

KINDER MORGAN, INC.
Form 10-Q
July 24, 2015
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2015

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number: 001-35081

KINDER MORGAN, INC.
(Exact name of registrant as specified in its charter)

| | |
|-------------------------------------------------------------------------------|-------------------------------------------------------|
| Delaware (State or other jurisdiction of incorporation or organization) | 80-0682103 (I.R.S. Employer Identification No.) |
|-------------------------------------------------------------------------------|-------------------------------------------------------|

1001 Louisiana Street, Suite 1000, Houston, Texas 77002
(Address of principal executive offices)(zip code)
Registrant's telephone number, including area code: 713-369-9000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. Large accelerated filer Accelerated filer Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes
No

As of July 23, 2015, the registrant had 2,191,937,071 Class P shares outstanding.

KINDER MORGAN, INC. AND SUBSIDIARIES
TABLE OF CONTENTS

| | Page Number |
|------------------------------------------------------------------------------------------------------------|----------------|
| <u>Glossary</u> | <u>2</u> |
| <u>Information Regarding Forward-Looking Statements</u> | <u>3</u> |
| <u>PART I. FINANCIAL INFORMATION</u> | |
| <u>Item 1. Financial Statements (Unaudited)</u> | |
| <u>Consolidated Statements of Income - Three and Six Months Ended June 30, 2015 and 2014</u> | <u>4</u> |
| <u>Consolidated Statements of Comprehensive Income - Three and Six Months Ended June 30, 2015 and 2014</u> | <u>5</u> |
| <u>Consolidated Balance Sheets - June 30, 2015 and December 31, 2014</u> | <u>6</u> |
| <u>Consolidated Statements of Cash Flows - Six Months Ended June 30, 2015 and 2014</u> | <u>7</u> |
| <u>Consolidated Statements of Stockholders' Equity - Six Months Ended June 30, 2015 and 2014</u> | <u>8</u> |
| <u>Notes to Consolidated Financial Statements</u> | <u>9</u> |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | |
| <u>General and Basis of Presentation</u> | <u>38</u> |
| <u>Results of Operations</u> | <u>38</u> |
| <u>Financial Condition</u> | <u>51</u> |
| <u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u> | <u>53</u> |
| <u>Item 4. Controls and Procedures</u> | <u>54</u> |
| <u>PART II. OTHER INFORMATION</u> | |
| <u>Item 1. Legal Proceedings</u> | <u>54</u> |
| <u>Item 1A. Risk Factors</u> | <u>54</u> |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>54</u> |
| <u>Item 3. Defaults Upon Senior Securities</u> | <u>54</u> |
| <u>Item 4. Mine Safety Disclosures</u> | <u>55</u> |
| <u>Item 5. Other Information</u> | <u>55</u> |
| <u>Item 6. Exhibits</u> | <u>55</u> |
| <u>Signature</u> | <u>56</u> |

KINDER MORGAN, INC. AND SUBSIDIARIES
GLOSSARY

Company Abbreviations

| | | | |
|--------------|--------------------------------------------------------------------------------------|------|------------------------------------------------------------------------------------------|
| CIG | = Colorado Interstate Gas Company, L.L.C. | KMGP | = Kinder Morgan G.P., Inc. |
| Copano | = Copano Energy, L.L.C. | KMI | = Kinder Morgan Inc. and its majority-owned and/or controlled subsidiaries |
| CPG | = Cheyenne Plains Gas Pipeline Company, L.L.C. | KMP | = Kinder Morgan Energy Partners, L.P. and its majority-owned and controlled subsidiaries |
| Elba Express | = Elba Express Company, L.L.C. | KMR | = Kinder Morgan Management, LLC |
| EPB | = El Paso Pipeline Partners, L.P. and its majority-owned and controlled subsidiaries | SFPP | = SFPP, L.P. |
| EPNG | = El Paso Natural Gas Company, L.L.C. | SLNG | = Southern LNG Company, L.L.C. |
| EPPOC | = El Paso Pipeline Partners Operating Company, L.L.C. | SNG | = Southern Natural Gas Company, L.L.C. |
| KMEP | = Kinder Morgan Energy Partners, L.P. | TGP | = Tennessee Gas Pipeline Company, L.L.C. |

Unless the context otherwise requires, references to “we,” “us,” or “our,” are intended to mean Kinder Morgan, Inc. and its majority-owned and/or controlled subsidiaries.

Common Industry and Other Terms

| | | | |
|-----------------|----------------------------------------------------------------------------------------------------------------------------------|-------|-----------------------------------------------------------------------------------------------------|
| /d | = per day | FASB | = Financial Accounting Standards Board |
| AFUDC | = allowance for funds used during construction | FERC | = Federal Energy Regulatory Commission |
| BBtu | = billion British Thermal Units | GAAP | = United States Generally Accepted Accounting Principles |
| Bcf | = billion cubic feet | LLC | = limited liability company |
| CERCLA | = Comprehensive Environmental Response, Compensation and Liability Act | MBbl | = thousand barrels |
| CO ₂ | = carbon dioxide or our CO ₂ business segment | MMBbl | = million barrels |
| CPUC | = California Public Utilities Commission | NGL | = natural gas liquids |
| DCF | = distributable cash flow | NYMEX | = New York Mercantile Exchange |
| DD&A | = depreciation, depletion and amortization | NYSE | = New York Stock Exchange |
| EBDA | = earnings before depreciation, depletion and amortization expenses, including amortization of excess cost of equity investments | OTC | = over-the-counter |
| EPA | = United States Environmental Protection Agency | PHMSA | = United States Department of Transportation Pipeline and Hazardous Materials Safety Administration |

When we refer to cubic feet measurements, all measurements are at a pressure of 14.73 pounds per square inch.

Table of Contents

Information Regarding Forward-Looking Statements

This report includes forward-looking statements. These forward-looking statements are identified as any statement that does not relate strictly to historical or current facts. They use words such as “anticipate,” “believe,” “intend,” “plan,” “projection,” “forecast,” “strategy,” “position,” “continue,” “estimate,” “expect,” “may,” or the negative of those terms or other variations of them or comparable terminology. In particular, expressed or implied statements concerning future actions, conditions or events, future operating results or the ability to generate sales, income or cash flow or to pay dividends are forward-looking statements. Forward-looking statements are not guarantees of performance. They involve risks, uncertainties and assumptions. Future actions, conditions or events and future results of operations may differ materially from those expressed in these forward-looking statements. Many of the factors that will determine these results are beyond our ability to control or predict.

See “Information Regarding Forward-Looking Statements” and Part I, Item 1A. “Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2014 (2014 Form 10-K) and Item 1A “Risk Factors” included elsewhere in this report for a more detailed description of factors that may affect the forward-looking statements. You should keep these risk factors in mind when considering forward-looking statements. These risk factors could cause our actual results to differ materially from those contained in any forward-looking statement. Because of these risks and uncertainties, you should not place undue reliance on any forward-looking statement. We plan to provide updates to projections included in this report when we believe previously disclosed projections no longer have a reasonable basis.

Table of Contents

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements.

KINDER MORGAN, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME
(In Millions, Except Per Share Amounts)
(Unaudited)

| | Three Months Ended June 30, | | Six Months Ended June 30, | | |
|-------------------------------------------------------------|--------------------------------|---------|------------------------------|---------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| Revenues | | | | | |
| Natural gas sales | \$677 | \$1,014 | \$1,462 | \$2,111 | |
| Services | 1,963 | 1,801 | 3,933 | 3,605 | |
| Product sales and other | 823 | 1,122 | 1,665 | 2,268 | |
| Total Revenues | 3,463 | 3,937 | 7,060 | 7,984 | |
| Operating Costs, Expenses and Other | | | | | |
| Costs of sales | 1,085 | 1,610 | 2,175 | 3,253 | |
| Operations and maintenance | 590 | 540 | 1,095 | 1,023 | |
| Depreciation, depletion and amortization | 570 | 502 | 1,108 | 998 | |
| General and administrative | 164 | 154 | 380 | 326 | |
| Taxes, other than income taxes | 116 | 111 | 231 | 221 | |
| Loss on impairments and disposals of long-lived assets, net | 50 | 7 | 104 | 3 | |
| Other income, net | (4 |) — | (3 |) — | |
| Total Operating Costs, Expenses and Other | 2,571 | 2,924 | 5,090 | 5,824 | |
| Operating Income | 892 | 1,013 | 1,970 | 2,160 | |
| Other Income (Expense) | | | | | |
| Earnings from equity investments | 114 | 100 | 216 | 199 | |
| Loss on impairments of equity investments | — | — | (26 |) — | |
| Amortization of excess cost of equity investments | (14 |) (11 |) (26 |) (21 |) |
| Interest, net | (472 |) (440 |) (984 |) (888 |) |
| Other, net | 11 | 13 | 24 | 26 | |
| Total Other Expense | (361 |) (338 |) (796 |) (684 |) |
| Income Before Income Taxes | 531 | 675 | 1,174 | 1,476 | |
| Income Tax Expense | (189 |) (178 |) (413 |) (378 |) |
| Net Income | 342 | 497 | 761 | 1,098 | |
| Net (Income) Loss Attributable to Noncontrolling Interests | (9 |) (213 |) 1 | (527 |) |
| Net Income Attributable to Kinder Morgan, Inc. | \$333 | \$284 | \$762 | \$571 | |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | |
|-------------------------------------------------------|--------|--------|--------|--------|
| Class P Shares | | | | |
| Basic Earnings Per Common Share | \$0.15 | \$0.27 | \$0.35 | \$0.55 |
| Basic Weighted-Average Number of Shares Outstanding | 2,175 | 1,028 | 2,158 | 1,028 |
| Diluted Earnings Per Common Share | \$0.15 | \$0.27 | \$0.35 | \$0.55 |
| Diluted Weighted-Average Number of Shares Outstanding | 2,187 | 1,028 | 2,169 | 1,028 |
| Dividends Per Common Share Declared for the Period | \$0.49 | \$0.43 | \$0.97 | \$0.85 |

The accompanying notes are an integral part of these consolidated financial statements.

4

Table of Contents

KINDER MORGAN, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(In Millions)
(Unaudited)

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|---------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|--------|------------------------------|---------|
| | 2015 | 2014 | 2015 | 2014 |
| Net income | \$342 | \$497 | \$761 | \$1,098 |
| Other comprehensive income (loss), net of tax | | | | |
| Change in fair value of derivatives utilized for hedging purposes (net of tax benefit of \$34, \$27, \$35 and \$41, respectively) | (58 |) (96 |) (60 |) (141 |
| Reclassification of change in fair value of derivatives to net income (net of tax benefit (expense) of \$33, \$(5), \$74 and \$(9), respectively) | (57 |) 16 | (129 |) 30 |
| Foreign currency translation adjustments (net of tax (expense) benefit of \$(9), \$(17), \$53 and \$1, respectively) | 17 | 56 | (91 |) (6 |
| Benefit plan adjustments (net of tax benefit (expense) of \$-, \$1, \$(4) and \$1, respectively) | — | 2 | 6 | 1 |
| Total other comprehensive loss | (98 |) (22 |) (274 |) (116 |
| Comprehensive income | 244 | 475 | 487 | 982 |
| Comprehensive (income) loss attributable to noncontrolling interests | (9 |) (197 |) 1 | (455 |
| Comprehensive income attributable to KMI | \$235 | \$278 | \$488 | \$527 |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents

KINDER MORGAN, INC. AND SUBSIDIARIES
 CONSOLIDATED BALANCE SHEETS
 (In Millions, Except Share and Per Share Amounts)

| | June 30, 2015 (Unaudited) | December 31, 2014 |
|----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|----------------------|
| ASSETS | | |
| Current Assets | | |
| Cash and cash equivalents | \$ 163 | \$ 315 |
| Accounts receivable, net | 1,349 | 1,641 |
| Inventories | 474 | 459 |
| Fair value of derivative contracts | 401 | 535 |
| Deferred income taxes | 56 | 56 |
| Other current assets | 493 | 746 |
| Total current assets | 2,936 | 3,752 |
| Property, plant and equipment, net | 40,586 | 38,564 |
| Investments | 6,028 | 6,036 |
| Goodwill | 24,965 | 24,654 |
| Other intangibles, net | 3,677 | 2,302 |
| Deferred income taxes | 5,409 | 5,651 |
| Deferred charges and other assets | 2,009 | 2,090 |
| Total Assets | \$85,610 | \$83,049 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current Liabilities | | |
| Current portion of debt | \$3,154 | \$2,717 |
| Accounts payable | 1,293 | 1,588 |
| Accrued interest | 669 | 637 |
| Accrued contingencies | 351 | 383 |
| Other current liabilities | 1,032 | 1,037 |
| Total current liabilities | 6,499 | 6,362 |
| Long-term liabilities and deferred credits | | |
| Long-term debt | | |
| Outstanding | 39,676 | 38,212 |
| Preferred interest in general partner of KMP | 100 | 100 |
| Debt fair value adjustments | 1,623 | 1,785 |
| Total long-term debt | 41,399 | 40,097 |
| Other long-term liabilities and deferred credits | 2,207 | 2,164 |
| Total long-term liabilities and deferred credits | 43,606 | 42,261 |
| Total Liabilities | 50,105 | 48,623 |
| Commitments and contingencies (Notes 3 and 9) | | |
| Stockholders' Equity | | |
| Class P shares, \$0.01 par value, 4,000,000,000 shares authorized, 2,188,197,629 and 2,125,147,116 shares, respectively, issued and outstanding | 22 | 21 |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | |
|-----------------------------------------------------------------------------------|----------|----------|---|
| Preferred stock, \$0.01 par value, 10,000,000 shares authorized, none outstanding | — | — | |
| Additional paid-in capital | 38,791 | 36,178 | |
| Retained deficit | (3,350 |) (2,106 |) |
| Accumulated other comprehensive loss | (291 |) (17 |) |
| Total Kinder Morgan, Inc.'s stockholders' equity | 35,172 | 34,076 | |
| Noncontrolling interests | 333 | 350 | |
| Total Stockholders' Equity | 35,505 | 34,426 | |
| Total Liabilities and Stockholders' Equity | \$85,610 | \$83,049 | |

The accompanying notes are an integral part of these consolidated financial statements.

Table of Contents

KINDER MORGAN, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In Millions)
(Unaudited)

| | Six Months Ended June 30, | |
|------------------------------------------------------------------------------------|---------------------------|-----------------|
| | 2015 | 2014 |
| Cash Flows From Operating Activities | | |
| Net income | \$761 | \$1,098 |
| Adjustments to reconcile net income to net cash provided by operating activities | | |
| Depreciation, depletion and amortization | 1,108 | 998 |
| Deferred income taxes | 413 | 208 |
| Amortization of excess cost of equity investments | 26 | 21 |
| Loss on impairments and disposals of long-lived assets, net and equity investments | 130 | 3 |
| Earnings from equity investments | (216 |) (199 |
| Distributions from equity investment earnings | 187 | 184 |
| Pension contributions and noncash pension benefit credits | (23 |) (68 |
| Changes in components of working capital, net of the effects of acquisitions | | |
| Accounts receivable, net | 366 | 94 |
| Income tax receivable | 195 | — |
| Inventories | (34 |) (24 |
| Other current assets | 50 | (36 |
| Accounts payable | (222 |) (117 |
| Accrued interest | 9 | 34 |
| Accrued contingencies and other current liabilities | (7 |) 101 |
| Rate reparations, refunds and other litigation reserve adjustments | 27 | 36 |
| Other, net | (232 |) (130 |
| Net Cash Provided by Operating Activities | 2,538 | 2,203 |
| Cash Flows From Investing Activities | | |
| Business acquisitions, net of cash acquired (Note 2) | (1,864 |) (961 |
| Acquisitions of other assets and investments | (55 |) (32 |
| Capital expenditures | (1,909 |) (1,717 |
| Contributions to investments | (45 |) (103 |
| Distributions from equity investments in excess of cumulative earnings | 114 | 90 |
| Other, net | 15 | 16 |
| Net Cash Used in Investing Activities | (3,744 |) (2,707 |
| Cash Flows From Financing Activities | | |
| Issuance of debt | 9,485 | 9,448 |
| Payment of debt | (8,941 |) (8,512 |
| Debt issue costs | (20 |) (29 |
| Issuances of shares | 2,562 | — |
| Cash dividends | (2,006 |) (860 |
| Repurchases of shares and warrants | (5 |) (192 |
| Contributions from noncontrolling interests | — | 1,395 |
| Distributions to noncontrolling interests | (16 |) (976 |
| Other, net | (1 |) (1 |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | |
|------------------------------------------------------------------------|---------|---------|
| Net Cash Provided by Financing Activities | 1,058 | 273 |
| Effect of Exchange Rate Changes on Cash and Cash Equivalents | (4 |) (4 |
| Net decrease in Cash and Cash Equivalents | (152 |) (235 |
| Cash and Cash Equivalents, beginning of period | 315 | 598 |
| Cash and Cash Equivalents, end of period | \$163 | \$363 |
| Non-cash Investing and Financing Activities | | |
| Assets acquired by the assumption or incurrence of liabilities | \$1,671 | \$73 |
| Net assets contributed to equity investment | \$34 | \$— |
| Supplemental Disclosures of Cash Flow Information | | |
| Cash paid during the period for interest (net of capitalized interest) | \$1,002 | \$855 |
| Cash (refunded) paid during the period for income taxes, net | \$(185 |) \$163 |

The accompanying notes are an integral part of these consolidated financial statements.

KINDER MORGAN, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

(In Millions)

(Unaudited)

| | Six Months Ended June 30, 2015 | | | | | | | |
|-------------------------------------------|--------------------------------|----------------------------|----------------------------|------------------|--------------------------------------|------------------------------------------|---------------------------|----------|
| | Outstanding shares | Par value of common shares | Additional paid-in capital | Retained deficit | Accumulated other comprehensive loss | Stockholders' equity attributable to KMI | Non-controlling interests | Total |
| Beginning Balance at December 31, 2014 | 2,125 | \$21 | \$36,178 | \$(2,106) | \$ (17) | \$34,076 | \$ 350 | \$34,426 |
| Issuances of shares | 62 | 1 | 2,561 | | | 2,562 | | 2,562 |
| Warrants repurchased | | | (5) | | | (5) | | (5) |
| EP Trust I Preferred security conversions | 1 | | 23 | | | 23 | | 23 |
| Warrants exercised | | | 2 | | | 2 | | 2 |
| Amortization of restricted shares | | | 34 | | | 34 | | 34 |
| Net income | | | | 762 | | 762 | (1) | 761 |
| Distributions | | | | | | — | (16) | (16) |
| Cash dividends | | | | (2,006) | | (2,006) | | (2,006) |
| Other | | | (2) | | | (2) | | (2) |
| Other comprehensive loss | | | | | (274) | (274) | | (274) |
| Ending Balance at June 30, 2015 | 2,188 | \$22 | \$38,791 | \$(3,350) | \$ (291) | \$35,172 | \$ 333 | \$35,505 |

| | Six Months Ended June 30, 2014 | | | | | | | |
|-----------------------------------------------------|--------------------------------|----------------------------|----------------------------|------------------|--------------------------------------|------------------------------------------|---------------------------|----------|
| | Outstanding shares | Par value of common shares | Additional paid-in capital | Retained deficit | Accumulated other comprehensive loss | Stockholders' equity attributable to KMI | Non-controlling interests | Total |
| Beginning Balance at December 31, 2013 | 1,031 | \$10 | \$14,479 | \$(1,372) | \$ (24) | \$13,093 | \$ 15,192 | \$28,285 |
| Shares repurchased | (3) | | (94) | | | (94) | | (94) |
| Warrants repurchased | | | (98) | | | (98) | | (98) |
| Amortization of restricted shares | | | 27 | | | 27 | | 27 |
| Impact from equity transactions of KMP, EPB and KMR | | | 20 | | | 20 | (31) | (11) |
| Net income | | | | 571 | | 571 | 527 | 1,098 |
| Distributions | | | | | | — | (976) | (976) |
| Contributions | | | | | | — | 1,395 | 1,395 |
| Cash dividends | | | | (860) | | (860) | | (860) |
| Other | | | 5 | | | 5 | | 5 |
| Other comprehensive loss | | | | | (44) | (44) | (72) | (116) |
| Ending Balance at | 1,028 | \$10 | \$14,339 | \$(1,661) | \$ (68) | \$12,620 | \$ 16,035 | \$28,655 |

June 30, 2014

The accompanying notes are an integral part of these consolidated financial statements.

8

Table of Contents

KINDER MORGAN, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

1. General

Organization

We are the largest energy infrastructure and the third largest energy company in North America with an enterprise value of approximately \$120 billion. We own an interest in or operate approximately 84,000 miles of pipelines and 165 terminals. Our pipelines transport natural gas, refined petroleum products, crude oil, condensate, CO₂ and other products, and our terminals transload and store petroleum products, ethanol and chemicals, and handle such products as coal, petroleum coke and steel. We are also the leading producer and transporter of CO₂, which is utilized for enhanced oil recovery projects in North America.

On November 26, 2014, we completed our acquisition, pursuant to three separate merger agreements, of all of the outstanding common units of KMP and EPB and all of the outstanding shares of KMR that we did not already own. The transactions, valued at approximately \$77 billion, are referred to collectively as the “Merger Transactions.” On January 1, 2015, EPB and its subsidiary, EPPOC merged with and into KMP. References to EPB refer to EPB for periods prior to its merger into KMP.

Prior to November 26, 2014, we owned an approximate 10% limited partner interest (including our interest in KMR) and the 2% general partner interest including incentive distribution rights in KMP, and an approximate 39% limited partner interest and the 2% general partner interest and incentive distribution rights in EPB. Effective with the Merger Transactions, the incentive distribution rights held by the general partner of KMP were eliminated.

The earnings recorded by KMP, EPB and KMR that are attributed to their units and shares, respectively, held by the public prior to November 26, 2014 are reported as “Net (income) loss attributable to noncontrolling interests” in our accompanying consolidated statements of income.

Basis of Presentation

General

Our reporting currency is U.S. dollars, and all references to dollars are U.S. dollars, except where stated otherwise. Our accompanying unaudited consolidated financial statements have been prepared under the rules and regulations of the United States Securities and Exchange Commission (SEC). These rules and regulations conform to the accounting principles contained in the FASB’s Accounting Standards Codification, the single source of GAAP. Under such rules and regulations, all significant intercompany items have been eliminated in consolidation. Additionally, certain amounts from prior years have been reclassified to conform to the current presentation.

In the second quarter of 2015, we adopted Accounting Standards Update (ASU) 2015-03, “Interest-Imputation of Interest (Subtopic 835-30) Simplifying the Presentation of Debt Issuance Costs.” This ASU is designed to simplify presentation of debt issuance costs. The standard requires that debt issuance costs related to a recognized debt liability be presented in the balance sheet as an offset to the carrying amount of that debt liability, consistent with debt discounts. The application of this new accounting guidance resulted in the reclassification of \$159 million and \$149 million of debt issuance costs from “Deferred charges and other assets” to “Debt fair value adjustments” in our

accompanying consolidated balance sheets as of June 30, 2015 and December 31, 2014, respectively.

Interim results are not necessarily indicative of results for a full year; accordingly, you should read these consolidated financial statements in conjunction with our consolidated financial statements and related notes included in our 2014 Form 10-K.

Impairments

During the three and six months ended June 30, 2015, we recorded non-cash pre-tax impairment charges of \$59 million and \$136 million, respectively. These amounts include \$48 million and \$99 million of impairments for the three and six months ended June 30, 2015, respectively, due to our decision to sell certain gas gathering and processing assets within our Oklahoma midstream operations and the continued deterioration of the commodity price environment, and \$26 million for the

Table of Contents

six months ended June 30, 2015 related to our investments in Fort Union Gas Gathering L.L.C. and Bighorn Gas Gathering L.L.C., which are all included in our Natural Gas Pipelines business segment.

As conditions warrant, management routinely evaluates its assets for potential triggering events that could impact the fair value of certain assets or our ability to recover the carrying value of long-lived assets. Such assets include accounts receivable, property plant and equipment, including oil and gas properties and in-process construction, equity investments, goodwill and other intangibles. Depending on the nature of the asset, these evaluations require the use of significant judgments including but not limited to customer credit worthiness, future cash flow estimates, future volume expectations, current and future commodity prices, management's decisions to dispose of certain assets, as well as general economic conditions and the related demand for products handled or transported by our assets. In the current commodity price environment and to the extent conditions further deteriorate, we may identify additional triggering events that may necessitate further impairments to the carrying value of our assets. Such non-cash impairments could have a significant effect on our results of operations.

Earnings per Share

We calculate earnings per share using the two-class method. Earnings were allocated to Class P shares of common stock and participating securities based on the amount of dividends paid in the current period plus an allocation of the undistributed earnings or excess distributions over earnings to the extent that each security participates in earnings or excess distributions over earnings. Our unvested restricted stock awards do not participate in excess distributions over earnings.

The following tables set forth the allocation of net income available to shareholders for Class P shares and for participating securities and the reconciliation of Basic Weighted-Average Number of Shares Outstanding to Diluted Weighted-Average Number of Shares Outstanding (in millions):

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|-------------------------------------------------------|-----------------------------|-------|---------------------------|-------|
| | 2015 | 2014 | 2015 | 2014 |
| Class P | \$330 | \$281 | \$756 | \$565 |
| Participating securities(a) | 3 | 3 | 6 | 6 |
| Net Income Attributable to Kinder Morgan, Inc. | \$333 | \$284 | \$762 | \$571 |
| | | | | |
| | Three Months Ended June 30, | | Six Months Ended June 30, | |
| | 2015 | 2014 | 2015 | 2014 |
| Basic Weighted-Average Number of Shares Outstanding | 2,175 | 1,028 | 2,158 | 1,028 |
| Effect of dilutive securities: | | | | |
| Warrants(b) | 12 | — | 11 | — |
| Diluted Weighted-Average Number of Shares Outstanding | 2,187 | 1,028 | 2,169 | 1,028 |

Participating securities are unvested restricted stock awards, which may be stock or stock units issued to (a) management employees and include non-forfeitable dividend equivalent payments. As of June 30, 2015, there were approximately 7 million such restricted stock awards.

(b) Each warrant entitles the holder to purchase one share of our common stock for an exercise price of \$40 per share, payable in cash or by cashless exercise, at any time until May 25, 2017.

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

The following potential common stock equivalents are antidilutive and, accordingly, are excluded from the determination of diluted earnings per share (in millions on a weighted-average basis):

| | Three Months Ended | | Six Months Ended | |
|-----------------------------------------|--------------------|------|------------------|------|
| | June 30, | | June 30, | |
| | 2015 | 2014 | 2015 | 2014 |
| Unvested restricted stock awards | 7 | 7 | 7 | 7 |
| Warrants to purchase our Class P shares | 287 | 309 | 288 | 325 |
| Convertible trust preferred securities | 8 | 10 | 9 | 10 |

Table of Contents

2. Acquisitions

Hiland Partners, LP

On February 13, 2015, we acquired Hiland Partners, LP, a privately held Delaware limited partnership (Hiland) for aggregate consideration of approximately \$3,120 million, including assumed debt. Approximately \$368 million of the debt assumed was immediately paid down after closing. Hiland's assets consist primarily of crude oil gathering and transportation pipelines and gas gathering and processing systems, primarily handling production from the Bakken Formation in North Dakota and Montana. The acquired gathering and processing assets are included in our Natural Gas Pipelines business segment while the acquired crude transport pipeline (Double H pipeline) is included in our Products Pipelines business segment.

Vopak Terminal Assets

On February 27, 2015, we acquired three U.S. terminals and one undeveloped site from Royal Vopak (Vopak) for approximately \$158 million in cash. The acquisition included (i) a 36-acre, 1,069,500-barrel storage facility at Galena Park, Texas that handles base oils, biodiesel and crude oil and is immediately adjacent to our Galena Park terminal facility; (ii) two terminals in North Carolina: one in North Wilmington that handles chemicals and black oil and the other in South Wilmington that is not currently operating; and (iii) an undeveloped waterfront access site in Perth Amboy, New Jersey. We include the acquired assets as part of the Terminals business segment.

Our preliminary allocation of the purchase price for each of our significant acquisitions during the six months ended June 30, 2015 (in millions) is detailed below. The evaluation of the assigned fair values is ongoing and subject to adjustment.

| | Acquisitions | |
|-------------------------------|--------------|-----------------------|
| | Hiland | Vopak Terminal Assets |
| Purchase Price Allocation: | | |
| Current assets | \$82 | \$2 |
| Property, plant and equipment | 1,495 | 155 |
| Goodwill | 316 | 7 |
| Other intangibles(a) | 1,481 | — |
| Total assets acquired | 3,374 | 164 |
| Current liabilities | (250) | (2) |
| Debt | (1,411) | — |
| Other liabilities | (4) | (4) |
| Cash consideration | \$1,709 | \$158 |

(a) Relates to customer contracts and relationships with a weighted average amortization period of 16.4 years.

After measuring all of the identifiable tangible and intangible assets acquired and liabilities assumed at fair value on the acquisition date, goodwill is an intangible asset representing the future economic benefits expected to be derived from an acquisition that are not assigned to other identifiable, separately recognizable assets. We believe the primary items that generated our goodwill are both the value of the synergies created between the acquired assets and our pre-existing assets, and our expected ability to grow the business we acquired by leveraging our pre-existing business experience. We expect our recorded goodwill associated with the above acquisitions to be deductible for tax purposes.

Subsequent Event - Acquisition of Remaining Interests in Elba Liquefaction Company (ELC)

On July 15, 2015, we purchased from Shell US Gas & Power LLC (Shell) for \$200 million its 49% interest in a joint venture, ELC, that was formed to develop liquefaction facilities at Elba Island, Georgia. The purchase gives us full ownership and control of ELC. Shell continues to subscribe to 100% of the liquefaction capacity.

Table of Contents

3. Debt

We classify our debt based on the contractual maturity dates of the underlying debt instruments. We defer costs associated with debt issuance over the applicable term. These costs are then amortized as interest expense in our accompanying consolidated statements of income. The following table provides detail on the principal amount of our outstanding debt balances. The table amounts exclude all debt fair value adjustments, including debt discounts and premiums (in millions):

| | June 30, 2015 | December 31, 2014 |
|-------------------------------------------------------------------------------------------------|---------------|-------------------|
| KMI | | |
| Senior notes, 1.50% through 8.25%, due 2015 through 2098(a) | \$13,381 | \$11,438 |
| Credit facility due November 26, 2019(b) | — | 850 |
| Commercial paper borrowings(b) | 619 | 386 |
| KMP | | |
| Senior notes, 2.65% through 9.00%, due 2015 through 2044(c) | 20,360 | 20,660 |
| TGP senior notes, 7.00% through 8.375%, due 2016 through 2037 | 1,790 | 1,790 |
| EPNG senior notes, 5.95% through 8.625%, due 2017 through 2032 | 1,115 | 1,115 |
| Copano senior notes, 7.125%, due April 1, 2021 | 332 | 332 |
| CIG senior notes, 5.95% through 6.85%, due 2015 through 2037 | 440 | 475 |
| SNG notes, 4.40% through 8.00%, due 2017 through 2032 | 1,211 | 1,211 |
| Other Subsidiary Borrowings (as obligor) | | |
| Kinder Morgan Finance Company, LLC, senior notes, 5.70% through 6.40%, due 2016 through 2036 | 1,636 | 1,636 |
| Hiland Partners Holdings LLC, senior notes, 5.50% and 7.25%, due 2020 and 2022(d) | 975 | — |
| EPC Building, LLC, promissory note, 3.967%, due 2015 through 2035 | 448 | 453 |
| Preferred securities, 4.75%, due March 31, 2028 | 222 | 280 |
| KMGP, \$1,000 Liquidation Value Series A Fixed-to-Floating Rate Term Cumulative Preferred Stock | 100 | 100 |
| Other miscellaneous debt | 301 | 303 |
| Total debt – KMI and Subsidiaries | 42,930 | 41,029 |
| Less: Current portion of debt(e) | 3,154 | 2,717 |
| Total long-term debt – KMI and Subsidiaries(f) | \$39,776 | \$38,312 |

June 30, 2015 amount includes senior notes that are denominated in Euros and have been converted and are reported at the June 30, 2015 exchange rate of 1.1147 U.S. dollars per Euro. From the issuance date of these senior (a) notes in March 2015 through June 30, 2015, our debt increased by \$36 million as a result of the change in the exchange rate of U.S. dollars per Euro. We entered into cross-currency swap agreements associated with these senior notes (see Note 5 “Risk Management—Foreign Currency Risk Management”).

(b) As of June 30, 2015 and December 31, 2014, the weighted average interest rates on our credit facility borrowings, including commercial paper borrowings, were 1.05% and 1.54%, respectively.

On January 1, 2015, EPB and EPPOC merged with and into KMP. On that date, KMP succeeded EPPOC as the (c) issuer of approximately \$2.9 billion of EPPOC’s senior notes, which were guaranteed by EPB, and EPB and EPPOC ceased to be obligors for those senior notes.

(d) Represents the principal amount of senior notes assumed in the Hiland acquisition.

(e) Amounts include outstanding credit facility and commercial paper borrowings.

(f) Excludes our “Debt fair value adjustments” which, as of June 30, 2015 and December 31, 2014, increased our combined debt balances by \$1,623 million and \$1,785 million, respectively. In addition to all

unamortized debt discount/premium amounts, debt issuance costs (resulting from the implementation of ASU No. 2015-03) and purchase accounting on our debt balances, our debt fair value adjustments also include (i) amounts associated with the offsetting entry for hedged debt; and (ii) any unamortized portion of proceeds received from the early termination of interest rate swap agreements.

Credit Facilities

As of June 30, 2015, we had no amounts outstanding under our five-year \$4.0 billion revolving credit facility, \$619 million outstanding under our \$4.0 billion commercial paper program and \$123 million in letters of credit. Our availability under this facility as of June 30, 2015 was \$3,258 million. Borrowings under our revolving credit facility can be used for working capital and other general corporate purposes and as a backup to our commercial paper program. Borrowings under our commercial paper program reduce the borrowings allowed under our credit facility.

Table of Contents

On February 13, 2015, in connection with the Hiland acquisition, we entered into and made borrowings of \$1,641 million under a new six-month bridge credit facility with UBS AG, Stamford Branch. Interest under this bridge credit facility was charged at the same rate as our \$4.0 billion revolving credit facility. Prior to March 31, 2015, we repaid outstanding borrowings and the facility was terminated on April 6, 2015.

Hiland Debt Acquired

As of the February 13, 2015 Hiland acquisition date, we assumed (i) \$975 million in principal amount of senior notes (which were valued at \$1,043 million as of the acquisition date) and (ii) \$368 million of other borrowings that were immediately repaid after closing, primarily consisting of borrowings outstanding under a revolving credit facility. The senior notes are subject to our cross guarantee agreement discussed in Note 11.

Long-term Debt Issuances and Repayments

Apart from the assumption of the Hiland debt discussed above, following are significant long-term debt issuances and repayments made during the six months ended June 30, 2015:

| | |
|------------|---------------------------------------|
| Issuances | \$800 million 5.05% notes due 2046 |
| | \$815 million 1.50% notes due 2022(a) |
| | \$543 million 2.25% notes due 2027(a) |
| Repayments | \$300 million 5.625% notes due 2015 |
| | \$250 million 5.15% notes due 2015 |

Senior notes are denominated in Euros and are presented above in U.S. dollars at the exchange rate on the issuance (a) date of 1.086 U.S. dollars per Euro. We entered into cross-currency swap agreements associated with these senior notes (see Note 5 “Risk Management—Foreign Currency Risk Management”).

4. Stockholders’ Equity

Common Equity

As of June 30, 2015, our common equity consisted of our Class P common stock. For additional information regarding our Class P common stock, see Note 10 to our consolidated financial statements included in our 2014 Form 10-K.

On June 12, 2015, we announced that our board of directors approved a warrant repurchase program authorizing us to repurchase in the aggregate up to \$100 million of warrants. As of June 30, 2015, we had \$98 million of availability remaining under the above announced program. As of December 31, 2014, we had \$2 million available for repurchases under our 2014 repurchase program, which was exhausted in June 2015.

On December 19, 2014, we entered into an equity distribution agreement authorizing us to issue and sell through or to the managers party thereto, as sales agents and/or principals, shares of our Class P common stock having an aggregate offering of up to \$5,000 million from time to time during the term of this agreement. During the six months ended June 30, 2015, we issued and sold 62,079,878 shares of our Class P common stock pursuant to the equity distribution agreement, and issued an additional 968,900 shares after June 30, 2015 to settle sales made on or before June 30, 2015, resulting in net proceeds of \$2,599 million.

Dividends

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

Holders of our common stock share equally in any dividend declared by our board of directors, subject to the rights of the holders of any outstanding preferred stock. The following table provides information about our per share dividends:

| | Three Months Ended June | | Six Months Ended | |
|--------------------------------------------------------|-------------------------|--------|------------------|--------|
| | 30, | 2014 | June 30, | 2014 |
| | 2015 | | 2015 | |
| Per common share cash dividend declared for the period | \$0.49 | \$0.43 | \$0.97 | \$0.85 |
| Per common share cash dividend paid in the period | \$0.48 | \$0.42 | \$0.93 | \$0.83 |

Table of Contents

On July 15, 2015, our board of directors declared a cash dividend of \$0.49 per share for the quarterly period ended June 30, 2015, which is payable on August 14, 2015 to shareholders of record as of July 31, 2015.

5. Risk Management

Certain of our business activities expose us to risks associated with unfavorable changes in the market price of natural gas, NGL and crude oil. We also have exposure to interest rate and foreign currency risk as a result of the issuance of our debt obligations. Pursuant to our management's approved risk management policy, we use derivative contracts to hedge or reduce our exposure to certain of these risks. In addition, we have legacy power forward and swap contracts for which we entered into offsetting positions that eliminate the price risks associated with these power contracts.

As of December 31, 2014, we had discontinued hedge accounting on certain of our crude derivative contracts as we did not expect them to be highly effective, for accounting purposes, in offsetting the variability in cash flows. This was caused primarily by volatility in basis differentials. As the forecasted transactions are still probable, accumulated gains and losses remain in other comprehensive income until earnings are impacted by the forecasted transactions. Changes in the derivative contracts' fair value subsequent to the discontinuance of hedge accounting are reported in earnings. We may re-designate certain of these hedging relationships if their expected effectiveness improves.

Energy Commodity Price Risk Management

As of June 30, 2015, we had entered into the following outstanding commodity forward contracts to hedge our forecasted energy commodity purchases and sales:

| | Net open position long/(short) |
|-------------------------------------------------|--------------------------------|
| Derivatives designated as hedging contracts | |
| Crude oil fixed price | (12.0) MMBbl |
| Crude oil basis | (11.4) MMBbl |
| Natural gas fixed price | (55.6) Bcf |
| Natural gas basis | (30.4) Bcf |
| Derivatives not designated as hedging contracts | |
| Crude oil fixed price | (14.8) MMBbl |
| Crude oil basis | (1.5) MMBbl |
| Natural gas fixed price | (26.3) Bcf |
| Natural gas basis | (34.7) Bcf |
| NGL fixed price | (83.6) MMBbl |

As of June 30, 2015, the maximum length of time over which we have hedged, for accounting purposes, our exposure to the variability in future cash flows associated with energy commodity price risk is through December 2017. We have additional economic hedge contracts not designated as accounting hedges through December 2019.

Interest Rate Risk Management

As of June 30, 2015 and December 31, 2014, we had a combined notional principal amount of \$9,700 million and \$9,200 million, respectively, of fixed-to-variable interest rate swap agreements, effectively converting the interest expense associated with certain series of senior notes from fixed rates to variable rates based on an interest rate of London Interbank Offered Rate (LIBOR) plus a spread. All of our swap agreements have termination dates that correspond to the maturity dates of the related series of senior notes and, as of June 30, 2015, the maximum length of time over which we have hedged a portion of our exposure to the variability in the value of this debt due to interest rate risk is through March 15, 2035.

Foreign Currency Risk Management

In connection with the issuance of our Euro denominated senior notes in March 2015 (see Note 3), we entered into cross-currency swap agreements to manage the related foreign currency risk by effectively converting all of the fixed-rate Euro denominated debt, including annual interest payments and the payment of principal at maturity, to U.S. dollar denominated debt at fixed rates equivalent to approximately 3.79% and 4.67% for the 7-year and 12-year senior notes, respectively. These cross-currency swaps are accounted for as cash flow hedges. The terms of the cross-currency swap agreements correspond to the related hedged senior notes, and such agreements have the same maturities as the hedged senior notes.

Table of Contents

Fair Value of Derivative Contracts

The following table summarizes the fair values of our derivative contracts included in our accompanying consolidated balance sheets (in millions):

Fair Value of Derivative Contracts

| | Balance sheet location | Asset derivatives | | Liability derivatives | |
|-------------------------------------------------|--------------------------------------------------------------------------------------|--------------------------------|----------------------|--------------------------------|----------------------|
| | | June 30, 2015 Fair value | December 31, 2014 | June 30, 2015 Fair value | December 31, 2014 |
| Derivatives designated as hedging contracts | | | | | |
| Natural gas and crude derivative contracts | Fair value of derivative contracts/(Other current liabilities) | \$ 198 | \$ 309 | \$(42) | \$(34) |
| | Deferred charges and other assets/(Other long-term liabilities and deferred credits) | 46 | 6 | (5) | — |
| Subtotal | | 244 | 315 | (47) | (34) |
| Interest rate swap agreements | | | | | |
| | Fair value of derivative contracts/(Other current liabilities) | 147 | 143 | — | — |
| | Deferred charges and other assets/(Other long-term liabilities and deferred credits) | 201 | 260 | (86) | (53) |
| Subtotal | | 348 | 403 | (86) | (53) |
| Cross-currency swap agreements | | | | | |
| | Fair value of derivative contracts/(Other current liabilities) | — | — | (22) | — |
| | Deferred charges and other assets/(Other long-term liabilities and deferred credits) | 13 | — | (9) | — |
| Subtotal | | 13 | — | (31) | — |
| Total | | 605 | 718 | (164) | (87) |
| Derivatives not designated as hedging contracts | | | | | |
| Natural gas, crude and NGL derivative contracts | Fair value of derivative contracts/(Other current liabilities) | 47 | 73 | (6) | (2) |
| | Deferred charges and other assets/(Other long-term liabilities and deferred credits) | 111 | 196 | (7) | — |
| Subtotal | | 158 | 269 | (13) | (2) |
| Power derivative contracts | Fair value of derivative contracts/(Other current liabilities) | 9 | 10 | (46) | (57) |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | | |
|-------------------|-----------------------------------|-------|-------|----------|----------|
| | Deferred charges and other | | | | |
| | assets/(Other long-term | — | — | — | (16) |
| | liabilities and deferred credits) | | | | |
| Subtotal | | 9 | 10 | (46) | (73) |
| Total | | 167 | 279 | (59) | (75) |
| Total derivatives | | \$772 | \$997 | \$(223) | \$(162) |

15

Table of Contents

Effect of Derivative Contracts on the Income Statement

The following tables summarize the impact of our derivative contracts on our accompanying consolidated statements of income (in millions):

| Derivatives in fair value hedging relationships | Location of gain/(loss) recognized in income on derivatives | Amount of gain/(loss) recognized in income on derivatives and related hedged item | | | |
|-------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------------------------|---------|--------------------------------|----------|
| | | Three Months Ended June 30, 2015 | | Six Months Ended June 30, 2015 | |
| | | 2015 | 2014 | 2015 | 2014 |
| Interest rate swap agreements | Interest expense | \$(233) | \$57 | \$(88) | \$112 |
| Hedged fixed rate debt | Interest expense | \$256 | \$(57) | \$117 | \$(112) |

| Derivatives in cash flow hedging relationships | Amount of gain/(loss) recognized in OCI on derivative (effective portion)(a) | Location of gain/(loss) reclassified from Accumulated OCI into income (effective portion) | Amount of gain/(loss) reclassified from Accumulated OCI into income (effective portion)(b) | | Location of gain/(loss) recognized in derivative (ineffective portion and amount excluded from effectiveness testing) | Amount of gain/(loss) recognized in income on derivative (ineffective portion and amount excluded from effectiveness testing) | | |
|------------------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|----------------------------------|-----------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|----------------------------------|----------------|
| | | | Three Months Ended June 30, 2015 | Three Months Ended June 30, 2014 | | Three Months Ended June 30, 2015 | Three Months Ended June 30, 2014 | |
| Energy commodity derivative contracts | \$(82) | Revenues—Natural gas sales | \$1 | \$— | Revenues—Natural gas sales | \$— | \$— | |
| | | | Revenues—Product sales and other | 37 | (19) | Revenues—Product sales and other | 3 | (27) |
| | | | Costs of sales | (14) | 5 | Costs of sales | — | — |
| Interest rate swap agreements | 1 | (8) | Interest expense | — | (2) | Interest expense | — | — |
| Cross-currency swap | 23 | — | Other, net | 33 | — | | | |
| Total | \$(58) | \$(96) | Total | \$57 | \$(16) | Total | \$3 | \$(27) |

| Derivatives in cash flow hedging relationships | Amount of gain/(loss) recognized in OCI on derivative (effective portion) | Location of gain/(loss) reclassified from Accumulated OCI into income (effective portion) | Amount of gain/(loss) reclassified from Accumulated OCI into income (effective portion) | Location of gain/(loss) recognized in income on derivatives and related hedged item | Amount of gain/(loss) recognized in income on derivative (ineffective portion and amount excluded from effectiveness testing) |
|------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|
| Energy commodity derivative contracts | \$(82) | Revenues—Natural gas sales | \$1 | Revenues—Natural gas sales | \$— |
| | | Revenues—Product sales and other | 37 | Revenues—Product sales and other | 3 |
| | | Costs of sales | (14) | Costs of sales | — |
| Interest rate swap agreements | 1 | Interest expense | — | Interest expense | — |
| Cross-currency swap | 23 | Other, net | 33 | | |
| Total | \$(58) | Total | \$57 | Total | \$3 |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | portion)(a) | | OCI into income (effective portion) | into income (effective portion)(b) | derivative (ineffective portion and amount excluded from effectiveness testing) | and amount excluded from effectiveness testing) | | |
|------------------------------------------------|--------------------------------------|-----------|-------------------------------------------|---------------------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------------------------|-------|----------|
| | Six Months Ended June 30, 2015 | | Six Months Ended June 30, 2014 | | Six Months Ended June 30, 2015 | | 2014 | |
| Energy commodity derivative contracts | \$ (47) | \$ (131) | Revenues—Natural gas sales | \$ 25 | \$ (9) | Revenues—Natural gas sales | \$ — | \$ — |
| | | | Revenues—Product sales and other | 101 | (25) | Revenues—Product sales and other | 10 | (32) |
| | | | Costs of sales | (19) | 6 | Costs of sales | — | — |
| Interest rate swap agreements | (2) | (10) | Interest expense | (1) | (2) | Interest expense | — | — |
| Cross-currency swap | (11) | — | Other, net | 23 | — | | | |
| Total | \$ (60) | \$ (141) | Total | \$ 129 | \$ (30) | Total | \$ 10 | \$ (32) |

(a) We expect to reclassify an approximate \$182 million gain associated with cash flow hedge price risk management activities included in our accumulated other comprehensive loss balances as of June 30, 2015 into earnings during the next twelve months (when the associated forecasted sales and purchases are also expected to occur), however, actual amounts reclassified into earnings could vary materially as a result of changes in market prices.

(b) Amounts reclassified were the result of the hedged forecasted transactions actually affecting earnings (i.e., when the forecasted sales and purchases actually occurred).

Table of Contents

| Derivatives not designated as accounting hedges | Location of gain/(loss) recognized in income on derivatives | Amount of gain/(loss) recognized in income on derivatives | | | |
|-------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------|----------|---------------------------|----------|
| | | Three Months Ended June 30, | | Six Months Ended June 30, | |
| | | 2015 | 2014 | 2015 | 2014 |
| Energy commodity derivative contracts | Revenues—Natural gas sales | \$ (2) | \$ (9) | \$ 3 | \$ (16) |
| | Revenues—Product sales and other | (40) | 2 | 4 | 1 |
| | Costs of sales | 3 | (3) | — | 7 |
| | Other expense (income) | — | — | — | (2) |
| Total(a) | | \$ (39) | \$ (10) | \$ 7 | \$ (10) |

(a) For the three and six months ended June 30, 2015, includes approximate gains of \$7 million and \$2 million, respectively, associated with natural gas, crude and NGL derivative contract settlements.

Credit Risks

In conjunction with the purchase of exchange-traded derivative contracts or when the market value of our derivative contracts with specific counterparties exceeds established limits, we are required to provide collateral to our counterparties, which may include posting letters of credit or placing cash in margin accounts. As of both June 30, 2015 and December 31, 2014, we had \$20 million of outstanding letters of credit supporting our commodity price risk management program. As of June 30, 2015 and December 31, 2014, we had cash margins of \$24 million and \$47 million posted as collateral and \$12 million and \$13 million, respectively, held as collateral.

We also have agreements with certain counterparties to our derivative contracts that contain provisions requiring the posting of additional collateral upon a decrease in our credit rating. As of June 30, 2015, based on our current mark to market positions and posted collateral, we estimate that if our credit rating were downgraded one or two notches, we would not be required to post additional collateral.

Reporting of Amounts Reclassified Out of Accumulated Other Comprehensive Loss

Cumulative revenues, expenses, gains and losses that under GAAP are included within our comprehensive income but excluded from our earnings are reported as “Accumulated other comprehensive loss” within “Stockholders’ Equity” in our consolidated balance sheets. Changes in the components of our “Accumulated other comprehensive loss” not including non-controlling interests are summarized as follows (in millions):

| | Net unrealized gains/(losses) on cash flow hedge derivatives | Foreign currency translation adjustments | Pension and other postretirement liability adjustments | Total accumulated other comprehensive income/(loss) |
|----------------------------------------------------------------|--------------------------------------------------------------|------------------------------------------|--------------------------------------------------------|-----------------------------------------------------|
| Balance as of December 31, 2014 | \$327 | \$ (108) | \$ (236) | \$ (17) |
| Other comprehensive loss before reclassifications | (60) | (91) | 6 | (145) |
| Amounts reclassified from accumulated other comprehensive loss | (129) | — | — | (129) |
| Net current-period other comprehensive loss | (189) | (91) | 6 | (274) |
| Balance as of June 30, 2015 | \$138 | \$ (199) | \$ (230) | \$ (291) |
| | Net unrealized gains/(losses) on cash flow | Foreign currency translation | Pension and other postretirement | Total accumulated other |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | hedge derivatives | adjustments | liability adjustments | comprehensive loss |
|-------------------------------------------------------------------|----------------------|-------------|--------------------------|-----------------------|
| Balance as of December 31, 2013 | \$(3 |) \$2 | \$(23 |) \$(24) |
| Other comprehensive loss before reclassifications | (56 |) (2 |) 2 | (56) |
| Amounts reclassified from accumulated other comprehensive loss | 12 | — | — | 12 |
| Net current-period other comprehensive loss | (44 |) (2 |) 2 | (44) |
| Balance as of June 30, 2014 | \$(47 |) \$— | \$(21 |) \$(68) |

17

Table of Contents

6. Fair Value

The fair values of our financial instruments are separated into three broad levels (Levels 1, 2 and 3) based on our assessment of the availability of observable market data and the significance of non-observable data used to determine fair value. Each fair value measurement must be assigned to a level corresponding to the lowest level input that is significant to the fair value measurement in its entirety.

The three broad levels of inputs defined by the fair value hierarchy are as follows:

Level 1 Inputs—quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date;

Level 2 Inputs—inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. If the asset or liability has a specified (contractual) term, a Level 2 input must be observable for substantially the full term of the asset or liability; and

Level 3 Inputs—unobservable inputs for the asset or liability. These unobservable inputs reflect the entity's own assumptions about the assumptions that market participants would use in pricing the asset or liability, and are developed based on the best information available in the circumstances (which might include the reporting entity's own data).

Fair Value of Derivative Contracts

The following two tables summarize the fair value measurements of our (i) energy commodity derivative contracts; (ii) interest rate swap agreements; and (iii) cross-currency swap agreements, based on the three levels established by the Codification (in millions). The tables also identify the impact of derivative contracts which we have elected to present on our accompanying consolidated balance sheets on a gross basis that are eligible for netting under master netting agreements.

| | Balance sheet asset fair value measurements by level | | | | Contracts available for netting | Cash collateral held(b) | Net amount |
|------------------------------------------|-------------------------------------------------------------|---------|---------|-----------------|---------------------------------------|-------------------------------|---------------|
| | Level 1 | Level 2 | Level 3 | Gross amount | | | |
| As of June 30, 2015 | | | | | | | |
| Energy commodity derivative contracts(a) | \$32 | \$370 | \$9 | \$411 | \$(52) | \$(12) | \$347 |
| Interest rate swap agreements | \$— | \$348 | \$— | \$348 | \$(62) | \$— | \$286 |
| Cross-currency swap agreements | \$— | \$13 | \$— | \$13 | \$(13) | \$— | \$— |
| As of December 31, 2014 | | | | | | | |
| Energy commodity derivative contracts(a) | \$49 | \$533 | \$12 | \$594 | \$(46) | \$(13) | \$535 |
| Interest rate swap agreements | \$— | \$403 | \$— | \$403 | \$(44) | \$— | \$359 |
| | Balance sheet liability fair value measurements by level | | | | Contracts available for netting | Collateral posted(c) | Net amount |
| | Level 1 | Level 2 | Level 3 | Gross amount | | | |
| As of June 30, 2015 | | | | | | | |
| Energy commodity derivative contracts(a) | \$(6) | \$(54) | \$(46) | \$(106) | \$52 | \$24 | \$(30) |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | | | | |
|------------------------------------------|---------|---------|---------|----------|------|------|---------|
| Interest rate swap agreements | \$— | \$(86) | \$— | \$(86) | \$62 | \$— | \$(24) |
| Cross-currency swap agreements | \$— | \$(31) | \$— | \$(31) | \$13 | \$— | \$(18) |
| As of December 31, 2014 | | | | | | | |
| Energy commodity derivative contracts(a) | \$(25) | \$(11) | \$(73) | \$(109) | \$46 | \$47 | \$(16) |
| Interest rate swap agreements | \$— | \$(53) | \$— | \$(53) | \$44 | \$— | \$(9) |

(a) Level 1 consists primarily of NYMEX natural gas futures. Level 2 consists primarily of OTC West Texas Intermediate swaps and options. Level 3 consists primarily of power derivative contracts.

(b) Cash margin deposits held by us associated with our energy commodity contract positions and OTC swap agreements and reported within “Other current liabilities” on our accompanying consolidated balance sheets.

(c) Cash margin deposits posted by us associated with our energy commodity contract positions and OTC swap agreements and reported within “Other current assets” on our accompanying consolidated balance sheets.

Table of Contents

The table below provides a summary of changes in the fair value of our Level 3 energy commodity derivative contracts (in millions):

Significant unobservable inputs (Level 3)

| | Three Months | | Six Months Ended | |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------|------------------|----------|
| | Ended June 30, | | June 30, | |
| | 2015 | 2014 | 2015 | 2014 |
| Derivatives-net asset (liability) | | | | |
| Beginning of Period | \$(49) | \$(100) | \$(61) | \$(110) |
| Total gains or (losses) | | | | |
| Included in earnings | — | (21) | — | (14) |
| Included in other comprehensive loss | — | (9) | — | (10) |
| Settlements | 12 | 14 | 24 | 18 |
| End of Period | \$(37) | \$(116) | \$(37) | \$(116) |
| The amount of total gains or (losses) for the period included in earnings attributable to the change in unrealized gains or (losses) relating to assets held at the reporting date | \$1 | \$(13) | \$3 | \$(16) |

As of June 30, 2015, our Level 3 derivative assets and liabilities consisted primarily of power derivative contracts, where a significant portion of fair value is calculated from underlying market data that is not readily observable. The derived values use industry standard methodologies that may consider the historical relationships among various commodities, modeled market prices, time value, volatility factors and other relevant economic measures. The use of these inputs results in management's best estimate of fair value.

Fair Value of Financial Instruments

The estimated fair value of our outstanding debt balances (the carrying amounts below include both short-term and long-term and debt fair value adjustments), is disclosed below (in millions):

| | June 30, 2015 | | December 31, 2014 | |
|------------|----------------|----------------------|-------------------|----------------------|
| | Carrying value | Estimated fair value | Carrying value | Estimated fair value |
| Total debt | \$44,553 | \$43,790 | \$42,814 | \$43,582 |

We used Level 2 input values to measure the estimated fair value of our outstanding debt balances as of both June 30, 2015 and December 31, 2014.

Table of Contents

7. Reportable Segments

Financial information by segment follows (in millions):

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|------------------------------------------------------|--------------------------------|---------|------------------------------|---------|
| | 2015 | 2014 | 2015 | 2014 |
| Revenues | | | | |
| Natural Gas Pipelines | | | | |
| Revenues from external customers | \$2,091 | \$2,464 | 4,268 | 5,021 |
| Intersegment revenues | 5 | 1 | 8 | 5 |
| CO ₂ | 353 | 454 | 799 | 937 |
| Terminals | | | | |
| Revenues from external customers | 469 | 420 | 926 | 811 |
| Intersegment revenues | 1 | 1 | 1 | 1 |
| Products Pipelines | | | | |
| Revenues from external customers | 477 | 524 | 921 | 1,058 |
| Intersegment revenues | 1 | — | 1 | — |
| Kinder Morgan Canada | 65 | 68 | 125 | 137 |
| Other | (1 |) (2 |) 3 | 2 |
| Total segment revenues | 3,461 | 3,930 | 7,052 | 7,972 |
| Other revenues | 9 | 9 | 18 | 18 |
| Less: Total intersegment revenues | (7 |) (2 |) (10 |) (6 |
| Total consolidated revenues | \$3,463 | \$3,937 | \$7,060 | \$7,984 |
| | Three Months Ended June 30, | | Six Months Ended June 30, | |
| | 2015 | 2014 | 2015 | 2014 |
| Segment Earnings Before DD&A(a) | | | | |
| Natural Gas Pipelines | \$928 | \$955 | \$1,943 | \$2,025 |
| CO ₂ | 240 | 332 | 576 | 695 |
| Terminals | 279 | 233 | 549 | 443 |
| Products Pipelines | 277 | 202 | 523 | 410 |
| Kinder Morgan Canada | 37 | 40 | 78 | 88 |
| Other | (40 |) — | (46 |) 7 |
| Total segment earnings before DD&A | 1,721 | 1,762 | 3,623 | 3,668 |
| DD&A expense | (570 |) (502 |) (1,108 |) (998 |
| Amortization of excess cost of equity investments | (14 |) (11 |) (26 |) (21 |
| Other revenues | 9 | 9 | 18 | 18 |
| General and administrative expense | (164 |) (154 |) (380 |) (326 |
| Interest expense, net of unallocable interest income | (472 |) (444 |) (986 |) (894 |
| Unallocable income tax expense | (168 |) (163 |) (380 |) (349 |
| Total consolidated net income | \$342 | \$497 | \$761 | \$1,098 |
| | June 30, | | December 31, | |
| | 2015 | | 2014 | |
| Assets | | | | |
| Natural Gas Pipelines | \$54,450 | | \$52,532 | |
| CO ₂ | 5,124 | | 5,227 | |
| Terminals | 9,212 | | 8,850 | |
| Products Pipelines | 8,402 | | 7,179 | |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | |
|---------------------------|----------|----------|
| Kinder Morgan Canada | 1,525 | 1,593 |
| Other | 436 | 455 |
| Total segment assets | 79,149 | 75,836 |
| Corporate assets(b) | 6,402 | 7,157 |
| Assets held for sale | 59 | 56 |
| Total consolidated assets | \$85,610 | \$83,049 |

20

Table of Contents

We evaluate performance based on each segment's earnings before DD&A. Amounts include revenues, earnings from equity investments, allocable interest income, and other, net, less operating expenses, allocable income taxes, (a) and other expense (income), net, and losses on impairments and disposals of long-lived assets, net and equity investments. Operating expenses include natural gas purchases and other costs of sales, operations and maintenance expenses, and taxes, other than income taxes.

Includes cash and cash equivalents, margin and restricted deposits, unallocable interest receivable, prepaid assets (b) and deferred charges, risk management assets related to debt fair value adjustments and miscellaneous corporate assets (such as information technology and telecommunications equipment) not allocated to individual segments.

8. Income Taxes

Income tax expense included in our accompanying consolidated statements of income were as follows (in millions, except percentages):

| | Three Months Ended June 30, | | Six Months Ended June 30, | | |
|--------------------|-----------------------------|--------|---------------------------|--------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| Income tax expense | \$ 189 | \$ 178 | \$ 413 | \$ 378 | |
| Effective tax rate | 35.6 | % 26.4 | % 35.2 | % 25.6 | % |

Income tax expense for the three months ended June 30, 2015 is approximately \$189 million resulting in an effective tax rate of 35.6%, as compared with \$178 million income tax expense and an effective tax rate of 26.4%, for the same period of 2014. The effective tax rate for the three months ended June 30, 2015 is slightly higher than the statutory federal rate of 35% primarily due to state and foreign income taxes, partially offset by dividend-received deductions from our investment in Citrus Corporation (Citrus).

Income tax expense for the six months ended June 30, 2015 is approximately \$413 million resulting in an effective tax rate of 35.2%, as compared with \$378 million income tax expense and an effective tax rate of 25.6%, for the same period of 2014. The effective tax rate for the six months ended June 30, 2015 is marginally higher than the statutory federal rate of 35% primarily due to state and foreign income taxes, offset by (i) dividend-received deductions from our investment in Citrus and (ii) the change in the effective state tax rate as a result of the Hiland acquisition.

The effective tax rate for the three months ended June 30, 2014 is lower than the statutory federal rate of 35% primarily due to (i) the net effect of consolidating KMP's and EPB's income tax provision, (ii) dividend-received deductions from our investment in Citrus, and (iii) adjustments to our income tax reserve for uncertain tax positions. These decreases are partially offset by (i) state income taxes and (ii) the amortization of the deferred charge recorded as a result of the drop-downs of TGP, EPNG, and the midstream assets.

The effective tax rate for the six months ended June 30, 2014 is lower than the statutory federal rate of 35% primarily due to (i) the net effect of consolidating KMP's and EPB's income tax provision, and (ii) dividend-received deductions from our investment in Citrus. These decreases are partially offset by (i) state income taxes and (ii) the amortization of the deferred charge recorded as a result of the drop-downs of TGP, EPNG, and the midstream assets.

As of June 30, 2015, the total amount of unrecognized tax benefits relating to uncertain tax positions is \$160 million, a decrease of \$29 million from the December 31, 2014 balance of \$189 million. This \$29 million decrease in unrecognized tax benefits resulted primarily from the settlement of a claim for refund and certain statute of limitations expiration related to state income taxes.

9. Litigation, Environmental and Other Contingencies

We and our subsidiaries are parties to various legal, regulatory and other matters arising from the day-to-day operations of our businesses that may result in claims against the Company. Although no assurance can be given, we believe, based on our experiences to date and taking into account established reserves, that the ultimate resolution of such items will not have a material adverse impact on our business, financial position, results of operations or dividends to our shareholders. We believe we have meritorious defenses to the matters to which we are a party and intend to vigorously defend the Company. When we determine a loss is probable of occurring and is reasonably estimable, we accrue an undiscounted liability for such contingencies based on our best estimate using information available at that time. If the estimated loss is a range of potential outcomes and there is no better estimate within the range, we accrue the amount at the low end of the range. We disclose

21

Table of Contents

contingencies where an adverse outcome may be material, or in the judgment of management, we conclude the matter should otherwise be disclosed.

Federal Energy Regulatory Commission Proceedings

SFPP

The tariffs and rates charged by SFPP are subject to a number of ongoing proceedings at the FERC, including the complaints and protests of various shippers. In general, these complaints and protests allege the rates and tariffs charged by SFPP are not just and reasonable under the Interstate Commerce Act (ICA). In late June of 2014, certain shippers filed additional complaints with the FERC (docketed at OR14-35 and OR14-36) challenging SFPP's adjustments to its rates in 2012 and 2013 for inflation under the FERC's indexing regulations. If the shippers are successful in proving these claims or other of their claims, they are entitled to seek reparations (which may reach back up to two years prior to the filing of their complaints) or refunds of any excess rates paid, and SFPP may be required to reduce its rates going forward. These proceedings tend to be protracted, with decisions of the FERC often appealed to the federal courts. The issues involved in these proceedings include, among others, whether indexed rate increases are justified, and the appropriate level of return and income tax allowance we may include in our rates. With respect to all of the SFPP proceedings at the FERC, we estimate that the shippers are seeking approximately \$20 million in annual rate reductions and approximately \$110 million in refunds. However, applying the principles of several recent FERC decisions in SFPP cases, as applicable, to pending cases would result in substantially lower rate reductions and refunds than those sought by the shippers. We do not expect refunds in these cases to have an impact on our dividends to our shareholders.

EPNG

The tariffs and rates charged by EPNG are subject to two ongoing FERC proceedings (the "2008 rate case" and the "2010 rate case"). With respect to the 2008 rate case, the FERC issued its decision (Opinion 517-A) in July 2015. FERC generally upheld its prior determinations, ordered refunds to be paid within 60 days, and stated that it will apply its findings in Opinion 517-A to the same issues in the 2010 rate case. EPNG is evaluating Opinion 517-A and considering its appellate options. With respect to the 2010 rate case, the FERC issued its decision (Opinion 528) on October 17, 2013. EPNG sought rehearing on certain issues in Opinion 528. As required by Opinion 528, EPNG filed revised pro forma recalculated rates consistent with the terms of Opinion 528. The FERC also required an Administrative Law Judge (ALJ) to conduct an additional hearing concerning one of the issues in Opinion 528. On September 17, 2014, the ALJ issued an initial decision finding certain shippers qualify for lower rates under a prior settlement. EPNG has sought FERC review of the ALJ decision. EPNG believes it has an appropriate reserve related to the findings in Opinions 517-A and 528 for both rate cases. We do not expect refunds in these cases to have an impact on our dividends to our shareholders.

Other Commercial Matters

Union Pacific Railroad Company Easements & Related Litigation

SFPP and Union Pacific Railroad Company (UPRR) are engaged in a proceeding to determine the extent, if any, to which the rent payable by SFPP for the use of pipeline easements on rights-of-way held by UPRR should be adjusted pursuant to existing contractual arrangements for the ten-year period beginning January 1, 2004 (Union Pacific Railroad Company v. Santa Fe Pacific Pipelines, Inc., SFPP, L.P., Kinder Morgan Operating L.P. "D", Kinder Morgan G.P., Inc., et al., Superior Court of the State of California for the County of Los Angeles, filed July 28, 2004). In

September 2011, the trial judge determined that the annual rent payable as of January 1, 2004 was \$14 million, subject to annual consumer price index increases. Judgment was entered by the Superior Court on May 29, 2012 and SFPP appealed the judgment.

By notice dated October 25, 2013, UPRR demanded the payment of \$22.3 million in rent for the first year of the next ten-year period beginning January 1, 2014, which SFPP rejected.

On November 5, 2014, the Court of Appeals issued an opinion which reversed the judgment, including the award of prejudgment interest, and remanded the matter to the trial court for a determination of UPRR's property interest in its right-of-way, including whether UPRR has sufficient interest to grant SFPP's easements. UPRR filed a petition for rehearing with the Court of Appeals, and a subsequent petition for review to the California Supreme Court, both of which were denied.

On April 23, 2015, after the above-referenced decision by the California Court of Appeals which held that UPRR does not own the subsurface rights to grant certain easements and may not be able to collect rent from those easements, a purported class action lawsuit was filed in the U.S. District Court for the Northern District of California (Case No. 01842) by private

Table of Contents

landowners in California who claim to be the lawful owners of subsurface real property allegedly used or occupied by UPRR or SFPP. Fourteen substantially similar and follow-on lawsuits have been filed in federal courts by landowners in Oregon, Nevada, Arizona, New Mexico and Texas. These suits, which are brought purportedly as class actions on behalf of all landowners who own land in fee adjacent to and underlying the railroad easement under which the SFPP pipeline is located in those respective states, assert claims against UPRR, SFPP, KMGP, and Kinder Morgan Operating L.P. “D” for declaratory judgment, trespass, ejectment, quiet title, unjust enrichment, accounting, and alleged unlawful business acts and practices arising from defendants’ alleged improper use or occupation of subsurface real property. SFPP views these cases as primarily a dispute between UPRR and the plaintiffs. UPRR purported to grant SFPP a network of subsurface pipeline easements along UPRR’s railroad right-of-way. SFPP relied on the validity of those easements and paid rent to UPRR for the value of those easements. We believe we have recorded a right-of-way liability sufficient to cover our potential liability, if any, for back rent.

SFPP and UPRR are also engaged in multiple disputes over the circumstances under which SFPP must pay for a relocation of its pipeline within the UPRR right-of-way and the safety standards that govern relocations. In July 2006, a trial before a judge regarding the circumstances under which SFPP must pay for relocations concluded, and the judge determined that SFPP must pay for any relocations resulting from any legitimate business purpose of the UPRR. SFPP appealed this decision, and in December 2008, the appellate court affirmed the decision. In addition, UPRR contends that SFPP must comply with the more expensive American Railway Engineering and Maintenance-of-Way Association (AREMA) standards in determining when relocations are necessary and in completing relocations. Each party is seeking declaratory relief with respect to its positions regarding the application of these standards with respect to relocations. A trial occurred in the fourth quarter of 2011, with a verdict having been reached that SFPP was obligated to comply with AREMA standards in connection with a railroad project in Beaumont Hills, California. On June 13, 2014, the trial court issued a statement of decision addressing all of the causes of action and defenses and resolved those matters against SFPP, consistent with the jury’s verdict. On June 29, 2015, the parties entered into a confidential settlement of all of the claims relating to the project in Beaumont Hills and the case was dismissed.

Since SFPP does not know UPRR’s plans for projects or other activities that would cause pipeline relocations, it is difficult to quantify the effects of the outcome of these cases on SFPP. Even if SFPP is successful in advancing its positions, significant relocations for which SFPP must nonetheless bear the cost (i.e., for railroad purposes, with the standards in the federal Pipeline Safety Act applying) could have an adverse effect on our financial position, results of operations, cash flows, and our dividends to our shareholders. These effects could be even greater in the event SFPP is unsuccessful in one or more of these lawsuits.

Plains Gas Solutions, LLC v. Tennessee Gas Pipeline Company, L.L.C. et al.

On October 16, 2013, Plains Gas Solutions, LLC (Plains) filed a petition in the 151st Judicial District Court for Harris County, Texas (Case No. 62528) against TGP, Kinetica Partners, LLC and two other Kinetica entities. The case was removed to the United States District Court for the Southern District of Texas. The suit arises from the sale by TGP of the Cameron System in Louisiana to Kinetica Partners, LLC on September 1, 2013. Plains alleges that defendants breached a straddle agreement requiring that gas on the Cameron System be committed to Plains’ Grand Chenier gas-processing facility, that requisite daily volume reports were not provided, that TGP improperly assigned its obligations under the straddle agreement to Kinetica, and that defendants interfered with Plains’ contracts with producers. The petition alleges damages of at least \$100 million. Under the Amended and Restated Purchase and Sale Agreement with Kinetica, Kinetica is obligated to defend and indemnify TGP in connection with the gas commitment and reporting claims. After agreeing initially to defend and indemnify TGP against such claims, Kinetica withdrew its defense and disputed its indemnity obligation. We intend to vigorously defend the suit and pursue Kinetica, if necessary, for indemnity and costs of defense.

Brinckerhoff v. El Paso Pipeline GP Company, LLC., et al.

In December 2011 (Brinckerhoff I), March 2012, (Brinckerhoff II), May 2013 (Brinckerhoff III) and June 2014 (Brinckerhoff IV), derivative lawsuits were filed in Delaware Chancery Court against El Paso Corporation, El Paso Pipeline GP Company, L.L.C., the general partner of EPB, and the directors of the general partner at the time of the relevant transactions. EPB was named in these lawsuits as a “Nominal Defendant.” The lawsuits arise from the March 2010, November 2010, May 2012 and June 2011 drop-down transactions involving EPB’s purchase of SLNG, Elba Express, CPG and interests in SNG and CIG. The lawsuits allege various conflicts of interest and that the consideration paid by EPB was excessive. Brinckerhoff I and II were consolidated into one proceeding. Motions to dismiss were filed in Brinckerhoff III and Brinckerhoff IV, and such motions remain pending. On June 12, 2014, defendants’ motion for summary judgment was granted in Brinckerhoff I, dismissing the case in its entirety. Defendants’ motion for summary judgment in Brinckerhoff II was granted in part, dismissing certain claims and allowing the matter to go to trial in late 2014 on the remaining claims. On April 20, 2015, the Court issued a post-trial memorandum opinion (Memorandum Opinion) in Brinckerhoff II entering judgment in favor of all of the defendants other than the general partner of EPB, but finding the general partner liable for breach of contract in connection with EPB’s

Table of Contents

purchase of 49% interests in Elba and SLNG and a 15% interest in SNG in a \$1.13 billion drop-down transaction that closed on November 19, 2010 (Fall Dropdown), prior to our acquisition of El Paso Corporation in 2012. In its Memorandum Opinion, the Court determined that EPB suffered damages of \$171 million from the Fall Dropdown, which the Court determined to be the amount that EPB overpaid for Elba. We believe the claim is derivative in nature and was extinguished by our acquisition on November 26, 2014, pursuant to a merger agreement, of all of the outstanding common units of EPB that we did not already own. On December 2, 2014, we filed a motion to dismiss the remaining claims in Brinckerhoff II based upon our acquisition of all of the outstanding common units of EPB. Pursuant to the Court's scheduling order, we filed a brief in support of our motion to dismiss on May 29, 2015. Oral argument on the motion is set for July 30, 2015. In the event our motion to dismiss is denied, we will consider an appeal to the Delaware Supreme Court once a final decision is issued. At the present time, we do not believe that an ultimate award, if any, will have a material financial impact on our Company. We continue to believe the transactions at issue were appropriate and in the best interests of EPB and we intend to continue to defend the lawsuits vigorously.

Price Reporting Litigation

Beginning in 2003, several lawsuits were filed by purchasers of natural gas against El Paso Corporation, El Paso Marketing L.P. and numerous other energy companies based on a claim under state antitrust law that such defendants conspired to manipulate the price of natural gas by providing false price information to industry trade publications that published gas indices. Several of the cases have been settled or dismissed. The remaining cases, which were pending in Nevada federal court, were dismissed, but the dismissal was reversed by the 9th Circuit Court of Appeals. The U.S. Supreme Court affirmed the 9th Circuit Court of Appeals in a decision dated April 21, 2015, and the cases were then remanded to the Nevada federal court for further consideration and trial, if necessary, of numerous remaining issues. Although damages in excess of \$140 million have been alleged in total against all defendants in one of the remaining lawsuits where a damage number is provided, there remains significant uncertainty regarding the validity of the causes of action, the damages asserted and the level of damages, if any, that may be allocated to us. Therefore, our costs and legal exposure related to the remaining outstanding lawsuits and claims are not currently determinable.

Kinder Morgan, Inc. Corporate Reorganization Litigation

Certain unitholders of KMP and EPB filed five putative class action lawsuits in the Court of Chancery of the State of Delaware in connection with the Merger Transactions, which the Court consolidated under the caption *In re Kinder Morgan, Inc. Corporate Reorganization Litigation* (Consolidated Case No. 10093-VCL). The plaintiffs originally sought to enjoin one or more of the proposed Merger Transactions, which relief the Court denied on November 5, 2014. On December 12, 2014, the plaintiffs filed a Verified Second Consolidated Amended Class Action Complaint, which purports to assert claims on behalf of both the former EPB unitholders and the former KMP unitholders. The EPB plaintiff alleged that (i) El Paso Pipeline GP Company, L.L.C. (EPGP), the general partner of EPB, and the directors of EPGP breached duties under the EPB partnership agreement, including the implied covenant of good faith and fair dealing, by entering into the EPB Transaction; (ii) EPB, E Merger Sub LLC, KMI and individual defendants aided and abetted such breaches; and (iii) EPB, E Merger Sub LLC, KMI, and individual defendants tortiously interfered with the EPB partnership agreement by causing EPGP to breach its duties under the EPB partnership agreement.

The KMP plaintiffs allege that (i) KMR, KMGP, and individual defendants breached duties under the KMP partnership agreement, including the implied duty of good faith and fair dealing, by entering into the KMP Transaction and by failing to adequately disclose material facts related to the transaction; (ii) KMI aided and abetted such breach; and (iii) KMI, KMP, KMR, P Merger Sub LLC, and individual defendants tortiously interfered with the rights of the plaintiffs and the putative class under the KMP partnership agreement by causing KMGP to breach its

duties under the KMP partnership agreement. The complaint seeks declaratory relief that the transactions were unlawful and unenforceable, reformation, rescission, rescissory or compensatory damages, interest, and attorneys' and experts' fees and costs. On December 30, 2014, the defendants moved to dismiss the complaint. Oral argument on defendants' motion to dismiss occurred on June 12, 2015 and the motion remains under consideration by the Court. On April 2, 2015, the EPB plaintiff and the defendants submitted a stipulation and proposed order of dismissal, agreeing to dismiss all claims brought by the EPB plaintiff with prejudice as to the EPB lead plaintiff and without prejudice to all other members of the putative EPB class. The Court entered such order on April 2, 2015. The defendants believe the allegations against them lack merit, and they intend to vigorously defend these lawsuits.

Kinder Morgan Energy Partners, L.P. Capex Litigation

Putative class action and derivative complaints were filed in the Court of Chancery in the State of Delaware against defendants KMI, KMGP and nominal defendant KMEP on February 5, 2014 and March 27, 2014 captioned Slotoroff v. Kinder Morgan, Inc., Kinder Morgan G.P., Inc. et al (Case No. 9318) and Burns et al v. Kinder Morgan, Inc., Kinder Morgan G.P., Inc.

Table of Contents

et al (Case No. 9479) respectively. The cases were consolidated on April 8, 2014 (Consolidated Case No. 9318). The consolidated suit seeks to assert claims both individually and on behalf of a putative class consisting of all public holders of KMEP units during the period of February 5, 2011 through the date of the filing of the complaints. The suit alleges direct and derivative causes of action for breach of the partnership agreement, breach of the duty of good faith and fair dealing, aiding and abetting, and tortious interference. Among other things, the suit alleges that defendants made a bad faith allocation of capital expenditures to expansion capital expenditures rather than maintenance capital expenditures for the alleged purpose of “artificially” inflating KMEP’s distributions and growth rate. The suit seeks disgorgement of any distributions to KMGP, KMI and any related entities, beyond amounts that would have been distributed in accordance with a “good faith” allocation of maintenance capital expenses, together with other unspecified monetary damages including punitive damages and attorney fees. Defendants believe this suit is without merit and intend to defend it vigorously.

Walker v. Kinder Morgan, Inc., Kinder Morgan G.P., Inc. et al.

On March 6, 2014, a putative class action and derivative complaint was filed in the District Court of Harris County, Texas (Case No. 2014-11872 in the 215th Judicial District) against KMI, KMGP, KMR, Richard D. Kinder, Steven J. Kean, Ted A. Gardner, Gary L. Hultquist, Perry M. Waughtal and nominal defendant KMEP. The suit was filed by Kenneth Walker, a purported unit holder of KMEP, and alleges derivative causes of action for alleged violation of duties owed under the partnership agreement, breach of the implied covenant of good faith and fair dealing, “abuse of control” and “gross mismanagement” in connection with the calculation of distributions and allocation of capital expenditures to expansion capital expenditures and maintenance capital expenditures. The suit seeks unspecified money damages, interest, punitive damages, attorney and expert fees, costs and expenses, unspecified equitable relief, and demands a trial by jury. Defendants believe this suit is without merit and intend to defend it vigorously. By agreement of the parties, the case is stayed pending further resolution of the Kinder Morgan Energy Partners, L.P. Capex Litigation described above.

Pipeline Integrity and Releases

From time to time, despite our best efforts, our pipelines experience leaks and ruptures. These leaks and ruptures may cause explosions, fire, and damage to the environment, damage to property and/or personal injury or death. In connection with these incidents, we may be sued for damages caused by an alleged failure to properly mark the locations of our pipelines and/or to properly maintain our pipelines. Depending upon the facts and circumstances of a particular incident, state and federal regulatory authorities may seek civil and/or criminal fines and penalties.

General

As of June 30, 2015 and December 31, 2014, our total reserve for legal matters was \$470 million and \$400 million, respectively. The reserve primarily relates to various claims from regulatory rate and right-of-way proceedings arising in our products pipeline segment and natural gas pipeline segment’s regulatory rate proceedings as well as certain corporate matters. The overall increase in the reserve from December 31, 2014 related to certain legal developments during the quarter on corporate matters.

Environmental Matters

We and our subsidiaries are subject to environmental cleanup and enforcement actions from time to time. In particular, CERCLA generally imposes joint and several liability for cleanup and enforcement costs on current and predecessor owners and operators of a site, among others, without regard to fault or the legality of the original

conduct, subject to the right of a liable party to establish a “reasonable basis” for apportionment of costs. Our operations are also subject to federal, state and local laws and regulations relating to protection of the environment. Although we believe our operations are in substantial compliance with applicable environmental law and regulations, risks of additional costs and liabilities are inherent in pipeline, terminal and CO₂ field and oil field operations, and there can be no assurance that we will not incur significant costs and liabilities. Moreover, it is possible that other developments, such as increasingly stringent environmental laws, regulations and enforcement policies under the terms of authority of those laws, and claims for damages to property or persons resulting from our operations, could result in substantial costs and liabilities to us.

We are currently involved in several governmental proceedings involving alleged violations of environmental and safety regulations. As we receive notices of non-compliance, we attempt to negotiate and settle such matters where appropriate. We do not believe that these alleged violations will have a material adverse effect on our business, financial position, results of operations or dividends to our shareholders.

Table of Contents

We are also currently involved in several governmental proceedings involving groundwater and soil remediation efforts under administrative orders or related state remediation programs. We have established a reserve to address the costs associated with the cleanup.

In addition, we are involved with and have been identified as a potentially responsible party in several federal and state superfund sites. Environmental reserves have been established for those sites where our contribution is probable and reasonably estimable. In addition, we are from time to time involved in civil proceedings relating to damages alleged to have occurred as a result of accidental leaks or spills of refined petroleum products, NGL, natural gas and CO₂.

Portland Harbor Superfund Site, Willamette River, Portland, Oregon

In December 2000, the EPA issued General Notice letters to potentially responsible parties including GATX Terminals Corporation (n/k/a KMLT). At that time, GATX owned two liquids terminals along the lower reach of the Willamette River, an industrialized area known as Portland Harbor. Portland Harbor is listed on the National Priorities List and is designated as a Superfund Site under CERCLA. A group of potentially responsible parties formed what is known as the Lower Willamette Group (LWG), of which KMLT is a non-voting member and pays a minimal fee to be part of the group. The LWG agreed to conduct the remedial investigation and feasibility study (RI/FS) leading to the proposed remedy for cleanup of the Portland Harbor site. Once the EPA determines the cleanup remedy from the remedial investigations and feasibility studies conducted during the last decade at the site, it will issue a Record of Decision (ROD). Currently, KMLT and 90 other parties are involved in a non-judicial allocation process to determine each party's respective share of the cleanup costs. We are participating in the allocation process on behalf of KMLT and KMBT in connection with their current or former ownership or operation of four facilities located in Portland Harbor. We expect the RI/FS process to conclude in 2016, after which the EPA is expected to develop a proposed plan leading to a ROD targeted for 2017. The allocation process will follow the issuance of the ROD with an expected completion date of 2017. We anticipate that the cleanup activities will begin within one year of the issuance of the ROD.

Roosevelt Irrigation District v. Kinder Morgan G.P., Inc., Kinder Morgan Energy Partners, L.P., U.S. District Court, Arizona

The Roosevelt Irrigation District sued KMGP, KMEP and others under CERCLA for alleged contamination of the water purveyor's wells. The First Amended Complaint sought \$175 million in damages against approximately 70 defendants. On August 6, 2013 plaintiffs filed their Second Amended Complaint seeking monetary damages in unspecified amounts and reducing the number of defendants to 26 including KMEP and SFPP. The claims now presented against KMEP and SFPP are related to alleged releases from a specific parcel within the SFPP Phoenix Terminal and the alleged impact of such releases on water wells owned by the plaintiffs and located in the vicinity of the Terminal. We have filed an answer, general denial, and affirmative defenses in response to the Second Amended Complaint.

Mission Valley Terminal Lawsuit

In August 2007, the City of San Diego, on its own behalf and purporting to act on behalf of the People of the State of California, filed a lawsuit against us and several affiliates seeking injunctive relief and unspecified damages allegedly resulting from hydrocarbon and methyl tertiary butyl ether (MTBE) impacted soils and groundwater beneath the City's stadium property in San Diego arising from historic operations at the Mission Valley terminal facility. The case was filed in the Superior Court of California, San Diego County (Case No. 37-2007-00073033). On September 26, 2007,

we removed the case to the U.S. District Court, Southern District of California (Case No. 07CV1883WCAB). The City disclosed in discovery that it is seeking approximately \$170 million in damages for alleged lost value/lost profit from the redevelopment of the City's property and alleged lost use of the water resources underlying the property. Later, in 2010, the City amended its initial disclosures to add claims for restoration of the site as well as a number of other claims that increased its claim for damages to approximately \$365 million.

On November 29, 2012, the Court issued a Notice of Tentative Rulings on the parties' summary adjudication motions. The Court tentatively granted our partial motions for summary judgment on the City's claims for water and real estate damages and the State's claims for violations of California Business and Professions Code § 17200, tentatively denied the City's motion for summary judgment on its claims of liability for nuisance and trespass, and tentatively granted our cross motion for summary judgment on such claims. On January 25, 2013, the Court rendered judgment in favor of all defendants on all claims asserted by the City.

On February 20, 2013, the City of San Diego filed a notice of appeal to the U.S. Court of Appeals for the Ninth Circuit. On May 21, 2015, the Court of Appeals issued a memorandum decision which affirmed the District Court's summary judgment

Table of Contents

in our favor with respect to the City's claim under California Safe Drinking Water and Toxic Enforcement Act, but reversed the District Court's summary judgment decision in our favor on the City's remaining claims, and also reversed the District Court's decision to exclude the City's expert testimony. On July 14, 2015, the Court of Appeals denied our petition for rehearing and will issue a mandate sending the case back to the U.S. District Court. We expect to pursue additional potentially dispositive motions before the U.S. District Court and intend to continue to vigorously defend the case.

This site remains under the regulatory oversight and order of the California Regional Water Quality Control Board (RWQCB). SFPP has completed the soil and groundwater remediation at the City of San Diego's stadium property site and conducted quarterly sampling and monitoring through 2014 as part of the compliance evaluation required by the RWQCB. SFPP expects the RWQCB to issue a notice of no further action with respect to the stadium property site. SFPP's remediation effort is now focused on its adjacent Mission Valley Terminal site.

Uranium Mines in Vicinity of Cameron, Arizona

In the 1950s and 1960s, Rare Metals Inc., a historical subsidiary of EPNG, mined approximately twenty uranium mines in the vicinity of Cameron, Arizona, many of which are located on the Navajo Indian Reservation. The mining activities were in response to numerous incentives provided to industry by the U.S. to locate and produce domestic sources of uranium to support the Cold War-era nuclear weapons program. In May 2012, EPNG received a general notice letter from the EPA notifying EPNG of the EPA's investigation of certain sites and its determination that the EPA considers EPNG to be a potentially responsible party within the meaning of CERCLA. In August 2013, EPNG and the EPA entered into an Administrative Order on Consent and Scope of Work pursuant to which EPNG will conduct a radiological assessment of the surface of the mines. On September 3, 2014, EPNG filed a complaint in the U.S. District Court for the District of Arizona (Case No. 3:14-08165-DGC) seeking cost recovery and contribution from the applicable federal government agencies toward the cost of environmental activities associated with the mines, given the pervasive control of such federal agencies over all aspects of the nuclear weapons program. Defendants filed an answer and counterclaims seeking contribution and recovery of response costs allegedly incurred by the federal agencies in investigating uranium impacts on the Navajo Reservation.

Lower Passaic River Study Area of the Diamond Alkali Superfund Site, Essex, Hudson, Bergen and Passaic Counties, New Jersey

EPEC Polymers, Inc. (EPEC Polymers) and EPEC Oil Company Liquidating Trust (EPEC Oil Trust), former El Paso Corporation entities now owned by KMI, are involved in an administrative action under CERCLA known as the Lower Passaic River Study Area Superfund Site (Site) concerning the lower 17-mile stretch of the Passaic River. It has been alleged that EPEC Polymers and EPEC Oil Trust may be potentially responsible parties under CERCLA based on prior ownership and/or operation of properties located along the relevant section of the Passaic River. EPEC Polymers and EPEC Oil Trust entered into two Administrative Orders on Consent (AOCs) which obligate them to investigate and characterize contamination at the Site. They are also part of a joint defense group (JDG) of approximately 70 cooperating parties which have entered into AOCs and are directing and funding the work required by the EPA. Under the first AOC, a remedial investigation and feasibility study (RI/FS) of the Site is presently estimated to be completed by 2015. Under the second AOC, the JDG members are conducting a CERCLA removal action at the Passaic River Mile 10.9, including the dredging of sediment in mud flats at this location of the river to a depth of two feet and installation of a cap. The dredging was completed in 2013 and capping work was completed in June 2014. We have established a reserve for the anticipated cost of compliance with the AOCs.

On April 11, 2014, the EPA announced the issuance of its Focused Feasibility Study (FFS) for the lower eight miles of the Passaic River Study Area, and its proposed plan for remedial alternatives to address the dioxin sediment contamination from the mouth of Newark Bay to River Mile 8.3. The EPA estimates the cost for the alternatives will range from \$365 million to \$3.2 billion. The EPA's preferred alternative would involve dredging the river bank-to-bank and installing an engineered cap at an estimated cost of \$1.7 billion. In its FFS, the EPA stated that it has identified over 100 industrial facilities as potentially responsible parties and it is likely that there are hundreds more private and public entities that could be named in any litigation concerning responsibility for the Site contamination.

No final remedy for this portion of the Site will be selected until the public comment and response period for the FFS is completed and the Record of Decision (ROD) is issued by EPA, which is expected in September 2015. Until the ROD is issued, there is uncertainty about what remedy will be implemented and the extent of potential costs. There is also uncertainty as to the impact of the RI/FS that the CPG is currently preparing for portions of the Site. The draft RI/FS was submitted by the CPG earlier in 2015 and proposes a different remedy than the FFS announced by the EPA. Therefore, the scope of potential EPA claims for the lower eight miles of the Passaic River is not reasonably estimable at this time.

Table of Contents

Southeast Louisiana Flood Protection Litigation

On July 24, 2013, the Board of Commissioners of the Southeast Louisiana Flood Protection Authority - East (SLFPA) filed a petition for damages and injunctive relief in state district court for Orleans Parish, Louisiana (Case No. 13-6911) against TGP, SNG and approximately 100 other energy companies, alleging that defendants' drilling, dredging, pipeline and industrial operations since the 1930's have caused direct land loss and increased erosion and submergence resulting in alleged increased storm surge risk, increased flood protection costs and unspecified damages to the plaintiff. The SLFPA asserts claims for negligence, strict liability, public nuisance, private nuisance, and breach of contract. Among other relief, the petition seeks unspecified monetary damages, attorney fees, interest, and injunctive relief in the form of abatement and restoration of the alleged coastal land loss including but not limited to backfilling and re-vegetation of canals, wetlands and reef creation, land bridge construction, hydrologic restoration, shoreline protection, structural protection, and bank stabilization. On August 13, 2013, the suit was removed to the U.S. District Court for the Eastern District of Louisiana. On February 13, 2015, the Court granted defendants' motion to dismiss the suit for failure to state a claim, and issued an order dismissing the SLFPA's claims with prejudice. The SLFPA filed a notice of appeal on February 20, 2015.

Plaquemines Parish Louisiana Coastal Zone Litigation

On November 8, 2013, the Parish of Plaquemines, Louisiana filed a petition for damages in the state district court for Plaquemines Parish, Louisiana (Docket No. 60-999) against TGP and 17 other energy companies, alleging that defendants' oil and gas exploration, production and transportation operations in the Bastian Bay, Buras, Empire and Fort Jackson oil and gas fields of Plaquemines Parish caused substantial damage to the coastal waters and nearby lands (Coastal Zone) within the Parish, including the erosion of marshes and the discharge of oil waste and other pollutants which detrimentally affected the quality of state waters and plant and animal life, in violation of the State and Local Coastal Resources Management Act of 1978 (Coastal Zone Management Act). As a result of such alleged violations of the Coastal Zone Management Act, Plaquemines Parish seeks, among other relief, unspecified monetary relief, attorney fees, interest, and payment of costs necessary to restore the allegedly affected Coastal Zone to its original condition, including costs to clear, vegetate and detoxify the Coastal Zone. The case was removed to the U.S. District Court for the Eastern District of Louisiana, but it has since been remanded to the state district court. In connection with this suit, TGP has made two tenders for defense and indemnity: (1) to Anadarko, as successor to the entity that purchased TGP's oil and gas assets in Bastian Bay, and (2) to Kinetica, which purchased TGP's pipeline assets in Bastian Bay in 2013. Anadarko has accepted TGP's tender (limited to oil and gas assets), and Kinetica rejected TGP's tender. TGP responded to Kinetica by reasserting TGP's demand for defense and indemnity and reserving its rights.

General

Although it is not possible to predict the ultimate outcomes, we believe that the resolution of the environmental matters set forth in this note, and other matters to which we and our subsidiaries are a party, will not have a material adverse effect on our business, financial position, results of operations or cash flows. As of June 30, 2015 and December 31, 2014, we have accrued a total reserve for environmental liabilities in the amount of \$321 million and \$340 million, respectively. In addition, as of both June 30, 2015 and December 31, 2014, we have recorded a receivable of \$14 million, for expected cost recoveries that have been deemed probable.

10. Recent Accounting Pronouncements

ASU No. 2014-09

On May 28, 2014, the FASB issued ASU No. 2014-09, "Revenue from Contracts with Customers (Topic 606)." This ASU is designed to create greater comparability for financial statement users across industries and jurisdictions. The provisions of ASU No. 2014-09 include a five-step process by which entities will recognize revenue to depict the transfer of goods or services to customers in amounts that reflect the payment to which an entity expects to be entitled in exchange for those goods or services. The standard also will require enhanced disclosures, provide more comprehensive guidance for transactions such as service revenue and contract modifications, and enhance guidance for multiple-element arrangements. ASU No. 2014-09 will be effective for U.S. public companies for annual reporting periods beginning after December 15, 2017, including interim reporting periods (January 1, 2018 for us). Early adoption is permitted for the interim periods within the adoption year. We are currently reviewing the effect of ASU No. 2014-09 on our revenue recognition.

ASU No. 2015-02

On February 18, 2015, the FASB issued ASU No. 2015-02, "Consolidation (Topic 810) - Amendments to the Consolidated Analysis." This ASU focuses on the consolidation evaluation for reporting organizations that are required to evaluate whether

Table of Contents

they should consolidate certain legal entities. ASU No. 2015-02 will be effective for U.S. public companies for annual reporting periods beginning after December 15, 2015. Early adoption is allowed, including in any interim period. We are currently reviewing the effect of ASU No. 2015-02 on our consolidation conclusion and disclosure.

11. Guarantee of Securities of Subsidiaries

KMI, along with its direct and indirect subsidiaries KMP and Copano, are issuers of certain public debt securities. After the completion of the Merger Transactions, KMI, KMP, Copano and substantially all of KMI's wholly owned domestic subsidiaries, entered into a cross guarantee agreement whereby each party to the agreement unconditionally guarantees, jointly and severally, the payment of specified indebtedness of each other party to the agreement. Accordingly, with the exception of certain subsidiaries identified as Subsidiary Non-Guarantors, the parent issuer, subsidiary issuers and other subsidiaries are all guarantors of each series of public debt. As a result of the cross guarantee agreement, a holder of any of the guaranteed public debt securities issued by KMI, KMP or Copano are in the same position with respect to the net assets, income and cash flows of KMI and the Subsidiary Issuers and Guarantors. The only amounts that are not available to the holders of each of the guaranteed public debt securities to satisfy the repayment of such securities are the net assets, income and cash flows of the Subsidiary Non-Guarantors.

In lieu of providing separate financial statements for each subsidiary issuer and guarantor, we have included the accompanying condensed consolidating financial statements based on Rule 3-10 of the SEC's Regulation S-X. We have presented each of the parent and subsidiary issuers in separate columns in this single set of condensed consolidating financial statements.

Excluding fair value adjustments, as of June 30, 2015, Parent Issuer and Guarantor, Subsidiary Issuer and Guarantor-KMP, Subsidiary Issuer and Guarantor-Copano, and Subsidiary Guarantors had \$14,000 million, \$20,360 million, \$332 million, and \$7,224 million of Guaranteed Notes outstanding, respectively. Included in the Subsidiary Guarantors debt balance as presented in the accompanying June 30, 2015 condensed consolidating balance sheets are approximately \$178 million of capitalized lease debt that is not subject to the cross guarantee agreement.

The accounts within the Parent Issuer and Guarantor, Subsidiary Issuer and Guarantor-KMP, Subsidiary Issuer and Guarantor-Copano, Subsidiary Guarantors and Subsidiary Non-Guarantors are presented using the equity method of accounting for investments in subsidiaries, including subsidiaries that are guarantors and non-guarantors, for purposes of these condensed consolidating financial statements only. These intercompany investments and related activity eliminate in consolidation and are presented separately in the accompanying balance sheets and statements of income and cash flows.

A significant amount of each Issuers' income and cash flow is generated by its respective subsidiaries. As a result, the funds necessary to meet its debt service and/or guarantee obligations are provided in large part by distributions or advances it receives from its respective subsidiaries. We utilize a centralized cash pooling program among our majority-owned and consolidated subsidiaries, including the Subsidiary Issuers and Guarantors and Subsidiary Non-Guarantors. The following Condensed Consolidating Statements of Cash Flows present the intercompany loan and distribution activity, as well as cash collection and payments made on behalf of our subsidiaries, as cash activities.

On January 1, 2015, EPB and its subsidiary, EPPOC merged with and into KMP with KMP surviving the merger. As a result of such merger, all of the wholly owned subsidiaries of EPB became wholly owned subsidiaries of KMP and effective January 1, 2015, EPB is no longer a Subsidiary Issuer and Guarantor. The condensed consolidating financial information reflects this transaction for all periods presented below.

Effective November 26, 2014, the Merger Transactions close date, KMR merged into KMI. Therefore, for all periods presented KMR's financial statement balances and activities are reflected within the Parent Issuer and Guarantor column.

Table of ContentsCondensed Consolidating Statements of Income and Comprehensive Income
for the Three Months Ended June 30, 2015

(In Millions)

(Unaudited)

| | Parent Issuer and Guarantor - | Subsidiary Issuer and Guarantor KMP | Subsidiary Issuer and Guarantor - Copano | Subsidiary Guarantors | Subsidiary Non-Guarantors | Consolidating Adjustments | Consolidated KMI |
|------------------------------------------------------------------|----------------------------------------|-------------------------------------------------|---------------------------------------------------------|--------------------------|------------------------------|------------------------------|---------------------|
| Total Revenues | \$ 10 | \$— | \$— | \$ 3,050 | \$ 414 | \$ (11) | \$ 3,463 |
| Operating costs, expenses and other | | | | | | | |
| Costs of sales | — | — | — | 989 | 95 | 1 | 1,085 |
| Depreciation, depletion and amortization | 5 | — | — | 473 | 92 | — | 570 |
| Other operating expenses | 38 | — | — | 767 | 123 | (12) | 916 |
| Total operating costs, expenses and other | 43 | — | — | 2,229 | 310 | (11) | 2,571 |
| Operating (loss) income | (33) | — | — | 821 | 104 | — | 892 |
| Other income (expense) | | | | | | | |
| Earnings (losses) from consolidated subsidiaries | 483 | 666 | (5) | 586 | 15 | (1,745) | — |
| Earnings from equity investments | — | — | — | 114 | — | — | 114 |
| Interest, net | (97) | 34 | (12) | (397) | — | — | (472) |
| Amortization of excess cost of equity investments and other, net | — | — | — | (5) | 2 | — | (3) |
| Income (loss) before income taxes | 353 | 700 | (17) | 1,119 | 121 | (1,745) | 531 |
| Income tax expense | (20) | (2) | — | (159) | (8) | — | (189) |
| Net income (loss) | 333 | 698 | (17) | 960 | 113 | (1,745) | 342 |
| Net income attributable to noncontrolling interests | — | — | — | — | — | (9) | (9) |
| Net income (loss) attributable to controlling interests | \$ 333 | \$ 698 | \$(17) | \$ 960 | \$ 113 | \$ (1,754) | \$ 333 |
| Net Income (loss) | \$ 333 | \$ 698 | \$(17) | \$ 960 | \$ 113 | \$ (1,745) | \$ 342 |
| Total other comprehensive (loss) income | (98) | (139) | — | (206) | 23 | 322 | (98) |
| Comprehensive income (loss) | 235 | 559 | (17) | 754 | 136 | (1,423) | 244 |

| | | | | | | | | | |
|-------------------------------------------------------------------|--------|--------|-------|---|--------|--------|-----------|----|--------|
| Comprehensive income attributable to noncontrolling interests | — | — | — | — | — | (9 |) | (9 |) |
| Comprehensive income (loss) attributable to controlling interests | \$ 235 | \$ 559 | \$(17 |) | \$ 754 | \$ 136 | \$ (1,432 |) | \$ 235 |

30

Table of Contents

Condensed Consolidating Statements of Income and Comprehensive Income
for the Three Months Ended June 30, 2014
(In Millions)
(Unaudited)

| | Parent Issuer and Guarantor - | Subsidiary Issuer and Guarantor KMP | Subsidiary Issuer and Guarantor - Copano | Subsidiary Guarantors | Subsidiary Non-Guarantors | Consolidating Adjustments | Consolidated KMI |
|------------------------------------------------------------------|----------------------------------------|-------------------------------------------------|---------------------------------------------------------|--------------------------|------------------------------|------------------------------|---------------------|
| Total Revenues | \$9 | \$— | \$— | \$ 3,505 | \$ 422 | \$ 1 | \$ 3,937 |
| Operating costs, expenses and other | | | | | | | |
| Costs of sales | — | — | — | 1,460 | 137 | 13 | 1,610 |
| Depreciation, depletion and amortization | 5 | — | — | 410 | 87 | — | 502 |
| Other operating expenses | 12 | 2 | 8 | 674 | 128 | (12) | 812 |
| Total operating costs, expenses and other | 17 | 2 | 8 | 2,544 | 352 | 1 | 2,924 |
| Operating (loss) income | (8) | (2) | (8) | 961 | 70 | — | 1,013 |
| Other income (expense) | | | | | | | |
| Earnings from consolidated subsidiaries | 467 | 824 | 56 | 433 | 471 | (2,251) | — |
| Earnings from equity investments | — | — | — | 100 | — | — | 100 |
| Interest, net | (130) | (28) | (11) | (255) | (16) | — | (440) |
| Amortization of excess cost of equity investments and other, net | — | — | — | — | 2 | — | 2 |
| Income before income taxes | 329 | 794 | 37 | 1,239 | 527 | (2,251) | 675 |
| Income tax expense | (7) | (2) | — | (18) | (151) | — | (178) |
| Net income | 322 | 792 | 37 | 1,221 | 376 | (2,251) | 497 |
| Net income attributable to noncontrolling interests | (38) | (43) | — | — | — | (132) | (213) |
| Net income attributable to controlling interests | \$ 284 | \$ 749 | \$ 37 | \$ 1,221 | \$ 376 | \$ (2,383) | \$ 284 |
| Net Income | \$ 322 | \$ 792 | \$ 37 | \$ 1,221 | \$ 376 | \$ (2,251) | \$ 497 |
| Total other comprehensive (loss) income | (8) | (33) | — | (45) | 65 | (1) | (22) |
| Comprehensive income | 314 | 759 | 37 | 1,176 | 441 | (2,252) | 475 |
| | (36) | (39) | — | — | — | (122) | (197) |

Comprehensive income
attributable to noncontrolling
interests

| | | | | | | | |
|------------------------------------------------------------------|--------|--------|-------|----------|--------|-------------|--------|
| Comprehensive income attributable to controlling interests | \$ 278 | \$ 720 | \$ 37 | \$ 1,176 | \$ 441 | \$ (2,374) | \$ 278 |
|------------------------------------------------------------------|--------|--------|-------|----------|--------|-------------|--------|

31

Table of Contents

Condensed Consolidating Statements of Income and Comprehensive Income
for the Six Months Ended June 30, 2015
(In Millions)
(Unaudited)

| | Parent Issuer and Guarantor | Subsidiary Issuer and Guarantor - KMP | Subsidiary Issuer and Guarantor - Copano | Subsidiary Guarantors | Subsidiary Non-Guarantors | Consolidating Adjustments | Consolidated KMI |
|------------------------------------------------------------------|--------------------------------------|---------------------------------------------------|---------------------------------------------------------|--------------------------|------------------------------|------------------------------|---------------------|
| Total Revenues | \$ 19 | \$— | \$— | \$ 6,276 | \$ 789 | \$ (24) | \$ 7,060 |
| Operating costs, expenses and other | | | | | | | |
| Costs of sales | — | — | — | 1,990 | 184 | 1 | 2,175 |
| Depreciation, depletion and amortization | 10 | — | — | 915 | 183 | — | 1,108 |
| Other operating expenses | 50 | 38 | 1 | 1,452 | 291 | (25) | 1,807 |
| Total operating costs, expenses and other | 60 | 38 | 1 | 4,357 | 658 | (24) | 5,090 |
| Operating (loss) income | (41) | (38) | (1) | 1,919 | 131 | — | 1,970 |
| Other income (expense) | | | | | | | |
| Earnings (losses) from consolidated subsidiaries | 1,088 | 1,549 | (28) | 1,134 | 31 | (3,774) | — |
| Earnings from equity investments | — | — | — | 190 | — | — | 190 |
| Interest, net | (201) | 7 | (24) | (752) | (14) | — | (984) |
| Amortization of excess cost of equity investments and other, net | — | — | — | (8) | 6 | — | (2) |
| Income (loss) before income taxes | 846 | 1,518 | (53) | 2,483 | 154 | (3,774) | 1,174 |
| Income tax expense | (84) | (4) | — | (316) | (9) | — | (413) |
| Net income (loss) | 762 | 1,514 | (53) | 2,167 | 145 | (3,774) | 761 |
| Net loss attributable to noncontrolling interests | — | — | — | — | — | 1 | 1 |
| Net income (loss) attributable to controlling interests | \$ 762 | \$ 1,514 | \$ (53) | \$ 2,167 | \$ 145 | \$ (3,773) | \$ 762 |
| Net Income (loss) | \$ 762 | \$ 1,514 | \$ (53) | \$ 2,167 | \$ 145 | \$ (3,774) | \$ 761 |
| Total other comprehensive loss | (274) | (377) | — | (501) | (141) | 1,019 | (274) |
| Comprehensive income (loss) | 488 | 1,137 | (53) | 1,666 | 4 | (2,755) | 487 |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | | | | |
|-------------------------------------------------------------------|--------|----------|---------|----------|------|-------------|--------|
| Comprehensive loss attributable to noncontrolling interests | — | — | — | — | — | 1 | 1 |
| Comprehensive income (loss) attributable to controlling interests | \$ 488 | \$ 1,137 | \$(53) | \$ 1,666 | \$ 4 | \$ (2,754) | \$ 488 |

32

Table of Contents

Condensed Consolidating Statements of Income and Comprehensive Income
for the Six Months Ended June 30, 2014
(In Millions)
(Unaudited)

| | Parent Issuer and Guarantor | Subsidiary Issuer and Guarantor - KMP | Subsidiary Issuer and Guarantor - Copano | Subsidiary Guarantors | Subsidiary Non-Guarantors | Consolidating Adjustments | Consolidated KMI |
|------------------------------------------------------------------|--------------------------------------|---------------------------------------------------|---------------------------------------------------------|--------------------------|------------------------------|------------------------------|---------------------|
| Total Revenues | \$ 18 | \$— | \$— | \$ 7,135 | \$ 828 | \$ 3 | \$ 7,984 |
| Operating costs, expenses and other | | | | | | | |
| Costs of sales | — | — | — | 2,957 | 269 | 27 | 3,253 |
| Depreciation, depletion and amortization | 10 | — | — | 809 | 179 | — | 998 |
| Other operating expenses | 20 | 3 | 15 | 1,313 | 246 | (24) | 1,573 |
| Total operating costs, expenses and other | 30 | 3 | 15 | 5,079 | 694 | 3 | 5,824 |
| Operating (loss) income | (12) | (3) | (15) | 2,056 | 134 | — | 2,160 |
| Other income (expense) | | | | | | | |
| Earnings from consolidated subsidiaries | 973 | 1,771 | 100 | 792 | 927 | (4,563) | — |
| Earnings from equity investments | — | — | — | 199 | — | — | 199 |
| Interest, net | (262) | (52) | (22) | (505) | (47) | — | (888) |
| Amortization of excess cost of equity investments and other, net | — | — | — | (7) | 12 | — | 5 |
| Income before income taxes | 699 | 1,716 | 63 | 2,535 | 1,026 | (4,563) | 1,476 |
| Income tax expense | (41) | (5) | — | (29) | (303) | — | (378) |
| Net income | 658 | 1,711 | 63 | 2,506 | 723 | (4,563) | 1,098 |
| Net income attributable to noncontrolling interests | (87) | (112) | — | — | — | (328) | (527) |
| Net income attributable to controlling interests | \$ 571 | \$ 1,599 | \$ 63 | \$ 2,506 | \$ 723 | \$ (4,891) | \$ 571 |
| Net Income | \$ 658 | \$ 1,711 | \$ 63 | \$ 2,506 | \$ 723 | \$ (4,563) | \$ 1,098 |
| Total other comprehensive loss | (57) | (151) | — | (191) | (45) | 328 | (116) |
| Comprehensive income | 601 | 1,560 | 63 | 2,315 | 678 | (4,235) | 982 |
| | (74) | (107) | — | — | — | (274) | (455) |

Comprehensive income
attributable to noncontrolling
interests

| | | | | | | | |
|------------------------------------------------------------------|--------|----------|-------|----------|--------|-------------|--------|
| Comprehensive income attributable to controlling interests | \$ 527 | \$ 1,453 | \$ 63 | \$ 2,315 | \$ 678 | \$ (4,509) | \$ 527 |
|------------------------------------------------------------------|--------|----------|-------|----------|--------|-------------|--------|

Table of Contents

Condensed Consolidating Balance Sheets as of June 30, 2015

(In Millions)

(Unaudited)

| | Parent Issuer and Guarantor | Subsidiary Issuer and Guarantor - KMP | Subsidiary Issuer and Guarantor - Copano | Subsidiary Guarantors | Subsidiary Non-Guarantors | Consolidating Adjustments | Consolidated KMI |
|------------------------------------------------------|-----------------------------------|---------------------------------------------------|------------------------------------------------------|--------------------------|------------------------------|------------------------------|---------------------|
| ASSETS | | | | | | | |
| Cash and cash equivalents | \$29 | \$— | \$— | \$14 | \$ 120 | \$— | \$ 163 |
| Other current assets - affiliates | 4,031 | 1,432 | 19 | 12,390 | 504 | (18,376) | — |
| All other current assets | 193 | 137 | 1 | 2,127 | 322 | (7) | 2,773 |
| Property, plant and equipment, net | 277 | — | — | 31,752 | 8,557 | — | 40,586 |
| Investments | 16 | 2 | — | 5,903 | 107 | — | 6,028 |
| Investments in subsidiaries | 32,013 | 30,062 | 1,883 | 17,358 | 3,303 | (84,619) | — |
| Goodwill | 15,089 | 22 | 920 | 5,744 | 3,190 | — | 24,965 |
| Notes receivable from affiliates | 4,563 | 22,323 | — | 2,219 | 330 | (29,435) | — |
| Deferred tax assets | — | — | — | 9,033 | — | (3,624) | 5,409 |
| Other non-current assets | 238 | 246 | — | 5,075 | 127 | — | 5,686 |
| Total assets | \$56,449 | \$54,224 | \$2,823 | \$91,615 | \$ 16,560 | \$(136,061) | \$ 85,610 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | | | | |
| Liabilities | | | | | | | |
| Current portion of debt | \$686 | \$875 | \$— | \$1,471 | \$ 122 | \$— | \$ 3,154 |
| Other current liabilities - affiliates | 1,272 | 12,371 | 241 | 3,956 | 536 | (18,376) | — |
| All other current liabilities | 294 | 432 | 9 | 1,971 | 646 | (7) | 3,345 |
| Long-term debt | 13,835 | 20,012 | 382 | 6,481 | 689 | — | 41,399 |
| Notes payable to affiliates | 2,493 | 448 | 661 | 24,472 | 1,361 | (29,435) | — |
| Deferred income taxes | 2,131 | — | 2 | — | 1,491 | (3,624) | — |
| All other long-term liabilities and deferred credits | 566 | 191 | 1 | 985 | 464 | — | 2,207 |
| Total liabilities | 21,277 | 34,329 | 1,296 | 39,336 | 5,309 | (51,442) | 50,105 |
| Stockholders' equity | | | | | | | |
| Total KMI equity | 35,172 | 19,895 | 1,527 | 52,279 | 11,251 | (84,952) | 35,172 |
| Noncontrolling interests | — | — | — | — | — | 333 | 333 |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | | | | |
|--------------------------------------------|----------|----------|---------|----------|-----------|--------------|-----------|
| Total stockholders' equity | 35,172 | 19,895 | 1,527 | 52,279 | 11,251 | (84,619) | 35,505 |
| Total liabilities and stockholders' equity | \$56,449 | \$54,224 | \$2,823 | \$91,615 | \$ 16,560 | \$(136,061) | \$ 85,610 |

34

Table of ContentsCondensed Consolidating Balance Sheets as of December 31, 2014
(In Millions)

| | Parent Issuer and Guarantor | Subsidiary Issuer and Guarantor - KMP | Subsidiary Issuer and Guarantor - Copano | Subsidiary Guarantors | Subsidiary Non-Guarantors | Consolidating Adjustments | Consolidated KMI |
|--------------------------------------------------|-----------------------------------|---------------------------------------------------|------------------------------------------------------|--------------------------|------------------------------|------------------------------|---------------------|
| ASSETS | | | | | | | |
| Cash and cash equivalents | \$4 | \$15 | \$— | \$17 | \$ 279 | \$— | \$ 315 |
| Other current assets - affiliates | 1,868 | 1,335 | 11 | 11,573 | 403 | (15,190) | — |
| All other current assets | 397 | 152 | 3 | 2,547 | 358 | (20) | 3,437 |
| Property, plant and equipment, net | 263 | — | 5 | 29,490 | 8,806 | — | 38,564 |
| Investments | 16 | 1 | — | 5,910 | 109 | — | 6,036 |
| Investments in subsidiaries | 31,372 | 33,414 | 1,911 | 17,868 | 3,337 | (87,902) | — |
| Goodwill | 15,087 | 22 | 920 | 5,419 | 3,206 | — | 24,654 |
| Notes receivable from affiliates | 4,459 | 19,832 | — | 2,415 | 496 | (27,202) | — |
| Deferred tax assets | — | — | — | 9,256 | — | (3,605) | 5,651 |
| Other non-current assets | 258 | 249 | — | 3,772 | 113 | — | 4,392 |
| Total assets | \$53,724 | \$55,020 | \$2,850 | \$88,267 | \$ 17,107 | \$(133,919) | \$ 83,049 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | | | | | |
| Liabilities | | | | | | | |
| Current portion of debt | \$1,486 | \$699 | \$— | \$381 | \$ 151 | \$— | \$ 2,717 |
| Other current liabilities - affiliates | 709 | 11,949 | 115 | 1,551 | 866 | (15,190) | — |
| All other current liabilities | 319 | 498 | 12 | 1,812 | 1,024 | (20) | 3,645 |
| Long-term debt | 11,833 | 20,564 | 386 | 6,599 | 715 | — | 40,097 |
| Notes payable to affiliates | 2,619 | 153 | 753 | 22,437 | 1,240 | (27,202) | — |
| Deferred income taxes | 2,099 | — | 2 | — | 1,504 | (3,605) | — |
| Other long-term liabilities and deferred credits | 583 | 78 | 2 | 987 | 514 | — | 2,164 |
| Total liabilities | 19,648 | 33,941 | 1,270 | 33,767 | 6,014 | (46,017) | 48,623 |
| Stockholders' equity | | | | | | | |
| Total KMI equity | 34,076 | 21,079 | 1,580 | 54,500 | 11,093 | (88,252) | 34,076 |
| Noncontrolling interests | — | — | — | — | — | 350 | 350 |
| Total stockholders' equity | 34,076 | 21,079 | 1,580 | 54,500 | 11,093 | (87,902) | 34,426 |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | | | | |
|--------------------------------------------|----------|----------|---------|----------|-----------|--------------|-----------|
| Total liabilities and stockholders' equity | \$53,724 | \$55,020 | \$2,850 | \$88,267 | \$ 17,107 | \$(133,919) | \$ 83,049 |
|--------------------------------------------|----------|----------|---------|----------|-----------|--------------|-----------|

35

Table of Contents

Condensed Consolidating Statements of Cash Flows for the Six Months Ended June 30, 2015

(In Millions)

(Unaudited)

| | Parent Issuer and Guarantor | Subsidiary Issuer and Guarantor - KMP | Subsidiary Issuer and Guarantor - Copano | Subsidiary Guarantors | Subsidiary Non-Guarantors | Consolidating Adjustments | Consolidated KMI |
|------------------------------------------------------------------------|--------------------------------------|---------------------------------------------------|---------------------------------------------------------|--------------------------|------------------------------|------------------------------|---------------------|
| Net cash (used in) provided by operating activities | \$ (1,029) | \$ 5,190 | \$ 72 | \$ 3,637 | \$ (26) | \$ (5,306) | \$ 2,538 |
| Cash flows from investing activities | | | | | | | |
| Funding to affiliates | (304) | (6,486) | (2) | (4,081) | (355) | 11,228 | — |
| Capital expenditures | (23) | — | (3) | (1,705) | (183) | 5 | (1,909) |
| Contributions to investments | — | — | — | (45) | — | — | (45) |
| Investment in KMP | (159) | — | — | — | — | 159 | — |
| Acquisitions of assets and investments | (1,709) | — | — | (210) | — | — | (1,919) |
| Distributions from equity investments in excess of cumulative earnings | 292 | — | — | 80 | — | (258) | 114 |
| Other, net | — | (2) | 5 | 8 | 9 | (5) | 15 |
| Net cash used in investing activities | (1,903) | (6,488) | — | (5,953) | (529) | 11,129 | (3,744) |
| Cash flows from financing activities | | | | | | | |
| Issuance of debt | 9,485 | — | — | — | — | — | 9,485 |
| Payment of debt | (8,598) | (300) | — | (38) | (5) | — | (8,941) |
| Funding from (to) affiliates | 1,539 | 3,906 | (72) | 5,358 | 497 | (11,228) | — |
| Debt issue costs | (20) | — | — | — | — | — | (20) |
| Issuances of shares | 2,562 | — | — | — | — | — | 2,562 |
| Cash dividends | (2,006) | — | — | — | — | — | (2,006) |
| Repurchases of warrants | (5) | — | — | — | — | — | (5) |
| Contributions from parents | — | 156 | — | 3 | — | (159) | — |
| Distributions to parents | — | (2,478) | — | (3,010) | (92) | 5,580 | — |
| Distributions to noncontrolling interests | — | — | — | — | — | (16) | (16) |
| Other, net | — | (1) | — | — | — | — | (1) |
| Net cash provided by (used in) financing activities | 2,957 | 1,283 | (72) | 2,313 | 400 | (5,823) | 1,058 |
| Effect of exchange rate changes on cash and cash equivalents | — | — | — | — | (4) | — | (4) |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | | | | |
|------------------------------------------------------|-------|-------|-----|-------|--------|-----|--------|
| Net increase (decrease) in cash and cash equivalents | 25 | (15) | — | (3) | (159) | — | (152) |
| Cash and cash equivalents, beginning of period | 4 | 15 | — | 17 | 279 | — | 315 |
| Cash and cash equivalents, end of period | \$ 29 | \$— | \$— | \$ 14 | \$ 120 | \$— | \$ 163 |

36

Table of Contents

Condensed Consolidating Statements of Cash Flows for the Six Months Ended June 30, 2014

(In Millions)

(Unaudited)

| | Parent Issuer and Guarantor | Subsidiary Issuer and Guarantor - KMP | Subsidiary Issuer and Guarantor - Copano | Subsidiary Guarantors | Subsidiary Non-Guarantors | Consolidating Adjustments | Consolidated KMI |
|------------------------------------------------------------------------|--------------------------------------|---------------------------------------------------|---------------------------------------------------------|--------------------------|------------------------------|------------------------------|---------------------|
| Net cash provided by (used in) operating activities | \$ 800 | \$ 1,297 | \$(87) | \$ 3,058 | \$ 796 | \$(3,661) | \$ 2,203 |
| Cash flows from investing activities | | | | | | | |
| Funding to affiliates | (207) | (4,075) | — | (3,248) | (1,013) | 8,543 | — |
| Capital expenditures | (21) | — | (47) | (1,461) | (380) | 192 | (1,717) |
| Contributions to investments | — | (82) | — | (103) | — | 82 | (103) |
| Investment in KMP | (24) | — | — | — | — | 24 | — |
| Drop down assets to KMP | 875 | (875) | — | — | — | — | — |
| Acquisitions of assets and investments | — | — | — | (993) | — | — | (993) |
| Distributions from equity investments in excess of cumulative earnings | 37 | 278 | — | 92 | — | (317) | 90 |
| Other, net | — | (1) | 192 | 21 | (4) | (192) | 16 |
| Net cash provided by (used in) investing activities | 660 | (4,755) | 145 | (5,692) | (1,397) | 8,332 | (2,707) |
| Cash flows from financing activities | | | | | | | |
| Issuance of debt | 2,565 | 6,883 | — | — | — | — | 9,448 |
| Payment of debt | (3,173) | (5,259) | — | (76) | (4) | — | (8,512) |
| Funding from (to) affiliates | 151 | 2,664 | (59) | 5,264 | 523 | (8,543) | — |
| Debt issue costs | (15) | (14) | — | — | — | — | (29) |
| Cash dividends | (860) | — | — | — | — | — | (860) |
| Repurchases of shares and warrants | (192) | — | — | — | — | — | (192) |
| Contributions from parents | — | 1,360 | — | 96 | 43 | (1,499) | — |
| Contributions from noncontrolling interests | — | — | — | — | — | 1,395 | 1,395 |
| Distributions to parents | — | (2,184) | — | (2,664) | (103) | 4,951 | — |
| Distributions to noncontrolling interests | — | — | — | — | — | (976) | (976) |
| Other, net | — | (1) | — | (1) | — | 1 | (1) |
| Net cash (used in) provided by financing activities | (1,524) | 3,449 | (59) | 2,619 | 459 | (4,671) | 273 |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | | | | | | | | | | |
|--------------------------------------------------------------|-------|-------|------|------|--------|------|--------|----|------|---|---|------|---|
| Effect of exchange rate changes on cash and cash equivalents | — | — | — | — | (4 |) | — | (4 |) | | | | |
| Net decrease in cash and cash equivalents | (64 |) | (9 |) | (1 |) | (15 |) | (146 |) | — | (235 |) |
| Cash and cash equivalents, beginning of period | 83 | 88 | 1 | 17 | 409 | — | 598 | | | | | | |
| Cash and cash equivalents, end of period | \$ 19 | \$ 79 | \$ — | \$ 2 | \$ 263 | \$ — | \$ 363 | | | | | | |

37

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

General and Basis of Presentation

The following discussion and analysis should be read in conjunction with our accompanying interim consolidated financial statements and related notes included elsewhere in this report, and in conjunction with (i) our consolidated financial statements and related notes and (ii) our management's discussion and analysis of financial condition and results of operations included in our 2014 Form 10-K.

Results of Operations

Non-GAAP Measures

The non-GAAP financial measures, DCF before certain items and segment EBDA before certain items are presented below under “—Distributable Cash Flow” and “—Consolidated Earnings Results,” respectively. Certain items are items that are required by GAAP to be reflected in net income, but typically either do not have a cash impact, or by their nature are separately identifiable from our normal business operations and, in our view, are likely to occur only sporadically.

Our non-GAAP measures described below should not be considered as an alternative to GAAP net income or any other GAAP measure. DCF before certain items and segment EBDA before certain items are not financial measures in accordance with GAAP and have important limitations as analytical tools. You should not consider either of these non-GAAP measures in isolation or as a substitute for an analysis of our results as reported under GAAP. Because DCF before certain items excludes some but not all items that affect net income and because DCF measures are defined differently by different companies in our industry, our DCF before certain items may not be comparable to DCF measures of other companies. Our computation of segment EBDA before certain items has similar limitations. Management compensates for the limitations of these non-GAAP measures by reviewing our comparable GAAP measures, understanding the differences between the measures and taking this information into account in its analysis and its decision making processes.

Distributable Cash Flow

DCF before certain items is an overall performance metric we use to estimate the ability of our assets to generate cash flows on an ongoing basis and as a measure of cash available to pay dividends. We believe the primary measure of company performance used by us, investors and industry analysts is cash generation performance. Therefore, we believe DCF before certain items is an important measure to evaluate our operating and financial performance and to compare it with the performance of other publicly traded companies within the industry. For a discussion of our anticipated dividends for 2015, see “—Financial Condition—Cash Flows—Dividends.”

The table below details the reconciliation of Net Income to DCF before certain items:

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--------------------------------------------------------------------|--------------------------------|-------|------------------------------|---------|
| | 2015 | 2014 | 2015 | 2014 |
| Net Income | \$342 | \$497 | \$761 | \$1,098 |
| Add/(Subtract): | | | | |
| Certain items before book tax(a) | 42 | 22 | 90 | 40 |
| Book tax certain items | (19) | (4) | (41) | 1 |
| Certain items after book tax | 23 | 18 | 49 | 41 |
| Net income before certain items | 365 | 515 | 810 | 1,139 |
| Add/(Subtract): | | | | |
| Net income attributable to third-party noncontrolling interests(b) | (8) | (3) | (13) | (3) |
| Depreciation, depletion and amortization(c) | 662 | 589 | 1,296 | 1,172 |
| Book taxes(d) | 227 | 201 | 489 | 415 |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | |
|-------------------------------------------------------|---------|--------|---------|----------|
| Cash taxes(e) | (18) | (300) | (16) | (304) |
| Other, net(f) | 8 | 127 | 16 | 14 |
| Sustaining capital expenditures(g) | (141) | (128) | (245) | (209) |
| Declared distributions to noncontrolling interests(h) | — | (669) | — | (1,319) |
| DCF before certain items | \$1,095 | \$332 | \$2,337 | \$905 |
| Weighted Average Shares Outstanding for Dividends(i) | 2,194 | 1,035 | 2,177 | 1,035 |
| DCF per share before certain items | \$0.50 | \$0.32 | \$1.07 | \$0.87 |
| Declared dividend per common share | \$0.49 | \$0.43 | \$0.97 | \$0.85 |

38

Table of Contents

Consists of certain items summarized in footnotes (b) through (d) to the “—Consolidated Earnings Results” table (a) included below, and described in more detail below in the footnotes to tables included in both our management’s discussion and analysis of segment results and “—General and Administrative, Interest, and Noncontrolling Interests.”

Represents net income allocated to third-party ownership interests in consolidated subsidiaries other than our (b) former master limited partnerships. Six month 2015 amount excludes a loss attributable to noncontrolling interests of \$14 million related to an impairment included as a certain item.

Includes DD&A and amortization of excess cost of equity investments. Three and six month 2015 amounts also (c) include \$78 million and \$162 million, respectively, and three and six month 2014 amounts also include \$76 million and \$153 million, respectively, of our share of equity investee’s DD&A.

Excludes book tax certain items and includes income tax allocated to the segments. Three and six month 2015 (d) amounts also include \$19 million and \$35 million, respectively, and three and six month 2014 amounts also include \$19 million and \$38 million, respectively, of our share of taxable equity investee’s book tax expense.

Three and six month 2015 amounts include \$(7) million and \$(6) million, respectively, and three and six month (e) 2014 amounts include \$(12) million and \$(14) million, respectively, of our share of taxable equity investee’s cash taxes.

For 2015, consists primarily of non-cash compensation associated with our restricted stock program and for 2014 (f) consists primarily of excess coverage from our former master limited partnerships.

Three and six month 2015 amounts include \$(16) million and \$(34) million, respectively, and three and six month (g) 2014 amounts include \$(22) million and \$(25) million, respectively, of our share of equity investee’s sustaining capital expenditures.

(h) Represents distributions to KMP and EPB limited partner units formerly owned by the public.

(i) Includes restricted stock awards that participate in dividends and dilutive effect of warrants.

Consolidated Earnings Results

In the Results of Operations table below and in the business segment tables that follow, segment EBDA before certain items is calculated by adjusting the segment earnings before DD&A for the applicable certain item amounts in the footnotes to those tables.

In general, interest expense, general and administrative expenses, DD&A and unallocable income taxes are not controllable by our business segment operating managers and therefore are not included when we measure business segment operating performance. Our general and administrative expenses include such items as employee benefits insurance, rentals, unallocated litigation and environmental expenses, and shared corporate services-including accounting, information technology, human resources and legal services.

We evaluate business segment performance primarily based on segment EBDA before certain items in relation to the level of capital allocated and consider this to be an important measure of our business segment performance. We account for intersegment sales at market prices.

Results of Operations

| | Three Months Ended | | Earnings increase/(decrease) | | |
|---------------------------------|--------------------|-------|---------------------------------|------|-----------------------------------|
| | 2015 | 2014 | | | |
| | | | | | |
| | | | | | (In millions, except percentages) |
| Segment earnings before DD&A(a) | | | | | |
| Natural Gas Pipelines | \$928 | \$955 | \$(27) | (3) | % |
| CO ₂ | 240 | 332 | (92) | (28) | % |
| Terminals | 279 | 233 | 46 | 20 | % |
| Products Pipelines | 277 | 202 | 75 | 37 | % |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | | |
|---------------------------------------------------------|-------|--------|-------|-------|----|
| Kinder Morgan Canada | 37 | 40 | (3 |) (8 |)% |
| Other | (40 |) — | (40 |) n/a | |
| Total segment earnings before DD&A(b) | 1,721 | 1,762 | (41 |) (2 |)% |
| DD&A expense | (570 |) (502 |) (68 |) (14 |)% |
| Amortization of excess cost of equity investments | (14 |) (11 |) (3 |) (27 |)% |
| Other revenues | 9 | 9 | — | — | % |
| General and administrative expense(c) | (164 |) (154 |) (10 |) (6 |)% |
| Interest expense, net of unallocable interest income(d) | (472 |) (444 |) (28 |) (6 |)% |
| Income before unallocable income taxes | 510 | 660 | (150 |) (23 |)% |
| Unallocable income tax expense | (168 |) (163 |) (5 |) (3 |)% |
| Net income | 342 | 497 | (155 |) (31 |)% |
| Net income attributable to noncontrolling interests | (9 |) (213 |) 204 | 96 | % |
| Net income attributable to Kinder Morgan, Inc. | \$333 | \$284 | \$49 | 17 | % |

39

Table of Contents

| | Six Months Ended June 30, | | Earnings increase/(decrease) | |
|---------------------------------------------------------|-----------------------------------|---------|---------------------------------|--------|
| | 2015 | 2014 | | |
| | (In millions, except percentages) | | | |
| Segment earnings before DD&A(a) | | | | |
| Natural Gas Pipelines | \$1,943 | \$2,025 | \$(82) | (4)% |
| CO ₂ | 576 | 695 | (119) | (17)% |
| Terminals | 549 | 443 | 106 | 24% |
| Products Pipelines | 523 | 410 | 113 | 28% |
| Kinder Morgan Canada | 78 | 88 | (10) | (11)% |
| Other | (46) | 7 | (53) | (757)% |
| Total segment earnings before DD&A(b) | 3,623 | 3,668 | (45) | (1)% |
| DD&A expense | (1,108) | (998) | (110) | (11)% |
| Amortization of excess cost of equity investments | (26) | (21) | (5) | (24)% |
| Other revenues | 18 | 18 | — | —% |
| General and administrative expense(c) | (380) | (326) | (54) | (17)% |
| Interest expense, net of unallocable interest income(d) | (986) | (894) | (92) | (10)% |
| Income before unallocable income taxes | 1,141 | 1,447 | (306) | (21)% |
| Unallocable income tax expense | (380) | (349) | (31) | (9)% |
| Net income | 761 | 1,098 | (337) | (31)% |
| Net income attributable to noncontrolling interests | 1 | (527) | 528 | 100% |
| Net income attributable to Kinder Morgan, Inc. | \$762 | \$571 | \$191 | 33% |

n/a – not applicable

Includes revenues, earnings from equity investments, allocable interest income and other, net, less operating expenses, allocable income taxes, other expense(income), net, and losses on impairments and disposals of long-lived assets, net and equity investments. Operating expenses include natural gas purchases and other costs of (a) sales, operations and maintenance expenses, and taxes, other than income taxes. Allocable income tax expenses included in segment earnings for the three months ended June 30, 2015 and 2014 were \$21 million and \$15 million, respectively, and for the six months ended June 30, 2015 and 2014 were \$33 million and \$29 million, respectively.

Certain item footnotes

(b) Three and six month 2015 amounts include decreases in earnings of \$106 million and \$116 million, respectively, and three and six month 2014 amounts include decreases in earnings of \$30 million and \$43 million, respectively, related to the combined effect from all of the 2015 and 2014 certain items impacting segment earnings before DD&A and disclosed below in our management discussion and analysis of segment results.

(c) Three and six month 2015 amounts include a decrease in expense of \$9 million and an increase in expense of \$29 million, respectively, and three and six month 2014 amounts include decreases in expense of \$3 million for both periods, related to the combined effect from all of the 2015 and 2014 certain items related to general and administrative expense disclosed below in “—General and Administrative, Interest, and Noncontrolling Interests.”

(d) Three and six month 2015 amounts include decreases in expense of \$55 million for both respective periods and three and six month 2014 amounts include a decrease in expense of \$5 million and a net zero change, respectively, related to the combined effect from all of the 2015 and 2014 certain items related to interest expense, net of unallocable interest income disclosed below in “—General and Administrative, Interest, and Noncontrolling Interests.”

The certain items described in footnotes (b), (c) and (d) to the tables above accounted for a \$20 million decrease in income before unallocable income taxes in the second quarter of 2015, when compared to the same prior year period (combining to decrease total income before unallocable income taxes by \$42 million and \$22 million for the second quarter of 2015 and 2014, respectively) and for a \$50 million decrease in income before unallocable income taxes for the six months ended June 30, 2015, when compared to the same prior year period (combining to decrease total income before unallocable income taxes by \$90 million and \$40 million for the six months ended June 30, 2015 and 2014, respectively). After giving effect to these certain items, the remaining \$130 million (19%) quarter-to-quarter decrease and the remaining \$256 million (17%) year over year decrease in income before unallocable income taxes reflects increased DD&A expense, general and administrative expense and interest expense, net of unallocable interest income, while unfavorable commodity prices affecting our CO2 business segment was essentially offset by better performance in our Products Pipelines and Terminals business segments.

Table of Contents

Natural Gas Pipelines

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|------------------------------------------------------------------------------------|--------------------------------------------|----------|------------------------------|----------|
| | 2015 | 2014 | 2015 | 2014 |
| | (In millions, except operating statistics) | | | |
| Revenues(a) | \$2,096 | \$2,465 | \$4,276 | \$5,026 |
| Operating expenses | (1,227) | (1,586) | (2,399) | (3,151) |
| Loss on impairments and disposals of long-lived assets, net and equity investments | (39) | (3) | (118) | (2) |
| Other income (expense) | 3 | — | 3 | — |
| Earnings from equity investments | 92 | 75 | 173 | 150 |
| Interest income and Other, net | 5 | 7 | 12 | 9 |
| Income tax expense | (2) | (3) | (4) | (7) |
| Segment earnings before DD&A(b) | 928 | 955 | 1,943 | 2,025 |
| Certain items, net(b) | 37 | 3 | 109 | 9 |
| EBDA before certain items | \$965 | \$958 | \$2,052 | \$2,034 |
| Change from prior period | Increase/(Decrease) | | | |
| Revenues before certain items | \$ (370) | (15)% | \$ (763) | (15)% |
| EBDA before certain items | \$7 | 1 % | \$18 | 1 % |
| Natural gas transport volumes (BBtu/d)(c) | 26,684 | 26,027 | 28,052 | 26,709 |
| Natural gas sales volumes (BBtu/d)(d) | 2,408 | 2,208 | 2,402 | 2,231 |
| Natural gas gathering volumes (BBtu/d)(e) | 3,574 | 3,394 | 3,561 | 3,275 |
| Crude/condensate gathering volumes (MBbl/d)(f) | 346 | 273 | 338 | 262 |

Certain item footnotes

(a) Three and six month 2015 amounts include a decrease in revenue of \$2 million and an increase in revenue of \$6 million, respectively, and three and six month 2014 amounts include decreases in revenue of \$3 million and \$7 million, respectively, related to derivative contracts used to hedge forecasted natural gas, NGL and crude oil sales.

Three and six month 2015 amounts include decreases in earnings of \$37 million and \$109 million, respectively, and three and six month 2014 amounts include decreases in earnings of \$3 million and \$9 million, respectively, related to the combined effect from certain items. Three and six month 2015 amounts consist of (i) \$2 million decrease and \$6 million increase, respectively, in earnings related to derivative contracts, as described in footnote (a); (ii) decreases in earnings of \$49 million and \$128 million, respectively, related to losses on impairments and (b) disposals of long-lived assets and equity investments; and (iii) increase in earnings of \$10 million for both periods related to a gain on the sale of SNG's Carthage Line. The three and six months ended 2015 amounts also includes increases in earnings of \$4 million and \$3 million, respectively, from other certain items. Three and six month 2014 amounts include decreases in earnings of \$3 million and \$7 million, respectively, related to derivative contracts, as described in footnote (a). The six month ended 2014 amount also includes a \$2 million decrease in earnings from other certain items.

Other footnotes

(c) Includes pipeline volumes for Kinder Morgan North Texas Pipeline LLC, Monterrey, TransColorado Gas Transmission Company LLC, Midcontinent Express Pipeline LLC (MEP), Kinder Morgan Louisiana Pipeline LLC, Fayetteville Express Pipeline LLC (FEP), TGP, EPNG, Copano South Texas, the Texas intrastate natural gas pipeline group, CIG, Wyoming Interstate Company, L.L.C. (WIC), CPG, SNG, Elba Express, Sierrita, Natural Gas

Pipeline Company of America LLC (NGPL), Citrus and Ruby Pipeline, L.L.C. Joint Venture throughput is reported at our ownership share. Volumes for acquired pipelines are included for all periods. However, EBDA contributions from acquisitions are included only for the periods subsequent to their acquisition.

(d) Represents volumes for the Texas intrastate natural gas pipeline group and Kinder Morgan North Texas Pipeline LLC.

Includes Copano operations, Camino Real Gathering Company, L.L.C. (Camino Real), Kinder Morgan Altamont LLC, KinderHawk Field Services LLC (KinderHawk), Endeavor, Bighorn Gas Gathering L.L.C., Webb Duval

(e) Gatherers, Fort Union Gas Gathering L.L.C., EagleHawk, Red Cedar Gathering Company and Hiland Midstream throughput volumes. Joint venture throughput is reported at our ownership share. Volumes for acquired pipelines are included for all periods.

(f) Includes Hiland Midstream, EagleHawk and Camino Real. Joint Venture throughput is reported at our ownership share. Volumes for acquired pipelines are included for all periods.

Table of Contents

Following is information related to the increases and decreases in both EBDA and revenues before certain items, in the comparable three and six month periods of 2015 and 2014:

Three months ended June 30, 2015 versus Three months ended June 30, 2014

| | EBDA | | Revenues | | | |
|---------------------------------------------|-----------------------------------|-------|---------------------|-------|-------|----|
| | increase/(decrease) | | increase/(decrease) | | | |
| | (In millions, except percentages) | | | | | |
| Hiland Midstream | \$36 | n/a | \$149 | n/a | | |
| EagleHawk field services(a) | 14 | 200 | % — | — | % | |
| Texas Intrastate Natural Gas Pipeline Group | 4 | 6 | % (324 |) (32 |)% | |
| KinderHawk field services | (16 |) (31 |)% | (16 |) (29 |)% |
| Copano operations | (13 |) (11 |)% | (184 |) (31 |)% |
| Kinder Morgan Louisiana Pipeline LLC | (9 |) (64 |)% | (9 |) (53 |)% |
| EP Midstream asset operations | (7 |) (28 |)% | (17 |) (33 |)% |
| EPNG | 4 | 4 | % 8 | 6 | % | |
| TGP | (1 |) — | % (4 |) (1 |)% | |
| All others (including eliminations) | (5 |) (1 |)% | 27 | 9 | % |
| Total Natural Gas Pipelines | \$7 | 1 | % \$(370 |) (15 |)% | |

Six months ended June 30, 2015 versus Six months ended June 30, 2014

| | EBDA | | Revenues | | | |
|---------------------------------------------|-----------------------------------|-------|---------------------|-------|-------|----|
| | increase/(decrease) | | increase/(decrease) | | | |
| | (In millions, except percentages) | | | | | |
| Hiland Midstream | \$58 | n/a | \$218 | n/a | | |
| EagleHawk field services(a) | 20 | 222 | % — | — | % | |
| Texas Intrastate Natural Gas Pipeline Group | 9 | 5 | % (611 |) (29 |)% | |
| KinderHawk field services | (25 |) (25 |)% | (26 |) (23 |)% |
| Copano operations | (18 |) (8 |)% | (341 |) (30 |)% |
| Kinder Morgan Louisiana Pipeline LLC | (17 |) (61 |)% | (17 |) (50 |)% |
| EP Midstream asset operations | (14 |) (29 |)% | (35 |) (34 |)% |
| EPNG | 20 | 10 | % 23 | 8 | % | |
| TGP | (8 |) (2 |)% | (7 |) (1 |)% |
| All others (including eliminations) | (7 |) (1 |)% | 33 | 5 | % |
| Total Natural Gas Pipelines | \$18 | 1 | % \$(763 |) (15 |)% | |

n/a – not applicable

(a) Equity Investment

The significant changes in our Natural Gas Pipelines business segment's EBDA before certain items in the comparable three and six month periods of 2015 and 2014 included the following:

• increases of \$36 million and \$58 million, respectively, from our February 2015 acquisition of the Hiland Midstream asset;

• increases of \$14 million (200%) and \$20 million (222%), respectively, from EagleHawk due largely to higher revenues driven by higher volumes and lower operating expenses primarily due to decreased pipeline integrity costs;

• increases of \$4 million (6%) and \$9 million (5%), respectively, from our Texas intrastate natural gas pipeline group (including the operations of its Kinder Morgan Tejas, Border, Kinder Morgan Texas, North Texas and Mier-Monterrey Mexico pipeline systems) due largely to higher natural gas sales as a result of new customer

contracts, partially offset by lower processing margins due to the non-renewal of a customer contract in the second quarter of 2014 and lower storage margins. The decreases in revenues of \$324 million and \$611 million, respectively, and associated decreases in costs of goods sold were caused by lower natural gas prices;

Table of Contents

decreases of \$16 million (31%) and \$25 million (25%), respectively, from KinderHawk primarily due to the expiration of a minimum volume contract;

decreases of \$13 million (11%) and \$18 million (8%), respectively, from Copano operations primarily due to lower commodity prices, partially offset by higher gathering and processing volumes. Lower revenues of \$184 million and \$341 million, respectively, and associated decreases in costs of goods sold were also due to lower commodity prices;

decreases of \$9 million (64%) and \$17 million (61%), respectively, from Kinder Morgan Louisiana Pipeline LLC as a result of a customer contract buyout in the third quarter of 2014;

decreases of \$7 million (28%) and \$14 million (29%), respectively, from EP Midstream asset operations primarily due to lower commodity prices;

increases of \$4 million (4%) and \$20 million (10%), respectively, from EPNG due largely to higher transport revenues from additional firm transport; and

decreases of \$1 million (0%) and \$8 million (2%), respectively, from TGP driven by lower revenues due to a revenue sharing reserve in 2015, lower transportation usage and natural gas park and loan revenues due to milder winter weather in 2015 and higher operating costs. Partially offsetting these decreases were higher firm transport revenues from new projects.

CO2

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|-----------------------------------------------------------------|--------------------------------------------|---------|------------------------------|---------|
| | 2015 | 2014 | 2015 | 2014 |
| | (In millions, except operating statistics) | | | |
| Revenues(a) | \$353 | \$454 | \$799 | \$937 |
| Operating expenses | (110) | (127) | (224) | (252) |
| Other Expense | (9) | — | (9) | — |
| Earnings from equity investments | 6 | 7 | 12 | 14 |
| Income tax expense | — | (2) | (2) | (4) |
| Segment earnings before DD&A(b) | 240 | 332 | 576 | 695 |
| Certain items(b) | 46 | 28 | (9) | 31 |
| EBDA before certain items | \$286 | \$360 | \$567 | \$726 |
| Change from prior period | Increase/(Decrease) | | | |
| Revenues before certain items | \$(92) | (19)% | \$(187) | (19)% |
| EBDA before certain items | \$(74) | (21)% | \$(159) | (22)% |
| Southwest Colorado CO ₂ production (gross)(Bcf/d)(c) | 1.2 | 1.3 | 1.2 | 1.3 |
| Southwest Colorado CO ₂ production (net)(Bcf/d)(c) | 0.6 | 0.5 | 0.6 | 0.6 |
| SACROC oil production (gross)(MBbl/d)(d) | 35.1 | 32.2 | 35.4 | 32.0 |
| SACROC oil production (net)(MBbl/d)(e) | 29.3 | 26.8 | 29.5 | 26.6 |
| Yates oil production (gross)(MBbl/d)(d) | 19.1 | 19.6 | 19.0 | 19.6 |
| Yates oil production (net)(MBbl/d)(e) | 8.6 | 8.5 | 8.5 | 8.6 |
| Katz oil production (gross)(MBbl/d)(d) | 4.0 | 3.8 | 4.0 | 3.7 |
| Katz oil production (net)(MBbl/d)(e) | 3.4 | 3.2 | 3.3 | 3.1 |
| Goldsmith oil production (gross)(MBbl/d)(d) | 1.5 | 1.3 | 1.4 | 1.3 |
| Goldsmith oil production (net)(MBbl/d)(e) | 1.3 | 1.1 | 1.2 | 1.1 |
| NGL sales volumes (net)(MBbl/d)(e) | 10.5 | 9.9 | 10.2 | 9.9 |
| Realized weighted-average oil price per Bbl(f) | \$72.82 | \$88.83 | \$72.72 | \$90.35 |
| Realized weighted-average NGL price per Bbl(g) | \$20.04 | \$45.71 | \$20.36 | \$47.56 |

Table of Contents

Certain item footnote

Three and six month 2015 amounts include unrealized losses of \$37 million and unrealized gains of \$8 million, respectively, and three and six month 2014 amounts include unrealized losses of \$28 million and \$31 million, respectively, relating to derivative contracts used to hedge forecasted crude oil sales. Six month 2015 amount also includes a favorable adjustment of \$10 million related to carried working interest at McElmo Dome.

Three and six month 2015 amounts include a decrease in earnings of \$46 million and an increase in earnings of \$9 million, respectively, and three and six month 2014 amounts include decreases in earnings of \$28 million and \$31 million, respectively, related to the combined effect from certain items. Three and six month 2015 amounts consist of a \$37 million decrease and an \$8 million increase, respectively, in earnings related to derivative contracts, as described in footnote (a) and decreases in earnings of \$9 million for both periods related to an impairment charge associated with the pending sale of excess construction pipe. Six month 2015 amount also includes a favorable adjustment of \$10 million as described in footnote (a). Three and six month 2014 amounts include decreases in earnings of \$28 million and \$31 million, respectively, related to derivative contracts, as described in footnote (a).

Other footnotes

(c) Includes McElmo Dome and Doe Canyon sales volumes.

Represents 100% of the production from the field. We own approximately 97% working interest in the SACROC (d) unit, an approximately 50% working interest in the Yates unit, an approximately 99% working interest in the Katz unit and a 99% working interest in the Goldsmith Landreth unit.

(e) Net after royalties and outside working interests.

(f) Includes all crude oil production properties. Hedge gains/losses for Oil and NGL are included with Crude Oil.

(g) Includes production attributable to leasehold ownership and production attributable to our ownership in processing plants and third party processing agreements. Hedge gains/losses for Oil and NGL are included with Crude Oil.

Following is information related to the increases and decreases in both EBDA and revenues before certain items, in the comparable three and six month periods of 2015 and 2014.

Three months ended June 30, 2015 versus Three months ended June 30, 2014

| | EBDA | | Revenues | | | |
|--------------------------------------|-----------------------------------|-------|---------------------|-------|-------|----|
| | increase/(decrease) | | increase/(decrease) | | | |
| | (In millions, except percentages) | | | | | |
| Source and Transportation Activities | \$(37 |) (32 |)% | \$(37 |) (29 |)% |
| Oil and Gas Producing Activities | (37 |) (15 |)% | (66 |) (17 |)% |
| Intrasegment eliminations | — | — | % | 11 | 46 | % |
| Total CO2 | \$(74 |) (21 |)% | \$(92 |) (19 |)% |

Six months ended June 30, 2015 versus Six months ended June 30, 2014

| | EBDA | | Revenues | | | |
|--------------------------------------|-----------------------------------|-------|---------------------|--------|-------|----|
| | increase/(decrease) | | increase/(decrease) | | | |
| | (In millions, except percentages) | | | | | |
| Source and Transportation Activities | \$(64 |) (28 |)% | \$(67 |) (26 |)% |
| Oil and Gas Producing Activities | (95 |) (19 |)% | (139 |) (18 |)% |
| Intrasegment eliminations | — | — | % | 19 | 42 | % |
| Total CO2 | \$(159 |) (22 |)% | \$(187 |) (19 |)% |

The primary changes in our CO2 business segment's EBDA before certain items in the comparable three and six month periods of 2015 and 2014 included the following:

decreases of \$37 million (32%) and \$64 million (28%), respectively, from source and transportation activities due to lower revenues primarily due to lower commodity prices; and decreases of \$37 million (15%) and \$95 million (19%), respectively, from oil and gas producing activities due to lower revenues driven by lower commodity prices, partially offset by higher crude oil sales volumes up 8% from the three and six month periods of 2014 largely attributable to higher production at the SACROC unit in the 2015 periods.

Table of Contents

Terminals

| | Three Months Ended | | Six Months Ended June | | |
|------------------------------------|--------------------------------------------|--------|-----------------------|--------|---|
| | June 30, | 2014 | 30, | 2014 | |
| | 2015 | 2014 | 2015 | 2014 | |
| | (In millions, except operating statistics) | | | | |
| Revenues(a) | \$470 | \$421 | \$927 | \$812 | |
| Operating expenses | (189) | (190) | (378) | (373) | |
| Other expense | (2) | (1) | (2) | (2) | |
| Earnings from equity investments | 4 | 6 | 9 | 11 | |
| Interest income and Other, net | 5 | 4 | 6 | 5 | |
| Income tax expense | (9) | (7) | (13) | (10) | |
| Segment earnings before DD&A(b) | 279 | 233 | 549 | 443 | |
| Certain items, net(b) | (8) | (6) | (14) | 12 | |
| EBDA before certain items | \$271 | \$227 | \$535 | \$455 | |
| Change from prior period | Increase/(Decrease) | | | | |
| Revenues before certain items | \$50 | 12 | % \$110 | 14 | % |
| EBDA before certain items | \$44 | 19 | % \$80 | 18 | % |
| Bulk transload tonnage (MMtons)(c) | 16.0 | 20.4 | 32.3 | 40.1 | |
| Ethanol (MMBbl) | 16.3 | 17.4 | 32.3 | 32.7 | |
| Liquids leasable capacity (MMBbl) | 81.4 | 72.1 | 81.4 | 72.1 | |
| Liquids utilization %(d) | 94.6 | % 94.8 | % 94.6 | % 94.8 | % |

Certain item footnotes

(a) Three and six month 2015 amounts include increases in revenue of \$7 million and \$13 million, respectively, and three and six month 2014 amounts include increases in revenue of \$8 million for each period from the amortization of a fair value adjustment (associated with the below market contracts assumed upon acquisition) from our Jones Act tankers.

Three and six month 2015 amounts include increases in revenue of \$7 million and \$13 million, respectively, as discussed in footnote (a) above and increases in earnings of \$1 million for each period from other certain items.

(b) Three and six month 2014 amounts include increases in revenue of \$8 million for each period as discussed in footnote (a) above and increases in expense of \$2 million and \$12 million, respectively, associated with a liability adjustment related to a certain litigation matter. Six month 2014 amount also includes an \$8 million increase in expenses due to hurricane clean-up and repair activities at our New York Harbor and Mid-Atlantic terminals

Other footnotes

(c) Includes our proportionate share of joint venture tonnage.

(d) The ratio of our actual leased capacity to our estimated potential capacity.

Following is information related to the increases and decreases in both EBDA and revenues before certain items, in the comparable three and six month periods of 2015 and 2014.

Three months ended June 30, 2015 versus Three months ended June 30, 2014

| EBDA | Revenues |
|-----------------------------------|---------------------|
| increase/(decrease) | increase/(decrease) |
| (In millions, except percentages) | |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | | | |
|--------------------------------------------------------------------------------------|------|-----|---|------|------|----|
| Alberta, Canada | \$14 | 100 | % | \$19 | 127 | % |
| Gulf Central | 13 | 130 | % | 15 | 115 | % |
| Marine Operations | 10 | n/a | | 14 | n/a | |
| Gulf Bulk | 6 | 32 | % | 8 | 24 | % |
| All others (including intrasegment eliminations and unallocated income tax expenses) | 1 | — | % | (6 |) (2 |)% |
| Total Terminals | \$44 | 19 | % | \$50 | 12 | % |

45

Table of Contents

Six months ended June 30, 2015 versus Six months ended June 30, 2014

| | EBDA increase/(decrease) (In millions, except percentages) | | Revenues increase/(decrease) | | |
|--------------------------------------------------------------------------------------|------------------------------------------------------------------|-----|---------------------------------|-----|---|
| Alberta, Canada | \$21 | 78 | % \$29 | 104 | % |
| Gulf Central | 20 | 111 | % 25 | 109 | % |
| Marine Operations | 22 | n/a | 32 | n/a | |
| Gulf Bulk | 15 | 39 | % 20 | 30 | % |
| All others (including intrasegment eliminations and unallocated income tax expenses) | 2 | 1 | % 4 | 1 | % |
| Total Terminals | \$80 | 18 | % \$110 | 14 | % |

n/a – not applicable

The primary changes in our Terminals business segment's EBDA before certain items in the comparable three and six month periods of 2015 and 2014 included the following:

increases of \$14 million (100%) and \$21 million (78%), respectively, from our Alberta, Canada terminals, driven by several Edmonton-area expansion projects, including storage and connectivity additions at our Edmonton South and North 40 terminals as well as the commissioning of two joint venture rail terminals;

increases of \$13 million (130%) and \$20 million (111%), respectively, from our Gulf Central terminals, driven by higher earnings from expansion projects at our joint venture terminals Battleground Oil Specialty Terminal Company LLC and Deeprock Development LLC;

increases of \$10 million and \$22 million, respectively, from our Marine Operations related primarily to the incremental earnings from the Jones Act tankers we acquired in the first and fourth quarters of 2014; and

increases of \$6 million (32%) and \$15 million (39%), respectively, from our Gulf Bulk terminals, driven by increased shortfall revenue from take-or-pay coal contracts.

Products Pipelines

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|----------------------------------|--------------------------------------------|--------|------------------------------|---------|
| | 2015 | 2014 | 2015 | 2014 |
| | (In millions, except operating statistics) | | | |
| Revenues(a) | \$478 | \$524 | \$922 | \$1,058 |
| Operating expenses | (209) | (333) | (419) | (672) |
| Other income | (1) | (2) | (1) | 1 |
| Earnings from equity investments | 11 | 13 | 22 | 25 |
| Interest income and Other, net | 1 | — | 3 | (1) |
| Income tax expense | (3) | — | (4) | (1) |
| Segment earnings before DD&A(b) | 277 | 202 | 523 | 410 |
| Certain items, net(b) | (2) | 7 | (3) | 3 |
| EBDA before certain items | \$275 | \$209 | \$520 | \$413 |
| Change from prior period | Increase/(Decrease) | | | |
| Revenues before certain items | \$(44) | (8) |)% \$(135) | (13) |
| EBDA before certain items | \$66 | 32 | % \$107 | 26 |

Edgar Filing: KINDER MORGAN, INC. - Form 10-Q

| | | | | |
|------------------------------------------|-------|-------|-------|-------|
| Gasoline (MMBbl)(c) | 97.9 | 92.0 | 186.4 | 176.0 |
| Diesel fuel (MMBbl) | 33.1 | 33.1 | 63.9 | 63.3 |
| Jet fuel (MMBbl) | 26.6 | 26.2 | 51.0 | 50.5 |
| Total refined product volumes (MMBbl)(d) | 157.6 | 151.3 | 301.3 | 289.8 |
| NGL (MMBbl)(e) | 9.7 | 3.7 | 19.4 | 10.0 |
| Condensate (MMBbl)(f) | 25.2 | 6.6 | 43.7 | 10.6 |
| Total delivery volumes (MMBbl) | 192.5 | 161.6 | 364.4 | 310.4 |
| Ethanol (MMBbl)(g) | 10.5 | 10.4 | 20.4 | 20.1 |

46

Table of Contents

Certain item footnotes

(a) Three and six month 2015 amounts include decreases in revenue of \$2 million and \$1 million, respectively, related to an unrealized swap loss.

Three and six month 2015 amounts include decreases in revenue of \$2 million and \$1 million, respectively, as discussed in footnote (a) above and decreases in expense of \$4 million for both periods related to a certain Pacific operations litigation matter. Three and six month 2014 amounts include increases in expense of \$5 million and \$4 million, respectively, associated with a certain Pacific operations litigation matter and increases in expense of \$2 million for both periods related to other certain items. Six month 2014 amount also includes a \$3 million gain from the sale of propane pipeline line-fill.

Other footnotes

(c) Volumes include ethanol pipeline volumes.

(d) Includes Pacific, Plantation Pipe Line Company, Calnev Pipe Line LLC (Calnev), Central Florida and Parkway pipeline volumes. Joint Venture throughput is reported at our ownership share.

(e) Includes Cochin and Cypress pipeline volumes. Joint Venture throughput is reported at our ownership share.

(f) Includes Kinder Morgan Crude & Condensate, Double Eagle Pipeline LLC and Double H pipeline volumes. Joint Venture throughput is reported at our ownership share.

(g) Represents total ethanol volumes, including ethanol pipeline volumes included in gasoline volumes above.

Following is information related to the increases and decreases in both EBDA and revenues before certain items, in the comparable three and six month periods of 2015 and 2014.

Three months ended June 30, 2015 versus Three months ended June 30, 2014

| | EBDA | | Revenues | | | |
|---------------------------------------------------------|-----------------------------------|-------|---------------------|-------|-------|----|
| | increase/(decrease) | | increase/(decrease) | | | |
| | (In millions, except percentages) | | | | | |
| Crude & Condensate Pipeline (including KMCC - Splitter) | \$36 | 240 | % | \$31 | 129 | % |
| Cochin | 17 | 213 | % | 24 | 185 | % |
| Pacific operations | 6 | 8 | % | 5 | 4 | % |
| Transmix operations | (2 |) (14 |)% | (121 |) (44 |)% |
| Double H pipeline | 12 | n/a | | 16 | n/a | |
| All others (including eliminations) | (3 |) (3 |)% | 1 | 1 | % |
| Total Products Pipelines | \$66 | 32 | % | \$(44 |) (8 |)% |

Six months ended June 30, 2015 versus Six months ended June 30, 2014

| | EBDA | | Revenues | | | |
|---------------------------------------------------------|-----------------------------------|-------|---------------------|--------|-------|----|
| | increase/(decrease) | | increase/(decrease) | | | |
| | (In millions, except percentages) | | | | | |
| Crude & Condensate Pipeline (including KMCC - Splitter) | \$64 | 256 | % | \$42 | 81 | % |
| Cochin | 23 | 72 | % | 35 | 88 | % |
| Pacific operations | 17 | 12 | % | 12 | 6 | % |
| Transmix operations | (12 |) (39 |)% | (243 |) (45 |)% |
| Double H pipeline | 18 | n/a | | 23 | n/a | |
| All others (including eliminations) | (3 |) (2 |)% | (4 |) (2 |)% |
| Total Products Pipelines | \$107 | 26 | % | \$(135 |) (13 |)% |

n/a – not applicable

The primary changes in our Products Pipelines business segment's EBDA before certain items in the comparable three and six month periods of 2015 and 2014 included the following:

increases of \$36 million (240%) and \$64 million (256%), respectively, from our Kinder Morgan Crude & Condensate Pipeline driven primarily by an increase of 242% and 290%, respectively, in pipeline throughput volumes due to the ramp up of existing customer volumes and additional volumes from new customers and the startup of the first phase of KMCC - Splitter in March 2015. KMCC - Splitter contributed \$8 million to EBDA for the three and six months ended June 30, 2015 and phase two commenced in July 2015;

increases of \$17 million (213%) and \$23 million (72%), respectively, from Cochin driven by higher service revenues due to the completion of the Cochin Reversal project in the third quarter of 2014;

47

Table of Contents

increases of \$6 million (8%) and \$17 million (12%), respectively, from our Pacific operations due to higher service revenues, resulting from higher volumes and margins, and a reduction in rights-of-way expenses; decreases of \$2 million (14%) and \$12 million (39%), respectively, from our Transmix processing operations primarily due to unfavorable inventory pricing. The decreases in revenues of \$121 million and \$243 million, respectively, and associated decreases in costs of goods sold were caused by lower commodity prices; and increases of \$12 million and \$18 million, respectively, from our Double H pipeline which was acquired in February 2015 as part of the Hiland acquisition.

Kinder Morgan Canada

| | Three Months Ended June 30, | | Six Months Ended June 30, | |
|--------------------------------|--------------------------------------------|-------|------------------------------|--------|
| | 2015 | 2014 | 2015 | 2014 |
| | (In millions, except operating statistics) | | | |
| Revenues | \$65 | \$68 | \$125 | \$137 |
| Operating expenses | (23) | (24) | (42) | (48) |
| Interest income and Other, net | 2 | (1) | 5 | 6 |
| Income tax expense | (7) | (3) | (10) | (7) |
| Segment earnings before DD&A | \$37 | \$40 | \$78 | \$88 |
| Change from prior period | Increase/(Decrease) | | | |
| Revenues | \$(3) | (4)% | \$(12) | (9)% |
| EBDA | \$(3) | (8)% | \$(10) | (11)% |
| Transport volumes (MMBbl)(a) | 29.7 | 27.0 | 57.3 | 51.9 |

(a) Represents Trans Mountain pipeline system volumes.

Following is information related to the increases and decreases in both EBDA and revenues in the comparable three and six month periods of 2015 and 2014.

Three months ended June 30, 2015 versus Three months ended June 30, 2014

| | EBDA increase/(decrease) | | Revenues increase/(decrease) | |
|----------------------------|-----------------------------|----------------------|---------------------------------|----------------------|
| | (In millions) | (except percentages) | (In millions) | (except percentages) |
| Trans Mountain Pipeline | \$(8) | (19)% | \$(3) | (5)% |
| Express Pipeline(a) | 5 | 100 % | n/a | n/a |
| Total Kinder Morgan Canada | \$(3) | (8)% | \$(3) | (4)% |

Six months ended June 30, 2015 versus Six months ended June 30, 2014

| | EBDA increase/(decrease) | | Revenues increase/(decrease) | |
|----------------------------|-----------------------------|----------------------|---------------------------------|----------------------|
| | (In millions) | (except percentages) | (In millions) | (except percentages) |
| Trans Mountain Pipeline | \$(10) | (11)% | \$(12) | (9)% |
| Express Pipeline(a) | — | — % | n/a | n/a |
| Total Kinder Morgan Canada | \$(10) | (11)% | \$(12) | (9)% |

n/a - not applicable

Amount consists of unrealized foreign currency gains/losses, net of book tax, on 2014 outstanding, short-term (a) intercompany borrowings that were repaid in December 2014. We sold our debt and equity investments in Express Pipeline on March 14, 2013.

For the comparable three and six month periods of 2015 and 2014, the Trans Mountain Pipeline had decreases in earnings of \$3 million (8%) and \$10 million (11%), respectively, driven by an unfavorable impact from foreign currency translation.

Table of Contents

Other

This segment contributed losses of \$40 million and \$46 million for the three and six months ended June 30, 2015, respectively. Earnings were flat and \$7 million for the three and six months ended June 30, 2014, respectively. However, both three and six month 2015 losses included certain items of \$33 million which decreased earnings and were primarily related to a certain litigation matter and three and six month 2014 earnings included certain items of \$2 million and \$12 million, respectively, which increased earnings and were primarily related to our corporate headquarters building. After taking into effect the certain items, the losses for the three and six months ended June 30, 2015 increased by \$5 million and \$8 million, respectively, when compared with the same prior year periods due to increased corporate franchise taxes as a result of the Merger Transactions.

General and Administrative, Interest, and Noncontrolling Interests

| | Three Months Ended | | | | |
|------------------------------------------------------------------------------------------|-----------------------------------|---------|---------------------|----------|----|
| | June 30, | | Increase/(decrease) | | |
| | 2015 | 2014 | | | |
| | (In millions, except percentages) | | | | |
| General and administrative expense(a)(c) | \$164 | \$154 | \$10 | 6 | % |
| Certain items(a) | 9 | 3 | 6 | 200 | % |
| Management fee reimbursement(c) | (9 |) (9 |) — | — | % |
| General and administrative expense before certain items | \$164 | \$148 | \$16 | 11 | % |
| Unallocable interest expense net of interest income and other, net(b) | \$472 | \$444 | \$28 | 6 | % |
| Certain items(b) | 55 | 5 | 50 | 1,000 | % |
| Unallocable interest expense net of interest income and other, net, before certain items | \$527 | \$449 | \$78 | 17 | % |
| Net income attributable to noncontrolling interests | \$9 | \$213 | \$(204 |) (96 |)% |
| Noncontrolling interests associated with an impairment certain item(d) | (1 |) — | (1 |) n/a | |
| Net income attributable to noncontrolling interests before certain items | \$8 | \$213 | \$(205 |) (96 |)% |
| | | | | | |
| | Six Months Ended | | | | |
| | June 30, | | Increase/(decrease) | | |
| | 2015 | 2014 | | | |
| | (In millions, except percentages) | | | | |
| General and administrative expense(a)(c) | \$380 | \$326 | \$54 | 17 | % |
| Certain items(a) | (29 |) 3 | (32 |) (1,067 |)% |
| Management fee reimbursement(c) | (18 |) (18 |) — | — | % |
| General and administrative expense before certain items | \$333 | \$311 | \$22 | 7 | % |
| Unallocable interest expense net of interest income and other, net(b) | \$986 | \$894 | \$92 | 10 | % |
| Certain items(b) | 55 | — | 55 | n/a | |
| Unallocable interest expense net of interest income and other, net, before certain items | \$1,041 | \$894 | \$147 | 16 | % |
| Net (loss) income attributable to noncontrolling interests | \$(1 |) \$527 | \$(528 |) (100 |)% |
| Noncontrolling interests associated with an impairment certain item(d) | 14 | — | 14 | n/a | |
| Net income attributable to noncontrolling interests before certain items | \$13 | \$527 | \$(514 |) (98 |)% |

n/a – not applicable

Certain item footnotes

Three month 2015 amount includes increases in expense of \$1 million related to certain corporate legal matters and \$1 million related to costs associated with our Hiland acquisition. Six month 2015 amount includes increases in expense of \$40 million related to certain corporate legal matters and \$12 million related to costs associated with our Hiland acquisition. Partially offsetting these three and six month 2015 increases are decreases in expense of (a) \$11 million and \$23 million, respectively, related to pension credit income. Three and six month 2014 amounts include decreases in expense of \$9 million and \$18 million, respectively, related to pension credit income and offsetting increases in expense of \$6 million and \$7 million, respectively, for various other certain items. Six month 2014 amount also includes an increase in expense of \$8 million primarily related to severance costs associated with acquisitions.

Three and six month 2015 amounts include (i) decreases in interest expense of \$23 million and \$30 million, respectively, related to swap ineffectiveness; (ii) decreases in interest expense of \$19 million and \$35 million, (b) respectively, related to debt fair value adjustments associated with acquisitions; and (iii) decreases in interest expense of \$13 million for both periods associated with a certain Pacific

Table of Contents

operations litigation matter. Six month 2015 amount also includes a \$23 million increase in interest expense for a non-cash adjustment related to a certain legal matter. Three and six month 2014 amounts include (i) decreases in interest expense of \$17 million and \$33 million, respectively, related to debt fair value adjustments associated with acquisitions; (ii) increases in interest expense of \$8 million and \$10 million, respectively, of amortization of capitalized financing fees; and (iii) increases in interest expense of \$4 million and \$10 million of interest expense on margin for marketing contracts. Six month 2014 amount also includes an increase of \$13 million associated with a certain Pacific operations litigation matter.

Other footnotes

- Three and six month 2015 and 2014 amounts include NGPL Holdco LLC general and administrative reimbursements of \$9 million and \$18 million for each respective period. These amounts were recorded to the
- (c) “Product sales and other” caption with the offsetting expenses primarily included in the “General and administrative” expense caption in our accompanying consolidated statements of income.
- (d) Loss associated with a natural gas pipelines segment impairment certain item and disclosed above in “—Natural Gas Pipelines.”

The increases in general and administrative expenses before certain items for the three and six months ended June 30, 2015 as compared to the respective prior periods of \$16 million and \$22 million, respectively, was primarily driven by higher benefit costs, payroll taxes and segment labor expenses, in part due to the Hiland acquisition, and lower capitalized costs partially offset by lower insurance costs.

In the table above, we report our interest expense as “net,” meaning that we have subtracted unallocated interest income and capitalized interest from our total interest expense to arrive at one interest amount. Our consolidated interest expense net of interest income and other, net before certain items, increased \$78 million and \$147 million, respectively, in the three and six months ended June 30, 2015, when compared to the same periods a year ago. The increases in interest expense was due to higher average debt balances as a result of capital expenditures, joint venture contributions and acquisitions that were made during 2014 and 2015, and incremental debt borrowings to fund the \$3.9 billion cash portion of the Merger Transactions in November 2014. This increase in interest expense was partially offset by a lower overall weighted average interest rate on our outstanding debt.

We use interest rate swap agreements to transform a portion of the underlying cash flows related to our long-term fixed rate debt securities (senior notes) into variable rate debt in order to achieve our desired mix of fixed and variable rate debt. As of June 30, 2015 and December 31, 2014, approximately 24% and 26%, respectively, of our debt balances (excluding debt fair value adjustments) were subject to variable interest rates—either as short-term or long-term variable rate debt obligations or as fixed-rate debt converted to variable rates through the use of interest rate swaps. For more information on our interest rate swaps, see Note 5 “Risk Management—Interest Rate Risk Management” to our consolidated financial statements.

Net income attributable to noncontrolling interests, represents the allocation of our consolidated net income attributable to all outstanding ownership interests in our consolidated subsidiaries that are not held by us. The decreases of \$205 million (96%) and \$514 million (98%), respectively, for the three and six months ended June 30, 2015 as compared with the same periods a year ago were primarily due to our purchase of the KMP and EPB limited partner units and KMR shares formerly owned by the public in the fourth quarter of 2014 as part of the Merger Transactions.

Income Taxes

Our tax expense for the three months ended June 30, 2015 was approximately \$189 million as compared to \$178 million for the same period of 2014. The \$11 million increase in tax expense was primarily due to (i) an increase in our share of taxable income from KMP following the Merger Transactions, (ii) higher foreign taxes primarily as a result of the increase in the Alberta income tax rate, and (iii) adjustments to our income tax reserve for uncertain tax positions; partially offset by (i) an adjustment resulting from a federal IRS audit settlement and (ii) the elimination (due to the Merger Transactions) of the deferred charge that had been recorded as a result of the drop-downs of TGP, EPNG, and the midstream assets.

Our tax expense for the six months ended June 30, 2015 was approximately \$413 million as compared to \$378 million for the same period of 2014. The \$35 million increase in tax expense was primarily due to an increase in our share of taxable income from KMP following the Merger Transactions; partially offset by (i) the change in the effective state tax rate as a result of the Hiland acquisition and (ii) the elimination (due to the Merger Transactions) of the deferred charge that had been recorded as a result of the drop-downs of TGP, EPNG, and the midstream assets.

Table of Contents

Financial Condition

General

As of June 30, 2015, we had \$163 million of “Cash and cash equivalents” on our consolidated balance sheet, a decrease of \$152 million (48%) from December 31, 2014. We believe our cash position, remaining borrowing capacity on our credit facility (discussed below in “—Short-term Liquidity”), and our access to financial resources are adequate to allow us to manage our day-to-day cash requirements and anticipated obligations.

We have relied primarily on cash provided from operations to fund our operations as well as our debt service, sustaining capital expenditures, and dividend payments.

In general, we expect to fund expansion capital expenditures, acquisitions and debt principal payments through (i) additional borrowings; (ii) the issuance of additional common stock by us; and (iii) in some instances, proceeds from divestitures.

Short-term Liquidity

As of June 30, 2015, our principal sources of short-term liquidity are (i) our \$4.0 billion revolving credit facility and associated \$4.0 billion commercial paper program; and (ii) cash from operations. The loan commitments under our revolving credit facility can be used for working capital and other general corporate purposes and as a backup to our commercial paper program. Borrowings under our commercial paper program and letters of credit reduce borrowings allowed under our credit facility. We provide for liquidity by maintaining a sizable amount of excess borrowing capacity under our credit facility and have consistently generated strong cash flow from operations, providing a source of funds of \$2,538 million and \$2,203 million in the first six months of 2015 and 2014, respectively (the period-to-period increase is discussed below in “Cash Flows—Operating Activities”).

Our short-term debt as of June 30, 2015 was \$3,154 million, primarily consisting of (i) \$619 million outstanding borrowings under our \$4 billion commercial paper program; and (ii) a combined \$2,382 million of six separate series of senior notes that mature in the next year. We intend to refinance our short-term debt through additional credit facility borrowings, commercial paper borrowings, or with issuing new long-term debt or equity. Our combined balance of short-term debt as of December 31, 2014 was \$2,717 million.

We had working capital (defined as current assets less current liabilities) deficits of \$3,563 million and \$2,610 million as of June 30, 2015 and December 31, 2014, respectively. Our current liabilities include short-term borrowings used to finance our expansion capital expenditures which are periodically replaced with long-term financing. The overall \$953 million (37%) unfavorable change from year-end 2014 was primarily due to (i) a net increase in the current portion of long-term debt; (ii) lower cash balances; (iii) lower other current assets driven by unfavorable changes on current hedging contracts and the 2015 receipt of a federal tax refund; offset partially by (iv) a net decrease in our credit facility and commercial paper borrowings. Generally, our working capital balance varies due to factors such as the timing of scheduled debt payments, timing differences in the collection and payment of receivables and payables, the change in fair value of our derivative contracts, and changes in our cash and cash equivalent balances as a result of our equity issuances and our or our subsidiaries’ debt issuances.

Capital Expenditures

We account for our capital expenditures in accordance with GAAP. We also distinguish between capital expenditures that are maintenance/sustaining capital expenditures and those that are expansion capital expenditures (which we also refer to as discretionary capital expenditures). Expansion capital expenditures are those expenditures which increase throughput or capacity from that which existed immediately prior to the addition or improvement, and are not deducted in calculating DCF (see “Results of Operations—Distributable Cash Flow”). With respect to our oil and gas producing activities, we classify a capital expenditure as an expansion capital expenditure if it is expected to increase capacity or throughput (i.e. production capacity) from the capacity or throughput immediately prior to the making or acquisition of such additions or improvements. Maintenance capital expenditures are those which maintain throughput or capacity. The distinction between maintenance and expansion capital expenditures is a physical determination rather than an economic one, irrespective of the amount by which the throughput or capacity is increased.

Budgeting of maintenance capital expenditures is done annually on a bottom-up basis. For each of our assets, we budget for and make those maintenance capital expenditures that are necessary to maintain safe and efficient operations, meet customer needs and comply with our operating policies and applicable law. We may budget for and make additional

Table of Contents

maintenance capital expenditures that we expect to produce economic benefits such as increasing efficiency and/or lowering future expenses. Budgeting and approval of expansion capital expenditures are generally made periodically throughout the year on a project-by-project basis in response to specific investment opportunities identified by our business segments from which we generally expect to receive sufficient returns to justify the expenditures. Generally, the determination of whether a capital expenditure is classified as maintenance/sustaining or as expansion capital expenditures is made on a project level. The classification of our capital expenditures as expansion capital expenditures or as maintenance capital expenditures is made consistent with our accounting policies and is generally a straightforward process, but in certain circumstances can be a matter of management judgment and discretion. The classification has an impact on cash available to pay dividends because capital expenditures that are classified as expansion capital expenditures are not deducted from DCF, while those classified as maintenance capital expenditures are. See “—Cash Flows—Dividends.”

Our capital expenditures for the six months ended June 30, 2015, and the amount we expect to spend for the remainder of 2015 to grow and sustain our businesses are as follows:

| | Six Months Ended June 30, 2015 (In millions) | 2015 Remaining | Total |
|------------------------------------------|----------------------------------------------------|----------------|---------|
| Sustaining capital expenditures(a) | \$245 | \$358 | \$603 |
| Discretionary capital expenditures(b)(c) | \$1,663 | \$2,435 | \$4,098 |

(a) Six-month 2015, 2015 Remaining, and Total 2015 amounts include \$34 million, \$46 million, and \$80 million, respectively, for our proportionate share of sustaining capital expenditures of unconsolidated joint ventures.

(b) Six-month 2015 amount includes an increase of \$253 million related to discretionary capital expenditures of unconsolidated joint ventures and acquisitions and a decrease of a combined \$288 million of net changes from accrued capital expenditures and contractor retainage.

(c) 2015 Remaining amount includes our contributions to certain unconsolidated joint ventures and small acquisitions, net of contributions estimated from unaffiliated joint venture partners for consolidated investments.

Off Balance Sheet Arrangements

There have been no material changes in our obligations with respect to other entities that are not consolidated in our financial statements that would affect the disclosures presented as of December 31, 2014 in our 2014 Form 10-K.

Cash Flows

Operating Activities

The net increase of \$335 million (15%) in cash provided by operating activities for the first six months of 2015 compared to the respective 2014 period was primarily attributable to:

- a \$127 million increase in cash from overall higher net income after adjusting our period-to-period \$337 million decrease in net income for non-cash items primarily consisting of the following: (i) DD&A expenses (including amortization of excess cost of equity investments); (ii) deferred income taxes; (iii) the net losses on impairments and disposals on long-lived assets and equity investments (see discussion above in “—Results of Operations”); (iv) a net increase in legal reserves (see discussion above in “—Results of Operations”); and (v) a net increase in equity earnings from our equity investments;

a \$163 million increase in cash associated with net changes in working capital items and non-current assets and liabilities. The increase was driven, among other things, primarily by a \$195 million income tax refund on taxes we previously paid in 2014, and higher cash flows due to favorable changes in the collection of trade receivables and exchange gas receivables. These increases were offset by lower cash flow due to the timing of payments from our trade payables, and rate case payments; and a \$45 million increase in cash primarily due to a \$50 million pension contribution we made in the first six months of 2014.

Table of Contents

Investing Activities

The \$1,037 million net decrease in cash in investing activities for the first six months of 2015 compared to the respective 2014 period was primarily attributable to:

a \$903 million decrease in cash due to higher expenditures for business acquisitions. The overall increase in acquisitions was primarily related to the \$1,706 million (net of cash assumed) and \$158 million we paid for the Hiland and the Vopak acquisitions, respectively, in the 2015 period, versus the \$961 million we paid for the APT acquisition in the 2014 period. Further information regarding our acquisitions is discussed in Note 2 “Acquisitions;”

a \$192 million decrease in cash due to higher capital expenditures; and

a \$58 million increase in cash due to lower capital contributions to our equity investments.

Financing Activities

The net increase of \$785 million in cash provided by financing activities for the first six months of 2015 compared to the respective 2014 period was primarily attributable to:

a \$2,562 million increase in cash from the issuances of our Class P shares under our equity distribution agreement;

a \$960 million increase in cash due to lower distributions to noncontrolling interests, primarily resulting from our acquisition of the noncontrolling interests associated with KMP and EPB in the Merger Transactions in 2014;

a \$187 million increase in cash due to the combined repurchases of shares and warrants in the first six months of 2014 compared to the respective 2015 period;

a \$1,395 million decrease in contributions provided by noncontrolling interests, primarily reflecting the proceeds received from the issuance of KMP’s and EPB’s common units to the public in the 2014 period and no proceeds in the 2015 period due to the Merger Transactions as discussed above;

a \$1,146 million decrease in cash due to higher total dividend payments; and

a \$383 million net decrease in cash from overall debt financing activities. See Note 3 “Debt” for further information regarding our debt activity.

Dividends

We remain on track to meet our full-year dividend target of \$2.00 per share on our common stock for 2015, an approximately 15% increase over the 2014 declared dividends of \$1.74 per share.

| Three months ended | Total quarterly dividend per share for the period | Date of declaration | Date of record | Date of dividend |
|--------------------|---------------------------------------------------|---------------------|------------------|-------------------|
| December 31, 2014 | \$0.45 | January 21, 2015 | February 2, 2015 | February 17, 2015 |
| March 31, 2015 | \$0.48 | April 15, 2015 | April 30, 2015 | May 15, 2015 |
| June 30, 2015 | \$0.49 | July 15, 2015 | July 31, 2015 | August 14, 2015 |

Our governing documents or credit agreements do not prohibit us from borrowing to pay dividends. The actual amount of dividends to be paid on our capital stock will depend on many factors, including our financial condition and results of operations, liquidity requirements, business prospects, capital requirements, legal, regulatory and contractual constraints, tax laws, Delaware laws and other factors. All of these matters will be taken into consideration by our board of directors in declaring dividends.

Our dividends are not cumulative. Consequently, if dividends on our common stock are not paid at the intended levels, our common stockholders are not entitled to receive those payments in the future. Our dividends generally will be paid on or about the 16th day of each February, May, August and November.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

There have been no material changes in market risk exposures that would affect the quantitative and qualitative disclosures presented as of December 31, 2014, in Item 7A in our 2014 Form 10-K. For more information on our risk management activities, see Item 1, Note 5 “Risk Management” to our consolidated financial statements.

Table of Contents

Item 4. Controls and Procedures.

As of June 30, 2015, our management, including our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-15(b) under the Securities Exchange Act of 1934. There are inherent limitations to the effectiveness of any system of disclosure controls and procedures, including the possibility of human error and the circumvention or overriding of the controls and procedures. Accordingly, even effective disclosure controls and procedures can only provide reasonable assurance of achieving their control objectives. Based upon and as of the date of the evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that the design and operation of our disclosure controls and procedures were effective to provide reasonable assurance that information required to be disclosed in the reports we file and submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported as and when required, and is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. There has been no change in our internal control over financial reporting during the quarter ended June 30, 2015 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

See Part I, Item 1, Note 9 to our consolidated financial statements entitled “Litigation, Environmental and Other Contingencies,” which is incorporated in this item by reference.

Item 1A. Risk Factors.

There have been no material changes in the risk factors disclosed in Part I, Item 1A in our 2014 Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

Our Purchases of Our Class P Shares and Warrants

| Period | Total number of securities purchased(a) | Average price paid per security | Total number of securities purchased as part of publicly announced plans(a) | Maximum approximate dollar value of securities that may yet be purchased under the plans or programs |
|---------------------------|-----------------------------------------|---------------------------------|-----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|
| April 1 to April 30, 2015 | — | \$— | — | \$2,452,606 |
| May 1 to May 31, 2015 | — | \$— | — | \$2,452,606 |
| June 1 to June 30, 2015 | | | | |
| Warrants | 1,525,000 | \$3.06 | 1,525,000 | \$97,769,216 |
| Total Warrants | 1,525,000 | \$3.06 | 1,525,000 | \$97,769,216 |

On June 12, 2015, we announced that our board of directors had approved a warrant repurchase program (a) authorizing us to repurchase up to \$100 million of warrants. The capacity under our March 4, 2014 share and warrant repurchase program was exhausted in June 2015.

Item 3. Defaults Upon Senior Securities.

None.

54

Table of Contents

Item 4. Mine Safety Disclosures.

The information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 104 of Regulation S-K (17 CFR 229.104) is included in exhibit 95.1 to this quarterly report.

Item 5. Other Information.

None.

Item 6. Exhibits.

- 3.1 Amended and Restated Certificate of Incorporation of Kinder Morgan, Inc.
- 10.1 Cross Guarantee Agreement, dated as of November 26, 2014, among Kinder Morgan, Inc. and certain of its subsidiaries, with schedules current as of June 30, 2015.
- 10.2 * Kinder Morgan, Inc. 2015 Amended and Restated Stock Incentive Plan (filed as Exhibit 4.5 to Kinder Morgan, Inc. Registration Statement on Form S-8, filed on July 1, 2015, and incorporated herein by reference).
- 10.3 * Form of Restricted Stock Unit Agreement under Exhibit 10.2 (filed as Exhibit 4.6 to Kinder Morgan, Inc. Registration Statement on Form S-8, filed on July 1, 2015, and incorporated herein by reference).
- 10.4 Amended and Restated Annual Incentive Plan of Kinder Morgan, Inc.
- 10.5 Amended and Restated Stock Compensation Plan for Non-Employee Directors.
- 10.6 Form of Stock Compensation Agreement under Exhibit 10.5.
- 12.1 Statement re: computation of ratio of earnings to fixed charges.
- 31.1 Certification by Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification by Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification by Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification by Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 95.1 Mine Safety Disclosures.
- 101 Interactive data files pursuant to Rule 405 of Regulation S-T: (i) our Consolidated Statements of Income for the three and six months ended June 30, 2015 and 2014; (ii) our Consolidated Statements of

Comprehensive Income for the three and six months ended June 30, 2015 and 2014; (iii) our Consolidated Balance Sheets as of June 30, 2015 and December 31, 2014; (iv) our Consolidated Statements of Cash Flows for the six months ended June 30, 2015 and 2014; (v) our Consolidated Statements of Stockholders' Equity for the six months ended June 30, 2015 and 2014; and (vi) the notes to our Consolidated Financial Statements.

* Asterisk indicates exhibit incorporated by reference as indicated; all other exhibits are filed herewith, except as noted otherwise.

Table of Contents

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

KINDER MORGAN, INC.
Registrant

Date: July 24, 2015

By: /s/ Kimberly A. Dang
Kimberly A. Dang
Vice President and Chief Financial Officer
(principal financial and accounting officer)