Sugarmade, Inc. Form 10-Q March 07, 2016

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: March 31, 2015

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from N/A to N/A Commission file number: 000-23446

SUGARMADE, INC.

(Exact name of registrant as specified in its charter)

Delaware94-3008888(State or other jurisdiction of incorporation or organization)(I.R.S. Employer Identification No.)

167 N. Sunset Avenue, City of Industry, CA 91744 (Address of principal executive offices) (Zip Code)

(626) 961-8619

(Registrant's telephone number, including area code)

Indicate by check mark whether the issuer (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act of 1934 during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Non-accelerated filer Accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

At March 3, 2016, there were 178,685,388 shares outstanding of the issuer's common, the only class of common equity.

Transitional Small Business Disclosure Format (Check one): Yes No

SUGARMADE, INC.

FORM 10-Q

FOR THE PERIOD ENDED MARCH 31, 2015

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Signatures

SPECIAL NOTE REGARDING FORWARD LOOKING STATEMENTS

In addition to historical information, this Quarterly Report on Form 10-Q includes forward-looking statements. Forward-looking statements are those that predict or describe future events or trends and that do not relate solely to historical matters. You can generally identify forward-looking statements as statements containing the words "believe," "expect," "will," "anticipate," "intend," "estimate," "project," "plan," "assume" or other similar expressions, or negatives of those expressions, although not all forward-looking statements contain these identifying words. All statements contained or incorporated by reference in this quarterly report regarding our future strategy, future operations, projected financial position, estimated future revenues, projected costs, future prospects, the future of our industry and results that might be obtained by pursuing management's current plans and objectives are forward-looking statements.

You should not place undue reliance on our forward-looking statements because the matters they describe are subject to known and unknown risks, uncertainties and other unpredictable factors, many of which are beyond our control. Our forward-looking statements are based on the information currently available to us and speak only as of the date on the cover of this quarterly report, or, in the case of forward-looking statements in documents incorporated by reference, as of the date of the date of the filing of the document that includes the statement. New risks and uncertainties arise from time to time, and it is impossible for us to predict these matters or how they may affect us. Over time, our actual results, performance or achievements will likely differ from the anticipated results, performance or achievements that are expressed or implied by our forward-looking statements, and such difference might be significant and materially adverse to our security holders. We do not undertake and specifically decline any obligation to update any forward-looking statements or to publicly announce the results of any revisions to any statements to reflect new information or future events or developments.

We have identified some of the important factors that could cause future events to differ from our current expectations and they are described in this quarterly report under the caption "Risk Factors," below, and elsewhere in this quarterly report, which you should review carefully. Please consider our forward-looking statements in light of those risks as you read this quarterly report.

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(table of contents) **PART 1: Financial Information**

Item I

Sugarmade, Inc. and Subsidiary Condensed Consolidated Balance Sheets

	March 31, 2015 (Unaudited)	June 30, 2014 (Audited)
Assets Current assets: Cash Accounts receivable, net Inventory, net Other current assets	\$25,236 354,151 207,695 171,734	\$— 11,487 69,319 —
Total current assets	758,816	80,806
Equipment, net Other assets	143,917 33,781	— 10,500
Total assets	\$936,514	\$91,306
Liabilities and Stockholders' Deficiency		
Current liabilities: Bank overdraft Note payable due to bank Accounts payable and accrued liabilities Accounts payable - related party Customer deposits Accrued interest Accrued compensation and personnel related payables Production line of credit Notes payable due to others Loans payable Convertible notes payable, net Derivative liabilities	\$12,727 25,982 1,543,797 34,223 270,860 230,553 11,403 — 230,000 302,859 425,000 471,000	\$— 25,982 1,042,766 — 206,387 373,455 324,000 186,000 — 525,000 228,237
Total liabilities	3,558,404	2,911,827
Stockholders' deficiency: Preferred stock (\$0.001 par value, 10,000,000 shares authorized, none issued and outstanding) Common stock (\$0.001 par value, 300,000,000 shares authorized, 152,545,710 and 10,538,555 shares issued and outstanding	_	_
at March 31, 2015 and June 30, 2014, respectively Additional paid-in capital	152,546 16,107,388	10,539 8,329,959

Shares to be issued 2,113,297 — Accumulated deficit (20,995,121) (11,161,018)

Total stockholders' deficiency (2,621,890) (2,820,521)

Total liabilities and stockholders' deficiency \$936,514 \$91,306

The accompanying notes are an integral part of these condensed unaudited consolidated financial statements

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Sugarmade, Inc. and Subsidiary Consolidated Statements of Operations (Unaudited)

	For the three months ended March 31,			For the nine n March 31,	nonths en	nded	
	2015		2014		2015	2014	
Revenues, net	\$985,679		\$3,025		\$1,530,248	\$73,770	6
Cost of goods sold:							_
Materials and freight costs	706,526		2,026		1,114,002	89,58	3
Total cost of goods sold	706,526		2,026		1,114,002	89,583	3
Gross profit (loss)	279,153		999		416,246	(15,80)7)
Operating expenses:							
Selling, general and administrative expenses	888,838		82,187		4,217,220	611,63	33
Total operating expenses	888,838		82,187		4,217,220	611,63	33
Loss from operations	(609,685)	(81,188)	(3,800,974)	(627,4	140)
Non-operating income (expense):							
Interest expense	(11,375)	(29,205)	(33,711)	(91,08	37)
Interest income						50	
Change in fair value of derivative liabilities	(213,000)	(86,000)	(249,737)	68,452	2
Commission	1,362	,			6,065		
Loss on extinguishment of debt Other income	(86,903 337)			(5,757,290) 1,544	_	
Other income	337		_		1,344		
Total non-operating expense	(309,579)	(115,205)	(6,033,129)	(22,58	35)
Net loss	\$(919,264)	\$(196,393)	\$(9,834,103)	\$(650,0)25)
Basic net loss per share	\$(0.01)	\$(0.02)	\$(0.13)	\$(0.06)
Diluted net loss per share	\$(0.01	-	\$(0.02	_		\$(0.06)
Basic weighted average common shares outstanding Diluted weighted average common shares outstanding *	151,934,599 151,934,599		10,538,520 10,538,520		76,248,978 76,248,978	10,533 10,533	
Different freighted average common shares outstanding	101,707,077	•	10,550,520	•	70,210,770	10,55	0,520

^{*} Shares issuable upon conversion of convertible debts and exercising of warrants were excluded in calculating diluted loss per share due to the fact the issuance of the shares is anti-dilutive.

The accompanying notes are an integral part of these condensed unaudited consolidated financial statements

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SUGARMADE, INC. AND SUBSIDIARY

Condensed Consolidated Statements of Cash Flows For the nine months ended March 31, 2015 and 2014 (Unaudited)

	For the nine months ended March 31, 2015 2014	
Cash flows from operating activities:	2013	2014
Net loss	\$(9,834,103)	\$(650,025)
Adjustments to reconcile net loss to cash flows from operating activities:	(-,,	, (,,
Loss on extinguishment of liability	5,757,290	
Change in fair value of derivative liability	249,737	(68,452)
Stock compensation expense	681,668	_
Issuance of common stock for service fee	2,155,000	_
Depreciation expense	_	2,809
Allowance for doubtful accounts		41,186
Provision for inventory obsolescence	_	39,306
Changes in operating assets and liabilities		
Accounts receivable	194,507	(13,452)
Inventory	336,658	48,860
Undeposited funds	3,912	_
Employee advance	2,625	_
Prepaid expense	18,850	
Other assets	(135,000)	14,035
Bank overdraft	12,727	_
Accounts payable and accrued liabilities	(935,256)	563,498
Company credit card	(71,574)	
Customer deposits	36,663	_
Payroll liabilities	28,142	_
Sales tax payable	(1,514)	
Accrued compensation and personnel related payables	_	(153,037)
Accrued interest	49,793	89,906
Net cash used in operating activities	(1,449,876)	(85,366)
Cash flows from investing activities:		
Loan receivables	39,971	_
Cash acquired from acquisition of SWC	209,214	_
Net cash provided by investing activities	249,185	_
Cash flows from financing activities:		
Proceeds from issuance of common stock	290,000	
Proceeds from loan	(444,073)	(124,018)
Proceeds from note payable	(90,000)	
Proceeds from EB-5 investment	1,470,000	
Proceeds from production line of credit	_	50,000

Net cash provided by (used in) financing activites	1,225,927	(74,018)
Net decrease in cash	25,236	(159,381)
Cash, beginning of period	_	159,381
Cash, end of period	\$25,236	\$ —
Supplemental disclosure of cash flow information: Cash paid during the period for: Interest Income taxes	\$— \$—	\$121 \$—
Supplemental disclosure of non-cash financing activities Debts settled through shares issuance	\$1,838,056	\$ —

The accompanying notes are an integral part of these condensed unaudited consolidated financial statements -4-

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Sugarmade, Inc. and Subsidiary

Notes to Unaudited Condensed Consolidated Financial Statements

1. Nature of Business

Sugarmade, Inc. (hereinafter referred to as "we", "us" or "the/our Company") is a publicly traded company incorporated in the state of Delaware. Our previous legal name was Diversified Opportunities, Inc. Our Company, Sugarmade, Inc. operates through our subsidiary, Sugarmade, Inc., a California corporation ("SWC Group, Inc., - CA"). As of the end of the reporting period, March 31, 2015, we were involved in several businesses including the supply of products to the quick service restaurant sub-sector of the restaurant industry and as a distributor of paper products derived from non-wood sources. We are headquartered in City of Industry, California, a suburb of Los Angeles, with two additional warehouse locations in Southern California. As of date of this filing, we employ 21 full and part-time workers and contractors.

On July 16, 2014 the Company entered into an agreement to acquire City of Industry, California based SWC Group ("SWC"), Inc., a California Corporation, which does business as CarryOutSupplies.com.

Exchange Agreement (the "Share Exchange Agreement") ratifying the Pending Acquisition. Under the terms of the Share Exchange Agreement the Company will issue Thirty Five Million (35,000,000) common shares of the Company to the holders of CarryOutSupplies.com in exchange for all of the outstanding shares in CarryOutSupplies.com. The number of Company shares exchanged shall be modified to Forty Million (40,000,000) shares Thirty (30) days after the effective date of this Share Exchange Agreement should CarryOutSupplies.com demonstrate revenues for the three (3) month period ending June 30, 2014 did not fall below a level equal to 70% of the revenues for the three (3) month period ending June 30, 2013. The number of shares exchanged shall be modified to Seventy One Million (71,000,000) Seventy Five (75) days after the effective date of this Share Exchange Agreement should CarryOutSupplies.com demonstrate revenues for the three (3) month period ending September 30, 2014 did not fall below a level equal to 70% of the revenues for the three (3) month period ending September 30, 2013. As of the date of this filing all of the 71,000,000 shares had been issued to the owners of CarryOutSupplies.com.

Our main business operation, CarryOutSuppies.com, is a producer and wholesaler of custom printed and generic supplies servicing more than 3,000 quick service restaurants. Our products include double poly paper cups for cold beverage; disposable, clear, plastic cold cups, paper coffee cups, yogurt cups, ice cream cups, cup lids, cup sleeves, food containers, soup containers, plastic spoons and many other similar products for this market sector.

CarryOutSupplies.com was founded in 2009 when the founders gained first-hand experience within the restaurant industry of the difficulty for restaurant owners to acquire custom printed supplies at a reasonable cost. Many quick

service restaurants wish to acquire custom printed products, such as those embossed with logos, but the minimum order size for such customization had been cost prohibitive. With that in mind, carry out supplies was founded to provide products to this underserved section of the market. Since that time, the company has become a key supplier to many popular U.S. franchises, particularly in the frozen dessert segments. The company estimates it holds approximately 40% market share of generic and printed products within the take out frozen yogurt and ice cream industries. We also hold a product supply and licensing agreement FreeHand® ThumbTrayTM for the western part of the United States.

We are also a distributor of paper made from 100% reclaimed sugarcane fiber, enhanced with bamboo. Sugarcane fiber, called bagasse, is a discarded byproduct of sugarcane production. Sugarmade, Inc. was founded in 2010. As is explained below, in 2014, CarryOutSupplies.com was acquired by Sugarmade, Inc., creating the Company as it is today. Relative to Sugarmade Paper, our third-party contract manufacturer uses bagasse and bamboo, as opposed to wood products significantly reducing its manufacturing carbon footprint, energy consumption, and attendant water pollution during the manufacture of its products. This allows us to offer our unique, exclusive, tree-free paper products at price-parity equal to or less than current recycled fiber products already on the market. Our products are unique and we believe offer an ideal solution for those consumers (both corporate and individual) seeking to meet their sustainability mandates or personal environmentally conscious goals, at a price that is equal to or less than current recycled products. Our primary focus for this business unit as of filing of this report is the organization and administration of fundraisers and paper drives for schools, non-profits and other institutions.

During February 2016, we completed the first phase of a new initiative to significantly expand the scope of our product offerings. The new product offering, www.CaliRestaurantSupplies.com, is an e-commerce platform that will launch during the first calendar quarter of 2016. Upon launch, we plan to expand the product offering to an additional 5,000 products, with a total of 8,000 products available on the site over the coming months.

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2. Summary of Significant Accounting Policies

Basis of presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America and the rules and regulations of the United States Securities and Exchange Commission for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all the information and footnotes necessary for a comprehensive presentation of financial position, results of operations, or cash flows. It is management's opinion however, that all material adjustments (consisting of normal recurring adjustments) have been made which are necessary for a fair financial statement presentation.

These interim condensed consolidated financial statements should be read in conjunction with our Company's Annual Report on Form 10-K for the year ended June 30, 2014, which contains our audited consolidated financial statements and notes thereto, together with the Management's Discussion and Analysis of Financial Condition and Results of Operation, for the period ended June 30, 2014, filed on May 20, 2015. The interim results for the period ended March 31, 2015 are not necessarily indicative of the results for the full fiscal year.

Principles of consolidation

The condensed consolidated unaudited financial statements include the accounts of our Company and its wholly-owned subsidiaries, Sugarmade-CA and SWC. All significant intercompany transactions and balances have been eliminated in consolidation.

Going concern

The Company sustained continued operating losses during the nine months ended March 31, 2015 and for the fiscal year ended June 30, 2014. The Company's continuation as a going concern is dependent on its ability to generate sufficient cash flows from operations to meet its obligations, in which it has not been successful, and/or obtaining additional financing from its shareholders or other sources, as may be required.

Our condensed consolidated financial statements have been prepared assuming that we will continue as a going concern. Such assumption contemplates the realization of assets and satisfaction of liabilities in the normal course of business. These condensed consolidated financial statements do not include any adjustments to reflect the possible

future effects on the recoverability and classification of assets or the amounts and classifications of liabilities that may result should the Company be unable to continue as a going concern.

Management is endeavoring to increase revenue generating operations. While priority is on generating cash from operations through the sale of the Company's products, management is also seeking to raise additional working capital through various financing sources, including the sale of the Company's equity and/or debt securities, which may not be available on commercially reasonable terms to our Company, or which may not be available at all. If such financing is not available on satisfactory terms, we may be unable to continue our business as desired and our operating results will be adversely affected. In addition, any financing arrangement may have potentially adverse effects on us and/or our stockholders. Debt financing (if available and undertaken) will increase expenses, must be repaid regardless of operating results and may involve restrictions limiting our operating flexibility. If we issue equity securities to raise additional funds, the percentage ownership of our existing stockholders will be reduced and the new equity securities may have rights, preferences or privileges senior to those of the current holders of our common stock.

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(table of contents) Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires our management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ significantly from those estimates.

Revenue recognition

We recognize revenue in accordance with Financial Accounting Standards Board Accounting Standards Codification ("FASB ASC") No. 605, *Revenue Recognition*. Revenue is recognized when an arrangement and a determinable fee occur, and when collection is considered to be probable and products are delivered or title has been transferred. This generally occurs upon shipment of the merchandise, which is when legal transfer of title occurs. In the event that final acceptance of our product by the customer is uncertain, revenue is deferred until all acceptance criteria have been met. We currently have a consignment arrangement with two of our customers. We record revenue on consignment goods when the consigned goods are sold by the consignee and all other above mentioned revenue recognition criteria have been satisfied. Cash deposits received in connection with the sales of our products prior to their being delivered or acceptance if applicable is recorded as deferred revenue.

Cash

Cash and cash equivalents consist of amounts held as bank deposits and highly liquid debt instruments purchased with an original maturity of three months or less.

From time to time, we may maintain bank balances in interest bearing accounts in excess of the \$250,000 currently insured by the Federal Deposit Insurance Corporation for interest bearing accounts (there is currently no insurance limit for deposits in noninterest bearing accounts). We have not experienced any losses with respect to cash. Management believes our Company is not exposed to any significant credit risk with respect to its cash.

Accounts receivable

Accounts receivable are carried at their estimated collectible amounts, net of any estimated allowances for doubtful accounts. We grant unsecured credit to our customer's deemed credit worthy. Ongoing credit evaluations are

performed and potential credit losses estimated by management are charged to operations on a regular basis. At the time any particular account receivable is deemed uncollectible, the balance is charged to the allowance for doubtful accounts. The Company had allowances of accounts receivable of \$70,772 as of March 31, 2015 and June 30, 2014.

Inventory

Inventory consists of finished goods paper and paper-based products such as paper cups and food containers ready for sale and is stated at the lower of cost or market. We value our inventory using the weighted average costing method. Our Company's policy is to include as a part of inventory any freight incurred to ship the product from our contract manufacturers to our warehouses. Outbound freights costs related to shipping costs to our customers are considered period costs and reflected in selling, general and administrative expenses. We regularly review inventory and consider forecasts of future demand, market conditions and product obsolescence.

If the estimated realizable value of our inventory is less than cost, we make provisions in order to reduce its carrying value to its estimated market value. On a consolidated basis, as of March 31, 2015 and June 30, 2014, the balance for the inventory totaled \$207,695 and \$69,319, respectively. No amounts were recognized as an obsolescence reserve at March 31, 2015 and June 30, 2014.

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(table of contents) Income taxes

We account for income taxes under the asset and liability method. Deferred tax assets and liabilities are recognized for future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their perspective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which the temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. Valuation allowances are recorded, when necessary, to reduce deferred tax assets to the amount expected to be realized.

As a result of the implementation of certain provisions of ASC 740, Income Taxes ("ASC 740"), which clarifies the accounting and disclosure for uncertainty in tax position, as defined, ASC 740 seeks to reduce the diversity in practice associated with certain aspect of the recognition and measurement related to accounting for income taxes. We adopted the provisions of ASC 740 as of October 2, 2008, and have analyzed filing positions in each of the federal and state jurisdictions where we are required to file income tax returns, as well as open tax years in these jurisdictions. We have identified the U.S. federal and California as our "major" tax jurisdictions and generally, we remain subject to Internal Revenue Service examination of our 2013 U.S. federal income tax returns. However, we have certain tax attribute carryforwards, which will remain subject to review and adjustment by the relevant tax authorities until the statute of limitations closes with respect to the year in which such attributes are utilized.

We believe that our income tax filing positions and deductions will be sustained on audit and do not anticipate any adjustments that will result in a material change to our financial position. Therefore, no reserves for uncertain income tax positions have been recorded pursuant to ASC 740. In addition, we did not record a cumulative effect adjustment related to the adoption of ASC 740. Our policy for recording interest and penalties associated with income-based tax audits is to record such items as a component of income taxes. We have no interest or penalties as of March 31, 2015.

Stock based compensation

Stock based compensation cost to employees is measured at the date of grant, based on the calculated fair value of the stock-based award, and will be recognized as expense over the employee's requisite service period (generally the vesting period of the award). We estimate the fair value of employee stock options granted using the Black-Scholes-Merton Option Pricing Model. Key assumptions used to estimate the fair value of stock options will include the exercise price of the award, the fair value of our common stock on the date of grant, the expected option term, the risk free interest rate at the date of grant, the expected volatility and the expected annual dividend yield on our common stock. We use our company's own data among other information to estimate the expected price volatility and the expected forfeiture rate. Share-based compensation awards issued to non-employees for services rendered are recorded at either the fair value of the services rendered or the fair value of the share-based payment, whichever is more readily determinable.

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(table of contents) Loss per share

Basic Earnings (loss) per share is computed by dividing net income by the weighted average number of common shares outstanding for the period. Diluted EPS is computed similar to basic EPS except that the denominator is increased to include the number of additional common shares that would have been outstanding if all the potential common shares, warrants and stock options had been issued and if the additional common shares were dilutive. Diluted EPS is based on the assumption that all dilutive convertible shares and stock options and warrants were converted or exercised. Dilution is computed by applying the treasury stock method for the outstanding options and warrants, and the if-converted method for the outstanding convertible instruments. Under the treasury stock method, options and warrants are assumed to be exercised at the beginning of the period (or at the time of issuance, if later) and as if funds obtained thereby were used to purchase common stock at the average market price during the period. Under the if-converted method, outstanding convertible instruments are assumed to be converted into common stock at the beginning of the period (or at the time of issuance, if later). 1,000,420 potential shares issuable upon conversion of convertible debts and 73,364 potential shares issuable upon exercising of warrants were excluded in calculating diluted loss per share for the nine months ended March 31, 2015 due to the fact that issuance of the shares is anti-dilutive as a result of the Company's net loss. 850,000 potential shares issuable upon conversion of convertible debts and 71,626 potential shares issuable upon exercising of warrants were excluded in calculating diluted loss per share for the three months ended March 31, 2015 due to the fact that issuance of the shares is anti-dilutive as a result of the Company's net loss.

Fair value of financial instruments

ASC Topic 820 defines fair value, establishes a framework for measuring fair value, establishes a three-level valuation hierarchy for disclosure of fair value measurement and enhances disclosure requirements for fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

Level 1 - observable inputs that reflect quoted prices (unadjusted) for identical assets or liabilities in active markets.

Level 2 - include other inputs that are directly or indirectly observable in the marketplace.

Level 3 - unobservable inputs which are supported by little or no market activity.

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The Company used Level 2 inputs for its valuation methodology for the derivative liabilities in determining the fair value using the Black-Scholes option-pricing model with the following assumption inputs:

	March 31,
	2015
Annual dividend yield	
Expected life (years)	1.23
Risk-free interest rate	0.26%
Expected volatility	396 %

	Carrying Value Fair Value Measurements at			
	As of	March 31, 2015		
	March 31,	Using Fair Value Hierarchy		
	2015	Level Level 2	Level 3	
Liabilities				
Derivative liabilities	\$ 471,000	\$ — \$ 471,000	\$ —	
Total	\$ 471,000	\$ — \$ 471,000	\$ —	

June
30,
2014

Annual dividend yield —

Expected life (years)

Risk-free interest rate
Expected volatility

June
30,
2014

0.164

1.29

1.29

1.29

1.29

1.29

1.29

1.29

1.29

1.29

2.16%

	Carrying Value	Fair Value Measurem	ents at
	As of	June 30, 2014	
	June 30,	Using Fair Value Hierarchy	
	2014	Level Level 2	Level 3
Liabilities			
Derivative liabilities	\$ 228,237	\$ — \$ 228,237	\$ —
Total	\$ 228,237	\$ — \$ 228,237	\$ —

Derivative instruments

The fair value of derivative instruments is recorded and shown separately under current liabilities. Changes in the fair value of derivatives liability are recorded in the consolidated statement of operations under non-operating income (expense).

Our Company evaluates all of its financial instruments to determine if such instruments are derivatives or contain features that qualify as embedded derivatives. For derivative financial instruments that are accounted for as liabilities, the derivative instrument is initially recorded at its fair value and is then re-valued at each reporting date, with changes in the fair value reported in the consolidated statements of operations. For stock-based derivative financial instruments, the Company uses a weighted average Black-Scholes-Merton option pricing model to value the derivative instruments at inception and on subsequent valuation dates. The classification of derivative instruments, including whether such instruments should be recorded as liabilities or as equity, is evaluated at the end of each reporting period. Derivative instrument liabilities are classified in the balance sheet as current or non-current based on whether or not net-cash settlement of the derivative instrument could be required within 12 months of the balance sheet date. Refer to Note 6 for details.

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Segment Reporting

FASB ASC Topic 280, "Segment Reporting", requires use of the "management approach" model for segment reporting. The management approach model is based on the way a company's management organizes segments within the Company for making operating decisions and assessing performance. Reportable segments are based on products and services, geography, legal structure, management structure, or any other manner in which management disaggregates a company.

FASB ASC Topic 280 has no effect on the Company's financial statements as substantially all of its operations are conducted in one industry segment – paper and paper-based products such as paper cups, cup lids, food containers, etc.

New accounting pronouncements not yet adopted

In August 2014, the FASB issued ASU 2014-15, Presentation of Financial Statements-Going Concern (Subtopic 205-40): Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern. The amendments is ASU 2014-15 are intended to define management's responsibility to evaluate whether there is substantial doubt about an organization's ability to continue as a going concern and to provide related footnote disclosures. The amendments in this standard are effective for annual periods ending after December 15, 2016, and interim periods within annual periods beginning after December 15, 2016. We are evaluating the effect, if any; adoption of ASU No. 2014-15 will have on our condensed consolidated financial statements.

In November 2014, the FASB issued ASU 2014-16, Derivatives and Hedging (Topic 815): Determining Whether the Host Contract in a Hybrid Financial Instrument Issued in the Form of a Share Is More Akin to Debt or to Equity. The amendments in ASU 2014-16 clarifies how current U.S. GAAP should be interpreted in evaluating the economic characteristics and risks of a host contract in a hybrid financial instrument that is issued in the form of a share. The amendments clarify that an entity should consider all relevant terms and features, including the embedded derivative feature being evaluated for bifurcation, in evaluating the nature of the host contract. The amendments in this standard are effective for public business entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2015. We are evaluating the effect, if any; adoption of ASU No. 2014-16 will have on our condensed consolidated financial statements.

In November 2014, the FASB issued ASU No. 2014-17, Business Combinations (Topic 805): Pushdown Accounting. The amendments in ASU 2014-17 provide an acquired entity with an option to apply pushdown accounting in its separate financial statements upon occurrence of an event in which an acquirer obtains control of the acquired entity. The amendment in this standard is effective on November 18, 2014. After the effective date, an acquired entity can make an election to apply the guidance to future change-in-control events or to its most recent change-in-control event. We are evaluating the effect, if any; adoption of ASU No. 2014-17 will have on our condensed consolidated financial statements.

In February 2015, the FASB issued ASU No. 2015-02, Consolidation (Topic 810): Amendments to the Consolidation Analysis. The amendments in ASU 2015-02 are intended to improve targeted areas of consolidation guidance for legal entities such as limited partnerships, limited liability corporations, and securitization structures. The amendment in this standard is effective for public business entities for fiscal years, and interim periods within those fiscal years, beginning after December 15, 2015. We are evaluating the effect, if any, adoption of ASU No. 2015-02 will have on our condensed consolidated financial statements.

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3. Concentration

Customers

For the three and nine months ended March 31, 2015, our Company earned net revenues of \$985,679 and \$1,530,248 respectively. The vast majority of these revenues were derived from a large number of customers. A significant percentage of the revenues and accounts receivable relate to one customer of the Company, which is SWC's customer. This customer accounted for 29% and 23% of revenues for the three and nine months ended March 31, 2015, respectively.

For the three and nine months ended March 31, 2014, our Company earned net revenues of \$3,025 and \$73,776, respectively. A significant portion of our Company's revenue is derived from a small number of customers. For the three months ended March 31, 2014, sales to one of the Company's customers accounted for 100% of net sales. For the nine months ended March 31, 2014, sales to one of the Company's customers accounted for more than 75% of net sales. The revenues only reflect prior to the acquisition of SWC, and were revenues from Sugarmade, Inc.

Suppliers

For the three months and nine months ended March 31, 2015, we purchased products for sale by CarryOutSupplies from several contract manufacturers located in Asia. A substantial portion of the Company's inventory is purchased from one supplier that functions as an independent foreign procurement agent. Two suppliers accounted for 54% and 18% of the Company's total inventory purchase in the three months ended March 31, 2015, respectively. These two suppliers accounted for 60% and 15% of the Company's total inventory purchase in the nine months ended March 31, 2015, respectively.

For the three and nine month periods ended March 31, 2014, all of our tree free paper products were purchased from one supplier and its contract manufacturers.

4. Litigation

From time to time and in the course of business, we may become involved in various legal proceedings seeking monetary damages and other relief. The amount of the ultimate liability, if any, from such claims cannot be determined. As of March 31, 2015, there were no legal claims currently pending or threatened against us that in the opinion of our management would be likely to have a material adverse effect on our financial position, results of

operations or cash flows. However, as of the date of this filing, we were involved in the following legal proceedings.

As of the date of this filing, the Company is a plaintiff, in Contra Costa County, California, in a suit alleging breach of fiduciary duty, conspiracy to commit breach of fiduciary duty, fraud, conspiracy to commit fraud, conversion, breach of contract, and interference with contractual relations against, Diversified Products Group Inc. (DPG), Stephen Pinto, Lewis Cohen and Heidi Estiva, who were former sales agents for the Company. Pinto is the Company's former Chairman of the board of directors. The Company plans to actively pursue this case. During November of 2014, the Company received notice that a cross complaint had been filed against the Company. The complaint alleges the parties were induced to make a series of investments in the Company by the material misrepresentations and omissions made by the Company. The Company believes the allegations are without merit. The Company plans to vigorously defend against such claims. No changes have occurred as of the filing date of this report.

On May 24, 2014, the Labor Commissioner, State of California issued an Order, Decision or Award of the Labor Commissioner against the Company in the amount of \$56,365. On October 28, 2014, the Company entered into a settlement agreement, which was effective October 28, 2014, to resolve a judgment against the Company via the issuance of 502,533 restricted shares and a \$30,000 cash payment.

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On December 11, 2013, the Company was served with a complaint from two Convertible Note Holders and investors in the Company, Lovitt & Hannan, Inc. Salary Deferral Plan FBO J. Thomas Hannan, Attorney at Law 401K Plan and Trust, and Kevin M. Kearney. The Company's former CEO, Scott Lantz, was also named in the suit. The complaint alleges Hannan was induced to make a series of investments in the Company by the material misrepresentations and omissions made by the Company. The Company believes the allegations are without merit. The Company still continues to vigorously defend against such claims. No changes have occurred as of the filing date of this report.

5. Convertible Notes

As of March 31, 2015 and June 30, 2014 the balance owing on convertible notes was \$425,000 and \$525,000 respectively. The convertible promissory notes must be repaid by our Company within six months from the date of issuance; accrue interest at the rate of 14%; and are subject to conversion at the election of the investors at such time as our Company has raised a minimum of \$500,000 in a subsequent equity financing. The conversion price will be the lower of 80% of the per share purchase price paid for by the new investors in the subsequent financing, or \$0.50 per share. Unless these promissory notes are converted or repaid earlier, our Company must pay the note-holders the amount of the then accrued interest on the three, six, and nine month anniversaries of the issue date. As of March 31, 2015, one convertible promissory note, in the amount of \$100,000, was converted to restricted common shares.

	As of March 31, 2015				
Note Type and Investor					
14% Notes Convertible at \$0.50	Due Date	e	Balance	Discount	Carrying Value
Convertible Note	7	/1/2016	\$25,000	\$ —	\$25,000
Convertible Note	7	/1/2016	25,000	_	25,000
Convertible Note	7	/1/2016	40,000	_	40,000
Convertible Note	7	/1/2016	50,000	_	50,000
Convertible Note	7	/1/2016	25,000		25,000
Convertible Note	6	/18/2014	25,000		25,000
Convertible Note	6	/18/2014	25,000		25,000
Convertible Note	12	/28/2014	25,000		25,000
Convertible Note	7	/1/2016	10,000	_	10,000
Convertible Note	7	/1/2016	25,000		25,000
Convertible Note	7	/31/2014	25,000		25,000
Convertible Note	7	/1/2016	25,000		25,000
Convertible Note	7	/1/2016	100,000	_	100,000
Total Convertible Promissory			\$425,000		\$425,000
Notes					

6. Derivative liabilities

The derivative liability is derived from the conversion features in note 5 and stock warrant in note 7. All were valued using the weighted-average Black-Scholes-Merton option pricing model using the assumptions detailed below. As of March 31, 2015 and June 30, 2014, the derivative liability was \$471,000 and \$228,237, respectively. The Company recorded \$213,000 loss and \$86,000 loss from changes in derivative liability during the three months ended March 31, 2015 and 2014, respectively; and recorded \$249,737 loss and \$68,452 gain for the nine months ended March 31, 2015 and 2014, respectively. The Black-Scholes model with the following assumption inputs:

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7. Stock warrants

In connection with the issuance of the promissory notes, the investors in the aggregate received two-year warrants to purchase up to a total of 50,000 shares of common stock at \$0.50 per share, and two-year warrants purchasing up to a total of 81,250 shares of common stock at \$0.01 per share. For purposes of accounting for the detachable warrants issued in connection with the convertible notes, the fair value of the warrants was estimated using the Black-Scholes-Merton option pricing formula. The value of all warrants granted at the date of issuance totaled \$508,413 and was recorded as a discount to the notes payable. The amount will be amortized over the nine month term of the respective convertible note as additional interest expense.

On various dates during June 2014 and December 2014 the Company and holders of certain convertible notes agreed to cancel warrants to purchase common shares in the company and to extend the due dates on the Notes to July 1, 2016. \$0.50 warrants and "Bonus Warrants" priced at \$0.01, as defined in the original Convertible Note Purchase Agreements we cancelled pertaining to the Note and warrants acquired on the following dates for the following Convertible Notes and amounts. In total, 48,750 warrants at \$0.50 and 25,000 "Bonus Warrants at \$0.01 were cancelled.

	Number of Shares	Exercise
Outstanding at June 30, 2014	\$180,000	Price \$ 0.20
Granted Granted	Ψ 100,000 —	ψ 0.20 —
Exercised		
Forfeited September 30, 2014	38,750	0.09
Forfeited December 31, 2014	10,000	0.04
Outstanding at March 31, 2015	\$131,250	\$ 0.04

Following is a summary of the status of warrants outstanding at March 31, 2015:

Date Iss	ued	Exercise Price	Number of Shares	Expirati Date	ion
8	/17/12	\$ 0.01	6,250	7	/1/2016

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8	/20/12 \$ 0.01	6,250	7	/1/2016
		,	_	
9	/10/12 \$ 0.01	10,000	7	/1/2016
9	/13/12 \$ 0.01	12,500	7	/1/2016
9	/18/12 \$ 0.01	6,250	7	/1/2016
10	/5/12 \$ 0.01	2,500	7	/1/2016
10	/25/12 \$ 0.01	6,250	7	/1/2016
1	/31/13 \$ 0.01	6,250	7	/1/2016
10	/22/12 \$ 0.01	25,000	7	/1/2016
8	/24/12 \$ 0.50	50,000	8	/24/2016

131,250

Total warrants as of March 31, 2015

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Note payable due to bank

During October 2011, we entered into a revolving demand note (line of credit) arrangement with HSBC Bank USA, with a revolving borrowing limit of \$150,000. The line of credit bears a variable interest rate of one quarter percent (0.25%) above the prime rate (3.25% as of September 30, 2013). In the event the deposit account is not established or minimum balance maintained, HSBC can charge a higher rate of interest of up to 4.0% above prime rate. As of March 31, 2015 and June 30, 2014, the loan principal balance was \$25,982.

Note payable to others

On January 23, 2013, the Company entered into a promissory note with Mira Ablaza (a former employee of the Company owns less than 5% of the Company's stock). The original principal amount was \$40,000 and the note bore no interest. The note was payable upon demand. As of March 31, 2015, this note had a balance of \$25,000.

On January 28, 2013, the Company entered into a promissory note with David Troung (a former employee of the Company, whom owns less than 5% of the Company's stock). The principal amount was \$150,000 and the interest rate on the note was 10%. The note was due on December 31, 2015 and became payable upon demand after December 31, 2015. As of March 31, 2015, this note had a balance of \$30,000.

On December 31, 2013, the Company entered into a promissory note with Kalvin Kwong (an employee of the Company, whom owns less than 5% of the Company's stock). The principal amount was \$20,000 and the interest rate on the note was 10%. The note had a term of six months. However, this note was now payable upon demand per the oral agreement with the lender.

On January 3, 2014, the Company entered into a promissory note with David Troung (a former employee of the Company, whom owns less than 5% of the Company's stock). The principal amount was \$70,000 and the interest rate on the note was 10%. The note was due on December 31, 2015 and became payable upon demand after December 31, 2015.

On January 13, 2014, the Company entered into a promissory note with Tsz Ming Wong (an employee of the Company, whom owns less than 5% of the Company's stock). The principal amount was \$25,000 and the note bore no interest. The note had a term of 24 months and was due on January 13, 2016, and became payable upon demand after

January 13, 2016.

On January 13, 2014, the Company entered into a promissory note with Michael Yeh (an employee of the Company, whom owns less than 5% of the Company's stock). The principal amount was \$30,000 and the note bore no interest. The note had a term of 24 months and was due on January 13, 2016, and became payable upon demand after January 13, 2016.

On January 14, 2015, the Company entered into a promissory note with Richard Ko (an employee of the Company, whom owns less than 5% of the Company's stock). The principle amount was \$30,000 and the note bore no interest. The note had a term of one year and was due on January 14, 2016, and became payable upon demand after January 14, 2016.

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9. Debt settlements

On August 7, 2014, the Company resolved a debt from line of credit of \$274,000 through the issuance of 2,840,000 restricted common shares at fair value of \$343,640 with a loss of \$1,714,000.

On August 7, 2014, the Company resolved a debt of \$47,500 through the issuance of 3,000,000 restricted common shares at fair value of \$363,000 with no gain or loss recognized.

On August 7, 2014, the Company resolved a debt of \$111,392 through the issuance of 1,113,918 restricted common shares at fair value of \$779,743 with a loss of \$668,351.

On August 7, 2014, the Company resolved a debt of \$252,706 through the issuance of 900,000 restricted common shares at fair value of \$108,900 with a loss of \$377,295.

On October 28, 2014, the Company resolved a debt of \$28,528 through the issuance of 570,556 restricted common shares at fair value of \$11,411 with a gain of \$17,117.

On October 28, 2014, the Company resolved a debt of \$13,274 through the issuance of 265,480 restricted common shares at fair value of \$5,310 with a gain of \$7,965.

On October 28, 2014, the Company converted \$275,000 of short-term debt into 15,277,778 common shares at fair value of \$1,665,078 with a loss of \$1,390,078. The holder of the debt was LMK CAPITAL LLC, DBA PREMIER PAPER & PLASTIC INTERNATIONAL ("LMK"), a Company in which our CEO, Jimmy Chan, is currently employed as an independent consultant.

On October 28, 2014, the Company converted \$75,000 of short-term debt into 4,166,666 common shares at fair value of \$452,239 with a loss of \$377,239. The holder of the debt was LMK CAPITAL LLC, DBA PREMIER PAPER & PLASTIC INTERNATIONAL ("LMK"), a Company in which our CEO, Jimmy Chan, is currently employed as an independent consultant.

On October 28, 2014, the Company resolved debts related to former employees and/or contractors through the issuance of 4,841,901 restricted common shares at fair value of \$532,609 with a loss of \$268,622. Shares were issued

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On October 28, 2014, a note holder converted \$200,000 of short-term debt into 10,000,000 common shares at fair value of \$1,089,245 with a loss of \$900,000.

On November 28, 2014, the Company resolved debts related to consulting services through the issuance of 2,500,000 restricted common shares at fair value of \$150,000 with no gain or loss recognized.

On December 5, 2014, the Company resolved a debt of \$30,000 with the issuance of 1,000,000 restricted common shares at fair value of \$80,000 with no gain or loss recognized.

On December 19, 2014, the Company resolved a debt of \$105,753 through the issuance of 1,057,534 restricted common shares at fair value of \$116,329 with a loss of \$10,575.

On December 19, 2014, the Company resolved a debt of \$33,373 through the issuance of 667,466 restricted common shares at fair value of \$73,421 with a loss of \$40,048.

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On December 19, 2014, the Company resolved a debt of \$393 through the issuance of 7,855 restricted common shares at fair value of \$157 with a gain of \$236.

On December 19, 2014, the Company resolved a debt of \$26,000 through the issuance of 520,000 restricted common shares at fair value of \$39,000 with a loss of \$36,400.

10. Shares issued for service

On March 19, 2015, the Board approved the issuance of 1,000,000 restricted common shares as the compensation for consulting service. The stock price was \$0.07 on the approval day. The Company recorded \$30,000 stock compensation expense for the nine months ended March 31, 2015.

On February 1, 2015, the Company entered a consulting service agreement with an individual for the issuance of 1,000,000 restricted common shares as the compensation for its consulting service. The stock price was \$0.10 on the approval day. The Company recorded \$30,000 stock compensation expense for the nine months ended March 31, 2015.

On January 1, 2015, the Company entered a consulting and marketing agreement with a consulting firm for the issuance of 2,000,000 restricted common shares in exchange for the marketing and sales related services. The stock price was \$0.04 on the approval day. The Company recorded \$80,000 stock compensation expense for the nine months ended March 31, 2015.

On December 23, 2014, the Board approved the issuance of 10,492,460 shares as part of a management and employees retention stock award program. The stock price was \$0.04 on the approval day. The Company recorded \$541,668 stock compensation expense for the nine months ended March 31, 2015.

On January 15, 2014, the Company entered a consulting service agreement with an individual for the issuance of 1,500,000 restricted common shares as the compensation for its consulting service. The stock price was \$0.07 on the approval day. The Company recorded \$405,000 stock compensation expense for the nine months ended March 31, 2015.

On September 18, 2013, the Board approved the issuance of 2,500,000 restricted common shares as the compensation for management service. On November 11, 2014, the Company and the consultant entered an amendment to the management agreement and both party agreed the 2,500,000 shares would be rewarded to the consult at his

resignation date. The stock price was \$0.7 on the approval day. The Company recorded \$1,750,000 stock compensation expense for the nine months ended March 31, 2015.

11. Common shares issued for equity financing

On August 7, 2014, the Company issued 8,750,000 restricted common shares for equity financing of \$210,000.

On September 9, 2014, the Company issued 4,500,000 restricted common shares for equity financing of \$50,000.

On December 19, 2014, the Company issued 900,000 restricted common shares for equity financing of \$10,000.

On February 25, 2015, the Company issued 1,000,000 restricted common shares for equity financing of \$20,000.

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12. Common shares reserved for future issuances

The following table summarizes shares of our common stock reserved for future issuance at March 31, 2015:

Common shares to be issued under conversion feature 6,667,662 Common shares to be issued under \$0.01 warrants 81,250 Common shares to be issued under \$0.50 warrants 50,000

Total common shares reserved for future issuance 6,798,912

13. Related party transactions

On December 23, 2014, the Board approved the issuance of 10,492,460 shares as part of a management and employees retention stock award program. The stock price was \$0.04 on the approval day. The Company recorded \$541,668 stock compensation expense for the six months ended December 31, 2014.

On October 28, 2014, the Company converted \$275,000 of short-term debt into 15,277,778 common shares at fair value of \$1,665,078 with a loss of \$1,390,078. The holder of the debt was LMK CAPITAL LLC, DBA PREMIER PAPER & PLASTIC INTERNATIONAL ("LMK"), a Company in which our CEO, Jimmy Chan, is currently employed as an independent consultant.

On October 28, 2014, the Company converted \$75,000 of short-term debt into 4,166,666 common shares at fair value of \$452,239 with a loss of \$377,239. The holder of the debt was LMK CAPITAL LLC, DBA PREMIER PAPER & PLASTIC INTERNATIONAL ("LMK"), a Company in which our CEO, Jimmy Chan, is currently employed as an independent consultant.

In addition, at March 31, 2015, the Company had outstanding balance of \$63,060 from one of its directors, and \$12,583 from one major shareholder's family member for its working capital needs. These borrowings bore no interest, and were payable upon demand.

14. Loans payable

On August 14, 2009, SWC entered a loan agreement with a bank for \$50,000 with maturity on August 14, 2016. The loan had an annual interest rate of 7% with monthly payment of \$754.66. At March 31, 2015, the outstanding balance under this loan was \$12,867.

On March 1, 2012, SWC entered an equipment loan agreement with a bank with maturity on January 1, 2017. The monthly payment is \$434.60. At March 31, 2015, the outstanding balance under this loan was \$9,170.

On July 1, 2012, SWC entered an equipment loan agreement with a bank with maturity on June 1, 2017. The monthly payment is \$254.61. At March 31, 2015, the outstanding balance under this loan was \$6,394.

On March 5, 2013, SWC entered an auto loan agreement with a financial service company for \$32,312. The loan had monthly payment of \$538.52, bore no interest with maturity on March 5, 2018. At March 31, 2015, the outstanding balance under this loan was \$18,849.

On April 30, 2014, SWC entered a promissory note agreement with a bank for its working capital needs with maturity on August 3, 2015. The principal amount of the loan was \$228,000 and the repayment amount was \$303,240 with daily payment of \$963. At March 31, 2015, the outstanding balance under this loan was \$79,347.

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On September 3, 2014, SWC entered an agreement with a lending company for its working capital needs with maturity on March 6, 2015. The principal amount of the loan was \$200,000 and the repayment amount was \$279,800 with daily payment of \$2,331.67. At March 31, 2015, this loan was paid in full.

On December 18, 2014, SWC entered an agreement with a lending company for its working capital needs with maturity on May 28, 2015. The principal amount of the loan was \$125,000 and the repayment amount was \$174,875 with daily payment of \$1,457. At March 31, 2015, the outstanding balance under this loan was \$27,362.

In addition, at March 31, 2015, the Company had outstanding balance of \$63,060 borrowed from one of its directors, \$12,583 from one major shareholder's family member, \$20,000 from LMK Capital, LLC, and \$53,227 from others for its working capital needs. These borrowings bore no interest, and were payable upon demand.

15. Shares to be issued

In December 2014, the Company was obligated to issue 10,492,460 restricted common shares for employee compensation based on the Employee Retention Stock Award Program with fair value of \$461,668.

In December 2014, the Company was obligated to issue 1,040,731 restricted common shares to settle a debt of \$41,629. The shares were issued on April 24, 2015.

At March 31, 2015, the Company was obligated to issue 1,500,000 shares of Series B Convertible Preferred Stock for three EB-5 investments with the total amount of \$1,500,000. The Company received \$1,470,000 proceeds during the nine months ended March 31, 2015 with fair value of \$1,470,000.

On January 1, 2015, the Company entered a consulting and marketing agreement with a consulting firm for the issuance of 2,000,000 restricted common shares in exchange for the marketing and sales related services. The Company was obligated to issue 2,000,000 restricted shares with fair value of \$80,000 at March 31, 2015.

On February 1, 2015, the Company entered a consulting service agreement with an individual for the issuance of 1,000,000 restricted common shares as the compensation for its consulting service. The Company was obligated to issue 1,000,000 restricted shares with fair value of \$30,000 at March 31, 2015.

On March 19, 2015, the Board approved the issuance of 1,000,000 restricted common shares as the compensation for consulting service. The stock price was \$0.07 on the approval day. The Company was obligated to issue 1,000,000

restricted shares with fair value of \$30,000 at March 31, 2015.

16. Commitments and contingencies

On April 1, 2010, the Company entered into a lease for general office and warehouse in City of Industry, California with a lease term of three years. The Company renewed the lease to March 31, 2016. Monthly rent was \$11,583 up to March 31, 2015. Monthly rent increased to \$11,884 from April 1, 2015 to March 31, 2016.

On June 1, 2014, the Company entered into another lease for a warehouse in El Monte, California with a lease term of two years. Monthly rent was \$5,250.

On November 1, 2009, the Company entered into a lease for general office and warehouse in City of Industry, California with a lease term of one year and four months. The Company renewed the lease on a month-to-month basis with monthly rent of \$2,250 after June 1, 2015.

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Future minimum annual rental payments required under operating leases as of March 31, 2015 were as below (by year):

2015 \$232,108 2016 10,500 Total \$242,608

17. Other events

On December 31, 2014, the Company elected Mr. Er Wang as Audit Committee Chair, to serve until his successor is duly elected and qualified. Mr. Wang will serve as the sole member of the Audit Committee until additional qualified Directors can be nominated and ratified for service on the Board and/or Audit Committee.

18. Acquisition of SWC Group, Inc.

On July 16, 2014 the Company entered into an agreement to acquire City of Industry, California based SWC Group, Inc., a California Corporation, which does business as CarryOutSupplies.com. CarryOutSupplies.com is a producer and wholesaler of custom printed and generic takeout supplies. CarryOutSupplies.com, which services more than 32,500 takeout establishments, restaurants and other food service operators, is headquartered at 167 N Sunset Ave, City of Industry, CA 91744, with two additional warehouse locations in Southern California. The acquisition closed on October 28, 2014. On this date, the Board of Directors of the Company executed the final Acquisition and Share Exchange Agreement (the "Share Exchange Agreement") ratifying the Pending Acquisition. Under the terms of the Share Exchange Agreement, the Company will issue Thirty Five Million (35,000,000) common shares of the Company to the holders of CarryOutSupplies.com in exchange for all of the outstanding shares in CarryOutSupplies.com. The number of Company shares exchanged shall be modified to Forty Million (40,000,000) shares Thirty (30) days after the effective date of this Share Exchange Agreement should CarryOutSupplies.com demonstrate revenues for the three (3) month period ending June 30, 2014 did not fall below a level equal to 70% of the revenues for the three (3) month period ending June 30, 2013. The number of shares exchanged shall be modified to Seventy One Million (71,000,000) Seventy Five (75) days after the effective date of this Share Exchange Agreement should CarryOutSupplies.com demonstrate revenues for the three (3) month period ending September 30, 2014 did not fall below a level equal to 70% of the revenues for the three (3) month period ending September 30, 2013. As of the date of this filing, all of the 71,000,000 shares had been issued to the owners of CarryOutSupplies.com.

With the merger behind the Company now, we are in the process of rolling out three new verticals under the corporate umbrella; state side manufacturing and printing, ad support products, and online restaurant supplies catalogue. All of which is leveraging the strength of Sugarmade's core business.

The acquisition was accounted as transactions between entities under common control in accordance with ASC Topic 805-50-25 since both Sugarmade and CarryOutSupplies.com had one common major shareholder and officer. When accounting for a transfer of assets or exchange of shares between entities under common control, the entity that receives the net assets or the equity interests, shall initially measure the recognized assets and liabilities transferred at their carrying amounts in the accounts of the transferring entity at the date of transfer. The following table summarizes the carrying values of the assets acquired and liabilities assumed at the date of acquisition (or transfer):

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Cash	\$209,214
Accounts receivable	388,399
Inventory	475,034
Other current assets	44,033
Security deposit	23,281
Loan receivables	312,521
Fixed assets	143,916
Intangible assets	3,039
Accounts payable	(1,727,870)
Credit card payable	(420,773)
Due to Sugarmade	(135,000)
Customer deposits	(234,197)
Loans payable	(529,064)
Other payables	(297,047)
Long term notes payables	(460,000)
Net assets at carrying value:	\$(2,204,514)

The following unaudited pro forma consolidated results of operations of the Company and SWC Group for the nine and three months ended March 31, 2015 and 2014, presents the operations of the Company and SWC Group as if the acquisition of SWC Group occurred on July 1, 2013, respectively. The pro forma results are not necessarily indicative of the actual results that would have occurred had the acquisition been completed as of the beginning of the periods presented, nor are they necessarily indicative of future consolidated results.

Three Months ended March 31, 2015 2014 (Unaudited)

Net sales \$984,472 \$1,379,551 Net loss \$(919,263) \$(1,107,371)

Nine Months ended March

31,

2015 2014

(Unaudited)

Net sales \$4,303,446 \$6,407,947 Net income (loss) \$(10,063,056) \$(896,520)

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19. Subsequent events

On September 25, 2015, the Company entered into a consulting agreement with Tony Thai & George Zuo, respectively. The term is from the date of the agreement through June 30, 2016. Stock compensation to each shall be 10% of all revenue generated by a Restaurant Supplies website as of June 30, 2016, which will equal the restricted stock award ("Stock Award"). The consultant shall receive restricted common shares of the Company in the amount of the Stock Award, unless the amount of the Stock Award is less than \$50,000, in which case the amount of the Restricted Stock Award shall be assumed to be \$50,000. The share price at which the stock will be awarded shall be the average closing trading price of the common shares on the 22 trading days preceding June 30, 2016. As of June 30, 2016, the consultant shall receive a bonus amount equaling 7.5% of the net profitability of the website if the profitability margins of the business exceed 5% on a full year.

On October 15, 2015, the Company sold 833,333 shares of restricted common stock to an accredited investor for \$25,000 pursuant to an exemption from registration relying on Section 4(a)(2) and Rule 506b of Regulation D, under the Securities Act of 1933, as amended.

On October 7, 2015, the Company sold 1,250,000 shares of restricted common stock to an accredited investor for \$25,000 pursuant to an exemption from registration relying on Section 4(a)(2) and Rule 506b of Regulation D, under the Securities Act of 1933, as amended.

On October 2, 2015, the Company sold 1,000,000 shares of restricted common stock to an accredited investor for \$30,000 pursuant to an exemption from registration relying on Section 4(a)(2) and Rule 506b of Regulation D, under the Securities Act of 1933, as amended.

On August 27, 2015, the Company sold 2,500,000 shares of restricted common stock to each of two accredited investors for \$50,000 each pursuant to an exemption from registration relying on Section 4(a)(2) and Rule 506b of Regulation D, under the Securities Act of 1933, as amended.

On July 30, 2015, the Company completed a series of transactions receiving proceeds of \$2,000,000 for sales of Series B Convertible Preferred Stock, par value \$0.001 per share (the "Series B Preferred Stock"). The offering was made pursuant to SEC Rule 506 Section 4(2), which provides exemption from registration for transactions, which are not public offerings. The funds received were used for general working capital purposes and to accelerate order deliveries to customers.

On July 30, 2015, the Company issued 500,000 of Series B Convertible Preferred Stock for \$500,000.

On July 20, 2015, the Company entered in a Memorandum of Understanding (MOU) to acquire Bao Coc International Paper and Plastic Company Limited, a manufacture of high-grade post consumer paper products, including napkins, for the U.S. food industry. Under the terms of the non-binding MOU, the Company will acquire 100% of Bao Coc International Paper and Plastic Company Limited in exchange for a combination of cash, restricted common shares of the Company and a long-term profit sharing incentive to the management team of Bao Coc International Paper and Plastic Company Limited.

On July 14, 2015, the Company sold 1,666,667 shares of restricted common stock to an accredited investor for \$50,000 pursuant to an exemption from registration relying on Section 4(a)(2) and Rule 506b of Regulation D, under the Securities Act of 1933, as amended.

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On July 1, 2015, the Company entered into a consulting agreement with Katherine Zuniga and/or K Marie Marketing, LLC, providing for compensation of 3,000,000 restricted shares for marketing and sales related services to be earned as of the agreement date, 3,000,000 restricted shares for marketing and sales related services to be earned as of October 1, 2015, and 2,000,000 restricted shares for marketing and sales related services to be earned as of January 1, 2016.

On June 1, 2015, Adam Levy signed a note conversion request to convert a convertible note into 46,466 restricted shares to settle a debt of \$2,248. The Company issued the shares on June 4, 2015.

On June 1, 2015, Nathan Financial, LLC signed a note conversion request to convert a convertible note into 112,291 restricted shares to settle a debt of \$5,432. The Company issued the shares on June 4, 2015.

On May 27, 2015, SWC entered into a Payment Rights Purchase and Sale Agreement with ESBF California, LLC ("ESBF") with a principal amount of \$275,000 and daily payment of \$2,854. ESBF would directly debit the daily payment from the bank account of SWC until the total amount of \$376,750 has been reached, which would be considered the full repayment including interest.

On April 1, 2015, the Company completed a series of transactions and amended its Articles of Incorporation creating a series of preferred stock of 10,000,000 shares, which shall be designated Series B Convertible Preferred Stock, par value \$0.001 per share (the "Series B Preferred Stock"). Series B will not be eligible for dividends. Five years from the date of issue (the "Conversion Date"), assuming the Series B investor is approved for 1-526 under the U.S Government's EB-5 Investment Program, each Preferred Share will automatically convert into that number of Common Shares having a "fair market value" of the Initial Investment plus a five (5) percent annualized return on Initial Investment. Fair market value will be determined by averaging the closing sale price of a Common Share for the 40 trading days immediately preceding the date of conversion on the U.S. stock exchange on which Common Shares are publicly traded. As of this report date, the Company issued 1,500,000 shares of Series B Convertible Preferred Stock for the proceeds of \$1,500,000 (\$500,000 each on January 23, 2015, February 20, 2015 and April 9, 2015, respectively). The offering was made pursuant to SEC Rule 506 Section 4(2), which provides exemption from registration for transactions, which are not public offerings. The funds received were used for general working capital purposes and to accelerate order deliveries to customers.

ITEM 2 – MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This discussion and analysis may include statements regarding our expectations with respect to our future performance, liquidity, and capital resources. Such statements, along with any other non-historical statements in the discussion, are forward-looking. These forward-looking statements are subject to numerous risks and uncertainties, including, but not limited to, factors listed in other documents we file with the Securities and Exchange Commission

(SEC). We do not assume an obligation to update any forward-looking statement. Our actual results may differ materially from those contained in or implied by any of the forward-looking statements in this Form 10-Q. See "SPECIAL NOTE REGARDING FORWARD LOOKING STATEMENTS" above.

The Company's primary business, via its CarryOutSupplies.com business operation, is providing custom and generic printed supplies for the quick service sector of the restaurant industry, with an emphasis on yogurt and ice cream establishments. Many of these establishments are underserved by the larger suppliers that usually require restaurant customers to order large quantities of custom and generic printed paper and other products. CarrryOutSupplies allows these smaller establishments to gain the marketing and advertising benefits of customized printed products without tying up large amounts of working capital.

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The Company is in process of significantly increasing the number of products offered to the restaurant industry. Whereas the current product emphasis is limited mainly to custom and generic printed items, a new division of the Company, called CaliRestaurantSupplies.com, will expand both the number of products offered and the target market for the Company. The Company already services approximately 2,500 takeout establishments, restaurants, and other food service operators via a product offering of approximately 2,000 items. CaliRestaurantSupplies will expand the Company's target market to include virtually every type of restaurant and institutional food service operation and the scope of products offered to include virtually every type of non-food product purchased by restaurants. The Company plans to offer over 6,000 products by mid-calendar 2016 and over 20,000 products by year-end via its CailRestaurantSupplies.com website.

The Company's is also a distributor printer and copier paper derived from non-wood sources via its Sugamade Paper product. Third party contract manufacturers use agricultural residuals, namely bagasse (derived from sugar cane) and bamboo, as opposed to wood products, significantly reducing the manufacturing carbon footprint, energy consumption, and attendant water pollution during the manufacture of its products. This allows us to offer our unique, exclusive, tree-free paper products at price-parity equal to or less than current recycled fiber products already on the market. Our products are unique and we believe offer an ideal solution for those consumers (both corporate and individual) seeking to meet their sustainability mandates or personal environmentally conscious goals, at a price that is equal to or less than current recycled products. The Company markets this tree free paper product via school and organization fund-raisers and directly to corporations and institutions.

In October of 2014, Sugarmade entered into an agreement to acquire City of Industry, California based S W C Group, Inc., a California Corporation, which does business as CarryOutSupplies.com.

Employees and consultants

The company employees approximately 25 full-time and part-time workers, and consultants, most of whom work within the City of Industry headquarters location.

Overview and Financial Condition

Discussions with respect to our Company's operations included herein refer to our operating subsidiary, Sugarmade-CA. Our Company purchased Sugarmade-CA on May 9, 2011. As of the date of this filing, we had no other operations other than those of Sugarmade-CA. Information with respect to our Company's nominal operations prior to the Sugarmade Acquisition is not included herein.

Results of Operations

The following table sets forth the results of our operations for the three months ended March 31, 2015 and 2014. Certain columns may not add due to rounding.

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	For the three months ended		For the nine months ended	
	March 31,		March 31,	
	2015	2014	2015	2014
Net Sales	985,679	3,025	1,530,248	73,776
Cost of Goods Sold:	706,526	2,026	1,114,002	89,583
Gross margin	279,153	999	416,246	(15,807)
Operating Expenses	888,838	82,187	4,217,220	611,633
Loss From Operations	(609,685)	(81,188)	(3,800,974)	(627,440)
Other Income (Expense):	(309,579)	(115,205)	(6,033,129)	(22,585)
Net loss	(919,264)	(196,393)	(9,834,104)	(650,025)

Revenues

For the three-month periods ending March 31, 2015 and March 31, 2014, revenues were \$985,679 and \$3,025, respectively. For the nine-month periods ending March 31, 2015 and March 31, 2014, revenues were \$1,530,248 and \$73,776 respectively. The increase was primarily due to the acquisition of SWC Group, dba CarryOutSupplies.com outlined in Note 17.

Cost of goods sold

For the three-month periods ending March 31, 2015 and March 31, 2014, costs of goods sold were \$706,526 and \$2,026, respectively. For the nine-month periods ending March 31, 2015 and March 31, 2014, cost of goods sold were \$1,114,002 and \$89,583, respectively. The increase was primarily due to the acquisition of SWC Group, dba CarryOutSupplies.com outlined in Note 17.

Gross profit (loss)

For the three months period ending March 31, 2015 and March 31, 2014, gross profit were \$279,153 and \$999, respectively. For the nine-month periods ending March 31, 2015 and March 31, 2014, gross profits were \$416,246 and (\$15,807) respectively. The increase was primarily due to the acquisition of SWC Group, dba CarryOutSupplies.com outlined in Note 17.

Selling, general and administrative expenses

For the three-month periods ending March 31, 2015 and March 31, 2014, selling, general and administrative expenses were \$888,838 and 82,187, respectively. For the nine-month periods ending March 31, 2015 and March 31, 2014, selling, general and administrative expenses were \$4,217,220 and \$611,633 respectively. The increase was primarily due to the acquisition of SWC Group, dba CarryOutSupplies.com outlined in Note 17.

Other non-operating income (expense) and interest expense and interest income.

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The Company had total non-operating expense of \$309,579 and non-operating income \$115,205 for the three months ending March 31, 2015 and March 31, 2014, respectively. For the nine-month periods ending March 31, 2015 and March 31, 2014, non-operative expenses were \$6,033,129 and \$22,585 respectively. The increase was primarily due to the acquisition of SWC Group, dba CarryOutSupplies.com outlined in Note 17.

Net loss

Net loss totaled \$919,264 for the three-month period ending March 31, 2015 compared to a net loss of \$196,393 for the three-month period ending December 31, 2013. For the nine-month period ending March 31, 2015 and March 31, 2014, net loss totaled \$9,834,104 and \$650,025 respectively The significant gain in losses was attributed to the Company ceasing partial operations in order to prepare for restructuring, restructuring expenses, acquisition expenses and a loss incurred by the acquired business during the period.

Liquidity and Capital Resources

We have primarily financed our operations through the sale of unregistered equity and convertible notes payable. As of March 31, 2015, our Company had cash balance of \$25,236, current assets totaling \$758,816 and total assets of \$936,514. We had current and total liabilities totaling \$3,558,404. Stockholders' equity reflected a deficit of \$2,621,890.

The following is a summary of cash provided by or used in each of the indicated types of activities during the nine months ended March 31, 2015 and 2014:

2015 2014

Cash (used in) provided by:

Operating activities \$(1,449,876) \$(85,366)

Investing activities 249,185 —

Financing activities 1,225,927 (74,018)

Net cash used by operating activities was (\$1,449,876) for the nine months ending March 31, 2015, and (\$85,366) for the nine months ending March 31, 2014. The decrease of net cash flows used in operating activities resulted mainly from the curtailment of certain operations as the Company completed restructuring. Sales of the Sugarmade Paper product operated at minimal levels while expenditures increased due to the restructuring process. Additionally, during the period the acquisition of SWC Group, dba CarryOutSupplies.com outlined in Note 17 occurred.

Net cash generated by investing activities was \$249,185 for the nine months ended March 31, 2015 and no cash was generated during the nine months ended March 31, 2014 relating to investing activities.

Net cash provided by financing activities totaled \$1,225,927 for the nine-month period ended March 31, 2015. Net cash used in financing activities totaled (\$74,018) for the nine-month period ended March 31, 2014. The difference in cash used was due to proceeds from issuance of common and preferred stock as well a multitude of debts were settled through issuance of shares. Additionally, during the period the acquisition of SWC Group, dba CarryOutSupplies.com outlined in Note 17 occurred.

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Our capital requirements going forward will consist of financing our operations until we are able to reach a level of revenues and gross margins adequate to equal or exceed our ongoing operating expenses. Other than the notes payable discussed above, borrowings from our bank and the production credit facility with our suppliers, we do not have any credit agreement or source of liquidity immediately available to us.

Given estimates of our Company's future operating results and our credit arrangements with our suppliers, we are currently forecasting that we will need to secure additional financing to obtain adequate financial resources to reach profitability. As of the date of this report, we estimate that the cash necessary to implement our current business plan for the next twelve months is approximately \$2,000,000.

Based on our need to raise additional funds to implement our business plans for the next twelve months, we have included a discussion concerning the presentation of our financial statements on a going concern basis in the notes to our financial statements and our independent public accountants have included a similar discussion in their opinion on our financial statements through June 30, 2014. We will be required in the near future to issue debt or sell our Company's equity securities in order to raise additional cash, although there are no firm arrangements in place for any such financing at this time. We cannot provide any assurances as to whether we will be able to secure the necessary financing, or the terms of any such financing transaction if one were to occur. The failure to secure such financing could severely curtail our plans for future growth or in more severe scenarios, the continued operations of our Company.

Capital Expenditures

Our current plans do not call for our Company to expend significant amounts for capital expenditures for the foreseeable future beyond relatively insignificant expenditures for office furniture and information technology related equipment as we add employees to our Company. We are however continually evaluating the production processes of our third party contract manufacturers to determine if there are investments we could make in their processes to achieve manufacturing improvements and significant cost savings. Any such desired investments would require additional cash above our current forecast requirements.

Critical Accounting Policies Involving Management Estimates and Assumptions

Please see the notes to our financial statements.

ITEM 3 – QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Intentionally omitted pursuant to Item 305(e) of Regulation S-K.

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ITEM 4 - CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

We maintain disclosure controls and procedures that are designed to provide reasonable assurance that information required to be disclosed in our Exchange Act reports is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable, and not absolute, assurance of achieving the desired control objectives. In reaching a reasonable level of assurance, management necessarily was required to apply its judgment in evaluating the cost benefit relationship of possible controls and procedures. Our disclosure controls and procedures are designed to provide reasonable assurance of achieving their objectives.

As required by the Securities and Exchange Commission Rule 13a-15(e) and Rule 15d-15(e), we carried out an evaluation, under the supervision of and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based on the foregoing, our Chief Executive Officer and Chief Financial Officer concluded that as of December 31, 2014, our disclosure controls and procedures were ineffective due to the Company is relatively inexperienced with certain complexities within USGAAP and SEC reporting.

We have taken, and are continuing to take, certain actions to remediate the material weakness related to our lack of U.S. GAAP experience. We plan to hire additional credentialed professional staff and consulting professionals with greater knowledge and experience of U.S. GAAP and related regulatory requirements to oversee our financial reporting process in order to ensure our compliance with U.S. GAAP and other relevant securities laws. In addition, we plan to provide additional training to our accounting personnel on U.S. GAAP, and other regulatory requirements regarding the preparation of financial statements.

Notwithstanding the above identified material weakness, the Company's management believes that its condensed consolidated financial statements included in this report fairly present in all material respects the Company's financial condition, results of operations and cash flows for the periods presented and that this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report.

Changes in Internal Controls over Financial Reporting

There have not been any changes in our internal controls over financial reporting during the quarter ended December 31, 2014 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

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ITEM 1 - RISK FACTORS

Investment in our common stock involves a high degree of risk. You should carefully consider the risks described below together with all of the other information included in this herein before making an investment decision. If any of the following risks actually occur, our business, financial condition or results of operations could suffer. In that case, the market price of our common stock could decline, and you may lose all or part of your investment. You should also read the section entitled "Special Notes Regarding Forward-Looking Statements" below for a discussion of what types of statements are forward-looking statements as well as the significance of such statements in the context of this report.

Investment in our common stock involves a high degree of risk. You should carefully consider the risks described below together with all of the other information included in this herein before making an investment decision. If any of the following risks actually occur, our business, financial condition or results of operations could suffer. In that case, the market price of our common stock could decline, and you may lose all or part of your investment.

The Company, as of the end of the 2014 fiscal year (June) was at a stage where it requires external capital to continue with its business. It must obtain additional significant capital in the future to continue its operations. There can be no certainty that the Company can obtain these funds.

ITEM 2 - UNREGISTERED SALES OF SECURITIES AND USE OF PROCEEDS

There were no sales of unregistered securities during the period.

ITEM 3 – DEFAULTS UPON SENIOR SECURITIES

Not applicable.

ITEM 4 – MINE SAFETY DISCLOSURES

None.

ITEM 5 – OTHER INFORMATION

None

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(table of contents) ITEM 6 – EXHIBITS

Exhibit No.	Description
31.1	(1) Certification of Chief Executive Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Chief Financial Officer pursuant to Exchange Act Rules 13a-14(a) and 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	(1) Certifications of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certifications of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS*	(1)XBRL Instance Document
101.SCH*	(1) XBRL Taxonomy Extension Schema
101.CAL*	(1) XBRL Taxonomy Extension Calculation Linkbase
101.DEF*	(1) XBRL Taxonomy Extension Definition Linkbase
101.LAB*	(1) XBRL Taxonomy Extension Label Linkbase
101.PRE*	(1) XBRL Taxonomy Extension Presentation Linkbase

(1) Filed as an exhibit to this Report.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Sugarmade, Inc., a Delaware corporation

March 7, 2016 By:/s/ Jimmy Chan Jimmy Chan CEO, CFO, and Director

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