

TAYLOR DEVICES INC  
Form 10QSB  
April 11, 2007

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 10 QSB**

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended February 28, 2007

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 0 3498

TAYLOR DEVICES, INC.

(Exact name of small business issuer as specified in its charter)

NEW YORK

(State or other jurisdiction of incorporation or organization)

16 0797789

(IRS Employer Identification Number)

90 TAYLOR DRIVE, NORTH TONAWANDA, NEW YORK 14120-0748

Address of principal executive offices

716 694 0800

Issuer's Telephone Number

Check whether the issuer (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

State the number of shares outstanding of each of the issuer's classes of common equity, as of the latest practicable date:

<u>Class</u>	<u>Outstanding at March 29, 2007</u>
Common Stock (2 1/2 cents par value)	3,144,221

Transitional Small Business Disclosure Format (Check one): Yes  No

Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

TAYLOR DEVICES, INC.

**Index to Form 10-QSB**

PART I	FINANCIAL INFORMATION NO.	PAGE
	Item 1.	Financial Statements
		Condensed Consolidated Balance Sheets February 28, 2007 and May 31, 2006
		3
		Condensed Consolidated Statements of Income for the three and nine months ended February 28, 2007 and February 28, 2006
		4
		Condensed Consolidated Statements of Cash Flows for the nine months ended February 28, 2007 and February 28, 2006
		5
		Notes to Condensed Consolidated Financial Statements
		6
	Item 2.	Management's Discussion and Analysis or Plan of Operation
		7
	Item 3.	Controls and Procedures
		14
PART II	OTHER INFORMATION	
	Item 1.	Legal Proceedings
		15
	Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds
		15
	Item 3.	Defaults upon Senior Securities
		15
	Item 4.	Submission of Matters to a Vote of Security Holders
		16
	Item 5.	Other Information
		16
	Item 6.	Exhibits
		16
	REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM	17
	SIGNATURES	18

TAYLOR DEVICES, INC. AND SUBSIDIARY

**Condensed Consolidated Balance Sheets**

**(Unaudited)  
February 28,  
2007**

May 31,  
2006

**Assets**

Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

**Current assets:**

Cash and cash equivalents	\$ 45,819	\$ 60,011
Accounts receivable, net	2,942,988	2,423,428
Inventory	4,878,439	4,216,633
Costs and estimated earnings in excess of billings	3,216,800	5,062,294
Other current assets	857,887	1,053,929
<b>Total current assets</b>	<b>11,941,933</b>	<b>12,816,295</b>

Maintenance and other inventory, net	575,525	543,057
Property and equipment, net	3,383,490	3,419,404
Investment in affiliate, at equity	446,868	440,378
Intangible and other assets	147,899	165,571
	<b>\$ 16,495,715</b>	<b>\$ 17,384,705</b>

**Liabilities and Stockholders' Equity**

**Current liabilities:**

Short-term borrowings and current portion of long-term debt	\$ 1,965,270	\$ 3,258,924
Payables - trade	996,063	1,315,089
Accrued commissions	810,804	982,741
Billings in excess of costs and estimated earnings	135,245	95,421
Other current liabilities	863,317	397,872
<b>Total current liabilities</b>	<b>4,770,699</b>	<b>6,050,047</b>

Long-term liabilities	579,202	760,988
Payables - affiliate	178,829	253,307
Minority stockholder's interest	510,863	483,895

**Stockholders' Equity:**

Common stock and additional paid-in capital	4,783,641	4,696,445
Retained earnings	6,728,563	6,196,105
	<b>11,512,204</b>	<b>10,892,550</b>
Treasury stock - at cost	<b>(1,056,082)</b>	<b>(1,056,082)</b>
<b>Total stockholders' equity</b>	<b>10,456,122</b>	<b>9,836,468</b>

**\$ 16,495,715**    **\$ 17,384,705**

*See notes to condensed consolidated financial statements.*

TAYLOR DEVICES, INC. AND SUBSIDIARY

**Condensed Consolidated Statements of Income**

**(Unaudited)**

**(Unaudited)**

For the three months ended  
February 28,

For the nine months ended  
February 28,

**2007**

2006

**2007**

2006

Sales, net

**\$ 4,604,636**

\$ 4,114,446

**\$ 12,429,113**

\$ 10,594,573

Cost of goods sold

**3,048,809**

2,997,885

**7,955,954**

7,425,852

**Gross profit**

**1,555,827**

Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

	1,116,561
	<b>4,473,159</b>
	3,168,721
Selling, general and administrative expenses	
	<b>1,092,565</b>
	950,872
	<b>3,346,138</b>
	2,547,335
<b>Operating income</b>	
	<b>463,262</b>
	165,689
	<b>1,127,021</b>
	621,386
Other expense, net	
	<b>(66,207)</b>
	(26,837)
	<b>(239,885)</b>
	(77,413)
Income before provision for income taxes, equity in net income of affiliate and minority stockholder's interest	
	<b>397,055</b>
	138,852
	<b>887,136</b>
	543,973
Provision for income taxes	
	<b>151,000</b>
	50,000
	<b>334,200</b>

Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

	204,000
Income before equity in net income of affiliate and minority stockholder's interest	
	<b>246,055</b>
	88,852
	<b>552,936</b>
	339,973
Equity in net income (loss) of affiliate	
	<b>1,987</b>
	(1,337)
	<b>6,490</b>
	(7,789)
Income before minority stockholder's interest	
	<b>248,042</b>
	87,515
	<b>559,426</b>
	332,184
Minority stockholder's interest	
	<b>(9,871)</b>
	(8,974)
	<b>(26,968)</b>
	(23,576)
<b>Net income</b>	
	<b>\$ 238,171</b>
	\$ 78,541
	<b>\$ 532,458</b>
	\$ 308,608

Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

Basic and diluted earnings per common share

\$ 0.08

\$ 0.03

\$ 0.17

\$ 0.10

See notes to condensed consolidated financial statements.

TAYLOR DEVICES, INC. AND SUBSIDIARY

Condensed Consolidated Statements of Cash Flows

	(Unaudited) February 28,	
For the nine months ended	2007	2006
<b>Cash flows from operating activities:</b>		
Net income	\$ 532,458	\$ 308,608
Adjustments to reconcile net income to net cash flows from operating activities:		
Depreciation and amortization	273,094	242,603
Stock based compensation expense related to employee stock options	76,368	-
Bad debts expense	78,000	9,157
Equity in net (income) loss of affiliate	(6,490)	7,789
Minority stockholder's interest	26,968	23,576
Changes in other assets and liabilities:		
Accounts receivable	(597,560)	1,589,425
Inventory	(694,274)	401,145
Costs and estimated earnings in excess of billings	1,845,494	(2,715,144)
Other current assets	191,294	(110,163)
Payables - trade	(319,026)	346,589
Accrued commissions	(171,937)	304,857
Billings in excess of costs and estimated earnings	39,824	(234,003)
Other current liabilities	465,445	68,791
<b>Net cash flows from operating activities</b>	<b>1,739,658</b>	<b>243,230</b>

## Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

### Cash flows from investing activities:

Acquisition of property and equipment	(215,265)	(118,845)
Other investing activities	505	3,094
<b>Net cash flows for investing activities</b>	<b>(214,760)</b>	<b>(115,751)</b>

### Cash flows from financing activities:

Net short-term borrowings and repayments on long-term debt	(1,475,440)	176,928
Payables - affiliate	(74,478)	(291,425)
Proceeds from issuance of common stock	10,828	6,166
<b>Net cash flows for financing activities</b>	<b>(1,539,090)</b>	<b>(108,331)</b>

Net increase (decrease) in cash and cash equivalents	(14,192)	19,148
--	----------	--------

Cash and cash equivalents - beginning	60,011	63,397
---------------------------------------	--------	--------

Cash and cash equivalents - ending	\$ 45,819	\$ 82,545
------------------------------------	-----------	-----------

*See notes to condensed consolidated financial statements.*

TAYLOR DEVICES, INC.

---

### Notes to Condensed Consolidated Financial Statements

1. The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-QSB and Regulation S-B. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of the Company, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting of only normal recurring accruals) necessary to present fairly the financial position as of February 28, 2007 and May 31, 2006, the results of operations for the three and nine months ended February 28, 2007 and February 28, 2006, and cash flows for the nine months ended February 28, 2007 and February 28, 2006. These financial statements should be read in conjunction with the audited financial statements and notes thereto contained in the Company's Annual Report to Shareholders for the year ended May 31, 2006. There have been no updates or changes to our audited financial statements for the year ended May 31, 2006.
2. There is no provision nor shall there be any provisions for profit sharing, dividends, or any other benefits of any nature at any time for this fiscal year.
3. For the three and nine month periods ended February 28, 2007 and 2006 the net income was divided by 3,143,251 and 3,102,603, respectively, which is net of the Treasury shares, to calculate the net income per share.
4. The results of operations for the nine month period ended February 28, 2007 are not necessarily indicative of the results to be expected for the full year.
5. Significant Equity Investee: The Company owns approximately a 23% equity investment in Tayco Developments, Inc. (Developments). For the nine months ended February 28, 2007, Developments had revenues of \$181,000 and net income of \$145,000. The carrying amount of the investment in Developments as of February 28, 2007 and May 31, 2006 was \$447,000 and \$440,000.
6. Prior to June 1, 2006, the Company applied APB Opinion 25 *Accounting for Stock Issued to Employees* and related interpretations in accounting for its stock option plans. Since the option price was the fair market value per share on the date the option was granted, no compensation cost had been recognized for its stock option plans in reporting periods prior to the nine month period ended February 28, 2007.

Effective June 1, 2006, the Company adopted the stock option expensing rules of Statement of Financial Accounting Standards (SFAS) No. 123R, *Share Based Payment*, using the fair value recognition provisions of SFAS No. 123, *Accounting for Stock-Based*



## Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

*Compensation.* The Company utilized the modified prospective approach of adoption under SFAS No. 123R. Accordingly, compensation cost recognized in the nine month period ended February 28, 2007 includes compensation cost for all stock options granted subsequent to May 31, 2006, based on the grant-date fair value estimated in accordance with the provisions of SFAS 123R.

As a result of adopting SFAS 123R on June 1, 2006, the Company's earnings before income taxes for the nine month period ended February 28, 2007 was approximately \$76,000 lower than if it had continued to be accounted for as share-based compensation under APB Opinion 25.

TAYLOR DEVICES, INC.

---

### Item 2. Management's Discussion and Analysis or Plan of Operation

#### Cautionary Statement

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking statements. Information in this Item 2, "Management's Discussion and Analysis or Plan of Operation," and elsewhere in this 10-QSB that does not consist of historical facts, are "forward-looking statements." Statements accompanied or qualified by, or containing, words such as "may," "will," "should," "believes," "expects," "intends," "plans," "projects," "estimates," "predicts," "potential," "outlook," "forecast," "anticipates," "presume," and "assume" constitute forward-looking statements and, as such, are not a guarantee of future performance. The statements involve factors, risks and uncertainties, the impact or occurrence of which can cause actual results to differ materially from the expected results described in such statements. Risks and uncertainties can include, among others, fluctuations in general business cycles and changing economic conditions; changing product demand and industry capacity; increased competition and pricing pressures; advances in technology that can reduce the demand for the Company's products, as well as other factors, many or all of which may be beyond the Company's control. Consequently, investors should not place undue reliance on forward-looking statements as predictive of future results. The Company disclaims any obligation to release publicly any updates or revisions to the forward-looking statements herein to reflect any change in the Company's expectations with regard thereto, or any changes in events, conditions or circumstances on which any such statement is based.

#### Results of Operations

A summary of the period to period changes in the principal items included in the condensed consolidated statements of income is shown below:

#### Summary comparison of the nine months ended February 28, 2007 and 2006

	Increase / (Decrease)
Sales, net	\$ 1,835,000
Cost of goods sold	\$ 530,000
Selling, general and administrative expenses	\$ 799,000
Other expense, net	\$ 162,000
Income before provision for income taxes, equity in net income of affiliate and minority stockholder's interest	\$ 343,000
Provision for income taxes	\$ 130,000
Income before equity in net income of affiliate and minority stockholder's interest	\$ 213,000
Equity in net income (loss) of affiliate	\$ 14,000
Net income	\$ 224,000

Sales under certain fixed-price contracts, requiring substantial performance over several periods prior to commencement of deliveries, are accounted for under the percentage-of-completion method of accounting whereby revenues are recognized based on estimates of completion prepared on a ratio of cost to total estimated cost basis. Costs include all material and direct and indirect charges related to specific contracts.

Adjustments to cost estimates are made periodically and any losses expected to be incurred on contracts in progress are charged to operations in the period such losses are determined. However, any profits expected on contracts in progress are recognized over the life of the contract.

## Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

For financial statement presentation purposes, the Company nets progress billings against the total costs incurred on uncompleted contracts. The asset, "costs and estimated earnings in excess of billings," represents revenues recognized in excess of amounts billed. The liability, "billings in excess of costs and estimated earnings," represents billings in excess of revenues recognized.

**For the nine months ended February 28, 2007** (All figures being discussed are for the nine months ended February 28, 2007 as compared to the nine months ended February 28, 2006.)

	Nine months ended		Change	
	February 28, 2007	February 28, 2006	Increase / (Decrease)	Percent Change
Net Revenue	\$12,429,000	\$10,595,000	\$ 1,834,000	17%
Cost of sales	7,956,000	7,426,000	530,000	7%
Gross profit	\$ 4,473,000	\$3,169,000	\$ 1,304,000	41%

*...as a percentage of net revenues*      36%                      30%

The Company's consolidated results of operations showed a 17% increase in net revenues and an increase in net income of 73%. Revenues recorded in the current period for long-term construction projects were consistent with the level recorded in the prior year. Revenues recorded in the current period for other-than long-term construction projects (non-projects) were up \$1.6 million or 46% over the level recorded in the prior year. This increase is primarily in sales of products to customers in aerospace and defense related fields. Gross profit increased by 41%. The gross profit as a percentage of net revenues for the current and prior year periods was 36% and 30%. Gross profit improved for both projects and non-project sales. This improvement resulted from a combination of increased volume, changes in product mix and improved manufacturing processes. Based on this and our current sales order backlog of \$12.4 million, management expects that the results achieved year-to-date will continue through the end of the current fiscal year.

The Company's revenues and net income fluctuate from period to period. The increases in the current period, compared to the prior period, are not necessarily representative of future results.

### Selling, General and Administrative Expenses

	Nine months ended		Change	
	February 28, 2007	February 28, 2006	Increase / (Decrease)	Percent Change
Outside Commissions	\$1,091,000	\$ 706,000	\$ 385,000	55%
Other SG&A	2,255,000	1,841,000	414,000	22%
Total SG&A	\$3,346,000	\$2,547,000	\$ 799,000	31%

*...as a percentage of net revenues*      27%                      24%

Selling, general and administrative expenses increased by 31% from the prior year. Outside commission expense increased by 55% over last year's level. Outside commission expense was higher in this period due to higher commission rates on a few large, long-term construction projects in production, in addition to a higher volume of sales subject to commission. Other selling, general and administrative expenses increased by 22% from last year to this primarily due to increases in personnel related costs including the calculated value of stock options granted during the period, inside sales commissions and salary and wage adjustments.

The above factors resulted in operating income of \$1,127,000 for the nine months ended February 28, 2007, up 81% from the \$621,000 in the same period of the prior year.

Other expense, net, of \$240,000 is primarily interest expense and is \$162,000 more than in the prior year. The average level of use of the Company's operating line of credit during the period increased significantly from \$0.7 million last year to \$3.2 million this year. The interest rate on the operating line of credit increased 0.75 percentage points since February 28, 2006. The line of credit is used primarily to fund the production of larger projects that do not allow for advance payments or progress payments.

### Stock Options

The Company has a stock option plan which provides for the granting of nonqualified or incentive stock options to officers, key employees and non-employee directors. Options granted under the plan are exercisable over a ten year term. Options not exercised at the end of the term expire.

On June 1, 2006, the Company adopted the stock option expensing rules of Statement of Financial Accounting Standards (SFAS) No. 123R, "Share Based Payment," using the fair value recognition provisions of SFAS No. 123, "Accounting for Stock-Based Compensation." The

## Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

Company utilized the modified prospective approach of adoption under SFAS No. 123R which resulted in the recognition of \$76,000 of compensation cost for the nine month period ended February 28, 2007. Results for prior periods have not been restated.

The fair value of each stock option grant has been determined using the Black-Scholes model. The model considers assumptions related to exercise price, expected volatility, risk-free interest rate, and the weighted average expected term of the stock option grants. Expected volatility assumptions utilized in the model were based on volatility of the Company's stock price from February 1, 2004 through August 1, 2006. The Company last issued stock options in August 2006. The risk-free interest rate is derived from the U.S. treasury yield. The Company used a weighted average expected term. The following assumptions were used in the Black-Scholes model in estimating the fair market value of the Company's stock option grants:

Risk-free interest rate:	3%
Expected life of the options:	2.5 years
Expected share price volatility:	152.96%
Expected dividends:	zero

These assumptions resulted in an estimated fair-market value per stock option of \$4.82. The ultimate value of the options will depend on the future price of the Company's common stock, which cannot be forecast with reasonable accuracy.

A summary of changes in the stock options outstanding during the nine month period ended February 28, 2007 is presented below:

	<u>Number of Options</u>	<u>Weighted- Average Exercise Price</u>
Options outstanding and exercisable at May 31, 2006:	85,250	\$ 4.054
Options granted:	13,250	\$ 6.170
Options exercised:	-	-
Options expired:	35,000	\$ 3.038
Options outstanding and exercisable at February 28, 2007:	63,500	\$ 5.056

The Company previously applied APB Opinion 25 "Accounting for Stock Issued to Employees" and related interpretations in accounting for its stock option plans. Since the option price was the fair market value per share on the date the option was granted, no compensation cost had been recognized for its stock option plans in reporting periods prior to the nine month period ending February 28, 2007.

**For the three months ended February 28, 2007** (All figures being discussed are for the three months ended February 28, 2007 as compared to the three months ended February 28, 2006.)

### Summary comparison of the three months ended February 28, 2007 and 2006

	Increase / <u>(Decrease)</u>
Sales, net	\$ 490,000
Cost of goods sold	\$ 51,000
Selling, general and administrative expenses	\$ 142,000
Other expense, net	\$ 39,000
Income before provision for income taxes, equity in net income of affiliate and minority stockholder's interest	\$ 258,000
Provision for income taxes	\$ 101,000
Income before equity in net income of affiliate and minority stockholder's interest	\$ 157,000
Equity in net income (loss) of affiliate	\$ 3,000
Net income	\$ 160,000

	<b>Three months ended</b>		<b>Change</b>
<b>February 28, 2007</b>	<b>February 28, 2006</b>	<b>Increase / (Decrease)</b>	<b>Percent Change</b>

## Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

Net Revenue	\$ 4,605,000	\$4,115,000	\$ 490,000	12%
Cost of sales	3,049,000	2,998,000	51,000	2%
Gross profit	\$ 1,556,000	\$1,117,000	\$ 439,000	39%

*...as a percentage of net revenues*      34%                      27%

The Company's consolidated results of operations showed a 12% increase in net revenues and an increase in net income of 203%. Revenues recorded in the current period for long-term construction projects were down 28% from the level recorded in the prior year. Revenues recorded in the current period for other-than long-term construction projects (non-projects) were up \$1.4 million or 148% over the level recorded in the prior year. This increase is primarily in sales of products to customers in aerospace and defense related fields. Gross profit increased by 39%. The gross profit as a percentage of net revenues for the current and prior year periods was 34% and 27%. Gross profit improved for both projects and non-project sales. This improvement resulted from a combination of increased volume, changes in product mix and improved manufacturing processes.

The Company's revenues and net income fluctuate from period to period. The increases in the current period, compared to the prior period, are not necessarily representative of future results.

### Selling, General and Administrative Expenses

	February 28, 2007	Three months ended February 28, 2006	Increase / (Decrease)	Change Percent Change
Outside Commissions	\$ 311,000	\$ 341,000	(\$ 30,000)	-9%
Other SG&A	782,000	610,000	172,000	28%
Total SG&A	\$1,093,000	\$ 951,000	\$ 142,000	15%

*...as a percentage of net revenues*                                      24% 23%

Selling, general and administrative expenses increased by 15% from the prior year. Outside commission expense decreased by 9% over last year's level. This decrease is the result of the combination of lower project revenues subject to commissions during the period and higher defense related revenues that are generally not subject to outside commissions. Other selling, general and administrative expenses increased by 28% from last year to this primarily due to increases in personnel related costs.

The above factors resulted in operating income of \$463,000 for the three months ended February 28, 2007, up 180% from the \$166,000 in the same period of the prior year.

Other expense, net, of \$66,000 is primarily interest expense and is \$39,000 more than in the prior year. The average level of use of the Company's operating line of credit during the period increased significantly from \$0.9 million last year to \$2.4 million this year.

### Capital Resources, Line of Credit and Long-Term Debt

The Company's primary liquidity is dependent upon the working capital needs. These are primarily inventory, accounts receivable, costs and estimated earnings in excess of billings, accounts payable, accrued commissions, billings in excess of costs and estimated earnings, and debt service. The Company's primary sources of liquidity have been operations and bank financing.

Capital expenditures for the nine months ended February 28, 2007 were \$215,000 compared to \$119,000 in the same period of the prior year. There are no material commitments for capital expenditures as of February 28, 2007.

The Company has a \$5,000,000 line of credit with a bank. There is a \$1,725,000 principal balance outstanding as of February 28, 2007, which is down from the \$3,011,000 balance outstanding as of May 31, 2006. The outstanding balance on the line of credit will fluctuate as the Company's various long-term projects progress. The Company is in compliance with restrictive covenants under the line of credit and other financing arrangements, including Niagara County Industrial Development Agency Bond financing.

Principal maturities of long-term debt for the remainder of the current fiscal year and the subsequent five years are as follows: 2007 - \$58,000; 2008 - \$232,000; 2009 - \$138,000; 2010 - \$72,000; 2011 - \$27,000; and 2012 - \$27,000.

### Inventory and Maintenance Inventory

	February 28, 2007	May 31, 2006	Increase / (Decrease)
--	-------------------	--------------	--------------------------

Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

Raw Materials	\$ 405,000		\$ 413,000	\$ (8,000)	-2%
Work in process	4,132,000		3,404,000	728,000	21%
Finished goods	341,000		400,000	(59,000)	-15%
Inventory	4,878,000	89%	4,217,000	661,000	16%
Maintenance and other inventory	576,000	11%	543,000	33,000	6%
Total	\$5,454,000	100%	\$4,760,000	\$ 694,000	15%
Inventory turnover	2.1		2.0		

NOTE: Inventory turnover is annualized for the nine month period ended February 28, 2007.

Inventory, at \$4,878,000 as of February 28, 2007, is 16% higher than the prior year-end. Of this, approximately 85% is work in process, 7% is finished goods, and 8% is raw materials. The work in process component of inventory increased by 21%. This change is the result of increased production activity on sales orders not accounted for using the percentage of completion method of accounting.

Maintenance and other inventory represent stock that is estimated to have a product life cycle in excess of twelve months. This stock represents certain items that the Company is required to maintain for service of products sold and items that are generally subject to spontaneous ordering. This inventory is particularly sensitive to technological obsolescence in the near term due to its use in industries characterized by the continuous introduction of new product lines, rapid technological advances and product obsolescence. Management of the Company has recorded an allowance for potential inventory obsolescence. The provision for potential inventory obsolescence was \$120,000 and \$95,000 for the nine month periods ended February 28, 2007 and 2006. The Company continues to rework slow-moving inventory, where applicable, to convert it to product to be used on customer orders.

**Accounts Receivable, Costs and Estimated Earnings in Excess of Billings, and Billings in Excess of Costs and Estimated Earnings**

	February 28, 2007	May 31, 2006	Increase /(Decrease)	
Accounts receivable	\$ 2,943,000	\$ 2,423,000	\$ 520,000	21%
Costs and estimated earnings in excess of billings	3,217,000	5,062,000	(1,845,000)	-36%
Less: Billings in excess of costs and estimated earnings	135,000	95,000	40,000	42%
Net	\$ 6,025,000	\$ 7,390,000	\$ (1,365,000)	-18%

The Company combines the totals of accounts receivable, the asset "costs and estimated earnings in excess of billings", and the liability, "billings in excess of costs and estimated earnings", to determine how much cash the Company will eventually realize from revenue recorded to date. As the accounts receivable figure rises in relation to the other two figures, the Company can anticipate increased cash receipts within the ensuing 30-60 days.

Accounts receivable of \$2,943,000 as of February 28, 2007 includes approximately \$489,000 of amounts retained by customers on long-term construction projects. The Company expects to collect all of these amounts, including the retainage, during the next twelve months.

As noted above, the current asset, "costs and estimated earnings in excess of billings," represents revenues recognized in excess of amounts billed. Whenever possible, the Company negotiates a provision in sales contracts to allow the Company to bill, and collect from the customer, payments in advance of shipments. Unfortunately, provisions such as this are often not possible. The \$3,217,000 balance in this account at February 28, 2007 is a 36% decrease from the prior year-end. Thirteen of the smaller projects (average size of \$156,000) along with four larger projects that were in process at the prior year-end have since been completed, shipped and billed to the customers. There are 20 open projects in process at February 28, 2007 as compared to 25 at the prior year-end. 47% of the aggregate order value of these open orders has been invoiced to the customers as of February 28, 2007 compared to 19% at the prior year-end. In the aggregate, the projects in progress at February 28, 2007 are 70% complete at that date while the projects in progress at May 31, 2006 were 53% complete at that date. The average total sales value of long-term construction projects in process at the end of this period is 8% higher than at May 31, 2006. Generally, if progress billings are permitted under the terms of a project sales agreement, the more complete the project is, the more progress billings will be permitted. The Company expects to bill the entire amount during the next twelve months.

The balances in this account are comprised of the following components:

	February 28, 2007	May 31, 2006
Costs	\$ 3,846,000	\$ 4,792,000
Estimated earnings	1,684,000	2,760,000
Less: Billings to customers	2,313,000	2,490,000
Costs and estimated earnings in excess of billings	\$ 3,217,000	\$ 5,062,000
Number of projects in progress	20	23

## Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

As noted above, the current liability, "billings in excess of costs and estimated earnings", represents billings to customers in excess of revenues recognized. The \$135,000 balance in this account at February 28, 2007 is a \$40,000 increase from the balance at the end of the prior year. The balance in this account fluctuates in the same manner and for the same reasons as the account "costs and estimated earnings in excess of billings", discussed above. Final delivery of product under these contracts is expected to occur during the next twelve months.

The year-end balances in this account are comprised of the following components:

	<u>February 28, 2007</u>	<u>May 31, 2006</u>
Billings to customers	\$ 3,659,000	\$ 254,000
Less: Costs	1,853,000	110,000
Less: Estimated earnings	1,671,000	49,000
Billings in excess of costs and estimated earnings	\$ 135,000	\$ 95,000
Number of projects in progress	3	2

Summary of factors affecting the year-end balances in the asset "costs and estimated earnings in excess of billings", and the liability, "billings in excess of costs and estimated earnings":

	<u>February 28, 2007</u>	<u>May 31, 2006</u>
Number of projects in progress	20	25
Aggregate percent complete	70%	53%
Average total value of projects in progress	\$624,000	\$578,000
Percentage of total value invoiced to customer	47%	19%

The Company's backlog of sales orders at February 28, 2007 is \$12.4 million, equal to the backlog value at the end of the prior year. \$3.6 million of the current backlog is on projects already in progress.

Accounts payable, at \$996,000 as of February 28, 2007, is approximately 24% less than the prior year-end. This balance will fluctuate as the requirement to purchase goods and services fluctuates which is driven primarily by the level of long-term construction project activity. Most of the projects in process at February 28, 2007 have much of their material requirements filled at that date. As work progresses on projects in our sales order backlog, more purchases will occur and the accounts payable balance will rise.

Commission expense on applicable sales orders is recognized at the time revenue is recognized. The commission is paid following receipt of payment from the customers. Accrued commissions as of February 28, 2007 are \$811,000. This is 17% lower than the \$983,000 accrued at the prior year-end. Commission expense related to the long-term construction projects is recorded at the same time as revenue on the projects is recorded. This liability will continue to decrease as the progress billings on the projects have been issued by the Company and are paid by our customers. The Company expects the current accrued amount to be paid during the next twelve months. Other current liabilities increased by \$465,000 from the prior year-end, to \$863,000. Most of this increase is due to an increase in income tax liabilities. Payments on these liabilities will take place as scheduled prior to the end of this fiscal year.

The Company paid \$78,000 to Developments during the nine months ended February 28, 2007, reducing the principal balance on the note payable to \$164,000.

Management believes that the Company's cash flows from operations and borrowing capacity under the bank line of credit will be sufficient to fund ongoing operations, capital improvements and share repurchases for the next twelve months.

TAYLOR DEVICES, INC.

---

### Item 3. Controls and Procedures

- (a) *Evaluation of disclosure controls and procedures.*

The Company's principal executive officer and principal financial officer have evaluated the Company's disclosure controls and procedures as of February 28, 2007 and have concluded that as of the evaluation date, the disclosure controls and procedures were effective to ensure that material information relating to the Company was made known to the officers by others within the Company.

## Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

(b) *Changes in internal controls.*

There have been no changes in the Company's internal controls over financial reporting that occurred during the fiscal quarter ended February 28, 2007 that have materially affected, or are reasonably likely to materially affect, the Company's control over financial reporting.

TAYLOR DEVICES, INC.

---

### Part II - Other Information

ITEM 1 Legal Proceedings

None.

ITEM 2 Unregistered Sales of Equity Securities and Use of Proceeds

(a) The Company sold no equity securities during the fiscal quarter ended February 28, 2007 that were not registered under the Securities Act.

(b) Use of proceeds following effectiveness of initial registration statement:

Not Applicable

(c) Repurchases of Equity Securities

<i>Period</i>	<i>(a) Total Number of Shares Purchased</i>	<i>(b) Average Price Paid Per Share</i>	<i>(c) Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</i>	<i>(d) Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs</i>
December 1, 2006 December 31, 2006	-	-	-	
January 1, 2007 - January 31, 2007	-	-	-	
February 1, 2007 - February 28, 2007	-	-	-	
Total	-	-	-	\$160,802 (1)

(1) In 1998, the Company initiated a plan to purchase shares of its outstanding common stock through open market purchases, with an initial deposit to the program of \$225,000. Additional deposits totaling \$435,000 have been made to the plan, with expenditures of \$499,198. To date, a total of 164,696 shares have been purchased at an average price per share of \$3.03.

## Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

- (d) Under the terms of the Company's credit arrangements with its primary lender, the Company is prohibited from issuing cash dividends. In addition, the credit arrangements require the Company to maintain net working capital of at least \$2,000,000 and tangible net worth of at least \$6,000,000, as such terms are defined in the credit documents. On February 28, 2007, under such definitions the Company's net working capital and tangible net worth were significantly in excess of such limits.

### ITEM 3 Defaults Upon Senior Securities

None

### ITEM 4 Submission of Matters to Vote of Securities Holders

None

### ITEM 5 Other Information

- (a) Information required to be disclosed in a Report on Form 8-K, but not reported
- None
- (b) Material changes to the procedures by which Security Holders may recommend nominees to the Registrant's Board of Directors
- None

### ITEM 6 Exhibits

- 10(i) Form of Indemnity Agreement between the Company and John Burgess, Director, signed and dated March 7, 2007.
- 10(ii) First Amendment to Employment Agreement dated as of December 22, 2006 between the Registrant and Douglas P. Taylor.
- 10(iii) First Amendment to Employment Agreement dated as of December 22, 2006 between the Registrant and Richard G. Hill.
- 20 News from Taylor Devices, Inc. Shareholder Letter, Spring 2007.
- 31(i) Rule 13a-14(a) Certification of Chief Executive Officer.
- 31(ii) Rule 13a-14(a) Certification of Chief Financial Officer.
- 32(i) Section 1350 Certification of Chief Executive Officer.
- 32(ii) Section 1350 Certification of Chief Financial Officer.



**Report of Independent Registered Public Accounting Firm**

The Board of Directors and Stockholders  
Taylor Devices, Inc.

We have reviewed the accompanying condensed consolidated balance sheet of Taylor Devices, Inc. and Subsidiary as of February 28, 2007, the related condensed consolidated statements of income for the three and nine months ended February 28, 2007 and February 28, 2006 and cash flows for the nine months ended February 28, 2007 and February 28, 2006. These interim financial statements are the responsibility of the Company's management.

We conducted our reviews in accordance with standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with standards of the Public Company Accounting Oversight Board, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying interim condensed consolidated financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet as of May 31, 2006, and the related consolidated statements of income, changes in stockholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated July 12, 2006, we expressed an unqualified opinion on those financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of May 31, 2006 is fairly stated, in all material respects, in relation to the balance sheet from which it has been derived.

Lumsden & McCormick, LLP  
Buffalo, New York  
March 21, 2007

TAYLOR DEVICES, INC.

---

**Signatures**

In accordance with the requirements of the Exchange Act, the registrant caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

TAYLOR DEVICES, INC.  
(Registrant)

Date: March 29, 2007

s/Douglas P. Taylor

Douglas P. Taylor  
President  
Chairman of the Board of Directors  
(Principal Executive Officer)

Edgar Filing: TAYLOR DEVICES INC - Form 10QSB

Date: March 29, 2007

s/Mark V. McDonough  
Mark V. McDonough  
Chief Financial Officer