

Bazaarvoice Inc  
Form 10-Q  
September 07, 2017  
Table of Contents

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended July 31, 2017

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-35433

BAZAARVOICE, INC.

(Exact name of registrant as specified in its charter)

State of Delaware 20-2908277  
(State or other jurisdiction of (I.R.S. Employer  
incorporation or organization) Identification No.)

10901 South Stonelake Blvd. 78759-5749  
Austin, Texas  
(Address of principal executive offices) (Zip Code)  
Registrant's telephone number, including area code: (512) 551-6000

Not Applicable

(Former name, former address, and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer", "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Emerging growth company

Edgar Filing: Bazaarvoice Inc - Form 10-Q

Non-accelerated filer (Do not check if a smaller reporting company)  "Smaller reporting company"

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares of the registrant's common stock outstanding as of September 5, 2017 was 85,590,521.

---

Table of Contents

Bazaarvoice, Inc.  
Table of Contents

	Page
Part I. <u>Financial Information</u>	
Item 1. <u>Condensed Consolidated Financial Statements:</u>	
<u>Unaudited Condensed Consolidated Balance Sheets as of July 31, 2017 and April 30, 2017</u>	<u>1</u>
<u>Unaudited Condensed Consolidated Statements of Operations for the three months ended July 31, 2017 and 2016</u>	<u>2</u>
<u>Unaudited Condensed Consolidated Statements of Comprehensive Loss for the three months ended July 31, 2017 and 2016</u>	<u>3</u>
<u>Unaudited Condensed Consolidated Statement of Changes in Stockholders' Equity for the three months ended July 31, 2017</u>	<u>4</u>
<u>Unaudited Condensed Consolidated Statements of Cash Flows for the three months ended July 31, 2017 and 2016</u>	<u>5</u>
<u>Notes to Unaudited Condensed Consolidated Financial Statements</u>	<u>6</u>
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	<u>16</u>
Item 3. <u>Quantitative and Qualitative Disclosures About Market Risk</u>	<u>28</u>
Item 4. <u>Controls and Procedures</u>	<u>29</u>
Part II. <u>Other Information</u>	<u>30</u>
Item 1. <u>Legal Proceedings</u>	<u>30</u>
Item 1A. <u>Risk Factors</u>	<u>30</u>
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	<u>30</u>
Item 6. <u>Exhibits</u>	<u>30</u>
<u>Signatures</u>	<u>32</u>

---

Table of Contents

Bazaarvoice, Inc.

Condensed Consolidated Balance Sheets

(in thousands, except shares and per share data)

(unaudited)

	July 31, 2017	April 30, 2017
Assets		
Current assets:		
Cash and cash equivalents	\$47,016	\$52,494
Short-term investments	37,522	38,689
Accounts receivable, net of allowance for doubtful accounts of \$1,037 and \$1,260 as of July 31, 2017 and April 30, 2017, respectively	48,861	43,713
Prepaid expenses and other current assets	6,892	7,619
Total current assets	140,291	142,515
Property, equipment and capitalized internal-use software development costs, net	29,117	28,358
Goodwill	139,155	139,155
Acquired intangible assets, net	7,245	7,717
Other non-current assets	4,217	4,210
Total assets	\$320,025	\$321,955
Liabilities and stockholders' equity		
Current liabilities:		
Accounts payable	\$4,266	\$4,310
Accrued expenses and other current liabilities	17,492	20,602
Revolving line of credit	27,000	32,000
Deferred revenue	73,046	69,656
Total current liabilities	121,804	126,568
Long-term liabilities:		
Deferred revenue less current portion	2,130	2,540
Other liabilities, long-term	7,273	6,542
Total liabilities	131,207	135,650
Commitments and contingencies (Note 9)		
Stockholders' equity:		
Common stock – \$0.0001 par value; 150,000,000 shares authorized, 85,785,521 shares issued and 85,585,521 shares outstanding as of July 31, 2017; 150,000,000 shares authorized, 84,487,847 shares issued and 84,287,847 shares outstanding at April 30, 2017	8	8
Treasury stock, at cost – 200,000 shares as of July 31, 2017 and April 30, 2017	—	—
Additional paid-in capital	460,641	455,755
Accumulated other comprehensive loss	(1,413 )	(1,682 )
Accumulated deficit	(270,418 )	(267,776 )
Total stockholders' equity	188,818	186,305
Total liabilities and stockholders' equity	\$320,025	\$321,955

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents

Bazaarvoice, Inc.  
 Condensed Consolidated Statements of Operations  
 (in thousands, except net loss per share data)  
 (unaudited)

	Three Months Ended July 31,	
	2017	2016
Revenue	\$52,158	\$50,093
Cost of revenue	19,765	18,756
Gross profit	32,393	31,337
Operating expenses:		
Sales and marketing	14,604	15,304
Research and development	10,503	11,073
General and administrative	8,585	8,259
Restructuring charges	40	327
Acquisition-related and other	261	176
Amortization of acquired intangible assets	309	309
Total operating expenses	34,302	35,448
Operating loss	(1,909 )	(4,111 )
Other income (expense), net:		
Interest income	86	142
Interest expense	(394 )	(489 )
Other income (expense)	25	(512 )
Total other expense, net	(283 )	(859 )
Loss before income taxes	(2,192 )	(4,970 )
Income tax expense	124	135
Net loss	\$(2,316 )	\$(5,105 )
Net loss per share:		
Basic and diluted loss per share	\$(0.03 )	\$(0.06 )
Basic and diluted weighted average number of shares outstanding	84,663	82,214

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents

Bazaarvoice, Inc.  
 Condensed Consolidated Statements of Comprehensive Loss  
 (in thousands)  
 (unaudited)

	Three Months Ended July 31,	
	2017	2016
Net loss	\$(2,316)	\$(5,105)
Other comprehensive gain (loss), net of tax:		
Foreign currency translation adjustment	283	(638 )
Unrealized loss on investments	(14 )	(1 )
Total other comprehensive gain (loss), net of tax	269	(639 )
Comprehensive loss	\$(2,047)	\$(5,744)

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

3

---

Table of Contents

stocBazaarvoice, Inc.

Condensed Consolidated Statement of Changes in Stockholders' Equity

(in thousands)

(unaudited)

	Common Stock		Treasury Stock		Additional Paid-in Capital	Accumulated Other Comprehensive Income (Loss)	Accumulated Deficit	Total Stockholders' Equity (Deficit)
	Number of Shares	Amount	Number of Shares	Amount				
Balance at April 30, 2017	84,488	\$ 8	(200 )	\$	-\$455,755	\$ (1,682 )	\$ (267,776 )	\$ 186,305
Cumulative effect adjustment for adoption of Accounting Standards Update 2016-09	—	—	—	—	326	—	(326 )	—
Stock-based expense	—	—	—	—	4,959	—	—	4,959
Issuance of common stock upon exercise of stock options	99	—	—	—	378	—	—	378
Vested restricted stock units converted to shares	1,362	—	—	—	—	—	—	—
Tax withholdings related to net share settlements of stock-based compensation awards	(163 )	—	—	—	(777 )	—	—	(777 )
Change in foreign currency translation adjustment	—	—	—	—	—	283	—	283
Change in unrealized loss on investments	—	—	—	—	—	(14 )	—	(14 )
Net loss	—	—	—	—	—	—	(2,316 )	(2,316 )
Balance at July 31, 2017	85,786	\$ 8	(200 )	\$	-\$460,641	\$ (1,413 )	\$ (270,418 )	\$ 188,818

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents

Bazaarvoice, Inc.

Condensed Consolidated Statements of Cash Flows

(in thousands)

(unaudited)

	Three Months Ended July 31,	
	2017	2016
Operating activities:		
Net loss	\$(2,316 )	\$(5,105 )
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization expense	3,487	3,578
Stock-based expense	4,822	3,944
Bad debt expense (recovery)	79	(179 )
Amortization of deferred financing costs	59	59
Other non-cash expense	(46 )	(39 )
Changes in operating assets and liabilities:		
Accounts receivable	(5,227 )	1,749
Prepaid expenses and other current assets	804	(507 )
Other non-current assets	(87 )	869
Accounts payable	(461 )	(2,616 )
Accrued expenses and other current liabilities	(3,805 )	(4,442 )
Deferred revenue	2,979	2,974
Other liabilities, long-term	(16 )	(156 )
Net cash provided by operating activities	272	129
Investing activities:		
Purchases of property, equipment and capitalized internal-use software development costs	(2,332 )	(2,760 )
Purchases of short-term investments	(17,054 )	(12,691 )
Proceeds from maturities of short-term investments	18,214	15,010
Net cash used in investing activities	(1,172 )	(441 )
Financing activities:		
Proceeds from employee stock compensation plans	113	395
Payments on revolving line of credit	(5,000 )	—
Net cash provided by (used in) financing activities	(4,887 )	395
Effect of exchange rate fluctuations on cash and cash equivalents	309	(538 )
Net change in cash and cash equivalents	(5,478 )	(455 )
Cash and cash equivalents at beginning of period	52,494	43,963
Cash and cash equivalents at end of period	\$47,016	\$43,508
Supplemental disclosure of non-cash investing and financing activities:		
Purchase of fixed assets recorded in accounts payable	\$402	\$83
Purchase of leasehold improvements funded by tenant improvement allowance	\$925	\$—
Capitalized stock-based compensation	\$137	\$122

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.



Table of Contents

Bazaarvoice, Inc.

Notes to Unaudited Condensed Consolidated Financial Statements

1. Organization and Nature of Operations

Bazaarvoice, Inc. (“Bazaarvoice” or the “Company”) was founded on the premise that the collective voice of the consumer is the most powerful marketing tool in the world. The Company's solutions and services allow the Company's retailer and brand clients to understand that consumer voice and the role it plays in influencing purchasing decisions, both online and offline. The Company's solutions collect, curate and display consumer-generated content including ratings and reviews, questions and answers, customer stories, and social posts, photos, and videos. This content is syndicated and distributed across the Company's clients' marketing channels, including category/product pages, search terms, brand sites, mobile applications, in-store displays, and paid and earned advertising. This consumer-generated content enables the Company's clients to generate more revenue, market share, and brand affinity. The Company's solutions empower the Company's clients to leverage insights derived from consumer-generated content to improve marketing effectiveness, increase success of new product launches, improve existing products and services, effectively scale customer support, decrease product returns, reach consumers when actively shopping via highly targeted audience advertising, and enable retailers to launch and manage on-site advertising solutions and site monetization strategies.

2. Summary of Significant Accounting Policies

Fiscal Year

The Company's fiscal year end is April 30. References to fiscal year 2018, for example, refer to the fiscal year ending April 30, 2018.

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles in the United States (“GAAP”) and applicable rules and regulations of the Securities and Exchange Commission (“SEC”) regarding interim financial reporting. Certain information and note disclosures normally included in the financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to such rules and regulations. Therefore, these unaudited condensed consolidated financial statements and notes included herein should be read in conjunction with the audited consolidated financial statements and notes included in the Company's Annual Report on Form 10-K for the fiscal year ended April 30, 2017, filed on June 16, 2017. There have been no significant changes to the Company's accounting policies since April 30, 2017. The condensed consolidated balance sheet data as of April 30, 2017 was derived from the audited consolidated financial statements included in the Company's Annual Report on form 10-K for the fiscal year ended April 30, 2017.

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. On an ongoing basis, the Company evaluates its estimates, including those related to revenue recognition, allowance for doubtful accounts, income taxes, stock-based expense, accrued liabilities, useful lives of property, equipment and capitalized software development costs, among others. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ from the estimates made by management with respect to these items.

Principles of Consolidation

The accompanying condensed consolidated financial statements include the accounts of the Company and the accounts of the Company's wholly-owned subsidiaries. All intercompany balances and transactions have been eliminated upon consolidation.

Unaudited Interim Financial Information

Edgar Filing: Bazaarvoice Inc - Form 10-Q

The accompanying unaudited condensed consolidated financial statements and notes have been prepared in accordance with GAAP, as contained in the Financial Accounting Standards Board (“FASB”) Accounting Standards Codification for interim financial information and Article 10 of Regulation S-X issued by the SEC. Accordingly, they do not include all the information and footnotes required by GAAP for annual fiscal reporting periods. In the opinion of management, the interim financial information includes all adjustments of a normal recurring nature necessary for a fair statement of the results of operations, financial position, changes in stockholders’ equity and cash flows. The results of operations for the three months ended July 31, 2017 are not necessarily indicative of results that may be expected for the fiscal year ending April 30, 2018 or any other period.

## Table of Contents

### Foreign Currency Translation

The U.S. dollar is the reporting currency for all periods presented. The functional currency of the Company's foreign subsidiaries is generally the local currency. All assets and liabilities denominated in a foreign currency are translated into U.S. dollars at the exchange rate on the balance sheet date. Revenue and expenses are translated at the average rate during the period. Equity transactions are translated using historical exchange rates. Adjustments resulting from translating foreign currency financial statements into U.S. dollars are included in accumulated other comprehensive gain (loss). Foreign currency transaction gains and losses are included in net loss for the period. Foreign currency losses, net of hedge gains, were immaterial for the three month periods ended July 31, 2017 and 2016.

### Derivative Financial Instruments

As a result of the Company's international operations, it is exposed to various market risks, such as fluctuations in currency exchange rates, which may affect its consolidated results of operations, cash flows and financial position. The Company's primary foreign currency exposures are in Euros and British Pound Sterling. The Company faces exposure to adverse movements in currency exchange rates as the financial results of certain of its operations are translated from local currency into U.S. dollars upon consolidation. Additionally, foreign exchange rate fluctuations on transactions denominated in currencies other than the functional currency result in gains and losses that are reflected in income.

The Company may enter into derivative instruments to hedge certain net exposures of non-U.S. dollar-denominated assets and liabilities, even though it does not elect to apply hedge accounting or hedge accounting does not apply. Gains and losses resulting from a change in fair value of these derivatives are reflected in income in the period in which the change occurs and are recognized on the condensed consolidated statement of operations in other income (expense). Cash flows from these contracts are classified within net cash provided by operating activities on the condensed consolidated statements of cash flows.

The Company does not use financial instruments for trading or speculative purposes. The Company recognizes all derivative instruments on the balance sheet at fair value, and its derivative instruments are generally short-term in duration. Derivative contracts were not material as of July 31, 2017 and April 30, 2017. The Company is exposed to the risk that counterparties to derivative contracts may fail to meet their contractual obligations.

### Fair Value of Financial Instruments

The carrying amounts of the Company's financial instruments, including cash equivalents, accounts receivable, accounts payable and accrued liabilities, approximate their respective fair values due to their short-term nature. The Company applies the authoritative guidance on fair value measurements for financial assets and liabilities. The guidance defines fair value and increases disclosures surrounding fair value calculations. The guidance establishes a three-tiered fair value hierarchy that prioritizes inputs to valuation techniques used in fair value calculations. The three levels of inputs are defined as follows:

Level 1: Unadjusted quoted prices for identical assets or liabilities in active markets accessible by the Company.

Level 2: Inputs that are observable in the marketplace other than those inputs classified as Level 1.

Level 3: Inputs that are unobservable in the marketplace which require the Company to develop its own assumptions.

The valuation techniques used to determine the fair value of our financial instruments having Level 2 inputs are valued using unadjusted, non-binding market consensus prices that are corroborated by observable market data, quoted market prices for similar instruments, or pricing models. Our procedures include controls to ensure that appropriate fair values are recorded by a review of the valuation methods and assumptions. The Company did not hold any cash equivalents, restricted cash or short-term investments categorized as Level 3 as of July 31, 2017 or April 30, 2017.

### Goodwill Impairment

In accordance with ASC Topic 350, "Intangibles-Goodwill and Other", the Company evaluates goodwill for impairment annually in the fourth fiscal quarter or more frequently if indicators of potential impairment arise, using the two-step method. Conditions that could trigger a more frequent impairment assessment include, but are not limited to, a significant adverse change in customer demand or business climate, significant underperformance relative to historical or projected future operating results, a significant reduction in our stock price for a sustained period or a reduction of the Company's market capitalization relative to the carrying value.

The Company performs step one of the test for impairment of goodwill by estimating and comparing the fair value of the Company's single reporting unit to its carrying value as of that date. The Company estimates fair value of its single reporting unit using a market approach, which includes consideration of the Company's market capitalization. If the fair value of the Company's single reporting unit is less than its carrying value, the second step of the test for impairment of goodwill, in which the Company compares the implied fair value of its reporting unit's goodwill with the carrying value of that goodwill, is performed. The estimate

7

---

## Table of Contents

of implied fair value of goodwill may require estimated fair values of individual assets and liabilities of the reporting unit, together with an estimate of the fair value of the reporting unit taken as a whole. If the carrying value of the goodwill exceeds the calculated implied fair value, the excess amount will be recognized as an impairment loss. The estimates the Company makes in determining the fair value of its reporting unit involve the application of judgment, which could affect the timing and size of any future impairment charges. No goodwill impairment charges were recorded for any of the periods presented.

### Concentrations of Credit Risk and Significant Customers

Financial instruments that potentially subject the Company to concentrations of credit risk consist of cash and cash equivalents and account receivables. The Company's cash and cash equivalents are placed with high-credit-quality financial institutions and issuers, and at times may exceed federally insured limits. The Company has not experienced any loss relating to cash and cash equivalents in these accounts to date. The Company maintains an allowance for doubtful accounts receivable balances, performs periodic credit evaluations of its clients and generally does not require collateral of its clients.

No single client accounted for 10% or more of accounts receivable as of July 31, 2017 or April 30, 2017. No single client accounted for 10% or more of total revenue for the three months ended July 31, 2017 or 2016.

### Revenue Recognition

In general, the Company recognizes revenue when (i) persuasive evidence of an arrangement exists, (ii) delivery has occurred or services have been delivered to the client, (iii) the fee is fixed or determinable and (iv) collectability is reasonably assured. Amounts that have been invoiced are recorded in accounts receivable and in deferred revenue or revenue, depending on whether the revenue recognition criteria have been met.

The Company generates revenue primarily from sales of the following services:

#### Software as a Service ("SaaS") Revenue:

SaaS revenue includes subscription fees from clients accessing the Company's cloud-based social commerce solutions and application services pursuant to service agreements that typically vary in length from one to three years .

Subscription and support revenue is recognized ratably over the term of the related agreement commencing upon the later of the agreement start date or when all revenue recognition criteria have been met. The client does not have the right to take possession of the software supporting the application service at any time, nor do the arrangements contain general rights of return.

#### Professional and Managed Service Revenue:

Professional and managed services consist of fees associated with assisting clients with the implementation of the Company's solutions, providing expert services that educate and assist clients on the best use of the Company's solutions and managing the collection of reviews. Professional and managed services are not required for clients to utilize the Company's solutions. The Company's professional and managed services contracts are offered on both a time and material basis and a project basis. Depending on the nature of the service, revenue is recognized upon completion or as the services are rendered.

#### Advertising Revenue:

Advertising revenue consists primarily of fees charged to advertisers when their advertisements are displayed on websites owned by various third-parties ("Publishers"). The Company receives a fee from the advertisers and pays the Publishers based on their contractual revenue-share agreements or average cost per thousand impressions delivered. Advertising revenue is recognized on a net basis as the Company has determined that it is acting as an agent in these transactions.

#### Multiple Element Arrangements

Typically, the Company's SaaS revenue from new clients consists of agreements with multiple elements, comprised of subscription fees for the Company's products as well as professional and managed services. The Company evaluates each element in a multiple-element arrangement to determine whether it represents a separate unit of accounting. An element constitutes a separate unit of accounting when the delivered item has standalone value and delivery of the undelivered element is probable and within the Company's control. Various subscription-based products have standalone value because they are routinely sold separately by the Company. In determining whether professional and managed services can be accounted for separately from subscription services, the Company considered the availability

of the services from other vendors, the nature of the Company's services, whether the service is required to utilize the Company's solutions and whether the Company sells its applications to new clients without the services. If the deliverables have standalone value upon delivery, the Company accounts for each deliverable separately and revenue is recognized for the respective deliverables over the respective service period. If one or more of the deliverables does not have standalone value upon delivery, the deliverables that do not have standalone value are generally combined with the final deliverable within the arrangement and treated as a single unit of accounting. Revenue for arrangements treated as a single unit of accounting

## Table of Contents

is generally recognized over the period commencing upon delivery of the final deliverable and over the remaining term of the subscription contract.

The Company allocates revenue to each element in an arrangement based on a selling price hierarchy. The selling price for a deliverable is based on its vendor-specific objective evidence (“VSOE”), if available, third-party evidence (“TPE”), if VSOE is not available, or best estimated selling price (“BESP”), if neither VSOE nor TPE is available. Because the Company has been unable to establish VSOE or TPE for the elements of our arrangements, the Company allocates the arrangement fee to the separate units of accounting based on the Company’s best estimate of selling price. The Company determines BESP price for its deliverables based on the Company’s overall pricing objectives, discounting practices, the size and volume of the Company’s transactions, the client demographic, the Company’s price lists, the Company’s go-to-market strategy, historical standalone sales and contract prices. The determination of BESP is made through consultation with and approval by management, taking into consideration the go-to-market strategy. As the Company’s go-to-market strategies evolve, the Company may modify its pricing practices in the future, which could result in changes in relative selling prices, including both VSOE and BESP.

### Deferred Revenue

Deferred revenue consists of billings or payments received in advance of revenue recognition and is recognized as the revenue recognition criteria are met. The Company invoices clients in a variety of installments and, consequently, the deferred revenue balance does not represent the total contract value of its non-cancelable subscription agreements. Deferred revenue that will be recognized during the succeeding 12-month period is recorded as current deferred revenue and the remaining portion is recorded as non-current deferred revenue.

### Recently Adopted Accounting Pronouncements

#### Improvements to Employee Share-Based Payment Accounting

In March 2016, the FASB issued Accounting Standards Update 2016-09, “Improvements to Employee Share-Based Payment Accounting,” (“ASU 2016-09”) which requires excess tax benefits and tax deficiencies to be recorded in the income statement. In addition, cash flows related to excess tax benefits will no longer be separately classified as a financing activity apart from other income tax cash flows. The standard also allows entities to repurchase more of an employee’s shares for tax withholding purposes without triggering liability accounting, clarifies that all cash payments made on an employee’s behalf for withheld shares should be presented as a financing activity on the cash flow statement, and provides an accounting policy election to account for forfeitures as they occur. The Company adopted the standard in the first quarter of fiscal year 2018.

As required by the new standard, the Company now recognizes excess tax effects from share-based awards as a component of provision for income taxes in our statement of operations when awards vest or are settled. Upon adoption, we recorded a deferred tax asset of \$12.7 million to reflect, on a modified retrospective basis, the previously unrecognized excess tax benefits; however, the deferred tax asset was fully offset by a valuation allowance, resulting in no impact to our consolidated financial statements. In our statement of cash flows, excess tax benefits are no longer separately classified as financing activities. This change was made prospectively beginning in the first quarter of fiscal year 2018 and had no impact our statement of cash flows during the three month period ended July 31, 2017.

The Company also elected to account for forfeitures as they occur; therefore, share-based compensation expense for the three months ended July 31, 2017 have been calculated based on actual forfeitures in our consolidated statement of operations, rather than our previous approach which was net of estimated forfeitures. The cumulative-effect adjustment of this change on a modified retrospective basis was a \$0.3 million increase to the opening balances of accumulated deficit and additional paid in capital.

### Recently Issued Accounting Pronouncements

#### Simplifying the Accounting for Goodwill Impairment

In January 2017, the FASB issued Accounting Standards Update 2017-04, “Intangibles - Goodwill and Other (Topic 350): Simplifying the Accounting for Goodwill Impairment,” (“ASU 2017-04”), which removes step two of the two-step quantitative goodwill impairment test, which requires a hypothetical purchase price allocation. Goodwill impairment will now be calculated as the amount by which a reporting unit’s carrying value exceeds its fair value, not to exceed the carrying amount of goodwill. ASU 2017-04 is effective for annual and interim periods beginning after December

15, 2019, with early adoption permitted, and applied prospectively. The Company does not expect ASU 2017-04 to have a material impact on its consolidated financial statements.



## Table of Contents

### Classification of Certain Cash Receipts and Cash Payments

In August 2016, the FASB issued Accounting Standards Update 2016-15, "Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments," ("ASU 2016-15") to clarify and provide specific guidance on eight cash flow classification issues that are not addressed by current GAAP and thereby reduce the current diversity in practice. The standard is effective for fiscal years beginning after December 15, 2017, including interim periods within those fiscal years and requires retrospective adoption. The Company does not expect the adoption to have a material impact on its consolidated financial statements and may consider early adoption, which is permitted in any interim or annual period.

### Leases (Topic 842)

In February 2016, the FASB issued Accounting Standards Update 2016-02, "Leases (Topic 842)," ("ASU 2016-02") which requires that lessees recognize assets and liabilities for leases with lease terms greater than twelve months in the statement of financial position. ASU 2016-02 also requires improved disclosures to help users of financial statements better understand the amount, timing and uncertainty of cash flows arising from leases. The standard is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. The standard must be adopted using a modified retrospective approach and early adoption is permitted. As a result of this new standard, the Company expects to record a lease commitment liability and corresponding asset for most of our leases. The Company is currently evaluating the full impact the adoption of ASU 2016-02 will have on its consolidated financial statements.

### Revenue

In May 2014, the FASB issued Accounting Standards Update 2014-09, "Revenue from Contracts with Customers," ("ASU 2014-09") which provides updated, comprehensive revenue recognition guidance for contracts with customers, including a new principles-based five step framework that eliminates much of the industry-specific guidance in current accounting literature. Under ASU 2014-09, revenue recognition is based on a core principle that companies recognize revenue in an amount consistent with the consideration it expects to be entitled to in exchange for the transfer of goods or services. The standards update also requires enhanced disclosures regarding the nature, amount, timing and uncertainty of recognized revenue. Since ASU 2014-09 was issued, several additional ASUs have been issued and incorporated within FASB Accounting Standards Codification 606 ("ASC 606") to clarify various elements of the guidance, including Accounting Standards Update 2015-14, "Revenue from Contracts with Customers," ("ASU 2015-14") which defers the effective date of ASU 2014-09 by one year. In accordance with the deferral, updated guidance will be effective for the Company's fiscal year ending April 30, 2019, including interim periods within that reporting period. Early adoption is permitted for annual periods beginning after December 15, 2016, the original effective date of ASU 2014-09.

While the Company is still evaluating the full impact of the pending adoption of ASU 2014-09 and related amendments on its consolidated financial statements, the Company anticipates adopting the standard using the modified retrospective methodology in the first quarter of fiscal 2019, with the cumulative effect of adoption recognized as of the date of initial application. Additionally, to date the Company has identified the following areas of anticipated impact based on its preliminary review of the standard:

• Under the new standard, the Company will be required to capitalize certain sales commissions that are incremental in obtaining the contract and amortize over the period of benefit. These costs are currently expensed.

Under the new standard, the Company will be required to include enhanced financial statement disclosures related to revenue, including information related to the allocation of transaction price across undelivered performance obligations.

The Company has reviewed other new accounting pronouncements that were issued as of July 31, 2017 and does not believe that these pronouncements are applicable to the Company, or that they will have a material impact on its financial position or results of operations.

### 3. Fair Value of Financial Assets and Liabilities

Edgar Filing: Bazaarvoice Inc - Form 10-Q

The following table summarizes the Company's cash and cash equivalents as of July 31, 2017 and April 30, 2017 (in thousands):

	July 31, 2017	April 30, 2017
Demand deposit accounts	\$39,509	\$46,164
Money market funds	3,660	3,532
Commercial paper	3,847	2,798
Total cash and cash equivalents	\$47,016	\$52,494

10

---

Table of Contents

The following table summarizes the Company's short-term investments as of July 31, 2017 (in thousands):

	Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
Available-for-sale securities:				
Certificates of deposit	\$2,650	\$ —	—	\$ 2,650
Commercial paper	5,556	—	—	5,556
U.S. government agency debt securities	22,088	—	(38 )	22,050
Corporate debt securities	7,272	—	(6 )	7,266
Total short-term investments	\$37,566	\$ —	—\$ (44 )	\$ 37,522

The following table summarizes the Company's short-term investments as of April 30, 2017 (in thousands):

	Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
Available-for-sale securities:				
Certificates of deposit	\$1,930	\$ —	—	\$ 1,930
Commercial paper	4,206	—	—	4,206
U.S. Treasury securities	8,705	—	(5 )	8,700
U.S. government agency debt securities	16,733	—	(15 )	16,718
Corporate debt securities	7,144	—	(9 )	7,135
Total short-term investments	\$38,718	\$ —	—\$ (29 )	\$ 38,689

Realized and unrealized gains and losses on short-term investments were not material for the three months ended July 31, 2017 and 2016. An impairment charge is recorded in the consolidated statements of operations for declines in fair value below the cost of an individual investment that are deemed to be other-than-temporary. The Company assesses whether a decline in value is temporary based on the length of time that the fair market value has been below cost, the severity of the decline, as well as the intent and ability to hold, or plans to sell, the investment. There have been no impairment charges recognized related to short-term investments for the three months ended July 31, 2017 and 2016.

Actual maturities may differ from contractual maturities because some borrowers have the right to call or prepay obligations with or without call or prepayment penalties. We may sell these securities at any time for use in current operations or for other purposes, such as consideration for acquisitions, even if they have not yet reached maturity. As a result, we classify our investments, including securities with maturities beyond twelve months as current assets in the accompanying condensed consolidated balance sheets.

Contractual maturities of available-for-sale securities at July 31, 2017, were as follows (in thousands):

	Estimated Fair Value
Due in one year or less	36,567
Due in 1-2 years	955
Total investments in debt securities	37,522

Table of Contents

The following table summarizes the fair value of the Company's financial assets and liabilities that were measured on a recurring basis as of July 31, 2017 and April 30, 2017 (in thousands):

	Fair Value Measurements at July 31, 2017				Fair Value Measurements at April 30, 2017			
	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
Assets:								
Cash equivalents:								
Money market funds	\$3,660	\$—	\$	—\$3,660	\$3,532	\$—	\$	—\$3,532
Commercial paper	—	3,847	—	3,847	—	2,798	—	2,798
Total cash equivalents	3,660	3,847	—	7,507	3,532	2,798	—	6,330
Short-term investments:								
Certificates of deposit	—	2,650	—	2,650	—	1,930	—	1,930
Commercial paper	—	5,556	—	5,556	—	4,206	—	4,206
U.S. Treasury securities	—	—	—	—	8,700	—	—	8,700
U.S. government agency securities	22,050	—	—	22,050	16,718	—	—	16,718
Corporate securities	—	7,266	—	7,266	—	7,135	—	7,135
Total short-term investments	22,050	15,472	—	37,522	25,418	13,271	—	38,689
Total assets	\$25,710	\$19,319	\$	—\$45,029	\$28,950	\$16,069	\$	—\$45,019

The Company measures certain assets, including property and equipment, goodwill and intangible assets, at fair value on a non-recurring basis. These assets are recognized at fair value when they are deemed to be impaired. The Company evaluates transfers between levels at the end of the fiscal year and assumes that any identified transfers are deemed to have occurred at the end of the reporting year. There were no transfers between levels in any of the periods presented.

## 4. Acquired Intangible Assets, net

Acquired intangible assets, net, as of July 31, 2017 and April 30, 2017 are as follows (in thousands):

	July 31, 2017			April 30, 2017		
	Gross Fair Value	Accumulated Amortization	Net Book Value	Gross Fair Value	Accumulated Amortization	Net Book Value
Customer relationships	\$11,835	\$ (5,704)	\$6,131	\$11,835	\$ (5,395)	\$6,440
Developed technology	3,265	(2,151)	1,114	3,265	(1,988)	1,277
Total	\$15,100	\$ (7,855)	\$7,245	\$15,100	\$ (7,383)	\$7,717

The amortization of customer relationships is recorded as amortization expense and the amortization for developed technology is amortized to cost of revenue.

The following table presents our estimate of future amortization expense for definite-lived intangible assets (in thousands):

Fiscal period:	Amount
Remaining nine months of fiscal year 2018	\$ 1,418
Fiscal year 2019	1,856
Fiscal year 2020	1,130
Fiscal year 2021	1,130
Fiscal year 2022	1,130
Thereafter	581
Total	\$ 7,245



Table of Contents

## 5. Income Taxes

The Company computes its interim provision for income taxes by applying the estimated annual effective tax rate to income from operations and adjusts the provision for discrete tax items occurring in the period. For all periods presented, the Company was in a domestic net operating loss position, as such all income tax expenses incurred during the periods presented relate to foreign and state jurisdictions. The Company's effective tax rate for the three months ended July 31, 2017 was an expense of 5.7 percent compared to an expense of 2.7 percent for the three months ended July 31, 2016. The tax expense for the three months ended July 31, 2017 was primarily attributable to estimated foreign and state income tax expense with a partial offset from the income tax benefit from research and development credits provided by the State of Texas. The tax expense for the three months ended July 31, 2016 was primarily attributable to estimated foreign and state income tax expense.

## 6. Restructuring Charges

## Fiscal 2016 Restructuring

In February 2016, the Company made the decision to suspend sales of its BV Local product, reduce its cost structure to improve operating efficiencies and align resources with its growth strategies. Costs associated with these restructuring activities included workforce reduction charges, and facilities charges related to the loss recorded on the sub-lease of excess office space at the Company's headquarters and the sub-lease of the Company's San Francisco office.

The Company recorded pre-tax charges of approximately \$0.3 million related to the fiscal 2016 restructuring during the three month period ended July 31, 2016. The Company recorded cumulative charges of \$2.7 million through fiscal year 2017 related to the fiscal 2016 restructuring and does not expect to record any additional charges related to this restructuring.

## Fiscal 2017 Restructuring

In April 2017, the Company reduced its advertising sales expenses to better align with the Company's growth expectations and reduced organization layers to streamline operations. Costs associated with these restructuring activities consisted of severance and related costs. Pre-tax charges related to the fiscal 2017 restructuring were immaterial for the three month period ended July 31, 2017. The Company recorded charges of \$1.2 million through July 31, 2017 related to the fiscal 2017 restructuring and does not expect to record any additional charges related to this restructuring.

The Company's restructuring activities for the three months ended July 31, 2017 and 2016 are summarized as follows (in thousands):

	Workforce Reduction	Excess Facilities	Total
Balance at April 30, 2016	\$497	\$ 546	\$1,043
Restructuring charges	327	—	327
Payments	(341 )	(129 )	(470 )
Balance at July 31, 2016	\$483	\$ 417	\$900
Balance at April 30, 2017	\$1,108	\$ 299	\$1,407
Restructuring charges	40	—	40
Payments	(1,148 )	(13 )	(1,161 )
Non-cash settlements of restructuring charges	—	(24 )	(24 )
Balance at July 31, 2017	\$—	\$ 262	\$262

Expenses recorded related to these restructuring activities are included in the "Restructuring charges" line item in our consolidated statement of operations.



Table of Contents

## 7. Debt

## Credit Facility

On July 18, 2007, the Company entered into a loan and security agreement with Comerica Bank which was most recently amended and restated on November 21, 2014. The Amended and Restated Credit Facility (the "Credit Facility") provides for a secured, revolving line of credit of up to \$70.0 million, with a sublimit of \$3.0 million for the incurrence of swingline loans and a sublimit of \$15.0 million for the issuance of letters of credit. Borrowings under the Credit Facility are collateralized by substantially all assets of the Company and of its U.S. subsidiaries. The revolving line of credit bears interest at the adjusted LIBOR rate plus 3.5%. Availability under the Credit Facility was \$33.1 million as of July 31, 2017. The Company had letters of credit outstanding of \$9.9 million as of July 31, 2017. The Credit Facility expires on November 21, 2017 with all advances immediately due and payable. The Company was in compliance with all covenants contained in the Credit Facility as of July 31, 2017.

The Company incurred \$0.7 million of fees in connection with the Amended and Restated Credit Facility which were capitalized and are being amortized to interest expense using the straight-line method, which approximates the effective interest method, over the life of the Credit Facility.

During the three months ended July 31, 2017 the Company paid \$5.0 million on the balance outstanding under its Credit Facility, reducing the Company's outstanding debt to \$27.0 million. The carrying value of the Company's debt approximates its fair value.

Subsequent to July 31, 2017 the Company paid \$5.0 million on the balance outstanding under its Credit Facility, reducing the Company's outstanding debt to \$22.0 million.

## 8. Net Loss Per Share

The following table sets forth the computations of net loss per share applicable to common stockholders for the three months ended July 31, 2017 and 2016, respectively (in thousands, except net loss per share data):

	Three Months	
	Ended July 31,	
	2017	2016
Net loss	\$(2,316)	\$(5,105)
Basic and diluted loss per share	\$(0.03 )	\$(0.06 )
Basic and diluted weighted average number of shares outstanding	84,663	82,214
Potentially dilutive securities <sup>(1)</sup> :		
Outstanding stock options	485	132
Restricted shares	1,278	47

(1) The impact of potentially dilutive securities on earnings per share is anti-dilutive in a period of net loss.

## 9. Commitments and Contingencies

## Legal Matters

In the ordinary course of business, the Company may be subject to various legal proceedings and claims including alleged infringement of third-party patents and other intellectual property rights. The Company reviews the status of each matter and records a provision for a liability when it is considered both probable that a liability has been incurred and that the amount of the loss can be reasonably estimated. Legal fees incurred in connection with loss contingencies are recognized as incurred when the legal services are provided, and therefore are not recognized as a part of a loss contingency accrual. These provisions are reviewed quarterly and adjusted as additional information becomes available. We are not presently a party to any legal proceedings that in the opinion of our management would have a material adverse effect on our business, financial condition, operating results or cash flows. Regardless of the outcome, litigation can have an adverse impact on us because of defense and settlement costs, diversion of management resources and other factors.

## Other Contingencies

The Company is subject to audit in various jurisdictions, and such jurisdictions may assess additional income and sales tax liabilities against us. Although we believe our tax estimates are reasonable, the final outcome of tax audits



and any related litigation could be materially different from our historical income and sales tax provisions and accruals. Developments in an audit or litigation could have a material effect on our operating results or cash flows in the period or periods for which that development occurs, as well as for prior and subsequent periods.

Table of Contents

Other Commitments

The Company has contractual obligations for third-party technology used in the Company's solutions and for other services the Company purchases as part of normal operations. In certain cases, these arrangements require a minimum annual purchase commitment. As of July 31, 2017, the remaining aggregate minimum purchase commitment under these arrangements was approximately \$20.3 million through fiscal year 2020.

15

---

Table of Contents

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

Forward Looking Statements

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our unaudited condensed consolidated financial statements and the notes thereto appearing elsewhere in this Quarterly Report on Form 10-Q and our other filings with the Securities and Exchange Commission (“SEC”), including our Annual Report on Form 10-K for the fiscal year ended April 30, 2017, filed on June 16, 2017. In addition to historical information, this Quarterly Report on Form 10-Q contains “forward-looking statements” within the meaning of Section 27A of the Securities Act, and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Forward-looking statements may be identified by the use of forward-looking words such as “anticipate,” “believe,” “may,” “will,” “continue,” “seek,” “estimate,” “intend,” “hope,” “predict,” “could,” “should,” “would,” “expect” or the negative or plural of these words or similar expressions, although not all forward-looking statements contain these words. Statements that contain these words should be read carefully because they discuss our future expectations, contain projections of our future results of operations or of our financial position, or state other forward-looking information. Factors that can cause actual results to differ materially from those reflected in the forward-looking statements include, among others, those discussed in the “Risk Factors” section of our Annual Report on Form 10-K for the year ended April 30, 2017. We urge you not to place undue reliance on these forward looking statements, which reflect management’s analysis, judgment, belief or expectation only as of the date hereof. We expressly disclaim any obligation to update or revise any forward-looking statement, whether as a result of new information, future events or otherwise, except as required by applicable securities laws and regulations. Historical results are not necessarily indicative of the results expected for any future period.

Factors or risks that could cause our actual results to differ materially from the results we anticipate include, but are not limited to:

- our ability to develop and launch new products and the market's acceptance of such new products
- our ability to retain and sell additional solutions to clients and satisfy their obligations and needs
- our ability to maintain pricing for our products and services
- our ability to attract new clients and launch without delays;
- our ability to increase adoption of our platforms by our clients’ internal and external users
  - our ability to protect our users’ information and adequately address security and privacy concerns
- our ability to maintain an adequate rate of growth and control expenses
- our ability to effectively execute and adapt our business model in a dynamic market
- our ability to reduce our cost structure and improve operating efficiencies;
- our future expenses
- our ability to expand our network
- our ability to integrate clients, employees and operations of acquired companies into our business
- our ability to earn revenue on ads served based on data accumulated from our network
- our ability to timely and effectively scale and adapt our existing technology and network infrastructure
- our plan to continue investing in long-term growth and research and development, enhancing our platforms and pursuing strategic acquisitions of complementary businesses and technologies to drive future growth
- our ability to increase engagement of our solutions by new and existing clients, partners and professional organizations and launch those solutions without delay
- our anticipated trends of our operating metrics and financial and operating results
- the effects of increased competition and commoditization of products we offer, including pricing pressure, reduced profitability or loss of market share
- our ability to maintain profit margins on our products;
- our ability to maintain our mix of recurring revenue versus non-recurring revenue;
- our ability to successfully enter new markets and sell our products internationally

our ability to maintain, protect and enhance our brand and intellectual property  
changes in accounting standards;  
the impact of the Department of Justice stipulation regarding PowerReviews on our business;  
the attraction and retention of qualified employees and key personnel  
our expectations regarding the outcome of litigation proceedings; and  
other risk factors included under “Risk Factors” in our Annual Report on Form 10-K for the year ended April 30, 2017.

## Table of Contents

The outcome of the events described in these forward-looking statements is subject to known and unknown risks, uncertainties and other factors that could cause actual results to differ materially from our forward-looking statements, including those factors discussed in Part I, Item 1A. "Risk Factors" in our Annual Report on Form 10-K for our fiscal year ended April 30, 2017 and other risks and uncertainties detailed in this and our other reports and filings with the SEC. The forward-looking statements in this Quarterly Report on Form 10-Q represent our views as of the date of this Quarterly Report on Form 10-Q. We anticipate that subsequent events and developments may cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we have no current intention of doing so except to the extent required by applicable law. You should, therefore, not rely on these forward-looking statements as representing our views as of any date subsequent to the date of this Quarterly Report on Form 10-Q.

### Overview

Bazaarvoice was founded on the premise that the collective voice of the consumer is the most powerful marketing tool in the world. Our solutions and services allow our retailer and brand clients to understand that consumer voice and the role it plays in influencing purchasing decisions, both online and offline. Our solutions collect, curate, and display consumer-generated content including ratings and reviews, questions and answers, customer stories, and social posts, photos, and videos. This content is syndicated and distributed across our clients' marketing channels, including category/product pages, search terms, brand sites, mobile applications, in-store displays, and paid and earned advertising. This consumer-generated content enables our clients to generate more revenue, market share, and brand affinity. Our solutions are designed to empower our clients to leverage insights derived from consumer-generated content to improve marketing effectiveness, increase success of new product launches, improve existing products and services, effectively scale customer support, decrease product returns, reach consumers when actively shopping via highly targeted audience advertising, and enable retailers to launch and manage on-site advertising solutions and site monetization strategies.

For the three months ended July 31, 2017, through the continued enhancement and expansion of our social commerce solutions, we achieved continued growth in our number of active SaaS clients (as defined in "Key Business Metrics" below), which increased 9.1% to 1,524 compared to the three months ended July 31, 2016. Our revenue was \$52.2 million and \$50.1 million for the three months ended July 31, 2017, which represents a 4.1% increase from the three months ended July 31, 2016, respectively.

As of July 31, 2017, we had 763 full-time employees compared to 744 full-time employees as of the same date last year. During the first quarter of fiscal 2018 we updated our definition of full-time employees to exclude temporary contractors. All prior year amounts have been updated to conform to the current definition.

### Business Model

Our business model focuses on adding new clients and maximizing the lifetime value of such client relationships. We make significant investments in acquiring new clients and believe that we will be able to achieve a favorable return on these investments by growing our relationships over time and ensuring that we have a high level of client retention. The majority of our revenue is generated from the sale of SaaS subscriptions to our hosted social commerce solutions and related professional and managed services. In connection with the acquisition of new clients, we incur and recognize significant upfront costs. These costs include sales and marketing costs, such as costs associated with generating client agreements, and sales commission expenses that are recognized fully in the period in which we execute a client contract. In addition, we incur implementation and other costs which are generally recognized in periods prior to recognizing revenue. We recognize SaaS subscription revenue ratably over the entire term of those contracts, which commences when the client is able to begin using our solution, and professional and managed services revenue is recognized upon either completion or as the services are rendered depending on the nature of the service. Although we expect each client to be profitable for us over the duration of our relationship, the costs we incur with respect to any client relationship may exceed revenue in earlier periods because we recognize those costs in advance of the recognition of revenue. As a result, an increase in the mix of new clients as a percentage of total clients will initially have a negative impact on our operating results. On the other hand, we expect that a decrease in the mix of new clients as a percentage of total clients will initially have a positive impact on our operating results.

Additionally, some clients pay in advance of recognition of revenue and, as a result, our cash flow from these clients may exceed the amount of revenue recognized for those clients in earlier periods of our relationship. As we depend on third-party Internet-hosting providers to operate our business, increased computing and storage consumption by some of our customers can increase our hosting costs and impact our gross margins.

In addition, our solutions enable our clients to monetize the value of shopper data generated from our SaaS products through targeted advertising based on online and offline shopping behavior. Our Advertising revenue is generated from client campaigns that are generally executed over a one to three month timeframe.

Table of Contents

## Key Business Metrics

In addition to macroeconomic trends affecting the demand for our solutions, management regularly reviews a number of key financial and operating metrics to evaluate our business, determine the allocation of our resources, make decisions regarding corporate strategies and evaluate forward-looking projections and trends affecting our business. The following table summarizes our key business metrics for continuing operations:

	Three Months Ended July 31,	
	2017	2016
	(in thousands, except number of clients and client retention rate)	
Revenue:		
SaaS and related services	\$ 49,323	\$ 47,799
Advertising (previously referred to as media)	2,835	2,294
Total revenue	\$ 52,158	\$ 50,093
Cash flow provided by operations	\$ 272	\$ 129
Number of active SaaS clients (period end)	1,524	1,397
Active SaaS client retention rate <sup>(1)</sup>	95.9	% 95.2
Total revenue per employee <sup>(2)</sup>	\$ 68.7	\$ 67.2
Adjusted EBTIDA	\$ 6,701	\$ 3,914

(1) Calculated based on active SaaS client retention over a three month period.

(2) Calculated based on the average number of full-time employees for the three month period. During the first quarter of fiscal 2018 we updated our definition of full-time employees to exclude temporary contractors. All prior year amounts have been updated to conform to the current definition.

## Revenue

SaaS revenue consists primarily of fees from the sale of subscriptions to our hosted social commerce solutions, and we generally recognize such revenue ratably over the related subscription period, which is typically from one to three years. SaaS revenue also includes professional and managed services fees associated with providing expert services that educate and assist clients on the best use of our SaaS solutions and assist in the implementation of these solutions. Professional and managed services revenue is recognized upon completion or as the services are rendered, depending upon the nature of the service. We regularly review our revenue and revenue growth rate to measure our success. We believe that trends in revenue are important to understanding the overall health of our marketplace, and we use these trends in order to formulate financial projections and make strategic business decisions.

Advertising revenue consists primarily of fees charged to advertisers when their advertisements are displayed on publishers' websites and is net of amounts paid to such publishers.

## Cash Flow Provided By Operations

Cash flow provided by operations is the cash provided by the normal course of business and is measured prior to the impact of investing or financing activities. Due to the fact that we incur a significant amount of upfront costs associated with the acquisition of new clients with revenue recognized over an extended period, we consider cash flow provided by operations to be a key measure of our operating performance.

## Number of Active SaaS Clients

We define an active SaaS client as an organization with which we have an annual, or longer, contract, or extension of such contract, to provide one or more of our hosted social commerce solutions pursuant to which we are recognizing revenue as of the last day of the quarter, and we count organizations that are closely related as one active client, even if they have signed separate contractual agreements.

## Active SaaS Client Retention Rate

Active client retention rate is calculated based on the number of active clients at period end that were also active clients at the start of the period divided by the number of active clients at the start of the period. We believe that our ability to retain our active clients and expand their use of our solutions over time is a leading indicator of the stability of our revenue base and the long-term value of our client relationships.





Table of Contents

Total Revenue per Employee

Revenue per employee is calculated as revenue recognized during the period divided by the average number of full-time employees for the period. We believe revenue per employee is a leading indicator of our productivity and operating leverage. The growth of our business is dependent on our ability to hire the talented people we require to effectively capitalize on our market opportunity and scale with growth while maintaining a high level of client service.

Adjusted EBITDA

We define Adjusted EBITDA as generally accepted accounting principles (“GAAP”) net loss from continuing operations adjusted for stock-based expense (net of capitalized stock-based compensation related to development of internal-use software), contingent consideration related to acquisitions, depreciation and amortization (including amortization of capitalized internal-use software development costs), restructuring charges, integration and other costs related to acquisitions, other non-business costs and benefits, income tax expense and other (income) expense, net.

Adjusted EBITDA is a financial measure that is not calculated in accordance with GAAP and should not be considered as an alternative to net loss or income, operating loss or income or any other measure of financial performance calculated and presented in accordance with GAAP. Our Adjusted EBITDA may not be comparable to similarly titled measures of other organizations because other organizations may not calculate Adjusted EBITDA in the same manner. We prepare Adjusted EBITDA to eliminate the impact of certain non-cash charges and items that we do not consider indicative of our core operating performance. You are encouraged to evaluate these adjustments and the reasons we consider them appropriate.

We believe Adjusted EBITDA is useful to investors in evaluating our operating performance for the following reasons:

Adjusted EBITDA is widely used by investors and securities analysts to measure a company’s operating performance without regard to items, such as stock-based expense, depreciation and amortization, acquisition costs, income tax expense and other income, net, that can vary substantially from company to company depending upon their financing, capital structures and the method by which assets were acquired;

Our management uses Adjusted EBITDA in conjunction with GAAP financial measures for planning purposes, including the preparation of our annual operating budget, as a measure of operating performance and the effectiveness of our business strategies and in communications with our board of directors concerning our financial performance;

Adjusted EBITDA provides consistency and comparability with our past financial performance, facilitates period-to-period comparisons of operations and also facilitates comparisons with other peer companies, many of which use similar non-GAAP financial measures to supplement their GAAP operating results; and

Our investor and analyst presentations include Adjusted EBITDA as a supplemental measure to evaluate our overall operating performance.

We understand that although Adjusted EBITDA is frequently used by investors and securities analysts in their evaluations of companies, Adjusted EBITDA has limitations as an analytical tool, and you should not consider it in isolation or as a substitute for analysis of our results of operations as reported under GAAP. These limitations include:

Depreciation and amortization are non-cash charges, and the assets being depreciated or amortized will often have to be replaced in the future; Adjusted EBITDA does not reflect any cash requirements for these replacements;

Adjusted EBITDA does not reflect changes in, or cash requirements for, our working capital needs or contractual commitments;

Adjusted EBITDA does not reflect cash requirements for income taxes and the cash impact of other income; and

Other companies in our industry may calculate Adjusted EBITDA differently than we do, limiting its usefulness as a comparative measure.

Table of Contents

The following table presents a reconciliation of net loss, the most comparable GAAP measure, to Adjusted EBITDA for each of the periods indicated:

	Three Months Ended July 31,	
	2017	2016
	(in thousands)	
GAAP net loss	\$(2,316)	\$(5,105)
Stock-based expense	4,822	3,944
Depreciation and amortization	3,487	3,578
Restructuring charges	40	327
Acquisition-related and other expense	261	176
Income tax expense	124	135
Total other expense, net	283	859
Adjusted EBITDA	\$6,701	\$3,914

## Key Components of Our Condensed Consolidated Statements of Operations

## Revenue

We generate revenue principally from fixed commitment subscription contracts under which we provide clients with various services, including access to our hosted software platforms, as well as professional and managed services fees associated with providing expert services that educate and assist clients on the best use of our SaaS solutions and assist in the implementation of these solutions. For agreements with multiple elements, we evaluate each element in the arrangement to determine whether it represents a separate unit of accounting and recognize the allocated revenue for each unit of accounting over the respective service period. We sell these services under contractual agreements for service terms that are generally one to three years in length. Clients typically commit to fixed rate fees for the service term. Any billings that do not meet the revenue recognition criteria are recorded as deferred revenue on our balance sheet. We invoice clients on varying billing cycles, including annually, quarterly and monthly; therefore, our deferred revenue balance does not represent the total contract value of our non-cancelable subscription agreements. Fees payable under these agreements are generally due in full within 30 to 90 days of invoicing and are non-refundable regardless of the actual use of the services and contain no general rights of return. No single client accounted for more than 10% of our revenue for the three months ended July 31, 2017 and 2016.

We expect competitive pressure and price-based competition to continue to impact our SaaS revenue and client retention rates. Future SaaS revenue growth will be dependent upon our ability to sell new subscription while limiting the adverse impact of competitive pressures on revenue per client and client retention. We expect the improvements in our active SaaS client retention rate achieved in fiscal 2017 to have a positive impact on SaaS revenue growth in fiscal 2018.

## Cost of Revenue

Cost of revenue consists primarily of personnel costs and related expenses associated with employees and contractors who provide our subscription services, our implementation team, our content moderation teams and other support services provided as part of the fixed commitment subscription contracts. Cost of revenue also includes professional fees, including third-party implementation support, travel-related expenses and an allocation of general overhead costs. We allocate general overhead expenses to all departments based on the number of employees in each department, which we consider to be a fair and representative means of allocation and, as such, general overhead expenses, including depreciation and facilities costs, are reflected in our cost of revenue. Personnel costs include salaries, benefits, bonuses and stock-based expense. We generally invest in increasing our capacity, particularly in the areas of implementation and support, ahead of the growth in revenue, which can result in lower margins in a given investment period.

Cost of revenue also includes hosting costs, the amortization of capitalized internal-use software development costs incurred in connection with our hosted software solutions and third-party service costs to support and retain our clients.

We intend to continue to invest resources in our client services teams and in the capacity of our hosting service infrastructure due to increases in the volume of consumer generated content on our network and, as we continue to invest in technology innovation through our research and development organization. The level and timing of investment in these areas could affect our cost of revenue, both in terms of absolute dollars and as a percentage of revenue in the future.

## Table of Contents

### Operating Expenses

We classify our operating expenses into six categories: sales and marketing; research and development; general and administrative; restructuring charges; acquisition-related and other; and amortization of acquired intangible assets. In each category, our operating expenses consist primarily of personnel costs, program expenses, professional fees, travel-related expenses and an allocation of our general overhead expenses, as applicable.

**Sales and marketing.** Sales and marketing expenses consist primarily of personnel costs for our sales, marketing and business development employees and executives, including salaries, benefits, stock-based expense, bonuses and commissions earned by our sales personnel. Sales and marketing also includes non-personnel costs such as professional fees, an allocation of our general overhead expenses and the costs of our marketing and brand awareness programs. Our marketing programs include our Client Summits, regional user groups, corporate communications, public relations and other brand building and product marketing expenses. We expense sales commissions when a client contract is executed. We plan to continue investing in sales and marketing by focusing our marketing efforts on direct sales support and pipeline generation, which we believe will enable us to add new clients and increase penetration within our existing client base. For fiscal 2018, we expect sales and marketing expense to decrease year over year as a percentage of revenue compared to fiscal 2017 partially as a result of the restructuring activities we committed to in April 2017 as described in 'Restructuring charges' below. Sales and marketing expense is expected to continue to be our largest operating expense for the foreseeable future.

**Research and development.** Research and development expenses consist primarily of personnel costs for our product development employees and executives, including salaries, benefits, stock-based expense and bonuses. Also included are non-personnel costs such as professional fees payable to third-party development resources and an allocation of our general overhead expenses. A substantial portion of our research and development efforts are focused on enhancing our software architecture and adding new features and functionality to our platforms to address social and business trends as they evolve. We are also dedicating a larger portion of our research and development spending to our efforts to leverage data that we and our clients collect and manage through the use of our solutions. Research and development expenses are expected to remain relatively constant as a percentage of revenue for fiscal 2018 compared to fiscal 2017.

**General and administrative.** General and administrative expenses consist primarily of personnel costs, including salaries, benefits, stock-based expense and bonuses for our administrative, legal, human resources, finance, accounting and information technology employees and executives. Also included are non-personnel costs, such as travel-related expenses, professional fees, bad debt expense and other corporate expenses, along with an allocation of our general overhead expenses. We will continue to incur incremental costs to meet the increased compliance requirements associated with being a public company. Those costs include increases in our accounting and legal personnel, additional consulting, legal, audit and tax fees, insurance costs, board of directors' compensation and the costs of achieving and maintaining compliance with Section 404 of the Sarbanes-Oxley Act. General and administrative expenses as a percentage of revenue are expected to remain relatively consistent for fiscal 2018 compared to fiscal 2017.

**Restructuring charges.** In February 2016, we made the decision to suspend sales of our BV Local product, reduce our cost structure to improve operating efficiencies and align resources with our growth strategies. Costs associated with these restructuring activities include workforce reductions charges, and facilities charges related to the loss recorded on the sub-lease of excess office space at our headquarters. In addition, in April 2017 we reduced our sales expenses to better align with our growth expectations and reduced organization layers to streamline operations. We do not expect to record any additional significant charges related to these restructuring activities.

**Acquisition-related and other.** Acquisition-related and other expenses consist of ongoing costs to comply with our obligations resulting from the divestiture of the PowerReviews business. Included in "acquisition-related and other expenses" are legal and advisory fees for the U.S. Department of Justice suit related to our acquisition of PowerReviews.

**Amortization of acquired intangible assets.** The amortization of acquired intangible assets represents amortization of acquired customer relationship intangible assets from FeedMagnet and Longboard Media.

Other Expense, Net

Other expense, net consists primarily of interest income, interest expense related to our revolving line of credit, foreign exchange gains and losses and the resulting gain or loss from foreign exchange contracts. Interest income represents interest received on our cash and short-term investments. Foreign exchange gains and losses arise from revaluations of foreign currency denominated monetary assets and liabilities and are partially offset by the change in market value of our foreign exchange contracts.

Table of Contents

Income Tax Expense

As a result of our current net operating loss position in the United States, income tax expense consists primarily of corporate income taxes resulting from profits generated in foreign jurisdictions by wholly-owned subsidiaries, along with state income taxes payable in the United States. We expect our income tax expense to increase in the future if we become profitable both in the United States and in foreign jurisdictions.

Table of Contents

## Results of Operations

The following tables set forth our results of operations for the specified periods. The period-to-period comparisons of results of operations are not necessarily indicative of results for future periods.

	Three Months Ended July 31,	
	2017	2016
	(in thousands)	
Revenue	\$52,158	\$50,093
Cost of revenue <sup>(1)</sup>	19,765	18,756
Gross profit	32,393	31,337
Operating expenses:		
Sales and marketing <sup>(1)</sup>	14,604	15,304
Research and development <sup>(1)</sup>	10,503	11,073
General and administrative <sup>(1)</sup>	8,585	8,259
Restructuring charges	40	327
Acquisition-related and other	261	176
Amortization of acquired intangible assets	309	309
Total operating expenses	34,302	35,448
Operating loss	(1,909 )	(4,111 )
Total other expense, net	(283 )	(859 )
Loss before income taxes	(2,192 )	(4,970 )
Income tax expense	124	135
Net loss	\$(2,316 )	\$(5,105 )
Other Financial Data:		
Adjusted EBITDA <sup>(2)</sup>	\$6,701	\$3,914

(1)

Includes stock-based expense as follows:

Cost of revenue	\$ 567	\$ 344
Sales and marketing	1,067	580
Research and development	1,080	1,053
General and administrative	2,108	1,967

(2) See “Key Business Metrics-Adjusted EBITDA” above for a reconciliation of net loss to Adjusted EBITDA.

Table of Contents

The following table sets forth our results of operations for the specified periods as a percentage of revenue. The period-to-period comparisons of results are not necessarily indicative of results for future periods.

Consolidated Statements of Operations Data:

	Three Months	
	Ended July 31,	
	2017	2016
Revenue	100.0 %	100.0 %
Cost of revenue <sup>(1)</sup>	37.9	37.4
Gross profit	62.1	62.6
Operating expenses:		
Sales and marketing <sup>(1)</sup>	28.0	30.6
Research and development <sup>(1)</sup>	20.1	22.1
General and administrative <sup>(1)</sup>	16.5	16.5
Restructuring charges	0.1	0.7
Acquisition-related and other	0.5	0.3
Amortization of acquired intangible assets	0.6	0.6
Total operating expenses	65.8	70.8
Operating loss	(3.7 )	(8.2 )
Total other expense, net	(0.5 )	(1.7 )
Loss before income taxes	(4.2 )	(9.9 )
Income tax expense	0.2	0.3
Net loss	(4.4 )%	(10.2 )%

Other Financial Data:

Adjusted EBITDA	12.8 %	7.8 %
-----------------	--------	-------

(1) Includes stock-based expense as follows:

Cost of revenue	1.1 %	0.7 %
Sales and marketing	2.0 %	1.2 %
Research and development	2.1 %	2.1 %
General and administrative	4.0 %	3.9 %

Comparison of the Three Months Ended July 31, 2017 and 2016

Revenue

Three Months Ended July		
31,		
2017	2016	% Change
(dollars in thousands)		

Revenue	\$52,158	\$50,093	4.1 %
---------	----------	----------	-------

Our revenue increased \$2.1 million, or 4.1%, for the three months ended July 31, 2017 compared to the three months ended July 31, 2016. The increase in revenue consisted of a \$1.5 million, or 3.1%, increase in SaaS revenue and a \$0.6 million, or 23.4%, increase in Advertising revenue.

The \$1.5 million increase in SaaS revenue, consisted primarily of a \$2.2 million increase in revenue from professional and managed services, partially offset by a decrease in revenue from annual SaaS subscription fees.

Advertising revenue increased \$0.6 million due to increased demand for our shopper advertising solutions driven by campaigns for new clients and growth in expenditures from existing clients.



Table of Contents

## Cost of Revenue and Gross Profit Percentage

	Three Months Ended July 31,		
	2017	2016	% Change
	(dollars in thousands)		
Cost of revenue	\$19,765	\$18,756	5.4 %
Gross profit	32,393	31,337	3.4
Gross profit percentage	62.1 %	62.6 %	

Cost of revenue increased \$1.0 million, or 5.4%, for the three months ended July 31, 2017 compared to the three months ended July 31, 2016. The increase in cost of revenue was primarily due to a \$0.5 million increase in personnel-related costs as a result of increased headcount and a \$0.5 million increase in consulting and other corporate expenses.

## Operating Expenses

	Three Months Ended July 31,				
	2017		2016		% Change
	Amount	% of Revenue	Amount	% of Revenue	
	(dollars in thousands)				
Sales and marketing	\$14,604	28.0 %	\$15,304	30.6 %	(4.6 )%
Research and development	10,503	20.1	11,073	22.1	(5.1 )
General and administrative	8,585	16.5	8,259	16.5	3.9
Restructuring charges	40	0.1	327	0.7	(87.8)
Acquisition-related and other	261	0.5	176	0.3	48.3
Amortization of acquired intangible assets	309	0.6	309	0.6	—
Total operating expenses	\$34,302	65.8 %	\$35,448	70.8 %	(3.2 )%

Sales and marketing. Sales and marketing expenses decreased by \$0.7 million, or 4.6%, for the three months ended July 31, 2017 compared to the same period in 2016 primarily as a result of a \$0.6 million decrease in personnel costs related to the Company's April 2017 restructuring activities (see "Restructuring Costs" in the "Overview" section above and Note 6 to our consolidated financial statements for further discussion). In addition, travel related expenses decreased \$0.3 million and other corporate expenses decreased \$0.3 million compared to the same period in 2016. These increases were partially offset by a \$0.5 million increase in stock based compensation expense related to new grants.

Research and development. Research and development expenses decreased by \$0.6 million, or 5.1%, for the three months ended July 31, 2017 compared to the same period in 2016 primarily as a result of decreased personnel-related expenses resulting from restructuring related headcount reductions (see "Restructuring Costs" in the "Overview" section above and Note 6 to our consolidated financial statements for further discussion).

General and administrative. General and administrative expenses increased \$0.3 million, or 3.9%, for the three months ended July 31, 2017 compared to the same period in 2016 primarily as a result of a reduction in bad debt recovery.

Restructuring charges. Restructuring charges for the three months end July 31, 2017 consisted of severance and related costs related to the Company's restructuring activities initiated during the fourth quarter of fiscal 2017. The Company does not anticipate incurring any further charges related to this restructuring. The \$0.3 million in restructuring cost incurred during the three months ended July 31, 2016 consisted of severance and related costs related to the Company's restructuring activities initiated during the fourth quarter of fiscal 2016. These restructuring activities were completed during the second quarter of fiscal 2017. See Note 6, Restructuring Charges, to the Consolidated Financial Statements for further discussion regarding our restructuring activities.

Acquisition-related and other. Acquisition-related and other consists primarily of legal and other advisory expenditures incurred to comply with our ongoing obligations from the divestiture of PowerReviews and other legal expenditures.

Amortization of acquired intangibles. Amortization for acquired intangible assets remained constant at \$0.3 million for the three months ended July 31, 2017 and 2016. Amortization of acquired intangible assets represents amortization of acquired customer relationship intangible assets from FeedMagnet and Longboard Media.

Table of Contents

## Other Expense, Net

	Three Months Ended July 31,				% Change
	2017	2016	Amount	% of Revenue	
	Amount	% of Revenue	Amount	% of Revenue	% Change
	(dollars in thousands)				
Interest income	\$86	0.2 %	\$142	0.3 %	(39.4 )%
Interest expense	(394 )	(0.7 )	(489 )	(1.0 )	(19.4 )
Other income (expense)	25	—	(512 )	(1.0 )	(104.9)
Total other expense, net	\$(283)	(0.5 )%	\$(859)	(1.7 )%	(67.1 )%

Total other expense, net, decreased by \$0.6 million for the three months ended July 31, 2017 compared to the same period in 2016 primarily as a result of a \$0.4 million decrease in losses on transactions in foreign currencies, net of foreign currency hedges and a decrease in interest expense on our revolving credit facility due to the reduction of the balance outstanding.

## Income Tax Expense

	Three Months Ended July 31,				% Change
	2017	2016	Amount	% of Revenue	
	Amount	% of Revenue	Amount	% of Revenue	% Change
	(dollars in thousands)				
Income tax expense	\$124	0.2 %	\$135	0.3 %	(8.1 )%

Income tax expense remained constant during the three months ended July 31, 2017 compared to the same period in 2016.

## Liquidity and Capital Resources

Our principal source of liquidity at July 31, 2017 consisted of \$84.5 million of cash and cash equivalents and short term investments. Cash and cash equivalents consist of cash, money market funds, commercial paper, corporate bonds and certificates of deposit. Our short-term investments consist of certificates of deposit, municipal bonds, commercial paper, U.S. Treasury notes and bonds that are a guaranteed obligation of the U.S. Government, corporate notes and corporate bonds. As of July 31, 2017, the amount of cash and cash equivalents held by foreign subsidiaries was \$8.5 million. If these funds are needed for our domestic operations, we would be required to accrue and pay U.S. taxes to repatriate these funds. However, our intent is to permanently reinvest these funds outside the U.S. and our current plans do not demonstrate a need to repatriate them to fund our domestic operations. We do not provide for federal income taxes on the undistributed earnings of our foreign subsidiaries.

On July 18, 2007, the Company entered into a loan and security agreement with Comerica Bank which was most recently amended and restated on November 21, 2014. The Amended and Restated Credit Facility (the "Credit Facility") provides for a secured, revolving line of credit of up to \$70.0 million, with a sublimit of \$3.0 million for the incurrence of swingline loans and a sublimit of \$15.0 million for the issuance of letters of credit. Availability under the Credit Facility was \$33.1 million as of July 31, 2017. The Company had letters of credit outstanding of \$9.9 million as of July 31, 2017. The Credit Facility expires on November 21, 2017 with all advances immediately due and payable. During the three months ended July 31, 2017, the Company paid \$5.0 million on the balance outstanding under its Credit Facility, reducing the Company's outstanding debt to \$27.0 million.

Subsequent to July 31, 2017 the Company paid \$5.0 million on the balance outstanding under its Credit Facility, reducing the Company's outstanding debt to \$22.0 million.

Our principal needs for liquidity include working capital requirements to fund our operations, capital expenditures, repaying our outstanding revolving line of credit and acquisitions. We intend to renew our Credit Facility prior to its expiration in November 2017. We believe that our available resources are sufficient to fund our liquidity requirements for at least the next 12 months regardless of whether the Company renews its Credit Facility.

Our future capital requirements will depend on many factors, including our rate of client and revenue growth, the expansion of our sales and marketing activities, the timing and extent of spending to support product development efforts, the timing of introductions of new features and enhancements to our social commerce solutions and future acquisitions of, or investments in, complementary businesses and technologies. The timing, frequency, and pattern of our billing mix can also impact our operating cash flows. To the extent that existing cash, cash equivalents and short-term investments along with future cash flow from operations are insufficient to fund our future activities, we may need to raise additional funds through public or private equity or debt financing. Additional funds may not be available on terms favorable to us or at all.

Table of Contents

We typically invoice our new and existing SaaS business clients for our subscription services in a varying mix of frequencies such as; monthly, quarterly, semiannual and annual billings. Bookings and therefore billings for our SaaS business are typically higher in the second half of our fiscal year while billings for our advertising business typically increase significantly during the holiday season. These factors typically result in an increase in our accounts receivable balance. Similarly, increases in new client launches lead to increased billings, which in turn also increases our accounts receivable balance. The operating cash flow benefit of increased billing activity generally occurs in the subsequent quarters when we collect from our clients.

Days sales outstanding (“DSO”) is calculated by dividing period end accounts receivable by average daily sales for the fiscal quarter. DSO was 86 days for the three months ended July 31, 2017 compared to 70 days for the three months ended July 31, 2016. Accounts receivable increased primarily as a result of an increase in the mix of annual and semi-annual billings during the three months ended July 31, 2017.

Our DSO fluctuates from period to period and year over year, primarily due to the seasonal nature of our new bookings and related renewals, the seasonal nature of our advertising business and the frequency of our customer billings which vary throughout the fiscal year. These trends result in changes in accounts receivable balances that are different than our revenue growth trends. Although period end accounts receivable fluctuates because of these factors, the average daily sales for the period do not because we recognize revenue ratably over the terms of our customer contracts. Accordingly, our average daily sales are not influenced by factors such as seasonality, billing frequency and billing timing.

The following table summarizes our cash flows for the periods indicated (including cash flows from discontinued operations):

	Three Months Ended July 31, 2017 2016 (in thousands)	
Net cash provided by operating activities	\$272	\$129
Net cash used in investing activities	(1,172)	(441)
Net cash provided by (used in) financing activities	(4,887)	395
Net Cash Provided by Operating Activities		

Net cash provided by operating activities is primarily influenced by the amount of cash we invest in personnel and infrastructure to support the anticipated growth of our business, the increase in the number of clients using our platforms and the amount and timing of client payments.

For the three months ended July 31, 2017, operating activities provided \$0.3 million of cash after changes in our operating assets and liabilities, offsetting a net loss of \$2.3 million. The net loss included non-cash depreciation and amortization of \$3.5 million, non-cash stock-based expense of \$4.8 million and other non-cash items of \$0.1 million. Cash decreased \$5.8 million as a result of a \$4.5 million increase in operating assets and a \$1.3 million decrease in operating liabilities. The \$4.5 million increase in operating assets was primarily related to an increase in accounts receivable due to an increase in annual and semi-annual billings.

For the three months ended July 31, 2016, operating activities provided \$0.1 million of cash after changes in our operating assets and liabilities, offsetting a net loss of \$5.1 million. The net loss included non-cash depreciation and amortization of \$3.6 million, non-cash stock-based expense of \$3.9 million and bad debt recovery of \$0.2 million. Cash decreased \$2.1 million as a result of a \$4.2 million reduction in operating liabilities partially offset by a \$2.1 million reduction in operating assets. The \$4.2 million reduction in operating liabilities was primarily related to a \$4.5 million decrease in accrued expenses and other current liabilities as a result of a decrease in accrued sales commissions and a reduction in our Advertising revenue share accrual due to timing of payments and a \$2.6 million decrease in accounts payable, partially offset by an increase in deferred revenue. The \$2.0 million reduction in operating assets was primarily driven by a decrease in accounts receivable.

Net Cash (Used in) Investing Activities

Our primary investing activities have consisted of acquisitions, purchases of short-term investments and property and equipment, including technology hardware and software to support our growth as well as costs capitalized in connection with the development of our internal-use hosted software platform. Purchases of property and equipment may vary from period to period due to the timing of the expansion of our operations and the development cycles of our internal-use hosted software platform. We expect to continue to invest in short-term investments, property and equipment and developing our software platform for the foreseeable future.

For the three months ended July 31, 2017, investing activities used \$1.2 million, which was primarily the result of \$17.1 million in purchases of short term investments and \$2.3 million in purchases of property, equipment and capitalized internal-use software development costs, which includes \$0.5 million in leasehold improvements related to our new New York office. These activities were partially offset by proceeds from maturities of short-term investments of \$18.2 million.

Table of Contents

For the three months ended July 31, 2016, investing activities used \$0.4 million, which was primarily the result of \$12.7 million in purchases of short term investments and \$2.7 million in purchases of property, equipment and capitalized internal-use software development costs, partially offset by proceeds from maturities of short-term investments of \$15.0 million.

**Net Cash Provided by (Used in) Financing Activities**

Our financing activities have consisted primarily of borrowings under our line of credit, net proceeds from the issuance of common stock and proceeds from the exercises of options to purchase common stock.

For the three months ended July 31, 2017, financing activities used \$4.9 million related to a \$5.0 million payment made on the balance outstanding under the Company's Credit Facility partially offset by net contributions to the Company's Employee Stock Purchase Plan of \$0.1 million.

For the three months ended July 31, 2016, financing activities provided \$0.4 million due to proceeds from contributions of \$0.2 million to our Employee Stock Purchase Plan and proceeds of \$0.2 million from the exercise of options to purchase our common stock.

**Contractual Obligations and Commitments**

There have been no material changes to the contractual obligations table included in our Annual Report on Form 10-K for the year ended April 30, 2017 filed with the SEC on June 16, 2017 except those related to principal debt obligations and other contractual commitments.

The following table summarizes our contractual obligations as of July 31, 2017 for principal debt obligations and other contractual commitments:

	Payments due by Period				
	Total	Less than 1 Year	1-3 Years	3-5 Years	After 5 Years
	(in thousands)				
Principal debt obligations	27,000	27,000	—	—	—
Other contractual commitments <sup>(1)</sup>	20,264	11,369	8,650	245	—
<b>Total</b>	<b>\$47,264</b>	<b>\$38,369</b>	<b>\$8,650</b>	<b>\$245</b>	<b>\$ —</b>

Contractual commitment amounts in the table above are associated with agreements that are enforceable and legally binding and that specify all significant terms, including: fixed or minimum services to be used; fixed, (1) minimum or variable price provisions; and the approximate timing of the transaction. Obligations under contracts that we can cancel without a significant penalty are not included. In addition, purchase orders are not included as they represent authorizations to purchase rather than binding agreements.

**Off-Balance Sheet Arrangements**

We do not have any off-balance sheet arrangements that have or are reasonably likely to have a material current or future effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

**Critical Accounting Policies and the Use of Estimates**

Preparation of our condensed consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. We believe the most complex and sensitive judgments, because of their significance to the condensed consolidated financial statements included in this Quarterly Report on Form 10-Q, result primarily from the need to make estimates about the effects of matters that are inherently uncertain. Management's Discussion and Analysis and Note 2 to the consolidated financial statements in our Annual Report on Form 10-K for the fiscal year ended April 30, 2017, filed on June 16, 2017 describe the significant accounting estimates and policies used in the preparation of our condensed consolidated financial statements. Actual results in these areas could differ from management's estimates. During the three months ended July 31, 2017, there were no significant changes in our critical accounting policies or estimates from those reported in our Annual Report on Form 10-K for the fiscal year ended April 30, 2017, filed on June 16, 2017.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We have operations both within the United States and internationally and we are exposed to market risks in the ordinary course of our business, including the effect of interest rate changes and foreign currency fluctuations. Information relating to quantitative and qualitative disclosures about these market risks is set forth below.

28

---



## Table of Contents

### Interest Rate Sensitivity

We hold cash, cash equivalents and short-term investments for working capital purposes. We do not have material exposure to market risk with respect to these investments. We do not use derivative financial instruments for speculative or trading purposes; however, we may adopt specific hedging strategies in the future. Any declines in interest rates will reduce future interest income.

### Foreign Currency Risk

Our results of operations and cash flows are subject to fluctuations because of changes in foreign currency exchange rates, particularly changes in exchange rates between the U.S. dollar and the Euro and British Pound, the currencies of countries where we currently have our most significant international operations. On a historical basis, invoicing has largely been denominated in U.S. dollars; however, we expect an increasing proportion of our future business to be conducted in currencies other than U.S. dollars. Our expenses are generally denominated in the currencies of the countries in which our operations are located, with our most significant operations at present located in the United States, the United Kingdom, Germany, France, Australia and Sweden.

We assess the market risk of changes in foreign currency exchange rates utilizing a sensitivity analysis that measures the potential impact on earnings of a hypothetical 10% change in the value of the U.S. dollar on foreign currency denominated monetary assets and liabilities. The effect of an immediate 10% adverse change in exchange rates on foreign currency denominated monetary assets and liabilities, principally accounts receivable and intercompany balances, as of July 31, 2017, would be immaterial.

We have entered into forward exchange contracts to partially hedge our exposure to these foreign currencies. We do not enter into any derivative financial instruments for trading or speculative purposes. We may enter into additional forward exchange contracts to further contain our exposure to foreign currencies fluctuations. To date, we have hedged against some of the fluctuations in currency exchange rates, however fluctuations in exchange rates could materially impact our operating results in the future.

### Inflation Risk

We do not believe that inflation has had a material effect on our business, financial condition or results of operations. If our costs were to become subject to significant inflationary pressures, we may not be able to fully offset such higher costs through price increases. Our inability or failure to do so could have a material impact on our business, financial condition and results of operations.

## Item 4. Controls and Procedures

### Evaluation of Disclosure Controls and Procedures

Our management is responsible for establishing and maintaining adequate disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act). Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our disclosure controls and procedures as of July 31, 2017. The term “disclosure controls and procedures” (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company’s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives, and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

Based on management’s evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of July 31, 2017.

### Changes in Internal Control Over Financial Reporting

There was no change in our internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) and 15d-15(d) of the Exchange Act that occurred during the three months ended July 31, 2017 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Table of Contents

PART II – OTHER INFORMATION

Item 1. Legal Proceedings

None.

Item 1A. Risk Factors

Investing in our common stock involves a high degree of risk. You should carefully consider the factors discussed in Part I, Item 1A. “Risk Factors” in our Annual Report on Form 10-K for our fiscal year ended April 30, 2017. If any of such risks and uncertainties actually occurs, our business, financial condition or operating results could differ materially from the plans, projections and other forward-looking statements included in the section titled “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and elsewhere in this report and in our other public filings. Except for the risk factor below, there have been no material changes from the risk factors previously disclosed in the Company's Form 10-K for the year ended April 30, 2017.

We expect our revenue mix to vary over time, which can affect our gross margin and operating results.

Revenue generated from our non-recurring services, including our professional and managed services, as well as revenue generated from fees charged to advertisers, may fluctuate due to factors both within and outside of our control. We expect our mix of non-recurring and recurring revenues to vary over time due to a number of factors, including the seasonal nature of both our subscription bookings and related renewals, customer preferences for campaign-based solutions, as well as the seasonality in our advertising business. Our gross margins and operating results can be affected by such changes in revenue mix and costs. In addition, because there is less predictability and certainty in the timing and amount of revenues generated by our non-recurring services, our results of operations and financial condition could be materially adversely affected by the timing and amount of our non-recurring revenues.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 6. Exhibits

The below Exhibit Index is incorporated herein by reference.

Table of Contents

EXHIBIT INDEX

Exhibit Number	Exhibit Description	Incorporated by Reference	
		Form File No.	Exhibit Filing Date
3.1	Amended and Restated Certificate of Incorporation, as currently in effect	S-1 333-176506	3.1 August 26, 2011
<u>3.2*</u>	<u>Amended and Restated Bylaws of Bazaarvoice, Inc. (as amended by the amendment to the Bylaws approved by the Board of Directors of Bazaarvoice, Inc. on August 31, 2017)</u>		
<u>31.1*</u>	<u>Certification of Chief Executive Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>		
<u>31.2*</u>	<u>Certification of Chief Financial Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</u>		
<u>32.1**</u>	<u>Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>		
<u>32.2**</u>	<u>Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>		
101.INS*	XBRL Instance Document		
101.SCH*	XBRL Taxonomy Extension Schema Document		
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase Document		
101.DEF*	XBRL Taxonomy Extension Definition Linkbase Document		
101.LAB*	XBRL Taxonomy Extension Label Linkbase Document		
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase Document		

\* Filed herewith.

\*\*Furnished herewith.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Quarterly Report on Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized.

BAZAARVOICE, INC.

Dated: September 7, 2017 /s/ James R. Offerdahl  
James R. Offerdahl  
Chief Financial Officer  
(Principal Financial Officer)