

Vaughan Foods, Inc.  
Form 10-Q  
May 12, 2008

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q**

(Mark One)

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the quarterly period ended March 31, 2008**

**OR**

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to**

**Commission file number 001-33446**

**VAUGHAN FOODS, INC.**

(Exact name of registrant as specified in its charter)

**Oklahoma**

(State or other jurisdiction of  
incorporation or organization)

**73-1342046**

(I.R.S. Employer  
Identification No.)

**216 N.E. 12th Street, Moore, OK**

(Address of principal executive offices)

**73160**

(Zip Code)

**(405) 794-2530**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

APPLICABLE ONLY TO ISSUERS INVOLVED IN BANKRUPTCY PROCEEDINGS  
DURING THE PRECEDING FIVE YEARS:

Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Sections 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court.

Yes  No

APPLICABLE ONLY TO CORPORATE ISSUERS:

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Number of shares outstanding of the registrant's common stock, as of May 9, 2008:

| Class                                     | Shares Outstanding |
|---|--------------------|
| Common Stock, \$0.001 par value per share | 4,623,077          |

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**VAUGHAN FOODS, INC.**  
**Form 10-Q**  
**For the Quarterly Period Ended March 31, 2008**  
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**PART 1 □ FINANCIAL INFORMATION**

**ITEM 1 □ FINANCIAL STATEMENTS.**

**Report of Independent Registered Public Accounting Firm**

To the Board of Directors and Shareholders  
Vaughan Foods, Inc. and Subsidiaries

We have reviewed the accompanying consolidated balance sheet of Vaughan Foods, Inc. and subsidiaries (the "Company") as of March 31, 2008, and the related consolidated statements of operations and cash flows for the three months ended March 31, 2008 and 2007, and the related statement of stockholders' equity for the three months ended March 31, 2008. These consolidated financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to such financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board, the balance sheet of the Company as of December 31, 2007, and the related statements of operations, stockholders' equity and cash flows for the year then ended (not presented herein); and in our report dated March 12, 2008, we expressed an unqualified opinion on those financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 2007, and the accompanying statement of stockholders' equity for the year ended December 31, 2007, are fairly stated, in all material respects, in relation to the financial statements from which they have been derived.

Oklahoma City, Oklahoma  
May 6, 2008

**VAUGHAN FOODS, INC.**  
**Consolidated Balance Sheets**  
**March 31, 2008 & December 31, 2007**

| <u>Assets</u>   | March 31, 2008<br>(unaudited) | December 31,<br>2007 |
|---|-------------------------------|----------------------|
| <b>Current assets:</b>  |                               |                      |
| Cash and cash equivalents   | \$ 1,785,067                  | \$ 2,698,474         |
| Accounts receivable, net of allowance for credit losses of<br>\$92,782 at March 31, 2008 and \$173,561 at December 31, 2007 | 6,144,580                     | 5,980,293            |
| Inventories   | 2,909,795                     | 2,846,054            |
| Prepaid expenses and other assets   | 144,512                       | 119,049              |
| Deferred tax assets   | 35,257                        | 40,264               |
| <br>Total current assets  | <br>11,019,211                | <br>11,684,134       |
| <b>Restricted assets:</b>   |                               |                      |
| Cash  | 285                           | 283                  |
| Investments   | 906,011                       | 708,298              |
| <br>Total restricted assets   | <br>906,296                   | <br>708,581          |
| Property and equipment, net   | 16,791,531                    | 16,569,195           |
| <b>Other assets:</b>  |                               |                      |
| Loan origination fees, net of amortization  | 373,150                       | 377,045              |
| Intangible assets   | 489,463                       | 714,921              |
| Deferred tax assets, noncurrent   | 512,699                       | 393,193              |
| <br>Total other assets  | <br>1,375,312                 | <br>1,485,159        |
| <br>Total assets  | <br>\$ 30,092,350             | <br>\$ 30,447,069    |

Liabilities and Stockholders' Equity (Deficiency)

|  |                |                |
|--|----------------|----------------|
| <b>Current liabilities:</b>                                    |                |                |
| Accounts payable   | \$ 6,161,851   | \$ 4,940,968   |
| Short-term borrowings  | -              | 1,000,000      |
| Note payable to former owners of Allisons Gourmet Kitchens, LP | 1,000,000      | 1,000,000      |
| Accrued liabilities  | 2,109,488      | 1,889,346      |
| Current portion of long-term debt                              | 816,711        | 865,062        |
| Current portion of capital lease obligation                    | 192,985        | 189,364        |
| Amounts payable to former owners of Wild About Food            | 100,000        | 221,370        |
| <br>Total current liabilities                                  | <br>10,381,035 | <br>10,106,110 |
| <b>Long term liabilities:</b>                                  |                |                |
| Long-term debt, net of current portion                         | 9,011,171      | 9,146,110      |
| Capital lease obligation, net of current portion               | 247,681        | 297,062        |
| Deferred gain on sale of assets                                | 115,328        | -              |

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|  |                      |                      |
|--|----------------------|----------------------|
| Amounts payable to former owners of Wild About Food, net of current portion  | 187,485              | 250,000              |
| <b>Total long-term liabilities</b>   | <b>9,561,665</b>     | <b>9,693,172</b>     |
| Stockholders' equity:  |                      |                      |
| Common stock, \$0.001 par value; authorized 50,000,000 shares;<br>4,623,077 shares issued and outstanding at March 31, 2008<br>and December 31, 2007 | 4,623                | 4,623                |
| Preferred stock, \$0.001 par value; authorized 5,000,000 shares;<br>0 shares issued and outstanding at March 31, 2008 and<br>December 31, 2007       | -                    | -                    |
| Paid in Capital  | 12,563,803           | 12,563,803           |
| Member Capital   | -                    | 80,167               |
| Retained Earnings (deficit)  | (2,418,776)          | (2,000,806)          |
| <b>Total stockholders' equity</b>  | <b>10,149,650</b>    | <b>10,647,787</b>    |
| <b>Total liabilities and stockholders' equity</b>  | <b>\$ 30,092,350</b> | <b>\$ 30,447,069</b> |

The accompanying notes are an integral part of these consolidated financial statements.

**VAUGHAN FOODS, INC.**  
**Unaudited Consolidated Statements of Operations**  
**For the Three Months Ended March 31, 2008 and 2007**

|   | <b>Three Months Ended March</b> |               |
|---|---------------------------------|---------------|
|   | <b>2008</b>                     | <b>2007</b>   |
|   | (unaudited)                     | (unaudited)   |
| Net sales   | \$ 20,816,235                   | \$ 12,533,216 |
| Cost of sales   | 18,770,839                      | 11,146,507    |
| Gross profit  | 2,045,396                       | 1,386,709     |
| Selling, general and administrative expenses            | 2,419,845                       | 833,445       |
| Operating income (loss)                                 | (374,449)                       | 553,264       |
| Rent income   | -                               | 95,180        |
| Interest expense  | (178,807)                       | (619,035)     |
| Interest income   | 20,787                          | 10,975        |
| Other income and expense, net                           | (158,020)                       | (512,880)     |
| Net income (loss) before income taxes                   | (532,469)                       | 40,384        |
| Income tax expense (benefit)                            | (114,499)                       | 151,748       |
| Net income (loss)                                       | \$ (417,970)                    | \$ (111,364)  |
| Weighted average shares outstanding - basic and diluted | 4,623,077                       | 2,300,000     |
| Net income (loss) per share - basic and diluted         | \$ (0.09)                       | \$ (0.05)     |

The accompanying notes are an integral part of these consolidated financial statements.



**VAUGHAN FOODS, INC.**  
**Unaudited Consolidated Statements of Stockholders' Equity**  
**For the Year Ended December 31, 2007 and the Three Months Ended March 31, 2008**

|   | Common Stock     |          | Paid in<br>Capital | Member<br>Capital<br>(Deficit) | Retained<br>Earnings<br>(Deficit) | Total<br>Stockholders'<br>Equity<br>(Deficiency) |
|---|------------------|----------|--------------------|--------------------------------|-----------------------------------|--|
|   | Shares<br>issued | Amount   |                    |                                |                                   |  |
| Balance at January 1, 2007  | 2,300,000        | 2,300    | 413,693            | (22,921)                       | (991,642)                         | (598,570)  |
| Issuance of common stock in connection with initial public offering                     | 2,150,000        | 2,150    | 11,025,283         | -                              | -                                 | 11,027,433                                       |
| Issuance of common stock in connection with bridge funding liability                    | 173,077          | 173      | 1,124,827          | -                              | -                                 | 1,125,000  |
| Net income (loss)   | -                | -        | -                  | 103,088                        | (1,009,164)                       | (906,076)  |
| Balance at December 31, 2007  | 4,623,077        | 4,623    | 12,563,803         | 80,167                         | (2,000,806)                       | 10,647,787                                       |
| Exclusion of previously consolidated variable interest entity (See Note 19) (unaudited) | -                | -        | -                  | (80,167)                       | -                                 | (80,167)   |
| Net (loss) (unaudited)  |                  |          |                    |                                | (417,970)                         | (417,970)  |
| Balance at March 31, 2008 (unaudited)   | 4,623,077        | \$ 4,623 | \$ 12,563,803      | \$ -                           | \$ (2,418,776)                    | \$ 10,149,650                                    |

The accompanying notes are an integral part of these consolidated financial statements.

**VAUGHAN FOODS, INC.**  
**Unaudited Consolidated Statements of Cash Flows**  
**For the Three Months Ended March 31, 2008 and 2007**

|   | <b>Three Months Ended March</b> |                    |
|---|---------------------------------|--------------------|
|   | <b>31,</b>                      |                    |
|   | <b>2008</b>                     | <b>2007</b>        |
|   | <b>(unaudited)</b>              | <b>(unaudited)</b> |
| <b>Cash flows from operating activities:</b>                                      |                                 |                    |
| Net (loss)  | \$ (417,970)                    | \$ (111,364)       |
| Adjustments to reconcile net (loss) to net cash provided by operating activities: |                                 |                    |
| Depreciation and amortization   | 414,169                         | 612,778            |
| Provision for credit losses   | (80,778)                        | (2,605)            |
| Deferred income taxes   | (114,499)                       | 151,748            |
| Changes in operating assets and liabilities:                                      |                                 |                    |
| Accounts receivable   | (83,509)                        | (277,513)          |
| Accounts receivable - related party   | -                               | (85,304)           |
| Inventories   | (63,742)                        | (283,189)          |
| Prepaid expenses and other assets   | (25,462)                        | (34,381)           |
| Accounts payable  | 1,220,883                       | 711,213            |
| Accounts payable, related party   | -                               | 118,254            |
| Accrued liabilities   | 220,142                         | 336,569            |
| Net cash provided by operating activities   | 1,069,234                       | 1,136,206          |
| <b>Cash flows from investing activities:</b>                                      |                                 |                    |
| Purchases of property and equipment   | (1,163,224)                     | (441,371)          |
| Investments in Restricted assets  | (197,715)                       | (200,177)          |
| Proceeds from sale of assets  | 692,600                         | -                  |
| Deconsolidation of variable interest entity                                       | (80,167)                        | -                  |
| Net cash (used by) investing activities   | (748,506)                       | (641,548)          |
| <b>Cash flows from financing activities:</b>                                      |                                 |                    |
| Cash paid for deferred public offering expense                                    | -                               | (250,311)          |
| Payments of loan origination fees   | (5,086)                         | -                  |
| Repayment of long-term debt and capital leases                                    | (229,049)                       | (128,919)          |
| Repayments of short-term borrowings   | (1,000,000)                     | -                  |
| Net cash (used by) financing activities   | (1,234,135)                     | (379,230)          |
| Net increase (decrease) in cash and cash equivalents                              | (913,407)                       | 115,428            |
| Cash and cash equivalents at beginning of period                                  | 2,698,474                       | 868,377            |
| Cash and cash equivalents at end of period  | \$ 1,785,067                    | \$ 983,805         |
| <b>Supplemental disclosures of cash flow information:</b>                         |                                 |                    |
| Cash paid during the period for:  |                                 |                    |
| Interest paid, net of capitalized interest  | \$ 199,784                      | \$ 183,332         |

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Supplemental disclosures of noncash financing and investing activities:

Decrease in amounts payable to former owners of Wild About Food  
due to net loss incurred by Wild

|    |         |    |   |
|----|---------|----|---|
| \$ | 183,885 | \$ | - |
|----|---------|----|---|

The accompanying notes are an integral part of these consolidated financial statements.

**Vaughan Foods, Inc.**  
**Notes to Unaudited Consolidated Financial Statements**  
**March 31, 2008 and 2007**

**(1) Nature of Operations**

Vaughan Foods, Inc. (the "Company") is an Oklahoma-based specialty food processor serving customers in a multi-state region. The Company and its subsidiaries operate from manufacturing facilities in Moore, Oklahoma and Fort Worth, Texas.

**(2) Summary of Significant Accounting Policies**

**(a) Basis of Reporting**

The accompanying consolidated financial statements and notes thereto have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission. Accordingly, certain disclosures normally prepared in accordance with accounting principles generally accepted in the United States of America have been omitted. The accompanying consolidated financial statements and notes thereto should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report filed on Form 10-K.

This summary of significant accounting policies is presented to assist in understanding the Company's consolidated financial statements. The consolidated financial statements and notes are representations of the Company's management which is responsible for the integrity and objectivity of the consolidated financial statements. These accounting policies conform to accounting principles generally accepted in the United States of America and have been consistently applied in the preparation of the consolidated financial statements.

**(b) Principles of Consolidation**

The December 31, 2007 consolidated balance sheet and March 31, 2007 consolidated statement of operations and statement of cashflows, include the accounts of the Company and of Cimarron Holdings, LLC ("Cimarron"). Cimarron is owned by our current chief operating officer and a former member of management. Cimarron previously owned an airplane that was used by Company management. The Company was making the debt service payments on the liability associated with the airplane, as well as all costs of maintenance and operations. Because the Company was the primary beneficiary of Cimarron, it was considered a variable interest entity subject to FIN 46R, and was previously consolidated by the Company in its consolidated financial statements. All significant intercompany transactions and balances were eliminated in consolidation. Due to the sale of the airplane on December 3, 2007, the Company no longer has a beneficial interest in Cimarron, and therefore has not consolidated the March 31, 2008 unaudited consolidated financial statements.

On June 30, 2007, the Company acquired 100 percent of Allison's Gourmet Kitchens, LP ("Allison's") and its wholly-owned subsidiary, Wild About Food - Oklahoma, a Texas Limited Liability Company ("Wild"). The accompanying consolidated balance sheets as of December 31, 2007 and March 31, 2008 include the accounts of Allison's and Wild. The accompanying consolidated statement of operations, statement of stockholders' equity and statement of cash flows for the three month period ended March 31, 2008 include the accounts of Allison's and Wild. All intercompany balances have been eliminated in consolidation.

**(c) Unaudited Interim Financial Information**

The financial information herein is unaudited; however, such information reflects solely normal recurring adjustments which are, in the opinion of management, necessary for a fair presentation of the results for the interim periods presented. Operating results of the interim period are not necessarily indicative of the amounts that will be reported for the entire year.

**(d) Cash and Cash Equivalents**

For purposes of the consolidated statements of cash flows, the Company considers investments with maturities of three months or less at date of purchase to be cash equivalents.

**(e) Accounts Receivable and Credit Policies**

Trade accounts receivable are customer obligations due under normal trade terms generally requiring

payment within 15 to 21 days from the invoice date. Receivables are recorded based on the amounts invoiced to customers. Interest and delinquency fees are not included in income or trade accounts receivable until realized in cash. Discounts allowed for early payment, if any, are charged against income when the payment is received. Payments of accounts receivable are allocated to the specific invoices identified on the customer's remittance advice or, if unspecified, are applied to the earliest unpaid invoices.

The carrying amount of accounts receivable is reduced by an allowance for credit losses that reflects management's estimate of the amounts that will not be collected. Management provides for probable uncollectible amounts through a charge to earnings and a credit to the allowance for credit losses based on historical collection trends and an assessment of the creditworthiness of current customers. The adequacy of the valuation allowance is evaluated periodically through an individual assessment of potential losses on customer accounts giving particular emphasis to accounts with invoices unpaid more than 60 days past the due date. Balances still outstanding after management has used reasonable collection efforts are charged off to the valuation allowance. Recoveries on accounts previously charged off are credited to the valuation allowance.

A lien exists on certain receivables related to fresh produce under the Perishable Agricultural Commodities Act of 1930, which partially subordinates the lien placed by the line of credit.

**(f) Inventories**

Inventories consist principally of food products and are stated at the lower of average cost (which approximates first-in, first-out) or market. Costs included in inventories consist of materials, packaging supplies, and labor. General and administrative costs are not charged to inventories.

**(g) Property and Equipment**

Property and equipment are recorded at cost. Equipment classified as capital leases are recorded at the present value of the future minimum lease payments, and amortized on a straight-line basis over the shorter of the lease term or the estimated useful life of the asset. Expenditures for major additions and improvements are capitalized, while minor replacements, maintenance and repairs are charged to expense as incurred. When property and equipment are retired or otherwise disposed of, the cost of the asset and related accumulated depreciation are removed from the accounts and any resulting gain or loss is included in other income and expense.

Depreciation, including assets classified as capital leases, are provided using the straight-line method over the following estimated useful lives:

|                          |               |
|--------------------------|---------------|
| Plant and improvements   | 15 - 40 years |
| Machinery and equipment  | 2 - 15 years  |
| Transportation equipment | 3 - 10 years  |
| Office equipment         | 2 - 7 years   |

**(h) Concentrations of Credit Risk**

The Company maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Company has not experienced any losses in such accounts. The Company believes it is not exposed to any significant credit risk on cash and cash equivalents.

**(i) Revenue Recognition**

The Company recognizes revenue, net of related sales discounts and allowances, when persuasive evidence of an arrangement exists (such as a customer purchase order), delivery has occurred, the price to the customer has been fixed or is determinable, and collectibility is reasonably assured. Revenues also include those amounts related to shipping and handling. Shipping and handling expenses are also included in cost of sales. Consideration from the Company to a customer is presumed to be a reduction to the selling price of the Company's products and accordingly, is characterized as a reduction of sales when recognized in the Company's consolidated statements of operations. As a result, certain promotional expenses are recorded as a reduction of net sales, at the time in which the sale is recognized.

**(j) Accounting for Rebates**

The Company establishes liabilities for rebates to customers based on specific programs, expected usage and historical experience.

**(k) Income Taxes**

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

**(l) Earnings (Loss) Per Share**

Basic earnings (loss) per share ("EPS") excludes dilution and is calculated by dividing net income (loss) available to common stockholders by the weighted-average number of shares of common stock outstanding during the period. Diluted EPS is computed in a manner similar to that of basic EPS except that the weighted-average number of common shares outstanding is increased to include the number of incremental common shares (computed using the treasury stock method) that would have been outstanding if all potentially dilutive common shares (such as stock options) were issued during the period. Diluted EPS is not presented if the effect of the incremental shares is anti-dilutive. The Company has previously agreed to issue shares of common stock in connection with its short-term borrowing when any initial public offering is consummated. The Company has not included these shares in diluted earnings per share prior to issuance due to the Company's net loss for the periods. The effects of inclusion would be anti-dilutive.

As of March 31, 2008, the Company has Class A and Class B warrants outstanding resulting from its initial public offering as described in Note 12. The exercise price of both classes of warrants exceeds the Company's stock price, therefore the Company has not included these warrants as shares in diluted earnings per share because the effects of inclusion would be anti-dilutive.

**(m) Use of Estimates**

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. An estimate for the value of intangible assets related to customer relationships was calculated by discounting projected earnings to the date of acquisition and recognized to the extent of the contingent liability of the excess purchase price.

**(n) Fair Value of Financial Instruments**

The carrying value of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities are measured at cost which approximates fair value because of the short-term nature of these instruments. The carrying amount of the Company's borrowings under the line of credit and long-term debt approximates fair value because the interest rate on the instruments fluctuate with market interest rates or represents borrowing rates available with similar terms.

**(o) Investments**

All of the Company's investments are classified as available for sale and are stated at fair value. Any related unrealized gains and losses are excluded from earnings and reported net of income tax as a separate component of stockholders' equity until realized. There were no unrealized gains or losses for the three months ended March 31, 2008 and 2007. Realized gains and losses on sales of securities are based on the specific identification method. Declines in the fair value of investment securities below their carrying value that are other than temporary are recognized in earnings. As of March 31, 2008 and December 31, 2007, the Company's investments consisted primarily of guaranteed investment contracts at a fixed interest rate of 2.25 percent.



**(p) Classification of Consolidated Financial Statement Items**

Certain maintenance and repair expenses related primarily to facilities have been reclassified from selling, general and administrative expenses to cost of sales. The Company believes that the reclassification of these expenses in cost of sales better reflects the cost of manufacturing our products. The impact of this change in principle was an increase to cost of sales of \$522,000 in the three months ended March 31, 2007 and a corresponding decrease to selling, general and administrative expense in the same period.

**(q) Recently Issued Accounting Pronouncements**

In February 2007, the FASB issued SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities," which provides companies an option to report selected financial assets and liabilities at fair value. SFAS No. 159 requires companies to provide information helping financial statement users to understand the effect of a company's choice to use fair value in determining its earnings, as well as to display the fair value of the assets and liabilities a company has chosen to use fair value for on the face of its balance sheet. Additionally, SFAS No. 159 establishes presentation and disclosure requirements designed to simplify comparisons between companies that choose different measurement attributes for similar types of assets and liabilities. The statement is effective as of the beginning of an entity's first fiscal year beginning after November 15, 2007. The Company has determined the effects of the adoption of this statement does not have a material effect on its consolidated financial statements, because the Company has elected not to report any liabilities or assets at any value other than that achieved by historical cost, and that if the Company were to make such an election, the difference in values reported on the Company's consolidated financial statements would not provide more relevant and understandable information for the users of the Company's consolidated financial statements. The Company will continue to evaluate the application of SFAS No. 159.

In December 2007, the FASB issued SFAS No. 141R, "Business Combinations," which replaces SFAS No. 141, "Business Combinations," which establishes principles and requirements for how an acquirer recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, any non-controlling interest in the acquiree and the goodwill acquired. The statement also establishes disclosure requirements which will enable users to evaluate the nature and financial effects of the business combination. SFAS No. 141R is effective for fiscal years beginning after December 15, 2008. The adoption of SFAS No. 141R will have an impact on accounting for business combinations once adopted, but the effect is not known and will vary depending on the nature of the acquisition.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements" an amendment of ARB No. 51, which establishes accounting and reporting standards for ownership interests in subsidiaries held by parties other than the parent, the amount of consolidated net income attributable to the parent and to the noncontrolling interest, changes in a parent's ownership interest and the valuation of retained non-controlling equity investments when a subsidiary is deconsolidated. The statement also establishes reporting requirements that provide sufficient disclosures that clearly identify and distinguish between the interests of the parent and the interests of the non-controlling owners. SFAS No. 160 is effective for fiscal years beginning after December 15, 2008. The adoption of SFAS No. 160 will not have an effect on the Company's consolidated financial statements due to the Company's existing subsidiaries being owned 100%. The effect of application of SFAS No. 160 on future acquisitions is not known and will vary depending on the nature of the acquisition.

**(3) Inventories**

A summary of inventories follows:

|                            | <b>March 31,<br/>2008<br/>(unaudited)</b> | <b>December 31,<br/>2007</b> |
|----------------------------|---|------------------------------|
| Raw materials and supplies | \$ 2,555,707                              | \$ 2,096,887                 |
| Finished goods             | 354,088                                   | 627,060                      |
| Deferred production costs  | -   | 122,107                      |

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|                 |              |              |
|-----------------|--------------|--------------|
| Total inventory | \$ 2,909,795 | \$ 2,846,054 |
|-----------------|--------------|--------------|

**(4) Restricted Assets**

The Company is required to hold cash in reserve in separate trust accounts applicable to its \$5.0 million Cleveland County Industrial Authority Industrial Development Revenue Bonds, issued December 2004. The project construction account represents proceeds of the bond offering to be drawn for approved capital expenditures. The debt reserve account represents funds to be used for debt service in the event of default. The interest and principal accounts represent deposits to be used for debt service. These assets are as follows:

|                              | <b>March 31,<br/>2008<br/>(unaudited)</b> | <b>December<br/>31,<br/>2007</b> |
|------------------------------|---|----------------------------------|
| Project construction account | \$ 285                                    | \$ 283                           |
| Debt reserve account         | 500,000                                   | 512,134                          |
| Interest fund account        | 274,115                                   | 129,195                          |
| Principal fund account       | 131,896                                   | 66,969                           |
| Total restricted assets      | \$ 906,296                                | \$ 708,581                       |

**(5) Property and Equipment**

Property and equipment, at cost, consists of the following:

|                               | <b>March 31,<br/>2008<br/>(unaudited)</b> | <b>December<br/>31,<br/>2007</b> |
|-------------------------------|---|----------------------------------|
| Land                          | \$ 238,162                                | \$ 238,162                       |
| Plant and improvements        | 11,325,438                                | 11,325,438                       |
| Machinery and equipment       | 8,428,913                                 | 8,170,088                        |
| Transportation equipment      | 1,172,031                                 | 2,066,506                        |
| Office equipment              | 189,561                                   | 187,145                          |
| Construction in progress      | 1,113,321                                 | 211,338                          |
|                               | 22,467,426                                | 22,198,677                       |
| Less accumulated depreciation | (5,675,895)                               | (5,629,482)                      |
| Property and equipment, net   | \$ 16,791,531                             | \$ 16,569,195                    |

During the three months ended March 31, 2008 and 2007, depreciation expense, including depreciation on assets classified as capital leases, was \$380,616 and \$258,181, respectively.

In January of 2008, the Company entered into an agreement to sell certain transportation equipment for \$692,600 and lease back the same equipment under operating leases, for terms of three and five years varying on the remaining useful lives of the equipment. The gain on the sale of equipment has been deferred and is being amortized over the lease terms. Future minimum annual lease payments related to these operating leases have been included in Note 14.

**(6) Line of Credit**

On December 31, 2007, the Company completed a \$5.0 million secured bank line of credit, due on March 31, 2010, providing for interest at prime rate minus five-eighths percent (0.625%), adjusted on date of change. The rate is also adjustable quarterly with respect to the Company's financial ratio of funded debt to EBITDA, as defined (earnings before interest, tax, depreciation and amortization). A change in the financial ratio will cause a variation in the adjustment to the prime in the range between 1.000% and 0.375%. The line of credit is secured by accounts receivable, inventory and general intangibles, and subject to a debt service coverage ratio covenant of 1.25x to 1.0, as defined, for which the Company is in compliance as of March 31, 2008. The Company is limited by covenants of the line of credit regarding the sale or assignment of encumbered assets or any asset when done so outside the ordinary course of business. There were no short-term borrowings under this line of credit at March 31, 2008 and December 31, 2007. This line of credit replaces all previous lines of credit as previously held by the Company and its subsidiaries.



**(7) Short-term Borrowings**

The Company agreed to enter into a 10 percent non-secured promissory note on September 21, 2006 for a maximum of \$1.0 million. The maturity date was the earlier of April 30, 2007, or the consummation of any initial public offering consummated before the maturity date. This note is payable to the lead underwriter for the Company's initial public offering (see Note 12). Following the completion of the initial public offering, the Company entered into an agreement to extend the note to the earlier of June 30, 2008 or the closing of an equity financing in which the Company receives at least \$4.0 million in gross proceeds. On January 24, 2008, the borrowings and accrued interest were repaid. Borrowings under this note were \$1.0 million at December 31, 2007.

**(8) Long-Term Debt and Capital Lease Obligations**

Long-term debt consists of the following:

|  | <b>March 31,<br/>2008<br/>(unaudited)</b> | <b>December<br/>31,<br/>2007</b> |
|--|---|----------------------------------|
| 6.75 - 7.10 % Cleveland County<br>Industrial Revenue Bonds<br>secured by real property<br>final payment due December 1, 2024 | \$ 4,365,000                              | \$ 4,365,000                     |
| 5.75 - 9.00 % Real estate loans<br>secured by real property<br>final payments due July 22, 2009<br>and August 1, 2028        | 3,440,255                                 | 3,455,589                        |
| 4.75 - 6.50 % Vehicle loans<br>secured by various transportation equipment<br>final payments due from 2008 thru 2010         | 60,162                                    | 132,617                          |
| 8.75 % Equipment loan<br>secured by manufacturing equipment<br>final payment due March 3, 2011                               | 1,725,468                                 | 1,814,547                        |
| 9.56 % Equipment loans<br>secured by refrigeration equipment<br>final payment due May 1, 2021                                | 95,067                                    | 101,004                          |
| 9.56 % Real estate loan<br>secured by real property<br>final payment due May 1, 2021   | 141,930                                   | 142,415                          |
|  | <b>9,827,882</b>                          | <b>10,011,172</b>                |
|  | <b>816,711</b>                            | <b>865,062</b>                   |
|  | <b>\$ 9,011,171</b>                       | <b>\$ 9,146,110</b>              |

The Industrial Development Revenue Bonds issued by Cleveland County Industrial Authority contain certain financial covenants as follows:

**Debt Service Coverage Ratio:** The Company is required to maintain a debt service coverage ratio of 1.50x to 1.00. The ratio will be reported to the Trustee and notice given to Beneficial Owners quarterly for each of the previous four quarters. If the Debt Service coverage ratio reported for each of the previous four quarters is less than 1.50x to 1.00 the Company is required to retain a consultant. The actual coverage ratio as of March 31, 2008 is 0.76x to 1.00.



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**Current Ratio:** The Company is required to maintain a current ratio 1.10 to 1.00 calculated as of the last day of each calendar quarter beginning after January 1, 2006. The actual current ratio as of March 31, 2008 is 1.06x to 1.00.

**Debt to Equity Ratio:** The Company is required to maintain a debt to equity ratio of not more than 4.00x to 1.00 calculated as of the last day of each calendar quarter beginning after January 1, 2006. The actual debt to equity ratio as of March 31, 2008 is 0.91x to 1.00.

**Accounts Payable:** The Company agrees that not more than 20 percent of its accounts payable shall be in excess of 90 days past due. The actual percentage as of March 31, 2008 is 2.92 percent.

**Accounts Receivable:** The Company agrees that not more than 20 percent of accounts receivable will be in excess of 90 days past due. The actual percentage as of March 31, 2008 is 0.88 percent.

Noncompliance with the financial covenants will not be considered an event of default under the terms of the agreement. Noncompliance with the above ratios has resulted in an increase in the interest rate on each of the Bonds of 1% until the Company is in compliance with the required ratios.

Capital lease obligations consist of the following:

|                                | <b>March 31,<br/>2008<br/>(unaudited)</b> | <b>December 31,<br/>2007</b> |
|--------------------------------|---|------------------------------|
| 8.95 - 9.19 % Equipment leases | \$ 437,454                                | \$ 482,302                   |
| 8.62 % Equipment lease         | 3,212                                     | 4,124                        |
|                                | 440,666                                   | 486,426                      |
| Less current portion           | 192,985                                   | 189,364                      |
| Net long-term debt             | \$ 247,681                                | \$ 297,062                   |

### Annual Debt Service Requirements

The annual principal payment requirements to maturity, for long-term debt and capital lease obligations at March 31, 2008 are as follows:

| <b>Year Ending</b>          | <b>Long-Term<br/>Debt</b> | <b>Capital<br/>Lease<br/>Obligations</b> | <b>Total</b>  |
|-----------------------------|---------------------------|--|---------------|
| <b>March 31,</b>            |                           |  |               |
| 2009                        | \$ 816,711                | \$ 192,985                               | \$ 1,009,696  |
| 2010                        | 1,043,533                 | 207,542                                  | 1,251,075     |
| 2011                        | 917,400                   | 40,139                                   | 957,539       |
| 2012                        | 1,124,470                 | -  | 1,124,470     |
| 2013                        | 541,926                   | -  | 541,926       |
| Thereafter                  | 5,383,842                 | -  | 5,383,842     |
| Principal<br>outstanding at |                           |  |               |
| March 31, 2008              | \$ 9,827,882              | \$ 440,666                               | \$ 10,268,548 |

During the the three months ended March 31, 2008 and 2007, total interest costs were \$178,807 and \$726,023, respectively. The amount of interest costs capitalized to construction projects during the three months ended March 31, 2007 was \$106,988.

### (9) Accrued Liabilities

A summary of accrued liabilities follows:





|                           | <b>March 31,<br/>2008<br/>(unaudited)</b> | <b>December 31,<br/>2007</b> |
|---------------------------|---|------------------------------|
| Rebates and commissions   | \$ 1,032,195                              | \$ 939,242                   |
| Interest expense          | 207,222                                   | 228,199                      |
| Compensation              | 532,476                                   | 309,261                      |
| Workers' compensation     | 159,182                                   | 194,192                      |
| Payroll taxes             | 43  | 56,452                       |
| Promotions and incentives | 127,269                                   | 131,218                      |
| Property taxes            | 44,981                                    | 23,474                       |
| Other                     | 6,120                                     | 7,308                        |
| Total accrued liabilities | \$ 2,109,488                              | \$ 1,889,346                 |

### **(10) Amounts Payable to Former Owners of Wild**

The Company has current liabilities in the amount of \$100,000 and long-term liabilities in the amount of \$187,485 which are related to contingent payments to former owners of Wild.

### **(11) Intangible Assets**

Allison's holds an intangible asset, a customer list related to its acquisition by the Company in the amount of \$154,210. The Company began amortizing the asset to expense over a period of five years beginning July 1, 2007, resulting in accumulated amortization expense of \$23,135 and a net carrying amount at March 31, 2008 of \$131,075. Allison's holds an intangible asset, a customer relationship with a certain customer of Wild. The value of the customer relationship is \$358,389 net of amortization of \$197,509 at March 31, 2008. The Company amortizes the asset to expense over a period of five years. The amount of annual amortization expense related to the March 31, 2008 value of the customer relationship is \$127,446. The earnings (losses) of Wild will cause an increase (decrease) in the value, which will add (reduce) total amortization expense.

### **(12) Initial Public Offering**

On July 3, 2007, the Company completed an initial public offering of its shares. The offering consisted of 2.15 million units, with each unit consisting of one share of common stock, one Class A warrant and one Class B warrant. The units were priced at \$6.50 each in the offering.

Class A warrants entitle the holder to buy one common share at \$9.75 a share. The Class B warrants entitle holders to buy one share at \$13.00 a share.

The Class A and Class B warrants are exercisable at any time after they become separately tradable. The Company may redeem some or all of the warrants commencing six months after the initial public offering, after they become separately tradable, at a price of \$0.25 per warrant, on 30 days' notice to the holders. At close of business on July 27, 2007, the units separated into common stock and warrants and the stock and each warrant commenced trading, individually, after that date, on the Nasdaq Capital Market under the symbols: FOOD for the common stock, FOODW for the Class A warrants and FOODZ for the Class B warrants. The Units ceased to trade on that date.

The Company may redeem the Class B warrants only if its gross revenue, for any period of twelve months preceding the notice is equal to or greater than \$100 million.

The Class A and Class B warrants expire on June 27, 2012.

A portion of the proceeds from the initial public offering were used to (a) acquire the partnership interests in Allison's for \$1.5 million in cash and a deferred payment of \$1.0 million (see Note 20), (b) repay a short-term borrowing of \$2.0 million which was used to complete the extension of our existing facility, and (c) repay our bank line of credit of \$2.7 million. The remainder of the proceeds are being used to supplement our working

capital for general corporate purposes and to construct or acquire one or more new facilities.

**(13) Income Taxes**

Income tax expense (benefit) for the three months ended March 31, 2008 and 2007, consist of the following:

|                                    | <b>Three months ended<br/>March 31,<br/>2008          2007<br/>(unaudited)</b> |            |
|------------------------------------|--|------------|
| <b>Current:</b>                    |  |            |
| Federal                            | \$   | -          |
| State                              |  | -          |
|                                    |  | -          |
| <b>Deferred:</b>                   |  |            |
| Federal                            | (102,442)  | 135,769    |
| State                              | (12,057)   | 15,979     |
|                                    | (114,499)  | 151,748    |
| Total income tax expense (benefit) | \$ (114,499)   | \$ 151,748 |

Deferred tax assets (liabilities) are as follows:

|                                     | <b>March 31,<br/>2008<br/>(unaudited)</b> | <b>December<br/>31,<br/>2007</b> |
|-------------------------------------|---|----------------------------------|
| Net operating loss carryforward     | \$ 870,113                                | \$ 802,874                       |
| Oklahoma job and investment credits | 87,567                                    | 87,567                           |
| Depreciation                        | (488,806)                                 | (497,248)                        |
| Deferred gain on sale of assets     | 43,825                                    | -                                |
| Other                               | 35,257                                    | 40,264                           |
| Net deferred tax asset              | \$ 547,956                                | \$ 433,457                       |
| Current portion                     | \$ 35,257                                 | \$ 40,264                        |
| Non-current portion                 | 512,699                                   | 393,193                          |
|                                     | \$ 547,956                                | \$ 433,457                       |

In assessing the realizability of the net deferred tax assets, management considers whether it is more likely than not that some or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon either the generation of future taxable income during the periods in which those temporary differences become deductible or the carryback of losses to recover income taxes previously paid during the carryback period.

The Company is not currently subject to any specific audit by any federal, state or local taxing authority. There are no unrecognized tax benefits or tax positions previously taken which could give rise to uncertainty, and therefore there are no calculations or classifications of interest, penalties or effects on income tax rates related to such uncertainties. The Company has taken the position that the acquisition of Allison's is a non-taxable transaction.

As of March 31, 2008, the Company has a net operating loss carryforward of \$2.1 million which, if unused, will commence expiring in 2018 and state new jobs/investment credit carryforwards totaling \$88,000 of which, if unused, \$62,000 will expire on December 31, 2008.

Actual income tax expenses differ from [expected] income tax, computed by applying the U.S. Federal corporate tax rate of 34 percent to earnings from operations before income taxes, as follows:



|   | <b>Three months ended March<br/>31,</b> |                    |
|---|---|--------------------|
|   | <b>2008</b>                             | <b>2007</b>        |
|   | <b>(unaudited)</b>                      | <b>(unaudited)</b> |
| Computed [expected] income taxes  | \$ (181,039)                            | \$ 13,731          |
| State income taxes, net of federal<br>income tax                          | (11,484)                                | 2,423              |
| Permanent difference due to<br>amortization of equity transactions        | -                                       | 95,625             |
| Effect of consolidation of variable interest entity                       | -                                       | (1,023)            |
| Permanent difference due to gain on<br>sale of assets                     | 78,024                                  | -                  |
| Utilization of net operating loss carryforwards<br>against current income | -                                       | 40,992             |
|   | \$ (114,499)                            | \$ 151,748         |

**(14) Operating Leases**

The Company has noncancelable long-term operating leases for certain distribution equipment with various expiration dates and one lease for refrigerated warehouse space. The equipment leases require the Company to pay a base rate plus specific mileage amounts. Future minimum annual lease payments for these long-term leases for the next five years ending March 31,

|      | <b>(unaudited)</b> |
|------|--------------------|
| 2009 | \$ 621,829         |
| 2010 | 447,968            |
| 2011 | 281,778            |
| 2012 | 150,345            |
| 2013 | 101,340            |
|      | \$ 1,603,260       |

**(15) Employee Benefit Plans**

In 2002, the Company adopted a Flexible 401(k) plan covering all full-time employees with a minimum of one year of service. The Company makes contributions under the plan at an amount equal to 25 percent of the employee's elective deferral rate, up to a maximum of 4 percent of the employee's compensation. The Company's contributions to the plan during the three months ended March 31, 2008 and 2007 were \$2,683 and \$1,881, respectively.

In August 2006, the Company adopted a stock option plan providing for potential awards of up to 1,000,000 options to purchase shares. No options have been issued under the plan.

**(16) Major Customers**

The Company has supply arrangements with two certain distributors, representing 14 percent and 11 percent of its gross revenues, respectively. Both distributors are composed of numerous distinct purchasing units. No individual purchasing unit of either distributor represents greater than 6 percent of gross revenues.

**(17) Related Party Transactions**

On June 30, 2007, Allison's merged into the Company. Prior to the merger, the Company provided a discounted price for products sold to Allison's for use as ingredients in Allison's products. All other transactions between the companies are at fair value.

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During the three months ended March 31, 2007 the Company's sales, including freight services, to Allison's and purchases from Allison's were as follows (unaudited):

|                                | <b>Three months<br/>ended March 31,<br/>2007<br/>(unaudited)</b> |         |
|--------------------------------|--|---------|
| Sales of product to Allison's  | \$   | 191,965 |
| Freight revenue from Allison's | \$   | 88,443  |
| Purchases from Allison's       | \$   | 148,779 |

Prior to the merger, the Company leased a portion of its facilities to Allison's on an annual lease agreement. The Company and Allison's shared utilities, sales and administration staff, and other facility expenses. Allison's reimbursed the Company for its portion of the shared expenses through periodic reimbursement. A summary of the shared expenses for the three months ended March 31, 2007 are as follows:

|           | <b>Three months<br/>ended March 31,<br/>2007<br/>(unaudited)</b> |        |
|-----------|--|--------|
| Rents     | \$   | 95,180 |
| Utilities | \$   | 49,093 |
| Salaries  | \$   | 46,443 |

Amounts payable and receivable between the companies as of March 31, 2008 and December 31, 2007 are eliminated in consolidation on the consolidated balance sheet.

**(18) Commitments and Contingencies**

The Company and its subsidiaries are subject to legal proceedings and claims which arise in the ordinary course of business. Although occasional adverse decisions or settlements may occur, the Company is not aware of any proceeding at March 31, 2008, which would have a material adverse effect on its consolidated financial position, results of operations or liquidity.

**(19) Cimarron Holdings, L.L.C.**

The Company's current chief operating officer and a former member of management each have a 50 percent ownership in Cimarron Holdings, LLC. (Cimarron). Cimarron previously owned an airplane that was used by Company management. The Company had not guaranteed the obligations of Cimarron, but is making the debt service payments for Cimarron, as well as all of the costs of maintenance and operations of the airplane. The airplane was sold on December 3, 2007. Due to the sale of the airplane on December 3, 2007, the Company no longer has a beneficial interest in Cimarron, and therefore has not included it in the Company's March 31, 2008 unaudited consolidated financial statements.

The Company's consolidated financial statements through December 31, 2007 include the financial statements of Cimarron. The consolidation of Cimarron increased the Company's consolidated total assets and liabilities at December 31, 2007 as follows:

|                   | <b>December 31,<br/>2007</b> |        |
|-------------------|------------------------------|--------|
| Total assets      | \$                           | 85,167 |
| Total liabilities | \$                           | 5,000  |



**(20) Acquisition of Allison's**

On June 30, 2007, the Company acquired (i) for nominal consideration, 60 percent of the limited partnership interests in Allison's from Mark Vaughan, our President and Chief Operating Officer, and Vernon J. "Butch" Brandt, our former Vice President - Operations, (ii) the general partnership interest in Allison's from Braxton Management, Inc., in return for our agreement to indemnify it from all liability as the former general partner of Allison's, and (iii) for a total price of \$2,500,000, the remaining 40 percent of the limited partnership interests in Allison's from Herbert Grimes, our Chairman and Chief Executive Officer and Stan Gustas, our former Chief Financial Officer.

We consummated these acquisitions pursuant to agreements dated April 20, 2007, as contemplated by the Prospectus for our initial public offering. Allison's was acquired to increase our productive capacity for refrigerated prepared salads, increase our utilization of refrigerated delivery capacity and broaden our product line.

The purchase price of the 40 percent minority interest in Allison's was \$2.5 million. Of the total purchase price minority interests, \$1.5 million was paid from the net proceeds of our initial public offering, which closed on July 3, 2007.

Mr. Grimes, through Braxton Management, Inc., owned 87.5 percent of such minority limited partnership interests and received \$1,312,500 of such net proceeds. Mr. Gustas owned the remaining 12.5 percent of such minority limited partnership interests and received \$187,500 of such net proceeds. The \$1.0 million balance of the purchase price for the 40 percent minority interests, which bears interest at 10 percent per annum, will be paid, \$875,000 to Mr. Grimes and \$125,000 to the estate of Mr. Gustas, upon the earlier of June 30, 2008, or the closing of an equity financing in which we raise at least \$4.0 million in gross proceeds.

The terms of the acquisition of the limited partnership interests in Allison's were approved by our board of directors at the time we entered into the acquisition agreements. At that time, we lacked sufficient independent directors for majority approval by independent directors. The terms of the acquisition of the limited partnership interests in Allison's were at least as favorable to us as could have been obtained through arms-length negotiations with unaffiliated third parties.

The acquisition of Allison's was accounted for as a purchase and, accordingly, all assets and liabilities have been stated at their fair values at the date of the acquisition and are included in the accompanying consolidated balance sheet as of March 31, 2008 and December 31, 2007.

The following table summarizes the estimated fair values of the assets acquired and liabilities assumed at the date of acquisition. Allison's is in the process of further evaluating the fair values of its assets and liabilities and, accordingly, the following allocation may be subject to further adjustment:

|  |    |             |
|--|----|-------------|
| Current assets                           | \$ | 4,418,036   |
| Property and equipment                   |    | 3,354,543   |
| Intangible assets                        |    | 872,569     |
| Total assets acquired                    |    | 8,645,148   |
| Current liabilities                      |    | (3,307,786) |
| Accounts payable - related party         |    | (354,328)   |
| Long term liabilities                    |    | (1,856,254) |
| Amounts payable to former owners of Wild |    | (626,780)   |
| Total liabilities assumed                |    | (6,145,148) |
| Net assets acquired                      | \$ | 2,500,000   |

Of the \$872,569 of intangible assets, substantially all of the amount represents customer relationships, which are being amortized over a five-year period.

The results of operations prior to acquisition for Allison's have not been included in the primary financial statements for the period of January 1, 2007 thru March 31, 2007, since the transaction was consummated as of the close of business on June 30, 2007.



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The following Unaudited Proforma Condensed Consolidated Statements of Operations for the three months ended March 31, 2007 give effect to the acquisition of Allison's and the completion of the initial public offering as if they had occurred on or before January 1, 2006:

**Vaughan Foods, Inc. and Allison's Gourmet Kitchens, LP**  
**Unaudited Proforma Condensed Consolidated Statements of Operations**  
**Three Months Ended March 31, 2007**

|   | <b>Vaughan<br/>Historical</b> | <b>Allisons<br/>Historical</b> | <b>Acquisition<br/>Adjustments<br/>(unaudited)</b> | <b>ProForma<br/>Post<br/>Acquisition<br/>(unaudited)</b> |
|---|-------------------------------|--------------------------------|--|--|
| Net sales   | \$ 12,533,216                 | \$ 5,709,630                   | (\$ 429,187) A1                                    | \$ 17,813,659  |
| Cost of sales   | 11,146,507                    | 4,573,519                      | (524,367) A2                                       | 15,195,659   |
| Gross profit  | 1,386,709                     | 1,136,111                      | 95,180   | 2,618,000  |
| Selling, general and administrative expenses            | 833,445                       | 668,151                        | 7,711 A3   | 1,509,307  |
| Operating income  | 553,264                       | 467,960                        | 87,469   | 1,108,693  |
| Rent income   | 95,180                        | -                              | (95,180) A4  | -  |
| Interest expense  | (619,035)                     | (18,391)                       | (25,000) A5  | (662,426)  |
| Loss on sale of asset                                   | -                             | -                              | -  | -  |
| Interest income   | 10,975                        | -                              | -  | 10,975   |
| Other income and expense, net                           | (512,880)                     | (18,391)                       | (120,180)  | (651,451)  |
| (Loss) before income taxes                              | 40,384                        | 449,569                        | (32,711)   | 457,242  |
| Income tax expense (benefit)                            | 151,748                       | -                              | 22,004 A6  | 173,752  |
| Net (loss)  | \$ (111,364)                  | \$ 449,569                     | (54,715)   | \$ 283,490   |
| Weighted average shares outstanding - basic and diluted | 2,300,000                     |                                |  | 2,300,000  |
| Net (loss) per share - basic and diluted                | \$ (0.05)                     |                                |  | \$ 0.12  |

**Notes to Unaudited Proforma Condensed Consolidated Statements of Operations**  
**Three Months Ended March 31, 2007**

- A1 Intercompany elimination of sales between Vaughan and Allison in the amount of \$429,187.
- A2 Intercompany elimination of sales between Vaughan and Allison, plus the rent paid by Allison to Vaughan in the amount of \$429,187 and \$95,180 respectively.
- A3 Amortization of the customer list value of \$ (calculated by dividing the \$154,210 acquisition valuation of customer list at the balance sheet date of June 30, 2007, amortized over 5 years).
- A4 Elimination of intercompany rent income of \$95,180 paid by Allison to Vaughan.
- A5 Proforma adjustment to reflect the interest expense at 10% on the deferred portion of purchase price of Allison's in the amount of \$1,000,000.
- A6 Proforma adjustment to record tax provision on pretax income using expected rate of 38%.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

### Forward-looking Statements

Certain written and oral statements set forth below or made by the Company with the approval of an authorized executive officer constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. The words "believe," "expect," "intend," "anticipate," "project," "will" and similar expressions in forward-looking statements, which convey the uncertainty of future events and generally are not historical in nature. All statements which address operating performance, events or developments that we expect or anticipate will occur in the future, including statements relating to the business, expansion and marketing strategies of the Company, industry projections or forecasts, the impact on our financial statements of inflation, legal action, future debt levels, sufficiency of cash flow from operations and borrowings and statements expressing general optimism about future operating results, are forward-looking statements. Such statements are based upon our management's current estimates, assumptions and expectations, which are based on information available at the time of the disclosure, and are subject to a number of factors and uncertainties, including, but not limited to:

- Our future operating results and the future value of our common stock;
- whether our assumptions turn out to be materially correct;
- our ability to attain such estimates and expectations;
- our ability to execute our strategy;
- a downturn in market conditions in any industry, including the economic state of the food industry;
- the effects of, or changes in, economic and political conditions in the United States of America and the markets in which we serve;
- our ability to reasonably forecast prices of the commodities we purchase;
- our ability to timely forecast and meet customer demand for fresh-cut salads and refrigerated prepared salads;
- our ability to respond to changing consumer spending patterns; and
- our ability to attract and retain quality employees and control our labor costs.

Any of the foregoing factors and uncertainties, as well as others, could cause actual results to differ materially from those described herein. We undertake no obligation to affirm, publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

The following discussion should be read in conjunction with the unaudited consolidated financial statements of the Company and the related notes thereto appearing elsewhere in this report.

### General

We process and package value-added, refrigerated foods which we distribute to our customers three or more times per week in our fleet of refrigerated trucks and trailers. Our products consist of fresh-cut fruits and vegetables, refrigerated prepared salads and refrigerated soups and sauces. Refrigerated prepared salads generate higher gross profit margins than our fresh-cut produce.

We produce products in a variety of food service and retail package sizes, including custom vegetable mixes and custom sized packages for our large volume customers. Salads and salad mixes are sold primarily to restaurant chains, food service businesses, institutional users and, to a lesser extent, retail chains while the bulk of our refrigerated prepared salads are sold to grocery store deli departments, food service distributors and regional restaurant chains.

### Critical Accounting Policies

The preparation of financial statements and related disclosures in conformity with accounting principles generally accepted in the United States of America requires management to make judgments, assumptions and estimates that affect the amounts reported in the Company's consolidated financial statements and accompanying notes. We base our estimates and judgments on historical experience and on various other assumptions that we believe are reasonable under the circumstances. However, future events are subject to change and our estimates, assumptions and judgments routinely require adjustment. The amounts of our assumptions regarding assets and

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liabilities reported in our consolidated balance sheets and the amounts of revenues and expenses reported for each of our fiscal periods are affected by the critical estimates and assumptions which are used for, but not limited to, the accounting for inventory, rebates, impairment of

long-lived assets, and allowance for credit losses. Actual results could differ from these estimates and such differences could be material.

*Inventory.* Inventory purchases and purchase commitments are based upon forecasts of demand. Our inventory is stated at the lower of average cost (which approximates first-in, first-out) or market. Inventory turns rapidly due to the nature of our fresh products and, accordingly, we do not generally experience material inventory valuation issues. However, in the instance where we may believe that demand no longer allows us to sell certain inventory above cost or at all, then we revalue that particular inventory to market or charge-off excess inventory levels. If customer demand subsequently differs from our forecasts, requirements for inventory revaluations and charge-offs could differ from our estimates. We have not historically experienced any material inventory revaluations or charge-offs and manage inventory levels of both perishable and non-perishable supplies to minimize the effects of any revaluations.

*Customer Rebates.* Estimates and reserves for rebates are based on specific rebate programs, expected usage and historical experience. Actual results could differ from these estimates. With respect to some programs, we make a provision for rebates based on anticipated purchase volume. Greater than anticipated volume under a program would result in an additional charge to earnings. We have not historically experienced any material charges to earnings under our rebate programs; however, we could experience such charges in the future.

*Allowance for Credit Losses.* The allowance for credit losses is based on our assessment of the collectibility of specific customer accounts and an assessment of political and economic risk as well as the aging of the accounts receivable. If there is a change in a customer's creditworthiness or actual defaults differ from our historical experience, our estimates of recoverability of amounts due us will be affected. We continually monitor customer accounts for indications of a customer's inability to pay. Overdue accounts get special attention. Our recent losses on charged-off accounts have not been material.

*Long-lived Assets.* Long-lived assets such as property and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not ultimately be recoverable. Determination of recoverability is based on an estimate of undiscounted future cash flows resulting from the use of the asset and its ultimate disposition. Cash flow estimates used in evaluating for impairment represent management's best estimates using appropriate assumptions and projections at the time. We have not experienced any write downs due to impairment for equipment in use. The depreciation lives of these assets are short (generally 5 to 7 years), resulting in relatively low net book values. Equipment not in use is depreciated in full or held for sale at its estimated recovery value.

*Intangible Assets.* We evaluate the recoverability of intangible assets annually or more frequently if impairment indicators arise. Under SFAS No. 144, Accounting for the Impairment and Disposal of Long-Lived Assets, intangible assets are evaluated whenever events or changes in circumstances indicate that the carrying value exceeds its fair value, which is determined based upon the estimated undiscounted future cash flows expected to result from the use of the asset, including disposition. Cash flow estimates used in evaluating for impairment represent management's best estimates using appropriate assumptions and projections at the time. We believe that accounting for intangible assets is a critical accounting policy due to the requirement to estimate the value in accordance with SFAS No. 144. Our intangible assets consist primarily of customer relationship intangibles of purchased entities.

### **Comparison of Three Months Ended March 31, 2008 and 2007**

We recorded a net loss for the first quarter of 2008 of \$418,000, or \$0.09 per share, compared with a net loss of \$111,000 or \$0.05 per share during the first quarter of 2007.

*Net sales.* Net sales increased by \$8,283,000, or 66.0 percent in the first quarter of 2008, compared to the first quarter of 2007. The acquisition of Allison's represents \$5,589,000 or 67.5 percent of the increase. Our fresh-cut vegetable business shipped 2.6 million greater pounds of product in the first quarter of 2008 compared to the first quarter of 2007. Our net selling price per pound of product increased 1.7 cents or \$338,000, representing price increases implemented over the last twelve months in response to increased transportation and manufacturing costs. We increased our freight revenue billed to external freight customers by \$250,000 in the first quarter of 2008 compared with the first quarter of 2007.

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*Cost of Sales.* Our cost of sales increased \$7,624,000 or 68.4 percent in the first quarter of 2008, compared to the first quarter of 2007. The acquisition of Allison's represents \$4,993,000 or 65.5 percent of the increase. We paid \$1,001,000 more for raw materials and \$331,000 more for manufacturing labor and labor related costs, primarily due to increased sales volume. Our cost of delivery to our customers increased due to increases in diesel fuel prices, increased lease payments on equipment and higher amounts paid to contracted drivers. Statistical data obtained from the Energy Information Administration shows an increase of \$0.96 per gallon of diesel fuel on average comparing the first quarter of 2008 to the first quarter of 2007. An increase of \$0.96 per gallon, results in increasing our total, annual cost of sales approximately \$750,000 at our current production and delivery rate. We experienced a seven percent increase in our corrugated and plastic (petroleum resin base) packaging materials in addition to the volume increase for a total of \$222,000 in the first quarter of 2008 compared to the first quarter of 2007. Maintenance and repair costs increased cost

of sales \$241,000 due to maintenance of equipment and certain paint and concrete repairs to the facilities. Other cost of sales increases of \$89,000 were related to chemicals, safety and miscellaneous operating supplies.

*Gross profit.* Gross profit increased by \$659,000 to \$2.0 million, or 9.8 percent of net sales, in the first quarter of 2008, from \$1.4 million, or 11.1 percent of net sales, in the year-earlier quarter. Gross profit was weakened by significantly higher ingredient and energy costs, which were not entirely passed on to Vaughan's customers during the quarter.

*Selling, general and administrative expenses.* Our increased selling, general and administrative expenses compared to the year-earlier quarter were incurred primarily in connection with (a) operating as a public company, (b) strengthening our management team and board of directors at all levels, (c) changes in administration and accounting processes and internal controls, (d) the addition of Allison's, and (e) organic growth.

Our selling, general and administrative expenses increased by \$1,586,000 to \$2,420,000 during the first quarter of 2008 compared to the first quarter of 2007. The acquisition of Allison's increased selling, general and administrative expenses by \$740,000. Sales and administrative salaries increased by \$339,000 due primarily to certain personnel additions aimed at strengthening our management team over the last twelve months. Expenses associated with operating as a public company increased total selling, general and administrative expenses by \$357,000. Consulting expenses increased by \$34,000 as we have employed payroll related and capital projects consultants. Other less significant increases in selling, general and administrative expenses include \$116,000 of computer and office supplies, licenses and taxes.

*Other income and expense.* Other income and expense amount to a net expense of \$158,000 during the first quarter of 2008, compared to a net expense of \$513,000 in the first quarter of 2007, a decrease of \$355,000, consisting primarily of a decrease in interest expense of \$440,000, and an increase in interest income of \$10,000 due debt reduction and interest collected on cash balances enabled by investing the proceeds from the initial public offering. The interest expense and income amounts are partially offset by a decrease in rent income, which was previously collected from Allison's *Income tax expense (benefit)*. We recognized an income tax benefit of \$115,000 during the first quarter of 2008, which is less of a benefit than the expected rate, primarily due to recognition of a taxable gain on the sale/leaseback of our transportation equipment. Our tax expense in the first quarter of 2007 of \$152,000 was higher than the expected rate primarily due to the amortization of equity transactions, which represent a permanent difference between tax and book income amounts.

### **Liquidity and Capital Resources**

Historically, we have financed our liquidity requirements through internally generated funds, senior bank borrowings, and the issuance of other indebtedness. On July 3, 2007 we completed our initial public offering, which improved our working capital position and allowed us to retire certain indebtedness. On December 31, 2007 we completed a \$5.0 million secured bank line of credit, due on March 31, 2010. There were no borrowings outstanding on this line of credit or any previous line of credit at March 31, 2008.

Our cash and cash equivalents were \$1,785,000 at March 31, 2008, compared to \$2,698,000 at December 31, 2007. Cash provided by operating activities was \$1,069,000 in the first quarter of 2008. Cash used by investing activities was \$749,000 primarily due to purchases of manufacturing equipment partially offset by proceeds from a sale and leaseback of certain transportation equipment. Cash used by financing activities was \$1,234,000, which consisted of repayment of long term debt and capital leases, and voluntary early extinguishment of indebtedness of \$1,000,000 of short term borrowings, previously due on June 30, 2008.

Based on our current cash and cash equivalents balances, we expect that we will have sufficient resources to fund our operations for the next twelve months. The availability of our \$5.0 million line of credit provides additional liquidity that may be utilized to meet temporary short term liquidity needs. However, we can provide no assurance that our actual cash requirements will not be greater than we currently anticipate.

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

*Market risk.* Market risks consist of interest rate fluctuations and commodity price fluctuations as further described below.

*Interest rate risk.* We are subject to market risk from exposure to fluctuations in interest rates. Some of our debt instruments contain variable interest rates adjusted quarterly and upon date of change, and indexed by different published rates. At December 31, 2007 our revolving line of credit variable interest rate was 6.625%, or the prime rate less 0.625% . As of December 31, 2007 there were no borrowings, however \$400,000 was reserved for issuance of a standby letter of credit, for the purpose of collateralizing our self-insured workers' compensation program. Other long-term debt, totaling \$3.5 million, secured by real estate and other assets also have variable rates indexed by LIBOR and other lending institution Base Rates.

*Commodity Price Risks.* The supply and price of fresh vegetables, fruits and other food commodities is subject to volatility due to growing seasons, crop failure and other factors beyond our control. We enter into agreements (which are specific as to price and quantity within a range and are cancelable by us and the supplier upon 60 or 90 days' notice, depending on the term of the agreement and which contain "Act of God" or Force Majeure clauses) for supply at fixed prices to provide a limited amount of ability to maintain an adequate supply of raw materials, so that we may service our customers in the event of a market shortage. Our purchase agreements may cause our purchase costs to be higher than prevailing market conditions in the event of a low market with excessive supply. In contrast, our purchase agreements may cause our purchase costs to be lower than prevailing market conditions in the event of a high market with limited supply. There can be no assurance that our suppliers will be able to fulfill our contracts or will not invoke Force Majeure clauses in our agreements in the event of a limited supply market. We may also make purchase commitments for more product than we will require over a period of time, and may have to pay our suppliers for that product for which we have made a commitment, but that we do not require.

*Packaging cost risk.* Our packaging costs are subject to market risk due to the cost of petroleum products in plastics and the paper products in our corrugated boxes. Significant increases in petroleum and paper products could increase our packaging costs.

*Fuel Cost.* Our business is substantially dependent upon timely delivery of our products by our fleet of delivery equipment. Increases in fuel costs increased our delivery costs during 2006 and 2007, and future material increases in fuel costs could put us at a competitive disadvantage to suppliers located closer to their customers. Our fuel purchases for use in our delivery equipment represent approximately 5 percent of our total cost of sales. An increase of \$0.50 per gallon of fuel purchased would cause an increase in our total cost of sales of approximately \$400,000, annually. Increases in fuel costs included increased raw material costs for inbound freight, and our cost to deliver products to our customers. We endeavor to pass all increased raw material costs on to our customers, however we cannot provide any assurance that we will be able to pass all increased costs on to our customers in the future, especially during short- term market fluctuations.

### ITEM 4. CONTROLS AND PROCEDURES.

#### (a) Evaluation of disclosure controls and procedures

Our management evaluated, with the participation of our Chief Executive Officer and our Chief Financial Officer, the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. Based on this evaluation, our Chief Executive Officer and our Chief Financial Officer have concluded that our disclosure controls and procedures are effective to ensure that information we are required to disclose in reports that we file or submit under the Securities Exchange Act of 1934 (i) is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms, and (ii) is accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. Our disclosure controls and procedures are designed to provide reasonable assurance that such information is accumulated and communicated to our management.



We are required to comply with Section 404 of the Sarbanes-Oxley Act of 2002 by our fiscal year ending December 31, 2008. The notification of such compliance is due no later than the time we file our annual report for the fiscal year ending December 31, 2008. We believe we will have adequate resources and expertise, both internal and external, in place to meet this requirement. However, there is no guarantee that our efforts will result in management's ability to conclude that our internal control over financial reporting is effective as of December 31, 2008.

**(b) Changes in internal control over financial reporting**

There were no changes in our internal control over financial reporting that occurred during the period covered by this report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II □ OTHER INFORMATION ITEM 1. LEGAL PROCEEDINGS.****Item 1. Legal Proceedings**

We are not a party to any material legal proceedings. We could become involved in litigation from time to time relating to claims arising out of our ordinary course of business.

**Item 1A. Risk Factors**

Our Form 10-K/A filed with the U.S. Securities and Exchange Commission on April 29, 2008, includes a detailed discussion of our risk factors. Since that time, there have been no material changes to our risk factors.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds***Use of Proceeds from Public Offering of Common Stock*

On June 27, 2007, our registration statement (No. 333-137861) on Form S-1 was declared effective for our initial public offering, pursuant to which we registered the offering and sale of an aggregate of 2,150,000 units, each consisting of one share of common stock, one Class A Warrant, and one Class B Warrant, at a public offering price of \$6.50 per unit.

The offering, which closed on July 3, 2007, did not terminate until after the sale of all of the shares registered on the registration statement. The managing underwriters were Paulson Investment Company, Inc., Capital Growth Financial, LLC, I-Bankers Securities, Inc., and Capital West Securities, Inc. As a result of the offering, we received net proceeds of approximately \$11.2 million, after deducting underwriting discounts and commissions of \$1.0 million and additional offering-related expenses of approximately \$1.7 million. No payments for such expenses were made directly or indirectly to (i) any of our officers or directors or their associates, (ii) any persons owning 10 percent or more of any class of our equity securities, or (iii) any of our affiliates.

Based on our current cash and cash equivalents balances, we expect that we will have sufficient resources to fund our operations for the next twelve months. We have used the proceeds of our initial public offering as follows:

| Use of Proceeds   | Amount        | Percentage |
|---|---------------|------------|
| Acquisition of Allison's  | \$ 1,500,000  | 13.4%      |
| Payment of short-term borrowings incurred in connection with expansion of the existing facility | 2,000,000     | 17.9%      |
| Repayment of debt, excluding accrued interest   | 2,821,304     | 25.2%      |
| Repayment of non-secured promissory note  | 1,000,000     | 8.9%       |
| Working capital   | 2,945,854     | 26.4%      |
| Temporary investments (money market account with bank)  | 912,603       | 8.2%       |
| Total   | \$ 11,179,761 | 100.0%     |

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Submission of Matters to a Vote of Security Holders**

None.

**Item 5. Other Information**

None.



**Item 6. Exhibits**

The following exhibits are filed herewith or incorporated by reference as indicated as required by Item 601 of Regulation S-K.

| <b>Exhibit No.</b> | <b>Description</b>  |
|--------------------|---|
| 31.1               | Certification of Chief Executive Officer Pursuant to Exchange Act Rule 13a-14(a) or 15d-14(a), as Adopted<br>Pursuant to Section 302 of the Sarbanes Oxley Act of 2002.         |
| 31.2               | Certification of Chief Financial Officer Pursuant to Exchange Act Rule 13a-14(a) or 15d-14(a), as Adopted<br>Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.         |
| 32.1               | Certifications of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: May 9, 2008

**Vaughan Foods, Inc.**

By: /s/ Herbert B. Grimes  
Herbert B. Grimes  
*Chairman of the Board of Directors and  
Chief Executive Officer*

*(Principal Executive Officer)*

Dated: May 9, 2008

**Vaughan Foods, Inc.**

By: /s/ Gene P. Jones  
Gene P. Jones  
*Chief Financial Officer  
(Principal Financial Officer)*

**EXHIBIT INDEX**

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