Consolidated Communications Holdings, Inc. Form 10-Q August 08, 2008

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q

(Mark One)		-	
p Quarterly Report For the Quarterly Period End		13 or 15(d) of the Securities Ex	change Act of 1934
		or	
o Transition Repo For the Transition Period from		13 or 15(d) of the Securities Ex	schange Act of 1934
	Commission Fi SOLIDATED COMM	ile Number 000-51446 UNICATIONS HOLDINGS, I	NC.
	(Exact name of registr	rant as specified in its charter)	
Delawar	e	02-0	636095
(State or Other Jurisdiction Organization	•	(I.R.S. Employe	r Identification No.)
		uth 17 <sup>th</sup> Street	
	-	llinois 61938-3987	
		executive offices and zip code)	
Indicate by check mark whether the Securities Exchange Act of required to file such reports), an	the registrant: (1) has fi 1934 during the preceding d (2) has been subject to	er, including area code: (217) 23: iled all reports required to be file ing 12 months (or for such shorte to such filing requirements for the accelerated filer, an accelerated	ed by Section 13 or 15(d) of r period that the registrant was e past 90 days. Yes b No o
or a smaller reporting company company in Rule 12b-2 of the	See the definitions of		rated filer and smaller reporting
Large accelerated filer o	Accelerated filer þ	Non-accelerated filer o	Smaller reporting company o
		(Do not check if a smaller reporting	
Indicate by check mark whether o No b	the registrant is a shell	company) company (as defined in Rule 12	b-2 of the Exchange Act). Yes
•	istrant s common stock	s, \$.01 par value, outstanding as	of August 1, 2008 was

# TABLE OF CONTENTS

PART I.	FINANCIAL	INFORMATION

Item 1. Financial Statements	3
Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations	17
Item 3. Quantitative and Qualitative Disclosures about Market Risk	33
Item 4. Controls and Procedures	34
PART II. OTHER INFORMATION	
Item 1. Legal Proceedings	35
Item 4. Submission of Matters to a Vote of Security Holders	35
Item 5. Other Information	35
Item 6. Exhibits	35
Signatures	36
Exhibit Index	37
Exhibit 10.1 Exhibit 31.1 Exhibit 31.2 Exhibit 32.1	

2

# PART I. FINANCIAL INFORMATION

# **Item 1. Financial Statements**

# Consolidated Communications Holdings, Inc. Condensed Consolidated Statements of Income

(Amounts in thousands, except per share amounts)
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,				
		2008	Í	2007	2008		2007
Revenues	\$	106,444	\$	80,944	\$ 211,858	\$	163,924
Operating expenses:							
Cost of services and products (exclusive of							
depreciation and amortization shown separately							
below)		36,108		25,788	69,971		51,417
Selling, general and administrative expenses		26,911		22,296	55,055		44,595
Depreciation and amortization		22,350		16,606	45,221		33,235
Income from operations		21,075		16,254	41,611		34,677
Other income (expense):							
Interest income		64		227	288		441
Interest expense		(16,048)		(11,688)	(34,326)		(23,302)
Investment income		4,845		1,611	9,207		3,054
Minority interest		(133)		(118)	(405)		(290)
Loss on extinguishment of debt		(9,224)			(9,224)		
Other, net		(129)		264	(114)		276
Income before income taxes		450		6,550	7,037		14,856
Income tax expense		270		1,057	3,148		4,744
Net income	\$	180	\$	5,493	\$ 3,889	\$	10,112
Net income per common share Basic and Diluted	\$	0.01	\$	0.21	\$ 0.13	\$	0.39
Cash dividends declared per common share	\$	0.38	\$	0.38	\$ 0.77	\$	0.77

See accompanying notes

3

# Consolidated Communications Holdings, Inc. Condensed Consolidated Balance Sheets

(Amounts in thousands, except share and per share amounts)

	June 30, 2008 (unaudited)	December 31, 2007
ASSETS	(unaudicu)	
Current assets:		
Cash and cash equivalents	\$ 10,433	\$ 34,341
Accounts receivable, net of allowance of \$2,127 and \$2,440, respectively	44,777	44,001
Inventories	7,235	6,364
Deferred income taxes	4,551	4,551
Prepaid expenses and other current assets	13,182	10,358
Total current assets	80,178	99,615
Property, plant and equipment, net	403,780	411,647
Intangibles and other assets:		
Investments	94,921	94,142
Goodwill	526,630	526,439
Customer lists, net	135,329	146,411
Tradenames	14,291	14,291
Deferred financing costs and other assets	8,712	12,046
Total assets	\$ 1,263,841	\$ 1,304,591
LIABILITIES AND STOCKHOLDERS EQUITY		
Current liabilities:		
Current portion of capital lease obligations	\$ 1,048	\$ 1,010
Current portion of pension and postretirement benefit obligations	7,919	8,765
Accounts payable	12,798	17,386
Advance billings and customer deposits	18,970	18,167
Dividends payable	11,363	11,361
Accrued expenses	20,763	28,254
Total current liabilities	72,861	84,943
Capital lease obligations less current portion	1,102	1,636
Long-term debt	880,000	890,000
Deferred income taxes	97,169	97,289
Pension and postretirement benefit obligations	57,200	56,729
Other liabilities	13,610	14,306
Total liabilities	1,121,942	1,144,903
Minority interest	4,727	4,322

α,	11 11	• ,
Stoc.	kholders	equity:

Common stock, \$0.01 par value, 100,000,000 shares, authorized, 29,511,519		
and 29,440,587 issued and outstanding, respectively	295	294
Additional paid in capital	279,026	278,175
Accumulated deficit	(136,455)	(117,452)
Accumulated other comprehensive loss	(5,694)	(5,651)
Total stockholders equity	137,172	155,366
Total liabilities and stockholders equity	\$ 1,263,841	\$ 1,304,591

See accompanying notes

4

# Consolidated Communications Holdings, Inc. Consolidated Statements of Cash Flows

(Amounts in thousands) (Unaudited)

	Six Months Ended June 30,			nded
		2008		2007
OPERATING ACTIVITIES				
Net income	\$	3,889	\$	10,112
Adjustments to reconcile net income to cash provided by operating activities:				
Depreciation and amortization		45,221		33,235
Provision for bad debt losses		2,322		1,858
Loss on extinguishment of debt		9,224		
Deferred income tax		(3,148)		1,103
Partnership income		(4,729)		(882)
Non-cash stock compensation		860		1,706
Minority interest in net income of subsidiary		405		290
Amortization of deferred financing costs		806		1,668
Changes in operating assets and liabilities:				
Accounts receivable		(3,098)		(1,738)
Inventories		(871)		156
Other assets		830		(2,538)
Accounts payable		(4,588)		(794)
Accrued expenses and other liabilities		(4,943)		(7,067)
Net cash provided by operating activities		42,180		37,109
INVESTING ACTIVITIES				
Securities purchased				(10,625)
Capital expenditures		(26,286)		(16,673)
Net cash used in investing activities		(26,286)		(27,298)
FINANCING ACTIVITIES				
Proceeds from issuance of stock				12
Proceeds from long-term obligations		120,000		
Payments made on long-term obligations		(136,337)		
Payment of deferred financing costs		(240)		(320)
Payment of capital lease obligation		(496)		( /
Purchase and retirement of common stock		(8)		
Dividends on common stock		(22,721)		(20,093)
Net cash used in financing activities		(39,802)		(20,401)
Net decrease in cash and cash equivalents		(23,908)		(10,590)
Cash and cash equivalents at beginning of period		34,341		26,672
Cash and cash equivalents at end of period	\$	10,433	\$	16,082

See accompanying notes

5

# Consolidated Communications Holdings, Inc. Condensed Consolidated Statement of Changes in Stockholders Equity Six Months Ended June 30, 2008

(Amounts in thousands, except share amounts) (Unaudited)

							Accumulated Other	
	Common	Stoc	k	Additional Paid in	A	ccumulated	Comprehensive	
Balance, January 1, 2008	Shares 29,440,587	Am \$	ount 294	\$ Capital 278,175	\$	<b>Deficit</b> (117,452)	Loss (5,651)	Total \$ 155,366
Effects of accounting change regarding postretirement plan measurement dates pursuant to SFAS No. 158: Service cost, interest cost, and expected return on plan assets for October 1, 2007 through December 31,						(154)		(154)
2007, net of (\$88) of tax Amortization of prior service cost and net loss for October 1, 2007 through December 31, 2007, net of						(154)		(154)
(\$9) of tax						(15)	15	
						(169)	15	(154)
Balance, January 1, 2008 as adjusted	29,440,587		294	278,175		(117,621)	(5,636)	155,212
Net income Dividends on common stock Shares issued under employee plan, net of forfeitures	71,467					3,889 (22,723)		3,889 (22,723)
Non-cash stock compensation			1	859				860
Purchase and retirement of common stock Prior service cost and net	(535)			(8)				(8)
loss, net of (\$104) of tax Change in fair value of cash flow hedges, net of \$72 of tax							(180) 122	(180) 122
Balance, June 30, 2008	29,511,519	\$	295	\$ 279,026	\$	(136,455)	\$ (5,694)	\$ 137,172

See accompanying notes

6

# CONSOLIDATED COMMUNICATIONS HOLDINGS, INC. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS Three and six months ended June 30, 2008 and 2007

(Dollars in thousands, except share and per share amounts)

## 1. Description of Business

Consolidated Communications Holdings, Inc. and its wholly owned subsidiaries (the Company) operate under the name Consolidated Communications. The Company is an established rural local exchange company (RLEC) providing communications services to residential and business customers in Illinois, Texas and Pennsylvania. With approximately 276,793 local access lines, 73,713 Competitive Local Exchange Carrier (CLEC) access line equivalents, 86,575 digital subscriber lines (DSL) and 14,112 digital television subscribers, the Company offers a wide range of telecommunications services, including local and long distance service, Voice Over Internet Protocol (VOIP) calling, custom calling features, private line services, dial-up and high-speed Internet access, digital TV, carrier access services, network capacity services over our regional fiber optic network, directory publishing and CLEC calling services. The Company also operates a number of complementary businesses, including telemarketing and order fulfillment; telephone services to county jails and state prisons; equipment sales; operator services; and mobile services.

#### 2. Presentation of Interim Financial Statements

These unaudited interim condensed consolidated financial statements include the accounts of Consolidated Communications Holdings, Inc. and its wholly owned subsidiaries and subsidiaries in which it has a controlling financial interest. All material intercompany balances and transactions have been eliminated in consolidation. These interim statements have been prepared in accordance with Securities and Exchange Commission (SEC) guidelines and do not include all of the information and footnotes required by U.S. generally accepted accounting principles (GAAP) for complete financial statements. These interim financial statements reflect all adjustments that are, in the opinion of management, necessary for a fair presentation of its financial position and results of operations for the interim periods. All such adjustments are of a normal recurring nature. Interim results are not necessarily indicative of the results that may be expected for the entire year. These interim financial statements should be read in conjunction with the financial statements and related notes for the year ended December 31, 2007, which were included in our annual report on Form 10-K previously filed with the SEC.

#### 3. Recent Accounting Pronouncements

In March 2008, the Financial Accounting Standards Board, or the FASB, issued Statement of Financial Accounting Standards No. 161 (SFAS No. 161), Disclosure about Derivative Instruments and Hedging Activities an Amendment of FASB Statement No. 133. SFAS No. 161 requires entities that utilize derivative instruments to provide qualitative disclosures about their objectives and strategies for using such instruments, as well as any details of credit-risk-related contingent features contained within derivatives. SFAS No. 161 also requires entities to disclose additional information about the amounts and location of derivatives located within the financial statements, how the provisions of Statement of Financial Accounting Standards No. 133, Accounting for Derivative Instruments and Hedging Activities, have been applied, and the impact that hedges have on an entity s financial position, financial performance and cash flows. SFAS No. 161 is effective for fiscal years and interim periods beginning after November 15, 2008, with early adoption encouraged. The Company currently provides information about its hedging activities and use of derivatives in its quarterly and annual filings with the SEC, including many of the disclosure requirements contained within SFAS No. 161. The Company is currently evaluating the impact, if any, of adopting SFAS No. 161 on the Company s disclosures. SFAS No. 161 will have no impact on the Company s future results of operations and financial condition.

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 160 (SFAS No. 160), *Noncontrolling Interests in Consolidated Financial Statements* an Amendment of ARB No. 51. SFAS No. 160 clarifies that a noncontrolling interest in a consolidated subsidiary should be reported as equity in the consolidated financial statements. It also requires consolidated net income to include the amounts attributable to both the parent and the noncontrolling interest. The Company is required to adopt SFAS No. 160 on January 1, 2009 and is currently evaluating the impact of adopting SFAS No. 160 on its future results of operations and financial condition.

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 141 (revised 2007) (SFAS No. 141 (R)), *Business Combinations*. SFAS No. 141(R) retains the fundamental requirements of the original pronouncement requiring that the purchase method be used for all business combinations. SFAS No. 141(R) defines the acquirer as the entity that obtains control of one or more businesses in the business combination, establishes the acquisition date as the date that the acquirer achieves control and requires the acquirer to recognize the assets acquired, liabilities assumed and any non-controlling interest at their fair values as of the acquisition date. SFAS No. 141(R) also requires, among other things, that acquisition-related costs be recognized separately from the acquisition. The Company is required to adopt SFAS No. 141(R) effective January 1, 2009. SFAS No. 141(R) will generally impact acquisitions made after the date of adoption.

# 4. Marketable Securities

In the second quarter of 2007, the Company acquired \$10,625 of investments in auction rate securities which were considered available-for-sale under SFAS No. 115. These securities were sold in the third quarter of 2007 with no gain or loss to the Company.

# 5. Acquisition

On December 31, 2007, the Company acquired all of the capital stock of North Pittsburgh Systems, Inc. (North Pittsburgh). By acquiring all of the capital stock of North Pittsburgh, the Company acquired an RLEC that serves portions of Allegheny, Armstrong, Butler and Westmoreland Counties in western Pennsylvania; a CLEC company that serves small to mid-sized business customers in Pittsburgh and its surrounding suburbs as well as in Butler County; an Internet Service Provider that furnishes broadband services in western Pennsylvania; and minority interests in three cellular partnerships and one competitive access provider. The results of operations for North Pittsburgh are included in the Company s telephone operations segment for December 31, 2007 and thereafter. The Company accounted for the North Pittsburgh acquisition using the purchase method of accounting. Accordingly, the financial statements reflect the allocation of the total purchase price to the net tangible and intangible assets acquired based on their respective fair values. At the time of the acquisition, 80% of the shares of North Pittsburgh converted into the right to receive \$25.00 per share in cash and each of the remaining shares of North Pittsburgh common stock converted into the right to receive 1.1061947 shares of common stock of the Company, or 3,318,480 shares of stock valued at \$74,398, net of issuance fees. The total purchase price, including acquisition costs and net of \$32,902 of cash acquired, is being allocated according to the following table which summarizes the preliminary, estimated fair values of the North Pittsburgh assets acquired and liabilities assumed:

Current assets	\$ 17,729
Property, plant and equipment	117,134
Customer list	49,000
Goodwill	214,580
Investments and other assets	53,360
Liabilities assumed	(105,034)
Net purchase price	\$ 346,769

8

Because of the proximity of this transaction to year-end, the values of certain assets and liabilities are based on preliminary valuations and are subject to adjustment as additional information is obtained. Adjustments of \$191 were made to goodwill during the period ended June 30, 2008.

The aggregate purchase price was determined through a negotiated bid and was influenced by the Company s assessment of the value of the overall North Pittsburgh business. The significant goodwill value reflects the Company s view that the North Pittsburgh business can generate strong cash flow, sales and earnings following the acquisition. All of the goodwill recorded as part of this acquisition was allocated to the telephone operations segment. In accordance with Statement of Financial Accounting Standards No. 142, *Goodwill and Other Intangible Assets*, the \$214,580 in goodwill recorded as part of the North Pittsburgh acquisition is not being amortized, but will be tested for impairment at least annually. The customer list is being amortized over its estimated useful life of 5 years. The goodwill and other intangibles associated with this acquisition did not qualify under the Internal Revenue Code as deductible for tax purposes.

Because the acquisition occurred on December 31, 2007, the Company s results of operations for the three and six months ended June 30, 2007 do not include North Pittsburgh. Unaudited pro forma results of operations data for the three and six months ended June 30, 2007 as if the acquisition had occurred at the beginning of the period presented are as follows:

	Three Months Ended June 30, 2007		Six Months Ended June 30, 2007		
Total revenues	\$	105,258	\$	212,661	
Income from operations	\$	17,399	\$	31,209	
Net income	\$	4,804	\$	5,143	
Income per share basic	\$	0.17	\$	0.18	
Income per share diluted	\$	0.16	\$	0.17	

#### 6. Goodwill and Customer Lists

The following table summarizes the carrying value of goodwill by segment:

	June 30, 2008	De	ecember 31, 2007
Telephone Operations Other Operations	\$ 519,4 <sup>2</sup> 7,18		519,255 7,184
	\$ 526,63	30 <b>\$</b>	526,439

The Company s customer lists consist of an established core base of customers that subscribe to its services. The carrying amount of customer lists is as follows:

	June 30, December 2008 2007						
Gross carrying amount Less: accumulated amortization	\$	205,648 (70,319)	\$	205,648 (59,237)			
Net carrying amount	\$	135,329	\$	146,411			

The aggregate amortization expense associated with customer lists was \$5,541 and \$3,209 for the three months ended June 30, 2008 and 2007, respectively and was \$11,082 and \$6,443 for the six months ended June 30, 2008 and 2007, respectively. Customer lists are being amortized on a straight-line basis using a weighted average life of approximately 10 years.

## 7. Summarized Financial Information for Significant Investments

In connection with the North Pittsburgh Acquisition, the Company acquired a 23.67% ownership of Pennsylvania RSA 6(II) wireless limited partnership (the RSA 6(II)). The principal activity of the RSA 6(II) is providing cellular service to territories that overlap the majority of the markets served by the Company s North Pittsburgh wireline operations. The Company accounts for this investment on the equity basis. Unaudited summarized income statement information for the RSA 6(II) was as follows:

	Thre Ende	Six Months Ended June 30, 2008		
Total revenues	\$	26,768	\$	51,930
Income from operations	\$	5,742	\$	11,213
Income before income taxes	\$	5,767	\$	11,339
Net income	\$	5,767	\$	11,339

#### 8. Pension Costs and Other Postretirement Benefits

The Company has several defined benefit pension plans covering substantially all of its hourly employees and certain salaried employees. The plans provide retirement benefits based on years of service and earnings. The pension plans are generally noncontributory. The Company s funding policy is to contribute amounts sufficient to meet the minimum funding requirements as set forth in employee benefit and tax laws. The Company also has a qualified supplemental pension plan (Restoration Plan) covering certain former North Pittsburgh employees. The Restoration Plan restores benefits that are precluded under the pension plan by Internal Revenue Service limits on compensation and benefits applicable to qualified pension plans and by the exclusion of bonus compensation from the pension plan s definition of earnings.

The Company currently provides other postretirement benefits (Other Benefits) consisting of health care and life insurance benefits for certain groups of retired employees. Retirees share in the cost of health care benefits. Retiree contributions for health care benefits are adjusted periodically based upon either collective bargaining agreements for former hourly employees or as total costs of the program change for former salaried employees. The Company s funding policy for retiree health benefits is generally to pay covered expenses as they are incurred. Postretirement life insurance benefits are fully insured.

10

The following tables present the components of net periodic benefit cost:

	<b>Pension Benefits</b>			Other Benefits			
	2008		2007		2008		2007
Three months ended June 30,							
Service cost	\$ 546	\$	345	\$	252	\$	219
Interest cost	2,806		1,168		632		385
Expected return on plan assets	(3,255)		(1,231)				
Other, net	4		40		(147)		(248)
Net periodic benefit cost	\$ 101	\$	322	\$	737	\$	356
Six months ended June 30,							
Service cost	\$ 1,092	\$	690	\$	505	\$	439
Interest cost	5,611		2,340		1,263		770
Expected return on plan assets	(6,510)		(2,467)				
Other, net	9		81		(293)		(495)
Net periodic benefit cost	\$ 202	\$	644	\$	1,475	\$	714

In September 2006, the FASB issued Statement of Financial Accounting Standards No. 158 (SFAS No. 158), *Employers Accounting for Defined Benefit Pension and Other Postretirement Plans.* SFAS No. 158 requires an employer to recognize the overfunded or underfunded status of a defined benefit postretirement plan as an asset or liability in its statement of financial position and to recognize changes in that funded status in the year in which the changes occur through comprehensive income. SFAS No. 158 also requires an employer to measure the funded status of a plan as of the date of its year-end statement of financial position. The Company was required to adopt the recognition provisions of SFAS No. 158 effective December 31, 2006; however, the requirement to measure plan assets and benefit obligations as of the date of the Company s fiscal year end is required to be effective as of December 31, 2008. Upon combining the Texas and Illinois pension plans on December 31, 2007, the Company adopted the measurement date provisions of SFAS No. 158 effective January 1, 2008 for pension and postretirement plans with measurement dates other than December 31. The impact of the adoption of the measurement date provisions resulted in an increase to opening accumulated deficit on January 1, 2008 of \$169.

# 9. Long-Term Debt

Long-term debt consists of the following:

	J	une 30, 2008	Dec	ember 31, 2007
Senior Secured Credit Facility	ф		Φ.	
Revolving loan	\$		\$	
Term loan		880,000		760,000
Obligations under capital lease		2,150		2,646
Senior notes				130,000
		882,150		892,646
Less: current portion		(1,048)		(1,010)
	\$	881,102	\$	891,636

In connection with the acquisition of North Pittsburgh on December 31, 2007, the Company, through its wholly-owned subsidiaries, entered into a credit agreement with various financial institutions, which provides for borrowings of up to \$950,000 consisting of a \$760,000 term loan facility, a \$50,000 revolving credit facility, which was fully available as of June 30, 2008, and a \$140,000 delayed draw term loan facility ( DDTL ). The DDTL s sole purpose was for the funding of the redemption of the Company s outstanding senior notes plus any associated fees or redemption premium. As described below, the Company borrowed \$120,000 under the DDTL on April 1, 2008, at which time the commitment for the remaining \$20,000 that was originally available under the DDTL expired. Other borrowings under the credit facility were used to retire the Company s previous \$464,000 credit facility and to fund the acquisition of North Pittsburgh. Borrowings under the credit facility are the Company s senior, secured obligations that are secured by substantially all of the assets of the Company and its subsidiaries with the exception of Illinois Consolidated Telephone Company. The term loan and DDTL have no interim principal maturities and thus mature in full on December 31, 2014. The revolving credit facility matures on December 31, 2013.

At the Company s election, all borrowings under the credit facilities bear interest at a rate equal to an applicable margin plus either a base rate or LIBOR. The applicable margin is based upon the Company s total leverage ratio. As of June 30, 2008, the applicable margin for interest rates was 2.50% on LIBOR based term loan and revolving credit facility borrowings. The applicable margin for alternative base rate loans was 1.50% per year for the term loan facility and for the revolving credit facility. At June 30, 2008 and 2007, the weighted average rate of interest on the Company s credit facilities, including the effect of interest rate swaps, was 6.86% and 6.33% per annum, respectively. Interest is payable at least quarterly.

The credit agreement contains various provisions and covenants, which include, among other items, restrictions on the ability to pay dividends, incur additional indebtedness, and issue capital stock, as well as limitations on future capital expenditures. The Company has also agreed to maintain certain financial ratios, including interest coverage and total net leverage ratios, all as defined in the credit agreement. As of June 30, 2008, the Company was in compliance with the credit agreement covenants.

On April 1, 2008, the Company redeemed all of the outstanding senior notes. The total amount of the redemption was \$136,337 including a call premium of \$6,337. The senior note redemption and payment of accrued interest through the redemption date was funded using \$120,000 of borrowings on the DDTL together with cash on hand. The Company recognized a loss on extinguishment of debt of \$9,224 related to the redemption premium and the write-off of unamortized deferred financing costs. This loss has been included as a component of Other income (expense) in the accompanying statements of income.

# 10. Derivative Instruments

The Company maintains interest rate swap agreements that are accounted for as cash flow hedges and effectively convert a portion of its floating-rate debt to a fixed-rate basis, thus reducing the impact of interest rate changes on future interest expense. At June 30, 2008, the Company had interest rate swap agreements covering \$790,000 in aggregate principal amount of its variable rate debt at fixed LIBOR rates ranging from 3.8% to 5.5%. The swap agreements expire in various amounts and on various dates from December 31, 2008 to March 31, 2013. The fair value of the Company s derivative instruments, comprised solely of its interest rate swaps, amounted to liabilities of \$12,575 and \$12,769 at June 30, 2008 and December 31, 2007, respectively. The fair value is included in Other Assets and Other Liabilities in the accompanying Balance Sheets. The change in the fair value of derivative instruments, net of related tax effect, is recorded in Other Comprehensive Income. The Company recognized comprehensive income of \$13,342 and \$3,335 during the three months ended June 30, 2008 and 2007, respectively and \$1,853 for the six months ended June 30, 2008 and 2007, respectively.

12

#### 11. Fair Value Measurements

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements*. SFAS No. 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements. The Company has adopted the provisions of SFAS No. 157 as of January 1, 2008, for financial instruments that are required to be measured at fair value on a recurring basis. Although the adoption of SFAS No. 157 did not materially impact the results of operations or financial condition, the Company is now required to provide additional disclosures as part of its financial statements.

SFAS No. 157 establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include: Level 1, defined as observable inputs such as quoted prices in active markets; Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and Level 3, defined as unobservable inputs in which little or no market data exists, therefore requiring an entity to develop its own assumptions.

As of June 30, 2008, the Company s derivative instruments related to interest rate swap agreements are required to be measured at fair value on a recurring basis. The fair values of the interest rate swaps are determined using an internal valuation model which relies on the expected LIBOR based yield curve and estimates of counterparty and the Company s non performance risk as the most significant inputs. Certain material inputs to the valuations are not directly observable and cannot be corroborated by observable market data. The Company has categorized these interest rate derivatives as Level 3.

The Company s net liabilities measured at fair value on a recurring basis subject to disclosure requirements of SFAS No. 157 at June 30, 2008 were as follows:

			Fair Value M	leasurements at F	Reportir	ng Date
				Using		
			Quoted			
			Prices	Significant		
			in Active	Other	Sig	gnificant
			Markets for	Observable	Uno	bservable
			Identical			
			Assets	Inputs	]	Inputs
	J	June 30,				
Description		2008	(Level 1)	(Level 2)	(L	Level 3)
Interest Rate Derivatives	\$	12,575	\$	\$	\$	12,575

The following table presents the Company s net liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3) as defined in SFAS No. 157 at June 30, 2008:

	Fair Value Measurements Using Significant Unobservable Inpu (Level 3)		
		rest Rate rivatives	
Balance at December 31, 2007 Total unrealized gains included in other comprehensive income	\$	12,769 (194)	
Balance at June 30, 2008	\$	12,575	

The amount of total gains or (losses) for the period included in earnings for the period

\$

13

#### 12. Restricted Share Plan

The following table summarizes restricted stock activity:

Restricted shares outstanding, December 31, 2007	129,302
Shares granted	71,467
Shares vested	(4,500)

Shares forfeited or retired

Restricted shares outstanding, June 30, 2008

196,269

The Company recognized non-cash compensation expense associated with the restricted shares totaling \$476 and \$972 for the three months ended June 30, 2008 and 2007, respectively and \$860 and \$1,706 for the six months ended June 30, 2008 and 2007, respectively. The shares granted in the six months ended June 30, 2008 includes 14,750 restricted shares granted to certain key employees and directors as well as 56,717 performance based restricted shares. The performance based restricted shares were granted to key employees based upon the Company achieving certain financial and operating targets for 2007 based on a sliding scale. In March 2008, a target of 64,447 performance based restricted shares was approved for issuance in the first quarter of 2009 based upon meeting operational and financial goals in 2008. The non-cash compensation expense is included in Selling, general and administrative expenses in the accompanying statements of income.

#### 13. Income Taxes

The Company adopted Financial Interpretation No. 48, Accounting for Uncertainty in Income Taxes, an Interpretation of Financial Accounting Standards Board Statement No. 109 (FIN 48), effective January 1, 2007, with no impact on its results of operations or financial condition. During the six months ended June 30, 2008, there was a decrease of \$42 to the balance of unrecognized tax benefits reported at December 31, 2007 due to the expiration of state statute of limitations. As of June 30, 2008 and December 31, 2007, the amount of unrecognized tax benefits was \$5,988 and \$6,030, respectively. The total amount of unrecognized benefits that, if recognized, would affect the effective tax rate is \$236. An additional decrease in unrecognized tax benefits of \$520 and \$238 of related accrued interest and penalties is expected in the remainder of 2008 due to the expiration of federal and state statutes of limitations. The tax benefit attributable to \$236 of the decrease in unrecognizable tax benefits will result in a reduction to the Company s effective tax rate and \$284 will have no effect on the effective tax rate. The Company is continuing its practice of recognizing interest and penalties related to income tax matters in interest expense and general and administrative expense, respectively. Upon adoption of FIN 48 the Company had no accrual balance for interest and penalties. For the quarter ended June 30, 2008, the Company had accrued \$658 of interest and penalties of which \$272 was recorded during the six months ended June 30, 2008 and \$65 was recorded during the six months ended June 30, 2007. The only periods subject to examination for the Company s federal return are the 2003 through 2006 tax years. The periods subject to examination for the Company s state returns are years 2003 through 2006. The Company is currently under examination by both federal and state tax authorities. The Company does not expect that any settlement or payment that may result from the audits will have a material effect on the Company s results of operations or cash flows. The Company does not anticipate that the total unrecognized tax benefits will significantly change due to the settlement of audits and the expiration of statute of limitations in the next twelve months. There were no material changes to any of these amounts during the second quarter of 2008.

The Company s effective tax rate was 44.7% and 31.9%, for the six months ended June 30, 2008 and 2007, respectively. The effective tax rate differs from the federal and state statutory rates primarily due to non-deductible expenses.

The Company s effective tax rate was 60.0% and 16.1%, for the three months ended June 30, 2008 and 2007, respectively. The effective tax rate differs from the federal and state statutory rates primarily due to non-deductible expenses. The higher rate for the three months ended June 30, 2008 was due to the impact of applying a higher effective rate to the six months ended June 30, 2008. The adjustment for the increased annual effective rate was recorded in the three months ended June 30, 2008, resulting in a higher effective tax rate for the quarter.

During the second quarter of 2007, the State of Texas amended the tax legislation enacted during the second quarter of 2006. The most significant impact of this amendment on the Company was the revision to the temporary credit on taxable margin. This new legislation resulted in a reduction of our net deferred tax liabilities and corresponding credit to our tax provision of approximately \$1.7 million. Exclusive of this adjustment, the effective tax rate would have been approximately 42.5% and 43.6% for the three and six months ended June 30, 2007, respectively.

14

### 14. Net Income per Common Share

The following table sets forth the computation of net income per common share:

	Three Months Ended June 30,				Six Months Ended June 30,			
	2	2008	2007		2008		2007	
Basic:								
Net income	\$	180	\$	5,493	\$	3,889	\$	10,112
Weighted average number of common shares outstanding	29,	315,250	25	,758,289	29	,314,881	25	5,757,471
Net income per common share	\$	0.01	\$	0.21	\$	0.13	\$	0.39
<b>Diluted:</b> Net income Weighted average number of common shares	\$	180	\$	5,493	\$	3,889	\$	10,112
outstanding	29,	529,290	26	,130,618	29	,514,570	26	5,080,203
Net income per common share	\$	0.01	\$	0.21	\$	0.13	\$	0.39

Non-vested shares issued pursuant to the Restricted Share Plan (see Note 12) were considered outstanding for the computation of diluted net income per share as the recipients are entitled to dividends and voting rights. In accordance with SFAS No. 128, *Earnings per Share*, 17,968 contingent performance based shares were included in the weighted average diluted shares based on the Company s results through the six months ended June 30, 2008.

# 15. Comprehensive Income

The following table presents the components of comprehensive income:

	Three Months Ended June 30,			Six Months Ended June 30,				
		2008		2007		2008		2007
Net income	\$	180	\$	5,493	\$	3,889	\$	10,112
Other comprehensive income (loss):								
Prior service cost and net loss, net of tax		(90)				(180)		
Change in fair value of cash flow hedges, net of tax		13,342		3,335		122		1,853
Total comprehensive income	\$	13,432	\$	8,828	\$	3,831	\$	11,965

15

#### 16. Business Segments

The Company is viewed and managed as two separate, but highly integrated, reportable business segments, Telephone Operations and Other Operations. Telephone Operations consists of a wide range of telecommunications services, including local and long distance service, VOIP service, custom calling features, private line services, dial-up and high speed Internet access, digital TV, carrier access services, network capacity services over our regional fiber optic network, and directory publishing. The Company also operates a number of complementary businesses that comprise Other Operations, including telemarketing and order fulfillment, telephone services to county jails and state prisons, equipment sales, operator services, and mobile services. Management evaluates the performance of these business segments based upon revenue, gross margins, and net operating income.

	Three Months Ended June 30, 2008		Ended June 30,		Months Ended Ju 30, 2008		Three Months Ended June 30, 2007			x Months ided June 30, 2008		x Months aded June 30, 2007
Operating revenues	ф	05.625	ф	71.006	ф	100 (11	Ф	140.510				
Telephone Operations	\$	95,637	\$	71,006	\$	190,611	\$	143,518				
Other Operations		10,807		9,938		21,247		20,406				
Total	\$	106,444	\$	80,944	\$	211,858	\$	163,924				
Operating income (loss)												
Telephone Operations	\$	20,746	\$	17,020	\$	41,600	\$	36,238				
Other Operations		329		(766)		11		(1,561)				
Total		21,075		16,254		41,611		34,677				
Interest income		64		227		288		441				
Interest expense		(16,048)		(11,688)		(34,326)		(23,302)				
Investment income		4,845		1,611		9,207		3,054				
Minority interest		(133)		(118)		(405)		(290)				
Loss on extinguishment of debt		(9,224)				(9,224)						
Other, net		(129)		264		(114)		276				
Income before income taxes	\$	450	\$	6,550	\$	7,037	\$	14,856				

Table of Contents 25

16

#### Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

We present below Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) of Consolidated Communications Holdings, Inc. and its subsidiaries on a consolidated basis. The following discussion should be read in conjunction with our historical financial statements and related notes contained elsewhere in this Report.

Consolidated Communications or the Company refers to Consolidated Communications Holdings, Inc. alone or with its wholly owned subsidiaries, as the context requires. When this report uses the words we, our, or us, they refer to the Company and its subsidiaries.

#### **Forward-Looking Statements**

Any statements contained in this Report that are not statements of historical fact, including statements about our beliefs and expectations, are forward-looking statements and should be evaluated as such. The words anticipates , believes , expects , intends , plans , estimates , targets , projects , should , may , will and similar words intended to identify forward-looking statements. These forward-looking statements are contained throughout this Report, including, but not limited to, statements found in this Part I Item 2 Management s Discussion and Analysis of Financial Condition and Results of Operations , Part I Item 3 Quantitative and Qualitative Disclosures about Market Risk and Part II Item 1 Legal Proceedings . Such forward-looking statements reflect, among other things, our current expectations, plans, strategies, and anticipated financial results and involve a number of known and unknown risks, uncertainties, and factors that may cause our actual results to differ materially from those expressed or implied by these forward-looking statements, including but not limited to:

various risks to stockholders of not receiving dividends and risks to our ability to pursue growth opportunities if we continue to pay dividends according to our current dividend policy;

various risks to the price and volatility of our common stock;

our substantial amount of debt and our ability to incur additional debt in the future;

our need for a significant amount of cash to service and repay our debt and to pay dividends on our common stock;

restrictions contained in our debt agreements that limit the discretion of our management in operating our business;

the ability to refinance our existing debt as necessary;

rapid development and introduction of new technologies and intense competition in the telecommunications industry;

risks associated with our possible pursuit of future acquisitions;

the integration of the Company and North Pittsburgh;

economic conditions in our service areas in Illinois, Texas and Pennsylvania;

system failures;

loss of large customers or government contracts;

risks associated with the rights-of-way for our network;

disruptions in our relationship with third party vendors;

loss of key management personnel and the inability to attract and retain highly qualified management and personnel in the future;

17

#### **Table of Contents**

changes in the extensive governmental legislation and regulations governing telecommunications providers and the provision of telecommunications services and subsidies;

telecommunications carriers disputing and/or avoiding their obligations to pay network access charges for use of our network;

high costs of regulatory compliance;

the competitive impact of legislation and regulatory changes in the telecommunications industry; liability and compliance costs regarding environmental regulations; and

the additional risk factors outlined in Part I Item 1A Risk Factors incorporated by reference from our Annual Report on Form 10-K for the fiscal year ended December 31, 2007, and the other documents that we file with the SEC from time to time that could cause our actual results to differ from our current expectations and from the forward-looking statements discussed in this Report.

Many of these risks are beyond our ability to control or predict. All forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements contained throughout this Report. Because of these risks, uncertainties, and assumptions, you should not place undue reliance on these forward-looking statements. Furthermore, forward-looking statements speak only as of the date they are made. Except as required under the federal securities laws or the rules and regulations of the SEC, we do not undertake any obligation to update or review any forward-looking information, whether as a result of new information, future events or otherwise.

#### Overview

We are an established rural local exchange company that provides communications services to residential and business customers in Illinois, Texas and Pennsylvania. Our main sources of revenues are our local telephone businesses which offer an array of services, including local dial tone, Voice Over Internet Protocol (VOIP) service, custom calling features, private line services, long distance, dial-up and high-speed Internet access, which we refer to as Digital Subscriber Line or DSL, inside wiring service and maintenance, carrier access, billing and collection services, telephone directory publishing, Internet Protocol digital video service, which we refer to as IPTV, wholesale transport services on a fiber optic network in Texas and edge out Competitive Local Exchange Carrier (CLEC) services in Pennsylvania. We also operate a number of complementary businesses, which offer telephone services to county jails and state prisons, operator services, equipment sales and telemarketing and order fulfillment services. *Acquisition of North Pittsburgh and New Credit Facility* 

On December 31, 2007, we completed our acquisition of North Pittsburgh Systems, Inc., pursuant to an Agreement and Plan of Merger, dated as of July 1, 2007. At the effective time of the Merger, 80% of the shares of North Pittsburgh common stock converted into the right to receive \$25.00 in cash, without interest, per share, for an approximate total of \$300.1 million in cash, and each of the remaining shares of North Pittsburgh common stock converted into the right to receive 1.1061947 shares of our common stock or an approximate total of 3.32 million shares of our common stock. The total purchase price, including fees, was \$346.8 million, net of cash acquired. In connection with the acquisition, we entered into a new credit facility that provides for:

a \$50.0 million revolving credit facility that is currently undrawn;

a \$760.0 million term loan, the proceeds of which were drawn at closing of the acquisition; and a delayed draw term loan ( DDTL ) in the amount of up to \$140.0 million which was available to us until May 1, 2008, a portion of the proceeds of which were used for the purpose of redeeming our \$130.0 million of outstanding senior notes along with the payment of any accrued interest and fees, as described below under Redemption of Senior Notes.

18

Proceeds from the term loan along with cash on hand were used to:

pay off our previous credit facility of \$464.0 million plus accrued interest;

fund the cash portion of the acquisition; and

pay fees and expenses related to the acquisition and new financing.

# Redemption of Senior Notes

On April 1, 2008, we redeemed all of our outstanding senior notes. The total amount of the redemption was \$136.3 million including a call premium of \$6.3 million. The senior note redemption and the payment of accrued interest through the redemption date was funded using \$120.0 million of borrowings on the DDTL together with cash on hand. In the second quarter of 2008, we recognized a charge of \$9.2 million related to the redemption premium and the write-off of unamortized deferred financing costs in connection with the redemption.

# Factors Affecting Results of Operations

#### Revenues

Telephone Operations and Other Operations. To date, our revenues have been derived primarily from the sale of voice and data communications services to residential and business customers in our rural telephone companies service areas. We do not anticipate significant growth in revenues in our Telephone Operations segment due to its primarily rural service area, except through acquisitions such as that of North Pittsburgh, but we do expect relatively consistent cash flow from year-to-year due to stable customer demand, limited competition in the majority of our territories and a generally supportive regulatory environment.

Local Access Lines and Bundled Services. Local access lines are an important element of our business. An access line is the telephone line connecting a person s home or business to the public switched telephone network. The monthly recurring revenue we generate from end users, the amount of traffic on our network and related access charges generated from other carriers, the amount of federal and state subsidies we receive and most other revenue streams are directly related to the number of local access lines in service. We had 276,793 and 286,186 local access lines in service as of June 30, 2008 and December 31, 2007, and 229,007 at June 30, 2007, prior to our acquisition of North Pittsburgh.

Many rural telephone companies have experienced a loss of local access lines due to challenging economic conditions, increased competition from wireless providers, competitive local exchange carriers and, in some cases, cable television operators. We have not been immune to these conditions. Both Suddenlink and Comcast, cable competitors in Texas, have launched a competing voice product in the second quarter, which caused a spike in our line loss for the quarter. In our estimation, cable companies are now virtually 100% launched covering 85% of our territory. We also lost local access lines due both to the disconnection of second telephone lines by our residential customers in connection with their substituting DSL or cable modem service for dial-up Internet access and to substituting wireless service for wireline service. As of June 30, 2008 and December 31, 2007 we had 9,847 and 10,685 second lines, respectively, and we had 7,357 second lines prior to our acquisition of North Pittsburgh. The disconnection of second lines represented 9.9% and 10.8% of our residential line loss in the periods ending June 30, 2008 and June 30, 2007, respectively. We expect to continue to experience modest erosion in access lines.

19

We have mitigated the decline in local access lines with increased average revenue per access line by focusing on the following:

aggressively promoting DSL service, including selling DSL as a stand-alone service;

bundling value-adding services, such as DSL or IPTV, with a combination of local service, custom calling features, voicemail and Internet access;

maintaining excellent customer service standards, particularly as we introduce new services to existing customers; and

keeping a strong local presence in the communities we serve.

We have implemented a number of initiatives to gain new local access lines and retain existing local access lines by enhancing the attractiveness of the bundle with new service offerings, including unlimited long distance, and promotional offers like discounted second lines. With the launch of IPTV, we are marketing our triple play bundle, which includes local telephone service, DSL and IPTV. As of June 30, 2008, IPTV was available to approximately 130,000 homes in our markets. Our IPTV subscriber base has grown from 9,577 as of June 30, 2007 to 14,112 as of June 30, 2008. We launched IPTV in our Pennsylvania markets in April 2008. In addition to our access line and video initiatives, we intend to continue to integrate best practices across our Illinois, Texas and Pennsylvania regions. Additionally, we continue to look for ways to enhance current products and introduce new services to ensure that we remain competitive and continue to meet our customers needs. These initiatives include offering:

hosted VOIP, which was launched in certain Texas markets in 2005 to meet the needs of small to medium sized business customers who want robust function without having to purchase a traditional key or PBX phone system;

VOIP service for residential customers, which is being offered both as a growth opportunity and as an alternative to the traditional phone line for customers who are considering a switch to a cable competitor;

DSL service which has been made available to users who do not have our access line. This expands our customer base and creates additional revenue generating opportunities;

a DSL tier with speeds up to 10 Mbps is now being offered for those customers desiring greater Internet speed; and

High definition video service and digital video recorders in all of our IPTV markets.

These efforts may act to mitigate the financial impact of any access line loss we may experience.

Because of our promotional efforts and through the acquisition of North Pittsburgh, the number of DSL subscribers we serve grew substantially. We had 86,575, 81,337 and 58,225 DSL lines in service as of June 30, 2008, December 31, 2007 and June 30, 2007, respectively. Currently over 95% of our rural telephone companies local access lines are DSL capable.

We have also utilized service bundles, which included combinations of local service, custom calling features, voicemail and Internet access as a revenue generation tool and a customer retention tool in our Illinois and Texas markets. Our service bundles totaled 45,272, 45,971 and 45,209 at June 30, 2008, December 31, 2007 and June 30, 2007, respectively. We intend to implement a similar bundling strategy in the North Pittsburgh market as well.

20

Our plan is to continue to execute our customer retention program by delivering excellent customer service and improving the value of our bundle with DSL and IPTV. However, if these actions fail to mitigate access line loss, or we experience a higher degree of access line loss than we currently expect, it could have an adverse impact on our revenues and earnings.

The following sets forth several key metrics as of the end of the periods presented:

	June 30, 2008	December 31, 2007 (1)	June 30, 2007
Local access lines in service:			
Residential	174,641	183,070	151,645
Business	102,152	103,116	77,362
Total local access lines	276,793	286,186	229,007
IPTV subscribers	14,112	12,241	9,577
ILEC DSL subscribers	86,575	81,337	58,225
	100,687	93,578	67,802
VOIP subscribers	4,088	2,465	1,822
CLEC Access Line Equivalents (2)	73,713	70,063	
Total connections	455,281	452,292	298,631
Long distance lines (3)	167,767	166,599	150,863
Dial-up subscribers	5,687	6,783	10,223

(1) In connection with the acquisition of North Pittsburgh, we acquired 36,411 residential access lines. 25,988 business access lines. 14,713 DSL subscribers, 87 **VOIP** subscribers, 70.063 CLEC access line equivalents and 18,223 long distance lines.

(2) CLEC access line equivalents represent a

combination of voice services and data circuits. The calculations represent a conversion of data circuits to an access line basis. Equivalents are calculated by converting data circuits (basic rate interface, primary rate interface, DSL, DS-1, DS-3 and Ethernet) and **SONET-based** (optical) services (OC-3 and OC-48) to the equivalent of an access line.

(3) Reflects the inclusion of long distance service provided as part of our VOIP offering while excluding CLEC long distance subscribers.

As of December 31, 2007 and for the period ended June 30, 2008, our operating statistics include metrics and results associated with our acquisition of North Pittsburgh. In addition, we are now including VOIP lines and CLEC access line equivalents in its total connection count and reflecting T-1 voice grade equivalents in its access line count for the Pennsylvania RLEC, which is consistent with our methodology in Illinois and Texas and with industry norms.

#### **Expenses**

Our primary operating expenses consist of cost of services, selling, general and administrative expenses and depreciation and amortization expenses.

Cost of Services and Products

Our cost of services includes the following:

operating expenses relating to plant costs, including those related to the network and general support costs, central office switching and transmission costs and cable and wire facilities; general plant costs, such as testing, provisioning, network, administration, power and engineering; and the cost of transport and termination of long distance and private lines outside our rural telephone companies service area.

#### **Table of Contents**

We have agreements with carriers to provide long distance transport and termination services. These agreements contain various commitments and expire at various times. We believe we will meet all of our commitments in these agreements and believe we will be able to procure services for future periods. We are currently procuring services for future periods, and at this time, the costs and related terms under which we will purchase long distance transport and termination services have not been determined. We do not expect, however, any material adverse affects from any changes in any new service contract.

Selling, General and Administrative Expenses

Selling, general and administrative expenses include the following:

selling and marketing expenses;

expenses associated with customer care;

billing and other operating support systems; and

corporate expenses, including professional service fees, and non-cash stock compensation.

Our Telephone Operations segment incurs selling, marketing and customer care expenses from its customer service centers and commissioned sales representatives. Our customer service centers are the primary sales channels for residential and business customers with one or two phone lines, whereas commissioned sales representatives provide customized solutions to larger business customers. In addition, we use customer retail centers for various communication needs, including new telephone, Internet and IPTV purchases in Illinois and Texas. Each of our Other Operations businesses primarily use an independent sales and marketing team comprised of dedicated field sales account managers, management teams and service representatives to execute our sales and marketing strategy.

We have operating support and back office systems that are used to enter, schedule, provision and track customer orders, test services and interface with trouble management, inventory, billing, collections and customer care service systems for the local access lines in our operations. We have migrated most key business processes of our Illinois and Texas operations onto single, company-wide systems and platforms. Our objective is to improve profitability by reducing individual company costs through centralization, standardization and sharing of best practices. We successfully completed the integration of our Illinois and Texas billing systems in the third quarter of 2007. Upon closing of the acquisition we were able to immediately convert the North Pittsburgh accounting and payroll functions to our existing systems and began integrating many other functions to our systems. For the six months ended June 30, 2008 and June 30, 2007 we spent \$2.1 million and \$0.5 million, respectively, on integration and restructuring expenses (which included projects to integrate our support and back office systems).

Depreciation and Amortization Expenses

We recognize depreciation expenses for our regulated telephone plant using rates and lives approved by the Illinois Commerce Commission, the Public Utility Commission of Texas and the Pennsylvania Public Utility Commission. The provision for depreciation on nonregulated property and equipment is recorded using the straight-line method based upon the following useful lives:

	Years
Buildings	15-35
Network and outside plant facilities	5-30
Furniture, fixtures and equipment	3-17
Capital leases	11

22

Amortization expenses are recognized primarily for our intangible assets considered to have finite useful lives on a straight-line basis based on the pattern over which we believe we will derive value from our customer lists. In accordance with Statement of Financial Accounting Standards, or SFAS, No. 142, *Goodwill and Other Intangible Assets*, goodwill and intangible assets that have indefinite useful lives are not amortized but rather are tested at least annually for impairment. Because trade names have been determined to have indefinite lives, they are not amortized. Customer relationships are amortized over their useful life, at a weighted average life of approximately 10 years. The following summarizes our revenues and operating expenses on a consolidated basis for the three months ended June 30, 2008 and June 30, 2007:

	Three Months Ended June 30,					
	2008			2007		
	\$		% of Total	\$		% of Total
	(m	illions)	Revenues	(m	illions)	Revenues
Revenues						
Telephone Operations						
Local calling services	\$	26.5	24.9%	\$	21.0	26.0%
Network access services		24.6	23.1		17.5	21.6
Subsidies		13.4	12.6		11.1	13.8
Long distance services		6.3	5.9		3.6	4.4
Data and internet services		15.2	14.3		9.1	11.2
Other services		9.6	9.0		8.7	10.8
Total Telephone Operations		95.6	89.8		71.0	87.8
Other Operations		10.9	10.2		9.9	12.2
Total operating revenues		106.5	100.0		80.9	100.0
Expenses						
Operating expenses						
Telephone Operations		52.9	49.7		37.9	46.9
Other Operations		10.2	9.6		10.1	12.5
Depreciation and amortization		22.3	20.9		16.6	20.5
Total operating expenses		85.4	80.2		64.6	79.9
Income from operations		21.1	19.8		16.3	20.1
Interest expense, net		(16.0)	(15.0)		(11.5)	(14.2)
Other income (expense), net		(4.7)	(4.4)		1.7	2.1
Income tax expense		(0.2)	(0.2)		(1.0)	(1.2)
Net income	\$	0.2	0.2%	\$	5.5	6.8%

#### **Segments**

In accordance with the reporting requirement of SFAS No. 131, *Disclosure about Segments of an Enterprise and Related Information*, we have two reportable business segments, Telephone Operations and Other Operations. The results of operations for North Pittsburgh are included in the Telephone Operations segment for the periods following

its acquisition on December 31, 2007. The results of operations discussed below reflect our consolidated results.

23

#### **Results of Operations**

# For the Three Months Ended June 30, 2008 Compared to June 30, 2007

#### Revenues

Our revenues increased by 31.6% or \$25.6 million, to \$106.5 million for the three months ended June 30, 2008, from \$80.9 million for the three months ended June 30, 2007. Our discussion and analysis of the components of the variance follows:

Telephone Operations Revenues

**Local calling services** revenues increased by 26.2% or \$5.5 million, to \$26.5 million for the three months ended June 30, 2008 compared to \$21.0 million for the same period in 2007. The increase is primarily due to \$6.8 million of incremental local calling revenue as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, local calling revenue decreased by \$1.3 million primarily due to a decline in local access lines as previously discussed under Factors Affecting Results of Operations.

**Network access services** revenues increased by 40.6%, or \$7.1 million, to \$24.6 million for the three months ended June 30, 2008 compared to \$17.5 million for the same period in 2007. The increase is primarily due to \$7.6 million of incremental network access revenue as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, network access revenue decreased by \$0.5 million. The decrease in revenue is primarily the result of decreasing minutes of use.

**Subsidies** revenues increased by 20.7%, or \$2.3 million, to \$13.4 million for the three months ended June 30, 2008 compared to \$11.1 million for the same period in 2007. The increase is primarily due to \$1.9 million of incremental subsidy revenue as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, subsidy revenue increased by \$0.4 million. The increase is primarily due to the impact of out of period settlements in our interstate common line support fund.

**Long distance services** revenues increased by 75.0% or \$2.7 million, to \$6.3 million for the three months ended June 30, 2008 compared to \$3.6 million for the same period in 2007. The increase is primarily due to \$3.0 million of incremental long distance revenue as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, long distance revenue decreased by \$0.3 million as a result of a decline in billable minutes.

**Data and Internet** revenues increased by 67.0%, or \$6.1 million, to \$15.2 million for the three months ended June 30, 2008 compared to \$9.1 million for the same period in 2007. The increase is primarily due to \$4.0 million of incremental Data and Internet revenue as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, Data and Internet revenues increased by \$2.1 million due to an increase in DSL and IPTV subscribers. **Other Services** revenues increased by 10.3%, or \$0.9 million to \$9.6 million for the three months ended June 30, 2008 compared to \$8.7 million during the same period in 2007. The acquisition of North Pittsburgh resulted in \$0.7 million of incremental other services revenue. Without the effect of North Pittsburgh, other service revenues increased by \$0.2 million due to increased revenue from our directory publishing and transport operations. *Other Operations Revenue* 

Other Operations revenues increased by 10.1%, or \$1.0 million, to \$10.9 million for the three months ended June 30, 2008 compared to \$9.9 million for the same period in 2007. In 2007 our telemarketing business expanded its call volume capacity. As a result of the expansion, revenue for the three months ended June 30, 2008 increased by \$0.8 million compared to the same period in 2007. In addition, revenues from equipment sales and installations increased by \$0.4 million. Offsetting this increase was a decline of \$0.2 million in our operator services business as a result of decreased call attempts.

24

#### **Operating Expenses**

Our operating expenses increased by 32.2% or \$20.8 million, to \$85.4 million for the three months ended June 30, 2008 compared to \$64.6 million for the same period 2007. Our discussion and analysis of the components of the variance follows:

Telephone Operations Operating Expense

Operating expenses for Telephone Operations increased by 39.6%, or \$15.0 million, to \$52.9 million for the three months ended June 30, 2008 compared to \$37.9 million for the same period in 2007. The increase is primarily due to an additional \$14.6 million of incremental telephone operations operating expenses as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, telephone operations operating expenses increased by \$0.4 million primarily due to increased salary and benefit costs.

Other Operations Operating Expenses

Operating expenses for Other Operations increased by 1.0% or \$0.1 million, to \$10.2 million for the three months ended June 30, 2008 compared to \$10.1 million for the same period in 2007. As a result of the added call volume for our telemarketing business, operating expense increased by \$0.4 million. This was offset by a decline of \$0.3 million primarily related to reductions in salaries and benefits in our operator services business.

Depreciation and Amortization

Depreciation and amortization expenses increased by 34.3% or \$5.7 million, to \$22.3 million for the three months ended June 30, 2008 compared to \$16.6 million for the same period in 2007. The increase is primarily the result of the acquisition of North Pittsburgh. In connection with the acquisition, we acquired property, plant and equipment valued at \$117.1 million which caused an increase in depreciation expense. In addition, we allocated \$49.0 million of the purchase price to customer lists which are being amortized over five years.

## Non-Operating Income (Expense)

Interest Expense, Net

Interest expense, net of interest income, increased by 39.1% or \$4.5 million, to \$16.0 million for the three months ended June 30, 2008 compared to \$11.5 million for the same period in 2007. The increase is primarily due to an increase of \$296.0 million in our long-term debt as a result of the acquisition of North Pittsburgh.

Other Income (Expense)

Other income (expense), net decreased by 376.5% or \$6.4 million, to a net expense of \$4.7 million for the three months ended June 30, 2008 compared to income of \$1.7 million for the same period in 2007. In connection with the redemption of our senior notes, we recognized a loss on extinguishment of debt of \$9.2 million, which included a redemption premium of \$6.3 million and the write off of unamortized deferred financing costs of \$2.9 million. As part of the acquisition of North Pittsburgh, we acquired interests in three additional cellular partnerships, which contributed \$2.9 million of income during the period, partially offsetting the loss.

25

#### Income Taxes

Our provision for income taxes was \$0.2 million in 2008 compared to \$1.0 million in 2007. Our effective tax rate was 60.0% for the three months ended June 30, 2008 compared to 16.1% for the three months ended June 30, 2007. During the second quarter of 2007, the State of Texas amended the tax legislation enacted during the second quarter of 2006. The most significant impact of this amendment on the Company was the revision to the temporary credit on taxable margin. This new legislation resulted in a reduction of our net deferred tax liabilities and corresponding credit to our tax provision of approximately \$1.7 million. Exclusive of these adjustments, our effective tax rate would have been approximately 42.5% for the three months ended June 30, 2007. The higher rate for the three months ended June 30, 2008 was due to the impact of applying a higher effective rate to the six months ended June 30, 2008. The adjustment for the increased annual effective rate was recorded in the three months ended June 30, 2008, resulting in a higher effective tax rate for the quarter. Our effective tax rate differs from the federal and state statutory rates primarily due to non-deductible expenses.

# For the Six Months Ended June 30, 2008 Compared to June 30, 2007

The following summarizes our revenues and operating expenses on a consolidated basis for the six months ended June 30, 2008 and June 30, 2007:

	Six Months Ended June 30,						
	2008 2007				<b>)7</b>		
			% of Total			% of Total	
		\$		\$			
	(mi	llions)	Revenues	(milli	ons)	Revenues	
Revenues							
Telephone Operations							
Local calling services	\$	53.5	25.2%	\$	42.3	25.8%	
Network access services		49.1	23.2		35.8	21.9	
Subsidies		27.2	12.8		22.7	13.8	
Long distance services		12.5	5.9		7.2	4.4	
Data and internet services		29.6	14.0		17.7	10.8	
Other services		18.7	8.8		17.8	10.9	
Total Telephone Operations		190.6	89.9		143.5	87.6	
Other Operations		21.3	10.1		20.4	12.4	
Total operating revenues		211.9	100.0		163.9	100.0	
Expenses							
Operating expenses							
Telephone Operations		104.5	49.3		75.3	45.9	
Other Operations		20.6	9.7		20.7	12.6	
Depreciation and amortization		45.2	21.4		33.2	20.3	
Total operating expenses		170.3	80.4		129.2	78.8	
Income from operations		41.6	19.6		34.7	21.2	
Interest expense, net		(34.0)	(16.0)		(22.9)	(14.0)	
Other income (expense), net		(0.6)	(0.3)		3.0	1.8	
Income tax expense		(3.1)	(1.5)		(4.7)	(2.8)	

Net income \$ 3.9 1.8% \$ 10.1 6.2%

26

#### Revenues

Our revenues increased by 29.3% or \$48.0 million, to \$211.9 million for the six months ended June 30, 2008, from \$163.9 million for the six months ended June 30, 2007. Our discussion and analysis of the components of the variance follows:

Telephone Operations Revenues

**Local calling services** revenues increased by 26.5% or \$11.2 million, to \$53.5 million for the six months ended June 30, 2008 compared to \$42.3 million for the same period in 2007. The increase is primarily due to \$13.9 million of incremental local calling revenue as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, local calling revenue decreased by \$2.7 million primarily due to a decline in local access lines as previously discussed under Factors Affecting Results of Operations.

**Network access services** revenues increased by 37.2%, or \$13.3 million, to \$49.1 million for the six months ended June 30, 2008 compared to \$35.8 million for the same period in 2007. The increase is primarily due to \$15.2 million of incremental network access revenue as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, network access revenue decreased by \$1.9 million. In 2007 we recognized \$0.7 million of non-recurring revenue as a result of the favorable settlement of an outstanding billing claim. The remainder of the decrease in revenue is a result of decreasing minutes of use.

**Subsidies** revenues increased by 19.8% or \$4.5 million, to \$27.2 million for the six months ended June 30, 2008 compared to \$22.7 million for the same period in 2007. The increase is primarily due to \$3.8 million of incremental subsidy revenue as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, subsidy revenue increased by \$0.7 million due to an increase in the interstate common line revenue requirement as well as the impact of out of period settlements in our interstate common line support fund in the second quarter of 2008 as described above.

Long distance services revenues increased by 73.6% or \$5.3 million, to \$12.5 million for the six months ended

June 30, 2008 compared to \$7.2 million for the same period in 2007. The increase is primarily due to \$5.9 million of incremental long distance revenue as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, long distance revenue decreased by \$0.6 million as a result of a decline in billable minutes. **Data and Internet** revenues increased by 67.2%, or \$11.9 million, to \$29.6 million for the six months ended June 30, 2008 compared to \$17.7 million for the same period in 2007. The increase is primarily due to \$8.0 million of incremental Data and Internet revenue as a result of the acquisition of North Pittsburgh. Without the effect of North Pittsburgh, Data and Internet revenues increased by \$3.9 million due to an increase in DSL and IPTV subscribers. **Other Services** revenues increased by 5.1%, or \$0.9 million, to \$18.7 million for the six months ended June 30, 2008 compared to \$17.8 million for the same period in 2007. The acquisition of North Pittsburgh resulted in \$1.1 million of

compared to \$17.8 million for the same period in 2007. The acquisition of North Pittsburgh resulted in \$1.1 million of incremental other services revenue. Without the effect of North Pittsburgh, other service revenues decreased by \$0.2 million due in part to the recognition of \$0.1 million of revenue from the settlement of a billing dispute in 2007 and a decrease of \$0.4 million in inside wiring revenue in 2008. These decreases were partially offset by increased revenue from our directory publishing and transport businesses.

Other Operations Revenue

Other Operations revenues increased by 4.4%, or \$0.9 million, to \$21.3 million for the six months ended June 30, 2008 compared to \$20.4 million for the same period in 2007. In 2007 our telemarketing business expanded its call volume capacity. As a result of the expansion, revenue for the six months ended June 30, 2008 increased by \$1.3 million compared to the same period in 2007. In addition, revenue from equipment sales and installation has increased by \$0.4 million for the period. Offsetting the increases was a decline of \$0.5 million in our operator services business as a result of decreased call attempts and lower revenues from mobile and paging services.

#### **Operating Expenses**

Our operating expenses increased by 31.8%, or \$41.1 million, to \$170.3 million for the six months ended June 30, 2008 compared to \$129.2 million for the same period in 2007. Our discussion and analysis of the components of the variance follows:

Telephone Operations Operating Expense

Operating expenses for Telephone Operations increased by 38.8% or \$29.2 million, to \$104.5 million for the six months ended June 30, 2008 compared to \$75.3 million for the same period in 2007. The increase is primarily due to an additional \$28.9 million of incremental telephone operations operating expenses as a result of the acquisition of North Pittsburgh.

Other Operations Operating Expenses

Operating expenses for Other Operations decreased by 0.5% or \$0.1 million, to \$20.6 million for the six months ended June 30, 2008 compared to \$20.7 million for the same period in 2007. As a result of the added call volume for our telemarketing business, operating expense increased by \$0.9 million. In addition, higher cost of sales and increased general and administrative expenses caused an increase of \$0.3 million in expenses for our prison system business. A decrease of \$1.1 million primarily related to salaries and benefits reductions in our operator services business offset these expenses.

# Depreciation and Amortization

Depreciation and amortization expenses increased by 36.1%, or \$12.0 million, to \$45.2 million for the six months ended June 30, 2008 compared to \$33.2 million for the same period in 2007. The increase is primarily the result of the acquisition of North Pittsburgh. In connection with the acquisition, we acquired property, plant and equipment valued at \$117.1 million which caused an increase in depreciation expense. In addition, we allocated \$49.0 million of the purchase price to customer lists which are being amortized over five years.

# Non-Operating Income (Expense)

Interest Expense, Net

Interest expense, net of interest income, increased by 48.5%, or \$11.1 million, to \$34.0 million for the six months ended June 30, 2008 compared to \$22.9 million for the same period in 2007. The increase is primarily due to an increase of \$296.0 million in our long-term debt as a result of the acquisition of North Pittsburgh.

Other Income (Expense)

Other income (expense), net decreased by 120.0%, or \$3.6 million, to an expense of \$0.6 million for the six months ended June 30, 2008 compared to income of \$3.0 million for the same period in 2007. In connection with the redemption of our senior notes, we recognized a loss on extinguishment of debt of \$9.2 million, which included a redemption premium of \$6.3 million and the write off of unamortized deferred financing costs of \$2.9 million. Partially offsetting this loss was \$5.8 million of income recognized from three additional cellular partnerships acquired as part of the acquisition of North Pittsburgh.

#### Income Taxes

Our provision for income taxes was \$3.1 million in 2008 compared to \$4.7 million in 2007. Our effective tax rate was 44.7% for the six months ended June 30, 2008 compared to 31.9% for the six months ended June 30, 2007. During the second quarter of 2007, the State of Texas amended the tax legislation enacted during the second quarter of 2006. The most significant impact of this amendment on the Company was the revision to the temporary credit on taxable margin. This new legislation resulted in a reduction of our net deferred tax liabilities and corresponding credit to our tax provision of approximately \$1.7 million. Exclusive of these adjustments, our effective tax rate would have been approximately 43.6% for the six months ended June 30, 2007 compared to 44.7% for the six months ended June 30, 2008. Our effective tax rate differs from the federal and state statutory rates primarily due to non-deductible expenses.

Table of Contents 40

28

# **Liquidity and Capital Resources**

#### General

Historically, our operating requirements have been funded from cash flow generated from our business and borrowings under our credit facilities. As of June 30, 2008, we had \$882.2 million of debt, including capital leases. Our \$50.0 million revolving line of credit, however, remains unused. On April 1, 2008 we redeemed our \$130.0 million of outstanding senior notes. The redemption, including the payment of the redemption premium of \$6.3 million, accrued interest through the redemption date and the associated fees, was funded using \$120.0 million of proceeds from our DDTL facility and cash on hand. In the second quarter of 2008, we recognized a loss on redemption of the senior notes of \$9.2 million, which included the redemption premium and the write off of unamortized deferred financing costs associated with the senior notes.

We expect that our future operating requirements will continue to be funded from cash flow generated from our business and borrowings under our revolving credit facility. As a general matter, we expect that our liquidity needs in 2008 will arise primarily from: (i) expected dividend payments of \$45.6 million, reflecting quarterly dividends at an annual rate of \$1.5495 per share; (ii) interest payments on our indebtedness of \$64.0 million to \$67.0 million; (iii) capital expenditures of approximately \$46.5 million to \$48.0 million; (iv) cash income tax payments of \$12.0 million to \$15.0 million; and (v) certain other costs. These expected liquidity needs are presented in a format which is consistent with our prior disclosures and are a component of our total expenses as summarized above under Factors Affecting Results of Operations Expenses. In addition, we may use cash and incur additional debt to fund selective acquisitions. However, our ability to use cash may be limited by our other expected uses of cash, including our dividend policy, and our ability to incur additional debt will be limited by our existing and future debt agreements. We believe that cash flow from operating activities, together with our existing cash and borrowings available under our revolving credit facility, will be sufficient for approximately the next twelve months to fund our currently anticipated uses of cash. After that, our ability to fund these expected uses of cash and to comply with the financial covenants under our debt agreements will depend on the results of future operations, performance and cash flow. Our ability to do so will be subject to prevailing economic conditions and to financial, business, regulatory, legislative and other factors, many of which are beyond our control.

We may be unable to access the cash flow of our subsidiaries since certain of our subsidiaries are parties to credit or other borrowing agreements that restrict the payment of dividends or making intercompany loans and investments, and those subsidiaries are likely to continue to be subject to such restrictions and prohibitions for the foreseeable future. In addition, future agreements that our subsidiaries may enter into governing the terms of indebtedness may restrict our subsidiaries—ability to pay dividends or advance cash in any other manner to us.

To the extent that our business plans or projections change or prove to be inaccurate, we may require additional financing or require financing sooner than we currently anticipate. Sources of additional financing may include commercial bank borrowings, other strategic debt financing, sales of nonstrategic assets, vendor financing or the private or public sales of equity and debt securities. We cannot assure you that we will be able to generate sufficient cash flow from operations in the future, that anticipated revenue growth will be realized, or that future borrowings or equity issuances will be available in amounts sufficient to provide adequate sources of cash to fund our expected uses of cash. Failure to obtain adequate financing, if necessary, could require us to significantly reduce our operations or level of capital expenditures which could have a material adverse effect on our financial condition and the results of operations.

29

The following table summarizes our sources and uses of cash for the periods presented:

	Six Months Ended June 30,		
	2008	2007	
	(In millions)		
Net Cash Provided by (Used for):			
Operating activities	\$ 42.2	\$	37.1
Investing activities	(26.3)		(27.3)
Financing activities	(39.8)		(20.4)

#### **Operating Activities**

Net income adjusted for non-cash charges is our primary source of operating cash. For the six months ended June 30, 2008, net income adjusted for non-cash charges generated \$54.9 million of operating cash. Many of our annual cash expenditures for accruals and prepayments were paid in the first six months, including incentive bonus payments of \$3.5 million, insurance payments of \$2.4 million and property tax payments of \$4.8 million. In addition, we paid \$5.6 million for federal and state income taxes. Changes in components of working capital, primarily accrued expenses, accounts receivable and accounts payable, in the ordinary course of business accounted for the remainder of the cash flow from operations.

For the six months ended June 30, 2007, net income adjusted for non-cash charges generated \$49.1 million of operating cash. Partially offsetting the cash generated was a decrease of \$7.1 million in certain accruals such as property tax, income tax and incentive bonuses, which are recognized throughout the year but were paid in the first six months of 2007. Similarly, the timing of prepayments for insurance and certain directory costs used \$1.9 million of cash, while the timing of other miscellaneous working capital components resulted in a \$3.0 million use of cash.

#### **Investing Activities**

Cash used in investing activities has traditionally been for capital expenditures and acquisitions. For the six months ending June 30, 2008, we used \$26.3 million for capital expenditures, which is an increase of \$9.6 million for the same period in 2007. The increase is due to the acquisition of North Pittsburgh. Because our networks, including the North Pittsburgh network, are modern and have been well maintained, we do not believe we will substantially increase capital spending beyond current levels in the future. Any such increase would likely occur as a result of a planned growth or expansion, if at all. We expect our capital expenditures for 2008 will be approximately \$46.5 million to \$48.0 million, which will be used primarily to maintain and upgrade our network, central offices and other facilities and information technology for operating support and other systems. In addition to our capital investments made in the first six months of 2007, we also invested \$10.6 million in marketable securities in order to maximize the returns on our excess cash. These securities were subsequently sold in the third quarter of 2007.

#### Financing Activities

During the six months ended June 30, 2008, we borrowed \$120.0 million under our Delayed Draw Term Loan and used the proceeds along with cash on hand to retire \$130.0 million of our outstanding senior notes and to pay a redemption premium of \$6.3 million. In addition we paid \$22.7 million of cash to our common stockholders in accordance with the dividend policy adopted by our board of directors. For the same period in 2007 we paid \$20.1 million in dividends. The increase is due to the issuance of approximately 3.32 million shares of stock in connection with the North Pittsburgh acquisition. For the year we expect to pay approximately \$45.6 million of dividends. We also paid \$0.2 million of deferred financing fees in connection with finalizing our new credit facility, while \$0.5 million was used to pay obligations under capital leases for the six months ended June 30, 2008. In the same period during 2007 we paid \$0.3 million in deferred financing costs to amend our previous credit facility.

30

#### Debt

The following table summarizes our indebtedness as of June 30, 2008:

# Debt and Capital Leases as of June 30, 2008 (In Millions)

	Balance		Maturity Date	Rate (1)	
Capital lease	\$	2.2	July 1, 2011	7.40%	
			December 31,	LIBOR +	
Revolving credit facility			2013	2.50%	
			December 31,	LIBOR +	
Term loan		880.0	2014	2.50%	

(1) As of June 30, 2008, the 90-day LIBOR rate in effect on our borrowings was 2.80%.

#### Credit Facilities

Borrowings under our credit facilities are our senior, secured obligations that are secured by substantially all of the assets of the borrowers (Consolidated Communications, Inc., Consolidated Communications Acquisition Texas, Inc. and North Pittsburgh Systems, Inc.) and the guarantors (the Company and each of the existing subsidiaries of Consolidated Communications, Inc., Consolidated Communications Ventures, and North Pittsburgh Systems, Inc. other than ICTC, and certain future subsidiaries). The credit agreement contains customary affirmative covenants, which require us and our subsidiaries to furnish specified financial information to the lenders, comply with applicable laws, maintain our properties and assets and maintain insurance on our properties, among others, and contains customary negative covenants which restrict our and our subsidiaries—ability to incur additional debt and issue capital stock, create liens, repay other debt, sell assets, make investments, loans, guarantees or advances, pay dividends, repurchase equity interests or make other restricted payments, engage in affiliate transactions, make capital expenditures, engage in mergers, acquisitions or consolidations, enter into sale-leaseback transactions, amend specified documents, enter into agreements that restrict dividends from subsidiaries and change the business we conduct. In addition, the credit agreement requires us to comply with specified financial ratios that are summarized below under—Covenant Compliance—

As of June 30, 2008, we had no borrowings under the revolving credit facility. Borrowings under our credit facilities bear interest at a rate equal to an applicable margin plus, at the borrowers election, either a base rate or LIBOR. As of June 30, 2008, the applicable margin for interest rates was 2.50% per year for the LIBOR based term loan and the revolving credit facility. The applicable margin for alternative base rate loans was 1.50% per year for the term loan and the revolving credit facility. At June 30, 2008, the weighted average interest rate, including swaps, on our credit facilities was 6.86% per annum.

On April 1, 2008 we redeemed all of our outstanding senior notes in part utilizing \$120.0 million of borrowings under the DDTL. The ability to utilize the delayed draw term loan for additional borrowings expired on May 1, 2008. The relevant terms of the DDTL are the same as our term loan.

#### Derivative Instruments

As of June 30, 2008 we had \$790.0 million of notional amount floating to fixed interest rate swap agreements, including \$130.0 million of notional amount floating to fixed rate swap agreements that were effective on April 1, 2008, commensurate with the advance of our delayed draw term loan. Approximately 89.8% of our floating rate term loans were fixed as of June 30, 2008. The swaps expire at various times from December 31, 2008 through March 31, 2013 and have a weighted average fixed rate of approximately 4.56%. The swaps are designated as cash flow hedges

of our expected future interest payments.

#### Covenant Compliance

In general our credit agreement restricts our ability to pay dividends to the amount of our Available Cash accumulated after October 1, 2005, plus \$23.7 million and minus the aggregate amount of dividends paid after July 27, 2005. Available Cash for any period is defined in our credit facility as Consolidated EBITDA (a) minus, to the extent not deducted in the determination of Consolidated EBITDA, (i) non-cash dividend income for such period; (ii) consolidated interest expense for such period net of amortization of debt issuance costs incurred (A) in connection with or prior to the consummation of the acquisition of North Pittsburgh or (B) in connection with the redemption of our senior notes; (iii) capital expenditures from internally generated funds; (iv) cash income taxes for such period; (v) scheduled principal payments of Indebtedness, if any; (vi) voluntary repayments of indebtedness, mandatory prepayments of term loans and net increases in outstanding revolving loans during such period; (vii) the cash costs of any extraordinary or unusual losses or charges; and (viii) all cash payments made on account of losses or charges expensed prior to such period (b) plus, to the extent not included in Consolidated EBITDA, (i) cash interest income; (ii) the cash amount realized in respect of extraordinary or unusual gains; and (iii) net decreases in revolving loans. Based on the results of operations from October 1, 2005 through June 30, 2008, we would have been able to pay a dividend of \$70.2 million under the credit facility covenant. After giving effect to the dividend of \$11.4 million which was declared in May 2008 but paid on August 1, 2008, we could pay a dividend of \$58.8 million under the credit facility covenant.

Under our credit agreement, if our total net leverage ratio (as such term is defined in the credit agreement), as of the end of any fiscal quarter, is greater than 5.25:1.00, until December 31, 2008 and 5.10:1.00 thereafter, we will be required to suspend dividends on our common stock unless otherwise permitted by an exception for dividends that may be paid from the portion of proceeds of any sale of equity not used to make mandatory prepayments of loans and not used to fund acquisitions, capital expenditures or make other investments. During any dividend suspension period, we will be required to repay debt in an amount equal to 50.0% of any increase in available cash (as such term is defined in our credit agreement) during such dividend suspension period, among other things. In addition, we will not be permitted to pay dividends if an event of default under the credit agreement has occurred and is continuing. Among other things, it will be an event of default if our interest coverage ratio as of the end of any fiscal quarter is below 2.25:1.00. As of June 30, 2008, we were in compliance with our debt covenants.

The description of the covenants above and of our credit agreement generally in this Report are summaries only. They do not contain a full description, including definitions, of the provisions summarized. As such, these summaries are qualified in their entirety by these documents, which are filed as exhibits to our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and Current Reports on Form 8-K.

#### Dividends

The cash required to fund dividend payments is in addition to our other expected cash needs, both of which we expect to be funded with cash flow from operations. In addition, we expect we will have sufficient availability under our revolving credit facility to fund dividend payments in addition to any expected fluctuations in working capital and other cash needs, although we do not intend to borrow under this facility to pay dividends.

We believe that our dividend policy will limit, but not preclude, our ability to grow. If we continue paying dividends at the level currently anticipated under our dividend policy, we may not retain a sufficient amount of cash, and may need to seek refinancing, to fund a material expansion of our business, including any significant acquisitions or to pursue growth opportunities requiring capital expenditures significantly beyond our current expectations. In addition, because we expect a significant portion of cash available will be distributed to holders of common stock under our dividend policy, our ability to pursue any material expansion of our business will depend more than it otherwise would on our ability to obtain third-party financing.

# Surety Bonds

In the ordinary course of business, we enter into surety, performance, and similar bonds. As of June 30, 2008, we had approximately \$2.0 million of these bonds outstanding.

### **Recent Accounting Pronouncements**

In March 2008, the Financial Accounting Standards Board, (FASB) issued Statement of Financial Accounting Standards No. 161 (SFAS No. 161), Disclosure about Derivative Instruments and Hedging Activities an Amendment of FASB Statement No. 133. SFAS No. 161 requires entities that utilize derivative instruments to provide qualitative disclosures about their objectives and strategies for using such instruments, as well as any details of credit-risk-related contingent features contained within derivatives. SFAS No. 161 also requires entities to disclose additional information about the amounts and location of derivatives located within the financial statements, how the provisions of SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, have been applied, and the impact that hedges have on an entity s financial position, financial performance and cash flows. SFAS No. 161 is effective for fiscal years and interim periods beginning after November 15, 2008, with early adoption encouraged. We currently provide information about our hedging activities and use of derivatives in our quarterly and annual filings with the SEC, including many of the disclosure requirements contained within SFAS No. 161. We are currently evaluating the impact, if any, of adopting SFAS No. 161 on our disclosures. SFAS No. 161 will have no impact on our future results of operations and financial condition.

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 160 (SFAS No. 160), *Noncontrolling Interests in Consolidated Financial Statements* an Amendment of ARB No. 51. SFAS No. 160 clarifies that a noncontrolling interest in a subsidiary is an ownership interest in a consolidated entity that should be reported as equity in the consolidated financial statements. It also requires consolidated net income to include the amounts attributable to both the parent and the noncontrolling interest. We are required to adopt SFAS No. 160 on January 1, 2009 and are currently evaluating the impact of adopting SFAS No. 160 on our future results of operations and financial condition.

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 141 (revised 2007) (SFAS No. 141 (R)), *Business Combinations*. SFAS No. 141(R) retains the fundamental requirements of the original pronouncement requiring that the purchase method be used for all business combinations. SFAS No. 141(R) defines the acquirer as the entity that obtains control of one or more businesses in the business combination, establishes the acquiring date as the date that the acquirer achieves control and requires the acquirer to recognize the assets acquired, liabilities assumed and any non-controlling interest at their fair values as of the acquisition date. SFAS No. 141(R) also requires, among other things, that acquisition-related costs be recognized separately from the acquisition. We are required to adopt SFAS No. 141(R) effective January 1, 2009. SFAS No. 141 (R) will generally impact acquisitions made after the date of adoption.

# Item 3. Quantitative and Qualitative Disclosures about Market Risk

We are exposed to market risk from changes in interest rates on our long-term debt obligations. We estimate our market risk using sensitivity analysis. Market risk is defined as the potential change in the fair market value of a fixed-rate long-term debt obligation due to hypothetical adverse change in interest rates and the potential change in interest expense on variable rate long-term debt obligations due to a change in market interest rates. The fair value on long-term debt obligations is determined based on discounted cash flow analysis, using the rates and the maturities of these obligations compared to terms and rates currently available in long-term debt markets. The potential change in interest expense is determined by calculating the effect of the hypothetical rate increase on the portion of variable rate debt that is not hedged through the interest rate swap agreements described below and assumes no changes in our capital structure. As of June 30, 2008, approximately 89.8% of our long-term debt obligations were variable rate obligations subject to interest rate swap agreements and approximately 10.2% were variable rate obligations not subject to interest rate swap agreements.

As of June 30, 2008, we had \$880.0 million of debt outstanding under our credit facilities. Our exposure to fluctuations in interest rates was limited by interest rate swap agreements that effectively converted a portion of our variable rate debt to a fixed-rate basis, thus reducing the impact of interest rate changes on future interest expenses. On June 30, 2008, we had interest rate swap agreements covering \$790.0 million of aggregate principal amount of our variable rate debt at fixed LIBOR rates ranging from 3.87% to 5.51% and expiring on various dates from December 31, 2008 through March 31, 2013. As of June 30, 2008, we had \$90.0 million of variable rate debt not covered by interest rate swap agreements. If market interest rates averaged 1.0% higher than the average rates that prevailed from

# Edgar Filing: Consolidated Communications Holdings, Inc. - Form 10-Q

January 1, 2008 through June 30, 2008, interest expense would have increased by approximately \$0.5 million for the period. As of June 30, 2008, the fair value of interest rate swap agreements amounted to a liability of \$8.0 million, net of taxes.

33

#### **Item 4. Controls and Procedures**

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our reports under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission s rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosures. Any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of June 30, 2008. Based upon that evaluation and subject to the foregoing, our Chief Executive Officer and Chief Financial Officer concluded that the design and operation of our disclosure controls and procedures provided reasonable assurance that the disclosure controls and procedures are effective to accomplish their objectives. No change in our internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) occurred during our fiscal quarter ended June 30, 2008 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

34

#### PART II. OTHER INFORMATION

# **Item 1. Legal Proceedings**

On April 15, 2008, Salsgiver Inc., a Pennsylvania-based telecommunications company, and certain of its affiliates filed a lawsuit against us and our subsidiaries North Pittsburgh Telephone Company and North Pittsburgh Systems Inc. in the Court of Common Pleas of Allegheny County, Pennsylvania, alleging that we have prevented Salsgiver from connecting its fiber optic cables to North Pittsburgh s utility poles. Salsgiver seeks compensatory and punitive damages as the result of alleged lost projected profits, damage to its business reputation, and other costs. It claims to have sustained losses of approximately \$125 million, but does not request a specific dollar amount in damages. We believe that these claims are without merit and, regardless of the merit of the claims, the damages are completely unfounded. We intend to defend against these claims vigorously.

In addition, we currently are, and from time to time may be, subject to additional claims arising in the ordinary course of business. We are not currently subject to any such claims that we believe could reasonably be expected to have a material adverse effect on our results of operations or financial condition.

# Item 4. Submission of Matters to a Vote of Security Holders

We held our Annual Meeting of Stockholders on May 6, 2008, for the purpose of electing two directors to hold office until our 2011 Annual Meeting of Stockholders and to ratify the appointment of Ernst & Young LLP as our independent registered public accounting firm for 2008. Proxies for the Annual Meeting were solicited pursuant to Regulation 14A; there was no solicitation in opposition to our submissions as listed in the Proxy Statement. Robert J. Currey, nominee, was elected Class III director with 27,135,561 votes for and 327,631 votes withheld. Maribeth S. Rahe, nominee, was elected Class III director with 26,893,190 votes for and 570,002 votes withheld. The other directors whose terms of office continued after the meeting are Roger H. Moore, Jack W. Blumenstein, and Richard A. Lumpkin. Our stockholders also ratified the appointment of Ernst & Young LLP as our independent registered public accounting firm for 2008 with 27,359,503 votes for, 59,345 votes against, and 44,343 votes abstaining.

# **Item 5. Other Information**

On April 1, 2008, the Company completed a redemption of all of its 9-3/4% Senior Notes due 2012, of which \$130,000,000 in aggregate principal amount were outstanding. The redemption price included the principal amount plus accrued and unpaid interest to the date of redemption and a redemption premium equal to \$6,337,500 (the Redemption Premium ).

On August 6, 2008, the Company, Consolidated Communications, Inc. (\_CCI\_), Consolidated Communications Acquisition Texas, Inc. (\_CCI\_Texas\_) and North Pittsburgh Systems, Inc. (formerly known as Fort Pitt Acquisition Sub Inc.) (together with CCI and CCI Texas, the \_Borrowers\_) and Wachovia Bank, National Association (\_Wachovia\_), as administrative agent, issuing bank and swingline lender under the Credit Agreement dated as of December 31, 2007 (the \_Credit Agreement\_) by and among the Company, the Borrowers, Wachovia, and the other parties thereto, entered into a letter agreement (the \_Letter Agreement\_) whereby Wachovia, at the request of the other lenders under the Credit Agreement, agreed that, to the extent deducted from Consolidated Net Income\_(as such term is defined in the Credit Agreement), the Company and the Borrowers shall be permitted to add back the actual amount of the Redemption Premium (not to exceed \$6.4 million) to Consolidated EBITDA\_(as such term is defined in the Credit Agreement) for the applicable fiscal period.

This description of the Letter Agreement is qualified in its entirety by the terms of the Letter Agreement, which is filed as Exhibit 10.1 to this Form 10-Q and is incorporated herein by reference.

# Item 6. Exhibits

See the Exhibit Index following the signature page of this Report.

35

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Consolidated Communications Holdings, Inc.

(Registrant)

Date: August 7, 2008 By: /s/ Robert J. Currey

Robert J. Currey

President and Chief Executive Officer

(Principal Executive Officer)

Date: August 7, 2008 By: /s/ Steven L. Childers

Steven L. Childers Chief Financial Officer

(Principal Financial Officer and Chief Accounting Officer)

36

#### **EXHIBIT INDEX**

# Description Letter Agreement, dated August 6, 2008, by Wachovia Bank, National Association, and agreed to and acknowledged by Consolidated Communications Holdings, Inc., Consolidated Communications, Inc., Consolidated Communications Acquisition Texas, Inc. and North Pittsburgh Systems, Inc. (formerly known as Fort Pitt Acquisition Sub Inc.). Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. Certification of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

37