary directly or indirectly owns more than 35% of the voting power or value of the stock will automatically be treated as a taxable REIT subsidiary. Overall, as of December 31, 2011, no more than 25% of the value of a REIT's assets may consist of stock or securities of one or more taxable REIT subsidiaries. A taxable REIT subsidiary generally will pay income tax at regular corporate rates on any taxable income that it earns. In addition, the taxable REIT subsidiary rules limit the deductibility of interest paid or accrued by a taxable REIT subsidiary to its parent REIT to assure that the taxable REIT subsidiary is subject to an appropriate level of corporate taxation. The rules also impose a 100% excise tax on certain transactions between a taxable REIT subsidiary and its parent REIT that are not conducted on an arm's-length basis.





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Our taxable REIT subsidiaries are subject to normal corporate income taxes. We continuously monitor the value of our investments in taxable REIT subsidiaries for the purpose of ensuring compliance with the rule that no more than 25% of the value of our assets may consist of taxable REIT subsidiary stock and securities (which is applied at the end of each calendar quarter). The aggregate value of our taxable REIT subsidiary stock and securities is less than 25% of the value of our total assets (including our taxable REIT subsidiary stock and securities) as of December 31, 2011. In addition, we will scrutinize all of our transactions with our taxable REIT subsidiaries for the purpose of ensuring that they are entered into on arm's-length terms in order to avoid incurring the 100% excise tax described above. There are no distribution requirements applicable to the taxable REIT subsidiaries and after-tax earnings may be retained. There can be no assurance, however, that we will be able to comply with the 25% limitation on ownership of taxable REIT subsidiary stock and securities on an ongoing basis so as to maintain REIT status or to avoid application of the 100% excise tax imposed on certain non-arm's-length transactions.

**Item 1B. UNRESOLVED STAFF COMMENTS**

None.

**Item 2. PROPERTIES**

We lease office space for our corporate headquarters in Dallas, Texas under an operating lease which expires in February 2015.

**Item 3. LEGAL PROCEEDINGS**

In the normal course of business we are periodically party to certain legal actions and proceedings involving matters that are generally incidental to our business (*i.e.*, collection of loans receivable). In management's opinion, the resolution of these legal actions and proceedings will not have a material adverse effect on our consolidated financial statements.

**Item 4. MINE SAFETY DISCLOSURES**

Not applicable.

**Table of Contents****PART II****Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED SHAREHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES**

Our common shares are traded on the NYSE Amex under the symbol PCC. The following table sets forth, for the periods indicated, the high and low sales prices as reported on the NYSE Amex and the regular dividends per share declared by us for each such period.

Quarter Ended	September 30,		September 30,		September 30,
	High		Low		Regular Dividends Per Share
December 31, 2011	\$	8.00	\$	6.84	\$ 0.16
September 30, 2011	\$	8.56	\$	7.50	\$ 0.16
June 30, 2011	\$	8.97	\$	8.19	\$ 0.16
March 31, 2011	\$	9.45	\$	8.25	\$ 0.16
December 31, 2010	\$	8.95	\$	8.10	\$ 0.16
September 30, 2010	\$	9.19	\$	7.50	\$ 0.16
June 30, 2010	\$	8.91	\$	7.25	\$ 0.16
March 31, 2010	\$	8.00	\$	7.00	\$ 0.16

On March 5, 2012, there were approximately 750 holders of record of our common shares, excluding stockholders whose shares were held by brokerage firms, depositories and other institutional firms in street name for their customers. The last reported sales price of our common shares on March 5, 2012 was \$7.30.

Our shareholders are entitled to receive dividends when and as declared by our Board of Trust Managers (the Board). In determining dividend policy, our Board considers many factors including, but not limited to, actual and projected cash flows available for dividend distribution, expectations for future earnings, REIT taxable income and maintenance of REIT status, the economic environment, competition, our ability to obtain leverage and our loan portfolio performance. In order to maintain REIT status, PMC Commercial is required to pay out 90% of REIT taxable income. Consequently, the dividend rate on a quarterly basis will not necessarily correlate directly to any single factor such as REIT taxable income or earnings expectations.

Our Board of Trust Managers maintained the quarterly dividend at \$0.16 per share for the first quarter 2012 dividend to be paid in April 2012. We anticipate that the Board of Trust Managers will adjust the dividend, as needed, on a quarterly basis thereafter.

We have certain covenants within our Revolver that limit our ability to pay out returns of capital as part of our dividends. These restrictions have not historically limited the amount of dividends we have paid and management does not believe that they will restrict future dividend payments. See Selected Financial Data in Item 6, Management's Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources in Item 7 and Financial Statements and Supplementary Data in Item 8 for additional information concerning dividends.

We have not had any sales of unregistered securities during the last three years.

See Item 12 in this Form 10-K for information regarding our equity compensation plans.

**Table of Contents****Performance Graph**

The following information in Item 5 is not deemed to be soliciting material or to be filed with the SEC or subject to Regulation 14A or 14C under the Securities Exchange Act of 1934 ( Exchange Act ) or to the liabilities of Section 18 of the Exchange Act, and will not be deemed to be incorporated by reference into any filing under the Securities Act of 1933 or the Exchange Act, except to the extent the Company specifically incorporates it by reference into such a filing.

The line graph below compares the percentage change in the cumulative total shareholder return on our common shares of beneficial interest with the cumulative total return of the Russell 2000 and our Peer Group which consists of all publicly traded investment companies that have the primary focus of mortgage-backed security REITs and specialty finance REITs listed on the NYSE, NYSE Amex and the NASDAQ on which coverage is provided by SNL Financial LC for the period from December 31, 2006 through December 31, 2011 assuming an investment of \$100 on December 31, 2006 and the reinvestment of dividends. The share price performance shown on the graph is not necessarily indicative of future price performance.

<i>Index</i>	September 30, 2006	September 30, 2007	September 30, December 31, 2008	September 30, 2009	September 30, 2010	September 30, 2011
PMC Commercial Trust	100.00	78.50	62.10	69.85	85.14	76.13
Russell 2000	100.00	98.43	65.18	82.89	105.14	100.75
PMC Commercial Trust Peer Group	100.00	80.42	52.84	66.75	82.84	80.89

*Source: SNL Financial LC*

**Table of Contents****Item 6. SELECTED FINANCIAL DATA**

The following is a summary of our Selected Financial Data as of and for the five years in the period ended December 31, 2011. The following data should be read in conjunction with our consolidated financial statements and the notes thereto and Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations appearing elsewhere in this Form 10-K. The selected financial data presented below has been derived from our consolidated financial statements.

	September 30, 2011	September 30, 2010	September 30, 2009	September 30, 2008	September 30, 2007
	Years Ended December 31, (Dollars in thousands, except per share information)				
Total revenues (1)	\$ 16,076	\$ 15,463	\$ 16,267	\$ 23,117	\$ 27,295
Total expenses	\$ 11,270	\$ 10,752	\$ 10,377	\$ 13,776	\$ 14,717
Income from continuing operations (1)	\$ 4,692	\$ 4,842	\$ 6,057	\$ 9,022	\$ 12,094
Discontinued operations (2)	\$ (1,045)	\$ (545)	\$ 704	\$ 784	\$ 1,041
Net income	\$ 3,647	\$ 4,297	\$ 6,761	\$ 9,806	\$ 13,135
Basic weighted average common shares outstanding	10,570	10,554	10,573	10,767	10,760
Basic and diluted earnings per common share:					
Income from continuing operations	\$ 0.44	\$ 0.46	\$ 0.57	\$ 0.84	\$ 1.12
Net income	\$ 0.34	\$ 0.41	\$ 0.64	\$ 0.91	\$ 1.22
Dividends declared, common	\$ 6,767	\$ 6,757	\$ 7,445	\$ 10,908	\$ 12,915
Dividends per common share	\$ 0.64	\$ 0.64	\$ 0.705	\$ 1.015	\$ 1.20
Net asset value per common share	\$ 13.97	\$ 14.26	\$ 14.45	\$ 14.43	\$ 14.61
Return on total assets (3)	2.96%	3.41%	4.15%	6.15%	8.10%
Return on equity (4)	2.46%	2.85%	4.43%	6.33%	8.38%

	September 30, 2011	September 30, 2010 (5)	September 30, At December 31, 2009	September 30, 2008	September 30, 2007
	(In thousands)				
Loans receivable, net (6)	\$ 234,427	\$ 233,218	\$ 196,642	\$ 179,807	\$ 165,969
Retained interests in transferred assets	\$ 996	\$ 1,010	\$ 12,527	\$ 33,248	\$ 48,616
Total assets	\$ 251,247	\$ 252,127	\$ 228,243	\$ 227,524	\$ 231,420
Debt	\$ 95,861	\$ 92,969	\$ 68,509	\$ 61,814	\$ 62,953
Total beneficiaries' equity	\$ 146,836	\$ 149,660	\$ 151,558	\$ 153,462	\$ 156,354

(1) The decrease in total revenues and income from continuing operations from 2007 to 2010 is primarily due to declines in LIBOR. At December 31, 2011, 56% of our loans were based on LIBOR. In addition, due to a change in accounting rules effective January 1, 2010, our total revenues will fluctuate significantly based on Secondary Market Loan Sales.

(2) We foreclosed on the underlying collateral of three hospitality properties during 2010 which generated significant operating and impairment losses during 2010 and 2011.

(3) Earnings before interest expense and income taxes as a percentage of average total assets

- (4) *Earnings as a percentage of average total beneficiaries' equity*
  
- (5) *Effective January 1, 2010, due to a change in accounting rules, the assets and liabilities of the off-balance sheet securitizations were consolidated. In addition, effective January 1, 2010, due to a change in accounting rules, proceeds received from legally sold portions of loans pursuant to Secondary Market Loan Sales (those sold for excess spread or those sold for a 10% cash premium and excess spread) were permanently treated as secured borrowings for the life of the loan.*
  
- (6) *Our loans receivable increased during 2010 primarily due to the consolidation of several previously off-balance sheet securitizations.*

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### **Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following discussion should be read in conjunction with our Consolidated Financial Statements and the related notes that appear elsewhere in this document. For a more detailed description of the risks affecting our financial condition and results of operations, see Risk Factors in Item 1A of this Form 10-K.*

#### **EXECUTIVE SUMMARY**

##### **Business Overview**

We are a commercial finance company that specializes in lending to the limited service hospitality industry. In general, both the commercial finance and hospitality industries experienced turbulence during the last several years. We believe the economic environment is complicated and risky and will continue to present challenges to us and our industry in the near future.

We are primarily a commercial mortgage lender that originates loans to small businesses that are principally collateralized by first liens on the real estate of the related business. Our outstanding loans are predominantly (93.5% at December 31, 2011) to borrowers in the hospitality industry.

We are organized as a REIT. Our loan underwriting is consistent and, among other things, typically requires (1) significant equity investments by the borrower in the property, (2) personal guarantees from the borrower, (3) operating experience by the borrower and (4) evidence of adequate repayment ability. We do not originate any higher-risk loans such as option ARM products, junior lien mortgages, high loan-to-value ratio mortgages, interest only loans, subprime loans or loans with initial teaser rates. We also do not originate any residential loans.

Our business of originating loans is affected by general commercial real estate fundamentals and the overall economic environment. We have designed our strategy to be flexible so that we can adjust our loan activities in anticipation of, and in reaction to, changes in the commercial real estate capital and property markets and the overall economy as well as changes to the specific characteristics of the underlying real estate assets that serve as collateral for the majority of our investments.

We are focusing our origination efforts on SBA 7(a) Program loans which require less capital due to the ability to sell the government guaranteed portion of such loans. We utilize the SBA 7(a) Program to originate small business loans, primarily secured by real estate, and then sell the government guaranteed portion to investors.

We believe that our commercial lending business has strong long-term fundamentals. However, due to prolonged recessionary economic conditions, we have experienced, and may continue to experience, the following:

Loan origination limitations due to the lack of availability of longer-term liquidity;

Reduced operating margins due to lack of economies of scale;

Limited access to capital, and if such capital is available, at increased costs;

An increase in modifications to loan terms and troubled debt restructurings;

An increase in foreclosure proceedings;

An increase in the holding periods related to REO with a corresponding increase in expenses related to these assets;

An increase in loan loss reserves and asset impairments; and

Reduced cash available for distribution to shareholders, particularly as our portfolio yield was reduced by lower variable interest rates, scheduled maturities, prepayments and non-performing loans.

We seek to position ourselves to be able to take advantage of opportunities once market conditions permit and to maximize shareholder value over time. To do this, we will continue to focus on:

Paying dividends to our shareholders;

Originating quality assets and earning interest and fees;

Enhancing cash flows from our investment portfolio;

Increasing our volume of SBA 7(a) Program loan originations;



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Repositioning and marketing of non-performing assets;

Exploring alternative financing sources; and

Exploring alternative strategic activities.

We believe that these are the appropriate steps to position us for long-term growth.

## **General Economic Environment**

### ***Commercial Real Estate and Lodging Industry***

Economic conditions have subjected many of our borrowers to financial stress. The operations of the limited service hospitality properties collateralizing our loans were negatively impacted by the recent recessionary economic environment. As a result, we continue to experience issues related to our borrowers including payment delinquencies, slow pays, insufficient funds payments, non-payment or lack of timely payment of real estate taxes and franchise fees, requests for payment deferrals and modifications to loan terms, lack of cash flow, shortage of funds for franchise required improvements or maintenance issues jeopardizing continuation of franchises, terminating franchises, conversion to lesser franchises, deterioration of the physical property (our collateral), and declining property values. As such, our litigation and foreclosure activity and related costs have increased.

As part of our efforts to assist those borrowers who are experiencing negative cash flows, we temporarily or permanently modified the terms of certain loans receivable or we have allowed reduced payments. We are not yet able to determine if these concessions were, or will be, sufficient to improve those borrowers' cash flows such that future modifications will not be necessary. We believe that economic conditions have recently begun to improve, including those associated with the hospitality industry. However, there can be no certainty that these improved economic conditions will benefit borrowers whose cash flow was not sufficient to cover their debt service without capital investment to continue to be able to make payments in accordance with their loan documents.

There has been an increase in mortgage defaults and foreclosures in the broader commercial real estate market and these defaults may continue. The increase was due in part to credit market turmoil and declining property cash flows and property values. In addition, when foreclosures on commercial real estate properties increase, the property values typically decline even further as supply exceeds demand. We have experienced an increase in litigation (including borrowers who have filed for bankruptcy reorganization) and foreclosure activity. In conjunction with this increase in foreclosure activity, we have experienced, and will likely continue to experience, an increase in expenses, including general and administrative, provision for loan losses and impairment losses. Further, our ability to sell our REO and the prices we receive on sale are affected by many factors, including but not limited to, the number of potential buyers, the number of competing properties on the market, the length of time on the market and other market conditions. As a result of the challenging economic conditions, our holding periods for our REO have increased. The lagging impact of the adverse economic conditions may continue to have an adverse effect on our REO and the limited service hospitality industry which may result in additional impairment losses and the effect on our results of operations and financial condition may be material.

Historically, we have not experienced significant losses on real estate secured loans due to our borrowers' equity in their properties, the value of the underlying collateral, the cash flows from operations of the businesses and other factors, such as having recourse to the guarantors. However, if the economy or the commercial real estate market does not continue to improve, we could experience an increase in credit losses. In addition, due to the prolonged economic downturn and the current economic environment, we believe that in many instances, our borrowers' equity in their properties has eroded and may further erode which may result in an increase in foreclosure activity and credit losses. The lagging impact of the adverse economic conditions may continue to have an adverse effect on the financial condition of the individual borrowers and the limited service hospitality industry which may require the establishment of significant additional loan loss reserves and the effect on our results of operations and financial condition may be material.

### ***Liquidity***

Our unsecured revolving credit facility (the Revolver) was amended in June 2011 and matures on June 30, 2014. The interest rate is prime less 50 basis points or the 30-day LIBOR plus 2%, at our option. The total amount available under the Revolver was initially \$30 million and increased to \$35 million on January 1, 2012. The Revolver will automatically increase to \$40 million on January 1, 2013 provided there is no event of default on that date and the non-performing loan ratio, as defined, is not more than 20% on that date.



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During June 2011 we received commitments from the SBA for the issuance of up to \$15 million in SBIC debentures. We are currently marketing to eligible small businesses to originate SBIC loans. In September 2011, one of our SBIC subsidiaries issued \$5 million of SBIC debentures. The interest rate on the debentures is 2.877% plus an annual fee of 0.515%.

As a result of the prolonged downturn in the real estate markets, the availability of capital for providers of real estate financing was severely restricted. As a result, capital providers (including banks and insurance companies) substantially reduced the availability and increased the cost of debt capital for many companies originating commercial mortgages. These challenges continue to impact our ability to fully utilize our lending platform and have reduced yields on our assets as interest rates declined and remained at low levels. There is uncertainty as to how long we will continue to be impacted by the current lack of long-term liquidity and what shape the economy will take in the future.

We currently are targeting 2012 SBA 7(a) Program loan origination volume of between \$30 million and \$40 million. We anticipate net funding needs for these originations to be between \$7.5 million and \$10 million during 2012 after sale of the guaranteed portion of the loans.

## **Lodging Industry Trends**

The lodging industry experienced declining demand from 2007 to 2009. With the onset of the recession, all forms of travel accommodations experienced revenue decreases as consumer spending dropped and revenue per available room ( RevPAR ) reduced significantly according to statistics compiled by Smith Travel Research ( STR ).

Lodging demand in the United States generally appears to correlate to changes in U.S. GDP. The hospitality industry including the limited service hospitality segment experienced reduced RevPAR, occupancy and average daily room rates ( ADRs ). Leading lodging industry analysts, including PricewaterhouseCoopers LLP, have noted the following:

Economic growth is expected to slow in the first half of 2012;

The economy is growing more slowly than anticipated;

Occupancy levels and average daily room rates are expected to increase by 1.3% (a slowing from 2011) and 5.1%, respectively, during 2012; and

RevPAR is expected to increase by 6.5% during 2012 due to gradual demand growth and suppression of supply growth.

## **Strategic Alternatives**

During 2011, we received certain inquiries expressing a preliminary interest in potential strategic transactions. The Board of Trust Managers (the Board ) established a special committee of all of our independent trust managers to evaluate these inquiries as well as other potential strategic alternatives that could enhance shareholder value. The special committee has hired an investment advisory firm to assist it in such evaluation. There can be no assurance that this process will result in any transaction or, if a transaction is undertaken, its terms or timing. Primarily during the fourth quarter of 2011, we expensed \$778,000 in costs associated with exploring strategic alternatives consisting of \$494,000 in legal fees, \$153,000 in trust manager fees and \$131,000 related to the investment advisor. As of March 5, 2012, we have expensed an additional \$510,000 related to potential strategic alternatives consisting of \$399,000 in legal fees, \$87,000 in trust manager fees and \$24,000 of other expenses. We have and will continue to execute our business strategy while the special committee conducts its review. The special committee has not set a definitive schedule to complete its evaluation and does not intend to disclose developments with respect to this evaluation unless and until the evaluation has been completed, unless otherwise determined by us or required by law.

## **Secondary Market Loan Sales**

### *General*

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During 2011, we sold \$27.4 million of the guaranteed portion of SBA 7(a) Program loans. Loans were sold for (1) cash premiums and 100 basis points (1%) (the minimum spread required to be retained pursuant to SBA regulations) as the servicing spread on the sold portion of the loan or (2) future servicing spreads averaging 195 basis points (including the 100 basis points required to be retained) and cash premiums of 10% (*i.e.*, hybrid loan sales or hybrid ). We did not sell any loans for future servicing spread and no cash premium during 2011.

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Effective January 1, 2010, due to a change in accounting rules, we were required to permanently treat certain of the proceeds received from legally sold portions of loans (those loans sold solely for future servicing spread and hybrid loan sales) as secured borrowings (debt) for the life of the loan and 100% of the loan is included in our loans receivable. We can no longer record premium income on these types of sales. On these loan sales, we receive a spread between the interest rate due to us from our borrowers and the rate payable to the purchasers of the guaranteed portions of the loans. Cash premiums collected on hybrid loan sales are deferred and reflected as a liability on our consolidated balance sheet and amortized as a reduction to interest expense over the life of the loan. Deferred cash premiums at December 31, 2011 were \$2.4 million.

For tax purposes, since all Secondary Market Loan Sales are legal sales, we are required to record gains based on present value cash flow techniques consistent with the book accounting treatment utilized until January 1, 2010. For tax purposes, we had gains of \$1,399,000 during 2011 related to hybrid loan sales but will not recognize gain for book purposes. For book purposes, the cash premium is amortized as a reduction of interest expense over the life of the loan using the interest method or fully amortized upon payoff of the loan. We record income as we receive the excess spread as we service the sold portion of the loan. When we sell loans and retain servicing spreads greater than 100 basis points, management believes that the value of the future servicing spreads retained was greater than the foregone cash premiums.

Our Secondary Market Loan Sales were as follows:

Type of Sale	September 30,	September 30,	September 30,	September 30,
	Principal Sold	Premium Received	Gain Upon Sale Book	Tax
Cash premium	\$ 15,774,000	\$ 1,728,000	\$ 1,450,000	\$ 1,654,000
Hybrid	11,638,000	1,164,000		1,399,000
	\$ 27,412,000	\$ 2,892,000	\$ 1,450,000	\$ 3,053,000

Type of Sale	September 30,	September 30,	September 30,	September 30,
	Principal Sold	Premium Received	Gain Upon Sale Book	Tax
Cash premium	\$ 7,736,000	\$ 758,000	\$ 709,000	\$ 817,000
Servicing spread	6,188,000			681,000
Hybrid	14,521,000	1,452,000		1,758,000
	\$ 28,445,000	\$ 2,210,000	\$ 709,000	\$ 3,256,000

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The following highlights the difference between selling a loan for cash premium versus selling a loan for future excess spread versus selling a loan for a cash premium and future excess spread:

	September 30, Cash Premium	September 30, Servicing Spread	September 30, Hybrid
Loan amount	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Guaranteed portion of total loan	75.00%	75.00%	75.00%
Guaranteed loan amount	\$ 750,000	\$ 750,000	\$ 750,000
Rate paid by borrower	6.00%	6.00%	6.00%
Rate paid to purchaser	5.00%	1.75%	4.00%
Total spread on sold portion of loan	1.00%	4.25%	2.00%
Premium percentage	12.25%		10.00%
Proceeds from sale	\$ 841,875	\$ 750,000	\$ 825,000
Premium received	\$ 91,875	\$	\$ 75,000
Future servicing spread:			
Estimated cash flow Year 1	\$ 7,400	\$ 31,600	\$ 14,900
Estimated cash flow Initial 5 years	\$ 35,700	\$ 151,900	\$ 71,500
Total cash from sale at the end of 5 years (1)	\$ 877,600	\$ 901,900	\$ 896,500

(1) Does not include the cash flow from the retained portion of the loan.

**LOAN PORTFOLIO INFORMATION AND STATISTICS****General**

Loans funded during both 2011 and 2010 were \$38.4 million. We anticipate loan fundings to be between \$40 million and \$50 million during 2012. At December 31, 2011 and 2010, our outstanding commitments to fund new loans were \$14.3 million and \$16.5 million, respectively. The majority of our commitments are for variable-rate SBA 7(a) loans which provide an interest rate match with our present sources of funds and these loans also provide an SBA guarantee typically for 75% to 85% of the loan amount. We are also marketing to originate SBIC loans.

We continue to actively monitor and manage our potential problem loans. In certain instances, where it is likely to maximize our return, we will consider restructuring loans. As we continue to pursue ways of improving our overall recovery and repayment on these loans, we may experience reductions in net investment income and cash flow. Liquidity for commercial properties including hospitality properties remains limited since banks remain hesitant to lend.

**Loan Activity**

In addition to our retained portfolio of \$236.1 million at December 31, 2011, we service \$61.3 million of aggregate principal balance remaining on Secondary Market Loan Sales that have been accounted for as sales. In addition, due to a change in accounting rules, beginning January 1, 2010, the aggregate principal balance remaining on loans that were sold in structured loan sale transactions were consolidated and included in our loans receivable. Since we retain a residual interest in the cash flows from our sold loans, the performance of these loans impacts our profitability and our cash available for dividend distributions. Therefore, we provide information on both our retained portfolio and our Aggregate Portfolio (retained portfolio plus certain legally sold government guaranteed portions of SBA 7(a) Program loan sales which are not recorded on our balance sheet).

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Information on our Aggregate Portfolio, including prepayment trends, was as follows:

	September 30, 2011	September 30, 2010	September 30, December 31, 2009 <i>(Dollars in thousands)</i>	September 30, 2008	September 30, 2007
Aggregate Portfolio (1)	\$ 297,453	\$ 284,451	\$ 273,687	\$ 275,530	\$ 326,368
Loans funded	\$ 38,352	\$ 38,440	\$ 30,435	\$ 34,587	\$ 33,756
Prepayments (2)	\$ 10,352	\$ 10,830	\$ 12,795	\$ 68,556	\$ 84,137
% Prepayments (3)	3.6%	4.0%	4.6%	21.0%	21.2%

(1) Portfolio outstanding before loan loss reserves and deferred commitment fees.

(2) Does not include balloon maturities of SBA 504 Program loans.

(3) Represents prepayments as a percentage of our Aggregate Portfolio outstanding as of the beginning of the applicable year.

**Market Interest Rates**

The net interest margin for our leveraged portfolio is dependent upon the difference between the cost of our borrowed funds and the rate at which we invest these funds (the net interest spread). The interest rate yield curve combined with increased competition caused margin compression (*i.e.*, the margins we receive between the interest rate we charge our borrowers and the interest rate we are charged by our lenders have compressed). The margin compression lowers our profitability and may have an impact on our ability to maintain our dividend at the current or anticipated amounts.

On our variable-rate loans, we charge a spread over a base rate, either LIBOR or the prime rate which is set on the first day of each quarter. For the first quarter of 2012, the LIBOR and prime rates are 0.58% and 3.25%, respectively. The prime rate has remained unchanged during the last three years. Historically, the LIBOR base rates were as follows:

	September 30, 2011	September 30, 2010	September 30, 2009
First Quarter	0.30%	0.25%	1.44%
Second Quarter	0.30%	0.29%	1.21%
Third Quarter	0.25%	0.53%	0.60%
Fourth Quarter	0.37%	0.29%	0.29%
Average	0.31%	0.34%	0.88%

Most of our loans receivable (\$189.9 million) and our debt (\$82.7 million) are based on LIBOR or the prime rate. On the net difference of \$107.2 million between our variable-rate loans and debt, interest rate changes will have an impact on our future earnings.

**Table of Contents****Loans Receivable Rollforwards**

The following table summarizes our loan activity for the five-year period ended December 31, 2011:

	September 30, 2011	September 30, 2010	September 30, Years Ended December 31, 2009	September 30, 2008	September 30, 2007
	(In thousands)				
Loans receivable, net - beginning of year	\$ 233,218	\$ 196,642	\$ 179,807	\$ 165,969	\$ 169,181
Loans originated - funded (1)	38,352	38,440	30,435	34,587	33,756
Loans originated - non-cash (1)	1,172	31,261	32,563	21,363	10,663
Principal reductions (1)	(37,247)	(28,691)	(39,636)	(42,026)	(42,615)
Loans transferred to REO (2)	(409)	(4,040)	(4,948)		(4,917)
Other adjustments (3)	(659)	(394)	(1,579)	(86)	(99)
Loans receivable, net - end of year	\$ 234,427	\$ 233,218	\$ 196,642	\$ 179,807	\$ 165,969

(1) See detailed information below.

(2) Loans on which the collateral was foreclosed upon and the assets were subsequently classified as REO.

(3) Represents the net change in loan loss reserves, discounts and deferred commitment fees.



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Detailed information on our loans originated and principal reductions for the five-year period ended December 31, 2011 was as follows:

	September 30, 2011	September 30, 2010	September 30, Years Ended December 31, 2009 (In thousands)	September 30, 2008	September 30, 2007
<b>Loans Originated:</b>					
<b>Loans Funded:</b>					
Commercial mortgage loans	\$ 4,680	\$ 4,908	\$ 2,425	\$ 19,739	\$ 28,416
SBA 7(a) Program loans	33,672	33,532	28,010	10,971	2,888
SBA 504 Program loans (1)				3,877	2,452
Total loans funded	38,352	38,440	30,435	34,587	33,756
<b>Non-cash Loan Originations:</b>					
2003 Joint Venture (2)			19,993		
2002 Joint Venture (3)			12,570		
2001 Joint Venture (3)				13,760	
2000 Joint Venture (4)		22,912			
1999 Partnership (3)				7,603	
1998 Partnership (4)		5,024			
Loans originated to facilitate the sales of REO and hotel properties	1,172	3,325			10,663
Total non-cash loan originations	1,172	31,261	32,563	21,363	10,663
Total loans originated	\$ 39,524	\$ 69,701	\$ 62,998	\$ 55,950	\$ 44,419
<b>Principal Reductions (5):</b>					
Prepayments	\$ 8,357	\$ 9,716	\$ 5,600	\$ 27,938	\$ 26,549
Proceeds from the sale of SBA 7(a) Program loans (6)	15,774	7,692	24,996	4,059	1,971
Scheduled principal payments	13,116	11,283	9,040	5,330	6,010
Balloon maturities of SBA 504 Program loans				4,699	8,085
Total principal reductions	\$ 37,247	\$ 28,691	\$ 39,636	\$ 42,026	\$ 42,615

(1) Represents second mortgages originated through the SBA 504 Program which are repaid by certified development companies.

(2) We attained, but did not exercise, our clean-up call provision resulting in securitized loans which were previously off-balance sheet being included in our loans receivable.

(3) We exercised our clean-up call provisions resulting in securitized loans which were previously off-balance sheet being included in our loans receivable.

- (4) *Due to a change in accounting rules effective January 1, 2010, the 2000 Joint Venture and the 1998 Partnership were consolidated and these securitized loans were included in our loans receivable.*
- (5) *Does not include principal reductions for loans transferred to REO.*
- (6) *During 2010 and 2011, represents proceeds from the sale of the government guaranteed portion of SBA 7(a) loans sold solely for cash premiums due to a change in accounting rules.*

**Prepayment Activity**

The timing and volume of our prepayment activity for both our variable and fixed-rate loans fluctuate and are impacted by numerous factors including the following:

The competitive lending environment (*i.e.*, availability of alternative financing);

The current and anticipated interest rate environment;

The market value of, and ability to sell, limited service hospitality properties; and

The amount of the prepayment fee and the length of prepayment prohibition, if any.

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It is difficult for us to accurately predict the volume or timing of prepayments since the factors listed above are not all-inclusive and changes in one factor are not isolated from changes in another which might magnify or counteract the rate or volume of prepayment activity. Our prepayments have remained at historical lows of less than 5% of our Aggregate Portfolio during the last three years due to current economic conditions and the inability of our borrowers to refinance in current credit markets. Until there is significant improvement in the amount of liquidity provided by the credit markets, we believe that our prepayments will likely remain consistent with current levels.

When loans receivable are repaid prior to their maturity, we may receive prepayment fees. Prepayment fees result in one-time increases in our income. In general, the proceeds from the prepayments we receive are either used to repay debt, invested initially in temporary investments or if related to our SBICs held for use in their operations. In addition, loans originated under the SBA 7(a) Program do not have prepayment fees which are retained by us.

**PORTFOLIO QUALITY**

Our provision for loan losses (excluding reductions of loan losses) as a percentage of our weighted average outstanding Loans Receivable Subject To Credit Risk (our loans receivable excluding SBA 7(a) loans receivable, subject to secured borrowings since the SBA has guaranteed payment of the principal) was 0.40% and 0.46% during 2011 and 2010, respectively. Whenever our borrowers experience significant operating difficulties and we are forced to liquidate the collateral underlying the loan, losses may be substantial.

During the five-year period ended December 31, 2011, our aggregate provision for loan losses, net, was \$2.6 million or 27 basis points per year based on the five-year average of our Loans Receivable Subject To Credit Risk. Our total loan loss reserves as a percentage of our Loans Receivable Subject to Credit Risk were 88 basis points at December 31, 2011.

The following table represents an aging of our Loans Receivable Subject to Credit Risk (balances represent our investment in the loans prior to loan loss reserves and deferred capitalized costs (commitment fees)) at December 31, 2011:

Category	September 30,	September 30,	September 30,	September 30,	September 30,	September 30,
	Totals		Commercial Mortgage Loans (Dollars in thousands)		SBA 7(a) Loans	
Current (1)	\$ 202,217	98.2%	\$ 179,497	98.2%	\$ 22,720	97.7%
Between 30 and 59 days delinquent	1,224	0.6%	1,090	0.6%	134	0.6%
Between 60 and 89 days delinquent	696	0.3%	696	0.4%		
Over 89 days delinquent (2)	1,826	0.9%	1,442	0.8%	384	1.7%
	\$ 205,963	100.0%	\$ 182,725	100.0%	\$ 23,238	100.0%

(1) Includes \$6.3 million of loans classified as troubled debt restructurings which are current based on revised note terms.

(2) Includes a \$1.4 million loan on which the borrower has filed for Chapter 11 Bankruptcy. We are classified as a secured creditor in the bankruptcy proceeding.

Our policy with respect to loans which are in arrears as to interest payments for a period of 60 days or more is generally to discontinue the accrual of interest income. To the extent collection of a loan becomes unlikely, we will deliver a default notice and begin foreclosure and liquidation proceedings when we determine that pursuit of these remedies is the most appropriate course of action.

Management closely monitors our loans which require evaluation for loan loss reserves based on specific identification metrics which are classified into three categories: Doubtful, Substandard and Other Assets Especially Mentioned ( OAEM ) (together Specific Identification Loans ). Loans classified as Doubtful are generally loans which are not complying with their contractual terms, the collection of the balance of the

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principal is considered impaired and on which the fair value of the collateral is less than the remaining unamortized principal balance. These loans are typically placed on non-accrual status and are generally in the foreclosure process. Loans classified as Substandard are generally those loans that are either not complying or had previously not complied with their contractual terms and have other credit weaknesses which may make payment default or principal exposure likely but not yet certain. Loans classified as OAEM are generally loans for which the credit quality of the borrowers has temporarily deteriorated. Typically these borrowers, whose loans are classified as OAEM, are current on their payments; however, they may be delinquent on their property taxes, insurance, or franchise fees or may be under agreements which provide for interest only payments during a short period of time.

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Management has classified our Loans Receivable Subject To Credit Risk as follows (balances represent our investment in the loans prior to loan loss reserves and deferred capitalized costs (commitment fees)):

	September 30,	September 30,	September 30, December 31, 2011	September 30,	September 30,	September 30,	September 30,
	Totals	%	Commercial Mortgage Loans (Dollars in thousands)	%	SBA 7(a) Loans	%	
Satisfactory	\$ 189,836	92.2%	\$ 167,397	91.6%	\$ 22,439	96.6%	
OAEM	3,354	1.6%	3,317	1.8%	37	0.1%	
Substandard	10,790	5.2%	10,569	5.8%	221	1.0%	
Doubtful	1,983	1.0%	1,442	0.8%	541	2.3%	
	\$ 205,963	100.0%	\$ 182,725	100.0%	\$ 23,238	100.0%	

	September 30,	September 30,	September 30, December 31, 2010	September 30,	September 30,	September 30,	September 30,
	Totals	%	Commercial Mortgage Loans (Dollars in thousands)	%	SBA 7(a) Loans	%	
Satisfactory	\$ 187,630	87.5%	\$ 169,880	86.8%	\$ 17,750	95.1%	
OAEM	16,886	7.9%	16,872	8.6%	14	0.1%	
Substandard	9,113	4.2%	8,469	4.3%	644	3.4%	
Doubtful	912	0.4%	647	0.3%	265	1.4%	
	\$ 214,541	100.0%	\$ 195,868	100.0%	\$ 18,673	100.0%	

The decrease in our loans classified as OAEM from 2010 to 2011 is due primarily to improvement in an affiliated group of obligors due to a modification of certain of their loan terms and loans previously included in OAEM for which the borrowers had filed for Chapter 11 Bankruptcy and we were classified as a secured creditor in the bankruptcy proceedings which are paying according to their modified terms.

We begin foreclosure and liquidation proceedings when we determine the pursuit of these remedies is the most appropriate course of action. Foreclosure and bankruptcy are complex and sometimes lengthy processes that are subject to Federal and state laws and regulations.

We are currently in the process of foreclosure proceedings on properties collateralizing our loans. Borrowers have the option of seeking Federal bankruptcy protection which could delay the foreclosure process. In conjunction with the bankruptcy process, the terms of the loan agreement may be modified. Typically, delays in the foreclosure process will have a negative impact on our results of operations and/or financial condition due to direct and indirect costs incurred and possible deterioration of the collateral. It is difficult to determine what impact the current market disruptions will have on our borrowers whose collateral is in the process of foreclosure.

Properties being foreclosed upon typically have deteriorated both physically (requiring certain repairs and maintenance and discretionary capital spending) and in their markets (*i.e.*, issues with the properties' vendors and reputation requiring rebuilding of their customer and vendor bases). To the extent properties are acquired through foreclosure, we will incur holding costs including, but not limited to, taxes, legal fees and insurance. In many cases, (1) cash flows have been reduced such that expenses exceed revenues and (2) franchise issues must be addressed (*i.e.*, quality and brand standards and non-payment of franchise fees). Notwithstanding the foregoing, we believe that in most cases it is prudent to continue to have the business operate until it can be sold because of a property's increased marketability as an operating entity compared to non-operating (demonstrated historically through our sales efforts and from information received from third-party brokers). We hire third-party management companies to operate the properties until they are sold.



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In connection with the sale of our REO, we may finance a portion of the purchase price of the property. These loans will typically bear market rates of interest. While these loans are evaluated using the same methodology as our loans receivable, certain lending criteria may not be able to be achieved.

### **CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

Our discussion and analysis of our financial condition and our results of operations is based upon our consolidated financial statements, which have been prepared in accordance with GAAP. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related disclosure of contingent assets and liabilities. Our management has discussed the development and selection of these critical accounting policies and estimates with the audit committee of our Board, and the audit committee has reviewed the disclosures relating to these policies and estimates included in this annual report.

We believe the following critical accounting considerations and significant accounting policies represent our more significant judgments and estimates used in the preparation of our consolidated financial statements.

#### **Determination of Loan Loss Reserves**

We have a quarterly review process to identify and evaluate potential exposure to loan losses. Loans that require specific identification review are identified based on one or more negative characteristics including, but not limited to, non-payment or lack of timely payment of interest and/or principal, non-payment or lack of timely payment of property taxes for an extended period of time, insurance defaults and/or franchise defaults. The specific identification evaluation begins with an evaluation of the estimated fair value of the loan. In determining estimated fair value, management utilizes the present value of the expected future cash flows discounted at the loan's effective interest rate and/or an estimation of the underlying collateral values using appraisals, broker price opinions, tax assessed value and/or revenue analysis. Appraisals are ordered on a case-by-case basis when management believes that the economics of the property warrant that a current appraisal be performed. We generally obtain FIRREA appraisals from certified appraisers from national companies. Management uses appraisals as tools in conjunction with other determinants of collateral value as described above to estimate collateral values, not as the sole determinant of value due to the current economic environment. The property valuation takes into consideration current information on property values in general and value changes in commercial real estate and/or hospitality properties. The probability of liquidation is then determined based on many factors and is unique to each individual loan. These probability determinations include macroeconomic factors, the location of the property and economic environment where the property is located, industry specific factors relating primarily to the hospitality industry (and further to the limited service segment of the hospitality industry), our historical experience with similar borrowers and/or individual borrower or collateral characteristics, and in certain circumstances, the strength of the guarantors. The liquidation probability is then applied to the exposure to loss to determine the general or specific reserve for that loan and the ultimate determination as to whether it is considered impaired.

The general loan loss reserve is established when available information indicates that it is probable a loss has occurred in the portfolio and the amount of the loss can be reasonably estimated. Significant judgment is required in determining the general loan loss reserve, including estimates of the likelihood of default and the estimated fair value of the collateral. Our general loan loss reserve was initially established on December 31, 2008 in response to the overall portfolio performance trends and economic conditions in order to adequately reserve for all loans. The general loan loss reserve includes those loans which may have negative characteristics which have not yet become known to us. The general loan loss reserve uses a consistent methodology to determine a loss percentage to be applied to outstanding loan balances. These loss percentages are based on many factors, primarily cumulative and recent loss history, general economic conditions and more specifically current trends in the limited service hospitality industry.

Additional changes to the facts and circumstances of the individual borrowers, the limited service hospitality industry and the economy may require the establishment of significant additional loan loss reserves and the effect on our results of operations may be material.

#### **Valuation of REO and Specific Identification Loans**

REO consists of properties acquired through foreclosure in partial or total satisfaction of non-performing loans. REO acquired in satisfaction of a loan is recorded at estimated fair value less estimated costs to sell the property at the date of foreclosure. Any excess of the carrying value of the loan over the fair value of the property less estimated costs to sell is charged-off to the loan loss reserve when title to the property is obtained. Any excess of the estimated fair value of the property less estimated costs to sell and the carrying value is recorded as gain on foreclosure within discontinued operations when title to the property is obtained.





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We have a quarterly review process to identify and evaluate potential exposure to impairment losses on our REO. This evaluation uses management's judgment of the estimated fair value of our REO. Adjustments to the carrying value are generally based on management's assessment of the appraised value of the collateral, tax assessed value of the collateral, operating statistics to the extent available and/or discussions with potential purchasers and third-party brokers and are recorded as impairment losses in discontinued operations on our consolidated statements of income.

Management's estimation of the fair value of our Specific Identification Loans is a Level 3 valuation in the fair value hierarchy established for disclosure of how a company values its assets. In general, quoted market prices from active markets for the identical asset (Level 1 inputs), if available, should be used to value an asset. If quoted prices are not available for the identical asset, then a determination should be made if Level 2 inputs are available. Level 2 inputs include quoted prices for similar assets in active markets or for identical or similar assets in markets that are not active (*i.e.*, markets in which there are few transactions for the asset, the prices are not current, price quotations vary substantially, or in which little information is released publicly). There is limited reliable market information for our Specific Identification Loans and we utilize other methodologies to value the asset such as appraisal information and tax assessed value of the collateral, thus there are no Level 1 or Level 2 determinations available. Level 3 inputs are unobservable inputs for the asset that are used to measure fair value when observable inputs are not available. These inputs include management's assessment of the appraised value of the collateral, tax assessed value of the collateral and/or operating statistics to the extent available. Adjustments to the carrying value of Specific Identification Loans are recorded as loan loss reserves.

## **Revenue Recognition Policies**

### ***Interest Income***

Interest income includes interest earned on loans and our short-term investments and the amortization of net loan origination fees and discounts. Interest income on loans is accrued as earned with the accrual of interest suspended when the related loan becomes a non-accrual loan. A loan receivable is generally classified as non-accrual (a Non-Accrual Loan) if (1) it is past due as to payment of principal or interest for a period of 60 days or more, (2) any portion of the loan is classified as doubtful or is charged-off or (3) if the repayment in full of the principal and/or interest is in doubt. Generally, loans are charged-off when management determines that we will be unable to collect any remaining amounts due under the loan agreement, either through liquidation of collateral or other means. Interest income on a Non-Accrual Loan is recognized on either the cash basis or the cost recovery basis.

Origination fees and direct loan origination costs, net, are deferred and recognized as an adjustment of yield over the life of the related loan receivable using a method which approximates the effective interest method.

For loans originated under the SBA 7(a) Program, upon sale of the SBA guaranteed portion of the loans which are accounted for as sales, the unguaranteed portion of the loans retained by us is valued on a fair value basis and a discount (the Retained Loan Discount) is recorded as a reduction in basis of the retained portion of the loan. For loans recorded with a Retained Loan Discount, these discounts are recognized as an adjustment of yield over the life of the related loan receivable using the effective interest method.

### ***Premium Income***

We sell the guaranteed portion of our SBA 7(a) Program loans to investors. These guaranteed portions may be sold for (1) a cash premium and the minimum 1% required servicing spread, (2) future servicing spread greater than 1% and no cash premium or (3) future servicing spread greater than 1% and a 10% cash premium. The guaranteed portion of loans sold for a cash premium and the minimum 1% required servicing spread are recorded as sales (*i.e.*, we record premium income) for accounting purposes. We are required to permanently treat certain of the proceeds received from legally sold portions of loans (those loans sold solely for excess spread and those sold for a cash premium and excess spread) as secured borrowings (a liability on our consolidated balance sheet) for the life of the loan. To the extent secured borrowings include cash premiums, these premiums are amortized as a reduction to interest expense over the life of the loan using the effective interest method and any remaining balance is fully amortized when the loan is repaid in full.

**Table of Contents****RESULTS OF OPERATIONS****Year Ended December 31, 2011 Compared to the Year Ended December 31, 2010***Overview*

	September 30, Years Ended December 31,		September 30,	September 30,
	2011	2010	\$	%
	(Dollars in thousands)			
Total revenues	\$ 16,076	\$ 15,463	\$ 613	4.0%
Total expenses	\$ 11,270	\$ 10,752	\$ 518	4.8%
Income from continuing operations	\$ 4,692	\$ 4,842	\$ (150)	(3.1%)
Net income	\$ 3,647	\$ 4,297	\$ (650)	(15.1%)

Detailed comparative information on the composition of and changes in our revenues and expenses is provided below.

*Revenues*

Interest income remained relatively consistent from 2010 to 2011, increasing by \$34,000 to \$13,571,000 during 2011. The average base LIBOR charged our borrowers decreased from 34 basis points during 2010 to 31 basis points during 2011 while our weighted average loans receivable increased slightly to \$233.2 million during 2011 compared to \$231.5 million during 2010.

Premium income results from certain sales of the government guaranteed portion of SBA 7(a) Program loans pursuant to Secondary Market Loan Sales. Our premium income increased from \$709,000 during 2010 to \$1,450,000 during 2011. Effective January 1, 2010, due to a change in accounting rules, we only record premium income related to sales for cash premiums and the 1% minimum required servicing spread. During 2011, we sold more loans for solely cash premiums and thus recorded more income than in the prior year. Secondary Market Loan Sales were as follows:

Type of Sale	September 30,	September 30,	September 30,	September 30,
	2011	2010	2010	2010
	Principal Sold	Cash Premium Received	Principal Sold	Cash Premium Received
	(In thousands)			
Cash premium	\$ 15,774,000	\$ 1,728,000	\$ 7,736,000	\$ 758,000
Servicing spread			6,188,000	
Hybrid	11,638,000	1,164,000	14,521,000	1,452,000
	\$ 27,412,000	\$ 2,892,000	\$ 28,445,000	\$ 2,210,000

Premium income will not equal collected cash premiums because premium income represents the difference between the fair value attributable to the sale of the government guaranteed portion of the loan and the principal balance (cost) of the loan adjusted by costs of origination. From January 1, 2012 to March 5, 2012, we sold \$5.0 million (government guaranteed portion) of loans as hybrids and collected \$500,000 in cash premiums which were deferred.

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Other income consisted of the following:

	September 30, Years Ended December 31, 2011	September 30, Years Ended December 31, 2010
	(In thousands)	
Servicing income	\$ 399	\$ 344
Loan related income	196	226
Prepayment fees	118	378
Other	127	106
	\$ 840	\$ 1,054

**Interest Expense**

Interest expense consisted of the following:

	September 30, Years Ended December 31, 2011	September 30, Years Ended December 31, 2010
	(In thousands)	
Junior subordinated notes	\$ 986	\$ 994
Structured notes	854	1,296
Secured borrowings	752	398
Debentures payable	552	498
Revolver	457	698
Other	92	132
	\$ 3,693	\$ 4,016

The weighted average cost of our funds declined to 3.8% during 2011 compared to 4.0% during 2010 due to a change in the mix of our debt and the reduction in interest rate on our Revolver.

Interest expense on our structured notes payable has decreased due to principal payments received from the underlying loans and repayment of certain of the notes. The weighted average balance outstanding on our structured notes during 2011 decreased to \$16.8 million from \$25.0 million during 2010. We repaid the 1998 Partnership notes of \$2.7 million at an interest rate of prime less 1% on October 3, 2011. We repaid the 2000 Joint Venture notes of \$8.7 million at an interest rate of 7.28% on November 15, 2011. We repaid the 2003 Joint Venture notes of \$5.3 million at an interest rate of LIBOR plus 2.5% on February 15, 2012 using our reserve fund and the Revolver.

Our weighted average secured borrowings increased to \$28.0 million during 2011 compared to \$13.0 million during 2010. Interest expense on our secured borrowings will continue to increase unless we sell the government guaranteed portion of SBA 7(a) Program loans solely for cash and the 1% required servicing spread or we experience significant prepayments.

The increase in interest expense on debentures payable is due to issuance of \$5 million of SBIC debentures in September 2011. The interest rate on the debentures is 2.877% plus an annual fee of 0.515%.

We amended our Revolver during June 2011. The interest rate was reduced to prime less 50 basis points or the 30-day LIBOR plus 2%, at our option. The weighted average balance outstanding on our Revolver was \$14.1 million during 2011 compared to \$18.9 million during 2010.

**Other Expenses**

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Salaries and related benefits expense increased \$402,000 during 2011 compared to 2010 due primarily to cost of living increases, an increase in loan production employees, a reduction in the number of loans funded which decreased capitalized loan origination costs and an increase in expense related to the issuance of restricted shares.

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General and administrative expense decreased from \$2,168,000 during 2010 to \$2,010,000 during 2011. General and administrative expenses are comprised of (1) corporate overhead including legal and professional expenses, sales and marketing expenses, public company and regulatory costs and (2) expenses related to assets in the process of foreclosure. Our corporate overhead increased \$90,000 primarily due to increased professional fees, primarily accounting related. Expenses related to assets in the process of foreclosure decreased \$248,000 primarily due to completion of the foreclosure process on the majority of these assets. We had less properties in the process of foreclosure during 2011 compared to 2010. Our expenses related to assets currently in the process of foreclosure may increase if we begin foreclosure processes on any of our troubled assets. These expenses are difficult to estimate, may increase and may be material.

Primarily during the fourth quarter of 2011, we expensed \$778,000 in costs associated with evaluation of strategic alternatives including legal fees, trust manager fees and investment advisor fees. As we continue to evaluate potential strategic alternatives, these fees and other related expenses will increase. As of March 5, 2012, we have expensed an additional \$510,000 related to potential strategic alternatives.

Provision for loan losses, net, was \$460,000 during 2011 compared to \$641,000 during 2010. These provisions were primarily related to the prolonged economic recession and current economic environment and negative changes in the financial condition of certain borrowers and collateral valuation on certain hospitality loans.

Income tax benefit (provision) was a provision of (\$114,000) during 2011 compared to a benefit of \$131,000 during 2010 related to our taxable REIT subsidiaries. Our taxable REIT subsidiaries had income of \$131,000 during 2011 compared to a loss of \$340,000 during 2010. See Taxable Income.

**Discontinued Operations**

Our discontinued operations consisted of the following:

	September 30, Years Ended December 31, 2011	September 30, Years Ended December 31, 2010
	(In thousands)	
Net gains on sales of real estate	\$ 532	\$ 78
Impairment losses	(887)	(325)
Net operating losses	(690)	(298)
Discontinued operations	\$ (1,045)	\$ (545)

During 2011, previously deferred gains of \$685,000 from property sales we financed were recorded as gains on sales of real estate due to principal reductions on the underlying loans. Offsetting these gains, we sold an asset acquired through foreclosure for \$1.3 million, received cash proceeds of \$128,000 and financed the remainder. A loss of \$115,000 was recorded on the transaction. In addition, we sold an asset acquired through foreclosure for cash proceeds of \$375,000. A loss of \$38,000 was recorded on the transaction. We recorded a gain on the sale of REO acquired through foreclosure of \$76,000 during 2010.

Impairment losses represent declines in the estimated fair value of our REO subsequent to initial valuation. During 2011, our impairment losses were primarily related to a full service hospitality property. The property experienced significant operating losses, is in need of major capital improvements and has been held for an extended period of time with limited market sales activity, including an unsuccessful auction during the third quarter of 2011, which contributed to the decline in its value. During 2010, we recorded an impairment loss of \$203,000 related to the full service hospitality property due to a decline in its market potential and an impairment loss of \$114,000 related to a retail establishment.

Our net operating losses from discontinued operations arose from the operations and holding costs of our REO. The majority of our operating REO was acquired subsequent to the second quarter of 2010. In addition, significant operating losses were generated during 2011 related to a limited service hospitality property which was sold during June 2011. We expect to continue to generate net holding period losses for our properties acquired through foreclosure until the properties are sold or they are no longer operating.

**Table of Contents****Year Ended December 31, 2010 Compared to the Year Ended December 31, 2009****Overview**

	September 30, Years Ended December 31, 2010	September 30, Years Ended December 31, 2009 (Dollars in thousands)	September 30, Change \$	September 30, Change %
Total revenues	\$ 15,463	\$ 16,267	\$ (804)	(4.9%)
Total expenses	\$ 10,752	\$ 10,377	\$ 375	3.6%
Income from continuing operations	\$ 4,842	\$ 6,057	\$ (1,215)	(20.1%)
Net income	\$ 4,297	\$ 6,761	\$ (2,464)	(36.4%)

The comparability of our operations between 2010 and 2009 was impacted by the consolidation of previously off-balance sheet securitizations and the accounting change (effective January 1, 2010) for sale treatment on Secondary Market Loan Sales.

The consolidation of previously off-balance sheet entities caused a gross-up of our interest income and interest expense during 2010 as compared to separate one-line revenue recognition during 2009 as income from Retained Interests. In addition, our net income was impacted by a change in accounting rules related to Secondary Market Loan Sales that records them as secured borrowings (loans sold for excess spread and loans sold for a 10% cash premium and excess spread) for the life of the loan subsequent to December 31, 2009. For loans sold for a cash premium and excess spread, the cash premium will be amortized as a reduction to interest expense over the life of the loan.

The primary cause of the reduction in income from continuing operations from 2009 to 2010 was the change in accounting for sale treatment on Secondary Market Loan Sales discussed above. Due to this accounting change, our premium income decreased from \$1,343,000 during 2009 to \$709,000 during 2010 while our sales of the guaranteed portion of SBA 7(a) Program loans increased to \$28.4 million in 2010 from \$25.0 million in 2009. Premiums collected during 2010 which were deferred due to this accounting change and were reflected as a liability on our consolidated balance sheet were \$1,439,000 at December 31, 2010.

The primary cause of the reduction in net income from 2009 to 2010 was a \$1,249,000 change in discontinued operations which generated a loss of \$545,000 during 2010 compared to income of \$704,000 during 2009. During 2010, we generated operating losses from operating properties acquired through foreclosure and impairment losses. During 2009, we generated gains on sales of assets and gain on foreclosure which was partially offset by operating losses from foreclosure properties.

More detailed comparative information on the composition of and changes in our revenues and expenses is provided below.

**Revenues**

The increase in interest income of \$2,357,000 was primarily attributable to the consolidation of our previously off-balance sheet securitizations partially offset by a decrease in LIBOR. The increase in interest income attributable to these securitizations totaled \$2,782,000 during 2010. At December 31, 2010, 73% of our loans had variable interest rates. The average base LIBOR charged to our borrowers decreased from 0.88% during 2009 to 0.34% during 2010. On our average LIBOR based portfolio outstanding of \$130.2 million during 2010, the 54 basis point drop in LIBOR decreased interest income by \$700,000.

Premium income results from Secondary Market Loan Sales. Effective January 1, 2010, we only record premium income related to sales for cash premiums and the 1% minimum required servicing spread.

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Other income consisted of the following:

	September 30, Years Ended December 31, 2010	September 30, Years Ended December 31, 2009
	(In thousands)	
Prepayment fees	\$ 378	\$ 126
Servicing income	344	370
Loan related income	226	224
Other	106	162
	\$ 1,054	\$ 882

**Interest Expense**

Interest expense consisted of the following:

	September 30, Years Ended December 31, 2010	September 30, Years Ended December 31, 2009
	(In thousands)	
Structured notes	\$ 1,296	\$ 281
Junior subordinated notes	994	1,143
Revolving credit facility	698	667
Debentures payable	498	497
Secured borrowings	398	
Other	132	281
	\$ 4,016	\$ 2,869

The weighted average cost of our funds was 4.1% during 2009 compared to 4.0% during 2010. Interest expense on the junior subordinated notes decreased as a result of decreases in LIBOR.

The weighted average balance outstanding on our Revolver decreased to \$18.9 million during 2010 from \$25.0 million during 2009 while the interest rate increased by 0.75% for prime borrowings during 2010.

During May 2009, we redeemed 20,000 shares of \$100 par value, 4% cumulative preferred stock of one of our SBICs held by the SBA due in September 2009. No gain or loss was recorded on the redemption. During March 2010, we redeemed the remaining 20,000 shares of \$100 par value, 4% cumulative preferred stock of one of our SBICs held by the SBA due in May 2010. No gain or loss was recorded on the redemption.

The increase in interest expense on structured notes payable is due to the consolidation of the off-balance sheet securitizations. In September 2009, we consolidated the 2003 Joint Venture including its structured notes and their related interest expense. The 2003 Joint Venture notes bear interest at LIBOR plus 2.5%. Effective January 1, 2010, due to a change in accounting rules, we consolidated the structured notes of the 2000 Joint Venture and the 1998 Partnership and their related interest expense. The 2000 Joint Venture notes bear interest at a fixed rate of 7.28% while the 1998 Partnership notes bear interest at the prime rate less 1%. In addition, during September 2009 we repaid the remaining structured notes of the 2002 Joint Venture which had a fixed interest rate of 6.67%.

In addition, effective January 1, 2010, we record interest expense on secured borrowings relating to sales of the guaranteed portion of our SBA 7(a) Program loans.

**Other Expenses**

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General and administrative expense increased from \$2,096,000 during 2009 to \$2,168,000 during 2010. General and administrative expenses are comprised of (1) corporate overhead including legal and professional expenses, sales and marketing expenses, public company and regulatory costs and (2) expenses related to assets currently in the process of foreclosure. Our corporate overhead decreased slightly to \$1,843,000 from \$1,867,000. Expenses related to assets currently in the process of foreclosure increased to \$325,000 during 2010 from \$229,000 during 2009. These expenses incurred during the foreclosure process for problem loans are primarily related to property taxes incurred, legal fees, protection of the asset and operating deficits funded to receivers.



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Permanent impairments on retained interests in transferred assets (write-downs of the value of our retained interests in transferred assets) were \$552,000 in 2009 resulting primarily from reductions in expected future cash flows. Due to a change in accounting rules, effective January 1, 2010, we no longer record additions to retained interests in transferred assets.

Provision for loan losses, net, was \$641,000 during 2010 compared to \$989,000 during 2009. These provisions were primarily related to the prolonged economic recession and current economic environment and negative changes in the financial condition of certain borrowers and collateral valuation on certain hospitality loans. During 2010, we increased our general reserve to \$1,100,000.

Income tax benefit was \$131,000 during 2010 compared to \$167,000 during 2009. During 2010, a deferred tax benefit of \$712,000 was recorded by one of our taxable REIT subsidiaries as a result of a book loss while current income tax expense of the subsidiary was \$410,000. The primary reason for the difference is the new accounting rules that defers gain recognition treatment on Secondary Market Loan Sales. During 2010, significant gains of \$2,439,000 were deferred for book purposes and recorded as gains for income tax purposes.

**Discontinued Operations**

Our discontinued operations consisted of the following:

	September 30, Years Ended December 31, 2010	September 30, Years Ended December 31, 2009
	(In thousands)	
Gains on sales of real estate	\$ 78	\$ 721
Gain on foreclosure		389
Impairment losses	(325)	
Net operating losses	(298)	(406)
Discontinued operations	\$ (545)	\$ 704

Gains on sales of real estate generally represent income recognition on previously deferred gains. Deferred gains are recorded to income as principal is received on the related loans until the required amount of cash proceeds are obtained from the purchaser to qualify for full accrual gain treatment. We also had a gain on the sale of REO acquired through foreclosure of \$76,000 during 2010.

Gain on foreclosure represents the gain recorded at the time of foreclosure of the collateral underlying a limited service hospitality property as its estimated fair value less costs to sell was greater than the carrying cost of the loan. The property was sold at approximately the recorded value during 2010 without any additional gain or loss.

Impairment losses represent declines in the estimated fair value of our REO subsequent to initial valuation. During 2010, we recorded an impairment loss of \$203,000 related to a full service hospitality property owned by the 2003 Joint Venture due to a decline in its market potential and an impairment loss of \$114,000 related to a retail establishment.

During 2010, net operating losses from discontinued operations were primarily from our hospitality properties. During 2009, these losses were primarily from the operation of a golf course included in REO which was sold in January 2010.

**Table of Contents****SELECTED QUARTERLY FINANCIAL INFORMATION**

The following represents our selected quarterly financial data which, in the opinion of management, reflects adjustments (comprising only normal recurring adjustments) necessary for fair presentation.

	September 30,	September 30,	September 30,	September 30,
		Year Ended December 31, 2011		
	Revenues	Income From Continuing Operations	Net Income	Earnings Per Share
	(In thousands, except earnings per share and footnotes)			
First Quarter	\$ 4,056	\$ 1,124	\$ 916	\$ 0.09(1)
Second Quarter	3,847	1,235	1,339	0.13(2)
Third Quarter	3,809	1,232	733	0.07(3)
Fourth Quarter	4,364	1,101	659	0.05(4)
	\$ 16,076	\$ 4,692	\$ 3,647	\$ 0.34

		Year Ended December 31, 2010		
	Revenues	Income From Continuing Operations	Net Income	Earnings Per Share
	(In thousands, except earnings per share and footnote)			
First Quarter	\$ 3,455	\$ 1,267	\$ 1,278	\$ 0.12
Second Quarter	3,935	1,226	1,223	0.12
Third Quarter	4,303	1,242	1,207	0.11
Fourth Quarter	3,770	1,107	589	0.06(5)
	\$ 15,463	\$ 4,842	\$ 4,297	\$ 0.41

- (1) Includes losses from discontinued operations of \$210,000 from net operating losses of our properties included in REO.
- (2) Includes losses from discontinued operations, net, of \$104,000, comprised of net operating losses of our properties included in REO of \$442,000 and impairment losses on our REO of \$232,000 partially offset by net gains on sale of real estate of \$570,000 resulting primarily from the recognition of previously deferred gains on property sales we financed.
- (3) Includes impairment losses on our REO of \$418,000.
- (4) Includes \$717,000 in expenses related to exploration of strategic alternatives and losses from discontinued operations of \$442,000.
- (5) Includes losses from discontinued operations of \$193,000 from net operating losses of our properties included in REO and impairment losses on our REO of \$325,000.



**Table of Contents****LIQUIDITY AND CAPITAL RESOURCES****Cash Flow Analysis**

Information on our cash flow was as follows:

	September 30, Years Ended December 31, 2011	September 30, Years Ended December 31, 2010 (In thousands)	September 30, Change
Cash used in operating activities	\$ (4,062)	\$ (20,104)	\$ 16,042
Cash provided by investing activities	\$ 13,101	\$ 10,259	\$ 2,842
Cash provided by (used in) financing activities	\$ (5,179)	\$ 4,649	\$ (9,828)

***Operating Activities***

As a REIT, our earnings are typically used to fund our dividends. Since operating cash flows also include lending activities, it is necessary to adjust our cash flow from operating activities for our lending activities to determine coverage of our dividends from operations. Therefore, we adjust net cash used in operating activities to Modified Cash. Management believes that our modified cash available for dividend distributions ( Modified Cash ) is a more appropriate indicator of operating cash coverage of our dividend payments than cash flow from operating activities. Modified Cash is calculated by adjusting our cash from operating activities by (1) the change in operating assets and liabilities and (2) loans funded, held, for sale, net of proceeds from sale of guaranteed loans and principal collected on loans ( Operating Loan Activity ). Modified Cash, a non-GAAP financial measurement, is one of the factors used by our Board in its determination of dividends and their timing. In respect to our dividend policy, we believe that the disclosure of Modified Cash adds additional transparency to our dividend calculation and intentions. However, Modified Cash may differ significantly from dividends paid due to the Board's dividend policy regarding returns of capital, timing differences between book income and taxable income and timing of payment of dividends to eliminate or reduce Federal income taxes or excise taxes at the REIT level.

The following reconciles net cash flow used in operating activities to Modified Cash:

	September 30, Years Ended December 31, 2011	September 30, Years Ended December 31, 2010 (In thousands)
Net cash used in operating activities	\$ (4,062)	\$ (20,104)
Change in operating assets and liabilities	534	(1,001)
Operating Loan Activity	8,764	27,175
Modified Cash	\$ 5,236	\$ 6,070

To the extent Modified Cash does not cover the current dividend distribution rate or if additional cash is needed based on our working capital needs, the Board may choose to modify its current dividend policy. During 2011 and 2010, dividends paid were greater than Modified Cash by \$1,551,000 and \$706,000, respectively. To the extent we need working capital to fund any shortfall in operating cash flows to cover our dividend distribution, we would borrow the funds from our Revolver or use funds from the repayment of principal on our loans receivable.

***Investing Activities***

Our primary investing activity is the origination of loans and collections on our investment portfolio. During 2011 and 2010, the primary source of funds was principal collected on loans receivable in excess of loans funded of \$7,659,000 and \$9,734,000, respectively. During 2011 we received cash proceeds from our unconsolidated subsidiary of \$1,373,000 when our lessee exercised its fixed purchase option. During 2010 we sold assets included in REO and collected net cash proceeds of \$2,373,000. In addition, during 2010 we used funds to increase our investment in our unconsolidated variable interest entity by repaying its mortgage note of \$1,024,000.



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Based on our outstanding loan portfolio at December 31, 2011, our scheduled principal payments in 2012 are approximately \$12.3 million. Of this, approximately \$10.2 million could be available to repay a portion of the balance under the Revolver. The remaining \$2.1 million would be used to repay secured borrowings and for working capital of our SBICs. We anticipate net funding needs between \$7.5 million and \$10 million during 2012 after sale of the government guaranteed portion of the loans. To the extent our loan origination liquidity needs were to exceed our principal repayments and any proceeds from liquidating the collateral of our non-performing loans, we would use our Revolver to fund the shortfall.

### ***Financing Activities***

We used funds in financing activities during 2011 and 2010 primarily to pay dividends of \$6,787,000 and \$6,776,000, respectively. Primarily as a result of our net lending activity, during 2010 we were able to repay \$9.2 million on our Revolver. Proceeds from Secondary Market Loan Sales recorded as secured borrowings during 2011 and 2010 were \$11,639,000 and \$28,445,000, respectively. These proceeds will fluctuate year to year based on management's decisions to sell loans for solely cash premiums, as hybrids or for servicing spread. In addition, we redeemed \$2.0 million of redeemable preferred stock of subsidiary in 2010 using cash on hand of one of our SBIC subsidiaries.

We repaid the 1998 Partnership structured notes payable of \$2.7 million on October 3, 2011 using our reserve fund of \$1.3 million and our Revolver. We repaid the 2000 Joint Venture structured notes payable of \$8.7 million on November 15, 2011 using our reserve fund of \$1.7 million and our Revolver. We repaid the 2003 Joint Venture structured notes payable of \$5.3 million on February 15, 2012 using our reserve fund of \$2.1 million and our Revolver.

### **Sources and Uses of Funds**

#### ***Liquidity Summary***

Liquidity is a measure of our ability to meet potential cash requirements, including ongoing commitments to repay borrowings, fund loans and other investments, pay dividends, fund debt service and for other general corporate purposes. Our primary sources of funds to meet our short-term liquidity needs, including working capital, dividends, debt service and additional investments, if any, consist of (1) proceeds from principal and interest payments, including prepayments, (2) borrowings under our Revolver and (3) Secondary Market Loan Sales. We believe these sources of funds will be sufficient to meet our liquidity requirements in the short-term.

The Revolver was amended in June 2011 and matures on June 30, 2014. Borrowings under the Revolver are unsecured. The interest rate is prime less 50 basis points or the 30-day LIBOR plus 2%, at our option. The total amount available under the Revolver was initially \$30 million and increased to \$35 million on January 1, 2012. The amount available under the Revolver of \$35 million is subject to an additional increase on January 1, 2013 to \$40 million provided there is no event of default or potential default on that date and the non-performing loan ratio, as defined, is not more than 20% on that date. Certain covenants, among other things, limit our ability to incur indebtedness, grant liens, make investments and sell assets. The amendment also modified certain covenants and deleted certain covenants.

We believe that access to debt capital through new warehouse lines, trust preferred securities or securitization issuances is not available to us or, to the extent available, with terms that would be unacceptable to us. During the recession that commenced in 2008, banks and other lending institutions tightened lending standards and restricted credit to long-term real estate lenders like ourselves as they rebuilt their capital bases. The structured credit markets, including the asset-backed securities (ABS) markets, and warehouse credit facilities were severely curtailed. These sources of funds are not available to us due to, among other things, (1) the market conditions described above, (2) the long-term maturities of our loans, (3) our concentration in the hospitality industry and (4) our relatively small size. In addition, there is no market for issuance of trust preferred securities (junior subordinated notes) for real estate companies and we do not anticipate this market to be available in the future. The lack of liquidity in ABS, commercial mortgage-backed securities and other commercial mortgage markets continues today and has negatively impacted commercial real estate sales and financing activity over the past several years. While we believe these conditions have improved and will continue to improve since commercial real estate market fundamentals should return over the long-term, we are unable to predict how long these conditions will continue and what long-term impact this will have on these markets.

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If we are unable to make required payments under our borrowings, breach any representation or warranty of our borrowings or violate any covenant, our lenders may accelerate the maturity of our debt or force us to take other actions. In connection with an event of default under our Revolver, the lender is permitted to accelerate repayment of all amounts due and terminate commitments thereunder to satisfy any balance outstanding and due pursuant to the Revolver. Any such event may have a material adverse effect on our liquidity, the value of our common shares and our ability to pay dividends to our shareholders. In the event of a default on our Revolver, we will rely on Modified Cash, principal payments (including prepayments), and (if necessary) proceeds from asset and loan sales to satisfy our liquidity requirements.

### ***Sources of Funds***

In general, we need liquidity to originate new loans and repay principal and interest on our debt. Our operating revenues are typically utilized to pay our operating expenses, interest and dividends. We have been utilizing principal collections on loans receivable, proceeds from Secondary Market Loan Sales and borrowings under our Revolver as our primary sources of funds.

Since 2006, our working capital was primarily provided through credit facilities and principal payments (including prepayments) on loans receivable. Prior to 2006, our primary source of long-term funds was structured loan sale transactions (more commonly known as securitizations) and the issuance of junior subordinated notes. At the current time, there is a limited market for structured loan sale transactions and there is no market for the issuance of trust preferred securities (junior subordinated notes). We cannot anticipate when, or if, these markets will be available to us. Until these markets become available, our ability to grow is limited.

The relatively limited amount of capital available to originate new commercial loans has caused us to restrict non-SBA 7(a) Program and non-SBIC loan origination activity. A reduction in the availability of the above sources of funds could have a material adverse impact on our financial condition and results of operations. If these sources are not available in the future, we may have to originate loans at reduced levels or sell assets, potentially on unfavorable terms.

Our Revolver, which currently has aggregate availability of \$35 million, matures June 30, 2014. The aggregate amount available under the Revolver automatically increases to \$40 million on January 1, 2013 provided certain conditions are met. To the extent we need additional capital for unanticipated items, there can be no assurance that we would be able to increase the amount available under any credit facilities or identify other sources of funds at an acceptable cost, if at all.

During June 2011 we received commitments from the SBA for the issuance of up to \$15 million in SBIC debentures. We are currently marketing to eligible small businesses to originate SBIC loans. During September 2011, one of our SBIC subsidiaries issued \$5 million of SBIC debentures. The interest rate on the debentures is 2.877% plus an annual fee of 0.515%. Funds of the SBIC are restricted and may only be used to fund the obligations of the SBIC.

We rely on Secondary Market Loan Sales to create availability and/or repay principal due under our Revolver. Once fully funded, we sell the government guaranteed portion of our SBA 7(a) Program loans pursuant to Secondary Market Loan Sales. The market demand for Secondary Market Loan Sales may decline or be temporarily suspended. To the extent we are unable to execute Secondary Market Loan Sales in the normal course of business, our financial condition and results of operations could be adversely affected.

As a REIT we must distribute to our shareholders at least 90% of our REIT taxable income to maintain our tax status under the Code. Accordingly, to the extent the sources above represent taxable income, such amounts have historically been distributed to our shareholders. In general, if we receive less cash from our portfolio of investments, we can lower the dividend so as not to cause any material cash shortfall. During 2012, we anticipate that our Modified Cash will be utilized to fund our expected 2012 dividend distributions and generally will not be available to fund portfolio growth or for the repayment of principal due on our debt.

The Revolver requires us to comply with certain covenants. At December 31, 2011, we were in compliance with the covenants of this facility. While we anticipate maintaining compliance with these covenants during 2012, there can be no assurance that we will be able to do so.

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*Uses of Funds*

The primary use of our funds is to originate loans and for repayment of the principal and interest on our debt. Our outstanding commitments to fund new loans were \$14.3 million at December 31, 2011, the majority of which were for prime-rate based loans to be originated by First Western, the government guaranteed portion of which is intended to be sold into the secondary market. Our net working capital outlay would be approximately \$6.4 million related to these loans; however, the government guaranteed portion of the SBA 7(a) Program loans cannot be sold until they are fully funded. Commitments have fixed expiration dates. Since some commitments expire without the proposed loan closing, total committed amounts do not necessarily represent future cash requirements. We anticipate that fundings during 2012 will range from \$40 million to \$50 million. In addition, we use funds for operating deficits and holding costs of our REO and properties in the process of foreclosure.

There may be several months between when the initial balance of an SBA 7(a) loan is funded and it is fully funded and can be sold pursuant to Secondary Market Loan Sales. In these instances, our liquidity is negatively affected in the short-term.

We repaid the notes of \$5.3 million of the 2003 Joint Venture on February 15, 2012 using our reserve fund and the Revolver.

We may pay dividends in excess of our Modified Cash to maintain our REIT status or as approved by our Board. During 2011, our source of funds for our dividend distributions of approximately \$6.8 million was Modified Cash of \$5.2 million and principal collections on our loans receivable of \$1.6 million.

**SEASONALITY**

Generally, we are not subject to seasonal trends. However, since we primarily lend to the limited service hospitality industry, loan delinquencies and requests for deferments typically rise temporarily in the winter months due primarily to reductions in business travel and consumer vacations.



**Table of Contents****SUMMARIZED CONTRACTUAL OBLIGATIONS, COMMITMENTS AND CONTINGENCIES**

The following summarizes our contractual obligations at December 31, 2011:

Contractual Obligations (1)	September 30,	September 30,	September 30,	September 30,	September 30,
	Total	Less than 1 year	Payments Due by Period 1 to 3 years	3 to 5 years	More than 5 years
(In thousands, except footnotes)					
<i>Debt:</i>					
SBIC debentures payable (2)	\$ 13,190	\$	\$ 4,190	\$ 4,000	\$ 5,000
Structured notes payable (3)	5,264	5,264			
Secured borrowings government guaranteed loans (4)	32,546	840	1,766	1,890	28,050
Revolver	17,800		17,800		
Junior subordinated debt (5)	27,070				27,070
<i>Interest:</i>					
Debt (6)	36,933	3,300	5,916	4,482	23,235
<i>Other Contractual Obligations:</i>					
Operating lease (7)	578	113	429	36	
<b>Total contractual cash obligations</b>	<b>\$ 133,381</b>	<b>\$ 9,517</b>	<b>\$ 30,101</b>	<b>\$ 10,408</b>	<b>\$ 83,355</b>

- (1) Does not include \$3.0 million of cumulative preferred stock of subsidiary (valued at \$900,000 on our consolidated balance sheet) and related dividends (recorded as interest expense) of \$90,000 annually which is perpetual and thus has no maturity date.
- (2) SBIC debentures payable are presented at face value.
- (3) The structured notes payable were repaid on February 15, 2012.
- (4) Principal payments are dependent upon cash flows received from the underlying loans. Our estimate of their repayment is based on scheduled principal payments on the underlying loans. Our estimate will differ from actual amounts to the extent we experience prepayments and/or loan losses.
- (5) The junior subordinated notes may be redeemed at our option, without penalty, and are subordinated to PMC Commercial's existing debt.
- (6) Calculated using the variable rate in effect at December 31, 2011. In addition, for our Revolver, assumes current balance outstanding through maturity date.
- (7) Represents future minimum lease payments under our operating lease for office space.

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Our commitments at December 31, 2011 are summarized as follows:

Commitments	September 30,	September 30,	September 30,	September 30,	September 30,
	Total Amounts Committed	Less than 1 year	Amount of Commitment 1 to 3 years (In thousands)	Expiration Per Period 3 to 5 years	After 5 years
Loan commitments	\$ 14,313	\$ 14,313	\$	\$	\$

See Note 15 to the Consolidated Financial Statements for a detailed discussion of commitments and contingencies.

### RISK MANAGEMENT

In conducting our business, we are exposed to a range of risks including:

*Market risk* which is the risk to our earnings or capital resulting from adverse changes in the values of assets resulting from movement in market interest rates;

*Credit risk* which is the risk of loss due to an individual borrower's unwillingness or inability to pay its obligations;

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*Operations risk* which is the risk of loss resulting from systems failure, inadequate controls, human error, fraud or unseen catastrophes;

*Liquidity risk* which is the potential that we would be unable to meet our obligations as they come due because of an inability to liquidate assets or obtain funding. Liquidity risk also includes the risk of having to sell assets at a loss to generate liquid funds, which is a function of the relative liquidity (market depth) of the asset(s) and general market conditions;

*Compliance risk* which is the risk of loss, including fines or penalties, from failing to comply with Federal, state or local laws, and regulations pertaining to lending and licensed activities;

*Legal risk* which is the risk of loss, disruption or other negative effect on our operations or condition that arises from unenforceable contracts, lawsuits, adverse judgments, or adverse governmental or regulatory proceedings, or the threat thereof;

*Real estate risk* which is the risk that the value and liquidity of the collateral for our loans are diminished or otherwise adversely impacted by market conditions; and

*Reputational risk* which is the risk that negative publicity regarding our practices whether true or not will cause a decline in our customer base.

Our risk management policies and procedures are established and evaluated under the supervision of our executive management. The policies and procedures are designed to focus on the following:

Identifying, assessing and reporting on corporate risk exposures and trends;

Establishing, and revising as necessary, policies and procedures;

Monitoring and reporting on adherence with risk policies; and

Approving new product developments or business initiatives.

We cannot provide assurance that our risk management process or our internal controls will prevent or reduce the risks to which we are exposed.

## **IMPACT OF RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS**

See Note 1 of the Consolidated Financial Statements for a full description of recent accounting pronouncements including the respective dates adopted or expected dates of adoption and effect, if any, on our results of operations and financial condition.

## **RELATED PARTY TRANSACTIONS**

We entered into a consulting agreement with our former chief operating officer for consulting services in October 2008. Payments under the consulting agreement totaled \$12,500 and \$50,000 during 2010 and 2009, respectively. This agreement terminated on April 1, 2010.

## **DIVIDENDS**

During 2011, our dividends were declared as follows:

<b>Record Date</b>	<b>September 30, Date Paid</b>	<b>September 30, Amount Per Share</b>
March 31, 2011	April 11, 2011	\$ 0.16
June 30, 2011	July 11, 2011	0.16
September 30, 2011	October 11, 2011	0.16
December 31, 2011	January 9, 2012	0.16
		\$ 0.64

Our shareholders are entitled to receive dividends when and as declared by our Board. In determining dividend policy, the Board considers many factors including, but not limited to, actual and anticipated Modified Cash, expectations for future earnings, REIT taxable income and maintenance of REIT status, the economic environment, our ability to obtain leverage and loan portfolio performance. Consequently, the dividend rate on a quarterly basis will not necessarily correlate directly to any individual factor. In order to maintain REIT status, PMC Commercial is required to pay out 90% of REIT taxable income.

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Historically, we had spillover dividends. Beginning in 2011, we no longer have any spillover dividends. As our dividends declared during 2011 exceeded our 2011 REIT taxable income, we are now returning capital to our shareholders. If the dividend rate remains consistent during 2012 without a significant increase in taxable income, we will continue to return capital to our shareholders.

The Board maintained the quarterly dividend at \$0.16 per share for the first quarter 2012 dividend to be paid in April 2012. We anticipate that the Board will adjust the dividend, as needed, on a quarterly basis thereafter.

We have a minimum net worth covenant (\$142 million) within our Revolver that may limit our ability to pay dividends. This covenant has not historically limited the amount of dividends we have paid and management does not believe that this covenant will restrict future dividend payments.

**TAXABLE INCOME**

REIT taxable income and Taxable Income, Net of Current Tax Expense are financial measures that are presented to assist investors in analyzing our performance and are factors utilized by our Board in determining the level of dividends to be paid to our shareholders. Non-GAAP financial measures have inherent limitations, are not required to be uniformly applied and are not audited. These non-GAAP measures have limitations as analytical tools and should not be considered in isolation, or as a substitute for analyses of results as reported under GAAP.

The following reconciles net income to REIT taxable income:

	September 30, 2011	September 30, Years Ended December 31, 2010 (In thousands)	September 30, 2009
Net income	\$ 3,647	\$ 4,297	\$ 6,761
Book/tax differences:			
Gains related to real estate	(235)	387	(1,110)
Severance payments	(100)	(33)	(1,435)
Strategic alternatives	678		
Impairment losses	804	317	
Amortization and accretion	(68)	(102)	(232)
Loan valuation	184	(241)	497
Other, net	8	(174)	(306)
Subtotal	4,918	4,451	4,175
Adjustment for TRS net loss (income), net of tax	(131)	340	413
Dividend distribution from TRS	1,000	300	
REIT taxable income	\$ 5,787	\$ 5,091	\$ 4,588
Distributions declared	\$ 6,767	\$ 6,757	\$ 7,445
Weighted average common shares outstanding	10,570	10,554	10,573

As a REIT, PMC Commercial generally will not be subject to corporate level Federal income tax on net income that is currently distributed to shareholders provided the distribution exceeds 90% of REIT taxable income. We may make an election under the Code to treat distributions declared in the current year as distributions of the prior year's taxable income. Upon election, the Code provides that, in certain circumstances, a dividend declared subsequent to the close of an entity's taxable year and prior to the extended due date of the entity's tax return may be considered as having been made in the prior tax year in satisfaction of income distribution requirements.

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To the extent our taxable REIT subsidiaries distribute their retained earnings through dividends to PMC Commercial, these dividends would be included in REIT taxable income when distributed. From 2005 to 2011, approximately \$5.4 million of taxable earnings were accumulated. We distributed \$2.0 million of earnings from our taxable REIT subsidiaries to PMC Commercial during 2008, \$0.3 million during 2010 and \$1.0 million during 2011.

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Primarily as a result of the timing differences for gain recognition on Secondary Market Loan Sales, our combined REIT taxable income and taxable REIT subsidiaries (TRSs) taxable income (net of income tax expense) is materially different than our net income. The following table reconciles our net income to our Taxable Income, Net of Current Tax Expense:

	<b>September 30, Year Ended December 31, 2011</b>		
	<b>Combined</b>	<b>REIT</b>	<b>TRS s</b>
	<b>(In thousands, except footnotes)</b>		
Net income	\$ 3,647	\$ 3,516	\$ 131
Book vs. tax timing differences	3,560	2,271	1,289(1)
Taxable income	7,207	5,787	1,420
Special item (2)	(450)	(450)	
Special item (3)	(678)	(678)	
Dividends paid from TRS to REIT	(1,000)	(1,000)	
Taxable income adjusted for special items and dividend	5,079	3,659	1,420
Current income tax expense	(483)		(483)
Taxable Income, Net of Current Tax Expense	\$ 4,596	\$ 3,659	\$ 937

	<b>Year Ended December 31, 2010</b>		
	<b>Combined</b>	<b>REIT</b>	<b>TRS s</b>
	<b>(In thousands, except footnotes)</b>		
Net income	\$ 4,297	\$ 4,637	\$ (340)
Book vs. tax timing differences	2,274	454	1,820(1)
Taxable income	6,571	5,091	1,480
Dividends paid from TRS to REIT	(300)	(300)	
Taxable income adjusted for dividend	6,271	4,791	1,480
Current income tax expense	(514)		(514)
Taxable Income, Net of Current Tax Expense	\$ 5,757	\$ 4,791	\$ 966

(1) Includes \$1,191,000 and \$2,547,000 of timing differences during 2011 and 2010, respectively, related primarily to Secondary Market Loan Sales.

(2) Recognition of deferred gain for tax purposes on a property previously owned by our off-balance sheet variable interest entity.

(3) Timing difference related to currently non-deductible expenses related to strategic alternatives.

Taxable Income, Net of Current Tax Expense is defined as reported net income, adjusted for book versus tax timing differences and special items. Special items may include, but are not limited to, unusual and infrequent non-operating items. We use Taxable Income, Net of Current Tax Expense to measure and evaluate our operations. We believe that the results provide a useful analysis of ongoing operating trends.





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### **Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

*We are subject to market risk including liquidity risk, real estate risk and interest rate risk as described below. Although management believes that the quantitative analysis on interest rate risk below is indicative of our sensitivity to interest rate changes, it does not adjust for other potential changes including, among other things, credit quality, size and composition of our consolidated balance sheet and other business developments that could affect our financial condition and net income. Accordingly, no assurances can be given that actual results would not differ materially from the potential outcome simulated by these estimates.*

#### **LIQUIDITY RISK**

Liquidity risk is the potential that we would be unable to meet our obligations as they come due because of an inability to liquidate assets or obtain funding. We are subject to changes in the debt and collateralized mortgage markets. These markets are continuing to experience disruptions, which could continue to have an adverse impact on our earnings and financial condition.

Current conditions in the debt markets include reduced liquidity and increased risk adjusted premiums. These conditions have increased the cost and reduced the availability of financing sources. The market for trading and issuance in ABS continues to experience disruptions resulting from reduced investor demand for these securities and increased investor yield requirements. In light of these market conditions, we expect to finance our loan portfolio in the short-term with our current capital and the Revolver.

#### **REAL ESTATE RISK**

The value of our commercial mortgage loans and our ability to sell such loans, if necessary, are impacted by market conditions that affect the properties that are collateral for our loans. In addition, market conditions affect the value of our REO. Property values and operating income from the properties may be affected adversely by a number of factors, including, but not limited to:

National, regional and local economic conditions;

Significant rises in gasoline prices within a short period of time if there is a concurrent decrease in business and leisure travel;

Local real estate conditions (including an oversupply of commercial real estate);

Natural disasters, including hurricanes and earthquakes, acts of war and/or terrorism and other events that may cause performance declines and/or losses to the owners and operators of the real estate securing our loans;

Changes or continued weakness in the demand for limited service hospitality properties;

Construction quality, construction cost, age and design;

Demographic factors;

Uninsured losses;

Environmental, zoning and other governmental laws and regulations;

Increases in operating expenses (such as energy costs) for the owners of the property; and

Limitations in the availability and cost of leverage.

In the event property cash flows decrease, a borrower may have difficulty repaying our loan, which could result in losses to us. In addition, decreases in property values reduce the value of the collateral and the potential proceeds available to a borrower to repay our loans, which could also cause us to suffer losses. Decreases in property values reduce the value of our REO which could cause us to suffer losses.

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The following analysis of our provision for loan losses quantifies the negative impact to our net income from increased losses on our loans receivable:

	September 30, Years ended December 31, 2011	September 30, Years ended December 31, 2010
	(In thousands)	
<b>Provision for Loan Losses</b>		
As reported (1)	\$ 826	\$ 1,019
Annual loan losses increase by 50 basis points (2)	1,860	2,117
Annual loan losses increase by 100 basis points (2)	2,894	3,214

(1) Excludes reductions of loan losses

(2) Represents provision for loan losses based on increases in losses as a percentage of our weighted average Loans Receivable Subject To Credit Risk, for the periods indicated.

**INTEREST RATE RISK**

Interest rates are highly sensitive to many factors, including governmental monetary and tax policies, domestic and international economic and political considerations and other factors.

Since our loans are predominantly variable-rate, our operating results will depend in large part on LIBOR and the prime rate. One of the primary determinants of our operating results is the difference between the income from our loans and our borrowing costs. As a result, most of our borrowings are based on LIBOR or the prime rate. The objective of this strategy is to minimize the impact of interest rate changes on our net interest income.

**VALUATION OF LOANS**

Our loans are recorded at cost and adjusted by net loan origination fees and discounts (which are recognized as adjustments of yield over the life of the loan) and loan loss reserves. In order to determine the estimated fair value of our loans, we use a present value technique for the anticipated future cash flows using certain assumptions including a current discount rate, potential prepayment risks and loan losses. If we were required to sell our loans at a time when we would not otherwise do so, there can be no assurance that management's estimates of fair values would be obtained and losses could be incurred.

At December 31, 2011, our loans were 81% variable-rate at spreads over LIBOR or the prime rate. Increases or decreases in interest rates will generally not have a material impact on the fair value of our variable-rate loans. We had \$189.9 million of variable-rate loans at December 31, 2011. The estimated fair value of our variable-rate loans (approximately \$180.9 million at December 31, 2011) is dependent upon several factors including changes in interest rates and the market for the type of loans that we have originated.

We had \$44.5 million and \$63.2 million of fixed-rate loans at December 31, 2011 and 2010, respectively. The estimated fair value of our fixed interest rate loans approximates their cost and is dependent upon several factors including changes in interest rates and the market for the types of loans that we have originated. Since changes in market interest rates do not affect the interest rates on our fixed-rate loans, any changes in these rates do not have an immediate impact on our interest income. Our interest rate risk on our fixed-rate loans is primarily related to loan prepayments and maturities.

The average maturity of our loan portfolio is less than its average contractual terms because of prepayments. Assuming market liquidity, the average life of mortgage loans tends to increase when the current mortgage rates are substantially higher than rates on existing mortgage loans and, conversely, decrease when the current mortgage rates are substantially lower than rates on existing mortgage loans (due to refinancings of fixed-rate loans).

**INTEREST RATE SENSITIVITY**

At December 31, 2011 and 2010, we had \$189.9 million and \$170.0 million of variable-rate loans, respectively, and \$82.7 million and \$73.1 million of variable-rate debt, respectively. On the difference between our variable-rate loans outstanding and our variable-rate debt (\$107.2 million and \$96.9 million at December 31, 2011 and 2010, respectively) we have interest rate risk. To the extent variable rates decrease our interest income net of interest expense would decrease.

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The sensitivity of our variable-rate loans and debt to changes in interest rates is regularly monitored and analyzed by measuring the characteristics of our assets and liabilities. We assess interest rate risk in terms of the potential effect on interest income net of interest expense in an effort to ensure that we are insulated from any significant adverse effects from changes in interest rates. As a result of our predominantly variable-rate portfolio, our earnings are susceptible to being reduced during periods of lower interest rates. Based on our analysis of the sensitivity of interest income and interest expense at December 31, 2011 and 2010, if the consolidated balance sheet were to remain constant and no actions were taken to alter the existing interest rate sensitivity, each hypothetical 25 basis point reduction in interest rates would have reduced net income by approximately \$268,000 and \$242,000, respectively, on an annual basis. In addition, as a REIT, the use of hedging interest rate risk is typically only provided on debt instruments due to potential negative REIT compliance to the extent the hedging strategy was based on our investments. Benefits derived from hedging strategies not based on debt instruments (*i.e.*, investments) may be deemed bad income for REIT qualification purposes. The use of a hedge strategy (on our debt instruments) would only be beneficial to fix our cost of funds and hedge against rising interest rates.

**DEBT**

Our debt was comprised of SBIC debentures, structured notes, junior subordinated notes, secured borrowings government guaranteed loans and our Revolver. At December 31, 2011 and 2010, approximately \$13.2 million and \$19.9 million of our consolidated debt had fixed rates of interest and therefore was not affected by changes in interest rates. Our fixed-rate debt at December 31, 2011 was comprised of SBIC debentures. Our variable-rate debt is based on LIBOR and the prime rate and thus subject to adverse changes in market interest rates. Assuming there were no increases or decreases in the balance outstanding under our variable-rate debt at December 31, 2011, each hypothetical 100 basis point increase in interest rates would increase interest expense and therefore decrease net income by approximately \$827,000.

The following presents the principal amounts by year of expected maturity, weighted average interest rates and estimated fair values to evaluate the expected cash flows and sensitivity to interest rate changes of our outstanding debt at December 31, 2011 and 2010.

	September 30, 2012	September 30, 2013	September 30, Years Ending December 31, 2014	September 30, 2015 (Dollars in thousands)	September 30, 2016	September 30, Thereafter	September 30, Carrying Value	September 30, Fair Value (1)
Fixed-rate debt (2)	\$	\$ 4,181	\$	\$ 4,000	\$	\$ 5,000	\$ 13,181	\$ 13,763
Variable-rate debt (LIBOR and prime based) (3) (4)	6,104	869	18,697	929	961	55,120	82,680	78,205
Totals	\$ 6,104	\$ 5,050	\$ 18,697	\$ 4,929	\$ 961	\$ 60,120	\$ 95,861	\$ 91,968

(1) The estimated fair value is based on a present value calculation based on prices of the same or similar instruments after considering risk, current interest rates and remaining maturities.

(2) The weighted average interest rate of our fixed-rate debt at December 31, 2011 was 5.0%.

(3) Principal payments on the secured borrowings are dependent upon cash flows received from the underlying loans. Our estimate of their repayment is based upon scheduled principal payments on the underlying loans. Our estimate will differ from actual amounts to the extent we experience prepayments and/or loan losses. The repayment of the 2003 Joint Venture structured notes is shown in the year ending December 31, 2012 based on actual exercise of its clean-up call option on February 15, 2012.

(4) *The weighted average interest rate of our variable-rate debt at December 31, 2011 was 3.2%.*

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	September 30, 2011	September 30, 2012	September 30, 2013	September 30, 2014	September 30, 2015	September 30, Thereafter	September 30, Carrying Value	September 30, Fair Value (1)
	Years Ending December 31, (Dollars in thousands)							
Fixed-rate debt (2)	\$ 1,652	\$ 1,815	\$ 6,155	\$ 2,008	\$ 6,205	\$ 2,066	\$ 19,901	\$ 20,514
Variable-rate debt (LIBOR and prime based) (3) (4)	16,123	2,414	2,463	2,570	2,534	46,964	73,068	68,142
<b>Totals</b>	<b>\$ 17,775</b>	<b>\$ 4,229</b>	<b>\$ 8,618</b>	<b>\$ 4,578</b>	<b>\$ 8,739</b>	<b>\$ 49,030</b>	<b>\$ 92,969</b>	<b>\$ 88,656</b>

(1) The estimated fair value is based on a present value calculation based on prices of the same or similar instruments after considering risk, current interest rates and remaining maturities.

(2) The weighted average interest rate of our fixed-rate debt at December 31, 2010 was 6.7%.

(3) Principal payments on the structured notes and secured borrowings are dependent upon cash flows received from the underlying loans. Our estimate of their repayment is based upon scheduled principal payments on the underlying loans. Our estimate will differ from actual amounts to the extent we experience prepayments and/or loan losses.

(4) The weighted average interest rate of our variable-rate debt at December 31, 2010 was 3.3%.

**Item 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA**

The information required by this Item 8 is hereby incorporated by reference to our Financial Statements beginning on page F-1 of this Form 10-K.

**Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE**

None.

**Item 9A. CONTROLS AND PROCEDURES****EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES**

Under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, management has evaluated the effectiveness of our disclosure controls and procedures (as defined under rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of December 31, 2011. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective in ensuring that information required to be disclosed by the Company in the reports that it files or submits to the SEC under the Exchange Act is recorded, processed, summarized and reported within the time periods specified by the SEC's rules and forms and include controls and procedures designed to ensure the information required to be disclosed by the Company in such reports is accumulated and communicated to management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

**MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING**

Management is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rule 13a-15(f) under the Securities Exchange Act of 1934. The Company's internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. We reviewed the results of management's assessment with the Audit Committee of the Board of Trust Managers.

Management assessed the effectiveness of the Company's internal control over financial reporting as of December 31, 2011. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control-Integrated Framework*. Based on their assessment, management determined that as of December 31, 2011, the Company's internal control over financial reporting was effective based on those criteria.



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The effectiveness of the Company's internal control over financial reporting as of December 31, 2011 has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm as stated in their report which appears herein.

**LIMITATIONS ON THE EFFECTIVENESS OF CONTROLS**

Our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls or our internal controls will prevent all error and fraud. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, have been detected. These inherent limitations include the realities that judgments in decision making can be faulty, and that breakdowns can occur because of simple error or mistake. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Over time, controls may become inadequate because of changes in conditions or deterioration in the degree of compliance with associated policies or procedures. Because of the inherent limitations in a cost effective control system, misstatements due to error or fraud may occur and not be detected.

**CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING**

There have been no changes in our internal control over financial reporting that occurred during the quarter ended December 31, 2011 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Item 9B. OTHER INFORMATION**

None.

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**PART III**

**Item 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE**

The information required by this Item 10 with regard to directors and executive officers of the Company, compliance with Section 16(a) of the Exchange Act, the audit committee of the Board and the audit committee financial expert is hereby incorporated by reference to our definitive proxy statement to be filed with the SEC within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders.

*Code of Ethics*

We have adopted a Code of Business Conduct and Ethics for trust managers, officers and employees which is available on our website at [www.pmctrust.com](http://www.pmctrust.com). Shareholders may request a free copy of the Code of Business Conduct and Ethics from:

PMC Commercial Trust

Attention: Investor Relations

17950 Preston Road, Suite 600

Dallas, Texas 75252

(972) 349-3235

[www.pmctrust.com](http://www.pmctrust.com)

We have also adopted a Code of Ethical Conduct for Senior Financial Officers setting forth a code of ethics applicable to our principal executive officer, principal financial officer and principal accounting officer, which is available on our website at [www.pmctrust.com](http://www.pmctrust.com). Shareholders may request a free copy of the Code of Ethical Conduct for Senior Financial Officers from the address and phone number set forth above.

*Corporate Governance Guidelines*

We have adopted Corporate Governance Guidelines which are available on our website at [www.pmctrust.com](http://www.pmctrust.com). Shareholders may request a free copy of the Corporate Governance Guidelines from the address and phone number set forth above under -Code of Ethics.

**Item 11. EXECUTIVE COMPENSATION**

The information required by this Item 11 regarding executive compensation and the compensation committee of the Board is hereby incorporated by reference to our definitive proxy statement to be filed with the SEC within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders.

**Table of Contents****Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED SHAREHOLDER MATTERS**

The following table provides information at December 31, 2011 with respect to our common shares, either options or restricted shares, that may be issued under existing equity compensation plans, all of which have been approved by shareholders.

<b>Plan</b>	<b>September 30, (a)</b>	<b>September 30, (b)</b>	<b>September 30, (c)</b>
<b>Category</b>	<b>Number of common shares to be issued upon exercise of outstanding options</b>	<b>Weighted average exercise price of outstanding options</b>	<b>Number of common shares remaining available for future issuances under equity compensation plans (excluding shares reflected in column (a))</b>
Equity incentive plans	94,750	\$ 9.09	264,000

Additional information regarding security ownership of certain beneficial owners and management and related shareholder matters is hereby incorporated by reference to our definitive proxy statement to be filed with the SEC within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders.

**Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, DIRECTOR INDEPENDENCE**

The information required by this Item 13 regarding certain relationships and related transactions and director independence is hereby incorporated by reference to our definitive proxy statement to be filed with the SEC within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders.

**Item 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES**

The information required by this Item 14 regarding principal accountant fees and services is hereby incorporated by reference to our definitive proxy statement to be filed with the SEC within 120 days after the year covered by this Form 10-K with respect to the Annual Meeting of Shareholders.

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**PART IV**

**Item 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

(a) Documents filed as part of this report

(1) Financial Statements -

See index to Financial Statements set forth on page F-1 of this Form 10-K.

(2) Financial Statement Schedule -

Schedule IV Mortgage Loans on Real Estate

(3) Exhibits -

See Exhibit Index beginning on page E-1 of this Form 10-K.

**Table of Contents****SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on our behalf by the undersigned, hereunto duly authorized.

PMC Commercial Trust

By: /s/ Lance B. Rosemore  
Lance B. Rosemore, *President*

Dated March 15, 2012

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons in the capacities and on the dates indicated.

<b>Name</b>	<b>Title</b>	<b>Date</b>
/s/ LANCE B. ROSEMORE Lance B. Rosemore	Chairman of the Board of Trust Managers, President, Chief Executive Officer, Secretary  and Trust Manager (Principal Executive Officer)	March 15, 2012
/s/ BARRY N. BERLIN Barry N. Berlin	Chief Financial Officer and Executive Vice President (Principal Financial and Principal Accounting Officer)	March 15, 2012
/s/ NATHAN COHEN Nathan Cohen	Trust Manager	March 15, 2012
/s/ DR. MARTHA ROSEMORE MORROW Dr. Martha Rosemore Morrow	Trust Manager	March 15, 2012
/s/ BARRY A. IMBER Barry A. Imber	Trust Manager	March 15, 2012
/s/ IRVING MUNN Irving Munn	Trust Manager	March 15, 2012

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**PMC COMMERCIAL TRUST AND SUBSIDIARIES**

**FORM 10-K**

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***Report of Independent Registered Public Accounting Firm***

To the Shareholders and Board of Trust Managers of

PMC Commercial Trust:

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of income, comprehensive income, equity, and cash flows present fairly, in all material respects, the financial position of PMC Commercial Trust (the Company) and its subsidiaries at December 31, 2011 and 2010, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2011 in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15(a)(2) presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2011, based on criteria established in *Internal Control Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements and financial statement schedules, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in Management's Report on Internal Control over Financial Reporting, appearing under Item 9A. Our responsibility is to express opinions on these financial statements, on the financial statement schedules, and on the Company's internal control over financial reporting based on our integrated audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

As discussed in Note 1 to the consolidated financial statements, effective January 1, 2010, new accounting standards required the Company to change the manner in which it accounts for the recognition of certain loan sales and to consolidate certain variable interest entities.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ PricewaterhouseCoopers LLP

Dallas, Texas

March 15, 2012

**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS***(In thousands, except share data)*

	September 30, December 31, 2011	September 30, 2010
<b>ASSETS</b>		
Loans receivable, net:		
Commercial mortgage loans receivable	\$ 133,327	\$ 122,581
SBIC commercial mortgage loans receivable	32,153	31,113
SBA 7(a) loans receivable, subject to secured borrowings	30,476	20,533
SBA 7(a) loans receivable	22,997	18,570
Commercial mortgage loans receivable, subject to structured notes payable	15,474	40,421
Loans receivable, net	234,427	233,218
Cash and cash equivalents	6,502	2,642
Restricted cash and cash equivalents	2,233	5,786
Real estate owned	1,259	3,477
Other assets	6,826	7,004
<b>Total assets</b>	<b>\$ 251,247</b>	<b>\$ 252,127</b>
<b>LIABILITIES AND EQUITY</b>		
<b>Liabilities:</b>		
Debt:		
Secured borrowings - government guaranteed loans	\$ 32,546	\$ 21,765
Junior subordinated notes	27,070	27,070
Revolving credit facility	17,800	13,800
SBIC debentures payable	13,181	8,177
Structured notes payable	5,264	22,157
Debt	95,861	92,969
Borrower advances	3,863	3,462
Accounts payable and accrued expenses	2,095	2,739
Dividends payable	1,692	1,712
Deferred gains on property sales		685
<b>Total liabilities</b>	<b>103,511</b>	<b>101,567</b>
<i>Commitments and contingencies</i>		
<b>Beneficiaries equity:</b>		
Common shares of beneficial interest; authorized 100,000,000 shares of \$0.01 par value; 11,110,883 and 11,095,883 shares issued at December 31, 2011 and 2010, respectively; 10,574,554 and 10,559,554 shares outstanding at December 31, 2011 and 2010, respectively	111	111
Additional paid-in capital	152,934	152,756
Net unrealized appreciation of retained interests in transferred assets	394	276



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Cumulative net income	176,096	172,449
Cumulative dividends	(177,798)	(171,031)
	151,737	154,561
Less: Treasury stock; at cost, 536,329 shares at December 31, 2011 and 2010	(4,901)	(4,901)
<b>Total beneficiaries equity</b>	146,836	149,660
Noncontrolling interests - cumulative preferred stock of subsidiary	900	900
<b>Total equity</b>	147,736	150,560
<b>Total liabilities and equity</b>	\$ 251,247	\$ 252,127

*The accompanying notes are an integral part of these consolidated financial statements.*

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**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF INCOME***(In thousands, except per share data)*

	September 30, 2011	September 30, Years Ended December 31, 2010	September 30, 2009
<b>Revenues:</b>			
Interest income	\$ 13,571	\$ 13,537	\$ 11,180
Premium income	1,450	709	1,343
Income from retained interests in transferred assets	215	163	2,862
Other income	840	1,054	882
Total revenues	16,076	15,463	16,267
<b>Expenses:</b>			
Salaries and related benefits	4,329	3,927	3,871
Interest	3,693	4,016	2,869
General and administrative	2,010	2,168	2,096
Strategic alternatives	778		
Provision for loan losses, net	460	641	989
Permanent impairments on retained interests in transferred assets			552
Total expenses	11,270	10,752	10,377
<b>Income before income tax benefit (provision) and discontinued operations</b>	<b>4,806</b>	<b>4,711</b>	<b>5,890</b>
Income tax benefit (provision)	(114)	131	167
<b>Income from continuing operations</b>	<b>4,692</b>	<b>4,842</b>	<b>6,057</b>
<b>Discontinued operations</b>	<b>(1,045)</b>	<b>(545)</b>	<b>704</b>
<b>Net income</b>	<b>\$ 3,647</b>	<b>\$ 4,297</b>	<b>\$ 6,761</b>
<b>Weighted average shares outstanding:</b>			
Basic	10,570	10,554	10,573
Diluted	10,584	10,570	10,573
<b>Basic and diluted earnings per share:</b>			
Income from continuing operations	\$ 0.44	\$ 0.46	\$ 0.57
Discontinued operations	(0.10)	(0.05)	0.07

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Net income		\$	0.34	\$	0.41	\$	0.64
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*The accompanying notes are an integral part of these consolidated financial statements.*

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**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

*(In thousands)*

	September 30, 2011	September 30, Years Ended December 31, 2010	September 30, 2009
<b>Net income</b>	\$ 3,647	\$ 4,297	\$ 6,761
Change in net unrealized appreciation of retained interests in transferred assets:			
Net unrealized appreciation (depreciation) arising during period	223	240	(206)
Realized gains included in net income	(105)	(24)	(89)
	118	216	(295)
<b>Comprehensive income</b>	\$ 3,765	\$ 4,513	\$ 6,466

*The accompanying notes are an integral part of these consolidated financial statements.*

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## PMC COMMERCIAL TRUST AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF EQUITY

FOR THE YEARS ENDED DECEMBER 31, 2011, 2010 AND 2009

*(In thousands, except share and per share data)*

	Common Shares of Beneficial Interest Outstanding	Par Value	Additional Paid-in Capital	Net Unrealized Appreciation of Retained Interests in Transferred Assets	Cumulative Net Income	Cumulative Dividends	Treasury Stock	Cumulative Preferred Stock of Subsidiary	Total Equity
<b>Balances, January 1, 2009</b>	10,694,788	\$ 111	\$ 152,460	\$ 620	\$ 160,925	\$ (156,829)	\$ (3,825)	\$ 900	\$ 154,362
Net unrealized depreciation				(295)					(295)
Share-based compensation expense	18,400		151						151
Treasury shares, net	(164,834)						(1,076)		(1,076)
Dividends (\$0.705 per share)						(7,445)			(7,445)
Net income					6,761				6,761
<b>Balances, December 31, 2009</b>	10,548,354	111	152,611	325	167,686	(164,274)	(4,901)	900	152,458
Net unrealized appreciation				216					216
Cumulative effect adjustment				(265)	466				201
Share-based compensation expense	9,700		134						134
Shares issued through exercise of stock options	1,500		11						11
Dividends (\$0.64 per share)						(6,757)			(6,757)
Net income					4,297				4,297
<b>Balances, December 31, 2010</b>	10,559,554	111	152,756	276	172,449	(171,031)	(4,901)	900	150,560
Net unrealized appreciation				118					118
Share-based compensation expense	15,000		178						178
Dividends (\$0.64 per share)						(6,767)			(6,767)
Net income					3,647				3,647
<b>Balances, December 31, 2011</b>	10,574,554	\$ 111	\$ 152,934	\$ 394	\$ 176,096	\$ (177,798)	\$ (4,901)	\$ 900	\$ 147,736

*The accompanying notes are an integral part of these consolidated financial statements.*

**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS***(In thousands)*

	September 30, 2011	September 30, Years Ended December 31, 2010	September 30, 2009
<b>Cash flows from operating activities:</b>			
Net income	\$ 3,647	\$ 4,297	\$ 6,761
Adjustments to reconcile net income to net cash provided by (used in) operating activities:			
Permanent impairments on retained interests in transferred assets			552
Impairment losses	887	325	
Gains on foreclosure and sales of real estate	(532)	(78)	(1,195)
Deferred income taxes	(369)	(645)	(256)
Provision for loan losses, net	460	641	989
Unrealized premium adjustment	1,441	1,501	(23)
Amortization and accretion, net	(135)	231	(377)
Share-based compensation	178	134	151
Capitalized loan origination costs	(260)	(316)	(239)
Loans funded, held for sale	(26,350)	(27,602)	(24,384)
Proceeds from sale of guaranteed loans	15,774		24,996
Principal collected on loans	1,812	427	
Loan fees remitted, net	(81)	(20)	(65)
Change in operating assets and liabilities:			
Borrower advances	401	1,104	(451)
Accounts payable and accrued expenses	(614)	272	(749)
Other liabilities	(25)	(54)	(140)
Other assets	(296)	(321)	290
<b>Net cash provided by (used in) operating activities</b>	<b>(4,062)</b>	<b>(20,104)</b>	<b>5,860</b>
<b>Cash flows from investing activities:</b>			
Loans funded	(12,002)	(10,838)	(6,051)
Principal collected on loans receivable	19,661	20,572	14,640
Principal collected on retained interests in transferred assets	132	200	308
Investment in retained interests in transferred assets			(559)
Principal collected on mortgage-backed security of affiliate			162
Purchase of furniture, fixtures, and equipment	(31)		(5)
Proceeds received from sales of real estate owned, net	415	2,373	
Proceeds from (investment in) unconsolidated subsidiary	1,373	(1,024)	
Release of (investment in) restricted cash and cash equivalents, net	3,553	(1,024)	1,181
<b>Net cash provided by investing activities</b>	<b>13,101</b>	<b>10,259</b>	<b>9,676</b>
<b>Cash flows from financing activities:</b>			
Purchase of treasury shares			(1,076)
Proceeds from issuance of common shares		11	
Proceeds from (repayment of) revolving credit facility, net	4,000	(9,200)	300
Proceeds from issuance of SBIC debentures	5,000		

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Payment of principal on structured notes payable	(16,893)	(5,404)	(5,817)
Proceeds from secured borrowings - government guaranteed loans	11,639	28,445	
Payment of principal on secured borrowings - government guaranteed loans	(1,812)	(427)	
Redemption of redeemable preferred stock of subsidiary		(2,000)	(2,000)
Payment of borrowing costs	(326)		(30)
Payment of dividends	(6,787)	(6,776)	(9,681)
<b>Net cash provided by (used in) financing activities</b>	<b>(5,179)</b>	<b>4,649</b>	<b>(18,304)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>3,860</b>	<b>(5,196)</b>	<b>(2,768)</b>
<b>Cash and cash equivalents, beginning of year</b>	<b>2,642</b>	<b>7,838</b>	<b>10,606</b>
<b>Cash and cash equivalents, end of year</b>	<b>\$ 6,502</b>	<b>\$ 2,642</b>	<b>\$ 7,838</b>

*The accompanying notes are an integral part of these consolidated financial statements.*

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**PMC COMMERCIAL TRUST AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Note 1. Summary of Significant Accounting Policies:**

***Business***

PMC Commercial Trust ( PMC Commercial or together with its wholly-owned subsidiaries, we, us or our ) was organized in 1993 as a Texas real estate investment trust ( REIT ). Our common shares of beneficial interest ( Common Shares ) are traded on the NYSE Amex (symbol PCC ). We primarily obtain income from the yield and other related fee income earned on our investments from our lending activities. To date, these investments have principally been in the hospitality industry.

***Principles of Consolidation***

The accompanying consolidated financial statements have been prepared by management in accordance with U.S. generally accepted accounting principles, or GAAP. We consolidate entities that we control as well as variable interest entities ( VIEs ) for which we are the primary beneficiary. A VIE is an entity for which control is achieved through means other than voting rights. An entity should consolidate a VIE if that entity will absorb a majority of the VIE's expected losses, receive a majority of the VIE's expected residual returns, or both. To the extent we do not have a majority voting interest, we use the equity method to account for investments for which we have the ability to exercise significant influence over operating and financial policies. Consolidated net income includes our share of the net earnings of any VIE for which we are not the primary beneficiary. All material intercompany balances and transactions have been eliminated.

During 2005, PMC Commercial issued notes payable (the Junior Subordinated Notes ) of approximately \$27,070,000 due March 30, 2035 to a special purpose subsidiary deemed to be a VIE and recorded our investment in the VIE of \$820,000. As a result, our exposure related to the Junior Subordinated Notes is \$26,250,000. The Junior Subordinated Notes, included in our consolidated balance sheets, are subordinated to PMC Commercial's existing debt. Since PMC Commercial is not considered to be the primary beneficiary, the VIE is not consolidated in PMC Commercial's financial statements and the equity method is used to account for our investment in the VIE.

***Recently Issued Accounting Pronouncements***

Accounting Standards Concept ( ASC ) topic 310 Update 2011-02 ( ASC 2011-02 ) was issued in April 2011. ASC 2011-02 clarified guidance for loans which have been restructured, on a creditor's evaluation of whether (1) it has granted a concession and (2) a debtor is experiencing financial difficulties. ASC 2011-02 was effective for the first interim or annual period beginning on or after June 15, 2011, and has been applied retrospectively to the beginning of the annual period of adoption. As a result of adopting the amendments in ASC 2011-02, we reassessed all restructurings that occurred on or after January 1, 2011 for identification as troubled debt restructurings. We identified as troubled debt restructurings certain loans receivable for which the loan loss reserves had previously been measured under a general loan loss methodology. Upon identifying these loans receivable as troubled debt restructurings we identified them as impaired under the guidance in Section 310-10-35. The amendments of ASC 2011-02 required prospective application of the impairment measurement guidance in Section 310-10-35 for those loans receivable newly identified as impaired.

Accounting Standards Update ( ASU ) 2011-04, Fair Value Measurement (topic 820); Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP was issued in May 2011. This ASU provides additional guidance on fair value measurements and required additional fair value disclosures including quantitative and qualitative information for recurring Level 3 fair value measurements. In addition, entities must report the level in the fair value hierarchy of assets and liabilities not recorded at fair value but where fair value is disclosed. This ASU is effective for interim and annual periods beginning on or after December 15, 2011, with early adoption prohibited. We are currently evaluating the impact of this ASU on our financial statements.

ASC topic 860 was issued in June 2009. ASC 860 amended the accounting guidance for transfers of financial assets including (1) eliminating the concept of qualified special purpose entities for prospective securitizations, (2) a new unit of account definition that must be met for transfers of portions of financial assets to be eligible for sale accounting, (3) clarifications and changes to the derecognition criteria for a transfer to be accounted for as a sale, (4) a change to the amount of recognized gain or loss on a transfer of financial assets accounted for as a sale when beneficial interests are received by the transferor, and (5) extensive new disclosures. ASC 860 was effective for interim and annual reporting periods beginning after November 15, 2009. This standard affected our accounting for secondary market loan transactions beginning on January 1, 2010, the date we adopted the standard. We are required to treat certain





**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

legally sold portions of loans (those sold for excess spread and those sold for excess spread and a 10% cash premium) as secured borrowings for the life of the loan. The impact to our consolidated balance sheet was to reflect the government guaranteed portion of our SBA 7(a) loans as loans receivable and secured borrowings for these legally sold portions of our loans. For statement of cash flow purposes, proceeds received from the sale of the guaranteed portion of SBA 7(a) loans are reflected as either an operating or financing activity; whereas previously these proceeds were reflected solely as operating activities.

ASC topic 810 was issued in June 2009. ASC 810 requires an entity to perform an analysis to determine whether the entity's variable interest or interests give it a controlling financial interest in a variable interest entity. This analysis identifies the primary beneficiary of a variable interest entity as the entity that has both of the following characteristics: (1) the power to direct the activities of a variable interest entity that most significantly impact the entity's economic performance and (2) the obligation to absorb the losses of the entity that could potentially be significant to the variable interest entity or the right to receive benefits from that entity that could potentially be significant to the variable interest entity. ASC 810 was effective for interim and annual reporting periods beginning after November 15, 2009. Our off-balance sheet securitizations were consolidated beginning January 1, 2010, the date we adopted the standard. Determining the carrying amounts of the assets and liabilities of the securitizations was not practicable and the assets of the securitizations can only be used to settle obligations of the securitizations; therefore, the unpaid principal balance method was used to recognize assets and liabilities of the securitizations. The difference of approximately \$466,000 between the net amounts added to our consolidated balance sheet as assets and liabilities and our retained interests in transferred assets was recognized as a cumulative effect adjustment in our beneficiaries' equity. Unrealized appreciation of retained interests in transferred assets of \$265,000 was reversed in conjunction with the consolidation; therefore, the net effect to our beneficiaries' equity was an increase of approximately \$201,000.

***Loans Receivable, net***

We primarily originate loans to small businesses collateralized by first liens on the real estate of the related business. Loans receivable are carried at their unamortized principal balance less net loan origination fees, discounts and loan loss reserves. For loans originated under the Small Business Administration's (SBA) 7(a) Guaranteed Loan Program (SBA 7(a) Program) upon sale of the SBA guaranteed portion of the loans which are accounted for as sales, the unguaranteed portion of the loan retained by us is valued on a fair value basis and a discount (the Retained Loan Discount) is recorded as a reduction in basis of the retained portion of the loan.

We have a quarterly review process to identify and evaluate potential exposure to loan losses. Loans that require specific identification review are identified based on one or more negative characteristics including, but not limited to, non-payment or lack of timely payment of principal and/or interest, non-payment or lack of timely payment of property taxes for an extended period of time, insurance defaults and/or franchise defaults. The specific identification evaluation begins with an evaluation of the estimated fair value of the loan. In determining estimated fair value, management utilizes the present value of the expected future cash flows discounted at the loan's effective interest rate and/or an estimation of underlying collateral values using appraisals, broker price opinions, tax assessed values and/or revenue analysis. Management uses appraisals as tools in conjunction with other determinants of collateral value to estimate collateral values, not as the sole determinant of value due to the current economic environment. The property valuation takes into consideration current information on property values in general and value changes in commercial real estate and/or hospitality properties. The probability of liquidation is then determined. These probability determinations include macroeconomic factors, the location of the property and economic environment where the property is located, industry specific factors relating primarily to the hospitality industry, our historical experience with similar borrowers and/or individual borrower or collateral characteristics, and in certain circumstances, the strength of the guarantors. The liquidation probability is then applied to the identified loss exposure to determine the general or specific reserve for that loan and the ultimate determination as to whether it is considered impaired.

***Real Estate Owned (REO)***

REO consists of properties acquired by foreclosure in partial or total satisfaction of non-performing loans. REO acquired in satisfaction of a loan is recorded at estimated fair value less estimated costs to sell the property at the date of foreclosure. Any excess of the carrying value of the loan over the estimated fair value of the property less estimated costs to sell is charged-off to the loan loss reserve when title to the property is obtained. Any excess of the estimated fair value of the property less estimated costs to sell and the carrying value is recorded as gain on foreclosure within discontinued operations when title to the property is obtained. Subsequent to foreclosure, REO is valued at the lower of cost or market. Any impairment losses and operating costs subsequent to foreclosure are recorded within discontinued operations.



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**PMC COMMERCIAL TRUST AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

***Cash and Cash Equivalents***

We generally consider all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents. Generally, we maintain cash, cash equivalents and restricted investments in accounts in excess of federally insured limits with a financial institution. We regularly monitor the financial institution and do not believe a significant credit risk is associated with the deposits in excess of federally insured amounts.

***Restricted Cash and Cash Equivalents***

Represents the collection and cash reserve accounts required to be held on behalf of the structured noteholders as collateral pursuant to the securitization transaction documents. Cash reserve accounts may be required to be used to repay the structured noteholders pursuant to the transaction documents.

***Deferred Borrowing Costs***

Costs incurred in connection with the issuance of debt are capitalized and are being amortized to expense over the life of the related obligation using the effective interest method. Deferred borrowing costs are included in other assets on our consolidated balance sheets.

***Borrower Advances***

In general, as part of the monitoring process to verify that the borrowers' cash equity is utilized for its intended purpose, we receive deposits from our borrowers and release funds upon presentation of appropriate documentation. Funds held on behalf of borrowers are included as a liability on the consolidated balance sheets.

***Revenue Recognition Policies***

**Interest Income**

Interest income includes interest earned on loans and our short-term investments and the amortization of net loan origination fees and discounts. Interest income on loans is accrued as earned with the accrual of interest suspended when the related loan becomes a non-accrual loan. A loan receivable is generally classified as non-accrual (a Non-Accrual Loan) if (1) it is past due as to payment of principal or interest for a period of 60 days or more, (2) any portion of the loan is classified as doubtful or is charged-off or (3) if the repayment in full of the principal and/or interest is in doubt. Generally, loans are charged-off when management determines that we will be unable to collect any remaining amounts due under the loan agreement, either through liquidation of collateral or other means. Interest income on a Non-Accrual Loan is recognized on either the cash basis or the cost recovery basis.

Origination fees and direct loan origination costs, net, are deferred and recognized as an adjustment of yield over the life of the related loan receivable using the effective interest method.

For loans recorded with a Retained Loan Discount, these discounts are recognized as an adjustment of yield over the life of the related loan receivable using the effective interest method.

**Premium Income**

We sell the guaranteed portion of our SBA 7(a) Program loans to investors. These guaranteed portions may be sold for (1) a cash premium and the minimum 1% required servicing spread, (2) future servicing spread greater than 1% and no cash premium or (3) future servicing spread greater than 1% and a 10% cash premium. The guaranteed portion of loans sold for a cash premium and the minimum 1% required servicing spread are recorded as sales (*i.e.*, we record premium income). Premium income represents the difference between the relative fair value attributable to the sale of the guaranteed portion of a loan originated under the SBA 7(a) Program for a cash premium and the required 1%

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servicing spread and the principal balance (cost) allocated to the loan. We are required to permanently treat certain of the proceeds received from legally sold portions of loans (those loans sold solely for excess spread and those sold for a cash premium and excess spread) as secured borrowings (a liability on our consolidated balance sheet) for the life of the loan. To the extent secured borrowings include cash premiums, these premiums are amortized as a reduction to interest expense over the life of the loan using the effective interest method and any remaining balance is fully amortized when the loan is repaid in full.

### **Income from Retained Interests in Transferred Assets**

Income from retained interests in transferred assets represents the accretion (recognized using the effective interest method) on our retained interests which is determined based on estimates of future cash flows.

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**PMC COMMERCIAL TRUST AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Other Income**

Other income consists primarily of servicing income, prepayment fees and other loan related income. Servicing income represents the fees we receive for servicing loans of the sold portion of our SBA 7(a) Program loans and is recognized as revenue when the services are performed. Historically, we also recorded servicing income for fees received for servicing loans of our off-balance sheet securitizations. Prepayment fees are recognized as revenue when loans are prepaid. Late fees and other loan related fees are recognized as revenue when chargeable, assuming collectibility is reasonably assured.

***Income Taxes***

We have elected to be taxed as a REIT under the provisions of the Internal Revenue Code of 1986, as amended (the Code). To the extent we qualify for taxation as a REIT, we generally will not be subject to a Federal corporate income tax on our taxable income that is distributed to our shareholders. We may, however, be subject to certain Federal excise taxes and state and local taxes on our income and property. If PMC Commercial fails to qualify as a REIT in any taxable year, it will be subject to Federal income taxes at regular corporate rates (including any applicable alternative minimum tax) and will not be able to qualify as a REIT for four subsequent taxable years. In order to remain qualified as a REIT under the Code, we must satisfy various requirements in each taxable year, including, among others, limitations on share ownership, asset diversification, sources of income, and the distribution of at least 90% of our taxable income within the specified time in accordance with the Code.

PMC Commercial has wholly-owned taxable REIT subsidiaries ( TRS s ) which are subject to Federal income taxes. The income generated from the taxable REIT subsidiaries is taxed at normal corporate rates. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases.

We have established a policy on classification of penalties and interest related to audits of our Federal and state income tax returns. If incurred, our policy for recording interest and penalties associated with audits will be to record such items as a component of income before income tax provision (benefit) and discontinued operations. Penalties, if incurred, will be recorded in general and administrative expense and interest paid or received will be recorded in interest expense or interest income, respectively, in the consolidated statements of income.

***Earnings per Share***

Earnings per share is computed by dividing net income by the weighted-average number of shares outstanding. Diluted earnings per share includes the dilutive effect, if any, of share-based compensation awards.

***Distributions to Shareholders***

Distributions to shareholders are recorded on the ex-dividend date.

***Share-Based Compensation Plans***

We have options outstanding and issue restricted shares under share-based compensation plans described more fully in Note 12. We use fair value recognition provisions to account for all awards granted, modified or settled.

***Use of Estimates***

The preparation of financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from our estimates. Our most sensitive estimates involved determination of loan loss reserves and valuation of our real estate owned.

***Reclassifications***

Certain prior period amounts have been reclassified to conform with the current period presentation. These reclassifications had no effect on previously reported net income or cash flows.

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**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****Note 2. Loans Receivable, net:**

Loans receivable, net, consisted of the following:

	September 30, December 31, 2011	September 30, December 31, 2010
	(In thousands)	
Commercial mortgage loans (1)	\$ 134,835	\$ 124,065
SBIC commercial mortgage loans	32,416	31,289
SBA 7(a) loans, subject to secured borrowings	30,151	20,326
SBA 7(a) loans	23,238	18,673
Commercial mortgage loans, subject to structured notes payable (2)	15,474	40,514
Total loans receivable	236,114	234,867
Add/(deduct):		
Deferred capitalized costs (commitment fees), net	125	(40)
Loan loss reserves	(1,812)	(1,609)
Loans receivable, net	\$ 234,427	\$ 233,218

(1) At December 31, 2010, these loans were pledged to our revolving credit facility.

(2) We repaid the remaining 2003 Joint Venture structured notes on February 15, 2012; as a result, these loans were no longer encumbered as of that date.

*Commercial mortgage loans*

Represents all of the loans of PMC Commercial Trust.

*SBIC commercial mortgage loans*

Represents loans of our licensed Small Business Investment Company ( SBIC ) subsidiaries.

*SBA 7(a) loans, subject to secured borrowings*

Represents the government guaranteed portion of loans which were sold with the proceeds received from the sale reflected as secured borrowings government guaranteed loans (a liability on our consolidated balance sheet). There is no credit risk associated with these loans since the SBA has guaranteed payment of the principal.

*SBA 7(a) loans*



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Represents the non-government guaranteed retained portion of loans originated under the SBA 7(a) Program and the government guaranteed portion of loans that have not yet been fully funded or sold. The balance is net of Retained Loans Discounts of \$1.6 million and \$1.3 million at December 31, 2011 and 2010, respectively.

### *Commercial mortgage loans, subject to structured notes payable*

Represents loans contributed to special purpose entities in exchange for a subordinated financial interest in that entity. The collateral of the structured notes payable includes these loans.

### *Concentration Risks*

We have certain concentrations of investments. Substantially all of our revenue is generated from loans collateralized by hospitality properties. At December 31, 2011, our loans were 93.5% concentrated in the hospitality industry. Any economic factors that negatively impact the hospitality industry, including recessions, depressed commercial real estate markets, travel restrictions, bankruptcies or other political or geopolitical events, could have a material adverse effect on our financial condition and results of operations.

At December 31, 2011, 18% of our loans were collateralized by properties in Texas. No other state had a concentration of 10% or greater of our loans receivable at December 31, 2011. A decline in economic conditions in any state in which we have a concentration of investments could have a material adverse effect on our financial condition and results of operations.

**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

We have not loaned more than 10% of our assets to any single borrower; however, we have an affiliated group of obligors representing 5% of our loans receivable at December 31, 2011. Any significant decline in the financial status of this group could have a material adverse effect on our financial condition and results of operations.

*Aging*

The following tables represent an aging of our Loans Receivable Subject To Credit Risk (loans receivable less SBA 7(a) loans, subject to secured borrowings, as the SBA has guaranteed payment of principal on these loans). Balances are prior to loan loss reserves and deferred capitalized costs, net.

Category	September 30,	September 30,	September 30,	September 30,	September 30,	September 30,
	Totals	December 31, 2011	Commercial Mortgage Loans (Dollars in thousands)	SBA 7(a) Loans	Totals	Totals
Current (1)	\$ 202,217	98.2%	\$ 179,497	98.2%	\$ 22,720	97.7%
Between 30 and 59 days delinquent	1,224	0.6%	1,090	0.6%	134	0.6%
Between 60 and 89 days delinquent	696	0.3%	696	0.4%		
Over 89 days delinquent (2)	1,826	0.9%	1,442	0.8%	384	1.7%
	\$ 205,963	100.0%	\$ 182,725	100.0%	\$ 23,238	100.0%

(1) Includes \$6.3 million of loans classified as troubled debt restructurings which are current based on revised note terms. Of these loans, \$5.6 million are paying interest only.

(2) Includes a \$1.4 million loan on which the borrower has filed for Chapter 11 Bankruptcy. We are classified as a secured creditor in the bankruptcy proceeding.

Category	September 30,	September 30,	September 30,	September 30,	September 30,	September 30,
	Totals	December 31, 2010	Commercial Mortgage Loans (Dollars in thousands)	SBA 7(a) Loans	Totals	Totals
Current (1)	\$ 196,539	91.6%	\$ 178,592	91.1%	\$ 17,947	96.2%
	4,877	2.3%	4,664	2.4%	213	1.1%

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Between 30 and 59 days delinquent						
Between 60 and 89 days delinquent	5,576	2.6%	5,253	2.7%	323	1.7%
Over 89 days delinquent (2)	7,549	3.5%	7,359	3.8%	190	1.0%
	\$ 214,541	100.0%	\$ 195,868	100.0%	\$ 18,673	100.0%

(1) Includes \$9.0 million of loans which are current under agreements which provide for interest only payments during a short period of time (not more than six months remaining) in exchange for additional collateral. Of this, \$7.2 million relates to an affiliated group of obligors described above.

(2) Includes \$6.3 million of loans on which the borrowers have filed for Chapter 11 Bankruptcy. We are classified as a secured creditor in the bankruptcy proceedings. In addition, the collateral underlying \$1.1 million of loans included in the over 89 days delinquent category were in the foreclosure process.

*Loan Loss Reserves*

Management closely monitors our loans which require evaluation for loan loss reserves based on specific identification metrics which are classified into three categories: Doubtful, Substandard and Other Assets Especially Mentioned ( OAEM ) (together Specific Identification Loans ). Loans classified as Doubtful are generally loans which are not complying with their contractual terms, the collection of the balance of the principal is considered impaired and on which the fair value of the collateral is less than the remaining unamortized principal balance. These loans are typically placed on non-accrual status and are generally in the foreclosure process. Loans classified as Substandard are generally those loans that are either not complying or had previously not complied with their contractual terms and have other credit weaknesses which may make payment default or principal exposure likely but not yet certain. Loans classified as OAEM are generally loans for which the credit quality of the borrowers has temporarily deteriorated. Typically the borrowers are current on their payments; however, they may be delinquent on their property taxes, insurance, or franchise fees.

**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Management has classified our Loans Receivable Subject To Credit Risk as follows (balances represent our investment in the loans prior to loan loss reserves and deferred commitment fees):

	September 30,	September 30,	September 30, December 31, 2011	September 30,	September 30,	September 30,	September 30,
	Totals	%	Commercial Mortgage Loans (Dollars in thousands)	%	SBA 7(a) Loans	%	
Satisfactory	\$ 189,836	92.2%	\$ 167,397	91.6%	\$ 22,439	96.5%	
OAEM	3,354	1.6%	3,317	1.8%	37	0.2%	
Substandard	10,790	5.2%	10,569	5.8%	221	1.0%	
Doubtful	1,983	1.0%	1,442	0.8%	541	2.3%	
	\$ 205,963	100.0%	\$ 182,725	100.0%	\$ 23,238	100.0%	

	September 30,	September 30,	September 30, December 31, 2010	September 30,	September 30,	September 30,	September 30,
	Totals	%	Commercial Mortgage Loans (Dollars in thousands)	%	SBA 7(a) Loans	%	
Satisfactory	\$ 187,630	87.5%	\$ 169,880	86.7%	\$ 17,750	95.1%	
OAEM	16,886	7.9%	16,872	8.6%	14	0.1%	
Substandard	9,113	4.2%	8,469	4.3%	644	3.4%	
Doubtful	912	0.4%	647	0.3%	265	1.4%	
	\$ 214,541	100.0%	\$ 195,868	100.0%	\$ 18,673	100.0%	

The decrease in our loans classified as OAEM from 2010 to 2011 is due primarily to improvement in the affiliated group of obligors discussed above due to a modification of certain of their loan terms and loans previously included in OAEM for which the borrowers had filed for Chapter 11 Bankruptcy and we were classified as a secured creditor in the bankruptcy proceedings which are paying according to their modified terms.

Our provision for loan losses (excluding reductions of loan losses) as a percentage of our weighted average Loans Receivable Subject To Credit Risk was 0.40% and 0.46% during 2011 and 2010, respectively. Whenever our borrowers experience significant operating difficulties and we are forced to liquidate the collateral underlying the loan, losses may be substantial.

During the five-year period ended December 31, 2011, our aggregate provision for loan losses, net, was approximately \$2.6 million or 27 basis points per year based on the five-year average of our loans receivable. Our total loan loss reserves as a percentage of our Loans Receivable Subject To Credit Risk were 88 basis points at December 31, 2011.

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The activity in our loan loss reserves was as follows:

	September 30, Year Ended December 31, 2011	September 30, Year Ended December 31, 2011	September 30, Year Ended December 31, 2011
	Total	Commercial Mortgage Loans (In thousands)	SBA 7(a) Loans
Balance, beginning of year	\$ 1,609	\$ 1,303	\$ 306
Provision for loan losses	826	429	397
Reduction of loan losses	(366)	(342)	(24)
Principal balances written-off	(257)	(61)	(196)
Balance, end of year	\$ 1,812	\$ 1,329	\$ 483

	September 30, Years Ended December 31, 2010	September 30, Years Ended December 31, 2010	September 30, Years Ended December 31, 2010	September 30, Years Ended December 31, 2010
	Total	Commercial Mortgage Loans (In thousands)	SBA 7(a) Loans	Total 2009
Balance, beginning of year	\$ 1,257	\$ 1,055	\$ 202	\$ 480
Provision for loan losses	1,019	607	412	1,076
Reduction of loan losses	(378)	(309)	(69)	(87)
Consolidation of the 2000 Joint Venture and the 1998 Partnership reserves	184	184		
Principal balances written-off	(473)	(234)	(239)	(212)
Balance, end of year	\$ 1,609	\$ 1,303	\$ 306	\$ 1,257

**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS***Impaired Loan Data*

Information on those loans considered to be impaired was as follows:

	September 30, Total	September 30, At December 31, 2011 Commercial Mortgage Loans (In thousands)	September 30, SBA 7(a) Loans
Impaired loans requiring reserves (1)	\$ 7,411	\$ 7,027	\$ 384
Impaired loans expected to be fully recoverable (1)	846	689	157
<b>Total impaired loans (2)</b>	<b>\$ 8,257</b>	<b>\$ 7,716</b>	<b>\$ 541</b>

Loan loss reserves	\$ 563	\$ 372	\$ 191
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	September 30, Total	September 30, At December 31, 2010 Commercial Mortgage Loans (In thousands)	September 30, SBA 7(a) Loans	September 30, 2009
Impaired loans requiring reserves	\$ 687	\$ 419	\$ 268	\$ 3,132
Impaired loans expected to be fully recoverable	228	228		228
<b>Total impaired loans (3)</b>	<b>\$ 915</b>	<b>\$ 647</b>	<b>\$ 268</b>	<b>\$ 3,360</b>

Loan loss reserves	\$ 219	\$ 25	\$ 194	\$ 364
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(1) Includes loans classified as troubled debt restructurings.

(2) The unpaid principal balance of our impaired commercial mortgage loans was \$7,940,000 at December 31, 2011. The unpaid principal balance of our impaired SBA 7(a) loans (excluding the government guaranteed portion) was \$593,000 at December 31, 2011.

(3)

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*The unpaid principal balance of our impaired commercial mortgage loans was \$678,000 at December 31, 2010. The unpaid principal balance of our impaired SBA 7(a) loans (excluding the government guaranteed portion) was \$288,000 at December 31, 2010.*

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**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

	September 30, Year Ended December 31, 2011	September 30, Year Ended December 31, 2011	September 30, Year Ended December 31, 2011	September 30, Year Ended December 31, 2011
	Total	Commercial Mortgage Loans (In thousands)	SBA 7(a) Loans	SBA 7(a) Loans
Average impaired loans	\$ 8,176	\$ 7,610	\$ 566	
Interest income on impaired loans	\$ 290	\$ 271	\$ 19	

  

	September 30, Year Ended December 31, 2010	September 30, Year Ended December 31, 2010	September 30, Year Ended December 31, 2010	September 30, Year Ended December 31, 2010
	Total	Commercial Mortgage Loans (In thousands)	SBA 7(a) Loans	SBA 7(a) Loans 2009
Average impaired loans	\$ 4,317	\$ 3,558	\$ 759	\$ 5,661
Interest income on impaired loans	\$ 114	\$ 89	\$ 25	\$ 83

Our recorded investment in Non-Accrual Loans at December 31, 2011 of \$1,820,000 was comprised of \$384,000 of SBA 7(a) Program loans and \$1,436,000 of commercial mortgage loans. Our recorded investment in Non-Accrual Loans at December 31, 2010 of \$12,275,000 was comprised of \$519,000 of SBA 7(a) Program loans and \$11,756,000 of commercial mortgage loans. We did not have any loans receivable past due 90 days or more which were accruing interest at December 31, 2011 or 2010. Our Non-Accrual Loans at December 31, 2010 consist of loans delinquent 60 days or more including loans for which the borrowers filed for Chapter 11 Bankruptcy whose bankruptcy plans were confirmed and are now paying according to modified terms and a loan classified as a troubled debt restructuring that is now current under agreed upon modified terms.

Information on our troubled debt restructurings which consisted of four commercial mortgage loans was as follows at December 31, 2011:

	September 30, Recorded Investment (In thousands)	September 30, Unpaid Principal Balance (In thousands)
Troubled debt restructurings requiring reserves	\$ 5,591	\$ 5,730
Troubled debt restructurings without reserves	689	749
Total troubled debt restructurings	\$ 6,280	\$ 6,479
Loan loss reserves	\$ 236	



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The modifications were primarily extended interest only periods; however, for one loan the borrower filed Chapter 11 Bankruptcy and the plan was confirmed with modified terms including an extended interest only period and re-amortization. In addition, the interest rate was reduced on one of the commercial mortgage loans with an extended interest only period.

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**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Note 3. Other Assets:**

Other assets consisted of the following:

	September 30, December 31, 2011	September 30, 2010
	(In thousands)	
Deferred tax asset, net	\$ 1,409	\$ 1,039
Deferred borrowing costs, net	1,128	836
Retained interests in transferred assets	996	1,010
Servicing asset, net	979	758
Investment in VIE s (1)	820	2,183
Interest receivable	710	691
Prepaid expenses and deposits	303	286
Other	481	201
	\$ 6,826	\$ 7,004

(1) In January 2011, our lessee exercised the fixed purchase option related to one of our unconsolidated variable interest entities. No gain or loss was recorded on the transaction.

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**PMC COMMERCIAL TRUST AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Note 4. Debt:**

Information on our debt was as follows:

	September 30, 2011	September 30, 2010	September 30, 2011	September 30, 2010
	Carrying Value at December 31, (1)		Weighted Average Coupon Rate at December 31,	
	(Dollars in thousands, except footnotes)			
<i>Structured notes payable:</i>				
2003 Joint Venture	\$ 5,264	\$ 7,094	3.08%	2.80%
2000 Joint Venture		11,724	NA	7.28%
1998 Partnership		3,339	NA	2.25%
	5,264	22,157		
Junior subordinated notes	27,070	27,070	3.62%	3.54%
Revolving credit facility	17,800	13,800	2.47%	3.25%
Debentures payable	13,181	8,177	4.99%	5.90%
<i>Secured borrowings government guaranteed loans (2):</i>				
Loans sold for a premium and excess spread	26,569	15,664	3.77%	3.87%
Loans sold for excess spread	5,977	6,101	1.58%	1.58%
	32,546	21,765		
<b>Debt</b>	<b>\$ 95,861</b>	<b>\$ 92,969</b>		

(1) The face amount of debt as of December 31, 2011 and 2010 was \$95,870,000 and \$92,982,000, respectively.

(2) The weighted average interest rate on the underlying loans at December 31, 2011 was 5.96%.

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## PMC COMMERCIAL TRUST AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Principal payments on our debt at December 31, 2011 were as follows:

Years Ending	September 30, Total	September 30, Structured Notes and Secured Borrowings (1) (In thousands)	September 30, All Other Debt (2)
December 31,			
2012	\$ 6,104	\$ 6,104	\$
2013	5,059	869	4,190
2014	18,697	897	17,800
2015	4,929	929	4,000
2016	961	961	
Thereafter	60,120	28,050	32,070
	\$ 95,870	\$ 37,810	\$ 58,060

(1) *Principal payments are generally dependent upon cash flows received from the underlying loans. Our estimate of their repayment is based on scheduled principal payments on the underlying loans. Our estimate will differ from actual amounts to the extent we experience prepayments and/or loan losses. No payment is due on the secured borrowings unless payments are received from the borrowers on the loans underlying them. The 2003 Joint Venture structured notes were repaid on February 15, 2012; therefore, they are shown above in the year ending December 31, 2012.*

(2) *Includes the revolving credit facility, junior subordinated notes and SBIC debentures payable. Structured notes payable*

Structured notes payable are collateralized by the loans of the securitizations. Repayment of their principal is based on collections of principal on the underlying loans receivable. We have no obligation to pay these notes, nor do the noteholders have any recourse against our assets (other than the underlying loans receivable and restricted cash of the securitization). We repaid the 2003 Joint Venture structured notes payable on February 15, 2012.

*Junior subordinated notes*

The Junior Subordinated Notes bear interest at a floating rate which resets on a quarterly basis at the 90-day LIBOR plus 3.25%. The Junior Subordinated Notes may be redeemed at par at our option. Interest payments are due on a quarterly basis.

*Revolving credit facility*

PMC Commercial has a revolving credit facility which initially provided credit availability up to \$30 million which expires on June 30, 2014. The total amount available under the revolving credit facility increased to \$35 million on January 1, 2012. In addition, the amount available under the revolving credit facility will automatically increase on January 1, 2013 by \$5 million to \$40 million provided there is no event of default or potential default on that date and the non-performing loan ratio, as defined, is not more than 20% on that date. We are charged interest

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on the balance outstanding under the revolving credit facility at our election of either the prime rate of the lender less 50 basis points or the 30-day LIBOR plus 2%. In addition, we are charged an unused fee equal to 37.5 basis points computed based on our daily available balance. The credit facility requires us to meet certain covenants. We have a minimum net worth covenant (\$142 million) within our credit facility that may limit our ability to pay dividends. At December 31, 2011, we were in compliance with the covenants of this facility.

### *SBIC debentures payable*

SBIC debentures represent amounts due to the SBA and have semi-annual interest only payments until maturity.

### *Secured borrowings government guaranteed loans*

Secured borrowings government guaranteed loans represents sold SBA 7(a) Program loans which are treated as secured borrowings if the loans were sold solely for excess spread or if the loans were sold for excess spread and a cash premium of 10%. To the extent secured borrowings include cash premiums, these premiums are included in secured borrowings and amortized as a reduction to interest expense over the life of the loan using the effective interest method and fully amortized when the loan is repaid in full.

**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS***Interest Paid*

During 2011, 2010 and 2009 interest paid was \$3,733,000, \$3,791,000, and \$2,669,000, respectively.

**Note 5. Cumulative Preferred Stock of Subsidiary:**

One of our SBICs has outstanding 30,000 shares of \$100 par value, 3% cumulative preferred stock (the 3% Preferred Stock ) held by the SBA. Our SBIC is entitled to redeem, in whole or part, the 3% Preferred Stock by paying the par value (\$3.0 million) of these securities plus dividends accumulated and unpaid on the date of redemption. While the 3% Preferred Stock may be redeemed, redemption is not mandatory. The 3% Preferred Stock was valued at \$900,000 when acquired in 2004. Dividends of \$90,000 were recognized on the 3% Preferred Stock during 2011, 2010 and 2009 and are reflected in our consolidated statements of income as interest expense.

**Note 6. Earnings Per Share:**

The computations of basic earnings per common share are based on our weighted average shares outstanding. The weighted average number of common shares outstanding was 10,570,000, 10,554,000 and 10,573,000 for the years ended December 31, 2011, 2010 and 2009, respectively. For purposes of calculating diluted earnings per share, the weighted average shares outstanding were increased by 14,000 and 16,000 shares during 2011 and 2010, respectively, for the dilutive effect of share options. No shares were added to the weighted average shares outstanding for purposes of calculating diluted earnings per share during 2009 as options were anti-dilutive.

Not included in the computation of diluted earnings per share were outstanding options to purchase 81,000, 77,000 and 90,000 common shares during 2011, 2010 and 2009, respectively, because the options' exercise prices were greater than the average market price of the shares.

**Note 7. Dividends Paid and Declared:**

During 2011, our dividends were declared as follows:

<b>Record Date</b>	<b>September 30, Date Paid</b>	<b>September 30, Amount Per Share</b>
March 31, 2011	April 11, 2011	\$ 0.16
June 30, 2011	July 11, 2011	0.16
September 30, 2011	October 11, 2011	0.16
December 31, 2011	January 9, 2012	0.16
		\$ 0.64

We have certain covenants within our revolving credit facility that limit our ability to pay dividends. These restrictions have not historically limited the amount of dividends we have paid and management does not believe that they will restrict future dividend payments.

**Note 8. Income Taxes:**

PMC Commercial has elected to be taxed as a REIT under the Code. To qualify as a REIT, PMC Commercial must meet a number of organizational and operational requirements, including a requirement that we distribute at least 90% of our taxable income to our shareholders. As a REIT, PMC Commercial generally will not be subject to corporate level Federal income tax on net income that is currently distributed to shareholders.



**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The following reconciles net income to REIT taxable income:

	September 30, 2011	September 30, Years Ended December 31, 2010 (In thousands)	September 30, 2009
Net income	\$ 3,647	\$ 4,297	\$ 6,761
Book/tax differences:			
Gains related to real estate	(235)	387	(1,110)
Strategic alternatives	678		
Impairment losses	804	317	
Severance payments	(100)	(33)	(1,435)
Amortization and accretion	(68)	(102)	(232)
Loan valuation	184	(241)	497
Other, net	8	(174)	(306)
Subtotal	4,918	4,451	4,175
Adjustment for TRS net loss (income), net of tax	(131)	340	413
Dividend distribution from TRS	1,000	300	
REIT taxable income	\$ 5,787	\$ 5,091	\$ 4,588
Distributions declared	\$ 6,767	\$ 6,757	\$ 7,445
Basic weighted average common shares outstanding	10,570	10,554	10,573

Dividends per share for dividend reporting purposes were as follows:

	September 30, 2011 Amount Per Share	September 30, Percent	September 30, 2010 Amount Per Share	September 30, Percent	September 30, 2009 Amount Per Share	September 30, Percent
Non-qualified dividends	\$ 0.477	74.53%	\$ 0.568	88.75%	\$ 0.705	100.00%
Qualified dividends	0.095	14.78%	0.028	4.37%		
Non-taxable return of capital	0.068	10.69%	0.044	6.88%		
	\$ 0.640	100.00%	\$ 0.640	100.00%	\$ 0.705	100.00%

In order to meet our taxable income distribution requirements, we may make an election under the Code to treat a portion of the distributions declared and paid in the current year as distributions of the prior year's taxable income.



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PMC Commercial has wholly-owned TRS s which are subject to Federal income taxes. The income generated from the TRS s is taxed at normal corporate rates.

We calculate our current and deferred tax provisions based on estimates and assumptions that could differ from the actual results reflected in income tax returns filed during the subsequent year. Adjustments based on the final tax returns are generally recorded in the period when the returns are filed.

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Income tax provision (benefit) related to the TRS s consisted of the following:

	September 30, 2011	September 30, Years Ended December 31, 2010 (In thousands)	September 30, 2009
<b>Federal:</b>			
Current provision	\$ 483	\$ 514	\$ 89
Deferred benefit	(369)	(645)	(256)
Income tax provision (benefit)	\$ 114	\$ (131)	\$ (167)

The provision (benefit) for income taxes results in effective tax rates that differ from Federal statutory rates of 34%. The reconciliation of TRS income tax attributable to net income (loss) computed at Federal statutory rates to income tax provision (benefit) was as follows:

	September 30, 2011	September 30, Years Ended December 31, 2010 (In thousands)	September 30, 2009
Income (loss) before income taxes for TRS s	\$ 245	\$ (471)	\$ (580)
Expected Federal income tax provision (benefit)	\$ 83	\$ (160)	\$ (198)
Preferred dividend of subsidiary	31	31	31
Other adjustments		(2)	
Income tax provision (benefit)	\$ 114	\$ (131)	\$ (167)

We have identified our Federal tax returns and our state returns in Texas as major tax jurisdictions. The periods subject to examination for our Federal tax returns and state returns in Texas are the 2008 through 2010 tax years. We believe that all income tax filing positions and deductions will be sustained on audit and do not anticipate any adjustments that will result in a material change to our financial position. Therefore, no reserves for uncertain tax positions have been recorded.

The components of our net deferred tax asset were as follows:

	September 30, December 31, 2011	September 30, 2010 (In thousands)
<b>Deferred tax assets:</b>		
Secured borrowings government guaranteed loans	\$ 814	\$ 489
Retained interests in transferred assets	364	315
Servicing asset	225	164

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Net operating losses	25	28
Loans receivable		42
Other	38	3
Total gross deferred tax assets	1,466	1,041
Deferred tax liabilities:		
Loans receivable	56	
Discount on debentures payable	1	2
Total gross deferred tax liabilities	57	2
Deferred tax asset, net	\$ 1,409	\$ 1,039

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**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The net operating loss carryforwards at December 31, 2011 were generated by a TRS and are available to offset future taxable income of this TRS. The net operating loss carryforwards expire from 2027 to 2030.

We paid \$612,000, \$538,000 and \$109,000 in income taxes during 2011, 2010 and 2009, respectively.

**Note 9. Discontinued Operations:**

Our discontinued operations consisted of the following:

	September 30, 2011	September 30, Years Ended December 31, 2010 (In thousands)	September 30, 2009
Gains on sales of real estate	\$ 532	\$ 78	\$ 721
Gain on foreclosure			389
Net operating losses	(690)	(298)	(406)
Impairment losses	(887)	(325)	
Discontinued operations	\$ (1,045)	\$ (545)	\$ 704

Gains on sales of real estate generally represents gains on the sales of hotel properties and income recognition of previously unamortized gains. We sold two properties during 2011 and recorded net losses of \$153,000 which offset our gains on sales of real estate during this year. We also had a gain on the sale of REO acquired through foreclosure of \$76,000 during 2010.

Gain on foreclosure represents the initial adjustment of the carrying value to the estimated fair value of our REO upon foreclosure. During 2009, the estimated fair value after selling costs of the collateral underlying a limited service hospitality property included in REO on our consolidated balance sheet was in excess of its cost.

Net operating losses represent the net of revenues and expenses of our REO. During 2010 and 2011, these losses resulted primarily from our hospitality properties included in REO. During 2009, net operating losses represent primarily the net losses related to a golf course which was subsequently sold.

Impairment losses represent declines in the estimated fair value of our REO subsequent to initial valuation. During 2011, our impairment losses are primarily related to a full service hospitality property. The property experienced significant operating losses, is in need of major capital improvements and has been held for an extended period of time with limited market sales activity, including an unsuccessful auction during the third quarter of 2011, which contributed to the decline in its value. During 2010, our impairment losses are related to the full service hospitality property and a retail establishment.

**Note 10. Dividend Reinvestment and Cash Purchase Plan:**

We have a dividend reinvestment and cash purchase plan (the Plan). Participants in the Plan have the option to reinvest all or a portion of dividends received. The purchase price of the Common Shares is 100% of the average of the closing price of the Common Shares as published for the five trading days immediately prior to the dividend record date or prior to the optional cash payment purchase date, whichever is applicable. Our transfer agent, on our behalf, uses the open market to purchase Common Shares with proceeds from the dividend reinvestment portion of the Plan.

**Note 11. Profit Sharing Plan:**

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We have a profit sharing plan available to our full-time employees after one year of employment. Vesting increases ratably to 100% after the sixth year of employment. Pursuant to our profit sharing plan, approximately \$234,000, \$216,000 and \$199,000 was expensed during 2011, 2010 and 2009, respectively. Contributions to the profit sharing plan are at the discretion of our Board of Trust Managers.

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**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****Note 12. Share-Based Compensation Plans:**

At December 31, 2011, we had options outstanding under share-based compensation plans. The 2005 Equity Incentive Plan was approved by our shareholders on June 11, 2005 and permits the grant of options to our employees, executive officers and Board of Trust Managers and restricted shares to our executive officers and Board of Trust Managers for up to 500,000 Common Shares. We believe that these awards better align the interests of our employees, executive officers and Board of Trust Managers with those of our shareholders.

Option awards are granted with an exercise price equal to the market price of our Common Shares at the date of grant and vest immediately upon grant with five-year contractual terms. A summary of the status of our stock options as of December 31, 2011, 2010 and 2009 and the changes during the years ended on those dates are as follows:

	September 30, 2011	September 30, 2011	September 30, 2010	September 30, 2010	September 30, 2009	September 30, 2009
	Number of Shares Underlying Options	Weighted Average Exercise Prices	Number of Shares Underlying Options	Weighted Average Exercise Prices	Number of Shares Underlying Options	Weighted Average Exercise Prices
Outstanding, January 1	90,750	\$ 10.11	89,650	\$ 11.77	74,650	\$ 12.46
Granted	27,000	\$ 8.75	26,500	\$ 8.35	15,000	\$ 8.35
Exercised			(1,500)	\$ 7.65		
Expired	(23,000)	\$ 12.72	(23,900)	\$ 14.54		
Outstanding and exercisable, December 31	94,750	\$ 9.09	90,750	\$ 10.11	89,650	\$ 11.77

Weighted-average fair value per share of stock options granted during the year

\$ 1.10	\$ 1.24	\$ 0.71
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Upon notification of intent to exercise stock options, our policy is to first verify that the options are exercisable, then to contact our transfer agent instructing them to issue new shares and then to collect the cash proceeds.

The fair value of each share option granted is estimated on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions:

	September 30, 2011	September 30, 2010	September 30, 2009
Assumption:			
Expected Term (years)	3.0	3.0	3.0
Risk-Free Interest Rate	0.71%	1.23%	1.91%
Expected Dividend Yield	7.31%	7.66%	8.44%

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Expected Volatility	33.58%	40.29%	28.04%
Forfeiture Rate	2.00%	10.00%	10.00%

The expected term of the options represents the period of time that the options are expected to be outstanding and was determined based on our historical data. The risk-free rate was based on the 3-year U.S. Treasury rate corresponding to the expected term of the options. We used historical information to determine our expected volatility and forfeiture rates. We recorded compensation expense of \$30,000, \$33,000 and \$11,000 during 2011, 2010 and 2009, respectively, related to these option grants.

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**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The following table summarizes information about share options outstanding at December 31, 2011:

Range of Exercise Prices	September 30, Number Outstanding	September 30, Options Outstanding and Exercisable Weighted Average Remaining Contract Life (in years)	September 30, Weighted Average Exercise Price
\$7.65 to \$8.65	82,500	3.30	\$ 8.36
\$14.01	12,250	0.45	\$ 14.01
\$7.65 to \$14.01	94,750	2.93	\$ 9.09

A summary of our restricted shares as of December 31, 2011, 2010 and 2009 and the changes during the years ended on those dates are as follows:

	September 30, 2011	September 30, 2011	September 30, 2010	September 30, 2010	September 30, 2009	September 30, 2009
	Number of Shares	Weighted Average Grant Date Fair Value Per Share	Number of Shares	Weighted Average Grant Date Fair Value Per Share	Number of Shares	Weighted Average Grant Date Fair Value Per Share
Balance, January 1	12,066	\$ 8.35	17,416	\$ 8.14	13,200	\$ 9.05
Granted	15,000	\$ 8.73	13,100	\$ 8.35	18,400	\$ 8.35
Vested	(16,035)	\$ 8.55	(15,050)	\$ 8.11	(14,184)	\$ 9.25
Forfeited			(3,400)	\$ 8.35		
Balance, December 31	11,031	\$ 8.57	12,066	\$ 8.35	17,416	\$ 8.14

The restricted share awards generally vest based on two years of continuous service with one-third of the shares vesting immediately upon issuance of the shares and one-third vesting at the end of each of the next two years. Restricted share awards provide for accelerated vesting if there is a change in control (as defined in the plan). Compensation expense related to the restricted shares is being recognized over the vesting periods. We recorded compensation expense of \$148,000, \$101,000 and \$140,000 during 2011, 2010 and 2009, respectively, related to our restricted share issuances. At December 31, 2011, there was \$29,000 of total unrecognized compensation expense related to the restricted shares which will be recognized over the next two years. The estimated fair value of restricted shares vested during 2011 was \$140,000.



**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****Note 13. Supplemental Disclosure of Cash Flow Information:**

Our non-cash activities were as follows:

	September 30, 2011	September 30, Years Ended December 31, 2010 (In thousands)	September 30, 2009
Consolidation of loans receivable	\$	\$	\$ 32,563
Reclassification from loans receivable to real estate owned	\$ 409	\$ 4,040	\$ 4,948
Reclassifications reducing secured borrowings - government guaranteed loans and loans receivable, net	\$	\$ 7,692	\$
Loans receivable originated to facilitate sales of real estate owned	\$ 1,172	\$ 3,325	\$
Consolidation of off-balance sheet securitizations:			
Loans receivable, net	\$	\$ 27,752	\$
Restricted cash and cash equivalents	\$	\$ 3,396	\$
Structured notes payable	\$	\$ 19,524	\$

**Note 14. Fair Values of Financial Instruments:**

For impaired loans measured at fair value on a nonrecurring basis during 2011 and 2010 the following table provides the carrying value of the related individual assets at year end. We used Level 3 inputs to determine the estimated fair value of our impaired loans.

	September 30, Carrying Value at December 31, 2011	September 30, 2010	September 30, Provision for Loan Losses (2) 2011	September 30, 2010
		(In thousands)		
Impaired loans (1)	\$ 7,694	\$ 696	\$ 438	\$ 160

(1) Carrying value represents our impaired loans net of loan loss reserves.

(2) *Represents the net change in the provision for loan losses included in our consolidated statements of income related specifically to these loans during the periods presented.*

For REO, our carrying value approximates the estimated fair value at the time of foreclosure and the lower of cost or market thereafter. We used Level 3 inputs to determine the estimated fair value of our REO. The carrying value of our REO is established at the time of foreclosure based upon management's assessment of its fair value based on numerous factors including operating statistics to the extent available, the appraised value of the collateral, tax assessed value and market environment.

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**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The following is activity for our REO:

	September 30, Years Ended December 31, 2011		September 30, Years Ended December 31, 2010	
	(In thousands)			
Balance as of beginning of year	\$	3,477	\$	5,479
Foreclosures		409		4,040
Additions		17		
Proceeds from sales		(1,604)		(5,793)
Gain (loss)		(153)		76
Impairment losses		(887)		(325)
Balance as of end of year	\$	1,259	\$	3,477

The estimated fair value of our financial instruments was as follows:

	September 30, 2011		September 30, December 31, 2010	
	Carrying Amount	Estimated Fair Value	Carrying Amount	Estimated Fair Value
	(In thousands)			
<b>Assets:</b>				
Loans receivable, net	\$ 234,427	\$ 224,395	\$ 233,218	\$ 228,821
Cash and cash equivalents	6,502	6,502	2,642	2,642
Restricted cash and cash equivalents	2,233	2,233	5,786	5,786
<b>Liabilities:</b>				
Structured notes and SBIC debentures payable	18,445	19,027	30,334	30,781
Secured borrowings - government guaranteed loans	32,546	32,546	21,765	21,765
Revolving credit facility	17,800	17,800	13,800	13,800
Junior Subordinated Notes	27,070	22,595	27,070	22,310

We used Level 3 inputs to determine the estimated fair value of our financial instruments. In general, estimates of fair value may differ from the carrying amounts of the financial assets and liabilities primarily as a result of the effects of discounting future cash flows. Considerable judgment is required to interpret market data and develop estimates of fair value. Accordingly, the estimates presented may not be indicative of the amounts we could realize in a current market exchange.

*Loans receivable, net:* Our loans receivable are recorded at cost and adjusted by net loan origination fees and discounts. In order to determine the estimated fair value of our loans receivable, we use a present value technique for the anticipated future cash flows using certain assumptions including a discount rate based on current market interest rates, prepayment tendencies and potential loan losses. Loan loss reserves are established based on numerous factors including, but not limited to, the creditor's payment history, collateral value, guarantor support, expected future cash flows and other factors. In the absence of a readily ascertainable market value, the estimated value of our loans receivable may differ from the values that would be placed on the portfolio if a ready market for the loans receivable existed.



**Table of Contents****PMC COMMERCIAL TRUST AND SUBSIDIARIES****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

*Cash and cash equivalents:* The carrying amount is a reasonable estimation of fair value due to the short maturity of these instruments.

*Restricted cash and cash equivalents:* Restricted cash and cash equivalents represent our collection and reserve accounts of the securitizations. The carrying amount is considered to be a reasonable estimate of their fair value due to (1) the short maturity of the collection accounts, (2) the reserve accounts can be used at any time in conjunction with the exercise of our clean-up call options.

*Structured notes and SBIC debentures payable and Junior Subordinated Notes:* The estimated fair value is based on a present value calculation based on prices of the same or similar instruments after considering market risks, current interest rates, remaining maturities and actual exercise of clean-up call options.

*Secured borrowings – government guaranteed loans:* The estimated fair value approximates cost as the interest rate on these secured borrowings approximates current market interest rates.

*Revolving credit facility:* The carrying amount is a reasonable estimation of fair value as the interest rate on this instrument is variable and was set in a current third-party transaction.

**Note 15. Commitments and Contingencies:***Loan Commitments*

Commitments to extend credit are agreements to lend to a customer provided the terms established in the contract are met. Our outstanding loan commitments and approvals to fund new loans were approximately \$14.3 million at December 31, 2011, the majority of which were for prime-based loans to be originated under the SBA 7(a) Program, the government guaranteed portion of which is intended to be sold. Commitments generally have fixed expiration dates. Since some commitments are expected to expire without being drawn upon, total commitment amounts do not necessarily represent future cash requirements.

*Operating Lease*

We lease office space in Dallas, Texas under a lease which expires in February 2015. Future minimum lease payments under this lease are as follows:

Years Ending	September 30,
December 31,	Total (In thousands)
2012	\$ 113
2013	212
2014	217
2015	36
	\$ 578

Rent expense amounted to \$179,000, \$168,000 and \$186,000 during 2011, 2010 and 2009, respectively.

*Employment Agreements*

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We have employment agreements with our executive officers for three-year terms expiring December 31, 2014. Under certain circumstances, as defined within the agreements, the agreements provide for (1) severance compensation or change in control payments to the executive officer in an amount equal to 2.99 times the average of the last three years annual compensation paid to the executive officer and (2) death and disability payments in an amount equal to two times and one time, respectively, the annual compensation paid to the executive officer.

### *Litigation*

In the normal course of business we are periodically party to certain legal actions and proceedings involving matters that are generally incidental to our business (*i.e.*, collection of loans receivable). In management's opinion, the resolution of these legal actions and proceedings will not have a material adverse effect on our consolidated financial statements.

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**PMC COMMERCIAL TRUST AND SUBSIDIARIES**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

*Other*

If the SBA establishes that a loss on an SBA guaranteed loan is attributable to significant technical deficiencies in the manner in which the loan was originated, funded or serviced by our SBLC, the SBA may seek recovery of the principal loss related to the deficiency from us. With respect to the guaranteed portion of SBA loans that have been sold, the SBA will first honor its guarantee and then seek compensation from us in the event that a loss is deemed to be attributable to technical deficiencies. Based on historical experience, we do not expect that this contingency would be material to the financial statements if asserted.

Pursuant to SBA rules and regulations, distributions from our SBLC and SBICs are limited. In order to operate as a small business lending company, a licensee is required to maintain a minimum net worth (as defined by SBA regulations) of the greater of (1) 10% of the outstanding loans receivable of our SBLC or (2) \$1.0 million, as well as certain other regulatory restrictions such as change in control provisions. At December 31, 2011, dividends of approximately \$1.1 million were available for distribution from our SBLC.





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North Carolina	4	\$	0	\$	1,000	3.87% to 4.62%	9.50% to 9.85%	12/20/16	1/23/23	3,331
North Carolina	2	\$	1,000	\$	2,000	4.37% to 4.87%	NA	6/11/21	5/5/23	2,519
California	4	\$	0	\$	1,000	4.37% to 4.62%	8.90% to 9.00%	7/10/18	12/28/24	2,175
California	2	\$	1,000	\$	2,000	4.12% to 4.75%	NA	12/12/26	12/13/26	3,513
Georgia	4	\$	0	\$	1,000	4.25% to 4.62%	9.25% to 10.25%	12/26/17	10/19/21	2,053
Georgia	2	\$	1,000	\$	2,000	3.87%	8.75%	12/14/27	12/1/29	2,936
Indiana	2	\$	0	\$	1,000	4.37%	NA	12/4/22		1,292
Indiana	2	\$	1,000	\$	2,000	3.87% to 8.25%	NA	2/7/23	12/14/31	3,256
Utah	3	\$	0	\$	1,000	4.62% to 7.00%	NA	2/23/18	8/30/35	1,642
Utah	1	\$	2,000	\$	3,000	7.00%	NA	8/30/35		2,274
Iowa	1	\$	1,000	\$	2,000	4.12%	NA	5/30/26		1,472
Iowa	1	\$	2,000	\$	3,000	4.37%	NA	5/12/23		2,233
Other	19	\$	0	\$	1,000	4.37% to 7.25%	8.25% to 10.25%	8/20/14	6/1/32	10,419
Other	14	\$	1,000	\$	2,000	2.87% to 7.00%	8.88% to 9.78%	6/27/16	11/24/27	19,086
Other	2	\$	2,000	\$	3,000	4.12%	10.25%	6/22/20	11/3/25	4,540
General Reserve										(957)
	157									\$ 180,954(6) \$ 1,442

Footnotes:

- (1) Approximately 93.5% of our loans are collateralized by hotels.
- (2) There are four loans which are secured by second liens on properties which are subordinated to our first liens on the respective properties.
- (3) Includes two loans with a face value of \$2,942,000 and valuation reserves of \$137,000.
- (4) Includes a loan with a face value of \$1,050,000 and a valuation reserve of \$21,000.
- (5) Includes a loan with a face value of \$3,179,000 and a valuation reserve of \$214,000.
- (6) For Federal income tax purposes, the cost basis of our mortgage loans on real estate was approximately \$182,987,000 (unaudited).

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## SCHEDULE IV

## PMC COMMERCIAL TRUST AND SUBSIDIARIES

## MORTGAGE LOANS ON REAL ESTATE

AS OF DECEMBER 31, 2011

*(Dollars in thousands, except footnotes)*

## SBA 7(a) Loans States 2% or greater (1) (2):

	September 30, Number of Loans	September 30, Size of Loans From	September 30, To	September 30, Interest Rate <sup>(2)</sup>	September 30, Final Maturity Date	September 30, Carrying Amount of Mortgages	September 30, Principal amount of loans subject to delinquent principal or interest
Texas (3)	34	\$ 0	\$ 500	4.13% to 6.00%	9/29/12 2/8/36	\$ 2,857	\$ 126
Ohio	14	\$ 0	\$ 500	4.25% to 6.00%	5/11/13 12/29/36	1,639	
Michigan	14	\$ 0	\$ 500	5.25% to 6.00%	9/15/12 12/14/36	1,638	
North Carolina	5	\$ 0	\$ 500	6.00%	9/8/32 2/28/37	1,417	
Indiana	8	\$ 0	\$ 500	4.75% to 6.00%	11/19/19 8/4/36	1,361	
Georgia	8	\$ 0	\$ 500	4.25% to 6.00%	3/16/13 6/25/35	1,188	
Alabama	4	\$ 0	\$ 500	5.00% to 6.00%	7/27/25 8/25/36	1,064	
Mississippi	3	\$ 0	\$ 500	5.75% to 6.00%	5/18/35 11/4/36	1,041	
Florida	8	\$ 0	\$ 500	5.75% to 6.00%	6/12/16 12/29/36	1,033	
Iowa (4)	3	\$ 0	\$ 500	5.75% to 6.00%	11/26/33 11/28/36	736	224
Connecticut	2	\$ 0	\$ 1,000	5.13% to 5.63%	12/5/14 11/30/36	713	
Arizona	5	\$ 0	\$ 500	5.75% to 6.00%	10/28/19 4/28/36	665	
Oklahoma	6	\$ 0	\$ 500	4.75% to 6.00%	9/9/24 11/10/35	658	
Wisconsin	4	\$ 0	\$ 500	5.00% to 6.00%	4/23/20 12/16/33	618	
Kansas	3	\$ 0	\$ 500	6.00%	10/29/32 5/4/36	592	
Missouri	4	\$ 0	\$ 500	5.25% to 6.00%	4/16/18 12/14/29	410	
Other (5)	42	\$ 0	\$ 500	4.50% to 6.00%	3/27/14 12/2/36	2,677	34
Government guaranteed portions (6)						3,307	
Secured borrowings (7)						30,151	
General Reserve						(292)	
	167					\$ 53,473(8)	\$ 384

Footnotes:

(1) Includes approximately \$995,000 of loans not secured by real estate. Also includes \$450,000 of loans with subordinate lien positions.

(2) Interest rates are variable at spreads over the prime rate unless otherwise noted.

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- (3) *Includes a loan with a face value of \$564,000, valuation reserves of \$72,000, and a fixed interest rate of 5.50%.*
- (4) *Includes a loan with a face value of \$1,032,000, valuation reserves of \$85,000, and a fixed interest rate of 5.75%.*
- (5) *Includes two loans with a face value of \$248,000, valuation reserves of \$34,000. Also includes three loans with fixed interest rates of 5.00%, 5.75%, and 6.00%.*
- (6) *Represents the government guaranteed portions of our SBA 7(a) loans detailed above. As there is no risk of loss to us related to these portions of the guaranteed loans, the geographic information is not presented as it is not meaningful.*
- (7) *Represents the guaranteed portion of loans which were sold with the proceeds received from the sale reflected as secured borrowings, excluding deferred cash premiums.*
- (8) *For Federal income tax purposes, the cost basis of our loans was approximately \$22,946,000 (unaudited).*

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**Table of Contents****SCHEDULE IV****PMC COMMERCIAL TRUST AND SUBSIDIARIES****MORTGAGE LOANS ON REAL ESTATE****AS OF DECEMBER 31, 2011***(In thousands, except footnotes)*

	September 30,	September 30,
Balance at December 31, 2008		\$ 179,807
Additions during period:		
New mortgage loans (1)	62,998	
Other - non cash change in loan	100	
Other - deferral for collection of commitment fees, net of costs	304	
Other - accretion of loan fees and discounts	213	63,615
Deductions during period:		
Collections of principal	(14,642)	
Foreclosures	(4,948)	
Cost of mortgages sold, net	(26,201)	
Other - bad debt expense, net of recoveries	(989)	(46,780)
Balance at December 31, 2009		\$ 196,642
Additions during period:		
New mortgage loans (2)	69,701	
Other - deferral for collection of commitment fees, net of costs	324	
Other - accretion of loan fees and discounts	317	70,343
Deductions during period:		
Collections of principal (3)	(20,999)	
Foreclosures	(4,040)	
Cost of mortgages sold, net	(7,903)	
Other - consolidation of loan loss reserves	(184)	

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Other - bad debt expense, net of recoveries	(641)	(33,767)
<b>Balance at December 31, 2010</b>	<b>\$</b>	<b>233,218</b>
Additions during period:		
New mortgage loans (4)	39,524	
Other - deferral for collection of commitment fees, net of costs	410	
<b>Other - accretion of loan fees and discounts</b>	<b>17</b>	<b>39,951</b>
Deductions during period:		
Collections of principal	(21,473)	
Foreclosures	(409)	
<b>Cost of mortgages sold, net</b>	<b>(16,400)</b>	
Other - bad debt expense, net of recoveries	(460)	(38,742)
<b>Balance at December 31, 2011</b>	<b>\$</b>	<b>234,427</b>

Footnotes:

- (1) *Includes \$12,570,000 from the exercise of our clean-up call provision related to the 2002 Joint Venture and \$19,993,000 from the attainment of the clean-up call provision related to the 2003 Joint Venture.*
- (2) *Includes \$22,912,000 and \$5,024,000 from consolidation of the 2000 Joint Venture and the 1998 Partnership, respectively, due to a change in accounting rules effective January 1, 2010 and two loans totaling \$3,325,000 which were originated in connection with sales of real estate owned which did not require cash expenditures.*
- (3) *Includes \$7,692,000 representing reclassifications reducing secured borrowings and loans receivable.*
- (4) *Includes a loan of \$1,172,000 which was originated in connection with the sale of real estate owned which did not require cash expenditure.*

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**EXHIBIT INDEX**

<b>Exhibit Number</b>	<b>Description</b>
2.1	Agreement and Plan of Merger by and between PMC Commercial Trust and PMC Capital, Inc. dated March 27, 2003 (incorporated by reference to Annex A to the Registrant's Registration Statement on Form S-4 dated November 10, 2003).
2.2	Amendment No. 1 to Agreement and Plan of Merger between PMC Commercial Trust and PMC Capital, Inc. dated August 1, 2003 (incorporated by reference to Exhibit 2.5 to the Registrant's Quarterly Report on Form 10-Q filed on August 12, 2003).
3.1	Declaration of Trust (incorporated by reference to the exhibits to the Registrant's Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910)).
3.1(a)	Amendment No. 1 to Declaration of Trust (incorporated by reference to the exhibits to the Registrant's Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910)).
3.1(b)	Amendment No. 2 to Declaration of Trust (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 1993).
3.1(c)	Amendment No. 3 to Declaration of Trust dated February 10, 2004 (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2003).
3.2	Bylaws (incorporated by reference to the exhibits to the Registrant's Registration Statement on Form S-11 filed with the Commission on June 25, 1993, as amended (Registration No. 33-65910)).
3.2(a)	Amendment No. 1 to Bylaws (incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K filed on April 16, 2009).
4.1	Instruments defining the rights of security holders. The instruments filed in response to items 3.1 and 3.2 are incorporated in this item by reference.
4.2	Debenture dated March 4, 2005 for \$4,000,000 loan with SBA (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2005).
4.3	Debenture dated September 9, 2003 for \$2,190,000 loan with SBA (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2005).
4.4	Debenture dated September 9, 2003 for \$2,000,000 loan with SBA (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2005).

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<b>Exhibit Number</b>	<b>Description</b>
*4.5	Debenture dated September 6, 2011 for \$5,000,000 loan with SBA.
+10.1	2005 Equity Incentive Plan (incorporated by reference to Exhibit 10.1 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2005).
10.2	Trust Indenture between PMC Joint Venture, L.P. 2003-1 and The Bank of New York, as Trustee, dated September 16, 2003 (incorporated by reference to the Registrant's Current Report on Form 8-K filed October 10, 2003).
10.3	Servicing Agreement by and among The Bank of New York as Trustee and Supervisory Servicer, PMC Joint Venture, L.P. 2003-1 as Issuer and PMC Capital, Inc. and PMC Commercial Trust as Servicers, dated September 16, 2003 (incorporated by reference to the Registrant's Current Report on Form 8-K filed October 10, 2003).
10.4	Amended and Restated Credit Agreement between PMC Commercial Trust and First Western SBLC, Inc. and JPMorgan Chase Bank, National Association, as Administrative Agent, dated December 28, 2010 (incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K filed January 3, 2011).
+10.5	Form of Executive Employment Contract (incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K filed December 21, 2011).
10.6	Purchase Agreement among PMC Commercial Trust, PMC Preferred Capital Trust-A and Taberna Preferred Funding I, Ltd. dated March 15, 2005 (incorporated by reference to Exhibit 10.1 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005).
10.7	Junior Subordinated Indenture between PMC Commercial Trust and JPMorgan Chase Bank, National Association as Trustee dated March 15, 2005 (incorporated by reference to Exhibit 10.2 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005).
10.8	Amended and Restated Trust Agreement among PMC Commercial Trust, JPMorgan Chase Bank, National Association, Chase Bank USA, National Association and The Administrative Trustees Named Herein dated March 15, 2005 (incorporated by reference to Exhibit 10.3 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005).
10.9	Preferred Securities Certificate (incorporated by reference to Exhibit 10.4 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005).
10.10	Floating Rate Junior Subordinated Note due 2035 (incorporated by reference to Exhibit 10.5 to the Registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2005).

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<b>Exhibit Number</b>	<b>Description</b>
10.11	Form of Indemnification Agreement (incorporated by reference to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2005).
10.12	First Amendment to Amended and Restated Credit Agreement among PMC Commercial Trust, First Western SBLC, Inc., and JPMorgan Chase Bank, National Association, as Administrative Agent, and the lenders named therein, dated June 8, 2011 (incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K filed with the SEC on June 10, 2011).
10.13	Second Amended and Restated Revolving Note executed by PMC Commercial Trust (incorporated by reference to Exhibit 10.2 to the Registrant's Current Report on Form 8-K filed with the SEC on June 10, 2011).
10.14	First Amended and Restated Revolving Note executed by First Western SBLC, Inc. (incorporated by reference to Exhibit 10.3 to the Registrant's Current Report on Form 8-K filed with the SEC on June 10, 2011).
*21.1	Subsidiaries of the Registrant
*23.1	Consent of PricewaterhouseCoopers LLP
*31.1	Section 302 Officer Certification Chief Executive Officer
*31.2	Section 302 Officer Certification Chief Financial Officer
**32.1	Section 906 Officer Certification Chief Executive Officer
**32.2	Section 906 Officer Certification Chief Financial Officer
***101.INS	XBRL Instance Document
***101.SCH	XBRL Taxonomy Extension Schema Document
***101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
***101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
***101.LAB	XBRL Taxonomy Extension Label Linkbase Document
***101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document

\* Filed herewith.

\*\* Furnished herewith.

\*\*\* In accordance with Regulation S-T, the XBRL-related information in Exhibit 101 shall be deemed furnished and not filed under sections 11 or 12 of the Securities Act of 1933 and/or under section 18 of the Securities and Exchange Act of 1934, and otherwise is not subject to liability under these sections.

+ Management contract or compensatory plan